

PETER LINDLEY ULLATHORNE

JP, AADIPL, RIBA, FRSA, FRSPH, IAAIA

Curriculum Vitae



General Attributes:

Peter's work combines advising clients on how to organise projects to reduce risk and in providing expert opinion when disputes arising out of the design and construction process need to be resolved. He specialises in investigating and providing opinion on matters involving professional negligence and plagiarism.

Peter has a unique combination of assets; the wealth of professional, technical and creative talents of an architect with over 35 years of experience in practice coupled with proven commercial, interpersonal and leadership abilities. He has excellent investigation, analytical, report writing, communication and presentation skills. He is a disciplined and well-organised thinker.

He has advised Government at Ministerial level and is a member of the Parliamentary Design and Innovation Group. He was one of the first RIBA Registered Client Advisers and is a member of the RIBA Client Adviser Committee that guides and governs that professional group. As a senior member of some major international architectural practices he has contributed to the governance of large and complex organisations.

He formed and directed the first Plc company of architects. He continues to make a significant contribution to public life as a Presiding Justice since 1994 in both Magistrates and the Crown courts. As a Presiding Justice, he is used to dealing with difficult and life-changing situations under pressure, chairing panels, assessing evidence and making clear and structured decisions under public scrutiny and accountability.

Peter has strong business development skills and has advised major clients on their successful bids for public sector projects including winning the largest European PFI headquarters development for a mission-critical government organisation.

Peter provides the level of independent expert analysis and opinion required in alternative forms of dispute resolution and the courts. He is appointed by solicitors on the basis of his clear and unambiguous analysis and reporting style generally related to residences, professional standard generally and plagiarism.

Education:

Chesterfield Grammar School, Derbyshire.

The Architectural Association School of Architecture, London.

Professional qualifications:

Diplomate of the Architectural Association (London)
Registered Architect (ARB)
Chartered Architect (RIBA)
RIBA Accredited and Registered Client Adviser since 2005
International Associate of the American Institute of Architects
Fellow of the Royal Society for Public Health
Fellow of the Royal Society of Arts

Current position:

Founding Principal of The Ullathorne Consultancy Ltd, a practice launched in 2005 which provides strategic guidance and support to clients, project risk management, expert investigations for projects in dispute, architecture, analysis and insight.

Employment history and milestone projects in reverse chronological order:

The Ullathorne Consultancy Ltd: Founder and Principal

Clients include Prudential (PRUPIM) with Capital & Counties plc, as bid director for the new Supreme Court and new Commercial Court projects.

Advisor on PRUPIM re-launch.

With Navigant Consulting: RIBA Independent Client Design Adviser to:

- The London Borough of Hackney BSF Programme
- Metropolitan Borough of Tameside BSF Programme
- The Skinners Company (Academy)
- London Boroughs of Ealing, Hillingdon (Strategy for Change)
- Expert investigations for a variety of projects in alternative dispute resolution Expert Investigations and project recovery assignments

Independent RIBA Accredited Client Advisor services in relation to school building programmes.

Expert investigation and reporting services to commissioning solicitors for clients engaged in dispute resolution.

2013 to 2014: Non-executive director of EMLC. (an education charity)

HOK International: Vice President

Principal assignments include:

Defence Communications Services Agency (DCSA) Corsham bid for AMEC plc

Technical Adviser to HM Courts Service

Courthouse projects in Caernarfon, Bristol, North Somerset, States of Guernsey

Department of Health; advisor to the Department on the delivery of the Diagnostic and Treatment Centres national programme

Author of USAFE (United States Air Force Europe) Design Guidelines for European bases and winner of the Base Commander's award.

Gensler: Head of Architecture & Vice President

Principal assignments include:

GCHQ HQ Cheltenham: Design Project Director (1 million sq ft new accommodation project under PFI)

Defence Communications Services Agency HQ bid for AMEC plc

MoD Defence Training Review bid for Amey plc

BBC Broadcasting House bid for Amey plc

Meteorological Office HQ, Exeter, bid for Amey plc

NATO new HQ ,Brussels, bid advice
BP International: New HQ strategy
Linklaters new HQ - an adaptive re-use project
2 Gresham Street for St Martins Property Development Corp.
DERA (QuinetiQ) new research accommodation
Government of The Netherlands, Ministry of Finance refurbishment project – bid advice
Magistrates Courts projects in Manchester, Luton, Bedford

First Architecture plc: Group Managing Director

Co-founder. Organised the MBO of the US predecessor company to form the first public company of architects in the UK. Led organic expansion and formed divisional structure. Clients included a number of principal law firms, Central Independent Television, Frimley Hospital, Agriculture and Food Research Council, Countryside Council for Wales, Nynex Corporation design standards, CBS News refurbishment

DEGW: Associate partner

Work included the design of British Nuclear Fuels' Hinton House HQ, consultancy assignments for Olympia and York (Canary Wharf) and Rosehaugh Properties, new HQ for Ernst & Young, briefing studies for IBM, DEC, National Audit Office reorganisation among others

YRM Partnership: Architect

Work included the design of Homerton Hospital, Gatwick Airport North Terminal and Wellington North Hospital.

GMW Partnership: Assistant Architect to the senior partner

Work included the extension to the Royal Opera House, Covent Garden, the University of Riyadh, Riyadh Air Defence Centre and the development of the practice's computer aided design system.

Louis de Soissons (Eva Jiricna): Architect

The design of Brighton Marina

Richard Rogers and Renzo Piano (date)

Student and post qualification work on Centre Pompidou, Paris, UOP Fragrances (Banstead) and PA Science and Technology HQ Cambridgeshire (among other landmark structures)

Public and Institutional:

Architectural Association School of Architecture, London: Examiner in Professional Practice (RIBA Part III)

University of Cincinnati: Visiting Professor.

