### Additional financial information

Comparative figures have been restated to reflect the change in accounting policy for RRSAs and the amendments to IAS 19 – see note 1.

### Underlying income statement

	Restated		
2013	2012	Chang	ge
15,505	12,209	3,296	27%
6,655	6,437	218	3%
2,591	2,417	174	7%
2,527	2,249	278	12%
1,048	962	86	9%
2,831	287	2,544	886%
(147)	(143)	(4)	
1,831	1,495	336	22%
844	743	101	14%
438	395	43	11%
281	294	(13)	-4%
26	19	7	37%
294	109		170%
2	(11)	13	
(54)	(54)	-	
(72)	(61)	(11)	-18%
1,759	1,434	325	23%
(434)	(317)	(117)	-37%
1,325	1,117	208	19%
65.59p	59.59p	6.00p	10%
22.0p	19.5p	2.5p	13%
1,118	919	199	22%
624	531	93	18%
	15,505 6,655 2,591 2,527 1,048 2,831 (147) 1,831 844 438 281 26 294 2 (54) (72) 1,759 (434) 1,325 65.59p 22.0p 1,118	2013         2012           15,505         12,209           6,655         6,437           2,591         2,417           2,527         2,249           1,048         962           2,831         287           (147)         (143)           1,831         1,495           844         743           438         395           281         294           26         19           294         109           2         (11)           (54)         (54)           (72)         (61)           1,759         1,434           (434)         (317)           1,325         1,117           65.59p         59.59p           22.0p         19.5p           1,118         919	2013         2012         Chang           15,505         12,209         3,296           6,655         6,437         218           2,591         2,417         174           2,527         2,249         278           1,048         962         86           2,831         287         2,544           (147)         (143)         (4)           1,831         1,495         336           844         743         101           438         395         43           281         294         (13)           26         19         7           294         109         185           2         (11)         13           (54)         (54)         -           (72)         (61)         (11)           1,759         1,434         325           (434)         (317)         (117)           1,325         1,117         208           65.59p         59.59p         6.00p           22.0p         19.5p         2.5p           1,118         919         199

**Underlying revenue** increased £3.3 billion to £15.5 billion, of which £2.6 billion was due to the inclusion of Tognum from 1 January 2013. The remaining increase (six per cent) reflects a seven per cent growth in OE revenue and a four per cent increase in services revenue. Original equipment performance included growth of 21 per cent in Energy, 13 per cent in Defence aerospace and 12 per cent in Marine. Underlying services revenue continues to represent around half (47 per cent) of the Group's underlying revenue. In 2013, services revenue grew in all businesses, as the installed base of products continued to grow and the services network expanded.

**Underlying profit before financing and taxation** increased 22 per cent to £1.8 billion, including £190 million from the consolidation of Tognum from 1 January 2013. Excluding Tognum, the increase was due to a number of factors: increased revenue; continued strong margins in Defence aerospace and the restructured relationship with International Aero Engines AG.

Further discussion of trading is included in the business reviews on pages 6 to 10.

Underlying financing costs increased 18 per cent to £72 million, including £10 million from RRPS.

**Underlying taxation** was £434 million, an underlying tax rate of 24.7 per cent compared with 22.1 per cent in 2012.

**Underlying EPS** increased 10 per cent to 65.59 pence, lower than the increase in the underlying profit after tax due to the NCI share of Tognum.

**Payments to shareholders:** at the AGM on 1 May 2014, the directors will recommend an issue of 134 C Shares with a total nominal value of 13.4 pence for each ordinary share. Together with the interim issue on 2 January 2014 of 86 C Shares for each ordinary share with a total nominal value of 8.6 pence, this is

the equivalent of a total annual payment to ordinary shareholders of 22.0 pence for each ordinary share. Further details are on page 25.

**Net underlying R&D charged to the income statement** increased by 18 per cent to £624 million including £174 million from Tognum, reflecting a combination of increased spend of £33 million offset by higher net capitalisation of £61 million (due to the phasing of major new programmes, in particular the certification of the Trent XWB 84k), R&D tax credits of £28 million and net deferral of RRSA entry fees of £26 million. The Group continues to expect net R&D investment to remain within four to five per cent of Group underlying revenue.

**Reported profit before tax** has reduced from £2,766 million to £1,759 million. In addition to the changes in underlying profit before tax described above, reported profit before tax has been affected by the impact of mark-to-market of derivative contracts (£497 million reduction); (ii) the impact of consolidating Tognum (£322 million reduction, comprising the unrealised profit on reclassification to a subsidiary, the additional amortisation on recognised intangible assets and the revaluation of the put option on NCI); (iii) the net impact of disposals (£483 million reduction, disposal of RRTM in 2013 more than offset by the restructuring of IAE in 2012); and (iv) the cost of providing discretionary pension increases (£64 million). The reported tax charge is affected by the related tax impact of these items and the reduction of tax rates in the UK. This is set out in more detail in note 2 to the financial statements.

#### **Balance sheet**

		1	
		January	
		2013	Restated
		including	31 December
£ million	2013	RRPŠ	2012
Intangible assets	4,987	4,866	2,901
Property, plant and equipment	3,392	3,109	2,564
Net post-retirement scheme deficits	(793)	(842)	(445)
Net working capital	(970)	(819)	(1,321)
Net funds	1,939	1,354	1,317
Provisions	(733)	(741)	(461)
Net financial assets and liabilities	(1,587)	(154)	(127)
Joint ventures and associates	601	523	1,800
Other net assets and liabilities	(533)	(515)	(232)
Net assets	6,303	6,781	5,996
Other items			
USD hedge book (US\$ billion)	\$24.7		\$22.5
TotalCare assets	1,901		1,629
TotalCare liabilities	(314)		(317)
Net TotalCare Assets	1,587		1,312
Gross customer finance contingent liabilities <sup>1</sup>	356		569
Net customer finance contingent liabilities <sup>2</sup>	59		70

The balances recognised on 1 January 2013 as a result of the consolidation of Tognum are set out in note 11. The comments below relate to the changes after the consolidation of Tognum.

**Intangible assets** (note 7) represent long-term assets of the Group. These assets increased by £121 million with additional development, certification and software costs being largely offset by annual amortisation charges.

The carrying values of the intangible assets are assessed for impairment against the present value of forecast cash flows generated by the intangible asset. The principal risks remain: reductions in assumed market share; programme timings; increases in unit cost assumptions; and adverse movements in discount rates. There have been no significant impairments in 2013.

**Property, plant and equipment** increased by £283 million due to the ongoing development and refreshment of facilities and tooling as the Group prepares for increased production volumes.

**Net post-retirement scheme deficits** (note 9) reduced by £100 million as a result of adopting the amendments to IAS 19. During the year, the net deficit fell by £49 million, principally due to the movements in the assumptions used to value the underlying assets and liabilities in accordance with IAS 19. This reduction in the deficit was after agreeing to fund additional pension increases in the Rolls-Royce Pension Fund, where there is no indexation for pre-1997 service, at a cost of £64 million.

Overall funding across the schemes has improved in recent years as the Group has adopted a lower risk investment strategy that reduces volatility going forward and enables the funding position to remain stable: interest rate and inflation risks are largely hedged, and the exposure to equities is around 11 per cent of scheme assets.

The Group's funding of its defined benefit schemes is expected to increase modestly in 2014, largely as a result of funding the discretionary benefits.

**Net funds** increased by £0.6 billion to £1.9 billion due in part to the £250 million proceeds received on the sale of the Group's interest in the RTM322 engine. Average net funds were £350 million.

**Investments in joint ventures and associates** increased by 15 per cent, largely as a result of retained profits in existing joint ventures.

Provisions largely relate to warranties and guarantees provided to secure the sale of OE and services.

**Net financial assets and liabilities** relate to the fair value of foreign exchange, commodity and interest rate contracts, financial RRSAs and the put option on the NCI of Rolls-Royce Power Systems Holding GmbH, set out in detail in note 8. The change largely reflects the inclusion of the put option. There is also an impact of the change in the GBP/USD exchange rate on the valuation of foreign exchange contracts and the movement in put options on NCI of £259 million.

The USD hedge book increased ten per cent to US\$24.7 billion. This represents around four years of net exposure and has an average book rate of £1 to US\$1.59.

**Net TotalCare assets** relate to Long-Term Service Agreement (LTSA) contracts in the Civil Aerospace business, including the flagship services product TotalCare. These assets represent the timing difference between the recognition of income and costs in the income statement and cash receipts and payments.

**Customer financing** facilitates the sale of OE and services by providing financing support to certain customers. Where such support is provided by the Group, it is generally to customers of the civil aerospace business and takes the form of various types of credit and asset value guarantees. These exposures produce contingent liabilities that are outlined in note 10. The contingent liabilities represent the maximum aggregate discounted gross and net exposure in respect of delivered aircraft, regardless of the point in time at which such exposures may arise.

During 2013, the Group's gross exposure reduced by £213 million to £356 million, due largely to the expiry of guarantees. On a net basis, exposures reduced by £11 million.

### Segmental reporting

During 2013, we have revised the internal structure of the business to focus on aerospace and marine and industrial markets and the internal reporting structure has been developed to reflect this.

Consequently, in accordance with IFRS 8 *Operating Segments*, from 1 January 2014, we will report the Group's segments as follows:

- · Aerospace comprising Civil aerospace and Defence aerospace; and
- Marine and Industrial Power Systems (MIPS) comprising Marine, Power Systems, Nuclear and Energy.

