

NO.1 INDEPENDENT CONSTRUCTION GROUP IN FRANCE

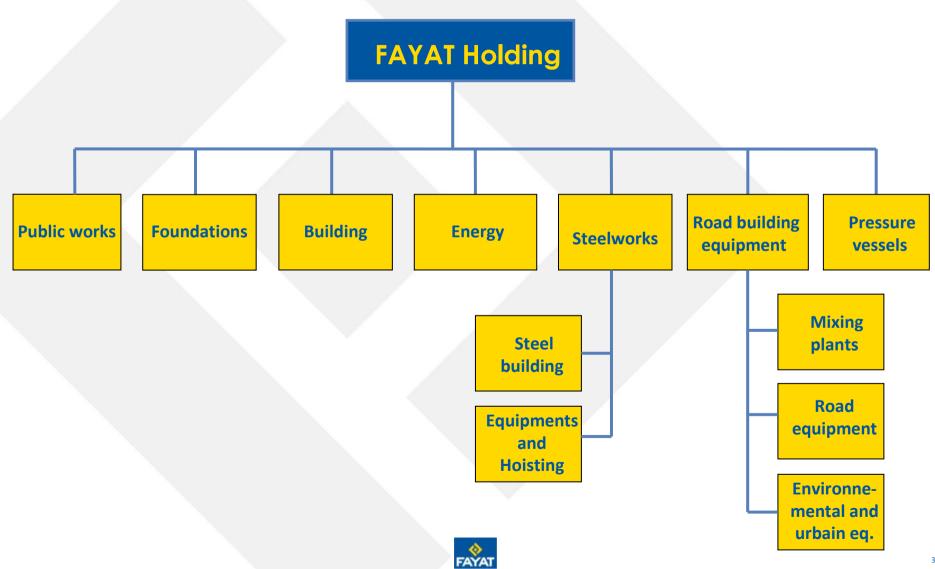
A French family-owned group with international scope

- Founded in 1957 in the Bordeaux region by Clément FAYAT
- International, 100% independent Group
- Highly diversified, the group's 7core businesses are:
 - Civil engineering and Foundations
 - Building
 - Steelworks
 - Energy
 - Road building equipment
 - Handling and hoisting equipment
 - Pressure vessels

