



EYOF 2009
Tampere Finland

10th Summer edition of the
European Youth Olympic Festival
18–25 July

*X Festival Olympique
de la Jeunesse Européenne*
Edition d'été 18–25 juillet

**EUROOPAN NUORTEN
OLYMPIAFESTIVAALIT**
18.–25.7.

FINAL REPORT

EYOF Tampere 2009 is organised by



City of Tampere



Finnish Olympic Committee



HLU – Regional
Sports Federation

EYOF is owned by



The European
Olympic Committees

and organised

UNDER THE PATRONAGE OF



THE INTERNATIONAL
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MINISTRY OF
EDUCATION



EYOF 2009
Tampere  Finland


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EYOF SPORTS:

-  Athletics by **Tampereen Pyrintö**
-  Basketball by **Tampereen Pyrintö**
-  Cycling by **Tampereen Yritys**
-  Gymnastics by **Tampereen Voimistelijat** and **Tampereen Sisu**
-  Handball by **Finnish Handball Association**
-  Judo by **Tampereen Judo**
-  Swimming by **Tampereen Uimaseura, KOO-VEE** and **TaTu**
-  Tennis by **TATS**
-  Volleyball by **Isku Volley**

THANK YOU! KIITOS!

On behalf of the Organising Committee of the European Youth Olympic Festival (EYOF)
Tampere 2009 Summer Edition we want to say Thank you! Kiitos!

Thank you young European athletes and team officials! Thank you NOCs, EOC and IOC! Thank you EU! Thank you Guests! Thank you Coordination Commission and Technical Delegates! Thank you EYOF Organisation and all the volunteers, sports officials and referees! Thank you parents and family members! Thank you spectators, sponsors and EYOF fans!

We succeeded because of you! You made us to succeed in organising such a memorable and fine EYOF summer event.

It was great to have you here in Tampere! We wish you all the best of luck in the future! Take care!

*Sincerely
Yours!*

On behalf of
THE ORGANISING COMMITTEE OF EYOF TAMPERE 2009

**THE CITY OF TAMPERE
THE REGIONAL SPORTS FEDERATION HÄMEEN LIIKUNTA AND URHEILU (HLU)
THE FINNISH OLYMPIC COMMITTEE**



Pekka P. Paavola
Organising Committee Chair
City of Tampere



Pirjo Puskala
Chief Executive Officer
FIN NOC



Jouko Purontakanen
Vice-chair of the Organising Committee
FIN NOC



Hannu Soro
Vice-chair of the Organising Committee
Hämeen Liikunta and Urheilu



Ari Koskinen
Member of OC
Finance Manager
Hämeen Liikunta and Urheilu





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EYOF – SHORT HISTORY

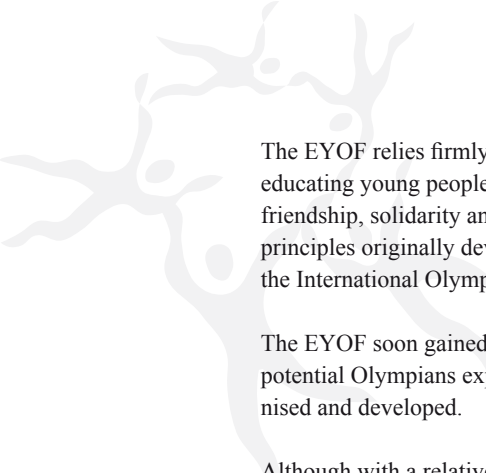
European Youth Olympic Festival, known by its initials EYOF, is a biennial multi-sport event for young athletes from the 49 member countries of the association of European Olympic Committees (EOC).

The first European Youth Olympic Festival was held in 1991 under the name of the European Youth Olympic Days. The idea was launched by Dr. Jacques Rogge, at the time he was the President of the European Olympic Committees (EOC), and today the President of the International Olympic Committee (IOC).

Rogge's idea was supported by the EOC, and in 1991 Brussels was the first to host the potential Olympians in summer sports (athletics, gymnastics, basketball, volleyball, swimming, table tennis, football, hockey, judo). Two years later the EYOF Winter edition was also held, and since then the event has taken place both in summer and winter sports every two (odd) years.

The EYOF reflects a long existing idea about the need for European athletes to have their own multi-sport competition similar to those held on other continents (Asian Games, African Games, Pan-American Games). As the weather conditions of the Old Continent could hardly match the continental and world competition calendar, the idea of "European Olympics" was abandoned, and the EYOF has been launched instead.

The EYOF creates the opportunity for Europe's young athletes to meet in their arenas fostering the spirit of friendship, fair play, tolerance and values which bring the people living in the countries of Old Continent closer together and help them become the citizens of Europe.



The EYOF relies firmly on the Olympic principles to create a better and more peaceful world by educating young people through sports while avoiding any discrimination and endorsing the spirit of friendship, solidarity and fair play. Many ideals pursued by today's Europe may be recognised in these principles originally developed by Pierre de Coubertin who rebuilt the Olympic Movement and created the International Olympic Movement.

The EYOF soon gained the reputation as the competition developing the future champions where the potential Olympians experiencing the challenges of sacrifice, justice and respect, for rivals are recognised and developed.

Although with a relatively short history which is actually not longer than the age of athletes competing in it, the EYOF has already proved worthy with the results achieved so far, and the EYOF participants have gained reputation on the large Olympic scene.

Nowadays the EYOFs have summer and a winter editions, and take place every year with an odd number.

Since they were launched they have taken place in:

1991 in Brussels (Belgium)

1993 in Aosta (Italy) and in Valkenswaard (Netherlands)

1995 in Andorra-La Vella (Andorra) and in Bath (Great Britain)

1997 in Sundsvall (Sweden) and in Lisbon (Portugal)

1999 in Poprad Tatry (Slovakia) and in Esbjerg (Denmark)

2001 in Vuokatti (Finland) and in Murcia (Spain).

2003 in Bled (Slovenia) and in Paris (France).

2005 in Monthey (Switzerland) and in Lignano Sabbiadoro (Italy)

2007 in Jaca (Spain) and in Belgrade (Serbia)

2009 in Slask Beskidy (Poland) and in Tampere (Finland)

Next editions will be

2011 in Liberec (the Czech Republic) and in Trabzon (Turkey)

2013 in Brasov (Romania) and in Utrecht (Netherlands)

According to Pierre de Coubertin's Olympic Charter, the purpose of the Olympic Movement is to contribute to the building of a better and more peaceful world by educating youth through sport, without discrimination of any kind, within the Olympic Ideal, that calls for reciprocal understanding and spirit of friendship, solidarity and fair play.