The 2013 figures on the revised basis are included in note 12.

### **Condensed consolidated income statement**

For the year ended 31 December 2013

			Restated*
		2013	2012
	Notes	£m	£m
Revenue	2	15,513	12,161
Cost of sales		(12,197)	(9,432)
Gross profit		3,316	2,729
Other operating income	3	65	-
Commercial and administrative costs		(1,323)	(993)
Research and development costs	3	(683)	(531)
Share of results of joint ventures and associates		160	173
Operating profit		1,535	1,378
Profit on reclassification of joint ventures to subsidiaries		119	-
Profit on disposal of businesses (2012 IAE restructuring £699m)	11	216	699
Profit before financing and taxation		1,870	2,077
Financing income	4	327	797
Financing costs	4	(438)	(108)
Net financing		(111)	689
Profit before taxation <sup>1</sup>		1,759	2,766
Taxation		(380)	(431)
Profit for the period		1,379	2,335
Attributable to:			
Ordinary shareholders		1,367	2,321
Non-controlling interests (NCI)		12	14
Profit for the period		1,379	2,335
Earnings per ordinary share attributable to shareholders	5		
Basic		73.26p	125.38p
Diluted		72.44p	123.73p
Underlying earnings per ordinary share are shown in note 5.		p	120.100
Payments to ordinary shareholders in respect of the period	6		
Pence per share	Ŭ	22.0p	19.5p
Total		414	365
<sup>1</sup> Underlying profit before taxation	2	1,759	1,434
		-,	.,

### Condensed consolidated statement of comprehensive income

For the year ended 31 December 2013

			Restated*
		2013	2012
	Notes	£m	£m
Profit for the period		1,379	2,335
Other comprehensive income (OCI)			
Items that will not be reclassified to profit or loss			
Movements in post-retirement schemes	9	48	(305)
Share of OCI of joint ventures and associates		-	(46)
Related tax movements		10	105
		58	(246)
Items that may be reclassified to profit or loss			
Foreign exchange translation differences on foreign operations		(64)	(118)
Share of OCI of joint ventures and associates		(6)	(12)
Related tax movements		1	(1)
		(69)	(131)
Total comprehensive income for the period		1,368	1,958
Attributable to:			
Ordinary shareholders		1,356	1,945
Non-controlling interests		12	13
Total comprehensive income for the period		1,368	1,958

\* Restated to reflect the amendments to IAS 19 *Employee Benefits* – see notes 1 and 9 and an amendment to the accounting policy for Risk and Revenue Sharing Arrangements – see note 1.

## Condensed consolidated balance sheet

At 31 December 2013

			Restated*		
		2013	31 December 2012	1 January 2012	
	Notes	£m	£m	£m	
ASSETS					
Non-current assets					
Intangible assets	7	4,987	2,901	2,882	
Property, plant and equipment	1	3,392	2,564	2,338	
Investments – joint ventures and associates		601	1,800	1,680	
Investments – other		27	6	10	
Other financial assets	8	674	592	327	
Deferred tax assets		316	342	387	
Post-retirement scheme surpluses	9	248	348	520	
		10,245	8,553	8,144	
Current assets					
Inventories		3,319	2,726	2,561	
Trade and other receivables		5,092	4,119	4,009	
Taxation recoverable		16	33	20	
Other financial assets	8	74	115	91	
Short-term investments		321	11	11	
Cash and cash equivalents		3,990	2,585	1,310	
Assets held for sale		6	4	313	
		12,818	9,593	8,315	
Total assets		23,063	18,146	16,459	
LIABILITIES					
Current liabilities					
Borrowings		(207)	(149)	(20)	
Other financial liabilities	8	(1,976)	(312)	(111)	
Trade and other payables		(7,045)	(6,401)	(6,263)	
Tax liabilities		(204)	(126)	(138)	
Provisions for liabilities and charges		(348)	(220)	(276)	
Liabilities associated with assets held for sale		-	-	(135)	
		(9,780)	(7,208)	(6,943)	
Non-current liabilities					
Borrowings		(2,164)	(1,234)	(1,184)	
Other financial liabilities	8	(360)	(418)	(919)	
Trade and other payables		(2,138)	(1,672)	(1,533)	
Tax liabilities		(10)			
Deferred tax liabilities		(882)	(584)	(445)	
Provisions for liabilities and charges		(385)	(241)	(226)	
Post-retirement scheme deficits	9	(1,041)	(793)	(807)	
		(6,980)	(4,942)	(5,114)	
Total liabilities		(16,760)	(12,150)	(12,057)	
Net assets		6,303	5,996	4,402	
EQUITY					
Attributable to ordinary shareholders					
Called-up share capital		376	374	374	
Share premium account		80	-		
Capital redemption reserve		163	169	173	
Cash flow hedging reserve		(68)	(63)	(52)	
Other reserves		250	314	433	
Retained earnings		4,804	5,185	3,473	
<del>_</del>		5,605	5,979	4,401	
Non-controlling interests		698	17	1	
Total equity		6,303	5,996	4,402	

\* Restated to reflect the amendments to IAS 19 *Employee Benefits* – see notes 1 and 9 and an amendment to the accounting policy for Risk and Revenue Sharing Arrangements – see note 1.

### Condensed consolidated cash flow statement

For the year ended 31 December 2013

			Restated*
	Notes	2013 £m	2012 £m
	notes	٤	£111
Reconciliation of cash flows from operating activities			
Operating profit		1,535	1,378
Loss/(profit) on disposal of property, plant and equipment		7	(9)
Share of results of joint ventures and associates		(160)	(173)
Dividends received from joint ventures and associates		99	129
Amortisation and impairment of intangible assets		428	231
Depreciation and impairment of property, plant and equipment		372	256
Impairment of investments		-	2
Decrease in provisions		(17)	(40)
Decrease/(increase) in inventories		119	(158)
Increase in trade and other receivables		(533)	(284)
Increase in trade and other payables		376	242
Cash flows on other financial assets and liabilities held for operating purposes		9	(29)
Net defined benefit post-retirement cost recognised in profit before financing	9	279	173
Cash funding of defined benefit post-retirement schemes	9	(315)	(299)
Share-based payments		79	55
Net cash inflow from operating activities before taxation		2,278	1,474
Taxation paid		(238)	(219)
Net cash inflow from operating activities		2,040	1,255
· · ·		·	,
Cash flows from investing activities			
Additions of unlisted investments		(1)	
Disposals of unlisted investments		1	4
Additions of intangible assets	7	(503)	(250)
Disposals of intangible assets		-	1
Purchases of property, plant and equipment		(669)	(435)
Government grants received		21	10
Disposals of property, plant and equipment		7	30
Acquisitions of businesses	11	(37)	(20)
Reclassification of joint ventures to subsidiaries		245	-
Acquisition of preference shares in subsidiary		(34)	-
Restructuring of International Aero Engines AG	11	-	942
Disposals of businesses	11	273	-
Investments in joint ventures and associates		(43)	(24)
Repayment of loan to Rolls-Royce Power Systems Holding GmbH		-	167
Transfer of subsidiary to associate		-	(1)
Net cash (outflow)/ inflow from investing activities		(740)	424
Out the state of the state of the state			
Cash flows from financing activities		(422)	(00)
Repayment of loans	8	(133)	(99)
Proceeds from increase in loans	0	1,013	221
Net cash flow from increase in borrowings		880	122
Interest received		15	11
Interest paid		(58)	(52)
Increase in short-term investments		(313)	
Issue of ordinary shares and cash received on share-based schemes vesting		32	-
Purchase of ordinary shares		(3)	(94)
Dividend to NCI		(60)	-
Redemption of C Shares		(357)	(318)
Net cash inflow/(outflow) from financing activities		136	(331)
Net increase in cash and cash equivalents		1,436	1,348
Cash and cash equivalents at 1 January		2,585	1,340
Exchange losses on cash and cash equivalents		(34)	(54)

\* Restated to reflect the amendments to IAS 19 *Employee Benefits* – see notes 1 and 9 and an amendment to the accounting policy for Risk and Revenue Sharing Arrangements – see note 1.

