TAX RETURN FILING INSTRUCTIONS

** FORM 990 PUBLIC DISCLOSURE COPY **

FOR THE YEAR ENDING

June 30, 2014

Prepared for	Susquehanna University 514 University Avenue Selinsgrove, PA 17870-1164
Prepared by	BAKER TILLY VIRCHOW KRAUSE, LLP 777 E Wisconsin Avenue, 32nd Floor Milwaukee, WI 53202
Amount due or refund	Not applicable
Make check payable to	Not applicable
Mail tax return and check (if applicable) to	Not applicable
Return must be mailed on or before	Not applicable
Special Instructions	

EXTENSION GRANTED TO 05/15/15

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public.

► Information about Form 990 and its instructions is at www.irs.gov/form990 tax year beginning JUL 1, 2013 and ending JUN 30, 2014

Open to Public

Α	For the	2013 calendar year, or tax year beginning $JUL~1$, 2013 and ending	<u>, J</u> ŬN 30, 201	4			
В	Check if applicable	C Name of organization	D Employer identi	fication number			
	Addres change	SUSQUEHANNA UNIVERSITY					
	Name change		23-1	1353385			
Ļ	Initial return	Number and street (or P.O. box if mail is not delivered to street address) Room/s					
F	Terminated Amend	SIT ONIVERBIII AVENUE		0)372-4128			
F	⊥lreturn ∏Applica	City or town, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	114,612,556.			
	⊥ltion pendin	SELINGGROVE, FA 1/0/0-1104	H(a) Is this a group for subordinate				
		SAME AS C ABOVE	H(b) Are all subordinates	····· — —			
$\overline{}$	Tax-exe	mpt status: X 501(c)(3)		a list. (see instructions)			
		E: ► WWW.SUSQU.EDU	H(c) Group exempt				
				M State of legal domicile: PA			
	art I	Summary		-			
<u>و</u>	1 [Briefly describe the organization's mission or most significant activities: SUSQUEHA	ANNA UNIVERSI	ry educates			
Activities & Governance		STUDENTS FOR PRODUCTIVE, CREATIVE AND REFLEC					
ern	1	Check this box 🕨 📖 if the organization discontinued its operations or disposed of	ı	1			
90			3				
8		Number of independent voting members of the governing body (Part VI, line 1b)					
ties		Total number of individuals employed in calendar year 2013 (Part V, line 2a)					
ξį		Fotal number of volunteers (estimate if necessary)		+			
A		Fotal unrelated business revenue from Part VIII, column (C), line 12		00 000			
_	D	Net unrelated business taxable income from Form 990-T, line 34	Prior Year	Current Year			
•	8 (Contributions and grants (Part VIII, line 1h)	4,934,953	8,960,726.			
nue	1	Program service revenue (Part VIII, line 2g)	101,083,520				
Revenue	1	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	39,965				
ď		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	2,094,807	. 1,719,174.			
		Fotal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	108,153,245	. 114,612,556.			
	$\overline{}$	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	38,094,421	41,533,463.			
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	-			
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	39,722,910				
Expenses	16a l	Professional fundraising fees (Part IX, column (A), line 11e)	9,250	. 0.			
ž	b -	Fotal fundraising expenses (Part IX, column (D), line 25) 2,412,615.	24 542 252	25 25 200			
	1/ (Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	34,543,970				
		Fotal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		. 116,519,837.			
<u> </u>		Revenue less expenses. Subtract line 18 from line 12		-1,907,281.			
Net Assets or Fund Balances	<u> </u>	Fatal accests (Dart V. line 10)	Beginning of Current Year 321,657,958				
ASSE	20	Fotal assets (Part X, line 16) Fotal liabilities (Part X, line 26)	80,176,312				
Net	22	Net assets or fund balances. Subtract line 21 from line 20	241,481,646				
	art II	Signature Block					
		ties of perjury, I declare that I have examined this return, including accompanying schedules and st	atements, and to the best of	my knowledge and belief, it is			
true	e, correct	, and complete. Declaration of preparer (other than officer) is based on all information of which pre	parer has any knowledge.				
		\					
Sig	ın	Signature of officer	Date				
He	re	MICHAEL A. COYNE, VP FOR FIN. & ADMIN.					
		Type or print name and title	Date Check	PTIN			
Da!		Print/Type preparer's name Preparer's signature Proport Fig. 10 April 19	OHOOK				
Pai		TROY E. MARINE, CPA TROY E. MARINE, CPA	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
	parer Only	Firm's name BAKER TILLY VIRCHOW KRAUSE, LLP Firm's address 777 E WISCONSIN AVENUE, 32ND FLOOR	Firm's EIN	33-0033310			
US	, only	Firm's address 777 E WISCONSIN AVENUE, 32ND FLOOR MILWAUKEE, WI 53202	Dhone no (414)777-5500			
Ma	v the IC	S discuss this return with the preparer shown above? (see instructions)	FIIOIIE IIO. (·	X Yes No			
ivid	,	e disease the retain with the proparer shown above: [300 institutions]		100 110			

Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: CUICOUEUANNIA UNITARE COMPANIA COMPANIA AND COMPAN
	SUSQUEHANNA UNIVERSITY EDUCATES STUDENTS FOR PRODUCTIVE, CREATIVE AND REFLECTIVE LIVES OF ACHIEVEMENT, LEADERSHIP, AND SERVICE IN A DIVERSE,
	DYNAMIC AND INTERDEPENDENT WORLD.
	DINAMIC AND INTERDEFENDENT WORLD:
2	Did the organization undertake any significant program services during the year which were not listed on
2	the prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
3	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
7	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
 4а	(Code:) (Expenses \$ 107,592,576 • including grants of \$ 41,533,463 •) (Revenue \$ 105,504,640 •)
	PROVIDING A COMPREHENSIVE POST-SECONDARY EDUCATIONAL EXPERIENCE TO
	2,145 (FTE) STUDENTS.
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ► 107,592,576.

Form 990 (2013) SUSQUEHANNA Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	•		Х
	public office? If "Yes," complete Schedule C, Part I	3		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			l
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			-25
0	Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	441.	х	
•	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	11b	Λ	
C	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	110		
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	124		
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		37	
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15	21	
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			,
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20 a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b	000	

Form 990 (2013) SUSQUEHANNA UNIVER Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a	24a	х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27	Х	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):		Х	
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Λ	X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Λ
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
-	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			,
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		v	
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

Form 990 (2013) SUSQUEHANNA UNIVERSITY Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V									
					Yes	No				
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	205							
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0							
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eporta	ıble gaming							
	(gambling) winnings to prize winners?			1c	Х					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
	filed for the calendar year ending with or within the year covered by this return	2a	2045							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ns?		2b	Х					
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)								
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?			За	X					
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O									
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a		• •							
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		X				
b	If "Yes," enter the name of the foreign country: ►									
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial A									
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X				
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		X				
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c						
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					v				
	any contributions that were not tax deductible as charitable contributions?			6a		X				
D	b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts									
7	were not tax deductible?									
7 a	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set	vices r	provided to the payor?	7a		Х				
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? If "Yes," did the organization notify the donor of the value of the goods or services provided?									
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			7b						
Ĭ	o file Form 8282?									
d	f "Yes," indicate the number of Forms 8282 filed during the year 7d									
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontra	ct?	7e		Х				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr			7f		X				
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation f	ile a Form 1098-C?	7h						
8	$Sponsoring\ organizations\ maintaining\ donor\ advised\ funds\ and\ section\ 509 (a) (3)\ supporting\ organizations.$	d the s	supporting							
	$organization, or a donor \ advised \ fund \ maintained \ by \ a \ sponsoring \ organization, \ have \ excess \ business \ holdings \ at$	any tin	ne during the year?	8						
9	Sponsoring organizations maintaining donor advised funds.									
	Did the organization make any taxable distributions under section 4966?			9a						
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b						
10	Section 501(c)(7) organizations. Enter:	١	ı							
	Initiation fees and capital contributions included on Part VIII, line 12	10a								
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b								
11	Section 501(c)(12) organizations. Enter:	۔ ا	ı							
	Gross income from members or shareholders	11a								
D	Gross income from other sources (Do not net amounts due or paid to other sources against	116								
120	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	11b	<u> </u>	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	Í	ıza						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	IZU								
	Is the organization licensed to issue qualified health plans in more than one state?			13a						
u	Note. See the instructions for additional information the organization must report on Schedule O.			.54						
h	b Enter the amount of reserves the organization is required to maintain by the states in which the									
~	organization is licensed to issue qualified health plans	13b								
С	Enter the amount of reserves on hand	13c								
				14a		X				
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule			14b						
				Г	$\overline{\alpha}$	(0040				

Form 990 (2013) SUSQUEHANNA UNIVERSITY 23-1353385 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.		,	
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 38			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 31			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
<u>Sec</u>	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	37	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		v	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Λ	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	40-	Х	
40	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13 14	X	
14 15	Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent	14	21	
13	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	X	
b	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	100		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
-	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
-	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶CO, MD, MA, NH, NY, OH, PA, MI, MN			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are section 6104 requires at the section of the		le	
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an	d finar	ncial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	tion:	· _	
	MICHAEL A COYNE - (570)372-4128			
	514 UNIVERSITY AVE, SELINSGROVE, PA 17870-1164			

332007 10-29-13

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organiz (A)	(B)			((<u>)</u>			(D)	(E)	(F)
Name and Title	Average	(do	not c	Pos	ition	than	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week	⊢	cer an	a a a	recto	or/trus	tee)	from	from related	other
	(list any	or director						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	trustee	ıl trus		ee /ee	mpen		(***2/*1033*181130)		and related
	below	Individual 1	Institutional trustee	Ji.	Key employee	Highest compensated employee	ᇤ			organizations
	line)	Indiv	Instit	Officer	Key e	Highe	Former			
(1) ALAN BENNETT	1.00									
TRUSTEE		Х						0.	0.	0.
(2) BARRY JACKSON	1.00									
TRUSTEE		Х						0.	0.	0.
(3) BONNIE BUCKS REECE	1.00									
TRUSTEE		Х						0.	0.	0.
(4) BRUCE FICKEN	1.00									
TRUSTEE		Х						0.	0.	0.
(5) CAMERON DOUGHERTY	1.00							_	_	_
TRUSTEE		Х						0.	0.	0.
(6) DAVID STEINAU	1.00								_	
TRUSTEE		Х						66,560.	0.	11,474.
(7) DAWN MUELLER	1.00								_	_
TRUSTEE		Х		Х				0.	0.	0.
(8) DOUGLAS KNISS	1.00									•
TRUSTEE	1 00	Х						0.	0.	0.
(9) EDWARD SCHMIDT	1.00									•
TRUSTEE	1 00	Х						0.	0.	0.
(10) FRANK LEBER	1.00	٠,,							0	0
TRUSTEE	1 00	Х						0.	0.	0.
(11) FRANK TREMBULAK	1.00	. ,		х				0.	0.	0
TRUSTEE (12) GEORGE LIBEROPOULOS	1.00	Х		Λ			_	0.	0.	0.
TRUSTEE	1.00	x						0.	0.	0.
(13) HAROLD O'CONNOR	1.00	^						0.	0.	0.
TRUSTEE	1.00	х						0.	0.	0.
(14) JAMES STOWE	1.00							0.	0.	
TRUSTEE	1.00	Х						0.	0.	0.
(15) JAMES SUMMERS	1.00							· ·	0.	0.
TRUSTEE	1.00	x						0.	0.	0.
(16) JEFFREY ROUSH	1.00	⇈								
TRUSTEE		x						0.	0.	0.
(17) JOHN CARPENTER	1.00	Ť					\vdash			
TRUSTEE		х		х				0.	0.	0.