“Olympism is a philosophy of life, which exalts in a balanced whole the qualities of body, will and mind. Blending sport with culture and education, Olympism seeks to be the creator of a way of life based on the joy found in effort, the educational value of good example and on respect for universal fundamental ethical principle” (Olympic Charter 2004, Fundamental Principles, paragraph 1).



GREETINGS FROM THE PRESIDENT OF THE REPUBLIC OF FINLAND

The European Youth Olympic Festival (EYOF) is a competition for young European athletes. Held under the patronage of the European Olympic Committee (EOC), the 2009 EYOF summer games at Tampere will see the best young athletes from 49 countries compete in 9 different sports. The Olympic Flame has been relayed to Finland from Greece, and it will burn the entire week, celebrating the games at Tampere.

The City of Tampere, the Finnish Olympic Committee, the sports organisation Hämeen Liikunta ja Urheilu and the local sports clubs at Tampere are responsible for organising the games. Organising a large international event requires a lot of work from many volunteers.

The participating athletes are very young, 13-18 years of age, depending on the sport. In these games, they not only have the opportunity to show their skills, but also to have new experiences and make new friends, and get to know different cultures. Some of the young athletes strive seriously to become top athletes in their sport. We hope to see their progress in the Olympic Games of the future. For others, these games will become a memory from the days of their youth, but what is common to all participants is a sincere commitment to sports and the practice it requires.

I wish the best of success to all participating young athletes, coaches and support teams. I also wish that the spectators will enjoy a great event.

Let us encourage the young athletes to play it fair and to achieve their best results yet.

A handwritten signature in blue ink that reads "Tarja Halonen".

Tarja Halonen

President of the Republic of Finland

**Patron of the
EYOF Tampere 2009 games**

UNDER THE PATRONAGE OF



THE INTERNATIONAL
OLYMPIC COMMITTEE

GREETINGS FROM THE PRESIDENT OF THE INTERNATIONAL OLYMPIC COMMITTEE

Welcome to Tampere for the X European Youth Olympic Summer Festival (EYOF).

This is the second time that Finland has hosted the sporting youth of Europe. After Vuokatti for the 2001 Winter edition, it is now the turn of the lakes city of Tampere to welcome some of tomorrow's champions.

From 18 to 25 July 2009, these EYOF will be an opportunity for more than 2,500 youngsters, representing the 49 member-countries of the European Olympic Committees (EOC), to compete at the highest level in Europe while giving the best of themselves in the nine sports on the programme, in a spirit of excellence, friendship and respect. They will at the same time live and share an unforgettable sporting and cultural experience.

Placed under the IOC's patronage, this Festival may also encourage some of these teenagers to go on to further their experience, perhaps even next year at the first ever Summer Youth Olympic Games in 2010 in Singapore, and why not even higher at the Olympic Games in 2012 in London or beyond?

I wish to take this opportunity to thank the Organising Committee which, in close cooperation with the Finnish Olympic Committee, has worked tirelessly to provide the best conditions for the young athletes, and to welcome the many participants, officials, spectators, media and tourists who will attend. My thanks go also to all the volunteers, without whom such an event would not be possible.

All the best for a successful X European Youth Olympic Summer Festival in Tampere! And good luck to all the young participants!

Jacques Rogge

President of the
International Olympic Committee

GREETINGS FROM THE PRESIDENT OF THE EUROPEAN OLYMPIC COMMITTEES

When you think EYOF, think of the boys and girls of Europe, their health and their wellbeing. Because the EYOF is for them!

It is indeed, and perhaps surprisingly, a relatively little known fact that one of the Olympic Movement's prime concern is the health and happiness of future generations. Olympism is a philosophy of life, exalting and combining in a balanced whole the qualities of body, will and mind. Blending sport with culture and education, Olympism seeks to create a way of life based on the joy of effort, the educational value of good example and respect for universal fundamental ethical principles.

How farseeing was *De Coubertin*, how relevant and important are his ideas today, and how well interpreted have they been by the current President of the IOC, *Jacques Rogge*, who, when he was President of the EOC, created the European Youth Olympic Festival as the supreme celebration of education through sport in Europe.

In the words of Nobel Peace Prize winner *Nelson Mandela*, "Sport has the power to change the world, the power to inspire, the power to unite people in a way that little else can ... sport can create hope ... it is an instrument of peace". These words encapsulate the Olympic Movement's mission perfectly. And, as we look ahead to the new quadrennium, I believe it to be important to go back to basics and think again about the fundamental principles of Olympism as stated in the Olympic Charter. What better way can there be, then, to celebrate them than with another great EYOF, the 10th Summer EYOF: Tampere 2009.

I am fully confident that these Games will be another great success thanks to the immense amount of hard work and passion the leaders of the Finnish Olympic Movement and the Municipality of the city of Tampere have put into it. These are strong and determined leaders who are doing a great job. But we must also remember that strong leaders need strong teams, without which they could never hope to achieve their aims. Great praise and the gratitude of the European Olympic Movement must thus also go to those very many unnamed people who have also worked with passion and dedication for the success of this event, the sort of people without which the Olympic Movement cannot hope to succeed in its mission.

I look forward to seeing everyone in Finland this summer, where we shall witness another great EYOF!

Patrick Hickey

President
European Olympic Committees



WELCOME TO TAMPERE

On behalf of the City of Tampere, I warmly welcome all the young athletes, their coaches and support teams to the 10th European Youth Olympic Festival.

We are expecting teams from 49 European countries and will do our best to ensure that this will be a high-level, exciting and enjoyable sporting event.

Tampere, with more than 200,000 residents, is one of the leading growth centres in Finland. Our city was founded 230 years ago on the shore of the Tammerkoski Rapids that still flow majestically through the city centre. Tampere has always been one of the major industrial cities in Finland, but nowadays it is also known as an IT and biotechnology hub, a university and theatre city, and a lively city of culture.

It has always been a sports city as well. The Olympic flame was burning in Tampere in 1952, when the Helsinki Olympic Games football matches were played here. We applied for hosting EYOF as we believe the event will motivate young people in Tampere to strive for ever greater achievements in sports.

About 1,500 volunteers, both athletes and sports club members, are involved in the arrangements for the games. They have extensive experience and know-how from organising several European and World Championship Games. The European Youth Olympic Festival is the first international multi-sports event in Tampere. That is why it is an especially interesting and important event for us.