	2013	2012
	£m	£m
Reconciliation of movements in cash and cash equivalents to movements in net funds		
Net increase in cash and cash equivalents	1,436	1,348
Net cash flow from increase in borrowings	(880)	(122)
Net cash flow from increase in short-term investments	313	-
Change in net funds resulting from cash flows	869	1,226
Net funds (excluding cash and cash equivalents) of businesses acquired	(204)	(78)
Exchange losses on net funds	(43)	(54)
Fair value adjustments	105	2
Movement in net funds	727	1,096
Net funds at 1 January excluding the fair value of swaps	1,213	117
Net funds at period end excluding the fair value of swaps	1,940	1,213
Fair value of swaps hedging fixed rate borrowings	(1)	104
Net funds at 31 December	1,939	1,317

The movement in net funds (defined by the Group as including the items shown below) is as follows:

			Net funds				
	At 1		of				At 31
	January	Funds	businesses	Exchange	Fair value	Reclassi	December
	2013	flow	acquired	differences	adjustments	fications	2013
	£m	£m	£m	£m	£m	£m	£m
Cash at bank and in hand	674	333		(25)	-	-	982
Money market funds	408	754		(5)	-	-	1,157
Short-term deposits	1,503	352		(4)	_	-	1,851
Overdrafts	-	(3)		-	-	-	(3)
Cash and cash equivalents	2,585	1,436	-	(34)	-	-	3,987
Short-term investments	11	313	-	(3)	_	-	321
Current borrowings	(149)	133	(4)	-	17	(201)	(204)
Non-current borrowings	(1,233)	(1,013)	(200)	(6)	88	201	(2,163)
Finance leases	(1)	-	-	-	-	-	(1)
Net funds excluding the fair value of swaps	1,213	869	(204)	(43)	105	-	1,940
Fair value of swaps hedging fixed rate							
borrowings	104				(105)		(1)
Net funds	1,317	869	(204)	(43)	_	-	1,939

### Condensed consolidated statement of changes in equity

For the half-year ended 31 December 2013

-	Attributable to ordinary shareholders							1	
	Share capital	Share premium	Capital redemption reserve	Cash flow hedging reserve	Other reserves <sup>1</sup>	Retained earnings <sup>2</sup>	Total	Non- controlling interests	Total equity
	£m	£m	£m	£m	£m	£m	£m	£m	£m
At 1 January 2012, as previously reported	374	-	173	(52)	433	3,590	4,518	1	4,519
Effect of amendments to IAS 19 – see note 9	-	-	-	-	-	67	67	-	67
Effect of change in accounting policy for RRSAs – see									
note 1	-	-	-	-	-	(184)	(184)	-	(184)
At 1 January 2012, as restated	374	-	173	(52)	433	3,473	4,401	1	4,402
Total comprehensive income for the year	-	-	-	(11)	(119)	2,075	1,945	13	1,958
Issue of C Shares	-	-	(328)	-	-	4	(324)	-	(324)
Redemption of C Shares	-	-	324	-	-	(324)	-	-	-
Ordinary shares purchased	-	-	-	-	-	(94)	(94)	-	(94)
Share-based payments – direct to equity	-	-	-	-	-	47	47	-	47
Transactions with NCI <sup>3</sup>	-	-	-	-	-	116	116	48	164
Initial recognition of put option on NCI <sup>5</sup>	-	-	-	-	-	(121)	(121)	(45)	(166)
Related tax movements	-	-	-	-	-	9	9	-	9
Other changes in equity in the year	-	-	(4)		-	(363)	(367)	3	(364)
At 31 December 2012	374	-	169	(63)	314	5,185	5,979	17	5,996
Total comprehensive income for the year	-	-	-	(5)	(64)	1,425	1,356	12	1,368
Arising on issue of ordinary shares	2	80	-	-	-	(81)	1	-	1
Issue of C Shares	-	-	(366)	-	-	3	(363)	-	(363)
Redemption of C Shares	-	-	360	-	-	(360)	-	-	-
Ordinary shares purchased	-	-	-	-	-	(3)	(3)	-	(3)
Share-based payments – direct to equity	-	-	-	-	-	99	99	-	99
Reclassification of Rolls-Royce Power Systems AG <sup>4</sup>	-	-	-	-	-	-	-	669	669
Initial recognition of put option on NCI <sup>5</sup>	-	-	-	-	-	(1,477)	(1,477)	45	(1,432)
Transactions with NCI	-	-	-	-	-	-	-	(45)	(45)
Related tax movements	-	-	-	-	-	13	13	-	13
Other changes in equity in the year	2	80	(6)	-	_	(1,806)	(1,730)	669	(1,061)
At 31 December 2013	376	80	163	(68)	250	4,804	5,605	698	6,303

<sup>1</sup> Other reserves include a merger reserve of £3m and a translation reserve of £247m.

At 31 December 2013, 11,960,535 ordinary shares with a net book value of £91m (2012 20,365,787, 2011 22,541,187 ordinary shares with net book values of £125m and £116m respectively) were held for the purpose of share-based payment plans and included in retained earnings. During the year, 16,603,840 ordinary shares with a net book value of £118m (2012 13,533,646 shares with a net book value of £85m) vested in share-based payment plans. During the year, the Company acquired 298,588 of its ordinary shares via reinvestment of dividends received on its own shares. In addition, the Company issued 7,900,000 new ordinary shares to the Group's share trust for its employees share-based payment plans with a net book value of £81m.

<sup>3</sup> On 2 January 2012, the Group contributed its interest in Bergen Engines AS to Rolls-Royce Power Systems Holding GmbH (RRPSH previously Engine Holding GmbH), a company jointly held by Rolls-Royce and Daimler AG. Under the terms of agreement with Daimler, Rolls-Royce retained certain rights such that Bergen Engines continued to be classified as a subsidiary and consolidated.

<sup>4</sup> On 1 January 2013, the Group exercised rights in RRPSH that resulted in Rolls-Royce Power Systems AG (RRPS – formerly Tognum AG) being classified as a subsidiary and consolidated – see note 11.

As part of the RRPSH shareholders' agreement, Daimler has the option to sell its shares in RRPSH to Rolls-Royce for a period of six years from 1 January 2013. The initial fair value of the exercise price of this option in respect of Bergen Engines AS (£166m) was recognised in 2012 and that amount in respect of Rolls-Royce Power Systems AG (£1,432m) has been recognised in 2013 has been charged to retained earnings. In addition, £45m of the initial recognition of the put option on NCI relating to Bergen Engine AS, recognised in 2012, has been reclassified from NCI to retained earnings. Subsequent movements in the value of this liability are included in the income statement, but excluded from the underlying results.

#### 1 Basis of preparation and accounting policies

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) adopted for use in the EU (Adopted IFRS) in accordance with EU law (IAS Regulation EC 1606/2002).

The financial information set out above does not constitute the Company's statutory accounts for the years ended December 31, 2013 or 2012. Statutory accounts for 2012 have been delivered to the registrar of companies, and those for 2013 will be delivered in due course. The auditors have reported on those accounts; their reports were (i) unqualified, (ii) did not include references to any matters to which the auditors drew attention by way of emphasis without qualifying their reports and (iii) did not contain statements under section 498(2) or (3) of the Companies Act 2006.

#### Amendment to accounting policy for Risk and Revenue Sharing Arrangements

The Group has changed its accounting policy in respect of entry fees arising from Risk and Revenue Sharing Arrangements (RRSAs) following discussions with the Conduct Committee of the Financial Reporting Council (FRC).

RRSAs with key suppliers are a feature of our civil aerospace business. Under these arrangements the workshare partner shares in the risks and costs of developing an engine and, during the production phase, supplies components and receives a share of the programme revenues over the life of the engine programme. The share of development costs borne by the workshare partner and of the revenues it receives reflect the proportionate forecast cost of providing their parts compared to the overall forecast manufacturing cost of the engine.

The contribution to the development costs is achieved by the workshare partner performing its own development work, providing parts in the development phase and paying a non-refundable cash entry fee, such that both parties bear their proportionate share of the forecast nonrecurring development costs.

Historically, we recognised the entry fee as income when received, which we believed matched it to the recognition of nonrecurring development costs incurred on behalf of the workshare partner. However, this did not take account of the fact that we capitalise some of our non-recurring development costs. Therefore, where we capitalise those costs, we will now defer the equivalent portion of the entry fee received and recognise it as the related costs are amortised in the production phase. As required by Adopted IFRS, we have made this change retrospectively; the impact of the change in policy in 2012 has been to increase profit before tax by £25 million and to reduce net assets at 31 December 2011 and 2012 by £184 million and £170 million respectively. Had the policy not been amended, profit before tax in 2013 would have been £39 million higher and at 31 December 2013 net assets £208 million higher.

Adopted IFRS does not explicitly deal with payments of this nature from suppliers and so, in developing an accounting treatment for entry fees that best reflects the commercial objectives of the contractual arrangement, we have analysed key features of RRSAs in the context of relevant accounting pronouncements and have had to weigh the importance of each feature in faithfully representing the overall commercial effect. Consequently this is a judgemental area. In summary, our view is that the development and production phases of the contract should be considered separately in accounting for the RRSA, which results in the entry fee being matched against the non-recurring development costs as described above.

The FRC Conduct Committee's view is that the RRSA contract cannot be divided into separate development and production phases, as the fees and development components received by the Group during the development phase are exchanged for the obligation to pay the supplier a pre-determined share of any sales receipts during the production phase. On this basis the entry fees received would be deferred in their entirety and recognised over the period of production.

The FRC Conduct Committee has confirmed that, in view of the change to the policy and the additional disclosure we have made, it does not intend to pursue its consideration of this accounting policy further. We will keep the size of the difference under review, and do not currently expect the difference between the two approaches to become material in the foreseeable future.

We consider that the policy we have adopted best reflects the commercial effect of the agreements and is accordance with Adopted IFRS. So far as we can tell it is also aligned with the approach taken by others in our industry under both IFRS and US accounting standards (which we believe does not conflict with IFRS in this regard).

The impact of the two different approaches on profit before tax and net assets is as follows:

		2013			2012	
	Reported profit before	Underlying profit before	Net	Reported profit before	Underlying profit before	Net
	tax	tax	assets	tax	tax	assets
	£m	£m	£m	£m	£m	£m
Previous policy	1,798	1,798	6,511	2,741	1,409	6,180
Difference	(39)	(39)	(208)	25	25	(184)
Adopted policy	1,759	1,759	6,303	2,766	1,434	5,996
Difference	(37)	(37)	(365)	(10)	(10)	(323)
Alternative policy <sup>1</sup>	1,722	1,722	5,938	2,756	1,424	5,673

<sup>1</sup> Consistent with FRC Conduct Committee's view

As required by IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors, this change has been made retrospectively; the impact of the change in policy in 2012 was been to increase profit before tax by £25 million and to reduce net assets at 31 December 2012 by £170 million. Had the policy not been amended, profit before tax in 2013 would have been £39 million higher and at 31 December 2013 net assets £208 million higher.

