

# Annual Report

## Michigan Department of Military & Veterans Affairs

Rick Snyder, Governor  
Gregory Vadnais, Adjutant General

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Our Fallen Heroes

**177th Regional Training Institute - Augusta**  
**126th Press Camp Headquarters - Augusta**  
**Recruiting & Retention Battalion - Lansing**  
 1208th Military Intelligence Platoon - Taylor  
**51st Civil Support Team - Augusta**  
**Medical Command - Detroit**  
**Detachment 15 Operational Support Airlift - Lansing**  
**Fort Custer Training Center - Augusta**  
**Military Training Center - Grayling**  
**1208th Engineering Survey & Design Team - Lansing**  
**1999th AQ Detachment**  
**1146th Judge Advocate General Detachment - Lansing**  
**Detachment 1, 505th Judge Advocate General - Lansing**  
**63rd Troop Command - Wyoming**  
 1-125th Infantry Battalion - Flint  
 Company A - Detroit  
 Company B - Saginaw  
 Detachment 1 – Alpena  
 Company C - Wyoming  
 Company D - Big Rapids  
 Company F, 237 BSB - Bay City  
 1-126th Cavalry Squadron - Wyoming  
 Troop A – Cadillac  
 Troop B - Manistee  
 Troop C - Dowagiac  
 Company D, 237th BSB - Wyoming  
 1-119th Field Artillery Battalion - Lansing  
 Battery A - Port Huron  
 Battery B - Alma  
 Battery C - Albion  
 119th Support Company - Augusta  
 1-182nd Field Artillery Battalion - Detroit  
 Battery A - Detroit  
 Battery B - Bay City  
 Battery C - Lansing  
 182nd Support Company – Detroit  
 Detachment 2 – Wyoming  
**Company C, BSTB, 86th BCT – Wyoming**  
**272nd Regional Support Group**  
 1225th Cmd Sustainment Support Battalion - Detroit  
 1071st Maintenance Company - Grayling  
 1072nd Maintenance Company - Detroit  
 1073rd Maintenance Company - Greenville  
 464th Quartermaster Company – Lapeer  
 246th Transportation Battalion - Jackson  
 1460th Transportation Company - Midland  
 1461st Transportation Company - Jackson  
 Detachment 1 - Augusta  
 1462nd Transportation Company - Howell  
 1463rd Transportation Company - Wyoming  
 Detachment 1 – Sturgis  
 146th Multifunctional Medical Battalion - Ypsilanti  
 1171st Medical Company - Ypsilanti  
**3-238th General Support Aviation Battalion - Grand Ledge**  
 Detachment 1, Company B – Selfridge  
 Detachment 1, Company C - Grand Ledge  
 Company D - Grand Ledge  
 Company E - Grand Ledge  
 Company B, 1-112th Aviation - Grand Ledge  
 Detachment 1, 1-147th Aviation - Grand Ledge  
 Company B, 1-147th Aviation - Grand Ledge  
 Company C, 1-147th Aviation - Grand Ledge  
 Detachment 1, Company D, 1-147th Aviation - Grand Ledge  
 Detachment 1, Company E, 1-147th Aviation - Grand Ledge  
 Detachment 2, Company B, 351 Aviation Support - Grand Ledge

**46th Military Police Command - Lansing**  
**177th Military Police Brigade – Taylor**  
 777th Military Police Detachment - Taylor  
 210th Military Police Battalion - Taylor  
 1775th Military Police Company - Pontiac  
 1776th Military Police Company - Taylor  
 144th Military Police Company - Corunna  
 46th Military Police Company - Cheboygan  
 631st Troop Command - Lansing  
 Company B, BSTB, 37th BCT - Lansing  
 460th Chemical Company - Augusta  
 126th Army Band – Wyoming  
 156th Signal Company - Adrian  
 126th Signal Company - Kalamazoo  
**107th Engineer Battalion - Ishpeming**  
 1430th Engineer Company - Gladstone  
 Detachment 1 - Marquette  
 1431st Engineer Company - Calumet  
 Detachment 1 - Baraga  
 1432nd Engineer Company - Kingsford  
 Detachment 1 - Iron River  
 1437th Engineer Company - Sault Ste. Marie  
**507th Engineer Battalion - Kalamazoo**  
 1433rd Engineer Company - Augusta  
 1434th Engineer Company - Grayling  
 Detachment 1 - Augusta  
 1436th Engineer Company - Montague  
 1440th Engineer Detachment - Grayling  
 1439th Engineer Detachment - Grayling  
 1442nd Engineer Detachment - Grayling  
 745th Explosive Ordinance Disposal - Grayling

**127th Wing**  
 107th Weather Flight  
 127th Air Refueling Group  
 171st Air Refueling Squadron  
 191st Operations Support Flight  
 191st Maintenance Squadron  
 191st Aircraft Maintenance Squadron  
 191st Maintenance Operations Flight  
 127th Operations Group  
 107th Fighter Squadron  
 127th Operation Support Flight  
 127th Mission Support Group  
 127th Civil Engineer Squadron  
 127th Security Forces Squadron  
 127th Logistics Readiness Squadron  
 127th Services Flight  
 127th Mission Support Flight  
 171st Aerial Port Flight  
 127th Maintenance Group  
 127th Maintenance Squadron  
 127th Aircraft Maintenance Squadron  
 127th Maintenance Operations Flight  
 127th Medical Group  
 127th Medical Operations Flight  
 127th Medical Support Flight  
**Alpena Combat Readiness Training Center**  
**110th Airlift Wing**  
 110th Mission Support Group  
 110th Operations Group  
 110th Maintenance Group  
 110th Medical Group  
 Air Operations Group

# Executive Summary



**Maj. Gen. Gregory Vadnais**  
Adjutant General, Michigan National Guard  
Director, Michigan Department of Veterans Affairs

For hundreds of years the Soldiers and Airmen of the Michigan National Guard have stood ready to support and defend, and 2012 was no different! More than 1,800 Citizen-Soldiers deployed to support Operation Enduring Freedom, while countless others were quick to respond when needed here on our home front.

In June, 36 Soldiers supported local agencies to quell the wildfires at Duck Lake. Four aircraft assisted the Department of Natural Resources with containing the fire and protecting the homes and property of local residents.

Among the great things our Soldiers and Airmen are part of, our State Partnerships are also notable. Michigan conducted more than 40 events in support of the Latvian and Liberian armed forces.

- In support of our Latvian partnership, Michigan conducted nine Traveling Contact Team events; three familiarization events; two Senior Leader Visits; and two conferences for a total of 16. There were 33 Guardsmen that participated in these events.

- In support of our Liberian partnership, Michigan conducted 19 Traveling Contact Team events; one familiarization events; three Senior Leader Visits; and one conference for a total of 24. There were 43 Guardsmen that participated in these events.

In March 2012, approximately two dozen Airmen from the 127th Medical Group spent time in Hawaii, supporting Operation Tropic Care, which provides medical support services to some rural and remote parts of the Hawaiian Islands while providing a training opportunity for military medical technicians. Members of this unit also deployed in May to the Alpena Combat Readiness Training Center. Working with medical groups from eight Air National Guard wings in seven different states, Airmen in the Med Group are practicing emergency medical response.

Unfortunately, sometimes great service leads to great sacrifice. The Michigan Army National Guard lost one of its own in 2012. Sgt. Kyle McClain was conducting a route clearance operation with the 1433rd Engineer Company in Afghanistan when an improvised explosive device detonated. While our service is important, it is equally important to never forget our fallen, or their families.

These activities and many others are described in greater depth in this report are examples of the great work accomplished every day by the employees of the Michigan Department of Military and Veterans Affairs. We stand ready to serve our communities and our great country at any time! Always Ready, Always There!



**Sgt. Kyle Brenton McClain**  
*of Shelby Township, Michigan*

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**1433rd Engineer Company**

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McClain was conducting a route clearance operation near Salim Aka, Afghanistan when an improvised explosive device detonated.

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**December 2, 1986 - August 1, 2012**





Brig. Gen. Leonard Isabelle Jr.  
Commander, Michigan Air National Guard

In August 2012, Col. Leonard W. Isabelle, Jr., was selected as chief of staff of the Joint Forces Headquarters, Michigan Air National Guard and commander of the 2,450 plus MIAANG Airmen vice Maj. Gen. Robert H. Johnston who served as the MIAANG Commander since 2008. In September, Isabelle was promoted to brigadier general. In September, Col. Gregory Holzhei, formerly the 127th Maintenance Group Commander was selected to serve as the Director of Staff for Air vice Col. Walter Wingard who served as the director of staff for MIAANG since November 2007.

## **110th Airlift Wing, Battle Creek Air National Guard Base, Mich.**

Col. Ronald W. Wilson-Wing Commander  
Col. Billie J. Faust-Vice Wing Commander  
Chief Master Sgt. Kimberly T Gephart-Command Chief  
Col. Keir D. Knapp-Operations Group Commander  
Col. Sean M. Southworth-Air Operations Group Cdr.  
Col. Eric K. Ely-Maintenance Group Commander  
Lt. Col. Steven A. Jermeay-Medical Group Commander  
Lt. Col. Eric Oswald-Mission Support Group Cdr.

In June 2012, the adjutant general of Michigan, Maj. Gen. Gregory Vadnais selected Col. Ronald Wilson, formerly the 110th Vice Commander to serve as the 110th Wing Commander upon Col. Rodger Seidel's military retirement. Col. Billie Faust was selected as the vice commander.

### **Building Upgrades:**

February 2012 marked the acceptance for use of Building 6923 after \$5.8 million in renovation work to support the bed down of the Air Operations Group mission at the Battle Creek Air National Guard Base. Building 6923 underwent renovations to an existing 22,189 square foot facility along with the construction of an addition to the building consisting of 15,811 square feet. The facility received



all new electrical, heating, air conditioning and communications systems as part of the renovation. The contractor was able to complete the scope of work three months ahead of schedule, thus helping to insure the Air Operations Group was able to meet the designated date for initial operational capability.

In conjunction with the renovation of Building 6923, the renovation and expansion of Building 6922 also occurred to bed down the Air Operations Group mission. This \$3.2 million effort included the renovation of an existing 14,800 square feet of facility and the addition of 8,000 square feet of new space. The contractor completed Building 6922 one month ahead of schedule, which contributed to the achievement of initial operational capability for the Air Operation Group.

Building 6900, which houses the 110th Aircraft Maintenance Group and the 110th Communications Flight, is currently underway with a massive renovation.



Awarded in July 2011, this \$3.7 million project will be complete by March 2013. The 68,000 square foot facility, which was originally built in 1960, will receive a new hot water based heating system, replacing the 1960 installed steam boilers. These new building boilers are 96 percent efficient, resulting in utility cost savings. The entire facility will receive a new electrical system which will eliminate inefficiencies that have resulted over the 52 year life of the facility. The building will also be brought into compliance with the American with Disabilities Act by installing an elevator and handicapped accessible entrances.

Mission: 110th Airlift Wing Mission Statement  
-Combat Power and Mission Support Serving the Community, State and Nation

### Economic Impact

Although the primary purpose of the 110th Airlift Wing is to contribute to the security of the nation and the state of Michigan, the 110th Airlift Wing also has a significant economic impact on the southwest Michigan area. The economic impact is significant because it demonstrates the impact of the 110th Airlift Wing in terms of dollars added to the economy, indirect jobs created, and jobs







tional Guard; resident and correspondence training programs, and federally provided educational benefits to qualified members.

### **Communications Flight earns Air Force Outstanding Unit Award**

During this period, the 110th Communications Flight accomplished its mission with a maximum degree of dedication and ceaseless effort. The Flight deployed members in support of 1st Air Force A6, National Guard Bureau A6, and the In-

supported by annual operational expenditures. Additionally, the local economy derives a significant benefit from local purchases and ongoing construction projects that directly involve local merchants.

110th Airlift Wing Economic Impact	
Full-time Military Payroll	\$29.85 Million
Full-time Employees	303
Tradition Guard Payroll	\$17.7 Million
Traditional Guard Members	775
Annual Appropriated Expenditures	\$27.2 Million
Indirect Jobs Created	342
Total	\$70.7 Million

tegrated Network Operations and Security Center East to provide critical system restoration and program management. The 110th Communications Flight facilitated the installation of \$23.5 million worth of information technology projects; scheduled, reviewed and accepted more than 200 miles of copper and fiber optic cabling; completed more than 3,500 work orders in support of 1,000 plus customers; and expertly facilitated a 700 percent increase of classified network assets for new missions. Through innovative planning and highly competent members, the flight implemented state-of-the-art technologies to ensure operational readiness and continuous inspection compliance.