FAYAT: a presence in 120 countries



An organisation with 7 major core businesses



Locations in France



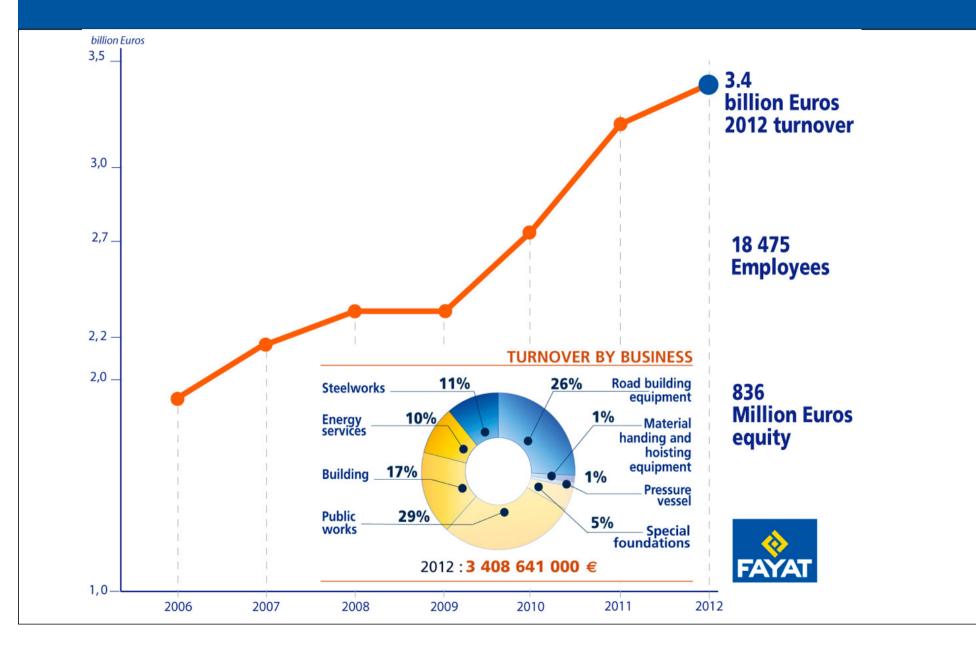
Locations in Europe



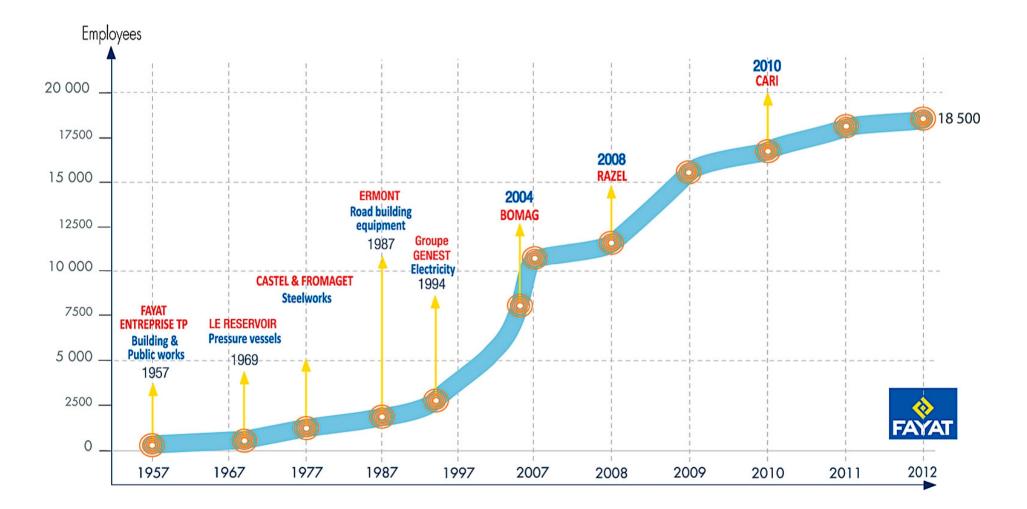
Worldwide presence



FAYAT's continuous growth in figures



A constant development strategy



Public works and foundations 1st independent group in France



High-speed line Rhin-Rhone – Razel-Bec



Tramway de Bordeaux – Fayat TP



Foundations - Franki Sud



Tunnel du Fréjus France-Italie – Razel-Bec



Koudiat Acerdoune dam, Algeria – Razel-Bec



Réacteur Jules Horowitz – Razel-Bec

6 750 employees29 % of the turnover

Civil engineering - Foundations Underground works - Earth works



Public works and foundations More references



Road in Cameroun - Razel-Bec



Massy Campus – Sefi-Intrafor



Paris metro - Urbaine de Travaux



Bordeaux ring road – Fayat TP



Building 4^e player in France



Montpellier city hall - Bec Languedoc



Gap hospital – Bec Provence



Centre Régional Méditerranée – Bec Provence



Housing in Orgeval – Fayat Bâtiment



Necker hospital Paris – Urbaine de Travaux



Bordeaux Management School – Seg-Fayat

2 500 employees17 % of the turnover

Building - Urban development Design and build, Public-private partnerships



Steelworks 1st French steel structur<u>e maker</u>



Recouvrance bridge Brest – Joseph Paris



Airbus sheds - Castel & Fromaget



Toulouse carpark – Castel et Fromaget



Centre aquatique Agde - ACML



Turkmenistan bridge - BCES



Photovoltaic panels supports - Vilquin

1 640 employees11% of the turnover

Industrial buildings - Service-industry buildings Agricultural buildings - Engineering structures Complex structures