#### Amendments to IAS 19 Employee Benefits

With effect from 1 January 2013, the Group has adopted the amendments to IAS 19 *Employee Benefits* issued by the IASB in June 2011. A description of these amendments and their effect is set out in note 9. In summary, the amendments require:

- recognition of certain administrative costs as operating costs rather than being included in net financing;
- net financing to be calculated on the net asset or liability recognised on the balance sheet using a 'AA' corporate bond rate rather than using an expected rate of return for scheme assets;
- immediate recognition of previously unrecognised past-service credits.

The impact of adopting the amendments is:

- profit before financing £15 million higher (2012 £22 million higher);
- net post-retirement financing cost:£107 million higher (2012 £56 million higher); and
- net assets £73 million lower (2012 £100 million lower).

There were no other revisions to Adopted IFRS that became applicable in 2013 which had a significant impact on the Group's financial statements.

Where relevant, 2012 figures in the notes to the condensed consolidated financial statements have been restated to reflect the effect of both of the above. Restatement figures are marked "‡".

### 2 Analysis by business segment

The analysis by business segment is presented in accordance with IFRS 8 *Operating segments*, on the basis of those segments whose operating results are regularly reviewed by the Board (the Chief Operating Decision Maker as defined by IFRS 8), as follows:

Civil Aerospace – development, manufacture, marketing and sales of commercial aero engines and aftermarket services. Defence Aerospace – development, manufacture, marketing and sales of military aero engines and aftermarket services. Marine – development, manufacture, marketing and sales of marine propulsion systems and aftermarket services.

- **Energy** development, manufacture, marketing and sales of power systems for the offshore oil and gas industry and electrical power generation and aftermarket services.
- Power Systems development, manufacture, marketing and sales of diesel engines and aftermarket services.

Engineering & Technology and Operations and Services operate on a Group-wide basis across all the above segments.

The operating results reviewed by the Board are prepared on an underlying basis, which the Board considers reflects better the economic substance of the Group's trading during the year. The principles adopted to determine the underlying results are:

*Underlying revenues* – Where revenues are denominated in a currency other than the functional currency of the Group undertaking, these reflect the achieved exchange rates arising on settled derivative contracts.

Underlying profit before financing – Where transactions are denominated in a currency other than the functional currency of the Group undertaking, this reflects the transactions at the achieved exchange rates on settled derivative contracts. In addition, adjustments have been made to exclude one-off charges on post-retirement schemes, the effects of acquisition accounting and profits arising on acquisitions and disposals.

Underlying profit before taxation – In addition to those adjustments in underlying profit before financing:

- Includes amounts realised from settled derivative contracts and revaluation of relevant assets and liabilities to exchange
  rates forecast to be achieved from future settlement of derivative contracts.
- Excludes unrealised amounts arising from revaluations required by IAS 39 *Financial Instruments: Recognition and Measurement*, changes in value of financial RRSA contracts arising from changes in forecast payments, changes in value of put options on NCI and the net impact of financing costs related to post-retirement scheme benefits.

This analysis also includes a reconciliation of the underlying results to those reported in the consolidated income statement.

		2013			2012	
	Original equipment £m	Aftermarket £m	Total £m	Original equipment £m	Aftermarket £m	Total £m
Underlying revenues						
Civil aerospace	3,035	3,620	6,655	2,934	3,503	6,437
Defence aerospace	1,385	1,206	2,591	1,231	1,186	2,417
Marine	1,438	1,089	2,527	1,288	961	2,249
Energy	415	633	1,048	344	618	962
Power Systems	2,004	827	2,831	118	169	287
Eliminate intra-segment revenue	(72)	(75)	(147)	(22)	(121)	(143)
	8,205	7,300	15,505	5,893	6,316	12,209

	2013	2012‡
	£m	£m
Underlying profit before financing		
Civil aerospace	844	743
Defence aerospace	438	395
Marine	281	294
Energy	26	19
Power Systems	294	109
Eliminate intra-segment profit	2	(11)
Reportable segments	1,885	1,549
Underlying central items	(54)	(54)
Underlying profit before financing and taxation	1,831	1,495
Underlying net financing	(72)	(61)
Underlying profit before taxation	1,759	1,434
Underlying taxation	(434)	(317)
Underlying profit for the period	1,325	1,117
Attributable to: Ordinary shareholders	1,224	1,103
Non-controlling interests	101	14
<b>*</b>	1,325	1,117

	Total as	Total assets Total liabiliti		ilities	Net assets/(li	abilities)
	2013	2012‡	2013	2012‡	2013	2012‡
	£m	£m	£m	£m	£m	£m
Civil aerospace	10,082	9,123	(6,243)	(5,819)	3,839	3,304
Defence aerospace	1,454	1,412	(1,660)	(1,797)	(206)	(385)
Marine	1,916	2,063	(1,312)	(1,467)	604	596
Energy	1,461	1,329	(688)	(570)	773	759
Power Systems	3,956	1,478	(3,034)	(282)	922	1,196
Eliminations	(744)	(682)	733	671	(11)	(11)
Reportable segments	18,125	14,723	(12,204)	(9,264)	5,921	5,459
Net funds	4,358	2,700	(2,419)	(1,383)	1,939	1,317
Tax assets/(liabilities)	332	375	(1,096)	(710)	(764)	(335)
Post-retirement scheme surpluses/(deficits)	248	348	(1,041)	(793)	(793)	(445)
	23.063	18,146	(16,760)	(12,150)	6,303	5,996

Group employees (average)	2013	2012
Civil aerospace	23,400	21,500
Defence aerospace	7,900	7,800
Marine	9,200	8,800
Energy	4,000	3,700
Power Systems	10,700	1,000
·	55.200	42,800

Reconciliation to reported results	Total reportable	Underlying central items	Total underlying	Underlying adjustments	Group
Year ended 31 December 2013	£m	£m	£m	£m	£m
Revenue from sale of original equipment	8,205	-	8,205	70	8,275
Revenue from aftermarket services	7,300	-	7,300	(62)	7,238
Total revenue	15,505	-	15,505	8	15,513
Operating profit excluding share of results of joint ventures and					
associates	1,726	(54)	1,672	(297)	1,375
Share of results of joint ventures and associates	159	_	159	1	160
Profit on reclassification of joint ventures to subsidiaries	-	_	-	119	119
Profit on disposal of businesses	-	-	-	216	216
Profit before financing and taxation	1,885	(54)	1,831	39	1,870
Net financing		(72)	(72)	(39)	(111)
Profit before taxation		(126)	1,759	-	1,759
Taxation		(434)	(434)	54	(380)
Profit for the year		(560)	1,325	54	1,379
Attributable to: ordinary shareholders			1,224	143	1,367
NCI			101	(89)	12
Year ended 31 December 2012‡					
Revenue from sale of original equipment	5,893	-	5,893	41	5,934
Revenue from aftermarket services	6,316	-	6,316	(89)	6,227
Total revenue	12,209	-	12,209	(48)	12,161
Operating profit excluding share of results of joint ventures and					
associates	1,318	(54)	1,264	(59)	1,205
Share of results of joint ventures and associates	231	-	231	(58)	173
Profit on disposal of businesses	-	-	-	699	699
Profit before financing and taxation	1,549	(54)	1,495	582	2,077
Net financing		(61)	(61)	750	689
Profit before taxation		(115)	1,434	1,332	2,766
Taxation		(317)	(317)	(114)	(431)
Profit for the year		(432)	1,117	1,218	2,335
Attributable to: Ordinary shareholders			1,103	1,218	2,321
NCI			14	_	14

Underlying adjustments		201	3			201	2‡	
		Profit				Profit		
		before	Net			before	Net	
	Revenue	financing	financing	Taxation	Revenue	financing	financing	Taxation
	£m	£m	£m	£m	£m	£m	£m	£m
Underlying performance	15,505	1,831	(72)	(434)	12,209	1,495	(61)	(317)
Revenue recognised at exchange rate on date of								
transaction	8	_	-	_	(48)	_	-	_
Realised gains on settled derivative contracts <sup>1</sup>	-	(10)	(5)	-	-	(25)	-	-
Net unrealised fair value changes to derivative								
contracts <sup>2</sup>	-	_	250	-	-	—	747	-
Effect of currency on contract accounting	_	(18)	_	-	-	(23)	-	_
Put options on NCI and financial RRSPs - foreign								
exchange differences and other unrealised								
changes in value	-	—	(251)	-	-	-	11	_
Effect of acquisition accounting <sup>3</sup>	_	(265)	-	-	-	(69)	-	-
Profit on reclassification of joint ventures to								
subsidiaries	-	119	-	-	-			-
Post-retirement scheme past service costs	-	(64)	-	-	-	-	-	_
Net post-retirement scheme financing	_	-	(26)	_	-	-	(8)	-
Profit on disposal of businesses	_	216	_	_	_	_	_	_
Other <sup>4</sup>	_	61	(7)	_	_	_	-	_
Related tax effects	_	_		54	-	_	_	(151)
IAE restructuring	_	_	_	_	_	699	_	37
Total underlying adjustments	8	39	(39)	54	(48)	582	750	(114)
Reported per consolidated income statement	15,513	1,870	(111)	(380)	12,161	2,077	689	(431)

1 Realised gains on settled derivative contracts include adjustments to reflect the (gains)/losses in the same period as the related trading cash flows.