The main themes of the Tampere EYOF are sportsmanship, ecology and economy. We wish to give sports and athletes the leading role in the event. Environmental issues are carefully taken into account in the arrangements, including transport, food services, waste recycling and general tidiness. Instead of extravagance, we want to invest in creating a well-organised event marked by sportsmanship.

Welcome to Tampere – let's make EYOF 2009 an unforgettable celebration of sport!

Timo P. Nieminen
Mayor of Tampere

GREETINGS FROM THE CHAIR OF THE EYOF 2009 ORGANISING COMMITTEE

On behalf of the EYOF 2009 Organising Committee, I welcome all young European athletes, National Olympic Committees and guests to the European Youth Olympic Festival at Tampere.

The city of Tampere has considerable athletic significance in Finland. This festival is jointly organised by the City of Tampere, the sports organisation Hämeen Liikunta ja Urheilu, the Finnish Olympic Committee and local sports organisations. The festival with its nine sports will surely be a memorable event. On behalf of the Organising Committee, I guarantee that the European Youth Olympic Festival will be held professionally and on excellent venues.

We are ready to receive all of you enthusiastic guests. On behalf of the Organising Committee, I wish to emphasise that the festival values - sportsmanship, economy and ecology - will be strongly adhered to during the festival.

I most heartily welcome you to Tampere!

Pekka P. Paavola
Chair of the EYOF 2009 Organising Committee
Sports Services Director, City of Tampere



GREETINGS FROM THE EUROPEAN COMMISSION

From 18 until 25 July 2009, Europe will turn to look towards Tampere, which will host this year's edition of the European Youth Olympic Festival. For eight intensive days, Tampere will be the meeting point of 49 European countries, and an impressive number of 2500 young athletes, girls and boys equally, will compete for medals in nine different disciplines.

The European Youth Olympic Festival in Tampere will also have 1500 volunteers contributing to the success of the Games, many of them young people. It is therefore an excellent opportunity to highlight the role of volunteers and sports organisations as regards educating and bringing up the European youth. The European Youth Olympic Festival shows that youth sport is not only about winning, but about the opportunity to experience and to demonstrate values such as team spirit, solidarity, tolerance and fair play, contributing to personal development and fulfilment.

The promotion of these ideas and values constitutes an essential part of the policies and initiatives which fall under my responsibility in the European Commission. Events like the European Youth Olympic Festival help make people in Europe and around the world more aware of the values that sport promotes.

I congratulate the EOC and its President, Mr. Patrick Hickey, for organising this special European event on a regular basis. I also applaud to the Chair of the Organising Committee Mr. Pekka P. Paavola for steering the preparations of the European Youth Olympic Festival 2009, and extend my gratitude to the Tampere Organising Committee and to the committed volunteers for their excellent and hard work in making this high-level event happen.

I wish all the athletes, trainers, volunteers and spectators an unforgettable, successful and joyful European Youth Olympic Festival.

Ján Figel'

European Commissioner for
Education, Training, Culture and Youth





OUR PATH TO EYOF TAMPERE 2009

The EOC General Assembly in Rome in 2003 registered the candidacy of Tampere to host the 9th European Youth Olympic Festival in 2007.

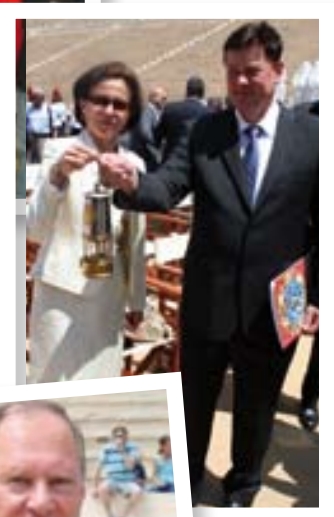
The EOC General Assembly in Dubrovnik in 2004 awarded the organisation of the 10th European Youth Olympic Summer Festival 2009 to Tampere.

The Host City Contract for the EYOF Tampere 2009 was signed on 3rd of December 2007 by the European Olympic Committees, the Finnish Olympic Committee and the City of Tampere at the Tampere Old City Hall.

The EYOF Tampere 2009 Organising Committee was set by the City of Tampere, the Finnish Olympic Committee and the Regional Sports Organisation HLU. The organising committee held its first meeting on 10th of September 2007.

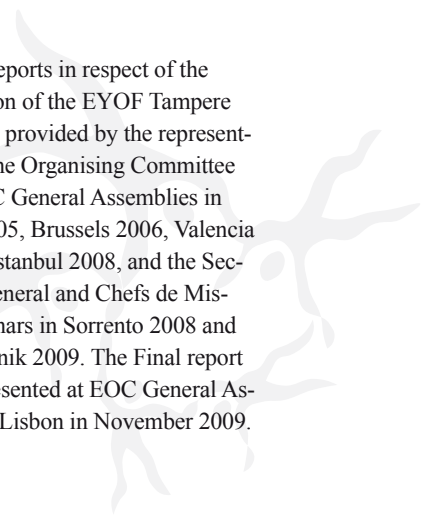
The Chairman of the Organising Committee was from 2007 until June 2008 Mr. Asko Koskinen, the Director of the City of Tampere and from summer 2008 Mr. Pekka P. Paavola, Sports Director of the City of Tampere. The Chief Executive of the EYOF Tampere 2009 was Ms Pirjo Puskala (since May 2007) from the Finnish Olympic Committee.





The mayor of Tampere, Mr. Timo P. Nieminen was chairing the Honorary Committee of the EYOF Tampere 2009.

Progress reports in respect of the organisation of the EYOF Tampere 2009 were provided by the representatives of the Organising Committee at the EOC General Assemblies in Dublin 2005, Brussels 2006, Valencia 2007 and Istanbul 2008, and the Secretaries General and Chefs de Mission Seminars in Sorrento 2008 and in Dubrovnik 2009. The Final report will be presented at EOC General Assembly in Lisbon in November 2009.



EYOF TAMPERE 2009 SUMMER EDITION

General Introduction

Tampere

Tampere is the third largest city in Finland and the largest inland city in the Nordic countries. Currently there are about 210 000 inhabitants in Tampere, and almost 300 000 inhabitants in Tampere sub-region, which comprises Tampere and its neighbouring municipalities. Tampere is one of the three most rapidly developing regions in Finland.



Tampere is situated in the middle of Finland, about 170 km up north from Helsinki. Tampere is a lively industrial city and also a city of education. Tampere has also a very active sports and cultural life. Tampere is surrounded by two lakes – Näsijärvi and Pyhäjärvi and the pure waters of Tammerkoski rapids flow through the city centre.