### **110th Medical Group – TROPIC CARE 2012**

In addition to these economic benefits, the 110th Airlift Wing has an important relationship that improves and maintains the quality of labor force in the area. With training as one of the primary missions, Guard members continue to enhance their personal earning potential, which ultimately results in their increasing participation in the economy. We are able to accomplish this with assistance to members such as formal education opportunities provided by the Air Force, Air Na-



Several members from 110th Medical Group and a handful from services joined more than 350 military members in Kauai, Hawaii for a humanitarian mission. Not only were the living and working conditions less than desirable, but also the members' endured floods and continual rains. Despite the difficulties in living arrangements and the weather, the 110th Airlift Wing Airmen demonstrated dedication and commitment. More than a few members were personally recognized by the Governor of Hawaii and Mayor of Kauai as key members to the success of the operation.

The mission provided more than \$5 million of free medical care to the citizens of Kauai. These medical ser-



vices included optometry, dental, and medical care. There were three clinical sites set up around the island to maximize availability. Optometry provided eye exams, basic frame fitting, and eye glasses and for those in need. Dental staff provided dental cleanings, fillings and extractions. Medical was set up as a health clinic and provided basic exams with a limited medication formulary. The people of Kauai were appreciative with some participants returning to ensure they utilized all available services.

### **217th AOG OBJECTIVE FOCUS 2012**

The year marked a series of transitions for the 217th Air Operations Group. With the restructuring of the Air Force, U.S. Air Forces in Europe assumed responsibility for supporting United States Africa Command in addition to its continued support to United States European Command. To refine the command and control ca-

pabilities of the restructured USAFE staff, the 217th developed and led an intensive process-driven staff continuation training event – Focused Endeavor at Ramstein Air Base, Germany in March.

In June 2012, the 217th relocated to newly renovated and expanded facilities in buildings 6922 and 6923. The upgrades cost \$10.6 million and provide 60,783 square feet to enhance the 217th's command and control capabilities, allowing it to provide full-spectrum support to the global U.S. Air Force as well as emergency response efforts here in Michigan.

From August 6 through 9, the 217th held its annual training event, Exercise OBJECTIVE FOCUS. Brig. Gen. James R. Wilson, Michigan's Assistant Adjutant for Future Missions, served as the Joint Forces Air Component Commander and the Commander of Air Force participant involved in the exercise, his second time in such a role.

The AOG rounded off the year by hosting a session of the Contingency Wartime Planner Course September 18 through 28 on base. The course significantly improved the 217th's capabilities and moved it further in integration into the Air Force's command and control structure. While 217th members made up the majority of the class, other attendees included members of the 110th Air Wing, civilian employees and members U.S. Air Forces in Europe, based in Ramstein Air Base, Germany and the Pennsylvania Air National Guard's 111th Air

Operations Group based at Horsham Air National Guard Base.

### **110th Supports Army**

In February 2012, the 110th Airlift Wing increased its viability to the state and the nation by assisting many Army National Guard deployments. Members of the 110th coordinated with the Michigan Army National Guard Logistics Command to bring training and continued support from the 110th and alleviate stress on Michigan Army Guardsmen. In total, the 110th supported 18 deployments in FY12. The 110th Logistics Readiness Squadron coordinated the airlift and the base support required from each functional area such as Airfield management; Small Air Terminal inspection and loading passengers and cargo; Aircraft Maintenance; Crew Chiefs launch the aircraft and park them; Aerospace Ground Equipment maintains the



generators; and Fuels; Security Forces who patrol the aircraft parking area, and Family Readiness and Red Cross who provide for Soldier's needs. To date, these individuals have been vital in the movement of 1,249 passengers and 94 tons of cargo. Deploying the Army National Guard out of Battle Creek not only serves as excellent training to our Airmen, but more importantly, it shows that with the Air Guard's help, the Army can move more efficiently and complete their missions with more efficacy.

### Alpena Combat Readiness Training Center

The Alpena Combat Readiness Training Center is 100 percent federally funded and is maintained by the Michigan Air National Guard. The facility is co-located with the Alpena County Regional Airport in a 675-acre area, seven miles west of Alpena, Michigan.

The Alpena Combat Readiness Training Center's mission is to provide premier support, facilities, instruction and airspace to Department of Defense, Department of Homeland Security, Coalition Forces, and emergency responders to meet the mission requirements of combatant commanders and civil authorities. The Alpena CRTC aspires to be the premier Air National Guard training environment, while providing unparalleled mission support, facilities, and equipment to all who pass through our gates or airspace.

Alpena CRTC Economic Impact	
Military Payroll	\$5.1 Million
O&M/Civilian Personnel Funding	\$12.4 Million
Military Personnel Funding	\$610,000
Construction Funding	\$2.5 Million
Total Visiting Unit Expenditures	\$982,000
Total	\$21.6 Million

The Alpena CRTC base commander is Col. Bryan Teff. He oversees three directorates to include the Operations Directorate, Medical Directorate and Mission Support Directorate. As the base commander, he directly manages Safety and Anti-Terrorism while coordinating with Finance, Personnel and the Independent Duty Medical Technician. The Operations Directorate consists of the Grayling Air Gunnery Range, the Weapons and Tactics Flight, CUBIC, Scheduling, Munitions, AGE, Aircraft Maintenance, Air Traffic Control and Airfield Management. The Medical Directorate houses the Expeditionary Medical Support team and the Medical Aid Station. The Mission Support Directorate contains Logistics, Vehicle Maintenance, Contracting, Financial Management, Fuels, Supply, Civil Engineering, Facility Management, Power

Production, Environmental, Fire and Emergency Services, Security, Communications, Personnel, Education and Training, Services and Knowledge Operations.

In 2012, the Alpena Combat Readiness Training Center supported 17,858 personnel from 237 different units resulting in the execution of more than 90,000 training days. The base hosted 14 MAJCOM inspections and 276 aircraft. Additionally, CRTC personnel issued more than 2,900 vehicles, served 81,859 meals and provided lodging for 56,941 bed nights. Radar Approach Control handled 4,062 aircraft, the tower assisted 5,800 military and civilian aircraft and the total Alpena CRTC airspace hosted more than 6,000 sorties. During fiscal year 2012, five CRTC personnel deployed in support of Operation Enduring Freedom and Operation Iraqi Freedom.

The Grayling Air Gunnery Range supported 1,278 Total Force sorties requiring 1,141 hours of total range use time. The Range safely executed more than 99,600 strafe and 3,095 bomb events. The range provided support and instruction for 400 Joint Terminal Attack Controllers (JTAC) and trainees. The training provided support for the following: 15 Latvians, 13 Hungarians, 38 Navy SEAL/Special



Boat teams, eight Marines, and more than 100 Air Force and Air Guard personnel. The Grayling Air Gunnery Range is ranked third out of fifteen ranges in the Air National Guard for utilization and currently trains 25 percent of all Department of Defense Joint Terminal Attack Controllers.

The Alpena CRTC hosted the first-ever Air National Guard sponsored training exercise in Michigan. Nineteen Air National Guard units from seven states and coalition partner country's Canada and Latvia, participated in the 14-day event. The focus was to provide requirements-based training with emphasis on day and night Close Air Support, Combat Search and Rescue, Air Refueling, Air Drop, and Medical Evacuation missions. The training utilized major combat operations and counterinsurgency scenarios and prepared U.S. Armed Forces and coalition war-fighters to conduct direct combat operations. During the training, units executed more than 200 sorties, 111 missions, and completed 518 JTAC controls.

During the 2012 calendar year, the Alpena Combat Readiness Training Center's Medical Readiness Training Site provided expeditionary medical support system training to 1,554 Air National Guard students via 19 classes. The mobile EMEDS staff trained at four remote sites; Elmendorf, Alaska (65 students), Savannah, Georgia (90 students for Global Guardian), Ramstein, Germany (51 students) and Lakenheath, England (67 Students). One overseas annual training mission in Deagu, South Korea provided training for 41 Reservists.

The Alpena Combat Readiness Training Center Mission Support Directorate was heavily engaged in several construction projects during the year.

The Civil Engineering team utilized more than \$1.3 million local Sustainment, Restoration and Modernization funds. Projects included the design and construction of a new Emergency Operations Center; installation of lightening protection at the munitions storage area; improvements to the MRTS classroom; dining hall kitchen sewer

system repair; and fire station vehicle exhaust system repair. Four CRTC members traveled to Latvia to meet with Latvian Air Force staff at Lielvarde Air Base. While there, the members reviewed manpower requirements for current and proposed airfield operations at the airbase. Using the Alpena CRTC as a model, recommendations were made regarding the proposed number and type of positions required in the proposed Flight Support Unit at Lielvarde Air Base.

Defense Media Activity, the Air Force's flagship media publications team, visited the Alpena CRTC Medical Readiness Training Team and the Grayling Air Gunnery Range to produce segments that were featured on Today's Air Force and Around the Air Force which was featured on the Pentagon Channel and every Armed Forces Network overseas. The Training Vector, a newsletter published for the P5ACMI/CTS (Air Combat Maneuverability Instrumentation / Combat Training Systems) user community, prominently featured the Alpena CRTC Joint Threat Emitter program and the dynamic impact the program is having on military training. The publication went out world-wide to U. S. and allied armed services and provided direct in-



sight on how the integrated assets in Alpena can offer formidable training opportunities.

While attending the annual Family Support Conference, the Alpena CRTC was awarded "Air Family Support Group of the Year". In addition, Technical Sgt. Kevin Dreyer was chosen as the 2011 Air Family Support Group



Volunteer of the Year. Master Sgt. Rodney Thompson was selected as the Michigan Air National Guard First Sergeant of the Year in the state's 2011 Outstanding Airman of the Year award (awardees are announced in the next calendar year).

In support of community events, CRTC personnel participated in Relay for Life, supported Project Connect and assisted and donated during the American Red Cross Blood Drive. The CRTC Honor Guard participated in 13 military funerals, three local parades and six other community service events. The Family Support group partnered with the Salvation Army to provide mittens, hats, scarves and canned goods to persons in need. The CRTC and Military Support Committee hosted three military receptions for 600 visiting military personnel. The CRTC's Combined Federal Campaign pledges increased 32 percent above 2011 contributions. Thirty-six individuals pledged \$8,119 in fiscal year 2012.

Activity		
# of Missions	Monthly Avg.	FY11
A-10 Sorties	200	4,670 Hours
KC-135 Sorties	66	3,601 Hours
Fuel Offloaded		11.6 Million Pounds

### 127th Wing

Mission: Trained, equipped and motivated air refueling, fighter and support resources serving the community, state and nation.

Motto: "We Stand Ready."

Distinctive Capabilities: A complete global-reaching warfighting package highly demanded by combatant commanders; our A-10s, KC-135s and support personnel Stand Ready to answer any mission call.

At the beginning of October 2011, the 127th Wing deployed approximately 300 Airmen to Afghanistan to fly and maintain A-10 Thunderbolt II attack aircraft to Kandahar Airfield, Afghanistan. Over the 120-day deployment period, the unit logged approximately 8,300 flight hours in 2,000 sorties, or flight missions. The Airmen of the 127th Air Refueling Group began a series of rolling mobilizations and is anticipated to keep dozens of members of the Michigan Air National Guard on duty at least for the next year. The new mobilizations are in addition to two ongoing taskings that keep local Airmen busy both at home station and abroad. The Airmen, who fly, maintain and support the KC-135 Stratotanker aircraft began rotating aircraft, aircrews and support personnel to the 340th Expeditionary Air Refueling Squadron, which operates in southwest Asia, in support of U.S. Central Command.

Master Sgt. Leslie Blanks returned to Michigan Jan. 6 after a six-month deployment to Liberia where he worked closely with his counterparts in the Liberian military. Working primarily from two different Armed Forces of Liberia camps in Monrovia, the capital of Liberia, Blanks was part of Operation Onward Liberty. He helped supervise a crew of about 30 Liberian soldiers and also coordinated the transportation needs of roughly 50 U.S. Marines, Army and Air Force military personnel. At times, some of the Liberian convoys he coordinated had as many as 300 vehicles in them.

Airmen of the 127th Civil Engineer Squadron participated in the Global Guardian 2012 training exercise, Feb. 13-24. During the exercise, more than 1,300 Soldiers and Airmen of the National Guard, as well as members of the Royal Netherlands Air Force and Canadian Air Force, trained to re-





spond to a terrorist attack or natural disaster in the U.S.

About two dozen of the 127th Medical Group spent part of March 2012 in Hawaii, supporting Operation Tropic Care, which provides medical support services to some rural and remote parts of the Hawaiian Islands while providing a training opportunity for military medical technicians. Members of this unit also deployed in May to the Alpena Combat Readiness Training Center. Working with medical groups from eight Air National Guard wings in seven different states, Airmen in the Med Group are practicing emergency medical response, known as EMEDS.

Approximately 150 Citizen-Airmen of the Michigan Air National Guard deployed to Estonia for two weeks to support Saber Strike 2012, a multi-national exercise in Estonia and Latvia. The deployment included A-10 Thunderbolt II and KC-135 Stratotanker aircraft from Selfridge and personnel from the 127th Wing at Selfridge, the 110th Airlift Wing in Battle Creek, the Combat Readiness Training Center in Alpena and Michigan Joint Forces Headquarters in Lansing. The exercise promotes regional stability and security, strengthens international military partnering and fosters trust while improving interoperability between participating nations.