2 Unrealised fair value changes to derivative contracts: (i) include those included in equity accounted joint ventures; and (ii) exclude those for which the related trading contracts have been cancelled when the fair value changes are recognised immediately in underlying profit.

3 The adjustment eliminates charges recognised as a result of recognising assets in acquired businesses at fair value.

4 Other includes the exclusion of other operating income of £63m and the revaluation of preference shares in RRPS AG, which have now been acquired.

#### 3 Other income and expenses

In October 2011, Rolls-Royce and United Technologies Corp. (UTC) announced their intention to form a new joint venture to develop an engine to power future mid-size aircraft (120-230 passenger aircraft). In September 2013, the parties agreed not to proceed with the partnership. Other operating income includes £63m from the settlement received by the Group as a result of this decision.

#### **Research and development**

	2013	2012
Expenditure in the year	(750)	(572)
Capitalised as intangible assets	110	38
Amortisation of capitalised costs	(130)	(55)
Net research and development cost	(770)	(589)
Entry fees received	126	33
Entry fees deferred in respect of charges in future	(50)	(5)
years		
Recognition of previously deferred entry fees	11	30
Net cost recognised in the income statement	(683)	(531)
Underlying adjustments relating to effects of acquisition accounting and foreign exchange	59	-
	(624)	(531)

### 4 Net financing

	2013 Per consolidated		2012	
	income statement £m	Underlying financing £m	Per consolidated income statement £m	Underlying financing £m
Financing income	2111	2.111	2.111	2.11
Interest receivable	15	15	10	10
Fair value gains on foreign currency contracts	287	-	750	-
Put options on NCI and financial RRSAs – foreign exchange differences and				
changes in forecast payments	8	-	11	-
Financing on post-retirement scheme surpluses	17	-	26	-
	327	15	797	10
Financing costs				
Interest payable	(58)	(58)	(51)	(51)
Fair value losses on foreign currency contracts	(3)	-	-	-
Put options on NCI and financial RRSAs – foreign exchange differences and				
changes in forecast payments	(259)	-	-	-
Financial charge relating to financial RRSAs	(9)	(9)	(10)	(10)
Fair value losses on commodity derivatives	(34)	-	(3)	-
Financing on post-retirement scheme deficits	(43)	-	(34)	-
Net foreign exchange losses	(5)	-	-	-
Other financing charges	(27)	(20)	(10)	(10)
	(438)	(87)	(108)	(71)
Net financing	(111)	(72)	689	(61)
Analysed as:				
Net interest payable	(43)	(43)	(41)	(41)
Net post-retirement scheme financing	(26)	-	(8)	
Net other financing	(42)	(29)	738	(20)
Net financing	(111)	(72)	689	(61)

### 5 Earnings per ordinary share (EPS)

Basic EPS are calculated by dividing the profit attributable to ordinary shareholders by the weighted average number of ordinary shares in issue during the period, excluding ordinary shares held under trust, which have been treated as if they had been cancelled. Diluted EPS are calculated by adjusting the weighted average number of ordinary shares in issue during the period for the bonus element of share options.

		2013			2012‡ Potentially	
	Potentially dilutive share				dilutive share	
	Basic	options	Diluted	Basic	options	Diluted
Profit/(loss) (£m)	1,367	-	1,367	2,321	-	2,321
Weighted average shares (millions)	1,866	21	1,887	1,851	25	1,876
EPS (pence)	73.26	(0.82)	72.44	125.38 <sup>1</sup>	(1.65)	123.73

The reconciliation between underlying EPS and basic EPS is as follows:

	2013		2012‡	
	Pence	£m	Pence	£m
Underlying EPS / Underlying profit attributable to ordinary shareholders	65.59	1,224	59.59 <sup>2</sup>	1,103
Total underlying adjustments to profit before tax (note 2)	-	-	71.96	1,332
Related tax effects	2.89	54	(6.17)	(114)
Related NCI effects	4.78	89	-	
EPS / Profit attributable to ordinary shareholders	73.26	1,367	125.38	2,321
Excluding IAE restructuring	73.26	1,367	85.62	1,585
IAE restructuring	-	-	39.76	736

<sup>1</sup> The impact of the restatement on the previously reported EPS of 123.23p was an increase of 1.40p relating to the IAS 19 amendments and an increase of 0.75p relating to the change in the accounting policy for RRSAs.

<sup>2</sup> The impact of the restatement on the previously reported underlying EPS of 59.27p was a decrease of 0.71p relating to the IAS 19 amendments and an increase of 1.03p relating to the change in the accounting policy for RRSAs.

### 6 Payments to shareholders in respect of the period

Payments to shareholders in respect of the period represent the value of C Shares to be issued in respect of the results for the period. Issues of C Shares were declared as follows:

	2013	2013		
	Pence per		Pence per	
	share	£m	share	£m
Interim (issued in January)	8.6	162	7.6	142
Final (issued in July)	13.4	252	11.9	223
	22.0	414	19.5	365

### 7 Intangible assets

	Certification						
		Dovelonment	Pagayarabla	Customer			
Goodwill				••••••	Software <sup>1</sup>	Other <sup>1</sup>	Total
£m	£m	£m	£m	£m	£m	£m	£m
1,111	740	1,028	499	45	385	142	3,950
(18)	3	5	-	(3)	(1)	17	3
_	185	110	52	-	69	87	503
773	-	508	-	433	-	286	2,000
(5)	-	(5)	-	-	-	-	(10)
1,861	928	1,646	551	475	453	532	6,446
	225		295		144		1,049
(1)	-	(7)	-	(8)	-	5	(11)
-	40	130	28	61	54	91	404
17	-	3	-	4	-	-	24
(2)	-	(5)	-	-	-	-	(7)
23	265	444	323	69	198	137	1,459
4 000	000	1 202	228	406	255	395	4,987
1,838	663	1,202	220	400	233	333	4,307
	1,111 (18) - 773 (5) 1,861 9 (1) - 17 (2) 23	costs and participation           Goodwill         fees           £m         £m           1,111         740           (18)         3           -         185           7773         -           (5)         -           1,861         928           9         225           (1)         -           -         40           17         -           (2)         -           23         265	costs and participation         Development expenditure <sup>1</sup> £m         £m         £m           1,111         740         1,028           (18)         3         5           -         185         110           773         -         508           (5)         -         (5)           1,861         928         1,646           9         225         323           (1)         -         (7)           -         40         130           17         -         3           (2)         -         (5)           23         265         444	$\begin{array}{c c} costs and \\ participation \\ fees \\ \pounds m \\ I = m \\ $	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$

<sup>1</sup> Following the acquisition of RRPS on 1 January 2013, intangible assets relating to R&D, customer relationships and software have been reclassified from 'other' into their respective categories from 1 January 2012 onwards.

Goodwill has been tested for impairment during 2013 on the following basis:

- The carrying value of goodwill has been assessed by reference to value in use. These have been estimated using cash flows from the most recent forecasts prepared by management, which are consistent with past experience and external sources of information on market conditions. Given the long-term and established nature of many of the Group's products (product lives are often measured in decades), these forecast the next ten years. Growth rates for the period not covered by the forecasts are based on a range of growth rates (2.0 2.75 per cent) that reflect the products, industries and countries in which the relevant CGU or group of CGUs operate.
- The key assumptions for the impairment tests are the discount rate and, in the cash flow projections, the programme assumptions, the growth rates and the impact of foreign exchange rates on the relationship between selling prices and costs. Impairment tests are performed using prevailing exchange rates.
- The pre-tax cash flow projections have been discounted at 13 per cent (2012 13 per cent), based on the Group's weighted average cost of capital.

Certification costs and participation fees, customer relationships, technology, patents and licences, order backlog, development expenditure and recoverable engine costs have been reviewed for impairment in accordance with the requirements of IAS 36 *Impairment of Assets*. Where an impairment test was considered necessary, it has been performed on the following basis:

- The carrying values have been assessed by reference to value in use. These have been estimated using cash flows from the most recent forecasts prepared by management, which are consistent with past experience and external sources of information on market conditions over the lives of the respective programmes.
- The key assumptions underlying cash flow projections are assumed market share, programme timings, unit cost assumptions, discount rates, and foreign exchange rates.
- The pre-tax cash flow projections have been discounted at 11% (2012 11%), based on the Group's weighted average cost
  of capital.
- No impairment is required on this basis. However, a combination of changes in assumptions and adverse movements in
  variables that are outside the Company's control (discount rate, exchange rate and airframe delays), could result in
  impairment in future periods.