Form **990** (2013)

Form 990 (2013) SUSQUERANNA UNIVERSITI 23-1333363										P	age o	
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A)	(B)			•	C)			(D)	(E)		(F)	
Name and title	Average	(do	Position (do not check more than one				one	Reportable	Reportable	Es	stimate	∌d
	hours per	box	, unle	ess pe	rson	is bot	th an	compensation	compensation	am	nount	of
	week	\vdash	Cer ar	nd a d	recio)r/trus	T T	from	from related		other	
	(list any	ector						the	organizations		pensa	
	hours for related	ordi	g,			ated		organization	(W-2/1099-MISC)	1	om the	
	organizations	rstee	truste		a	bens		(W-2/1099-MISC)			anizat	
	below	nal tr	ional		ploye	tcom	١.				d relat anizati	
	line)	Individual trustee or director	institutional trustee	Officer	key employee	Highest compensated employee	Former			Uiga	ıııızatı	5115
(18) JOHN REHM	1.00	트	드	0	포	포늄	<u> </u>			-		
TRUSTEE		$ \mathbf{x} $						0.	0.			0.
(19) JOHN STRANGFELD	1.00							-				
TRUSTEE		x		Х				0.	0.			0.
(20) JOHN YOST	1.00											
TRUSTEE		X						0.	0.			0.
(21) JOSEPH PALCHAK	1.00							_	_			_
TRUSTEE	1	Х					$ldsymbol{f eta}$	0.	0.			0.
(22) KATHI FLACK	1.00	١										•
TRUSTEE	1 00	Х					▙	0.	0.			0.
(23) LINDA FETTEROLF	1.00	X						0.	0.			0.
TRUSTEE (24) MARK BURKHARDT	1.00	╇					⊢	0.	0.	 		
TRUSTEE	1.00	$ \mathbf{x} $						0.	0.			0.
(25) MARTIN ORTENZIO	1.00	╁					\vdash		•	 		
TRUSTEE		\mathbf{x}						0.	0.			0.
(26) MARTIN PINTER	1.00											
TRUSTEE		X						0.	0.			0.
1b Sub-total							ightharpoons	66,560.	0.		1,4	
c Total from continuation sheets to Part								2,075,373.	0.		8,0	
d Total (add lines 1b and 1c)								2,141,933.	0.	32	9,5	<u>32.</u>
2 Total number of individuals (including but	not limited to the	nose	liste	ed al	bove	e) wl	no re	eceived more than \$100	0,000 of reportable			2.0
compensation from the organization										—	Vaa	3 (No
0 5:11											Yes	NO
3 Did the organization list any former office			-	•		-		•			x	
line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the										3	77	
and related organizations greater than \$1	•							•	•	4	х	
5 Did any person listed on line 1a receive of											-	
rendered to the organization? If "Yes," co	•				•			•		5		Х
Section B. Independent Contractors												

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

the organization. Report compensation for the calendar year ending with or with	iii the organization s tax year.	
(A) Name and business address	(B) Description of services	(C) Compensation
SAUL EWING, LLP, CENTRE SQUARE W, 1500 MARKET ST, PHILADELPHIA, PA 19102-2186	LEGAL SERVICES	224,652.
BUDDY L DORMAN, JR. PO BOX 237, HUMMELS WHARF, PA 17831	CLEANING SERVICES	168,521.

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 2

SEE PART VII, SECTION A CONTINUATION SHEETS

	ANNA UNI	/EI	RSI	<u> TY</u>					23-135	3385
Part VII Section A. Officers, Directors,	Trustees, Key Eı	mple	oyee	s, a	nd F	ligh	est	Compensated Employ	ees (continued)	
(A)	(B)			(0)			(D)	(E)	(F)
Name and title	Average			Posi	ition			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	that	app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				loyee		the	organizations	compensation
	(list any hours for	ordirector				emp		organization	(W-2/1099-MISC)	from the
	related	e or d	tee			sated		(W-2/1099-MISC)		organization and related
	organizations	ndividual trustee	nstitutional trustee		yee	Highest compensated employee				organizations
	below	idual	ution	er	oldwa	est co	je je			3
	line)	Indiv	Instit	Officer	Key employee	High	Former			
(27) MARY CIANNI	1.00									
TRUSTEE		Х						0.	0.	0.
(28) MATTHEW ROUSU	1.00									
TRUSTEE		Х						87,141.	0.	19,867.
(29) PETER NUNN	1.00									
TRUSTEE		X		Х				0.	0.	0.
(30) ROBERT BUCKFELDER	1.00									
TRUSTEE		Х						0.	0.	0.
(31) ROBERT GRONLUND	1.00									
TRUSTEE		Х						0.	0.	0.
(32) SALVATORE FAZZOLARI	1.00									
TRUSTEE		Х						0.	0.	0.
(33) SANDRA ROCKS	1.00									
TRUSTEE		Х						0.	0.	0.
(34) SEWARD PROSSER MELLON	1.00									
TRUSTEE		Х						0.	0.	0.
(35) SHAWN BERKEBILE	1.00									
TRUSTEE		Х						0.	0.	0.
(36) SIDNEY APFELBAUM	1.00							_	_	_
TRUSTEE		Х						0.	0.	0.
(37) SIGNE GATES	1.00							_	_	_
TRUSTEE		Х		Х				0.	0.	0.
(38) WILLIAM LEWIS	1.00							_	_	_
TRUSTEE		Х						0.	0.	0.
(39) WILLIAM SORDONI	1.00								_	_
TRUSTEE		Х						0.	0.	0.
(40) LARRY JAY LEMONS	55.00							4.50 005		0.7. 7.40
PRESIDENT	<u> </u>				Х			469,386.	0.	87,749.
(41) LINDA MCMILLIN	55.00							156 066		00 054
PROVOST & DEAN OF FACULTY	<u> </u>				Х			176,966.	0.	22,251.
(42) MICHAEL COYNE	55.00							064 055		00 554
VP FOR FINANCE & ADMINISTRATION	0.10				Х			264,255.	0.	29,774.
(43) ALICIA JACKSON	55.00							156 020		00 055
ASSOC PROF OF MANAGEMENT			Ш			Х		156,039.	0.	20,055
(44) PHILIP WINGER	55.00	ł				٦,		100 005	_	24 155
VP CHIEF OF STAFF	FF 00					Х		128,025.	0.	24,155.
(45) RONALD COHEN	55.00	1				,		164 054		06 505
VP UNIVERSITY RELATIONS	0.10		Ш			Х		164,874.	0.	26,507.
(46) VALERIE MARTIN	55.00	1						155 464		15 242
ASSOC PROVOST & DEAN OF A&S						X		155,464.	0.	15,348.
Total to Part VII, Section A, line 1c		<u></u>	<u></u>	<u></u> .	<u></u> .	<u></u> .				

Form 990 SUSQUEHA	23-1353385									
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)	
(A)	(D)	(E)	(F)							
Name and title	Average			Pos	C) ition	1		Reportable	Reportable	Estimated
	hours	(cl	heck	eck all that apply)				compensation	compensation	amount of
	per							from	from related	other
	week	ا ا				Highest compensated employee		the	organizations	compensation
	(list any hours for	lirect				d emp		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	related	3e or (stee			ısate		(***2/1099*181100)		and related
	organizations	Individual trustee or director	In stitutional trustee)yee	mpe				organizations
	below	idual	tution	e	Key employee	est cc	Jer			Ü
	line)	Indi	Instit	Officer	Key 6	High	Former			
(47) LISA SCOTT	55.00									
VP FOR STUDENT ENGAGEMENT & SUCCESS		1				Х		126,217.	0.	21,001.
(48) SARA KIRKLAND	20.00							- ,		,
FORMER EXEC VP FOR PLANNING & ADMIN							х	135,994.	0.	21,679.
(49) CARL MOSES	40.00						 			
FORMER PROVOST	1000	l					х	211,012.	0.	29,672.
								211,0120	•	2370721
		ł								
		l								
		L	L	L	L	L	L			
<u> </u>										
		L	L	L	L	L				
Total to Part VII, Section A, line 1c	<u></u>	<u></u>	<u></u>	<u></u>	<u></u>	<u></u>	<u></u>	2,075,373.		318,058.