The 127th Comptroller Flight deployed in July to Alpena and ran through a series of contingency training scenarios to ensure that, no matter the circumstances, the flight could maintain a complete accounting of all the government funds under their control.

The 107th Special Operations Weather Team spent a day in August in joint training with Soldiers from the Indiana Army National Guard, as both Airmen and Soldiers honed their airborne parachute skills with several jobs at Selfridge Air National Guard Base, where the 107th is stationed.

Personnel from the 171st Air Refueling Squadron, Selfridge Air National Guard Base in Harrison Township, Mich., deployed in September to support the Africa Aerospace and Defense Airshow and Exhibition at the South Africa National Defense Force's Waterkloof Air Force Base.

#### 127th Wing Economic Impact

Military Payroll	\$36.1 Million
O&M/Civilian Personnel Funding	\$53.9 Million
Military Personnel Funding	\$1.9 Million
Civilian Personnel Funding	\$58.9 Million
Construction Funding	\$0.0*
Total	\$150.8 Million

\* This is the total amount of construction money obligated in FY12, but does not mean it was all FY12 money (some of the 127th MILCON projects used earlier year funds): \$5.33 million.

Michigan State University men's basketball coach Tom Izzo spent a day at Selfridge Air National Guard Base in early October 2011, as part of his preparation for the upcoming college basketball season. During his visit to Selfridge, Izzo donned a specially outfitted flight suit, which featured Spartan logos in the place of rank on the suit. After talking with pilots and enlisted personnel at the 107th

Fighter Squadron, Izzo talked with maintenance personnel at an aircraft and then sat in an A-10 as he was given an orientation of the capabilities of the A-10. On Veteran's Day, Nov. 11, Michigan State will open the season against another college basketball powerhouse, the University of North Carolina, in a game played outdoors on the flight deck of the Carl Vinson, which will be tied up at a base in San Diego.



Smart meters began being installed on 36 buildings around the base and direct digital control systems in 32 buildings. The use of the meters allows technicians to fine tune certain operations to minimize energy consumption during peak usage times. The DDC is a hyper-efficient thermostat which also allows for remote monitoring, allowing a technician at one central location to monitor energy usage in multiple locations at once. The base will be eligible for utility rebates from the utility companies for making these upgrades. Based on the size of the projects, the base could be eligible for rebates in excess of \$100,000.



The 127th Security Forces Squadron moved into their new home at Selfridge in December 2011. The historic nature of the building was preserved in the renovation which included maintaining the aesthetic quality of the exterior façade of the original building and replicating the original windows using updated materials to meet current environmental codes. A 2,800 square foot addition was built on to the 11,400 square foot original structure. The total cost of the Security Forces Squadron project was approximately \$4.2 million.

Twenty-one Airmen of the 127th Wing at Selfridge who earned their CCAF were recognized during a May 20 graduation ceremony at the base.

Law enforcement agencies visited Selfridge in February for a FBI initiated field office visit and table-top exercise designed to guide actions that would be utilized in the event of a weapons of mass destruction contingency re-

sponse in the Detroit area. More than 20 agencies were represented at the morning event. The goals of the exercise included gauging the ability of multiple agencies to work together to assess local threats and the ability of those agencies to deploy local response capabilities.

For the second consecutive year, Selfridge Air National Guard Base was named the Airfield Flight Operations Complex of the Year by the Air National Guard. The award recognizes exemplary performance in air traffic control, air traffic control maintenance and airfield management. During

the evaluation process, all air operations at Selfridge, including units assigned to the base from the Air National Guard, U.S. Coast Guard, Army National Guard and Customs and Border Protection, as well as visiting aircraft.

David McGinnis, Acting Assistant Secretary of Defense for Reserve Affairs, visited Selfridge Air National Guard Base for briefings and a base tour given by the 127th Wing Commander and base commander, Col. Michael Thomas, on March 9, 2012. Joining the tour and visit were

Maj. Gen. Robert Johnston, Michigan ANG commander and Brig. Gen. James Wilson, Michigan Assistant Adjutant General for Future Missions.

With hundreds of veterans and Guardsmen anticipated to visit Detroit for the VA Hiring Fair at Cobo Center in June, Airmen at Selfridge Air National Guard Base developed a plan to provide short-term lodging for about 200 visiting Guardsmen from surrounding states. The U.S. Dept. of Veterans Affairs' VA for Vets Hiring Fair featured 230 employers and 25,000 job openings. More than 7,000 veterans pre-registered for the national event. Maj. Gen. Gregory Vadnais, the adjutant general of Michigan, advised surrounding states' adjutants general that Selfridge Air National Guard Base and the Michigan National Guard had the ability to arrange short term lodging locally for out of area Guardsmen who were unable to find or pay for local lodging.



# Army National Guard



Brig. Gen. Burton Francisco  
Commander, Michigan Army National Guard

## Deputy Chief of Staff for Personnel

- G1 -

**Mission:** "We will provide reliable, responsive, and effective personnel guidance, oversight, and support to commanders, Soldiers and their families to enhance the operational capabilities of the MIARNG"

**Vision:** Be in the Top 10 Army National Guard Personnel organizations. Communicate, Collaborate, Commit.

### Army Personnel/G1

During this annual period, the DCSPER made significant changes to the internal organization structure to better serve the Michigan Army National Guard, to include combining Recruiting and Retention Battalion, RRB, and Family Programs, FP, under the Deputy Chief of Staff for Personnel. This directorate also created a Soldiers, Veterans and Family Services Center capable of providing top-notch service at one location for Soldiers, veterans and their families. The changes have allowed seamless integration among the personnel services, system interface services, operations branch, RRB, and FP. This directorate has mobilized more than 1,800 Soldiers, accessed more than 1,100 Soldiers into the MIARNG, supported more than 25,000 Michigan Army National Guard retirees, provided casualty notification and assistance to 44 families of deceased Soldiers, conducted a total of 2,877 military funeral honor missions for fallen warriors, processed more than 125,000 pieces of mail, promoted 197 officers and promoted 1,089 enlisted Soldiers. This directorate also convened 14 Federal Recognition Boards and five enlisted promotion boards. Processed and awarded more than 190 army awards and medals, archived more than 1,000 records, and medically processed 570 medical discharge cases, and compensated more than 200 Soldiers for wages lost due to military related injuries sustained.

### Recruiting and Retention Battalion

**Mission:** Manage attrition, and retain quality Soldiers in building a diversified, highly-trained, ready-force that is prepared to serve, support and defend our communities, state, and country in accordance with the MIARNG's directed end







strength and readiness objectives, mission and vision.

**Mission:** Be the Nation's Standard Bearer in enlistment and officer accessions, retention, and attrition management of diverse and ethical Soldiers, fostering Michigan's ability to gain needed resources, set the conditions for mission success at home and abroad, and be the service of choice.

Within RRB, the Recruit Sustainment Program (RSP) ensures that all new MIARNG personnel are physically and mentally fit and administratively prepared to attending basic combat training. The Michigan Army National Guard RSP is ranked 9th in the nation of 54 RSPs.

### Family Programs

**Vision:** Enhance the quality of life for the Michigan National Guard members, their families and the communities throughout the State of Michigan.

Family Programs provided eight workshops for service members returning from mobilization and their family members in 2012. More than 2,337 family and service members participated in the workshops. Family Programs staff also conducted four pre-deployments workshops. More than 500 service members and their families attended these events. During FY12, 650 Soldiers within the Michigan National Guard received the Buddy to Buddy peer intervention program. The Family Programs Office also sponsored the popular annual Youth Leadership Camp at Camp Grayling in June. One hundred thirty-six children, ages 9-12, and 86 volunteer coaches attended the week-long camp.

**Deputy Chief of Staff for  
Intelligence and Security**  
- G2 -

The Intelligence and Security directorate underwent significant reorganization this year. Physical security,

personnel security, communications security, antiterrorism and budgeting were blended with the traditional intelligence support functions to create the new Intelligence and Security directorate. This successful reorganization has created synergy within the directorate and streamlined inspection processes and information sharing; a great deal of duplication has been eliminated. The federated intelligence support mission to AFRICOM was also launched this year. This dynamic program includes a full-time element that leverages M-day Soldiers to provide real world intelligence support to AFRICOM. An unplanned but very welcome outcome of the program is increased Joint Cooperation; Air National Guard facilities are used to house the program.

**Deputy Chief of Staff for Operations,  
Training, DSCA, MRO, SPP**  
- G3 -

The Michigan National Guard provided support to civilian agencies throughout the year. Most notably, the MING provided aerial fire suppression support during the Duck Lake Wild Fire. Thirty six Soldiers utilizing four aircraft assisted the Department of Natural Resources with containing the fire and protecting the homes and property of the local residents.

MIARNG Commanders managed all resources at a very high level. During 2012 the Michigan Army National Guard maintained its top 10 national ranking in Duty MOS Qualification. Training Division was able to resource an additional \$1.3 million in schools through alternate and decentralized funding means, resulting in the equivalent of 275 additional Soldiers being able to attend required training.

Another notable achievement was MIARNG's 76 percent ammunition expenditure rate that also finished in the Top 10 nationally.

During Fiscal Year 2012 the Mobilization Readiness Office provided oversight of 610 Soldiers who were mobilized in support of Operation Enduring Freedom, South West Border and Operation Onward Liberty. Deployments consisted of seven separate unit mobilizations and several individual mobilizations. Additionally, 1,540 Soldiers in 15 separate units and individual mobilizations were demobilized after completing their deployments. More than 1,139 Soldiers were processed for readiness for mobilization.

The Force Integration Readiness Office, FIRO, provided oversight of military force structure within the Michigan Army National Guard. Last year, the FIRO coordinated

the organization of one new unit structure and implemented 50 unit MTOE conversions, including the 1-182nd FA RGT's major conversion from MLRS to HIMARS. The FIRO coordinated the fielding of 2,661 individual pieces of equipment at a value of more than \$67 million.

For the FY12, the State Partnership Program conducted the following:

In support of our Latvian partnership, Michigan conducted nine Traveling Contact Team (TCT) events; three familiarization events; two senior leader visits; and two conferences for a total of 16. There were 33 Guardsmen that participated in these events.

In support of our Liberian partnership, Michigan conducted 19 Traveling Contact Team (TCT) events; one familiarization events; three senior leader visits; and one conference for a total of 24. A total of 43 Guardsmen that participated in these events.

## Deputy Chief of Staff for Logistics

- G4 -

The DCSLOG delivered timely and effective logistics oversight to all MIARNG units in 2012, leveraging a \$12 million federal budget in support of 24 unit mobilizations, all annual training periods, significant unit reorganizations and more than 300 intra-state convoys. In the process, the directorate earned five national level awards for maintenance excellence while closing the year in the top 25 percent in all national level measures of effectiveness.

The MIARNG was among the nation's best at acquiring, maintaining and safeguarding federal equipment. The MIARNG is responsible for more than 71,000 pieces of federal equipment valued at more than \$1.1 billion and maintains one of the largest tactical and non-tactical vehicle fleets in the nation with more than 2,900 pieces of rolling stock. The MIARNG maintained an excess property percentage of less than 0.2 percent and a property loss rate of less than four percent; these rates were among the lowest in the nation. The MIARNG possesses 90 percent of all authorized critical equipment and more than 95 percent of all equipment is fully operational.

The DCSLOG managed the federal equipment transfer program for the state of Michigan in 2012 and is ranked second in the nation for program utilization; the directorate secured and transferred more than 2,800 pieces of excess federal equipment to state and local law enforcement agencies in 2012, saving Michigan taxpayers more than \$28 million since 2009.

## Deputy Chief of Staff for Information Systems Support

- G6 -

A G6 Staff team of three provided network/hardware/infrastructure support for each Soldier Readiness Processing and Soldier Readiness Check event conducted in 2012, while other support staff was present to assist with Help Desk support for the MIARNG. The Computer Network Defense Team supported the Organizational Inspection Program by closely examining secure network communications, while validating compliance with Information Assurance (IA) security directives.

Joint and tactical communications capabilities were improved during the year by focusing on training operators who support the Joint Incident Site Communications Capability (JISCC).





The JISCC provides essential Defense Support to Civil Authorities by providing interoperability between multiple military communications platforms with those of our state and local emergency partners during emergencies. Tactical wireless network access at Camp Grayling was further expanded this year to provide redundancy for field units conducting year-round annual training which allows Soldiers to train on tactical computing and communications systems in a more robust field environment.