EYOF Tampere 2009

European Youth Olympic Festival Summer edition 2009 was organised in Finland in the City of Tampere from 19 to 24 July 2009. The teams arrived on Saturday 18

July and left on Saturday 25 July. The opening ceremony was held on Sunday 19 July in the evening and the closing ceremony took place on Friday 24 July also in the evening.

The main organiser of the EYOF 2009 summer edition was the City of Tampere. The other two co-organisers were the regional sports organisation Hämeen Liikunta and Urheilu (HLU) and the Finnish Olympic Committee. The cooperation was agreed in a national agreement between these three organisations.

Tampere got the games through a national application process which was organised by the Finnish Olympic Committee in 2002. Tampere was chosen by the board of the Finnish Olympic Committee amongst 11 Finnish cities to be the applicant of the EYOF. Tampere first applied for the EYOF summer edition for the year 2007, and then got them for the year 2009.



The Host City Contract between European Olympic Committees (EOC), Finnish Olympic Committee and the city of Tampere was signed on 3rd December 2007 in Tampere.



Sports on the programme and the venues

After Belgrade EYOF 2007, there was a new EOC charter for the EYOF games.

The practices for team sports changed. During autumn 2008, the OC asked a confirmation from the Olympic Committees that the teams that were at the top of the European ranking list for their respective age groups would participate for the three team sport tournaments. In the Tampere games, an 8-country tournament in girls' and boys' basketball, handball and volleyball was played for the first time in EYOF history, with the participating teams being the top-ranking teams in Europe.

In the summer edition, sports on the new charter were as follows (below are also the age categories for boys and girls and the venues in Tampere).

Sports	Age category	Venue
Athletics	B & G 1992-1993	Tampere Stadium Ratina
Basketball	B & G 1993-1994	Pyynikki Ball Games Centre (B) and Hervanta Leisure Centre (G)
Cycling	B 1993-1994	the streets of Tampere
Gymnastics	B1992-1993, G 1994-1995	Tampere Exhibition and Sports Centre (TESC)
Handball	B & G 1992-1993	Tampere Exhibition and Sports Centre
Judo	B & G 1993-1994	Tampere Ice Hall
Swimming	B 1993-1994, G 1995-1996	Tampere Swimming Centre
Tennis	B & G 1993-1994	Ruotula Tennis Centre
Volleyball	B 1991 - 1992, G 1992-1993	Tampere Exhibition and Sports Centre

The EYOF venues and the Olympic Village area in Hervanta were all within an area of about 10 km across.



Organisation

The patron of the EYOF 2009 games was the President of Finland, Mrs. Tarja Halonen. She declared the EYOF Tampere 2009 event open on 19th July 2009.

The EYOF 2009 organisation was formed step by step in the years 2007 - 2009.

The Honorary Committee was chaired by the mayor of Tampere, Mr. Timo P. Nieminen. Honorary Committee had three meetings in the years 2008 - 2009. See the composition in the appendix.

The organising committee was chaired by Mr. Asko Koskinen (from summer 2007 to June 2008) and Mr. Pekka P. Paavola (from August 2008). The Organising Committee had three meetings in 2007, five meetings in 2008 and eight meetings in 2009. See the composition at the appendix.

The Chief Executive Officer Ms. Pirjo Puskala from the Finnish Olympic Committee moved to Tampere and started to work full-time for the EYOF 2009 in the end of May 2007. The EYOF office was at the regional sports office HLU until the end of 2008. Project Manager Mr. Mikko Heinonen from the Sports Department of the City of Tampere started to work full-time for the games in the beginning of September 2007. His office was at first located at the sports services office of the City of Tampere.

In 2007, there were already volunteer people nominated and working as responsible for the different disciplines planning the realisation and timetables of the disciplines. The financial agreements between the EYOF project and different sports clubs (10) were signed on 20 December 2007.

In the beginning of 2009, a full-time Competition Manager Ms. Elisa Hakanen, Accommodation Manager Mr. Antti Pekkala and Accreditation and Office Manager Ms. Mari Vuorinen were hired as well as a part-time Media Manager Mr. AP Sonninen and Volunteer Manager Ms. Eliisa Kuusela. Later in the spring and summer of 2009 more people were hired to work full-time or part-time. Some of them were employees of the city of Tampere and they worked for EYOF in addition to their own work. See the list of EYOF project staff in the appendix.

The main part of the work in the EYOF Tampere 2009 games was done by the volunteers. The search for the EYOF volunteers (others than those volunteering in different disciplines by sports clubs) started in May 2008 on the EYOF internet pages.

The EOC/EYOF Coordination Commission for the games was chaired by Mr. Jesper Frigast Larsen (DEN) and the members of the commission were Mr. Volodymyr Geraschenko (UKR), Mr. Joseph Cassar (MLT) and the Medical Delegate Prof. Emin Ergen (TUR).

The Technical Delegates were nominated (in 2007 - 2009) by the European Federations for the different sports: in Athletics Mrs. Anny Schmitz NED and Mr. Chris Cohen GBR; in Basketball Mr. Jan Holmin SWE; in Cycling Mr. Roland Hofer SUI; in Gymnastics Mrs. Yvette Brasier FRA and Mr. Tom Thingvold NOR; in Judo Mr. Densign White GBR; in Handball Mr. Jan Tuik NED; in Swimming Mr. Rein Haljand EST; in Tennis Mr. Per Wright NOR; and in Volleyball Mr. Philip Berben BEL.



NOC Services & OLV

The premises of the Tampere University of Technology (TUT) served as the headquarters and the Olympic Village (OLV) for the EYOF 2009. The EYOF games office started to work at TUT from the beginning of 2009. During the games, the NOC Services Centre was created to the Festia building at TUT. The auditoriums and smaller meeting rooms in Festia building at TUT and classes served as the venues for the CdM meetings and technical meetings. The Accreditation Centre and other services desks were at the Tietotalo building at the Tampere University of Technology (TUT).



Accommodation

The EYOF 2009 accommodation was in Hervanta area. The Hervanta suburb is located about 7 km from the Tampere city centre. Olympic Village consisted of the Police College of Finland, the Tampere Student Housing Foundation (TOAS), Pirkan Opiskelija-Asunnot Ltd and Tampere University of Technology (TUT). All services at the OLV were located within about 800 metres from each other.

In Hervanta there are also good general services, e.g. a new shopping centre Duo in the centre of the Hervanta suburb.