#### 8 **Financial assets and liabilities**

Other financial assets and liabilities comprise:

ies comprise:							
	Deriva	atives					
Foreign							
exchang				Put			
е				option			
contract	Commodity	Interest rate		s on	Financia	С	
s	contracts	contracts	Total	NCI	I RRSAs	Shares	Total
631	-	43	674	-	-	-	674
72	2	-	74	-	-	-	74
(63)	(16)	(1)	(80)	(1,858)	(22)	(16)	(1,976)
(142)	(25)	(48)	(215)	-	(145)	_	(360)
498	(39)	(6)	453	(1,858)	(167)	(16)	(1,588)
498	4	90	592	-	-	-	592
104	6	5	115	-	-	-	115
(97)	(8)	-	(105)	(167)	(30)	(10)	(312)
(233)	(15)	(7)	(255)	-	(163)	-	(418)
272	(13)	88	347	(167)	(193)	(10)	(23)
	Foreign exchang e contract s 631 72 (63) (142) 498 498 104 (97) (233)	Foreign exchang e contract         Derivation           6         6         6           631         -         -           72         2         2           (63)         (16)         (142)         (25)           498         (39)         -           498         4         104         6           (97)         (8)         (233)         (15)	Foreign exchang e         Derivatives           contract         Commodity contracts         Interest rate contracts           631         -         43           72         2         -           (63)         (16)         (1)           (142)         (25)         (48)           498         (39)         (6)           498         4         90           104         6         5           (97)         (8)         -           (233)         (15)         (7)	Derivatives           Foreign exchang e         Interest rate contract         Total           6         631         -         43         674           72         2         -         74           (63)         (16)         (1)         (80)           (142)         (25)         (48)         (215)           498         39)         (6)         453           498         4         90         592           104         6         5         115           (97)         (8)         -         (105)           (233)         (15)         (7)         (255)	Derivatives           Foreign exchang e         Put option           contract         Commodity         Interest rate         s on           contract         Commodity         Interest rate         s on           s         contracts         Total         NCI           631         -         43         674         -           72         2         -         74         -           (63)         (16)         (1)         (80)         (1,858)           (142)         (25)         (48)         (215)         -           498         (39)         (6)         453         (1,858)           498         4         90         592         -           104         6         5         115         -           (97)         (8)         -         (105)         (167)           (233)         (15)         (7)         (255)         -	Derivatives           Foreign exchang e         Put option           contract         Commodity contracts         Interest rate contracts         s on Total         Financia NCI           631         -         43         674         -         -           72         2         -         74         -         -           (63)         (16)         (1)         (80)         (1,858)         (22)           (142)         (25)         (48)         (215)         -         (145)           498         (39)         (6)         453         (1,858)         (167)           498         4         90         592         -         -           104         6         5         115         -         -           (97)         (8)         -         (105)         (167)         (30)           (233)         (15)         (7)         (255)         -         (163)	$\begin{tabular}{ c c c c c c } \hline \hline Derivatives & & & & & & & \\ \hline Foreign & & & & & & & \\ exchang & e & & & & & & \\ contract & Commodity & Interest rate & & s on & Financia & C & \\ \hline contract & contracts & Total & NCI & I RRSAs & Shares & & \\ \hline contracts & contracts & Total & NCI & I RRSAs & Shares & & \\ \hline contract & - & 43 & 674 & - & - & & \\ \hline contract & 2 & - & 74 & - & & - & \\ \hline contract & 2 & - & 74 & - & & - & \\ \hline contract & (16) & (11) & (80) & (1,858) & (22) & (16) \\ \hline (142) & (25) & (48) & (215) & - & & (145) & - \\ \hline contract & 498 & (39) & (6) & 453 & (1,858) & (167) & (16) \\ \hline contract & & & & & \\ \hline contract & & & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & & \\ \hline contract & - & & & \\ \hline contract & - & & & \\ \hline contract & - & & & \\ \hline contract & $

Derivative financial instruments	2013					
	Foreign		Interest			
	exchange	Commodity	rate	Total	Total	
	£m	£m	£m	£m	£m	
At January 1	272	(13)	88	347	(378)	
Acquisition of businesses	4	(1)	-	3	-	
Movements in fair value hedges	3	-	(91)	(88)	(2)	
Movements in cash flow hedges	-	-	-	-	(4)	
Movements in other derivative contracts	284	(34)	-	250	748	
Contracts settled	(65)	9	(3)	(59)	(17)	
At 31 December	498	(39)	(6)	453	347	

# Put options on NCI and financial risk and revenue sharing arrangements (RRSAs)

arrangements (RRSAs)	Put options	Financial RRSAs		
	2013	2012	2013	2012
	£m	£m	£m	£m
At January 1	(167)	-	(193)	(230)
Cash paid to partners			33	35
On acquisition of business <sup>1</sup>	(2)	-		
Additions	(1,432)	(167)		-
Exchange adjustments included in OCI			(4)	1
Financing charge <sup>2</sup>			(9)	(10)
Excluded from underlying profit: <sup>2</sup>				
Exchange adjustments	(45)	5	4	9
Changes in estimated put options exercise prices	(212)	(5)		
Changes in forecast payments	. ,		2	2
At 31 December	(1,858)	(167)	(167)	(193)

 $^1\,$  Arising on the reclassification of RRPS to a subsidiary – see note 11.  $^2\,$  Included in net financing.

#### Pensions and other post-retirement benefits 9

Movements in the net post-retirement position recognised in the balance sheet were as follows:

	UK	Overseas	Total	
	schemes	schemes		
	£m	£m	£m	
At 1 January 2013, restated - see below	199	(644)	(445)	
Exchange adjustments	_	(3)	(3)	
Current service cost	(153)	(55)	(208)	
Past service cost	(66)	(5)	(71)	
Net financing recognised in income statement	12	(38)	(26)	
Contributions by employer	249	66	315	
Acquisition of business	-	(397)	(397)	
Recognised in OCI:				
Actuarial gains recognised in OCI	(222)	135	(87)	
Returns on plan assets excluding financing	(363)	(42)	(405)	
Movement in unrecognised surplus <sup>1</sup>	407	_	407	
Movement on minimum funding liability <sup>2</sup>	133	-	133	
Other	-	(6)	(6)	
At 31 December 2013	196	(989)	(793)	

Post-retirement scheme surpluses - included in non-current assets	242	6	248
Post-retirement scheme deficits - included in non-current liabilities	(46)	(995)	(1,041)
	196	(989)	(793)

Where a surplus has arisen on a scheme, in accordance with IAS 19 and IFRIC 14, the surplus is recognised as an asset only if it represents an unconditional economic benefit available to the Group in the future. Any surplus in excess of this benefit is not recognised in the balance sheet.

A minimum funding liability arises where the statutory funding requirements require future contributions in respect of past service that will result in a future unrecognisable surplus.

#### Amendments to IAS 19

Prior period figures have been restated to reflect the adoption of the amendments to IAS 19 Employee Benefits. Consequential tax effects have been reflected in deferred tax.

		As pre	viously repo	rted	Ame	ndments		A	s restated	
	_				C	versea				
	Note	UK	Overseas	Total	UK	S	Total	UK	Overseas	Total
At 1 January 2012	Α	252	(649)	(397)	17	93	110	269	(556)	(287)
Exchange adjustments		-	24	24	-	-	-	-	24	24
Current-service cost	В	(123)	(38)	(161)	(6)	(4)	(10)	(129)	(42)	(171)
Past-service cost	А	(2)	12	10	-	(12)	(12)	(2)	-	(2)
Net financing	С	(41)	(23)	(64)	58	(2)	56	17	(25)	(8)
Contributions by employer		250	47	297	2	-	2	252	47	299
Acquisition of business		5	-	5	-	-	-	5	-	5
Actuarial gains/(losses)	С	(659)	(118)	(777)	-	-	-	(659)	(118)	(777)
Return on plan assets excluding	С									
financing		(30)	20	(10)	(125)	6	(119)	(155)	26	(129)
Movement in unrecognised surplus	С	465	-	465	64	-	64	529	-	529
Movement in minimum funding	С									
liability		63	-	63	9	-	9	72	-	72
At 31 December 2012		180	(725)	(545)	19	81	100	199	(644)	(445)
Post-retirement scheme surpluses		317	12	329				336	12	348
Post-retirement scheme deficits		(137)	(737)	(874)				(137)	(656)	(793)
		180	(725)	(545)				199	(644)	(445)

Previously, the Group had an unrecognised past-service credit related to the restructuring of certain overseas healthcare schemes in 2011. This has now been recognised in full at 1 January 2012. As a consequence, the amortisation of this past-service credit in 2012 is eliminated. In addition, an adjustment has been made in the calculation of the defined benefit obligation on one of the UK schemes to put it on a consistent basis with the other schemes. Previously, all administrative costs were offset against the expected return on scheme assets. The amendments only allow this in respect of the costs of

managing scheme assets, other administrative expenses are now included in the current service cost.

<sup>C</sup> Previously, net financing comprised the expected return on scheme assets based on the actual assets held and a financing charge on scheme liabilities calculated using a 'AA' corporate bond rate. The amendments require net financing to be calculated on the net asset or liability recognised on the balance sheet using a 'AA' corporate bond rate. The net financing charge has reduced principally because the Group's UK scheme assets include significant liability driven investment portfolios. The expected return on these is largely driven by UK Government gilt rates and this was lower than the 'AA corporate bond rates required by the amendments. The amendments to financing have a consequential impact on amounts recognised in OCI: (i) the change in assumed return on scheme assets affects the related actuarial gains or losses; and (ii) the implicit financing on movements in the unrecognised surplus and the minimum funding liability is now included in OCI rather than the income statement.

### 10 Contingent liabilities and contingent assets

On 6 December 2012, the Company announced that it had passed information to the SFO relating to concerns in overseas markets. Since that date the Company has continued its investigations and is engaging with the SFO and other authorities in the UK, the USA and elsewhere. In December 2013, the Company announced that it had been informed by the SFO that it had commenced a formal investigation. The consequence of these disclosures will be decided by the regulatory authorities. It remains too early to predict the outcomes, but these could include the prosecution of individuals and of the Group. Accordingly, the potential for fines, penalties or other consequences (including debarment from government contracts, suspension of export privileges and reputational damage) cannot currently be assessed. As the investigation is ongoing, it is not yet possible to identify the timescale in which these issues might be resolved. In connection with the sale of its products the Group will, on some occasions, provide financing support for its customers. The Group's contingent liabilities related to financing arrangements are spread over many years and relate to a number of customers and a broad product portfolio.