#### **Deputy Chief of Staff for Information Management - DCSIM -**

The Deputy Chief of Staff for Information Management continued to improve services and expand infrastructure while adjusting to change in senior management. The Network Operations Center successfully completed installation of a Network Access Control system used to eliminate unauthorized network access. The Information Systems Support Branch effectively sustained computer help desk support and hardware services, while upgrading more than 1,200 systems from Windows Vista to Windows 7. Our Information Assurance personnel enhanced and upgraded our classified secret SIPRNET data network at 17 sites, while obtaining the resources to provide SIPR at each and every Michigan Armory. Visual Information Services continued excellent performance supporting numerous photographic and video documentation events. Images from these events have been used in various pub-

lications; Soldiers Magazine, GX Magazine, Army Knowledge Online and Guard Knowledge Online. The MIARNG Spectrum Manager was recognized for excellence as National Guard Bureau specifically requested him to provide assistance to the Florida National Guard in support of the Republican National Convention in August.

Michigan's Distributed Learning Program, DLP, ranked 5th in the nation in overall facilities use statistics and overall use. Specifically, DLP staff supported more than 31,051 hours of training at our facilities with more than 60,151 personnel utilizing DL Center resources. The Michigan DLP continues to provide cost avoidance levels in the \$5 to 6 million range per year.

#### **Deputy Chief of Staff for Safety and Aviation - DCSAV -**

The Michigan National Guard Aviation program proved another year of meritorious service to the state of Michigan and our great nation as our assets provided support toward the ongoing war and rapid response to stateside emergencies. In the beginning of fiscal year 2012, Michigan deployed the B Co Brigade Special Troops Battalion, BSTB, 37th Brigade Combat Team, BCT, and B Co 3-238th General Support Aviation Battalion, GSAB, Chinook units to Afghanistan. Notification of Sourcing was received by HHC 3-238th, C Co Medical Evacuation (MEDEVAC) 3-238th GSAB, and Detachment 15 Operational Support Airlift successfully mobilized.

While aviation assets continue to support the war efforts across borders, aviators here in Michigan responded with selfless service during the Memorial Day weekend to aid in the extinguishment of fires raging in Michigan's Upper Peninsula. Operation Duck Lake Fire utilized the assistance of four Blackhawks to squelch the fires with the use of the Bambi buckets. This prevented countless acres from burning to include homes, cabins, and farms. The mission encompassed 36 Soldiers and four refuel tankers from May 26 to June 3, 2013. Additionally, the Bambi buckets provided support to Operation Northern Lighting in August



to cool the burning ranges in use by Air Force fighter jets. The Michigan Aviation program supported numerous transport and training missions throughout the state to include adjacent units, VIP and troop transport, and Counterdrug operations through the use of UH-60 Blackhawks, C-12 King Air, and OH-58 Kiowa's. Specifically, the C-12 unit conducted operations in Honduras, supported the Wounded Warrior Program, and the NATO Summit. Lastly, the OH-58s of B Co 1-112th Aviation provided aircraft and pilot support to the ongoing Southwest border mission that continues to protect the nation's security.

B Co 1-112th Aviation is actively fielding the LUH-72 Lakota and preparing to receive four new state-of-the-art aircraft in Michigan. The Grayling Army Airfield has undergone runway repair and hangar renovation to accommodate RQ-7 Shadow operations. The Army Aviation Support Facility #2 in Selfridge has undergone an enormous construction project that includes new floors and more space to receive the new CH-47F models. AASF #1 has actively supported the receipt of four UH-60 L models to field the deploying MEDEVAC unit. Throughout the vast spectrum of operations, Michigan Aviation has remained focused on proper maintenance and utmost safety to ensure continued and successful missions for aviation and for those whom we support.

### 46th Military Police Command

**Mission:** To provide command, control, staff planning and supervision of military police missions conducted by two to five brigades. As required, exercise tactical/operational control of tactical combat forces conducting theater level response force operations. As the Joint Force

Commander's, Commander of Detention Operations, coordinates, controls plans, integrates, and executes CDO responsibilities.

In 2012, the 46th Military Police Command completed their RESET phase of the Army Force Generation cycle from a 2011 deployment to Afghanistan. In preparation for assignment the Command and Control CBRN Response Element (C2CRE), the 46th MPC begins individual train-up in 2013 for the assigned Defense Support of Civil Authorities (DSCA) mission. As a part of DOD's national level Chemical, Biological, Radiological, Nuclear (CBRN) response enterprise, the 46th MPC will complete training with Army Northern Command for mission assumption in the fall of 2014.

### 177th Military Police Brigade, Taylor, Michigan

Headquarters, 177th Military Police Brigade provides mission command to four battalions; the 107th Engineer Battalion, the 210th MP Battalion, the 507th Engineer Battalion, the 631st Troop Command, and one detachment, the 777th MP Detachment, Theater Detention Reporting Center.

In FY12, the brigade deployed the 210th MP Battalion Headquarters, 507th Engineer Battalion Headquarters and two engineer companies to Afghanistan in support of Operation Enduring Freedom.

### 777th Military Police Detachment

In FY12, the unit transitioned from an Internment Resettlement/Information Center (IR/IC) to a Theater Detention Reporting Center (TDRC). The detachment conducted a successful internal review and evaluation of its

wartime mission and is in the process of converting to its new TY 2013 Modification Table of Organization and Equipment.

### 107th Engineer Battalion

Headquarters, 107th Engineer Battalion provides mission command to four separate companies. Ninety-five Soldiers of the 1432nd Engineer Company deployed to Afghanistan in May 2012 and are currently conducting route clearance missions. The 1430th Engineer Company completed its redeployment from Afghanistan in November 2011



## 631st Troop Command

The 631st Troop Command provides mission command to five subordinate units. During Annual Training 2012, the 460th Chemical Company conducted a situational training exercise whereby Soldiers were required to react to different threats while conducting chemical reconnaissance and decontamination to the affected area. The company hosted the 631st HHD and the 1208th ITP during

the Chemical, Biological, Radiological and Nuclear (CBRN) Confidence Course, which trained 72 Soldiers. The 126th Signal Company deployed 37 Soldiers for annual training to New Mexico in support of Operation Aztec. The event encompassed new equipment fielding on the Standardized Integration Command Post System (SICPS) and culminated in a state emergency exercise involving local and state emergency organizations. The 1208th ITP welcomed home 15 Soldiers deployed in support of overseas contingency operations during 2012.

## 272nd Regional Support Group

**Mission and Vision:** Provide command and control structure for non-major combat operations, and assist Active Component /Reserve Component units in meeting training, readiness, and deployment requirements.

**Accomplishments:** During Training Year 2012 the 272nd Regional Support Group and its subordinate battalions deployed three units, supported numerous community events, eight casualty assistance missions, and two casualty notification missions. In addition, our subordinate units were called to assist fighting forest fires in Michigan's Upper Peninsula, as well as participate in the State Partnership Mission in Liberia, and a Security and Surveillance Mission on the Southwest Border.

## Headquarters and Headquarters Detachment 272nd RSG, Jackson, Michigan

The 272nd RSG took on the challenge of conducting an Annual Training which focused on collective training



and the 1437th Engineer Company provided a logistical base of operations in support of the Duck Lake Fire that burned more than 21,000 Upper Peninsula acres in May 2012. The film "Where Soldiers Come From", a documentary of the 1431st Sapper Company's 2009 Afghanistan deployment, has won several awards including an Emmy for "Outstanding Coverage of a News Story".

## 210th Military Police Battalion

The battalion headquarters deployed to Afghanistan in February 2012, serving as advisors to the Afghan Border Police. The battalion also deployed a team to Liberia in support of the State Partnership Mission. The 1775th MP and 1776th MP Companies returned home after a successful tour in Afghanistan where they conducted Police Mentorship to the Afghan National Police.

## 507th Engineer Battalion

The 507th Engineer Battalion provides command and control of six companies and three detachments. The HHC/FSC deployed with 167 Soldiers to Afghanistan in May 2012 to provide mission command over five route clearance companies and a bridge-building company. The 1433rd Engineer Company also deployed to Afghanistan in May 2012 with 97 Soldiers on a route clearance mission. The company tragically lost a Soldier and had several wounded in an IED attack in Afghanistan in August 2012. The 1434th Engineer Company conducted multiple construction missions in support of Camp Grayling and Fort Custer, and the 745th EOD conducted unexploded ordnance responses in support of Camp Grayling.



and integration of three diverse battalions. The intent of this exercise was to depart from the practice of simulating scenarios in a classroom environment, and get out in the field to practice these skills in a realistic environment in cooperation with other units. This exercise significantly improved morale as evidenced by command climate surveys and an increased retention rate. The subordinate units of the 272nd RSG had the opportunity to participate in an outstanding convoy lanes exercise on the Joint Improvised Explosive Device Defeat Organization (JIEDDO) Lane at Camp Grayling. This exercise integrated elements of all four battalions with the 1225th CSSB providing command and control of the lanes, the 3-238th GSAB provided Medical Evacuation support to evacuate the simulated casualties, and the 146th MMB provided the medical support to treat the casualties. In addition, staff personnel were trained in tracking casualties and damaged equipment. The 272nd also conducted a Mass Casualty Exercise which provided similarly integrated training.

### **1225th Combat Sustainment Support Battalion**

The 1225th CSSB provided Maintenance support with members of the 1071st Component Repair Company to the state of Michigan for the Upper Peninsula fire response mission on May 27. Their HHC planned and operated the convoy lanes training for the 272nd RSG's annual training, while the 464th Quartermaster Company provided shower, laundry and fuel support and the 1073rd Maintenance Company provided maintenance support.

### **246th Transportation Battalion, Jackson, Michigan**

The 246th Transportation Battalion planned and performed 33 transportation missions in support of military and civilian organizations. In addition, they deployed 172 personnel from the 1462nd Transportation Company to both Afghanistan and Kuwait, as well as 151 personnel from the 1461st Transportation Company to Afghanistan in support of Operation Enduring Freedom. The 1460th

and 1463rd participated in the 1/1 Armor Division's train up for Operation Enduring Freedom at the National Training Center, Fort Irwin, Calif. They logged 8,500 miles and 12,500 miles respectively.

### **3-238th General Support Aviation Battalion Grand Ledge, Michigan**

The 3-238th GSAB deployed Detachment 1, Company B, 3-238th GSAB (CH-47) from Selfridge, to Afghanistan. In addition they have been preparing to deploy Detachment 1, Company C, 3-238th. The 3-238th GSAB also reacted to a forest fire in Northern Michigan in May 2012, where they performed 12 days of fire fighting operations with four UH60 aircraft. The 1-112th Aviation supported 'rotational' mobilization of one aircraft, flight crew, and



support cell to the South West Border mission beginning in April and continuing through the entire fiscal year. Additionally, Detachment 2, Company B 351st ASB displayed their excellence by winning the Army Award for Maintenance Excellence (AAME) for the State of Michigan.

### **146th Multi-functional Medical Battalion Ypsilanti, Michigan**

During the training year 2012, the 146th MMB successfully supported the 272nd RSG's consolidated annual training by planning medical support, and managing consolidated Dining Facility operations for the 272 RSG's



subordinate units. HHD personnel also supported immunizations, Combat Lifesaver training, the State Partnership Program mission to Liberia, and medical support for the Recruiting & Retention Battalion Warrior Challenge as well as Junior ROTC camp. Additionally, the 1171st Area Support Medical Company (ASMC) provided support for more than 400 immunizations, and approximately 1,000 Periodic Health Assessments, dental, and case management for the Group's subordinate units.

### **63rd Brigade, Wyoming, Michigan**

The Spartan Brigade command and controls Michigan's combat forces; Infantry, Cavalry, Artillery and Special Troops. While the largest major command in Michigan, the Headquarters and Headquarters Company is the smallest of its kind. Though small in size the headquarters supports extremely important missions and responsibilities to include the Ready Reaction Force for the State of Michigan.

Two maneuver battalions (1-125th Infantry and 1-126th Cavalry) returned from yearlong deployments in Afghanistan.

In 2012, the 1-182nd Field Artillery Battalion successfully reset from their recent deployment. In addition, the battalion received and fielded the Army's newest Multiple Rocket Systems: High Mobility Artillery Rocket System (HIMARS).

After returning from Kuwait in August 2011, the Battalion immediately went to work to hone its artillery skills, culminating in firing more than 1,400 artillery shells at annual training. Simultaneously, the Battalion assumed the lion's share of the responsibility for the Defense Support to Civil Authorities mission. The 1-119th Field Artillery currently employs the M777A2 Howitzer, a fully digital towed 155mm Howitzer, the latest in towed artillery technology.

During 2012, the 1-125th Infantry conducted security force assistance with the Afghanistan National Police in three provinces in RC-North and became the senior maneuver force for RC-North with the 37th IBCT. The 1-125th Infantry successfully redeployed six companies and more than 500 Soldiers from Afghanistan.

The 1-126 CAV SQDN and B CO BSTB deployed to Afghanistan where Bravo and Charlie Troops conducted Full Spectrum Operations in RC South; HHT/A TRP/D CO 237th

provided FOB security throughout Afghanistan; and B CO BSTB deployed with the 37th IBCT to RC-N and conducted intelligence support to the BDE. The Unmanned Aerial System (UAS) Platoon conducted more than 250 missions and 600 flight hours during their seven months of deployment.