Form 990 (2013) SUSQUEHANNA UNIVERSITY
Part VIII Statement of Revenue

		Check if Schedule O cont	aine a resnonse	or note to any line	e in this Part VIII			
		Officer if Goriedate O contr	анз а гезропзе	or note to any iiin	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
ts si	1 a	Federated campaigns	1a					
irar		Membership dues						
اڠڙ.		Fundraising events						
業点		Related organizations						
S, E		Government grants (contribut		1,149,779.				
isi		All other contributions, gifts, gran						
per l	·	similar amounts not included abo		7,810,947.				
Contributions, Gifts, Grants and Other Similar Amounts	а	Noncash contributions included in lines		535,673.				
	_	Total. Add lines 1a-1f		<u> </u>	8,960,726.			
				Business Code				
<u>و</u> ا	2 a	TUITION, ROOM & BOARD		900099	103,886,928.	103,886,928.		
ا کج	b							
Se	С							
eve	d							
Program Service Revenue	е							
곱	f	All other program service reve	enue					
		Total. Add lines 2a-2f			103,886,928.			
	3	Investment income (including						
		other similar amounts)		▶ [45,728.			45,728.
	4	Income from investment of ta						
	5	Royalties						
			(i) Real	(ii) Personal				
	6 a	Gross rents						
	b	Less: rental expenses						
	С	Rental income or (loss)						
	d	Net rental income or (loss)	· <u></u>					
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory						
	b	Less: cost or other basis						
		and sales expenses						
	С	Gain or (loss)						
	d	Net gain or (loss)		····· •				
e l	8 a	Gross income from fundraisin	g events (not					
en		including \$	of					
Other Revenu		contributions reported on line	•					
ē		Part IV, line 18						
₹		Less: direct expenses						
		Net income or (loss) from fund		>				
	9 a	Gross income from gaming ac						
		Part IV, line 19						
		Less: direct expenses						
		Net income or (loss) from gam						
	10 a	Gross sales of inventory, less						
		and allowances						
		Less: cost of goods sold						
ŀ	С	Net income or (loss) from sale		Business Oct				
ł	44 -	Miscellaneous Revenu RELATED PROGRAMMING	ie	Business Code 812900	1,617,712.	1,617,712.		
	11 a			812900	1,017,712.	1,011,112.	101,462	
		-		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	101,402.		101,402	'
	q	All other revenue						
		Total. Add lines 11a-11d			1,719,174.			
	40	Total revenue See instructions		······ [}	114 612 556	105 504 640	101 462	45 728

Form 990 (2013) SUSQUEHANNA UI Part IX Statement of Functional Expenses

Secti	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).							
	Check if Schedule O contains a response or note to any line in this Part IX							
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	174,000.	174,000.					
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	41,343,810.	41,343,810.					
3	Grants and other assistance to governments,							
	organizations, and individuals outside the United States. See Part IV, lines 15 and 16	15,653.	15,653.					
4	Benefits paid to or for members	-	-					
5	Compensation of current officers, directors,							
	trustees, and key employees	1,184,279.	262,470.	921,809.				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and							
7	persons described in section 4958(c)(3)(B)	28,355,771.	25,023,473.	1,904,762.	1,427,536.			
7 8	Other salaries and wages Pension plan accruals and contributions (include	20,333,111.	23,023,413.	1,001,102.	1,441,550			
U	section 401(k) and 403(b) employer contributions	2,189,942.	1,899,064.	163,958.	126,920.			
9	Other employee benefits	6,226,979.		198,162.	215,741.			
10	Payroll taxes	1,952,504.	1,694,371.	162,472.	95,661.			
11	Fees for services (non-employees):		. ,	•	•			
а	Management							
	Legal	90,451.	90,451.					
	Accounting	61,750.	61,750.					
	Lobbying							
е	Professional fundraising services. See Part IV, line 17							
f	Investment management fees	365,000.		365,000.				
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch 0.)	2,241,418.	1,772,274.	431,403.	37,741.			
12	Advertising and promotion	2 720 070	0 170 777	410 061	141 040			
13	Office expenses	2,738,978.	2,178,777.	418,961. 969,908.	141,240.			
14	Information technology	988,262.	18,354.	909,900.				
15	Royalties	3,383,664.	3,356,048.	19,977.	7,639.			
16	Occupancy	2,599,184.		57,523.	106,178			
17 18	Travel Payments of travel or entertainment expenses	2,333,104.	2,433,403.	37,323.	100,170			
10	for any federal, state, or local public officials	0.40 655		160 156	2 504			
19	Conferences, conventions, and meetings	942,677.		162,156.	3,784.			
20	Interest	2,749,009.	2,749,009.					
21	Payments to affiliates	9,477,916.	9,477,916.					
22	Depreciation, depletion, and amortization	221,931.	9,411,910.	221,931.				
23 24	Other expenses. Itemize expenses not covered	221,331.		221,751.				
24	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)							
а	FOOD SERVICES	3,958,543.						
b	OFF CAMPUS STUDY	1,321,128.	1,321,128.					
С	EQUIPMENT/R&M	940,144.	814,954.	120,624.	4,566.			
d	LIBRARY MATERIALS	347,894.						
е	All other expenses	2,648,950.		396,000.	245,609			
25	Total functional expenses . Add lines 1 through 24e	116,519,837.	107,592,576.	6,514,646.	2,412,615.			
26	Joint costs. Complete this line only if the organization							
	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation.							
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2013)			

Form 990 (2013)
Part X | Balance Sheet

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27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 133,930,392. 27 137,103,256 33,489,501. 28 46,706,922 74,061,753. 29 76,929,088	w					
28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.	č	27		133.930.392	27	137,103,256
Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.	alar				-	
Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.	Ä	l		74 061 752		
and complete lines 30 through 34.	Ĕ]		/ /
	F.					
30 Capital stock or trust principal, or current funds	ţ	30	•		30	
31 Paid-in or capital surplus, or land, building, or equipment fund 31	SSe				-	
32 Retained earnings, endowment, accumulated income, or other funds 32	¥	l			_	
33 Total net assets or fund balances 241,481,646. 33 260,739,266	Š					260,739,266.
		l		201 CER OFO		340,956,324.

Pai	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>	<u></u>		X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	114,			
2	Total expenses (must equal Part IX, column (A), line 25)	2	116,			
3	Revenue less expenses. Subtract line 2 from line 1	3	-1,	, 90'	7,2	81.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	241,	48	1,6	46.
5	Net unrealized gains (losses) on investments	5	15,	, 30	6,6	23.
6	Donated services and use of facilities	6				
7	Investment expenses	7		36	5,0	00.
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9	5 ,	49	3,2	78.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	260,	, 73	9,2	66.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII			<u>.</u>		
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,				
	consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Aud	lit			
	Act and OMB Circular A-133?			За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audi	it	Ţ		
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b	Х	

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support
Complete if the organization is a section 501(c)(3) organization or a section
4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

CIICOIIEUANNA IINITYEDCITTY

Employer identification number

				ANNA UNIVERS						2	3 –	1353	3385	
Pa	rt I	Reason	for Public Char	ity Status (All organiz	ations mus	st complet	e this part	:.) See inst	ructions.					
he o	organ	ization is not a	private foundation	because it is: (For lines 1	I through	11, check	only one b	ox.)						
1	Щ	A church, cor	nvention of churches	s, or association of churc	ches desc	ribed in se	ction 170	(b)(1)(A)(i)						
2	X	A school des	cribed in section 17	0(b)(1)(A)(ii). (Attach Sc	hedule E.)									
3		A hospital or	a cooperative hospi	tal service organization o	described	in section	170(b)(1)	(A)(iii).						
4		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,												
		city, and state:												
5		An organizati	on operated for the	benefit of a college or ur	niversity ov	wned or op	perated by	a governi	mental uni	t describ	ed i	n		
		section 170	(b)(1)(A)(iv). (Comple	ete Part II.)										
6		A federal, sta	te, or local governm	ent or governmental unit	t described	d in sectio	n 170(b)(1	I)(A)(v).						
7		An organizati	on that normally rec	eives a substantial part o	of its supp	ort from a	governme	ental unit o	r from the	general	pub	lic desc	cribed i	in
		section 170(b)(1)(A)(vi). (Comple	te Part II.)										
8		A community	trust described in s	ection 170(b)(1)(A)(vi).	(Complete	Part II.)								
9		An organizati	on that normally rec	eives: (1) more than 33 1	1/3% of its	support f	rom contri	butions, m	nembershi	p fees, a	nd g	jross re	ceipts	from
		activities rela	ted to its exempt fur	nctions - subject to certa	in excepti	ons, and (2) no more	than 33 1	1/3% of its	support	fror	n gross	s invest	tment
		income and u	ınrelated business ta	axable income (less sect	ion 511 ta	x) from bu	sinesses a	acquired b	y the orga	ınization	afte	r June (30, 197	75.
		See section	509(a)(2). (Complete	Part III.)										
10	Щ	An organizati	on organized and op	perated exclusively to tes	st for publi	c safety. S	See sectio	n 509(a)(4	I).					
11		An organizati	on organized and op	perated exclusively for th	ne benefit (of, to perfo	orm the fur	nctions of,	or to carr	y out the	pur	poses	of one	or
		more publicly	supported organiza	ations described in section	on 509(a)(1	1) or section	on 509(a)(2	2). See sec	ction 509(a	a)(3). Ch	eck '	the box	< that	
		describes the	type of supporting	organization and comple										
		a Type I	b 🗀 Ty	/pe II c L Ty	/pe III - Fui	nctionally	integrated	d	і 📖 Тур	e III - No	n-fur	nctional	lly integ	grated
е		By checking t	this box, I certify tha	t the organization is not	controlled	directly o	r indirectly	by one o	r more disc	qualified	pers	sons ot	her tha	an
				han one or more publicly						9(a)(1) or	sec	tion 509	9(a)(2).	
f		If the organization	ation received a writ	ten determination from t	he IRS tha	at it is a Ty	pe I, Type	II, or Type	e III					
		supporting or	rganization, check th	nis box										. Ш
g		Since August	t 17, 2006, has the o	organization accepted ar	ny gift or co	ontribution	from any	of the follo	owing pers	sons?				
		(i) A persor	n who directly or ind	irectly controls, either al	one or tog	ether with	persons of	lescribed i	in (ii) and (i	iii) below	, ,		Yes	No
		•	• ,									11g(i)		
				n described in (i) above?								11g(ii)		
				person described in (i) of							[11g(iii))	
h		Provide the fo	ollowing information	about the supported org	ganization((s).								
				T										
(i)	Name	of supported	(ii) EIN	(, .)po o. o.ga	(iv) Is the o				(vi) Is organizațio	tne on in col.	(vii)) Amoun	t of mo	netary
	orga	nization		(400011004 011 111100 1 0	in col. (i) lis governing (,			(i) organiz U.S	ed in the l		sup	pport	
				(see instructions))	Yes									
					Yes	No	Yes	No	Yes	No				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						_
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	ction B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instructi	ons)			12	
13	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	ax year as a sectio	n 501(c)(3)	
	organization, check this box and stor	here					>
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2013 (•			14	%
	Public support percentage from 2012					15	%
16a	33 1/3% support test - 2013. If the o	-					
	stop here. The organization qualifies as a publicly supported organization						
b	33 1/3% support test - 2012. If the o						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						. \square
	meets the "facts-and-circumstances"	-	· ·				
b	10% -facts-and-circumstances tes	•				*	
	more, and if the organization meets the						
	organization meets the "facts-and-circ		•	•			
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17	b, check this box a	ınd see instruction	s

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support	•	Diete Fart II.)				
	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Gifts, grants, contributions, and	() =	(,	(-,	(-,	(-/	(-)
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support						<u>I</u>
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Amounts from line 6	,	, ,	, ,			
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital						
13	assets (Explain in Part IV.)						
	First five years. If the Form 990 is for	the organization	s first, second, thi	d. fourth. or fifth t	tax vear as a sectio	on 501(c)(3) organiz	zation.
	check this box and stop here	-			•		
Sec	ction C. Computation of Publ						ŕ
15	Public support percentage for 2013 (l	ine 8, column (f) d	ivided by line 13,	column (f))		15	%
16	16 Public support percentage from 2012 Schedule A, Part III, line 15						
Sec	ction D. Computation of Inves	stment Incom	e Percentage				
17	Investment income percentage for 20	113 (line 10c, colu	mn (f) divided by li	ne 13, column (f))		17	%
	Investment income percentage from 2					18	%
	33 1/3% support tests - 2013. If the					33 1/3%, and line 1	17 is not
	more than 33 1/3%, check this box a	-					
b	33 1/3% support tests - 2012. If the						
	line 18 is not more than 33 1/3%, che	•			*	•	
20	Private foundation. If the organization			•		ŭ	

Schedule A	(Form 990 or 990-EZ) 2013 SUSQUEHANNA	UNIVERSITY	23-1353385 Page 4
Part IV	Supplemental Information. Provide the ex	xplanations required by Part II, line 10; Part II, line 17a o	r 17b; and Part III, line 12.
	Also complete this part for any additional informat	tion. (See instructions).	,
	The semples will part for any additional information	inem (eee mendeneme).	