Catering and food services

The teams staying at the Police College of Finland (Pakki) had their meals there at the restaurant Sireeni. Teams staying at TOAS (Mikko and Tieto) and at Pirkan Opiskelija-asunnot (Pirkka) had their meals at the three Juvenes restaurants (Edison, Newton and Zip) at TUT.



Transportation

Tampere is ideally located in terms of traffic connections. The city can be easily reached by car, bus, train or aeroplane. In internal traffic, investments have been made to facilitate public transport, private car traffic and pedestrian and bicycle traffic alike. Traffic planning aims to take both local people and visitors into consideration.

The nearest international airport is Tampere Pirkkala airport, which is 17 km from the city centre. The journey from the airport to Tampere centre takes about 20 minutes. The teams coming to Tampere Pirkkala were taken to the OLV by the OC. If the teams arrived at Helsinki Vantaa airport, the bus transportation from the airport to Tampere (170 km) was organised by the OC and paid by the arriving NOC.

EYOF transportation was provided by the Tampere City Transportation and the Tampere Public Transport Units. The EYOF 2009 transport system was based on a shuttle system between the OLV and the venues. Before and after the competitions, there were also direct bus lines from the village to the sport venues and back to OLV. The normal city transportation (bus lines 1 – 32) could be used freely by the EYOF accreditation card.

Accreditation system

EYOF Tampere 2009 used the official EOC Feratel accreditation system.

There was also a micro chip inside the card lamination. With this micro chip, the OC could track the amounts and quantities of the services used (e.g. in accommodation, transportation, dining and other services).





Ceremonies

The Opening ceremony of the games was on Sunday 19 July in the evening at the Tampere Ice Hall (indoors). The Opening ceremony was a great success and the OC was praised widely.

The lively Closing ceremony took place on Friday 24 July in the evening at the Tampere Stadium Ratina (outdoors). After the short official ceremony, the athletes were taken back to the OLV and they had a concert and closing party at the village show area.

The victory ceremonies took place at the venues right after the competition finals. Some of the victory ceremonies (e.g. cycling) took place at the OLV.



Medical services and doping controls

Medical services were available at every venue and also at the Medisport Medical Centre in Kaukajärvi near the OLV. The first aid groups Tampere Red Cross and TamRescue dispatched their crews to patrol in different venues. A medical doctor was nominated for each discipline, with the doctors working closely with the Chief physicians of the EYOF games.

The doping controls were taken care by the Finnish Antidoping Agency (FINADA).

<http://www.yhtyneetlaboratoriot.fi/>The samples were dispatched to a WADA accredited laboratory (Yhtyneet Laboratoriot Oy) in Helsinki for analysis.

Media

The media services to the international and national media were provided by the OC and the Tampere City Information Office. The main media centre was at the Tampere Stadium and media service was offered at all venues.



Finance, sponsorship and commercial aspects

The budget for the event was about 9 million euros. It was approved at the Tampere city council in October 2007. The budget was covered by the membership fees, EOC grant, contributions from the city of Tampere and the Finnish Ministry of Education, Finnish Olympic Committee and the European Union. The Olympic Solidarity gave support to the Environmental programme of the games. There were also many cooperating firms and sponsors on different levels.

Values of EYOF Tampere 2009

The EYOF Tampere 2009 Organising Committee defined the main values for the organisation of the festival. The values directed all arrangements of the event. The chosen values were Sportsmanship, Sustainable Development and Economic Efficiency.

In organising the Festival, the main role was given to the young European athletes and sports itself. Olympic values and educating the young athletes to the ideas of Olympism were essential. The event enabled the attainment of the finest European values through sports.

The state of the environment in Tampere is very good and e.g. the air quality is excellent. The EYOF Tampere 2009 OC set strict standards for sustainability. For instance, the carbon footprint of the games was very small. The electricity used was environmentally friendly. The transportation was organised mainly by public transport. All the venues were constructed according to a high standard of construction and they will be in public use after the EYOFs. Tap water is safe to drink everywhere in Tampere. All the water, also bottled water, was Tampere tap water. All waste was recycled.

Economic management of the games was solid. The venues already existed, were well equipped and in good condition. There was enough food and water, and transportation worked. In general, the EYOFs in Tampere were well organised, and not too pompous.

Timetable for EYOF Tampere 2009 in 2009

- 2 March 2009 was the deadline for entries by number and advance payment (50%). Participant fee (85€ per day per person)
- 25 March Technical Manual was published in the intranet (printed version after CdM meeting in May and was sent to NOCs and published in the intranet)
- 24-26 April Chefs de Mission Meeting in Tampere
May week 21 – Olympic week
- 1 June Deadline for Entries by Name (long list), registration for competitions and full payment
- 1 June Deadline for travel schedule (arrivals and departures of delegations)
- 4 June – Olympic flame for Tampere EYOFs was lit in Athens, Greece
- 7 July Deadline for any modifications of entries by name (“Feratel was closed”)
- 16 – 17 July CdM Arrivals
- 18 July Team Arrivals
- 19 – 24 July EYOF Tampere 2009 summer edition
- 25 July – Departures of the teams

The participating teams (NOCs) at EYOF Tampere 2009

Albania, Andorra, Armenia, Austria, Azerbaijan, Belarus, Belgium, Bosnia and Herzegovina, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, F.Y.R. of Macedonia, Finland, France, Georgia, Germany, Great Britain, Greece, Hungary, Iceland, Ireland, Israel, Italy, Latvia, Liechtenstein, Lithuania, Luxembourg, Malta, Moldova, Monaco, Montenegro, Netherlands, Norway, Poland, Portugal, Romania, Russia, San Marino, Serbia, Slovakia, Slovenia, Spain, Sweden, Switzerland, Turkey, Ukraine.

DETAILED REPORTS OF DIFFERENT SECTORS

COMPETITIONS

Sports

There were nine sports in the EYOF Tampere 2009 summer edition: Athletics, Basketball, Cycling, Gymnastics, Handball, Judo, Swimming, Tennis and Volleyball. For the first time in the EYOF history, the boys and girls had an 8-country tournament in three team sports in the same event. And for the first time, the teams were the best teams and came through the ranking of European federations.