The 63rd Spartan Brigade has command and control over a small but strategic unit, Co C Brigade Special Troops Battalion (BSTB) 86th Infantry Brigade Combat Team (IBCT). They supported the 1-119th FA with Retransmission (RETRANS) and Satellite Communications (SATCOM) during Annual Training and supported the 86th IBCT in a brigade-wide signal exercise at Camp Ethan Allen in Jericho, Vermont.

### **51st Civil Support Team (Weapons of Mass Destruction)**

The 51st Civil Support Team (Weapons of Mass Destruction), based at Fort Custer, near Augusta, Mich., supports civil authorities during response to natural or man-made disasters, primarily involving the use or suspected use of chemical, biological, radiological, or nuclear hazards. The team is comprised of 22 Army and Air National Guard members serving in six sections: command, operations, logistics/administration, medical, survey, and communications.

During FY12, the 51st CST (WMD) supported multiple local jurisdictions at high-profile events by providing air quality monitoring during the North American Interna-





tional Auto Show and Detroit Grand Prix. Additionally, the team provided standby and liaison at two NASCAR races in Brooklyn, Mich., the Great Lakes Homeland Security Conference in Grand Rapids, and the Labor Day Mackinaw Bridge Walk. In April, the 51st completed a rigorous evaluation of its proficiency during two days of scenarios in East Lansing, Mich., conducted by U.S. Army North's Civil Support Training Activity. Additionally, the 51st CST trained regionally for a large scale chemical, biological, radiological or nuclear response at the Great Lakes Regional CST Exercise in Toledo, Ohio, in September with three other teams from Indiana, Pennsylvania, and Ohio.

### **126th Press Camp Headquarters, Augusta, Michigan**

Throughout fiscal year 2012, the 126th Press Camp Headquarters, based at Fort Custer in Augusta, Mich., deployed three individual Soldiers, through cross-leveling: one officer to Fort Knox, Ky., (Army Casualty Assistance Operations) and two enlisted Soldiers to Afghanistan.

In November 2011, Press Camp members participated in Michigan's Fallen Warrior Memorial 5K, hosted by fellow National Guard members stationed at the Grand Valley Armory, in Grand Rapids. In July 2012, the Press Camp played a key role in support of the Defense Support of Ci-

vilian Agencies exercise at the Standish Prison with media escort, media role play, photography and video. And in August, select members of the Press Camp and their family members participated in the renowned Tough Mudder held in Toronto to enhance team unity. Team Press Camp completed the 11 mile course in 3 hours, 15 minutes, tackling 19 separate obstacles along the way.

### **126th Army Band; Wyoming, Michigan**

**Mission:** Provide music support throughout the spectrum of military operations and instill in our Soldiers the will to fight and win, foster the support of our citizens, and promote our national interests at home and abroad.

**Vision:** Honor past service members by supporting Veterans' organizations. Recognize present service members by assisting with various ceremonies. Encourage future service members by working with recruiting teams.

**Significant Events:** The 126th Army Band conducted 64 missions in FY12. It provided music support for Michigan National Guard functions, Youth Challenge Academy and Officer Candidate School (OCS) graduations, parades and ceremonies for national holidays and memorials for Fallen Heroes. The Annual Training focus was on community relations in the greater Detroit area with a total of 11 performances in 10 days.







Brig. Gen. Michael Stone  
Assistant Adjutant General, Installations

**Mission:** Provide world-class, comprehensive, all-season, full-spectrum, interagency and combined arms training opportunities through premier infrastructure; while sustaining a 'customer first' culture.

**Vision:** Michigan National Guard - A Single Source Training Solution for military, law enforcement and civilian training partners.

**Organizations:** Department of Veterans Affairs, Construction and Facility Management Office, Environmental Division, Camp Grayling, Joint Maneuver Training Center, Fort Custer Training Center, Michigan Youth Challenge Academy

## DEPARTMENT OF VETERANS AFFAIRS

### Veterans Affairs Directorate

The Veterans Affairs Directorate distributed nearly \$3.4 million to statewide organizations such as the American Legion, Disabled American Veterans, Military Order of the Purple Heart and Paralyzed Veterans of America to assist with their efforts to help Veterans obtain benefits.

In June, the Veterans Affairs Directorate assisted the U.S. Department of Veterans Affairs in holding a National Veterans Small Business Conference, Open House and Hiring Fair in Detroit. More than 8,000 Veterans attended and employers offered more than 1,300 jobs to Veterans.

### Federal Accreditation on Target for 2013

Historically the state of Michigan Department of Veterans Affairs has relied on Veteran Service Organizations to provide advice and assistance to Michigan's 685,000 Veterans. In 2012, for the first time, the state of Michigan started the application process with the U.S. Department of Veterans Affairs to receive federal accreditation. Accreditation will enhance the department's capacity to ensure Michigan's Veterans and their family members receive the professional assistance, advocacy and counseling they need to obtain the benefits they are eligible to receive.

### Michigan Veterans Trust Fund (MVTF)

With a fund balance of \$51 million at the beginning of 2012, the MVTF Board of Trustees awarded more than \$1.7 million in grants to cover emergencies and hardship expenses Veterans faced including grants for rent, mortgage, property tax, utilities, vehicle and home repair, and uncovered health care expenses.

In September, Governor Snyder signed the Mortgage Foreclosure Bill. This bill will allow the Michigan Veterans Trust Fund to use the funds appropriated from the Homeowner Protection Fund to assist military service members who have been affected by the foreclosure crisis.

### New Legislation for Management Boards

Governor Snyder signed into law Public Acts 282 and 283 which define operating procedures and expands eligibility for board members and trustees appointed by the governor. Previous to the enactments of these laws, only Veterans that belonged to certain organizations were eligible for an appointment to either board.

All future candidates for consideration must be honorably discharged Veterans and demonstrate knowledge, skills and experience in public health, public service, business or finance.

### Veterans Homes

Federal and state grants awarded for FY12 have helped modernize the facilities at both the Grand Rapids



Home for Veterans and the D.J. Jacobetti Home for Veterans in Marquette. These capital improvements both enhance the esthetics of the Homes and make them a more comfortable place to live. New programs and enhanced technology support the high quality of care each member receives. Both Homes completed a VA survey in 2012 with five or less citations, all of which were immediately corrected.

Proper member VA classification is an important part of the fiscal management of the homes and both homes worked to ensure their members were properly rated by the VA. Members who are rated 70-100 percent service-connected disabled qualify for the highest amount of VA health benefits. In 2012, the Grand Rapids Home for Veterans received \$1,362,425 and the D.J. Jacobetti Home received \$547,689 in retroactive per-diems due to the increased number of members with this VA rating and additional VA Pension and Compensation claims. Both homes were able to maximize available VA benefits and bring more federal money to Michigan.

### CONSTRUCTION AND FACILITY MANAGEMENT OFFICE

Fiscal Year 2012 was a banner year for the Construction and Facilities Management Office (CFMO). The CFMO supported the Army National Guard through execution of its sustainment, restoration, and moderation (SRM) construction funds, and through its Military Construction (MILCON) projects. This year the CFMO office executed more than \$25,000,000 dollars sustaining and maintaining armories. Additionally, Project Management Branch (PM) executed a \$16,000,000 MILCON; Combined Arms Collective Training Facility (CACTF), project on Camp Grayling. This project provides 28 buildings to include a bridging site, road network, multiple city districts, and an After Action Review (AAR) building with integrated camera mixing capabilities. This project is more than 90 percent complete and utilization will begin in the summer of FY 2013. PM also completed a \$2,000,000 Dining Facility on Camp Grayling and an \$11,000,000 Field Maintenance Facility at Fort Custer Training Center.

### Town Center of the CACTF

This year also proved extremely valuable to the CFMO in its ability to plan for the future. A fully executed Armed Forces Transformation Study was conducted through a National Guard Bureau funded master planning contract with Jacobs Engineering. This study

will provide the groundwork for all future armory projects with the potential to re-array the force structure to the most advantageous locations throughout the State of Michigan.

Additionally, the CFMO with the support of the Armed Service Committee was able to attain a tenfold increase to our armory maintenance fund in FY13. This increase will begin to provide the funding to assist in modernizing and repairing our existing Armed Forces Readiness Centers (AFRC). These infrastructure projects will in turn help to meet the demands of our modern Army National Guard force structure. This level of funding, for the next 15-20 years, will assist in bridging the gap on the \$80,000,000 backlog of facility needs across the state.

Finally, in order to provide sufficient facilities for our Soldiers, the Department of Military and Veterans Affairs (DMVA) has developed an initiative to purchase existing properties and convert them into readiness centers. With the initial investment made by the state, the CFMO can request federal matching funds to cover the costs of converting a facility into a readiness center. Consistent with this initiative, the MIARNG made its first purchase in October of 2012 with a 2005 constructed, 18,000 square foot, church in the City of Belmont using our Armory Construc-



tion funds. This facility was purchased for approximately ten cents on the dollar compared to what it would have cost to construct a new facility. This new armory will welcome Soldiers from the Army National Guard early in FY14.

## ENVIRONMENTAL DIVISION

The Environmental Division is composed of various professional staff in many areas of natural resource management and environmental compliance. Our purpose is to maintain compliance with all appropriate laws and regulations and provide wise stewardship of lands under Michigan Army National Guard (MIARNG) control. The Environmental Division has offices at the Lansing Reserve Forces Support Center, the Fort Custer Training Center (FCTC) and at the Camp Grayling Joint Maneuver Training Center (CGJMTC).

The Environmental Division's goals and objectives are based on three pillars: the Military Mission, the Community, and the Environment. We focus on preserving and improving MIARNG training lands, armories and facilities by ensuring conformity with environmental laws and regulations, enhancing our relationship with the community and local governments, and by developing and maintaining our partnerships with government regulators and community groups to clear the way for the military mission.

The Environmental Division continued to help communicate and implement the TAG's Environmental Policy and his commitment to improving our environmental, energy and fuel management practices, preventing pollution, and complying with environmental laws and regulations in accordance with the MIARNG Environmental Management System (EMS), based on the ISO 14001 standard. During 2012, NGB conducted an environmental performance assessment system & EMS audit. Draft findings showed no significant violations. The division played a key role in streamlining the MIARNG EMS to focus on energy and water conservation and solid waste reduction. The Environmental Quality Control Committee is leading the charge by developing an action plan to be the first DoD installation to achieve Net Zero Energy, Water, and Waste at CGJMTC.

Final field work was conducted this year to bring

several sites of contamination identified in the 1990s to final closure. These include three leaking underground storage tank sites at the Dowagiac Armory, the Midland Armory, and the Detroit Light Guard Armory and at the Area 3 CGJMTC incinerator. Final closure reports will be prepared and submitted during the 2013 fiscal year. The Grayling Army Airfield (GAAF) old bulk fuel site cleanups Operation and Maintenance (O&M) was moved to Defense Environmental Restoration Program funding and continues to reduce contaminate concentrations in groundwater. The National Guard Bureau (NGB) investigated 16 Non-Department of Defense Owned, Non-Operational Defense Sites (NDNODS) for UXOs, discarded munitions and residual munitions constituents across the state.

At the Environmental Division's Camp Grayling office, the geographic information system (GIS) program, with the support of DOIM, has upgraded their geospatial data to a relational database running on Sql Server software. This is a more powerful and stable database format which has allowed direct editing of the spatial data by various sub-



ject matter experts within multiple directorates, making our spatial data more precise and current. It will also give the MIARNG GIS program more flexibility for serving spatial data to the troops through a secure intranet connection.

The Environmental Division is funding the fourth study on the Federally-listed Candidate species Massasauga Rattlesnake. These studies have provided new behavioral data to the DNR and U.S. Fish and Wildlife Service and may result in a CGJMTC "Candidate Conservation Agreement with Assurances" that will enable us to continue compatibility of the training mission with the snake's protection even if it becomes listed as threatened or endangered.

The Camp Grayling Environmental Office con-

tinues to participate in the recovery of the Kirtland's Warbler (KW). Since 1985 when we began working with the KW Recovery team, the number of singing males counted in the annual census has climbed from 217 to an all time high of 2,019 in 2012. The Environmental Division has participated in research projects and management plans for CGJMTC and assisted with the census.

The Fort Custer Environmental Office secured a federal grant through Ducks Unlimited and the North American Wetlands Conservation Act to enhance 175 acres of wetlands by installing a new water-control structure to replace an old, failed structure, implemented erosion control measures to the shoreline, and constructed a drainage channel. This enhancement will benefit waterfowl and other migratory birds by increasing fall and spring migration and brood-rearing habitat, protects Territorial Road and keeps it open for access to training areas.

The Fort Custer Training Center won second place in the ARNG Environmental Security Award competition in the category of Cultural Resources. FCTC has been a leader in the region for natural resources conservation and over the past two years has developed several projects to make it a standout among states for cultural resources management. A management plan was developed for a unique historic resource, the FCTC segment of Territorial Road, eligible to the National Register of Historic Places as a linear landscape, and the creation of a new military museum presenting the historic contributions of the Army National Guard, other Michigan-based Army units, and the history of FCTC. The museum itself is part of a historic complex of preserved WWII structures on FCTC including a chapel, theater, and barracks.