** PUBLIC DISCLOSURE COPY **

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
 ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 ·

OMB No. 1545-0047

Employer identification number

2013

23-1353385 SUSQUEHANNA UNIVERSITY Organization type (check one): Filers of Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$1,030,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$\$\$	Person X Payroll
323452 10-24	l-13	Schedule B (Form 9	90, 990-EZ, or 990-PF) (2013)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
7		\$_	175,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
8		\$_	173,648.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
9		\$_	122,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
10		\$_	120,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
11		\$_	116,178.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
12		\$_	100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$91,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>15</u>			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$13,654.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$69,811.	Person X Payroll
323452 10-24	I-13	Schedule R (Form S	90, 990-EZ, or 990-PF) (2013)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	ıl spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
19		\$_	41,369.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
20		\$_	57,025.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
21		\$_	55,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
22		\$_	50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
23		\$_	50,250.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
24		\$_	50,053.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
25		\$_	50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
26		\$_	50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
27		\$_	50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
28		\$_	50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
29		\$_	50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
30		\$_	50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	ıl spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
31		\$_	49,044.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
32		\$_	45,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
33		\$_	41,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
34		\$_	39,044.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
35		\$_	36,087.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
36		\$_	33,800.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	e is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
37		\$_	33,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
38		\$_	20,000.	Person X Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
39		\$_	31,220.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
40	- Nume, address, and En 1 1	\$_	30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
41		\$_	29,377.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
42		\$_	28,715.	Person X Payroll

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$27,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$26,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>48</u>	12	\$\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	ıl spac	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
49		\$_	25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
50		\$_	25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
51		\$_	25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
52		\$_	24,970.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
53		\$_	22,864.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
54		\$_	22,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
55		\$_	21,297.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
56		\$_	21,172.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
57		\$_	21,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
58		\$_	21,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
59		\$_	20,850.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
60		\$_	20,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
61		\$_	20,039.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
62		\$_	20,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
63		\$_	20,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
64		\$_	20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
65		\$_	20,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
66		\$_	20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
67		\$_	18,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
68		\$_	18,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
69		\$_	17,750.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
70		\$_	17,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
71		\$_	17,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
72		\$_	17,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
73		\$_	16,355.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
74		\$_	16,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
75		\$_	16,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
76		\$_	15,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
77		\$_	5,475.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
78		\$_	15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
79		\$_	15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
80		\$_	15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
81		\$_	13,180.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
82		\$_	13,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
83		\$_	12,050.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
84		\$_	12,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	e is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
85		\$_	11,425.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
86		\$_	10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
87		\$_	10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
88		\$_	10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
89		\$_	10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
90		\$_	10,000.	Person X Payroll

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al spac	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
91		\$_	10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
92		\$_	10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
93		\$_	10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
94	Nume, address, and Zii + +	\$_	10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
95		\$_	10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
96		\$_	10,000.	Person X Payroll

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
97		\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
98		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
99		\$\$9,5 4 0.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
100		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
101		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>102</u>		\$ 7,564.	Person X Payroll

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
103		\$_	7,541.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
104		\$_	7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
105		\$_	7,129.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
106		\$_	7,086.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
107		\$_	7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
108		\$_	7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
109		\$_	7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
110		\$_	6,629.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
111		\$_	6,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
112		\$_	6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
113		\$_	6,379.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
114		\$_	6,321.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
115		\$_	6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
116		\$_	6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
117		\$_	6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
118		\$_	6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
119		\$_	5,414.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
120		\$_	5,301.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
121		\$_	5,150.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
122		\$_	5,100.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
123		\$_	5,060.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
124		\$_	5,052.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
125		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
126		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
127		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
128		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
129		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
130		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
131		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
132		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
133		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
134		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
135		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
136	- Nume, address, and En 1 1	\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
137		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
138		\$_	5,000.	Person X Payroll

Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
139		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
140		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
141		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
142		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
143		\$_	5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
144		\$_	5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

SUSQUEHANNA UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
145		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
146		\$5,000.	Person X Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization | Employer identification number

SUSQUEHANNA UNIVERSITY

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

SUSOUEHANNA	TIMITI/FDCTM	v
POPOUPUANNA	ONIAGESTI	1

Part III	Exclusively religious, charitable, etc., indiv year. Complete columns (a) through (e) and the	idual contributions to section 501(he following line entry. For organization	c)(7), (8), ions comp	or (10) organizations that total more than \$1,000 for the olding Part III, enter (Enter this information once.)
	Use duplicate copies of Part III if additionate	al space is needed.	or the year	- (Enter this information once.)
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
		(e) Transfer of gi	ft	
	Transferee's name, address, ar	nd ZIP + 4	Re	elationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
:				
	Transferrado nomo addresa an	(e) Transfer of gi		
-	Transferee's name, address, ar	10 ZIP + 4	Ke	elationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
.			_	
	Transferee's name, address, ar	(e) Transfer of gi		elationship of transferor to transferee
	Transieree's Hame, audress, ar	IUZIF + 4	n.	erationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
		(e) Transfer of gi	ft	
	Transferee's name, address, ar	nd ZIP + 4	Re	elationship of transferor to transferee

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990

2013
Open to Public Inspection

Name of the organization

SUSQUEHANNA UNIVERSITY

Employer identification number 23-1353385

Pai	rt I Organizations Maintaining Donor Advis		or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, I		(I-) Front and at
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)	-	
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors i	•	
	are the organization's property, subject to the organization		
6	Did the organization inform all grantees, donors, and donor		
	for charitable purposes and not for the benefit of the dono		
	impermissible private benefit?		
Pai	rt II Conservation Easements. Complete if the o		rt IV, line 7.
1	Purpose(s) of conservation easements held by the organiz	·	
	Preservation of land for public use (e.g., recreation o		orically important land area
	Protection of natural habitat	Preservation of a certific	ed historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qua	alified conservation contribution in the form of	a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		
b	Total acreage restricted by conservation easements		
С	Number of conservation easements on a certified historic s		
d		•	
	listed in the National Register		2d
3	Number of conservation easements modified, transferred,	released, extinguished, or terminated by the c	organization during the tax
	year		
4	Number of states where property subject to conservation of		
5	Does the organization have a written policy regarding the p		
_	violations, and enforcement of the conservation easement:		
6	Staff and volunteer hours devoted to monitoring, inspecting		
7	Amount of expenses incurred in monitoring, inspecting, an		
8	Does each conservation easement reported on line 2(d) ab		
_	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conserve	•	
	include, if applicable, the text of the footnote to the organia	zation's financial statements that describes th	ie organization's accounting for
Dai	rt III Organizations Maintaining Collections	of Art Historical Transuros or Oth	oor Similar Assats
rai	Complete if the organization answered "Yes" to For		iei Siiiliai Assets.
4-			and and belones about works of ort
ıa	If the organization elected, as permitted under SFAS 116 (•	
	historical treasures, or other similar assets held for public e		ce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that des		
b	, .		
	treasures, or other similar assets held for public exhibition,	, education, or research in furtherance of publi	ic service, provide the following amounts
	relating to these items:		• •
	(i) Revenues included in Form 990, Part VIII, line 1		
_			
2	If the organization received or held works of art, historical t		gain, provide
	the following amounts required to be reported under SFAS		
a	Revenues included in Form 990, Part VIII, line 1		\$
b	Assets included in Form 990. Part X		▶ \$

SUSOUEHANNA	UNIVERSITY
OUGULANNA	CINTAGEOTTI

	t III Organizations Maintaining C	ollections of Ar	t, Historical	Treasures,	or Oth	er Sin	nilar As	sets(contin	ued)
3	Using the organization's acquisition, accessi		-						
	(check all that apply):	•	,	J		Ü			
а	X Public exhibition	d	X Loan or e	exchange progr	ams				
b	X Scholarly research	е		.					
С	X Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	n how they furth	er the organizat	ion's ex	empt pu	urpose in F	Part XIII.	
5	During the year, did the organization solicit o								
	to be sold to raise funds rather than to be ma							Yes	X No
Pai	t IV Escrow and Custodial Arran							V, line 9, or	
	reported an amount on Form 990, Par		· ·						
1a	Is the organization an agent, trustee, custodi	an or other intermed	iary for contribu	ions or other a	ssets no	t includ	led		
	on Form 990, Part X?							Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:						
		•	· ·					Amount	
С	Beginning balance					10	c		
	Additions during the year						d		
	Distributions during the year						e		
f	Ending balance						f		
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?					Yes	No
	If "Yes," explain the arrangement in Part XIII.								
Pai	t V Endowment Funds. Complete it	f the organization ans	swered "Yes" to	Form 990, Parl	IV, line	10.			
		(a) Current year	(b) Prior year	(c) Two year	ırs back	(d) Thr	ee years ba	ck (e) Four	years back
1a	Beginning of year balance	133,704,567.	121,175,70	2. 117,42	3,088.	93	3,009,89	4. 83,	,712,093.
	Contributions	2,869,235.	1,286,20	0. 7,71	6,481.	:	2,904,08	3. 6,	,099,081.
	Net investment earnings, gains, and losses	19,861,828.	15,471,63	2. 30	4,960.	26	6,205,05	7,	,611,337.
	Grants or scholarships	1,863,316.	1,496,1	4. 1,44	1,741.	:	1,499,67	1. 1,	,349,063.
	Other expenditures for facilities								
	and programs	2,820,367.	2,732,79	3. 2,82	7,086.	:	3,196,26	3,	,063,554.
f	Administrative expenses								
	End of year balance	151,751,947.	133,704,56	7. 121,17	5,702.	11	7,423,08	88. 93,	,009,894.
2	Provide the estimated percentage of the curr	rent year end balance	e (line 1g, colum	n (a)) held as:					
а	Board designated or quasi-endowment	18.00	%						
b	Permanent endowment ► 82.00	%	_						
С	Temporarily restricted endowment ▶	•00 %							
	The percentages in lines 2a, 2b, and 2c should	ıld equal 100%.							
3a	Are there endowment funds not in the posse	ssion of the organiza	tion that are hel	d and administ	ered for	the org	anization	_	
	by:								Yes No
	(i) unrelated organizations							3a(i)	X
	(ii) related organizations							3a(ii)	X
b	If "Yes" to 3a(ii), are the related organizations	s listed as required or	n Schedule R?					3b	
4	Describe in Part XIII the intended uses of the	organization's endo	wment funds.						
Pai	t VI Land, Buildings, and Equipm	ent.							
	Complete if the organization answered	d "Yes" to Form 990,	Part IV, line 11a	. See Form 990), Part X	, line 10).		
	Description of property	(a) Cost or ot	her (b) C	ost or other	(c) A	Accumu	lated	(d) Book	< value
		basis (investm	,	sis (other)	d€	epreciat	ion		
1a	Land			45,263.					5,263.
	Buildings		197,	241,359.	75,	083,	658.	L22,157	7,701.
	Leasehold improvements								
d	Equipment			62,831.					3,227.
	Other		20,	349,666.	8,	168,		12,181	
	Add lines 1a through 1e (Column (d) must e		X column (R) lir	e 10(c))			1	L47.15	7.473.