SPORTS & VENUES	Disciplines	Age Groups	Participants per NOC (maximum)*
Athletics TAMPERE STADIUM RATINA	100m, 200m, 400m, 800m, 1500m, 3000m, 100 m & 110m hurdles, 400m hurdles, 2000m steeplechase, 4x100m relay, high jump, long jump, triple jump, pole vault, shot put, discus, hammer, javelin	Athletes born 1992/1993	24 Athletes (boys and/or girls) 1 AO (1-6 boys) + 1 AO (7-12 boys) 1 AO (1-6 girls) + 1 AO (7-12 girls)
Basketball PYYNIKKI (boys) HERVANTA (girls)	Boys and girls: 8 teams tournament Preliminary round, Classification round, Finals	Athletes born 1993/1994	12 Boys/team 12 Girls/team 2 AOs and 1 Referee per team
Cycling HERVANTA/PYYNIKKI	Time trial individual, Criterion; qualifications and finals, Road race	BOYS: born 1993/1994	3 Boys 1 AO
Gymnastics TESC	Team competition, Individual competition Girls: Floor, balance beam, uneven bars, vault Boys: Floor, high bar, parallel bar, pommel horse, rings, vault	BOYS: born 1992/1993 GIRLS: born 1994/1995	3 Boys 3 Girls 1 AO/boys and 1 AO/girls 1 Ref./2 boys and 1 Ref./2 girls
Handball TESC	Boys and girls: 8 teams tournament Preliminary round, Classification round, Finals	Athletes born 1992/1993	14 Boys/team 14 Girls/team 2 AOs and 2 Referees per team
Judo ICE HALL	Weight categories, BOYS:-50, -55, -60, -66, -73, -81, -90, +90 Weight categories, GIRLS:-44, -48, -52, -57, -63, -70, +70	Athletes born 1993/1994	12 Athletes (boys and/or girls) 1 AO/boys, 1 AO/girls 1 Referee per team
Swimming KALEVA SWIMMING CENTRE	Freestyle 50m, 100m, 200m, 400m, 800m (girls), 1500m (boys), breaststroke: 100m, 200m, backstroke: 100m, 200m, butterfly 100m, 200m, individual medley 200m, 400m, relay: 4x100m freestyle, 4x100m medley, 4 x 200 m mixed relay	BOYS: born 1993/1994 GIRLS: born 1995/1996	16 Athletes (boys and/or girls) 1 AO (1-5 boys) + 1 AO (6-8 boys) 1 AO (1-5 girls) + 1 AO (6-8 girls)
Tennis TAMPERE TENNIS CENTRE RUOTULA	Boys: single, double Girls: single, double	Athletes born 1994/1995	2 Boys 2 Girls 1 AO/boys and 1 AO/girls
Volleyball TESC	Boys and girls: 8 teams tournament Preliminary round, Classification round, Finals	BOYS: born 1991-92 GIRLS: born 1992-93	12 Boys / team 12 Girls/ team 2 AOs and 1 Referee per team

* max. 3 300 athletes and officials



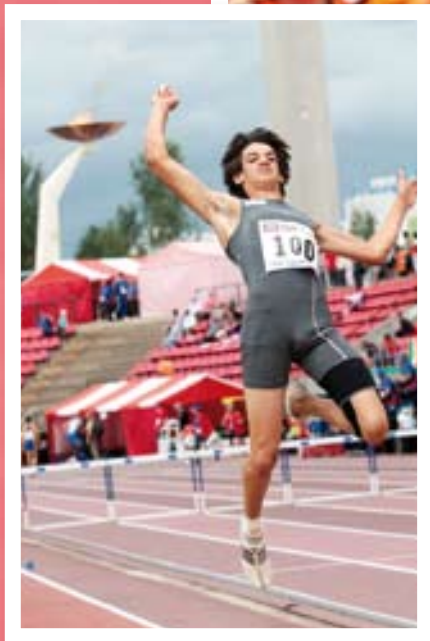
In charge of the sports

In 2007, every discipline (various sports clubs and Finnish Handball Association) nominated a person in charge of the discipline. To familiarise them with the EYOF games, it was arranged a trip to the EYOF Belgrade games in July 2007. Meetings among them were held regularly from autumn 2007 onwards.

The commitment and participation of the persons in charge was active, and each sport was well represented during the programming and planning period.



The persons in charge of the disciplines did a great job during the two years. Their commitment to the project was excellent. Each discipline was responsible for organising the respective competition, recruiting officials and volunteer workers, and carrying out the event during the festival week.







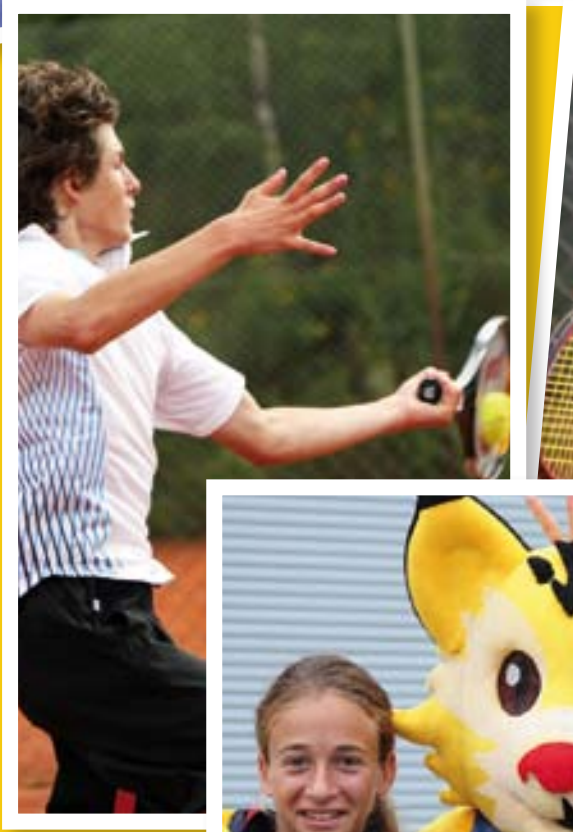
















Chef de Mission Manual & Technical Manuals

The Chef de Mission Manual was compiled during spring 2009. Chief Executive Pirjo Puskala was responsible for the general event information, and Competition Manager Elisa Hakanen together with the persons in charge of the disciplines took care of the technical manuals for the competitions. At the end of March, the manual was published in the intranet for NOCs. At the end of the manual there were discipline sections, which contained the main points for implementing the respective competition event; schedules, technical instructions, schedule for the technical meeting, instructions for participating etc. Each discipline had the same basic matters: health care, doping tests, award ceremonies, rules for advertising, etc. These were reviewed together with the Chief Executive and health care officials.