### CAMP GRAYLING JOINT MANEUVER TRAINING CENTER

Established in 1913, Camp Grayling Joint Maneuver Training Center, Grayling, Michigan, is the largest National Guard Training Center in the United States boasting more than 147,000 acres of training and maneuver area. We are manned with a small but capable full-time staff. Together, the team manages and maintains more than 500 multipurpose facilities, housing for more than 12,000 personnel, hundreds of ranges, and balances the utilization of nearly 200,000 individuals annually. Our vision is to be a world class, all-seasons, full-spectrum, interagency, and combined arms training experience for military and civilian customers. Our mission is to offer the best possible training experience and to provide every Soldier or civilian who chooses Camp Grayling with unparalleled mission support, service, and premier facilities.

The Army has placed significant trust in the future of Camp Grayling and has designated our installation as a Regional Collective Training Capability Site (RCTC). Camp Grayling was one of only 11 sites National Guard installations selected for this mission. The purpose of the RCTC is to leverage the infrastructure, facilities, and ranges that exist within the best, most robust Army garrisons. By being named an RCTC, Camp Grayling is on the path to significantly increased utilization by the Army's Active, National Guard, and Reserve units from within the Midwest region.

Camp Grayling was selected for this honor primarily because of the tens of millions of dollars in new facilities and ranges invested here over the past decade. These include new urban training facilities such as the Live-Fire Shoot House and the Combined Arms Collective Training Facility (CACTF), an entire city structure of twenty-eight buildings. The new Infantry Squad Battle Course combined with the Infantry Platoon Battle Course to give a realistic, live-fire training event to combat arms Soldiers. Additionally, the Home-Station Training Lane provides a location for all types of units to train on countering the threat posed by improvised explosive devices.

Recently designated as one of the first two National Guard Training Support Centers, Camp Grayling is home to a growing Simulations Center. There, troops are able to conduct weapons training, mission command planning, convoy training, and vehicle rollover drills. Two new simulators will be arriving in 2013; a Blackhawk helicopter simulator and a dismounted squad training simulator.

Partnering with the Air National Guard, the Air-to-Ground bombing range was part of dozens of training missions for







both fixed and rotary wing aircraft. Camp Grayling hosted Northern Strike 2012, an Air National Guard sponsored training exercise emphasizing air-to-ground operations that prepared aircrew and supporting units to conduct direct combat operations. The exercise ran for two weeks in July, during which time more than 300 fighter, bomber, mobility, and rotary sorties were executed. In addition, more than 30 Joint Terminal Attack Control team members received advanced training during the exercise.

Together, these newer ranges, simulators, and exercises represent a small sample of the world-class training opportunities that exist at Camp Grayling. Our facilities are among the best transient-style facilities the Army has to offer. Our new battalion-sized Operational Readiness Training Center (ORTC) contains housing, dining, office, and meeting rooms for 800 personnel including vehicles and equipment. This state-of-the art facility allows commanders to maintain unit integrity, command, and control and is conveniently located near ranges and training areas. The second phase, doubling the capacity of the existing ORTC, is scheduled to break ground in 2014.

Set in a pristine, northern Michigan location, Camp Grayling has long been a leader in environmental stewardship and has a goal of becoming the Army's first NetZero installation in waste, water, and energy. To this end, we continue to improve our care of the land through several projects. Our Recycling Center receives 16 types of materials such as metal, paper, plastic, and reclaimed concrete from not only Camp Grayling but local townships and vendors. A micro-smart grid is being evaluated here as well. This system takes unconditioned power from different sources such as wind and solar, and converts it to safe, clean, usable power that can be delivered to a field or remote environment. Additionally, new construction projects will be Leadership in Energy and Environmental Design (LEED) certified to ensure efficient use of power.

Currently under construction are four cabins on

the shores of Lake Margrethe that are being renovated due to age and will soon provide four seasons use for Morale Welfare and Recreation (MWR) activities. A new access control point will improve physical security and will make a notable impression on all who visit our beautiful installation.

Being a partner with the local community is critical to our success. The command and staff of the installation sit on many local boards and are active participants in several community organizations. We provided media escorts for local newspapers and television stations and our Soldiers supported numerous community event requests including

funeral details for fallen Veterans, rifle salutes for Memorial Day and Veterans Day, and guarded our national and state colors in multiple parades throughout northern Michigan.

Other highlights of the year came when Camp Grayling hosted a tour for the Latvian Minister of Defense, Chief of Defense, and other dignitaries; Cake Cutting Ceremony during the 375th Anniversary of the Army National Guard; and hosted the Michigan Army National Guard Youth Leadership Camp. This camp for 9-12 year olds offers team based activities, which included building underwater robots, rockets, rappelling, swimming, and enjoying the outdoors and many more activities. Camp Grayling also hosted the Region IV Army National Guard Best Warrior Competition in May.

As noted earlier, Camp Grayling will be marking 100 years of military and community service in 2013 with a celebration on July 20th, 2013. This will be an exciting day, but not only one that reviews our past successes, but as the beginning of an exciting new chapter in the rich contribution that Camp Grayling will continue to make to Grayling, Northern Michigan, the Michigan Army National Guard, and the United States Army.

## FORT CUSTER TRAINING CENTER

During 2012 Fort Custer Training Center (FCTC) scheduled and operated facilities allowing more than 138,000 man-day throughput for Department of Defense entities and 155,256 total man-day throughput, including range fire, land navigation and both weapons and vehicle simulators.

The Leadership at Fort Custer has maintained strong community presence, participating in both the Battle Creek Chamber of Commerce Military Affairs Committee (MAC) and the Southwest Michigan Joint Integration Board. FCTC also hosted the MAC Armed Forces Day

luncheon, and participated in MAC Civic Leaders Tour of Battle Creek area Federal/Military facilities.

Recently completed construction projects on Fort Custer include two new facilities and occupants have com-



menced operations in both. These facilities are the Unit Training Equipment Site (UTES) and Navy Operational Reserve Center (NOSC).

The Freedom Hunt for disabled hunters is hosted at Fort Custer on an annual basis in October 2011. During this year's Freedom Hunt 45 disabled hunters participated in the two day hunt.

During the renovations of the Michigan Youth Challenge Academy (MYCA) buildings in 2012, Fort Custer hosted two full classes for their year-round training program, providing housing and dining facilities.

Fort Custer also hosted multiple training events for the Tank and Automotive Command (TACOM) in 2012. These training events include New Equipment Training for engineer equipment being fielded to the Michigan Army National Guard and the Area Mine Clearing System (AMCS) prove-out.

## MICHIGAN YOUTH CHALLENGE ACADEMY

Michigan Youth Challenge Academy (MYCA) is located in Building 13 on the Veterans Administration Complex in Battle Creek. During 2012, MYCA was awarded a \$200,000 grant from National Guard Youth Foundation (NGYF) to be used for renovations of Building 13. During renovations the MYCA was temporarily located to Fort Custer Training Center. The funding from the NGYF was

used in renovating the top floor to turn it into living quarters for the students. In addition, the Kellogg Foundation awarded MYCA a \$200,000 grant. Along with the money from the National Guard Youth Foundation, this grant was used to renovate the second floor student living quarters.

To date, the renovation of the second floor has been 90 percent successfully completed. The uncompleted work has to be done between classes in order to avoid disruption of classes. The uncompleted work deals with plumbing and once completed will expand male shower capacity to over double in size. The entire project should be completed by January 20, 2013. The transition from Fort Custer back to building 13 was a complete success.

Funding levels for next year were increased to allow for additional staffing and increased effectiveness. The additional funding should allow us to increase our student participation to 114 students for our next class and work towards our ultimate goal of 144 students.

Cadets and staff members completed various projects and events totaling 9,000 hours of community service. Projects included providing assistance at the Battle Creek Annual Balloon Fest, a downtown Battle Creek soup kitchen, Salvation Army, and Habitat for Humanity projects.

A computer based learning classroom and curriculum were installed. The program is called PLATO and it enhances the learning environment for students preparing to take the GED. This program has benefitted the Academy in continuing to see a high number of students obtain their GED.

Approximately 145 cadets earned a GED or high school diploma during the 2012 calendar year. This number includes students earning their GED while enrolled in the program as well as those who obtained their GED or high school diploma after they graduated from the program. In 2012, we increased our staff by three personnel. We hired two credentialed interventionists and one dedicated tutor. This will allow us to provide additional academic and emotional support to our cadets.

During 2012 we also had the fortunate opportunity to form a partnership with staff from Michigan State University (MSU) to enhance our parenting/guardian workshop. This workshop helps parents to understand the changes their child has gone through while completing the program. It also provides information to parents/guardians on behavior indicators to be aware of to determine if their child is slipping back into their previous habits and the steps to take to encourage them to stop. The program consists of three sessions and representatives from MSU now participate in a portion of these sessions.



# Human Resources



Col. Timothy Houchlei  
Director, Human Resources

The Human Resource Office (HRO) is the consolidated personnel office, which supports the nearly 2,100 full-time employees of the Michigan National Guard, comprising active duty military and federal civil service employees. As part of our core functions, HRO provides hiring, staffing, benefit services, position classification, equal employment opportunity services, labor management relations, and employee assistance programs.

In the midst of continued change, our staff met the challenges, and made progress toward strengthening the efficiency of services through technology. In FY12, HRO focused on implementing USA Staffing, part-

nered with the Army Benefits Center – Civilian (ABC-C), in which benefits and entitlements were processed through a centralized automated center, and implemented the General Fund Enterprise Business System (GEFEBS) for Army technician payroll that provides for visibility of transactions and historical data.

Of the many major milestones, the HRO Labor Team negotiated the Association of Civilian Technicians (ACT) labor contract representing approximately 400 employees covering members in Battle Creek, Alpena, and Selfridge. The agreement will expire in December, 2015. The new contract is an important achievement that impacts the efficiency and effectiveness of the organization due to ever changing labor and employment legislation.

Secondly, valuing diversity is fundamental to this organization and the communities we serve. In support of our commitment to an inclusive environment, we continue to elevate awareness and illustrate the importance of our professing in addressing recruiting and retention issues through special emphasis programs and training.

Moving forward, our staff is committed to the professional development of human resource practices and procedures to adjust and improve our processes to meet members', supervisors, and senior leaders needs thereby becoming strategic business partner in the development and management of our work force.

Our goal is to continue to improve the timely assistance provided to meet our most valuable assets – our members.



# Fiscal & Property



Col. James Stokes  
Director, Fiscal and Property

**Mission:** The United States Property and Fiscal Office (USPFO) will proactively support the readiness of our customers with federal resources which support community, state and federal missions.

**Vision:** To be an organization which is; team, customer and mission focused; excels at supporting the Michigan National Guard and its emerging missions.

## PURCHASING AND CONTRACTING DIVISION

The USPFO Purchasing and Contracting Division along with contracting offices at Alpena, Battle Creek, and Selfridge Air National Guard bases successfully executed 1,104 contracting actions totaling \$41.8 million dollars in FY12 compared to \$60.6 million in FY11. As a state, the Michigan National Guard contracting teams have met all socioeconomic goals established by National Guard Bureau with the exception of Small Disadvantage Business during FY12. The Division's Government Purchase Card program effectively executed \$3.6 million in FY12.

The Michigan contracting offices represented the state well at the national level with two of our Contracting Officers being members of the Acquisition Advisory Council. This council is responsible for advising National Guard Bureau on acquisition policy and planning bi-annual National Contracting Conferences. The USPFO Purchasing and Contracting Division hosted a Contracting Officer Representative course conducted by Defense Acquisition University to train members of the Michigan National Guard who work directly with contractors as a secondary responsibility. In addition to the Contracting Officer Representative Course the USPFO Purchase and Contracting Division hosted all four contraction offices for a collective training event at Fort Custer utilizing the Education Center to provide training with the Small Business Administration, General Services Administration, Department of Labor and Procurement Technical Assistance Centers of Michigan to gain a better understanding of their operations.

## COMPTROLLER DIVISION

The Comptroller Division manages the federal budget; accounts for and pays all traditional Soldiers, Active Guard and Reserve (AGR) Soldiers and all Soldiers





mobilized in support of Operation Iraqi Freedom (OIF) and Operation Enduring Freedom (OEF); processes and pays all commercial vendor invoices; processes all Soldier travel vouchers for reimbursements; accounts for all federal funding within fiscal accounting; and operates an internal management control branch, auditing our own systems and functions for fiduciary, pecuniary, and program compliance.

**Comptroller Mission:** Lead the Michigan Army National Guard's (MIARNG) effort to field the General Fund Enterprise Business System (GEFBS). This system replaces more than 70 legacy accounting, budget, financial management, and accounts payable systems and integrates the processes they performed into a single, auditable, cost-based accounting system. Comptroller Division actions included coordinating the completion of user computer-based and instructor-lead training, mapping user roles, facilitating system permissions, and conducting monthly data cleansing and data preparation for an error free transition.

