- David Arthur BALDWIN, Chairman and Managing Director, Hewlett-Packard Ltd.
- Frederick BALES, Regional General Kenneth West Midlands Manager, Regional Health Authority.
- John Godfrey BALL, Chairman, Medical Practices Committee; Consultant Adviser to Chief Medical Officer, Department of Health.
- Robert Christopher BATTERSBY, M.B.E. For political service.
- James Leatham Tennant BIRLEY, President, Royal College of Psychiatrists; Consultant Psychiatrist, The Bethlem Royal and Maudsley Hospital.
- Miss Dorothy BLENKINSOP, lately Regional Nursing Officer, Northern Regional Health Authority.
- Duncan Robert Yorke BLUCK, O.B.E., lately Chairman, British Tourist Authority and Chairman, English Tourist Board.
- Ian Arthur Dennis BOUCHIER, Professor of Medicine, University of Edinburgh.
- Charles Stuart BRADLEY, Managing Director, Associated British Ports.
- Roy Edgar BRIMBLECOMBE, Chief Executive, Eagle Star Group.
- Miss Anita BROOKNER, Novelist. John Frederick BROWN. For political service.
- Derek Cecil BUNDAY, Foreign and Commonwealth Office.
- Ian Geoffrey BUTLER, lately Chairman, Cookson Group plc.
- Henry Hartrick CAVAN, O.B.E. For services to Association Football.
- Gerald CLARK, Inspector of Companies, Department of Trade and Industry
- Gerald Dawson CLARKSON, Q.F.S.M., Chief Fire Officer and Chief Executive, London Fire Brigade.
- Alan William CLEMENTS, Group Finance Director, Imperial Chemical Industries plc.
- John Wentworth COOK. For public services in Scotland.
- Donald Arthur COOPER, A.F.C., Chief Inspector of Air Accidents, Department of Transport.
- John Walter COOPER, Grade 4, Department of Employment.
- Miss June Elizabeth COURT, Grade 5, Lord Chancellor's Department.
- David Anthony CRAMPIN, lately Grade 5, Ministry of Defence.
- Jean, Mrs. DENTON, Deputy Chairman, Black Country Development Corporation.
- Anne Letitia, Mrs. DICKSON, Chairman, General Consumer Council for Northern Ireland.
- Donald ELLIOTT, Q.P.M., H.M. Inspector of Constabulary, South West and East Anglia.
- EVERSHED-MARTIN, Lesley O.B.E., Eric Productions Company, Chichester Chairman, Festival Theatre.
- Thomas FARMER, Chairman and Chief Executive, Kwik-Fit Holdings plc, Edinburgh. John Brian FINNEY, Head of Product Services,
- Agricultural Development and Advisory Service.
- Wilem William FRISCHMANN, Chairman and Partner, Pell Frischmann Consulting Engineers Ltd.
- Anthony Gerard Fleetwood FULLER, Chairman and Managing Director, Fuller, Smith and Turner plc.
- Robert GAVRON, Chairman and Founder, St Ives Group plc.
- Ian GIBSON, Chief Executive, Nissan Motor Manufacturing (UK) Ltd.
- Martin John GILBERT, Historian, Fellow of Merton College, Oxford.

- Robert Kerr Livingstone GOUGH, Convener, Fife Regional Council.
- Mervyn Alexander HADDEN, Chairman, Local Enterprise Development Unit, Northern Ireland.
- Geoffrey Francis HAMILTON, Senior Principal Inspector of Taxes, Board of Inland Revenue.
- Michael Harry Frank HAMMOND, lately Chief Executive and Town Clerk, Nottingham City Council.
- Bernard Anthony HARRISON, lately Grade 5, Department of Health.
- Graham James HEARNE, Chief Executive, Enterprise Oil plc.
- William HEEPS, Chairman, Thomson Regional Newspapers, International Thomson Organisation Ltd.
- Brian HILL, D.L., Chief Executive, Lancashire County Council.
- Professor Cyril HILSUM, Director of Research, GEC plc.
- Walter HOGBIN, Chairman and Managing Director, Taylor Woodrow International Ltd. For services to Export.
- Kenneth Edmund HOLMES, Chairman, H Beare and Sons Ltd. Chairman, South West Industrial Development Board.
- John Everard HOSKING, Chairman of the Council, Magistrates' Association
- Eric James HOWE, Data Protection Registrar.
- Adam Kenneth Fisher HUNTER, lately Sheriff of North Strathclyde, Paisley Sheriff Court.
- Paul Cater HYDE-THOMSON, D.L. For political and public service.
- Peter JACKSON, Executive Director, British Food and Farming Year.
- Rabbi Louis JACOBS, Rabbi, New London Synagogue.
- Peter Roy Albert JACQUES, Secretary, Social Insurance and Industrial Welfare Department, Trades Union Congress.
- John Nigel Courtenay JAMES, Executive Trustee, The Grosvenor Estate. Crown Estate Commissioner.
- Henry Bernard LEVIN. For services to Journalism and Broadcasting
- Professor John MARSHALL, Chairman, Attendance Allowance Board.
- Miss Fiona McCONNELL, Grade 5, Department of the Environment.
- Stewart Crichton MILLER, Director of Engineering, Rolls-Royce plc.
- Charles Herbert MITCHELL, D.L., Chairman and Managing Director, Century Oils Group plc.
- Charles Evan Henry MORRIS, Chief Executive,
- Sheerness Steel Company plc. Jean Daveena Ogilvy, Mrs. MORRIS, M.B.E., Chairman, Parole Board of Scotland.
- Ian Hill NISH, Professor, International History, University of London.
- Roger Arthur Carver NORRINGTON, O.B.E., Musical Director, London Classical Players.
- Professor Charles Herbert Geoffrey OLDHAM, Professional Fellow and Director, Science Policy Research Unit, University of Sussex.
- Anne Mary, Mrs. PARKER, Director of Social Services, Royal County of Berkshire.
- Margaret, Lady PARKES. For services to the National Curriculum Design and Technology Working Group
- Michael Sydney PERRY, O.B.E., Chairman, Japan Trade Advisory Group. For services to Export.