In May, the manual was printed as a 140-page, A5-sized spiral bound book. Copies of the manuals were sent to each NOC at the end of May. The final manual was also published in the EYOF NOC intranet. The information in the manual was needed for the execution of the games, and was correct. The information remained correct also during the festival. We received very positive feedback about the manual.

Entries

NOCs registered their teams via the accreditation programme Feratel. The questions asked about each sport during registration were designed in cooperation with the Accreditation Manager and EYOF office. The issues were viewed from the organiser's perspective, and considered what kind of information the disciplines would need about the athletes for results service programmes (e.g. season's best, personal best, etc.). The Coordination Commission disallowed the extent of our request, and we could not obtain as detailed data as we had planned. For some disciplines, we contacted NOCs directly. Unfortunately, we had to wait for the replies from NOCs until the beginning of the games.

After the registration period was over, the problem was that many NOCs did not adhere to the deadlines, and we had to wait a long time for the names. In team sports, additional work was also caused by changes and additions to team configurations. The way NOCs handled such an important matter at this level of competition was a surprise. An additional problem was the fact that the CdM manual was not properly studied in advance. The manual contained clear instructions about entries and participation and numbers of participants. Final participant lists were reviewed in the technical meetings of each discipline, a day before the respective competition.

Technical meetings

The technical meetings of each discipline were held a day before the competitions in the discipline started. The meetings took place at OLV, in the Festia auditoriums called Tam and Pere. The persons in charge of the disciplines were in charge of the meeting arrangements, PowerPoint presentations and managing the actual meetings. The role of the technical delegates at the meetings varied discipline by discipline. In some disciplines, such as basketball and athletics, the technical delegate was in charge of almost the entire meeting. The execution of the technical meetings received positive feedback.



Venues

Seven venues were allocated and used for the festival week. Thanks to the City of Tampere and the co-operating sports organisations and clubs, the venues were in superb shape. The construction work needed for the discipline sites started at TESC in mid-June. The construction supervisor of the Tampere City Sports Services, Mr. Pekka Koskela, had created an excellent plan for the order of construction of the discipline sites. All construction was finished in time. The decorations for the venues were planned together with the marketing coordinator. The decorations were simple yet stylish. Nearly all venues had perimeter signs. The podium and its surroundings were made attractive with considerably small investments.

The look of the venue sites received positive comments, and also the organising sports clubs were satisfied with the results. Flags of participating countries were hung on the wall of each discipline site. EYOF banners, flying on the flagpoles for the entire festival week, provided an additional Olympic touch to the look of the discipline sites.

Victory ceremonies

The competition manager and the marketing coordinator were responsible for the planning of the victory ceremonies and designating the persons who would hand out the awards to the winners. This process was finished very close to the festival week, since the full list of Guests was only known at a late stage. A personal invitation letter was sent to the persons selected for handing out the awards. Delightfully few cancellations took place, and awarders were thanked for the dignified manner they did their job.

The flags and national anthems of the participating countries were reviewed in the CdM meeting in April. After that, some NOCs sent a new picture of their flag and a new version of their national anthem. We succeeded in this task, since not a single wrong flag was hoisted nor a wrong anthem played during the festival week.

Medal

The EYOF medal was designed by the Art Director of the games, Ms. Pirjo Uusitalo-Aura. Bids were sought from the potential medal suppliers in January 2008. The selected supplier was Turun Merkkimitali. The medal received a lot of praise.

City of Tampere

Mr. Matti Kaario, Venue Manager at the City of Tampere Sports Services, was responsible for the competition sites at the venues on behalf of the City of Tampere. The competition manager had two sets of meetings per discipline with him. The first meetings in January, and the last equipment reviews at the end of May. The meetings were also attended by Mr. Pekka Koskela, construction supervisor at the City of Tampere Sports Services, who was responsible for constructing the discipline sites for the EYOF games. The cooperation was seamless.

Challenges

The project offered many pleasant challenges. In disciplines, a doctor was needed at the competition sites. All disciplines could provide a doctor, and the disciplines at TESC cooperated and divided days of responsibility with each other. The perspectives of nine different sports occasionally caused problems. Furthermore, the operating habits of the sports clubs added more challenges to the problems. However, it was managed to create general guidelines and co-operate in good spirit.





VENUES

Tampere Stadium - Athletics / Ratinan rantatie 1, Tampere city centre.

Tampere Stadium (1965) is reconstructed 2004. Full size Stadium, 8 mondo lanes. Approx. 7.9 km to OLV. Warm-up area in near proximity. Capacity: 17,000 spectators. Indoor facilities: 7,000 sq.m., restaurant.

Pyynikki Ball Games Centre - Basketball Boys / Ammattikoulunkatu 20, Tampere.

Pyynikki Ball Games Centre, which was opened in 1974, is a national and international venue for volleyball, basketball, boxing and other indoor sports. The building also contains a gym, a cafeteria and meeting rooms. The auditorium of the hall seats 1,000 spectators. Distance to OLV 11.9 km / 20 min.

Hervanta Leisure Centre - Basketball Girls / Lindforsinkatu 5, Hervanta, Tampere.

Hervanta Leisure Centre, designed by architects Raili and Reima Pietilä, was built in August 1979. In the centre there are many opportunities for indoor ball games, table tennis, ballet and for playing billiards. Hervanta Leisure Centre also has a well-equipped gym that is meant for associations as well as individual customers. You can also spend time there weaving or making objects out of clay or earthenware by hand. There are 500 seats for spectators. Distance to OLV 500 m / 5 min (by walking).

Streets of Tampere; Pyynikki and Hervanta - Cycling - Individual Time Trial and Criterium in Hervanta area, Road Race in Pyynikki area**Tampere Ice Stadium - Judo / Keltinkatu 2, Tampere.**

Tampere Ice Stadium (1965), reconstructed 2004. Capacity: 8,040 seats. Distance to OLV 5.5 km, 10 min. Warm up: Exercise hall in near proximity.

Reconstructed in 2008. Eight outdoor courts, clay surface. 12 indoor courts, eight bolltex, four green set courts. Distance to OLV 9.4 km / 15 min.

Tampere Exhibition and Sports Centre TESC - Gymnastics, Handball, Volleyball / Ilmailunkatu 20, Tampere.

Tampere Exhibition and Sports Centre has an indoor area of 37,000 sq.m. Distance to OLV 9.4 km/10 min.

Hall A Gymnastics

Steel hall, built in 1985. Surface area 11.305 sq. m, 85m x 133m. Free height from the highest point 20 m. Service doors (No 2 and 9), width 7m x height 4,5m. Maximum loading 1,000 kg/sq. m. Equipped with automatic fire extinguishing system.