Budget Branch managed and successfully executed four Federal Appropriations:

Operations and Maintenance (O&M) 2020	\$1,957,782
Military Construction, Army National Guard (MILCON)	\$15,772,908
National Guard Personnel and Administration (NGPA) 2060	\$81,986,171
Operations and Maintenance, National Guard (OMNG) 2065	\$98,489,333

\* (all Appropriations, executed outlays totaling 99 percent in obligations)

Pay and Voucher Exam Branch provided the following support towards Soldiers and commercial businesses:

- Processed pay for 8,950 Soldiers in excess of \$74,481,572 (dollar amount excludes mobilized Soldiers).
- Processed pay for 1,938 mobilized Soldiers in support of OIF/OEF
- Fielded Wide Area Work Flow (WAWF), which allows vendors to submit digital invoices

## INTERNAL REVIEW

The Internal Review Division completed 43 audit

engagements during the Fiscal year. Those engagements included formal, special, consulting, liaison and follow-up services across the Michigan Army and Air National Guard. The audit staff surpassed the national goal of completing more than seven engagements per auditor assigned.

Among their peers from the 54 states, territories and the District of Washington D.C, the Internal Review Division received the National Guard Bureau 2012 Supervisory Auditor of the Year award and the 2012 Auditor of the Year Award.

Throughout the year, the Internal Review Division provided customers with professional, objective, timely and relevant audit services. During the completion of those audit services, the audit staff identified \$259,080 in monetary benefits. Additionally, the auditors identified numerous non-monetary benefits including improved internal controls and the implementation of better business practices. The Internal Review Division has continued to play a role in the review of national issues and assists in training, as needed, for the Internal Review community. In addition the Adjutant General served as a representative to the National Guard Bureau Internal Review Advisory Committee.

## SUPPLY AND SERVICES DIVISION

The Supply and Services Division is the largest and most diverse division within the United States Property and Fiscal Office. The division is responsible for supplying and equipping Michigan Army National Guard Soldiers and units with individual clothing & equipment, as well as organizational equipment (vehicles, weapon systems, communications equipment, etc.) to accomplish a diverse mission. The Division is divided into five major areas: Central Is-



sue Facility (CIF); Material Management Branch (MMB); Property Management Branch (PMB); Storage and Distribution Branch (S&D); and the Installation Transportation Branch.

The CIF was tasked to complete the high demand and quick turn-around requirements for deploying Michigan Army National Guard Soldiers at a level of intensity that was highly visible at all levels of leadership. Over the past year CIF personnel processed more than 4,000 requests for new equipment, valued at nearly \$5 million, as well as, more than 4,500 requests to turn in old and outdated equipment with an approximate value of \$6.5 million.

The MMB has oversight of Class I (Food), Class III (Fuel) and Class VIII (Medical) Programs throughout the state. MMB provides assistance and oversight for these programs and works with elements of the Michigan Army National Guard to ensure proper execution of all funds related to these programs.

The PMB manages and accounts for all federal material and equipment assets in the Michigan Army National Guard. The PMB performed Annual Property Book Reviews and Change of Command Property Book Reviews to reconcile each property account in accordance with regulatory guidance to ensure accountability of the Michigan Army National Guard assets totaling more than \$1 billion in federal property.

The S&D branch operates the only warehouse in the state of Michigan tasked to receipt for federally funded property. Over the past year the S&D branch conducted 59 fielding's of new equipment to Michigan Army National Guard units; representing more than 1,700 pieces of equip-

ment and processed more than 68,000 supply transactions through the Army Supply System.

The Installation Transportation Branch orchestrated the movement of more than 9.6 million pounds of freight. In FY12 the Transportation Branch arranged for the commercial movement of more than 25,000 Army National Guard personnel utilizing commercial air and commercial busses. Overall this division managed the funds to support \$2 million in commercial air, \$1.4 million in shipping costs, and more than \$610,000 in commercial bus expenses.

## DATA PROCESSING CENTER

The mission of the Data Processing Center (DPC) is to facilitate the USPFO's statutory reporting responsibilities with respect to accountability for federal funds and property.

The DPC manages all aspects of information technology (IT) concerns within the USPFO. USPFO team members contact their DPC Help Desk through a centralized resource to request IT services and support.

The DPC Division is currently manned by six highly technical team members; one temporary emergency hire and five full-time technicians. DPC members attended several technical courses in 2012 and all members maintained their required Department of Defense (DoD) IT security certifications.

The DPC hosts several IT assets utilized by the USPFO and the entire Michigan National Guard. DPC provides access to archived federal funding information, Soldier retirement information, military pay processing systems, unit personnel information collection and reporting systems

and mobilization management and pay systems. DPC also provides specialized reports and access to military orders through the use of web-based applications. The DPC maintained hosted systems at 99 percent operational level during 2012, migrated primary production systems as a national project and assisted the state with migrating their electronic mail services to a DoD platform.





# Economic Impact

## 2012 ECONOMIC IMPACT (FEDERAL FUNDS) BY CONGRESSIONAL DISTRICT MICHIGAN ARMY NATIONAL GUARD

UNIT NAME	COUNTY	CITY	TOTAL
Congressional District 1			
1-125INF BN CO B DET 1	Alpena	ALPENA	\$110,827.71
1432(-)EN CO ENGINEER SUPPORT REAR	Dickinson	KINGSFORD	\$534,811.81
177MPB 107EN 1430EN CO DET1	Marquette	MARQUETTE	\$1,141,414.46
177MPB 107EN 1430EN CO VERT CONSTRUCT	Delta	GLADSTONE	\$1,327,794.68
177MPB 107EN 1431EN CO DET1	Barga	BARAGA	\$937,276.76
177MPB 107EN 1431EN CO SAPPER CO	Houghton	CALUMET	\$736,977.60
177MPB 107EN 1432EN CO DET1	Iron	IRON RIVER	\$348,315.67
177MPB 107EN 1432EN CO ENGINEER SPT	Dickinson	KINGSFORD	\$1,662,491.92
177MPB 107EN 1437EN CO MULTIROLE BRIDGE	Chippewa	SAULT SAINTE MARIE	\$2,411,570.49
177MPB 107EN BN FSC	Marquette	ISHPEMING	\$1,535,470.31
177MPB 107EN BN HHC	Marquette	ISHPEMING	\$2,060,621.12
177MPB 210MP 46MP CO CBT SPT	Cheboygan	CHEBOYGAN	\$3,162,937.84
177MPB 507EN 1434EN CO VERT CONSTRUCT	Crawford	CAMP GRAYLING	\$1,820,120.03
177MPB 507EN 1439EN DET FFTG TM	Crawford	CAMP GRAYLING	\$188,510.94
177MPB 507EN 1440EN DET FFTG TM	Crawford	CAMP GRAYLING	\$63,330.12
177MPB 507EN 1442EN DET FFTG TM	Crawford	CAMP GRAYLING	\$170,842.41
177MPB 507EN 745OD CO EOD	Crawford	CAMP GRAYLING	\$408,818.11
272RSC 1225CS 1071OD CO	Crawford	CAMP GRAYLING	\$3,820,772.50
DET 4 MI ARNG REC & RET BN	Crawford	CAMP GRAYLING	\$79,196.69
DET 5 MI ARNG REC & RET BN	Dickinson	KINGSFORD	\$84,929.09
MTC - MIARNG TNG CTR CP GRAYLING (-)	Crawford	CAMP GRAYLING	\$3,321,804.01
CONGRESSIONAL DISTRICT 1 Total			\$25,928,834.28
Congressional District 2			
177MPB 507EN 1436EN CO HORIZONTAL CON-STR	Muskegon	MONTAGUE	\$2,461,848.62
63TC 1-126CAV RECON TRP A	Waxford	CADILLAC	\$1,291,474.39
63TC 1-126CAV RECON TRP A HOME DET	Waxford	CADILLAC	\$379,980.73
63TC 1-126CAV RECON TRP B	Manistee	MANISTEE	\$1,213,002.09
63TC 1-126CAV RECON TRP B HOME DET	Manistee	MANISTEE	\$364,148.20
CONGRESSIONAL DISTRICT 2 Total			\$5,710,454.04
Congressional District 3			
177MPB 631TCD 126AG ARMY BAND	Kent	WYOMING	\$690,535.40
272RSC 246TC BN 1463TC CO T MDM TRK	Kent	WYOMING	\$2,063,137.45

2012 ECONOMIC IMPACT (FEDERAL FUNDS) BY CONGRESSIONAL DISTRICT  
MICHIGAN ARMY NATIONAL GUARD

63TC - MIARNG 63TROOP CMD	Kent	WYOMING	\$1,525,375.97
63TC 1-125INF BN CO C	Kent	WYOMING	\$1,494,979.61
63TC 1-125INF BN CO C HOME DET	Kent	WYOMING	\$1,108,643.71
63TC 1-126CAV 237BSB CO D	Kent	WYOMING	\$1,455,977.13
63TC 1-126CAV 237BSB CO D HOME DET	Kent	WYOMING	\$952,340.39
63TC 1-126CAV RECON HHT	Kent	WYOMING	\$2,179,887.09
63TC 1-126CAV RECON HHT HOME DET	Kent	WYOMING	\$1,360,421.29
63TC 86IBCT SPECIAL TR CO C	Kent	WYOMING	\$870,201.91
63TC 86IBCT SPECIAL TR HHC DT2	Kent	WYOMING	\$110,827.71
DET 1 HHC 86 BCT	Kent	WYOMING	\$158,325.31
DET 2 MI ARNG REC & RET BN	Kent	WYOMING	\$127,418.80
<b>CONGRESSIONAL DISTRICT 3 Total</b>			<b>\$14,098,071.76</b>
<b>Congressional District 4</b>			
144 MP CO CBT SPT REAR	Shiawassee	CORUNNA	\$1,582,990.34
177MPB 210MP 144MP CO CBT SPT	Shiawassee	CORUNNA	\$2,371,534.18
272RSC 1225CS 1073OD CO	Montcalm	GREENVILLE	\$2,542,277.22
272RSC 246TC BN 1460TC CO T MDM TRK	Midland	MIDLAND	\$2,459,340.50
63TC 1-119FA BN 155M TOWED BTRY B	Gratiot	ALMA	\$1,630,622.16
63TC 1-125INF BN CO D	Mecosta	BIG RAPIDS	\$1,145,249.08
63TC 1-125INF BN CO D HOME DET	Mecosta	BIG RAPIDS	\$464,635.63
<b>CONGRESSIONAL DISTRICT 4 Total</b>			<b>\$12,196,649.10</b>
<b>Congressional District 5</b>			
63TC 1-125IN 237BSB CO F	Bay	BAY CITY	\$1,631,771.03
63TC 1-125IN 237BSB CO F HOME DET	Bay	BAY CITY	\$1,134,543.58
63TC 1-125INF BN CO B	Saginaw	SAGINAW	\$1,529,173.46
63TC 1-125INF BN CO B HOME DET	Saginaw	SAGINAW	\$1,064,750.44
63TC 1-125INF BN HHC	Genesee	FLINT	\$3,394,623.96
63TC 1-125INF BN HHC HOME DET	Genesee	FLINT	\$2,623,864.46
63TC 1-182FA BN HIMARS BTRY B	Bay	BAY CITY	\$970,389.21
<b>CONGRESSIONAL DISTRICT 5 Total</b>			<b>\$12,349,116.13</b>
<b>Congressional District 6</b>			
0507 EN BN CO A FSC REAR	Kalamazoo	KALAMAZOO	\$719,642.18
1433 EN CO SAPPER COMPANY (REAR)	Kalamazoo	FT CUSTER	\$712,463.87
177 HQ MI ARNG REG TNG (RTI)	Kalamazoo	FT CUSTER	\$2,252,165.32
177MPB 507EN 126SC CO MEB SIG	Kalamazoo	KALAMAZOO	\$975,882.05
177MPB 507EN 1433EN CO SAPPER CO	Kalamazoo	FT CUSTER	\$1,667,548.93
177MPB 507EN 1434EN CO DET 1	Kalamazoo	FT CUSTER	\$961,073.92
177MPB 507EN BN FSC	Kalamazoo	KALAMAZOO	\$1,452,148.58
177MPB 507EN BN HHC	Kalamazoo	KALAMAZOO	\$2,096,293.30
177MPB 631TCD 460CM CO (CBT SPT)	Kalamazoo	FT CUSTER	\$1,950,621.11
272RSC 246TC BN 1461TC CO DET1	Kalamazoo	FT CUSTER	\$856,621.26
272RSC 246TC BN 1463TC CO DET1	Saint Joseph	STURGIS	\$700,821.13