Energy services

Expertise developed in land development, service sector & industry



Paris ligthning



Network control

2 480 employees 10% of the turnover



Radars installation



Landy tunnel



Security equipments



Centre Pompidou Metz

Energy networks - Outfitting service-industry buildings - Outfitting industrial buildings Systems integration - Three-colour signage lights



Road building equipment

World leader in compaction - The most complete range



Top Tower 3000 production plant - Marini



Cold milling machine - Bomag



Compactor BF800 - Bomag



Compactor BW 213 - Bomag

3 650 employees26 % of the turnover



Compactor BW 174 - Bomag



Potholes repair machine Swoft - Secmair

Asphalt production - Road machines Road maintenance - Sweeping



Road building equipment More materials



Sweeper - Mathieu



Vibrodrivers - PTC



Tractor Charlatte Manutention



Material handling and hoisting equipment Standard or special products for the supply chain



Offshore structure – Joseph Paris



Special travelling cranes - ADC



Travelling cranes – Micha - Turkey

250 employees1% of the turnover

Gantry cranes - Overhead travelling cranes Airport trucks - Special structures



Pressure vessels

High-pressure tanks from 1 to 120,000 l



Charlatte Réservoirs



Le Réservoir



Le Réservoir Massal

280 employees1% of the turnover

Pressure regulation vessels – Surge vessels Hydro-emulsifiers – Pressurised water



Development: latest growth operations

- In France : BP Construction and Laglasse & Ohmovere are strengthening the building and public works activity.
- Internationally :
 - The group acquires certain road building assets and operations from CMI TEREX Corporation, in Brazil and USA
 - Creation of Bomag subsidiary in Brazil
 - First contrat in Ivory Coast for Razel-Bec.



Development:

new prospects with public-private partnerships (PPP)

FAYAT makes the contractual and financial arrangements for building, infrastructure and public lighting operations and manages these projects' design, construction, financing and maintenance.

Several projects already won:



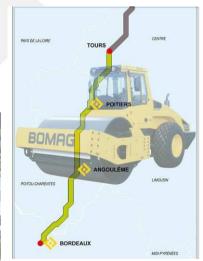
High School Paris Region



Highway in Normandy (with NGE)



New Bordeaux Stadium (with Vinci)



Participation to the highspeed line SEA (with Vinci)



A strong group, human-sized companies

FAYAT has been built up on strong values:

- Autonomy for the companies in the respect of their identity : developing a team spirit and trusting
- Fulfilling commitments : keeping our promises, managing our projects pragmatically, analysing uncompromising our performances
- Audacity : developing an entrepreneur spirit, taking risks



Sustainable development, the group commitments

In both building and industry, FAYAT positioned itself very early on environmental aspects:

- Building High Environmental Quality (HEQ) and positive energy buildings.
- Creating photovoltaic parks and plants.
- Developing eco-innovative equipment: asphalt plants, rollers with eco-mode system, natural-gas sweepers, etc.



Permanent innovation

FAYAT Steelworks an award winner in France and Europe: Steel award in 2008, European steelworks prize in 2009. FAYAT Matériel Routier strong investments in R&D have been awarded by 7 consecutive medals at the international Intermat show's. FAYAT Building & Public Works has registered several patents for structures, materials and operating methods.









Capitalising on the transfer of knowledge with an active training policy

 44 "training institution" accredited centres dedicated to road technologies, for both external and internal trainees.

Partnerships with prestigious institutes and universities.

"FAYAT training schools" for employees in electricity, steelworks and Building and Public Works.



Clément FAYAT vineyards

Excellence values living in vineyards of exception:

- 60 hectares of vineyards in the Bordeaux region
- 3 wines in three appellations contrôlées:
 - Château la Dominique Grand cru classé Saint Emilion
 - Château Clément Pichon Haut Médoc cru Bourgeois
 - Château FAYAT Pomerol









A story on a human scale