The discounted values of contingent liabilities relating to delivered aircraft and other arrangements where financing is in place, less insurance and indemnity arrangements and relevant provisions were:

	2013		2012		
	£m	\$m	£m	\$m	
Gross contingent liabilities	356	589	569	925	
Value of security	(217)	(360)	(381)	(620)	
Indemnities	(80)	(132)	(118)	(191)	
Net commitments	59	97	70	114	
Net commitments with relevant security reduced by 20% <sup>1</sup>	78	129	133	216	
Security includes unrestricted cash collateral of:	50	83	64	104	

<sup>1</sup> Although sensitivity calculations are complex, the reduction of the relevant security by 20% illustrates the sensitivity of the contingent liability to changes in this assumption.

There are also net contingent liabilities in respect of undelivered aircraft, but it is not considered practicable to estimate these as deliveries can be many years in the future, and the relevant financing will only be put in place at the appropriate time.

Contingent liabilities exist in respect of guarantees provided by the Group in the ordinary course of business for product delivery, performance and reliability. The Group has, in the normal course of business, entered into arrangements in respect of export finance, performance bonds, countertrade obligations and minor miscellaneous items. Various Group undertakings are parties to legal actions and claims which arise in the ordinary course of business, some of which are for substantial amounts. While the outcome of some of these matters cannot precisely be foreseen, the directors do not expect any of these arrangements, legal actions or claims, after allowing for provisions already made, to result in significant loss to the Group.

### 11 Acquisitions and disposals

#### Acquisitions

Rolls-Royce Power Systems AG (RRPS - previously Tognum AG)

From 25 August 2011 to 31 December 2012 the Group's interest in RRPS was classified as a joint venture and equity accounted. On 1 January 2013, conditions were fulfilled which gave the Group certain rights that resulted in RRPS being classified as a subsidiary and consolidated. Accordingly, Rolls-Royce's joint venture interest in Rolls-Royce Power Systems Holding GmbH (RRPSH) has been reclassified as a subsidiary. The fair values of the identifiable assets and liabilities assumed are £1,339 million, giving rise to goodwill of £773 million, as set out in the table below. Rolls-Royce and Daimler AG (Daimler) each hold 50 per cent of the shares of RRPSH, which itself held over 99 per cent of the shares of RRPS. During 2013, RRPSH acquired the remaining 1 per cent of shares of RRPS. RRPS is a premium supplier of engines, propulsion systems and components for marine, energy, defence, and other industrial applications (often described as 'off-highway' applications).

#### Other

On 30 April 2013, the Group acquired 100% of the issued share capital of HyperTherm High-Temperature Composites, Inc., a producer of state-of-the-art composite materials, including ceramic matrix composites, engineered coatings and thermal-structural components.

On 15 August 2013, the Group acquired 100% of SmartMotor AS, a leading specialist in the development of permanent magnet technology.

On 24 December 2013, the Group acquired the remaining 49% of shares not held in Composite Technology and Applications Limited, a business engaged in the development of composite fan blades and containment cases for the next generation of advanced turbofan engines.

For each of the other acquisitions noted, the acquisition cost (net of cash and borrowings acquired) has been allocated to identifiable assets and liabilities – principally technology, patents and licences, customer relationships, trademark, order backlog and other intangible assets.

#### Identifiable assets acquired and liabilities assumed

	RRPS £m	Other £m	Total £m
Intangible assets	1,192	35	1,227
Property, plant and equipment	545	1	546
Investments in joint ventures, associates and other unlisted investments	50	-	50
Inventory	737	-	737
Trade and other receivables	487	2	489
Taxation recoverable	48	-	48
Cash and cash equivalents	240	5	245
Trade and other payables	(693)	(3)	(696)
Current tax liabilities	(77)	-	(77)
Borrowings	(203)	(1)	(204)
Other financial assets and liabilities	(27)	-	(27)
Deferred tax	(283)	1	(282)
Provisions	(280)	-	(280)
Post-retirement schemes	(397)	-	(397)
Total identifiable assets and liabilities	1,339	40	1,379
Goodwill arising	773	-	773
Total consideration	2,112	40	2,152
Exercise price of put option on NCI	(1,432)	-	(1,432)
	680	40	720

#### Consideration satisfied by:

Cash consideration	-	37	37
Existing shareholding	1,443	3	1,446
NCI	669	-	669
	2,112	40	2,152
Net cash flow arising on acquisition:			
Cash consideration	-	37	37
Cash consideration Less: cash and cash equivalents acquired	- (240)	37 (5)	37 (245)

In accordance with the provisions of IFRS 3 *Business Combinations*, the Group has opted not to recognise goodwill in respect of the non-controlling interest. The existing joint venture investment holding in RRPSH has been revalued, giving rise to a gain of £115 million.

As part of the RRPSH shareholders' agreement, Daimler has the option to sell its shares in RRPSH to Rolls-Royce for a period of six years from 1 January 2013. The initial fair value of the exercise price of this option in respect of RRPS has been recognised as a liability (£1,432 million), which has been charged to retained earnings. Subsequent movements in the value of this liability will be included in the income statement, but excluded from the underlying results.

#### Disposals

On 29 January 2013, Alstom acquired the Group's wholly owned subsidiary Tidal Generation Limited.

On 2 September 2013, Turbomeca (a Safran company) acquired the Group's 50 per cent shareholding and interest in the RTM322 helicopter engine programme for which it has received a cash consideration of €293 million. Rolls-Royce will progressively transfer its operational responsibilities in the engine programme to Turbomeca over a multi-year period.

	lidal		
	RTM322	Generation	Total
	£m	£m	£m
Intangible assets – goodwill	-	3	3
Investments in joint venture	2	-	2
Cash and cash equivalents	-	2	2
Trade and other payables	-	(2)	(2)
Provisions for liabilities and charges	(2)	-	(2)
Net assets	-	3	3
Profit on disposal of business	194	22	216
Disposal costs	3	-	3
Proceeds deferred in respect of transitional services and retain obligations	53	-	53
Disposal proceeds	250	25	275
Cash and cash equivalents disposed	-	(2)	(2)
Cash inflow per cash flow statement	250	23	273

Tidal

# 12 Segmental analysis from 1 January 2014

During 2013, the management structure of the business has been revised and the internal reporting structure has been developed to reflect this. These changes will be reflected in the segmental analysis with effect from 1 January 2014. Had they been in place during 2013, the segmental analysis shown in note 2 would be as follows:

	Aerospace			Mar	ine & Indu	ms				
Year ended 31 December 2013	Civil £m	Defence £m	Total £m	Marine £m	Power Systems £m	Nuclear & Energy £m	Intra- segment £m	Total £m	Inter- segment £m	Total reportable segments £m
Underlying revenue from sale of: Original equipment	3,035	1,385	4,420	1,236	2,004	617	(72)	3,785	_	8,205
Aftermarket services	3,620	1,305	4,826	801	827	921	(72)	2,474	_	7,300
Underlying revenue	6,655	2,591	9,246	2,037	2,831	1,538	(147)	6,259	-	15,505
Underlying operating profit excluding share of results of joint ventures and associates	708	424	1,132	233	296	63	2	594	_	1,726
Share of results of joint ventures and associates	136	14	150	-	(2)	11	-	9	-	159
Underlying profit before financing										
and taxation	844	438	1,282	233	294	74	2	603	-	1,885
Segment assets Investments in joint ventures and	9,587	1,437	11,024	1,701	3,927	1,616	(10)	7,234	(734)	17,524
associates	495	17	512	5	29	55	_	89	_	601
Segment liabilities	(6,243)	(1,660)	(7,903)	(985)	-	(1,015)	-	(5,034)	733	(12,204)
Net assets	3,839	(206)	3,633	721	922	656	(10)	2,289	(1)	5,921
Investment in intangible assets, property plant and equipment and joint ventures and associates	891	103	994	23	142	80	_	245		1,239
Depreciation, amortisation and impairment	349	53	402	63	272	63	_	398	-	800

### Principal risks and uncertainties

The following table describes the risks that the risk committee, with endorsement from the Board, consider to have the most material potential impact on the Group. They are specific to the nature of our business notwithstanding that there are other risks that may occur and may impact the achievement of the Group's objectives.

The risk committee discussions have been focused on these risks and the actions being taken to manage them.