Schedule D (Form 990) 2013

Dort VIII	Investments -	Othor	Coourition
Part VIII	mivesiments .	- Ollier	Securities

Complete if the organization answered "Yes"	to Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A) REAL ESTATE	12,310,352.	END-OF-YEAR MARKET	VALUE
(B) FUNDS HELD IN TRUST BY			
(C) OTHERS	4,506,019.	END-OF-YEAR MARKET	VALUE
(D) HEDGE FUNDS	13,427,481.	END-OF-YEAR MARKET	VALUE
(E) PRIVATE EQUITY	432,145.	END-OF-YEAR MARKET	VALUE
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	30,675,997.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	to Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX Other Assets.			
Complete if the organization answered "Yes"	to Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
	Description		(b) Book value
(1)			
(2)			

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2) ANNUITIES PAYABLE	1,956,232.	
(3) FUNDS HELD IN CUSTODY FOR OTHERS	1,031,123.	
(4) OTHER	1,483,712.	
(5) US GOVERNMENT ADVANCES REFUNDABLE	2,372,030.	
(6) FIN47	155,000.	
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	6,998,097.	

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Sche	edule D (Form 990) 2013 SUSQUEHANNA UNIVERSITY			23-	1353385 Page
Paı	t XI Reconciliation of Revenue per Audited Financial Staten	nents Wit	h Revenue per R	etur	n.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12	a.			
1	Total revenue, gains, and other support per audited financial statements			1	135,412,457
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a	15,306,623.		
b	Donated services and use of facilities				
С	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)		5,493,278.	1	
е	Add lines 2a through 2d			2e	20,799,901
3	Subtract line 2e from line 1			3	114,612,556
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)				
С	Add lines 4a and 4b			4c	0
5	Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 12.</i>)				114,612,556
	rt XII Reconciliation of Expenses per Audited Financial State				
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12				
1				1	116,154,837
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			Ė	
a	Donated services and use of facilities	2a			
b	Prior year adjustments				
C					
d	Other losses Other (Describe in Part XIII.)			ł	
				20	0
e o				2e 3	116,154,837
3	Subtract line 2e from line 1			3	110,134,037
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	امدا	365,000.		
a	Investment expenses not included on Form 990, Part VIII, line 7b		303,000.	ł	
b	Other (Describe in Part XIII.)				365,000
_	Add lines 4a and 4b			4c	116,519,837
5 Do:	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	110,319,037
	rt XIII Supplemental Information.				
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa			4; Par	t X, line 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac	dditional info	ormation.		
	OF TIT TIME 4				
PAI	RT III, LINE 4:				
	T WA TORTHY OF INITIARRATING ARE GOLD ROWLOW	T 0 1	COO EDENICII		
THI	E MAJORITY OF UNIVERSITY'S ART COLLECTION	18 1,	600 FRENCH		
D 0 1		D17 ED		т.	331D = 20111 = 117
POS	STERS. THESE ARE RESEARCHED AND EXHIBITED	BY FR	ENCH STUDEN	TS	AND FACULTY
MEI	MBERS. THEY ARE ARCHIVED IN A VAULT FOR	PRESER	VATION.		
PAI	RT V, LINE 4:				
SU	'S ENDOWMENT SUPPORTS THE FOLLOWING AREAS	: ACAD	EMIC &		
ST(JDENT SUPPORT (40%), SCHOLARSHIPS (41%),	<u>OTHER</u>	OPERATIONS	& F	'ACILITIES
(19	9%).				

PART X, LINE 2:

Part XIII Supplemental Information (continued)

CONTINGENCIES IN EVALUATING UNCERTAIN TAX POSITIONS. THIS GUIDANCE

PRESCRIBES RECOGNITION THRESHOLD PRINCIPLES FOR THE FINANCIAL STATEMENT

RECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN ON A TAX RETURN

THAT ARE NOT CERTAIN TO BE REALIZED. NO LIABILITY HAS BEEN RECOGNIZED BY

THE UNIVERSITY FOR UNCERTAIN TAX POSITIONS AS OF JUNE 30, 2014 AND 2013.

THE UNIVERSITY'S TAX RETURNS ARE SUBJECT TO REVIEW AND EXAMINATION BY

FEDERAL AND STATE AUTHORITIES. THE TAX RETURNS FOR THE CURRENT YEAR AS

WELL AS FISCAL YEARS 2011 AND THEREAFTER ARE OPEN TO EXAMINATION BY

FEDERAL AND STATE AUTHORITIES.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

4,765,303.
190,439.
537,536.
5,493,278.

SCHEDULE E

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Schools

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990 OMB No. 1545-0047

Open to Public Inspection

Name of the organization

SUSQUEHANNA UNIVERSITY

Employer identification number 23-1353385

	SUSQUEHANNA UNIVERSITY 23-1			
a	rt I		\ <u></u>	
			YES	NC
	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,		3,7	
	other governing instrument, or in a resolution of its governing body?	1	Х	
	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,		37	
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Х	
	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the			
	period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes			
	the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain.		٠,,	
	If you need more space, use Part II THE UNIVERSITY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS	3	X	
	NATIONWIDE AND INCLUDES A RACIALLY NONDISCRIMINATORY POLICY			
	AS TO STUDENTS IN ALL ITS BROCHURES AND CATALOGUES DEALING			
	WITH STUDENT ADMISSIONS, PROGRAMS, AND SCHOLARSHIPS.			
	Does the organization maintain the following?			
	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Х	
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	X	\vdash
	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student			
	admissions, programs, and scholarships?	4c	Х	
t	Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II.	4d	X	
1		4d	X	
1		4d	X	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.	4d 5a	X	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to:		X	Х
	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff?	5a	X	X
· · · ·	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance?	5a 5b	X	X
1)	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff?	5a 5b 5c	X	X X X
1)	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance?	5a 5b 5c 5d	X	X X X X
	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies?	5a 5b 5c 5d 5e	X	X X X X
1) ; ; ;	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities?	5a 5b 5c 5d 5e 5f	X	X X X X X
	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs?	5a 5b 5c 5d 5e 5f 5g	X	\(\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac}\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac}\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac}\frac{\frac{\frac{\frac{\frac}\f{\frac{\frac{\frac{\frac{\frac}\f{\frac{\frac{\frac{\fra
1) ; ; ;	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5a 5b 5c 5d 5e 5f 5g	X	X X X X
	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5a 5b 5c 5d 5e 5f 5g	X	X X X X
	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5a 5b 5c 5d 5e 5f 5g	X	X X X X
a o c d e f g n	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5a 5b 5c 5d 5e 5f 5g 5h		X X X X X
a o c d e f	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	5a 5b 5c 5d 5e 5f 5g 5h		X X X X X
a b c d e f g h	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5a 5b 5c 5d 5e 5f 5g 5h		X X X X X X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) (2013)

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

SUSQUEHANNA UNIVERSITY

Employer identification number

23-1353385

		ctivities Ou	tside the United States. Compl	ete if the organization answered "\	es" on				
Form 990, Part IV	,	n maintain ress	do to substantiate the amount of its a	conto and other assistance					
-	•		ds to substantiate the amount of its gr	·	Yes No				
the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes No									
2 For grantmakers. Desc	rihe in Part V the	e organization's	procedures for monitoring the use of it	ts grants and other assistance out	side the				
United States.	mbo mir are v en	o organization o	procedures for mornioning the use of it	o granto ana otner acciotance cat	side trie				
	he following Parl	t I. line 3 table ca	an be duplicated if additional space is	needed.)					
(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in region	(e) If activity listed in (d)	(f) Total				
., .	offices	employees, agents, and	(by type) (e.g., fundraising, program	is a program service,	expenditures				
	in the region	independent	services, investments, grants to	describe specific type	for and investments				
		contractors in region	recipients located in the region)	of service(s) in region	in region				
		g.c							
EUROPE	0	0	PROGRAM SERVICES	STUDY ABROAD PROGRAM	1,926,452.				
EAST ASIA AND THE									
PACIFIC	0	0	PROGRAM SERVICES	STUDY ABROAD PROGRAM	447,134.				
SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	STUDY ABROAD PROGRAM	150,651.				
GOVERN AMEDICA					100 001				
SOUTH AMERICA	0	0	PROGRAM SERVICES	STUDY ABROAD PROGRAM	102,821.				
NORTH AMERICA	,	0	PROGRAM SERVICES	STUDY ABROAD PROGRAM	30,461.				
HORITI AMERICA	 	· · · · · ·	I ROOM BERVICES	DIODI ADROAD IROGRAM	30,401.				

0

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0

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PROGRAM SERVICES

PROGRAM SERVICES

INVESTMENTS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2013

42,792.

14,095.

13,427,281.

16,141,687.

16,178,837.

37,150.

STUDY ABROAD PROGRAM

STUDY ABROAD PROGRAM

CENTRAL AMERICA

MIDDLE EAST AND N.

CENTRAL AMERICA

and 3b)

3 a Sub-total **b** Total from continuation

sheets to Part I c Totals (add lines 3a

AFRICA

Schedule F (Form 990) SUSQUEHANNA UNIVERSITY 23-1353385 Page 1							
Part I Continuatio			n.(Schedule F (Form 990), Part I, line 3	3)			
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region		
RUSSIA AND NEIGHBORING ST	0	0	PROGRAM SERVICES	STUDY ABROAD PROGRAM	24,834.		
	, and the second		ricoldar bliviold	FIGURE INCOME.	21,031.		
SOUTH ASIA	0	0	PROGRAM SERVICES	STUDY ABROAD PROGRAM	12,316.		
Totals					37,150.		