Various conference lectures on office planning and design

ICSID/Apple Computer lecture 'Computer Applications in Design' Finlandia Hall, Helsinki

Government:

Member of Ministerial Advisory group to Rt Hon David Milliband at the former Department for Children Schools and Families (now Education).

Member of the Parliamentary Design and Innovation Group (APDIG) (current)

Member Steering Group 'Innovation in Construction' for APDIG (current)

Publications:

Appointed editor of the 'Client Handbook' by RIBA Publications 2014.

Continuing entry in Debrett's 'People of Today' directory

Various thought pieces in the professional press.

Publications Continued:

Contributor to the Architects Journal Office Design Handbook

Contributor to textbooks:

'Pre Contract Practice and Contract Administration' by Blackwell Publishing 2003 and subsequent editions and

'Procurement, Tendering and Contract Administration' by Blackwell Publishing 2007 et seq.

Other activities

Presiding Justice (Magistrates Courts) since 1994 with related committee memberships

Member of the RIBA Client Adviser Committee

Member RIBA Professional Conduct Panel 2014

Member of the Lord Mayor's (City of London) Appeal 2004 Committee

Freeman of the City of London

Formerly a Liveryman and member of the Court (Board) of the Worshipful Company of Chartered Architects (resigned 2010)

Member of the Reform Club since 2001.

Expert investigation and opinion; skills and experience:

Peter's experience in expert investigation, providing opinion as part of the dispute resolution process, includes the following:

My first line of service is to recognise that projects and clients get into difficulties on a day-by-day basis. By acting as an RIBA Client Advisor, advising new and inexperienced clients on the project process and technical competence of people and proposals, I have prevented significant problems occurring in areas of budget, timeline, technical solutions, planning problems, procurement method and contract, works on site and the interpretation of client's requirements. My work on the £250M Building Schools for the Future (BSF) programme for the Borough of Tameside (East Manchester) and for Hackney Borough on their BSF programme are two more recent examples where constant monitoring and intervention prevented the causes of disputes from arising.

My skills and experience are appropriate to the majority of subject matters of cases of dispute which are defective work, design issues and professional negligence. I have acted as Expert on a number of cases including:

Case study 1: For a client advised by counsel. The Client was the employer for a very large new residence in West London and was in significant dispute with his contractor covering matters of scope, delay, payment, and defective work. The Client believed his architect was failing was failing to administer the contract and was dismissed which compromised many matters including the award of Practical completion. With no Contract Administrator and with issues of faulty workmanship and sub-standard materials, together with significant disparities between the contract documents and the work done, a volatile employer/contractor relationship had developed. I reported on the errors and deficiencies and attempted an informal mediation between the parties. However matters had proceeded beyond the scope of reasonable negotiations. The client was determined to occupy and *in extremis* I took the role of Contract Administrator, enabling PC to be awarded by asking the client to take responsibility for the remedial works away from the contractor who was unable to achieve any technical resolutions. I correctly anticipated major claims for extension of time from the contractor and assembled a specialist team consisting of delay analysts and quantum experts. Our analysis concluded that there was overarching delay caused by the contractor and I did not award any extensions of time. A dispute between the contractor and employer crystallised and I prepared evidence for an adjudication which has been substituted by litigation heard in the Construction and Technology Court.

Case study 2: For solicitors acting for insurers advising a private client, who was the owner of a large house in North London. The client was a husband/wife team of solicitors. They entered into a contract for major modernisation and extension works to their house which significantly exceeded the completion date and the budget. There were many instances of defective work ignored by the project manager acting as architect. The owners were advised professionally by project managers who claimed erroneously to be architects. The circumstances surrounding the awarding of the contract were suspect and during the course of the work the project manager opened an independent practice and without the employer's consent, carried on the work in his new firm. There were major design and workmanship faults, coupled with deficient site management. Specification and standard were ignored. The installation of sophisticated communications networks was done poorly and without supervision. Unapproved material substitutions were made. Through insurers, the employer / owners claimed against the project managers – the original firm who had sold a branch office to its manager. I completed a report on all the prevailing matters prior to a successful mediation.

Case Study 3: For solicitors acting for a client as landlord. The landlord had refurbished a large house in Knightsbridge for rental. The incoming tenant has been allowed to specify certain finishes including wood flooring. The tenant's interior designer had specified a particular proprietary flooring which subsequently failed (lifting, warping, splitting) when the house was occupied. The tenant required the owner to remediate the flooring. My investigations showed that whilst the flooring product was appropriate to the location (which included under-floor heating) the environmental conditions under which the floor was laid, and delinquent operation of the heating system by the main contractor, deviated significantly from those recommended by the manufacturer – and the installer. Both the contractor and the sub-contractor were responsible for the failure and an adjudication apportioned responsibility. The floor was replaced throughout.

Case Study 4: For solicitors advising a corporate client with counsel. The Client is a firm of property developers who designed a shopping centre in a large Midlands town. He had reached an agreement with the local authority over the site, scale, general arrangement and design of the centre. He then formed a partnership with another firm of developers with a strong balance sheet, so they would together be able to finalise the deal with the local authority and more forward to build. The incoming developer ousted the original, however claimed to have redesigned the scheme on which they proceeded, finalising the deal and moving on to construction. I advised as to whether the incoming developer's scheme was a plagiarised version of the original scheme.

Peter can be contacted by email at peter@sensestudio.co.uk