Risk or uncertainty and potential impact	How we manage it				
Product failure	Operating a safety first culture				
Product not meeting safety expectations, or causing significant impact to customers or the environment through	<ul> <li>Our engineering design and validation process is applied from initial design, through production and into service</li> </ul>				
failure in quality control.	<ul> <li>The safety committee reviews the scope and effectiveness of the Group's product safety policies to ensure that they operate to the highest industry standards</li> </ul>				
	<ul> <li>A safety management system (SMS) has been established by a dedicated team. This is governed by the Product Safety Review Board and is subject to continual improvement based on experience and industry best practice. Product safety training is an integral part of our SMS</li> </ul>				
	<ul> <li>Crisis management team led by the Director – Engineering and Technology or General Counsel as appropriate</li> </ul>				
Business continuity	<ul> <li>Continued investment in adequate capacity and modern equipment and facilities</li> </ul>				
Breakdown of external supply chain or internal facilities that could be caused by destruction of key facilities, natural disaster, regional conflict, financial insolvency of a critical supplier or scarcity of materials which would reduce the ability to meet customer commitments, win future business or achieve operational results.	<ul> <li>Identifying and assessing points of weakness in our internal and external supply chain, our IT systems and our people skills</li> </ul>				
	<ul><li>Selection and development of stronger suppliers</li><li>Developing dual sources or dual capability</li></ul>				
	<ul> <li>Crisis management team led by the Director – Engineerir and Technology or General Counsel as appropriate</li> </ul>				
		<ul> <li>Customer excellence centres provide improved response supply chain disruption</li> </ul>			
Competitor action	<ul> <li>Accessing and developing key technologies and service offerings which differentiate us competitively</li> </ul>				
The presence of large, financially strong competitors in the majority of our markets means that the Group is susceptible to significant price pressure for original equipment or services even where our markets are mature	<ul> <li>Focusing on being responsive to our customers and improving the quality, delivery and reliability of our products and services</li> </ul>				
or the competitors are few. Our main competitors have	Partnering with others effectively				
access to significant government funding programmes as well as the ability to invest heavily in technology and	<ul> <li>Driving down cost and improving margins</li> </ul>				
industrial capability.	Protecting credit lines				
	Investing in innovation, manufacturing and production				
	Understanding our competitors				
International trade friction Geopolitical factors that lead to significant tensions	<ul> <li>Where possible, locating our domestic facilities in politically stable countries and/or ensuring that we maintain dual capability</li> </ul>				
between major trading parties or blocs which could impact the Group's operations. For example: explicit trade	<ul> <li>Diversifying global operations to avoid excessive concentration of risks in particular areas</li> </ul>				
protectionism; differing tax or regulatory regimes; potential for conflict; or broader political issues.	<ul> <li>Network of regional directors proactively monitors local situations</li> </ul>				
	<ul> <li>Maintaining a balanced business portfolio in markets with high technological barriers to entry and a diverse customer base</li> </ul>				
	Understanding our supply chain risks				
	Proactively influencing regulation where it affects us				

#### Risk or uncertainty and potential impact

#### Major product programme delivery

Failure to deliver a major product programme on time, to specification or technical performance falling significantly short of customer expectations would have potentially significant adverse financial and reputational consequences, including the risk of impairment of the carrying value of the Group's intangible assets and the impact of potential litigation.

#### Compliance

Non-compliance by the Group with legislation or other regulatory requirements in the regulated environment in which it operates (for example: export controls; offset; use of controlled chemicals and substances; and anti-bribery and corruption legislation) compromising our ability to conduct business in certain jurisdictions and exposing the Group to potential: reputational damage; financial penalties; debarment from government contracts for a period of time; and/or suspension of export privileges or export credit financing), any of which could have a material adverse effect.

#### Market shock

The Group is exposed to a number of market risks, some of which are of a macro-economic nature, for example, foreign currency exchange rates, and some which are more specific to the Group, for example liquidity and credit risks, reduction in air travel or disruption to other customer operations. Significant extraneous market events could also materially damage the Group's competitiveness and/or credit worthiness. This would affect operational results or the outcomes of financial transactions.

#### IT vulnerability

Breach of IT security causing controlled data to be lost, made inaccessible, corrupted or accessed by unauthorised users.

#### How we manage it

- · Major programmes are subject to Board approval
- Major programmes are reviewed at levels and frequencies appropriate to their performance against key financial and non-financial deliverables and potential risks throughout a programme's life cycle
- Technical audits are conducted at pre-defined points performed by a team that is independent from the programme
- Programmes are required to address the actions arising from reviews and audits and progress is monitored and controlled through to closure
- Knowledge management principles are applied to provide benefit to current and future programmes
- An uncompromising approach to compliance is now, and should always be, the only way to do business
- The Group has an extensive compliance programme. This programme and the Global Code of Conduct are promulgated throughout the Group and are updated and reinforced from time to time, to ensure their continued relevance, and to ensure that they are complied with both in spirit and to the letter. The Global Code of Conduct and the Company's compliance programme are supported by appropriate training
- A legal and compliance team has been put in place to manage the current specific issue through to a conclusion and beyond
- Lord Gold has reviewed the Group's current compliance
  procedures and an improvement plan is being implemented
- Maintaining a strong balance sheet, through healthy cash balances and a continuing low level of debt
- Providing financial flexibility by maintaining high levels of liquidity and an investment grade 'A' credit rating
- The portfolio effect from our business interests, both in terms of original equipment to aftermarket split and our different segments provide a natural shock absorber since the portfolios are not correlated
- Deciding where and what currencies to source in, where and how much credit risk is extended or taken and hedging residual risk through the financial derivatives markets (foreign exchange, interest rates and commodity price risk)
- Establishing 'defence in depth' through deployment of multiple layers of software and processes including web gateways, filtering, firewalls, intrusion, advanced persistent threat detectors and integrated reporting
- Security and network operations centres have been established
- Active sharing of information through industry, government and security forums

#### Annual General Meeting (AGM) and directorate change

This year's AGM will be held at 11.00am on Thursday, 1 May 2014 at the QEII Conference Centre, Broad Sanctuary, Westminster, London SW1P 3EE. The AGM notice and the annual report will be available to view on the Group's website.

In accordance with the UK Corporate Governance Code and the Company's Articles of Association, all directors are required to retire at each AGM. All of the current directors intend to put themselves forward for election or reelection at the AGM on 1 May 2014 with the exception of Iain Conn who is not seeking re-election and will retire from the Board at the conclusion of the meeting. Mr Conn has served as a non-executive director since 2005 and as the Senior Independent Director since 2007. Lewis Booth, subject to his re-election at the AGM, will succeed Iain Conn as the Senior Independent Director with effect from the conclusion of the AGM. Mr Booth has been a non-executive director since 2011.

#### Payments to shareholders

Payments to shareholders: at the AGM on 1 May 2014, the directors will recommend an issue of 134 C Shares with a total nominal value of 13.4 pence for each ordinary share. The final issue of C shares will be made on 1 July 2014 to shareholders on the register on 25 April 2014 and the final day of trading with entitlement to C Shares is 22 April 2014. Together with the interim issue on 2 January 2014 of 86 C Shares for each ordinary share with a total nominal value of 8.6 pence, this is the equivalent of a total annual payment to ordinary shareholders of 22.0 pence for each ordinary share.

The payment to shareholders will, as before, be made in the form of redeemable C Shares which shareholders may either choose to retain or redeem for a cash equivalent. The Registrar, on behalf of the Company, operates a C Share Reinvestment Plan (CRIP) and can, on behalf of shareholders, purchase ordinary shares from the market rather than delivering a cash payment. Shareholders wishing to redeem their C Shares or else redeem and participate in the CRIP must ensure that their instructions are lodged with the Registrar, Computershare Investor Services Plc, no later than 5.00pm on 2 June 2014. Redemption will take place on 3 July 2014.

The statements below have been prepared in connection with the Company's full Annual report for the year ended 31 December 2013. Certain parts thereof are not included in this announcement.

#### **Going concern**

The Group's business activities, together with the factors likely to affect its future development, performance and position and a summary of the principal risks affecting the business are set out in the strategic report. The financial position of the Group, its cash flows, liquidity position, borrowing facilities and financial risks are also described in the strategic report and the directors' report. In addition, the consolidated financial statements include the Group's objectives, policies and processes for financial risk management, details of its cash and cash equivalents, indebtedness and borrowing facilities and its financial instruments, hedging activities and its exposure to counterparty credit risk, liquidity risk, currency risk, interest rate risk and commodity pricing risk.

The Group meets its funding requirements through a mixture of shareholders' funds, bank borrowings, bonds, notes and finance leases. The Group has facilities of £3.6 billion of which £2.4 billion was drawn at the year end. £200 million of these facilities mature in 2014.

The Group's forecasts and projections, taking into account reasonably possible changes in trading performance, show that the Group has sufficient financial resources. If the put option on Rolls-Royce Power Systems Holding GmbH (formerly named Engine Holding GmbH) is exercised by Daimler AG, (estimated cost £1.9 billion), the directors consider that the Group would be able to raise additional resources in the necessary timeframe to meet this commitment. As a consequence, the directors have a reasonable expectation that the Company and the Group are well placed to manage their business risks and to continue in operational existence for the foreseeable future, despite the current uncertain global economic outlook.

Accordingly, the directors continue to adopt the going concern basis (in accordance with the guidance 'Going Concern and Liquidity Risk: *Guidance for Directors of UK Companies 2009*' issued by the FRC) in preparing the consolidated financial statements.

#### **Responsibility statements**

Each of the persons who is a director at the date of approval of this report confirms that to the best of his or her knowledge:

- each of the Group and parent company financial statements, prepared in accordance with IFRS and UK Accounting Standards respectively, gives a true and fair view of the assets, liabilities, financial position and profit or loss of the issuer and the undertakings included in the consolidation taken as a whole;
- ii) the strategic report and the directors report includes a fair review of the development and performance of the business and the position of the Company and the undertakings included in the consolidation taken as a whole, together with a description of the principal risks and uncertainties that they face; and
- iii) the annual report, taken as a whole, is fair, balanced and understandable and provides the information necessary for shareholders to assess the Company's performance, business model and strategy.

By order of the Board

John Rishton *Chief Executive* 12 February 2014 Mark Morris Chief Financial Officer 12 February 2014