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)		(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA	GENERAL SUPPORT	5,000.	СНЕСК	2,800.	SUPPLIES	FMV
		CENTRAL AMERICA	GENERAL SUPPORT	0.	NA	2,800.	SUPPLIES	FMV
		EAST ASIA	POVERTY RELIEF	10,653.	WIRE TRANSFER	100.	USED CLOTHING	FMV
the IRS, or for which t	he grantee or couns	el has provided a section	recognized as charities by the n 501(c)(3) equivalency letter					3
3 Enter total number of	other organizations	or entities				>		0

Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (f) Amount of (e) Manner of (g) Description of (a) Type of grant or assistance (b) Region cash grant recipients cash disbursement non-cash non-cash assistance assistance

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report. (see Instructions for Form 5713)	Yes	X No

Schedule F (Form 990) 2013

Page 5

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

SCHEDULE F, PART I, LINE 1:
GRANTS AND OTHER ASSISTANCE TO ORGANIZATIONS OUTSIDE THE
U.S. IS RELATED TO A SERVICE-LEARNING COURSE AND MISSION TRIP TAUGHT
AND LED BY UNIVERSITY EMERITUS CHAPLAIN. THE PARTICIPANTS TRAVEL TO
CENTRAL AMERICA FOR TWO WEEKS OVER THE WINTER BREAK WHICH LEADS TO TWO
SEMESTER HOURS OF ACADEMIC CREDIT WHILE SERVING AT MISSION SITES
INCLUDING CONGREGATIONS, CLINICS, REFUGEE AND IMMIGRANT COMMUNITIES,
HOSPITALS AND AN ORPHANAGE. WHILE THERE, THEY ALSO DISTRIBUTE SUPPLIES
THEY'VE COLLECTED FOR THE TRIP. IT IS ALSO RELATED TO A TWO-WEEK
MISSION TRIP TO THE PHILIPPINES LEAD BY AN ASSOCIATE PROFESSOR OF
RELIGION.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www irs gov/form990

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

SUSQUEHAN		RSITY					23-1353	385
Part I General Information on Grants a	and Assistance							
Does the organization maintain records criteria used to award the grants or assis	stance?				•			No
2 Describe in Part IV the organization's pro								
Part II Grants and Other Assistance to		-			anization answered "	Yes" to Form 990, Part	IV, line 21, for any	
recipient that received more than					(f) Method of	1		
Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	t
SELINSGROVE BOROUGH								
ONE N. HIGH ST.								
SELINSGROVE, PA 17870	23-6002939	LOCAL GOV'T	120,000.	0.			GENERAL SUPPORT	
DAUNTLESS HOSE COMPANY 713 BRIDGE ST.								
SELINSGROVE, PA 17870	23-0510390	501(C)(3)	8,000.	0.			GENERAL SUPPORT	
SELINSGROVE AREA SCHOOL DISTRICT 401 18TH ST. SELINSGROVE, PA 17870	23-1727728	LOCAL GOV'T	46,000.	0.			GENERAL SUPPORT	
2 Enter total number of section 501(c)(3) a Enter total number of other organization			l ne line 1 table				<u> </u>	3.

Part III Grants and Other Assistance to Individuals in the United States, Complete if the organization answered "Yes" to Form 990, Part IV, line 22, Part III can be duplicated if additional space is needed. (b) Number of (c) Amount of (e) Method of valuation (a) Type of grant or assistance (d) Amount of non-(f) Description of non-cash assistance (book, FMV, appraisal, other) recipients cash grant cash assistance DEAN SCHOLARSHIP 830 0 10,924,150.FMV CREDIT ON STUDENT ACCOUNTS 107 0 6,076,875.FMV SUSQUEHANNA SCHOLARSHIP CREDIT ON STUDENT ACCOUNTS PRESIDENTAL SCHOLARSHIP 320 5 633 461 FMV CREDIT ON STUDENT ACCOUNTS CREDIT ON STUDENT ACCOUNTS COMMUNITY AWARD 229 1,748,888.FMV VALEDICTORIAN/SALUTATORIAN SCHOLARSHIP 759,000.FMV CREDIT ON STUDENT ACCOUNTS Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. SCHEDULE I, PART I, LINE 1: STUDENTS MAY BE AWARDED GRANT FUNDS ON THE BASIS OF ACADEMIC ACHIEVEMENT AND/OR FINANCIAL NEED. IN EACH CASE THE STUDENT CAN RETAIN ELIGIBILITY FOR FUNDING FOR AS MANY AS EIGHT SEMESTERS AS A FULL-TIME STUDENT, PROVIDED THE STUDENT MEETS THE RENEWAL CRITERIA SUCH AS GRADE POINT AVERAGE AND GRADE PROCESSION AS OUTLINED IN THE INDIVIDUAL AWARD AMOUNTS ARE BASED UPON THE UNIVERSITY CATALOGUE. STUDENTS' COST TO ATTEND THE UNIVERSITY IN A GIVEN ACADEMIC YEAR. FACTORS INCLUDED IN THE CALCULATED COST INCLUDE TUITION, FEES, ROOM,

Concadio ((Citi 550)					rage
Part III Continuation of Grants and Other Assistance to	Individuals in the Unit	ed States (Schedul	e I (Form 990), Part II	II.)	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
CAMPUS VISIT SCHOLARSHIP	584.	0.	563,675.	FMV	CREDIT ON STUDENT ACCOUNTS
MUSIC-PRESIDENTIAL SCHOLARSHIP	7.	0.	126,500.	FMV	CREDIT ON STUDENT ACCOUNTS
TRANSFER SCHOLARSHIP	48.	0.	521,500.	FMV	CREDIT ON STUDENT ACCOUNTS
MUSIC SCHOLARSHIP	81.	0.	238,250.	FMV	CREDIT ON STUDENT ACCOUNTS
FOUNDERS SCHOLARSHIP	7.	0.	267,960.	FMV	CREDIT ON STUDENT ACCOUNTS
GO SHORT GRANT	113.	0.	335,450.	FMV	CREDIT ON STUDENT ACCOUNTS
UNIVERSITY ASSISTANTSHIPS	22.	0.	168,000.	FMV	CREDIT ON STUDENT ACCOUNTS
SU ROTC ROOM AND BOARD SCHOLARSHIPS	10.	0.	93,510.	FMV	CREDIT ON STUDENT ACCOUNTS
ACADEMIC SCHOLARSHIP	3.	0.	5,500.	FMV	CREDIT ON STUDENT ACCOUNTS

Concadio 1 (1 dilli 330)					Tage
Part III Continuation of Grants and Other Assistance to	Individuals in the Unit	ed States (Schedul	e I (Form 990), Part II	1.)	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
MUSIC-SUSQUEHANNA SCHOLARSHIP	18.	0.	360,500.	FMV	CREDIT ON STUDENT ACCOUNTS
MINISTERIAL SCHOLARSHIP	8.	0.	20,000.	FMV	CREDIT ON STUDENT ACCOUNTS
DEANS MUSIC SCHOLARSHIP	13.	0.	189,000.	FMV	CREDIT ON STUDENT ACCOUNTS
FOREIGN STUDENTS SCHOLARSHIP	1.	0.	31,280.	FMV	CREDIT ON STUDENT ACCOUNTS
THEATER SCHOLARSHIP	7.	0.	27,000.	FMV	CREDIT ON STUDENT ACCOUNTS
SU YELLOW RIBBON SCHOLARSHIP	5.	0.	41,348.	FMV	CREDIT ON STUDENT ACCOUNTS
GREEN SCHOLARSHIP	6.	0.	88,000.	FMV	CREDIT ON STUDENT ACCOUNTS
SAGE REWARDS PROGRAM	1.	0.	1,570.	FMV	CREDIT ON STUDENT ACCOUNTS
SU SERVICE SCHOLARSHIP	4.	0.	9,000.	FMV	CREDIT ON STUDENT ACCOUNTS

Part III Continuation of Grants and Other Assistance to Individ	duals in the Unit	ed States (Schedule	e I (Form 990), Part I	II.)	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
OTHER GRANTS	1,234.	0.	13,113,393.	FMV	CREDIT ON STUDENT ACCOUNTS

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public . Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

SUSQUEHANNA UNIVERSITY

Employer identification number 23-1353385

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	X First-class or charter travel X Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	X Tax indemnification and gross-up payments			
	X Discretionary spending account			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
_	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant Independent compensation consultant Independent compensation consultant			
	Form 990 of other organizations Approval by the board or compensation committee			
	— / pprovarby the board of compendation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
Ĭ	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	The totally of lines has, list the persons and provide the applicable affective for each term in the time.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation reported as deferred
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	berients	(B)(i)-(D)	in prior Form 990
(1) LARRY JAY LEMONS	(i)	342,207.	35,000.	92,179.	43,000.	44,749.	557,135.	0.
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) LINDA MCMILLIN	(i)	167,382.	0.	9,584.	18,026.	4,225.	199,217.	0.
PROVOST & DEAN OF FACULTY	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) MICHAEL COYNE	(i)	176,023.	10,000.	78,232.	19,928.	9,846.	294,029.	0.
VP FOR FINANCE & ADMINISTRATION	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ALICIA JACKSON	(i)	146,642.	0.	9,397.	15,862.	4,193.	176,094.	0.
ASSOC PROF OF MANAGEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) PHILIP WINGER	(i)	120,487.	0.	7,538.	13,497.	10,658.	152,180.	0.
VP CHIEF OF STAFF	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) RONALD COHEN	(i)	155,939.	0.	8,935.	16,755.	9,752.	191,381.	0.
VP UNIVERSITY RELATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) VALERIE MARTIN	(i)	137,750.	10,000.	7,714.	14,500.	848.	170,812.	0.
ASSOC PROVOST & DEAN OF A&S	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) SARA KIRKLAND	(i)	128,005.	0.	7,989.	20,971.	708.	157,673.	0.
FORMER EXEC VP FOR PLANNING & ADMIN	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) CARL MOSES	(i)	179,034.	0.	31,978.	19,710.	9,962.	240,684.	0.
FORMER PROVOST	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

FIRST CLASS TRAVEL - UNDER SPECIAL AND VERY LIMITED

CIRCUMSTANCES FIRST CLASS TRAVEL IS PERMITTED FOR KEY EMPLOYEES AND

OCCURRED TWICE DURING THE REPORTING PERIOD WHEN THE TICKET PRICE WAS THE

SAME FOR A COACH SEAT AND ALSO WHEN A COACH SEAT WAS UNAVAILABLE.