**2012 ECONOMIC IMPACT (FEDERAL FUNDS) BY CONGRESSIONAL DISTRICT  
MICHIGAN ARMY NATIONAL GUARD**

507 EN HHC REAR DET	Kalamazoo	KALAMAZOO	\$555,521.41
51ST CIVIL SUPPORT TEAM (WMD)	Kalamazoo	FT CUSTER	\$1,573,622.91
63TC 1-119FA 119CS CO FWD SPT	Kalamazoo	FT CUSTER	\$1,922,561.98
63TC 1-126CAV RECON TRP C	Cass	DOWAGIAC	\$1,321,628.40
63TC 1-126CAV RECON TRP C HOME DET	Cass	DOWAGIAC	\$596,676.91
DET 1 MI ARNG REC & RET BN	Kalamazoo	FT CUSTER	\$74,839.06
DET 1 MIARNG TNG CTR FT CUSTER	Kalamazoo	FT CUSTER	\$649,706.65
DET 3 MI ARNG REC & RET BN	Kalamazoo	FT CUSTER	\$88,344.50
MI ARNG REG TNG SITE - MAINT	Kalamazoo	FT CUSTER	\$1,172,277.05
MIJFHQ 126PI DET PRESS CAMP HQ	Kalamazoo	FT CUSTER	\$644,342.62
<b>CONGRESSIONAL DISTRICT 6 Total</b>			<b>\$22,944,803.14</b>
<b>Congressional District 7</b>			
1461 TC CO CBT HET REAR	Jackson	JACKSON	\$1,555,600.63
177MPB 631TCD 156SC CO BFSB SIG	Lenawee	ADRIAN	\$828,655.93
272RSC - MIARNG 272REGIONAL SPT CMD HHD	Jackson	JACKSON	\$2,065,606.80
272RSC 246TC BN 1461TC CO COMBAT HET	Jackson	JACKSON	\$2,638,466.19
272RSC 246TC BN HHD	Jackson	JACKSON	\$1,388,152.50
63TC 1-119FA BN 155M TOWED BTRY C	Calhoun	ALBION	\$1,578,491.03
63TC 1-119FA BN 155M TOWED HHB	Eaton	CHARLOTTE	\$2,124,228.91
DET 10 MI ARNG REC & RET BN	Jackson	JACKSON	\$93,538.42
<b>CONGRESSIONAL DISTRICT 7 Total</b>			<b>\$12,272,740.40</b>
<b>Congressional District 8</b>			
0238 AV BN DET 1 CO C REAR 1	Eaton	GRAND LEDGE	\$47,497.59
1462 TC MDM REK REAR	Livingston	HOWELL	\$1,076,612.08
177MPB 631TROOP CMD DET	Ingham	LANSING	\$1,142,702.83
238 AV 03 BN DET 1 CO B FWD	Eaton	GRAND LEDGE	\$63,330.12
272RSC 1-112AVN BN CO B	Eaton	GRAND LEDGE	\$1,078,833.62
272RSC 1-147AVN BN ASSLT(UH-60)CO B	Eaton	GRAND LEDGE	\$732,019.08
272RSC 1-147AVN BN ASSLT(UH-60)CO C	Eaton	GRAND LEDGE	\$414,087.03
272RSC 1-147AVN BN ASSLT(UH-60)CO D DET1	Eaton	GRAND LEDGE	\$521,577.28
272RSC 1-147AVN BN ASSLT(UH-60)CO E DET1	Eaton	GRAND LEDGE	\$332,191.71
272RSC 1-147AVN BN ASSLT(UH-60)HHC DET1	Eaton	GRAND LEDGE	\$63,330.12
272RSC 246TC BN 1462TC CO T MDM TRK	Livingston	HOWELL	\$3,009,327.04
272RSC 3-238AVN BN GSAB CO C DET 1	Eaton	GRAND LEDGE	\$1,105,337.86
272RSC 3-238AVN BN GSAB CO D	Eaton	GRAND LEDGE	\$1,487,819.11
272RSC 3-238AVN BN GSAB CO E	Eaton	GRAND LEDGE	\$1,487,782.00
272RSC 3-238AVN BN GSAB HHSC	Eaton	GRAND LEDGE	\$2,284,162.84
272RSC 351AVN SPT BN CO B DET2	Eaton	GRAND LEDGE	\$888,779.48
37 IN BN CO B MI BCT FWD	Ingham	LANSING	\$1,139,608.33
46MP - MIARNG 46MP CMD HHC	Ingham	LANSING	\$2,424,602.26
63TC 1-126CAV 37IBCT SPECIAL TR CO B	Ingham	LANSING	\$902,454.24
63TC 1-182FA BN HIMARS BTRY C	Ingham	LANSING	\$75,739.22

2012 ECONOMIC IMPACT (FEDERAL FUNDS) BY CONGRESSIONAL DISTRICT  
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DET 1 505 JAG DET	Ingham	LANSING	\$31,665.06
DET 1 JFHQ (SEL SVC)	Ingham	LANSING	\$31,665.06
DET 15, OP SPT AIRLIFT CMD	Ingham	LANSING	\$203,609.28
JFHQ (-) MI ARNG	Ingham	LANSING	\$11,661,556.28
MI OP SPT ALFT DET 15 REAR	Ingham	LANSING	\$334,656.96
MICHIGAN REC & RET BN	Ingham	LANSING	\$9,848,386.66
MIJFHQ 1146JA TM RGNL	Ingham	LANSING	\$47,497.59
MIJFHQ 1208MI PLT INTERP/TRANS	Ingham	LANSING	\$348,315.67
MIJFHQ 1999AQ DET CNTGY CONTR TEAMS	Ingham	LANSING	\$31,665.06
W8AC MI ARNG ELE JFHQ FWD 127	Ingham	LANSING	\$492,781.49
W8AC MI ARNG ELE JFHQ FWD 89	Ingham	LANSING	\$15,832.53
W8AC MIARNG ELE JFHQ FWD 128	Ingham	LANSING	\$126,660.24
W8AC MIARNG ELE JFHQ FWD 129	Ingham	LANSING	\$15,832.53
<b>CONGRESSIONAL DISTRICT 8 Total</b>			<b>\$43,467,918.26</b>
<b>Congressional District 9</b>			
177MPB 210MP 1775MP CO CBT SPT	Oakland	PONTIAC	\$2,890,075.87
<b>CONGRESSIONAL DISTRICT 9 Total</b>			<b>\$2,890,075.87</b>
<b>Congressional District 10</b>			
272RSC 1225CS 464QM CO	Lapeer	LAPEER	\$1,852,237.90
272RSC 3-238AVN BN GSAB CO B DET 1	Macomb	SEFRIDGE ANGB	\$660,814.14
63TC 1-119FA BN 155M TOWED BTRY A	Saint Clair	PORT HURON	\$1,534,357.56
DET 1 CO B 3RD BN 238 AVN FWD	Macomb	SEFRIDGE ANGB	\$571,883.99
<b>CONGRESSIONAL DISTRICT 10 Total</b>			<b>\$4,619,293.60</b>
<b>Congressional District 11</b>			
182 FA 01 BN BTRY A FWD	Wayne	DETROIT - OLYMPIA	\$624,288.38
272RSC 1225CS 1072OD CO	Wayne	DET - LIGHT GUARD	\$2,885,612.64
272RSC 1225CSSB	Wayne	DET - LIGHT GUARD	\$1,950,180.73
63TC 1-125INF BN CO A	Wayne	DET - LIGHT GUARD	\$1,525,193.36
63TC 1-125INF BN CO A HOME DET	Wayne	DET - LIGHT GUARD	\$1,337,991.45
63TC 1-182FA 182CS CO FWD SPT HIMARS	Wayne	DETROIT - OLYMPIA	\$2,904,910.10
63TC 1-182FA BN HIMARS BTRY A	Wayne	DETROIT - OLYMPIA	\$955,415.08
63TC 1-182FA BN HIMARS HHB	Wayne	DETROIT - OLYMPIA	\$2,188,375.88
MI ARNG MED CMD	Wayne	DET - LIGHT GUARD	\$1,564,749.29
W8ZC MI ARNG MED DET FWD 11	Wayne	DET - LIGHT GUARD	\$15,832.53
W8ZC MI ARNG MED DET FWD 9	Wayne	DET- LIGHT GUARD	\$15,832.53
<b>CONGRESSIONAL DISTRICT 13 Total</b>			<b>\$15,968,381.98</b>
<b>Congressional District 12</b>			
177 MP HHC BDE REAR	Wayne	TAYLOR	\$1,481,715.45
177MPB - MIARNG 177MP BRIGADE HHC	Wayne	TAYLOR	\$1,427,506.76
177MPB 210MP 1776MP CO CBT SPT	Wayne	TAYLOR	\$2,649,482.44
177MPB 210MP BN HHD	Wayne	TAYLOR	\$1,732,455.58
177MPB 777MP DET THEATER	Wayne	TAYLOR	\$692,993.25



2012 ECONOMIC IMPACT (FEDERAL FUNDS) BY CONGRESSIONAL DISTRICT  
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210 MP HHD REAR	Wayne	TAYLOR	\$1,093,094.31
272RSC 146MD 1171MD CO MEDICAL CO	Washtenaw	YPSILANTI	\$1,588,272.10
272RSC 146MEDICAL BN HHD	Washtenaw	YPSILANTI	\$1,813,463.32
DET 6 MI ARNG REC & RET BN	Washtenaw	YPSILANTI	\$66,153.81
CONGRESSIONAL DISTRICT 15 Total			\$12,545,137.02
CONGRESSIONAL DISTRICT Grand Total			\$184,991,475.57

This Grand Total includes all Appropriations to include: 0100, 2020, 2060, and 2065. Following is the Appropriation definitions from DFAS-IN Manual 37-100.

**0100** - Operation and Maintenance, Defense Agencies (OMD) - This basic symbol is the operations and maintenance for defense agencies. It provides funding to finance the costs of operating and maintaining the Armed Forces, except for personnel cost. It includes pay and benefits of civilians, contract services for maintenance of equipment, and facilities, fuel supplies, and repair parts for weapons and equipment. It also includes travel and transportation costs.

**2020** - Operation and Maintenance, Army (OMA) - This appropriation includes operation and maintenance of all Army, organizational equipment and facilities; purchasing equipment and supplies; production of audiovisual instructional materials and training aids; operation of service-wide and establishment-wide activities; operation of depots, schools, training (including cost of training civilian employees in the program from which the salaries are payable), recruiting, and programs related to OMA; welfare and morale, information, education, and religious activities; and expenses of courts, boards, and commissions. This appropriation is generally an annual appropriation, available for obligation for one fiscal year only (except for selected limitats).

**2060** - National Guard Personnel, Army (NGPA) - This appropriation includes pay, allowances, clothing, subsistence, travel, death gratuities, disability and hospitalization benefits, bonuses and related expenses for Army National Guard personnel in connection with active duty, active duty training and inactive duty for training. The National Guard Personnel, Army appropriation is an annual appropriation available for obligation through each fiscal year.

**2065** - Operation and Maintenance, Army National Guard (OMARNG) - Army National Guard Operations and Maintenance. Includes activities involved in the administration of the National Guard Bureau at the seat of Government; training of units; procurement of organizational equipment, supplies, and repair parts; services, including equipment maintenance; and activities in connection with military support to civil authorities. The OMNG appropriation is an annual appropriation available for obligation for one fiscal year only.

# Michigan's 2012 Fallen Heroes

**Air Force Technical Sergeant Matthew Schwartz , 34**  
**Traverse City, Michigan**  
**Died January 5, 2012 at Camp Bastion, Afghanistan**

**Army Staff Sergeant Ahmad Altaie, 41**  
**Ann Arbor, Michigan**  
**Positively identified February 25, 2012 - Iraqi Freedom**

**Army Sergeant Joseph Lilly, 25**  
**Flint, Michigan**  
**Died June 14, 2012 in Panjway, Afghanistan**

**Army Staff Sergeant Matthew Leach, 29**  
**Ferndale, Michigan**  
**Died June 26, 2012 in Kandahar, Afghanistan**

**Army First Lieutenant Todd Lambka, 25**  
**Fraser, Michigan**  
**Died August 1, 2012 in Paktika Province, Afghanistan**



Army Sergeant Kyle McClain, 25  
Rochester Hills, Michigan  
Died August 1, 2012 in Salim Aka Afghanistan

Army Private First Class Shane Cantu, 20  
Corunna, Michigan  
Died August 28, 2012 in Charkh, Afghanistan

Marine Sergeant Justin Hansen, 26  
Traverse City, Michigan  
Died July 24, 2012 in Badghis province, Afghanistan

Marine Gunnery Sergeant Daniel Price, 27  
Holland, Michigan  
Died July 29, 2012 in Badghis Province, Afghanistan

Special Warfare Operator 2nd Class David Warsen, 27  
Kentwood, Michigan  
Died August 16, 2012 in Kandahar, Afghanistan

*They fell, but o'er their glorious grave  
floats free the banner of the  
cause they died to save.*

*- Francis Marion Crawford -*