COMPANION TRAVEL - THE PRESIDENT'S SPOUSE ACCOMPANIED HIM TO ONE EVENT ON

BEHALF OF UNIVERSITY BUSINESS.

TAX INDEMNIFICATIONS AND GROSS-UP PAYMENTS - THE UNIVERSITY GROSSES UP

CERTAIN PAYMENTS TO KEY EMPLOYEES TO COVER TAXES.

DISCRETIONARY SPENDING ACCOUNT - THE PRESIDENT HAS A RESTRICTED ACCOUNT

USED FOR INSTITUTIONAL SPENDING ONLY.

HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE - THE PRESIDENT IS REQUIRED

TO OCCUPY, WITH HIS FAMILY, A UNIVERSITY-OWNED AND MAINTAINED RESIDENCE.

THE UNIVERSITY'S MAINTENANCE AND FACILITIES DEPARTMENTS PROVIDE THE

NECESSARY LANDSCAPING, CLEANING, AND OTHER MAINTENANCE.

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES - THE UNIVERSITY MAINTAINS

FOR THE PRESIDENT A MEMBERSHIP TO ONE CLUB FOR BUSINESS PURPOSES; THE TOTAL

COST OF THE DUES WAS \$684.

PERSONAL SERVICES - A HOUSEKEEPER IS EMPLOYED BY THE UNIVERSITY TO MAINTAIN

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
THE PRESIDENT'S RESIDENCE AND AN OCCASIONAL DRIVER IS HIRED FOR AIRPORT
TRAVEL.

SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

explanations, and any additional information in Part VI.

Attach to Form 990. See separate instructions.

Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2013
Open to Public Inspection

Name of the organization

SUSOUEHANNA UNIVERSITY

Employer identification number
23-1353385

	A UNIVERSIT								<u>. э – т</u>	353	303		
Part I Bond Issues S	EE PART VI	FOR COLUM	N (F) CON	$\mathtt{T}\overline{\mathtt{INUAT}}$	IONS								
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	ıe price	(f) Descripti	on of purpose	(g) De	efeased	(h) On	behalf	(i) Po	oled
										of is	suer	finar	icing
								Yes	No	Yes	No	Yes	No
SNYDER COUNTY HIGHER						PARTIAL							
A EDUCATION AUTHORITY	23-2736780	833453CZ4	03/22/06	3177			ND RESID	E	X		Х		X
SNYDER COUNTY HIGHER						RESIDENC							
B EDUCATION AUTHORITY	23-2736780	833453DR1	09/25/08	2999			EMIC BUI		X		Х		Х
SNYDER COUNTY HIGHER							CHEA 199	8					
c EDUCATION AUTHORITY	23-2736780	NONEAVAIL	07/23/09	6,492	,500.	BONDS			X		Х		X
<u>D</u>													
Part II Proceeds													
			А			В	С				D		
1 Amount of bonds retired													
2 Amount of bonds legally defeased													
3 Total proceeds of issue			31,77	9,663.	29,	990,252.	6,492	,500					
4 Gross proceeds in reserve funds													
5 Capitalized interest from proceeds													
6 D I I I I I I													
7 Issuance costs from proceeds			52	9,129.		301,595.	90	<u>,731</u>	. •				
8 Credit enhancement from proceeds													
9 Working capital expenditures from proceeds													
10 Capital expenditures from proceeds			19,00	5,534.	29,	688,657.							
11 Other spent proceeds													
12 Other unspent proceeds													
13 Year of substantial completion			2	800		2010	20	10					
			Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a current r	efunding issue?		Х			X	X						
15 Were the bonds issued as part of an advance	e refunding issue?			X		X		Х					
16 Has the final allocation of proceeds been ma	de?		Х		X		X						
17 Does the organization maintain adequate books and record	s to support the final allocation	on of proceeds?	X		X		X						
Part III Private Business Use													
			А			В	С				D		
1 Was the organization a partner in a partners	nip, or a member of ar	n LLC,	Yes	No	Yes	No	Yes	No		Yes		No	
which owned property financed by tax-exem	pt bonds?			Х		Х		X					
2 Are there any lease arrangements that may r	esult in private busine	ess use of											
bond-financed property?				X		X		X					

Part III Private Business Use (Continued)								
		Ą		В		Ç)
3a Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
business use of bond-financed property?		X		Х		X		
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X		X		X		
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by								
entities other than a section 501(c)(3) organization or a state or local government		.00 %		.00 %		.00 %		%
5 Enter the percentage of financed property used in a private business use as a result of								
unrelated trade or business activity carried on by your organization, another								
section 501(c)(3) organization, or a state or local government		.00 %		.00 %		.00 %		%
6 Total of lines 4 and 5		.00 %		.00 %		.00 %		%
7 Does the bond issue meet the private security or payment test?		X		X		X		
8a Has there been a sale or disposition of any of the bond-financed property to a non-								
governmental person other than a 501(c)(3) organization since the bonds were issued?		X		Х		X		
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed		•		•		•		
of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections								
1.141-12 and 1.145-2?								
Has the organization established written procedures to ensure that all nonqualified								
bonds of the issue are remediated in accordance with the requirements under								
Regulations sections 1.141-12 and 1.145-2?	X		X		Х			
Part IV Arbitrage								
		Α		В		С)
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?		X		X		X		
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X		X		X		
b Exception to rebate?		X		X		X		
c No rebate due?		X		X		Х		
If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate								
computation was performed								
3 Is the bond issue a variable rate issue?		X		X	Х			
4a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?		X		X		Х		1
b Name of provider		-		-		-		
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
330100		•		-		•		

Part IV Arbitrage (Continued)									
		4	Е	3	(2	D		
	Yes	No	Yes	No	Yes	No	Yes	No	
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X			
b Name of provider									
c Term of GIC									
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6 Were any gross proceeds invested beyond an available temporary period?		X		Х		Х			
7 Has the organization established written procedures to monitor the requirements of									
section 148?		X		X		X			
Part V Procedures To Undertake Corrective Action	•		•		•				
		Α	E	3				D	
	Yes	No	Yes	No	Yes	No	Yes	No	
Has the organization established written procedures to ensure that violations of	100		1.00		1	1.0	1	1	
federal tax requirements are timely identified and corrected through the voluntary									
closing agreement program if self-remediation is not available under applicable									
regulations?	X		l x		X				
SCHEDULE K, PART I, BOND ISSUES: (A) ISSUER NAME: SNYDER COUNTY HIGHER EDUCATION (F) DESCRIPTION OF PURPOSE: PARTIAL BOND REFUND (A) ISSUER NAME: SNYDER COUNTY HIGHER EDUCATION (F) DESCRIPTION OF PURPOSE: RESIDENCE HALL AND A SCHEDULE K, PART IV, ARBITRAGE (C) REBATE WAS PERFORMED ON 3/22/11	AND RES	SIDENCE ITY		1G					

23-1353385

SCHEDULE L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Transactions With Interested Persons

SUSQUEHANNA UNIVERSITY

Loans to and/or From Interested Persons.

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a,

28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open To Public Inspection

OMB No. 1545-0047

Name of the organization

Employer identification number

23-1353385

Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (b) Relationship between disqualified (d) Corrected? (a) Name of disqualified person (c) Description of transaction person and organization Yes No 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (d) Loan to or (a) Name of (b) Relationship (c) Purpose (e) Original (g) In (i) Written (f) Balance due by board or from the with organization agreement? interested person of loan principal amount default? organization? cómmittee? То Yes From Yes No Yes No Total Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (c) Amount of (d) Type of (e) Purpose of (b) Relationship between assistance assistance interested person and assistance the organization SUBJECT TO FERPA LAWSFERPA LAWS 153,000 MERIT BASED SCHOLARSHIPS SUBJECT TO FERPA LAWSFERPA LAWS 13,000 NEED BASED SCHOLARSHIPS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2013

Part III

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answ	ered "Yes" on Form 990, Part IV, line 28a, 2	8b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction		aring of zation's nues?
				Yes	No
FRANK TREMBULAK	TRUSTEE				Х
JOHN STRANGFELD	TRUSTEE	191,942	nount of saction (d) Description of transaction (E) Sorgar rev Yes 5,191.MEDICAL SER 1,942.INVESTMENT 2,058.JEFFREY WHI DITERESTED PERSONS: CANIZATION: FRANK TREMBULAK, OF GEISINGER HEALTH		Х
JEFFREY WHITMAN	SPOUSE OF KEY EMPLO	72,058	JEFFREY WHI		Х
	STRANGFELD TRUSTEE 191,942.INVESTMENT EY WHITMAN SPOUSE OF KEY EMPLO 72,058.JEFFREY WHI				
Part V Supplemental Information	1		1	ı	1
Provide additional information for	responses to questions on Schedule L (see	instructions).			
SCH L, PART IV, BUSINESS	S TRANSACTIONS INVOLVI	NG INTERES	TED PERSONS:		
(A) NAME OF PERSON: FRAM	NK TREMBULAK				
(B) RELATIONSHIP BETWEEN	N INTERESTED PERSON AND	D ORGANIZA	TION:		
TRUSTEE					
(C) AMOUNT OF TRANSACTION	ON \$ 225,191.				
(D) DESCRIPTION OF TRANS	SACTION: MEDICAL SERVI	CES: FRANK	TREMBULAK,		
TRUSTEE, IS THE EXECUTIVE	JE VICE PRESIDENT AND	COO OF GEI:	SINGER HEALT	Н	
SYSTEM. THE UNIVERSITY N	MAINTAINS A RELATIONSH	IP WITH GE	ISINGER HEAL	TH	

- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: JOHN STRANGFELD
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

TRUSTEE

HEALTH SYSTEM.

- (C) AMOUNT OF TRANSACTION \$ 191,942.
- (D) DESCRIPTION OF TRANSACTION: INVESTMENT MGMT FEES: JOHN STRANGFELD,
 CHAIRMAN OF THE UNIVERSITY'S BOARD, IS CEO AND CHAIRMAN OF PRUDENTIAL

SYSTEM FOR MEDICAL SERVICES. MR. TREMBULAK RECEIVED NO PERSONAL BENEFIT

AS A RESULT OF THIS RELATIONSHIP BETWEEN THE UNIVERSITY AND GEISINGER

FINANCIAL. THE UNIVERSITY MAINTAINS AN INVESTMENT MANAGEMENT

Part V Supplemental Information Complete this part to provide additional information for responses to questions on Schedule L (see instructions).
RELATIONSHIP WITH PRUDENTIAL PURSUANT TO WHICH PRUDENTIAL WAS PAID
INVESTMENT MANAGEMENT FEES. MR. STRANGFELD RECEIVED NO PERSONAL BENEFIT
AS A RESULT OF THE BUSINESS RELATIONSHIP BETWEEN THE UNIVERSITY AND
PRUDENTIAL.
(E) SHARING OF ORGANIZATION REVENUES? = NO
(A) NAME OF PERSON: JEFFREY WHITMAN
(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:
SPOUSE OF KEY EMPLOYEE
(D) DESCRIPTION OF TRANSACTION: JEFFREY WHITMAN, AN EMPLOYEE OF
SUSQUEHANNA UNIVERSITY, IS THE SPOUSE OF LINDA MCMILLIN, A KEY EMPLOYEE.
HIS WAGES FOR EMPLOYMENT TOTALED \$72,058 FOR THE REPORTING PERIOD.
SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:
THE RELATIONSHIPS IDENTIFIED ABOVE WERE DISCLOSED TO THE BOARD AND IN
THE FINANCIAL STATEMENTS.

SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

Open to Public . Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990.

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

SUSQUEHANNA UNIVERSITY

Employer identification number 23-1353385

Pai	Types of Property							
		(a)	(b)	(c)		(d)		
		Check if	Number of contributions or	Noncash contribution amounts reported on		of determin		_
		applicable		Form 990, Part VIII, line 19	noncash con	tribution a	mount	S
1	Art - Works of art			,				
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications	Х		3,985.	MARKET VA	LUE		
5	Clothing and household goods			,				
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	Х	43	444.337.	MARKET VA	LUE		
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
••	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies	X	2	51,044.	MARKET VA	LUE		
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ► (CLEANING SUPP)	Х	1	36,087.	MARKET VA	LUE		
26	Other ► (TOOLS)	Х	1	220.	MARKET VA	LUE		
27	Other (
28	Other ()							
29	Number of Forms 8283 received by the organia	zation durin	g the tax year for c	contributions				
	for which the organization completed Form 82	83, Part IV,	Donee Acknowled	gement 29				
							Yes	No
30a	During the year, did the organization receive b	y contributio	on any property rep	oorted in Part I, lines 1 - 28	that it must hold fo	or		
	at least three years from the date of the initial							
	the entire holding period?					30a		Х
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance	oolicy that re	equires the review	of any non-standard contri	butions?	31	Х	
32a	Does the organization hire or use third parties							
	contributions?			•		32a	Х	
b	If "Yes," describe in Part II.							
33	If the organization did not report an amount in	column (c) t	or a type of prope	rty for which column (a) is o	checked,			
	describe in Part II.	. , ,		. ,	•			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2013)

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
SCHEDULE M, LINE 32B:
IT IS THE UNIVERSITY'S GENERAL PRACTICE TO LIQUIDATE GIFTS
OF PUBLICLY HELD STOCK AS QUICKLY AS POSSIBLE, UNLESS HOLDING THE STOCK
IS DETERMINED TO BE IN THE BEST INTEREST OF THE UNIVERSITY BY THE VICE
PRESIDENT FOR FINANCE AND ADMINISTRATION IN CONSULTATION WITH ONE OF
THE UNIVERSITY'S INVESTMENT ADVISORS.
THE STOCK IS LIQUIDATED BY THE BROKERAGE FIRM JANNEY MONTGOMERY SCOTT
ON 309 N. FIFTH ST., SUNBURY, PA 17801.

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990 OMB No. 1545-0047 Open to Public Inspection

Name of the organization

SUSQUEHANNA UNIVERSITY

Employer identification number 23-1353385

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: ACHIEVEMENT, LEADERSHIP, AND SERVICE IN A DIVERSE, DYNAMIC AND INTERDEPENDENT WORLD. FORM 990, PART VI, SECTION A, LINE 2: THERE IS A BUSINESS RELATIONSHIP BETWEEN TRUSTEES WILLIAM SORDONI AND FRANK TREMBULAK. FORM 990, PART VI, SECTION B, LINE 11: ALONG WITH A DETAILED REVIEW PERFORMED BY THE AUDIT COMMITTEE A LINK TO A PASSWORD-PROTECTED WEBSITE WAS EMAILED TO THE GOVERNING BODY WHERE THE COMPLETE FORM 990 WAS MADE AVAILABLE FOR REVIEW. FORM 990, PART VI, SECTION B, LINE 12C: A CONFLICT OF INTEREST QUESTIONNAIRE WAS SENT TO THE GOVERNING BODY AND THE REPLIES WERE REVIEWED IN DETAIL BY THE AUDIT COMMITTEE. THE REVIEW OF THE QUESTIONNAIRES FORMS THE BASIS FOR DISCLOSURE ON THE FORM 990 AND THE AUDITED FINANCIAL STATEMENTS. FORM 990, PART VI, SECTION B, LINE 15: THE ORGANIZATION'S BOARD HAS ADOPTED A COMPENSATION POLICY (THE "POLICY") FOR COVERED INDIVIDUALS. PURSUANT TO THE POLICY, A COMPENSATION COMMITTEE (A SUBCOMMITTEE OF THE ORGANIZATION'S EXECUTIVE

COMPENSATION OF ALL EMPLOYEES SPECIFIED AS HAVING A SUBSTANTIAL INFLUENCE

COMMITTEE) OF INDEPENDENT DIRECTORS WAS ESTABLISHED TO REVIEW THE

Name of the organization SUSQUEHANNA UNIVERSITY	Employer identification number 23-1353385
INCLUDING, AMONG OTHERS, THE PRESIDENT, THE SENIOR VICE F	
AND DEAN OF THE FACULTY, AND VICE PRESIDENT FOR FINANCE A	
THE COMPENSATION COMMITTEE IS ADVISED BY AN INDEPENDENT O	
CONSULTANT, WHICH OPINES TO THE COMPENSATION COMMITTEE TH	
COMPENSATION PAID AND THE PROCESS BY WHICH COMPENSATION I	
APPLICABLE IRS REASONABLENESS AND "SAFE HARBOR" STANDARDS	THE OUTSIDE
COMPENSATION CONSULTANT PROVIDES DATA OF COMPENSATION PRO	OVIDED AT SIMILAR
ORGANIZATIONS TO ENSURE THAT THE UNIVERSITY DOES NOT COMP	PENSATE IN EXCESS
OF MARKET NORMS.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT	OF
INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE	HE PUBLIC BY
POSTING THESE DOCUMENTS ON THE ORGANIZATION'S WEBSITE.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
ENDOWMENT INCOME	4,765,303.
CHANGE IN SPLIT INTEREST	190,439.
OTHER NONOPERATING ACTIVITIES	537,536.
TOTAL TO FORM 990, PART XI, LINE 9	5,493,278.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ➤ Attach to Form 990.

➤ See separate instructions.

Department of the Treasury Internal Revenue Service

►Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public Inspection

Name of the organization SUSQUEHANNA UI	NIVERSITY				E	mployer identific 23-13533	cation n	umber
Part I Identification of Disregarded Entities Complete	te if the organization answered "Y	es" on Form 990, Part IV, line 3	3.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	(d) Total inco	me End-of-yea		s Direct c	(f) ontrolling ntity	3
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ations Complete if the organization	on answered "Yes" on Form 990), Part IV, line 34 b	ecause it had one	or more	e related tax-exen	npt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section		(f) rect controlling entity	cont	g) 512(b)(13) rolled tity?
SUSQUEHANNA UNIVERSITY & ORTENZIO CHARITABLE				501(c)(3))			Yes	No
TRUST - 80-6155309, 514 UNIVERSITY AVE, SELINSGROVE, PA 17870	SUPPORTS SUSQUEHANNA UNIVERSITY	PENNSYLVANIA	501(C)(3)	LINE 11A, I		JEHANNA ERSITY		х
	-							

Page 2

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related Part III organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets		ortionate tions?	Code V-UBI amount in box 20 of Schedule	Genera manag partn	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	lo
										Ш	
										Ш	

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related Part IV organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(k contr ent Yes	tion b)(13) rolled tity?
								res	NO

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No		
1	During the tax year, did the organization engage in any of the following transactions with or	one or more rel	ated organizations listed	n Parts II-IV?					
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		X		
					1b	X			
С	Gift, grant, or capital contribution from related organization(s)				1c	X			
d	Loans or loan guarantees to or for related organization(s)				1d		X		
е	Loans or loan guarantees by related organization(s)				1e		X		
	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Receipt of (i) interest (ii) annuites (iii) royalties or (iv) rent from a controlled entity Gift, grant, or capital contribution to related organization(s) Loans or loan guarantees to or for related organization(s) Loans or loan guarantees by related organization(s) Dividends from related organization(s) Sale of assets to related organization(s) Exchange of assets from related organization(s) Exchange of assets with related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of paid employees with related organization(s) Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses Other transfer of cash or property to related organization(s) If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.								
f	Dividends from related organization(s)				1f		_X_		
g	Sale of assets to related organization(s)				1g		X		
h	Purchase of assets from related organization(s)				1h		X		
i Exchange of assets with related organization(s) j Lease of facilities, equipment, or other assets to related organization(s) k Lease of facilities, equipment, or other assets from related organization(s) l Performance of services or membership or fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s) 11 m Performance of services or membership or fundraising solicitations by related organization(s) 1a 1b									
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X		
The control of the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts IHV? 1			_X_						
- 1	Performance of services or membership or fundraising solicitations for related organization	n(s)			11		X		
					1m		X		
					1n		X		
					10		X		
							х		
р	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of (i) interest (ii) annuties (iii) royalties or (iv) rent from a controlled entity b Gift, grant, or capital contribution to related organization(s) c Gift, grant, or capital contribution from related organization(s) d Loans or loan guarantees to or related organization(s) f Dividends from related organization(s) g Sale of assets to related organization(s) f Dividends from related organization(s) g Sale of assets to related organization(s) i Exchange of assets from related organization(s) i Exchange of assets from related organization(s) i Exchange of facilities, equipment, or other assets to related organization(s) l Performance of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) s Sharing of paid employees with related organization(s) p Reimbursement paid to related organization(s) for expenses q Reimbursement paid to related organization(s) for expenses r Other transfer of cash or property to related organization(s) Name of related organization (a) Name of related organization (b) Amount involved Method of determining amount involved in the part of the part o								
					1q		X		
r	Other transfer of cash or property to related organization(s)				1r		_X_		
s	Other transfer of cash or property from related organization(s)				1s		_X_		
2	If the answer to any of the above is "Yes," see the instructions for information on who must	st complete th	is line, including covered	relationships and transaction thresholds.					
	Name of related organization Tran	nsaction			olved				
(1)									
(2)									
(3)									
(5)									
(G)									
(6)									

Schedule R (Form 990) 2013 SUSQUEHANNA UNIVERSITY

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(e)	(f) Share of total income	(g) Share of end-of-year assets	(h Dispro tion allocati	por- ite ons?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag partne	(k) Percentage ing ownership