Hall B Gymnastics Exercise Hall

Surface area ca 2.300 sq. m, 26m x 91m. Height 6-8 m. Service doors (No 13 and 14), width 4,5m x height 4,2m. Maximum loading 1.000 kg/sq. m. Equipped with automatic fire extinguishing system.

Hall C Volleyball

Wooden hall, built in 1998. Surface area 8,500 sq. m, 81m x 106m. Free height from the highest point 20 m. Service doors (No 17 and 21), width 4.0m x height 4.2m. Maximum loading 2,000 kg/sq. m. Equipped with automatic fire extinguishing system.

Hall D Handball

Steel hall, built in 2006. Surface area 4,350 sq.m. Free height 8.4 m. Service doors width 6 m x height 4.5 m. Maximum loading 500 kg/ sq.m. Equipped with automatic fire extinguishing system.

Tampere Swimming Centre - Swimming

Joukahaisenkatu 7, Tampere.

Tampere Swimming Centre (built 1979) was reconstructed 2007. Eight 50 m lanes, six 25 m lanes, 2*200 lockers, eight saunas, 800 - 1000 provisional seats, cafeteria. Electronic timing, 8 square metre video screen. New audience stand of 300 seats was built in 2009. Distance to OLV 6.1 km/10 min.

Tampere Tennis Centre - Tennis

Ruotula Tennis Centre, Toimelankatu 8 Tampere.

Reconstructed in 2008. Eight outdoor courts, clay surface. 12 indoor courts, eight bolltex, four green set courts. Distance to OLV 9.4 km / 15 min.



RESULTS / MEDALS

Three best athletes/teams by sports in Tampere EYOFs

ATHLETICS

B Pole vault

1. Arnaud Art BEL 485
2. Ivan Horvat CRO 475
3. Thomas Pastl AUT 475

G Javelin

1. Liina Laasma EST 53,66 New CR
2. Marija Vucenovic SRB 51,46
3. Nathalie Meier SUI 47,20

G Long jump

1. Lena Malkus GER 6,33
2. Alina Rotaru ROU 6,24
3. Lotta Harala FIN 6,14

G 200 m

1. Jennifer Batten GBR 23,80
2. Imke Vervaet BEL 24,35
3. Klaudia Konopko POL 24,41

B 200 m

1. Julien Watrin BEL 21,06
2. Jeffrey John FRA 21,15
3. Liam Clowes GBR 21,50

B Javelin

1. Valeriy Iordan RUS 75,59
2. Arnolds Strenga LAT 69,73
3. Oleksandr Nychporchuk UKR 67,67

G 800 m

1. Ioana Raluca Doaga ROU 2.09,56
2. Adelle Tracey GBR 2.09,92
3. Andrina Schläpfer SUI 2.09,93

B 800 m

1. Halit Kilic TUR 1.55,79
2. Miroslav Burian CZE 1.56,47
3. Alejandro Estevez ESP 1.56,73

G 4 x 100 m relay

1. Switzerland 46,30
Silja Muhlebach
Mujinga Kambundji
Nora Frey
Cornelia Halbheer
2. Hungary 46,38
Anastazia Nguyen
Kriszta Komisar
Greta Kerekes
Lilla Lorand
3. Ireland 46,56
Christine McMahon
Joanna Mills
Caoimhe King
Joan Healy

B 4 x 100 m relay

1. Spain 41,20
Jose A Vizuete
Bertran Alcaraz
Alberto Gavalda
Arnau Erta
2. France 41,31
Nicolas Borome
Jeffrey John
Victor Barroso
Vincent Michalet
3. Belgium 41,69
Rodric Seutin
Claes Frederick
Stef Vanhaeren
Julien Watrin

B 2000 m steeplechase

1. Benjamin Gabor Szalai HUN 5.53,31
2. Romain Collenot-Spiret FRA 5.54,13
3. Stephan Abisch GER 5.54,30

G 2000 m steeplechase

1. Sofie Gallein BEL 6.42,71
2. Teodora Simovic SRB 6.47,43
3. Gamze Bulut TUR 6.50,24

G Discus

1. Viktoriia Klochko UKR 48,32
2. Corinne Nugter NED 45,54
3. Kristin Pudenz GER 44,71

G Pole vault

1. Tatiana Stetsyuk RUS 390
2. Reetta Hämäläinen FIN 385
3. Aurelie De Ryck BEL 380

G High jump

1. Alessia Trost ITA 185
2. Maria Kuchina RUS 185
3. Laura Ikauniece LAT 182

G Triple jump

1. Tatiana Cicanci MDA 13,37
2. Kristiina Mäkelä FIN 13,14
3. Andreea Maria Todoreanu ROU 13,14

B Discus

1. Lukas Weißhaidinger AUT 60,94
2. Marek Barta CZE 60,49
3. Micahel Klatsia CYP 59,83

G 3000 m

1. Amela Terzic SRB 9.17,90
2. Gulshat Fazlitdinova RUS 9.30,82
3. Oleksandra Oliynyk UKR 9.37,59

G 100 m

1. Jennifer Batten GBR 11,73
2. Mujinga Kambundji SUI 11,84
3. Anastazia Nguyen HUN 11,85

B 100 m

1. Alberto Gavalda ESP 10,77
2. Julien Watrin BEL 10,82
3. Giovanni Galbieri ITA 10,82

B 3000 m

1. Callum Hawkins GBR 8.23,62
2. Shane Quinn IRL 8.30,12
3. Il'gizar Safulin RUS 8.32,53

B Long jump

1. Andreas Trajkovski DEN 7,37 +1,2
2. Jean Pierre Bertrand FRA 7,30 +0,9
3. Daniel Dobrev BUL 7,30 0,0

G 400 m

1. Yuliya Yurenia BLR 53,90
2. Christina Zwirner GER 54,59
3. Adelina Dorina Pastor ROU 54,72

B 400 m

1. Martin Vins CZE 48,23
2. Olufemi Atibioke GER 48,32
3. Davide Re ITA 48,57

G 1500 m

1. Ciara Mageean IRL 4.15,46
2. Ioana Raluca Doaga ROU 4.18,44
3. Amela Terzic SRB 4.22,46

B 1500 m

1. Rui Pinto POR 3.57,46
2. Laszlo Gregor HUN 3.58,00
3. Alexander Schwab GER 3.58,49

B Hammer

1. Tomas Kruzliak SVK 74,24
2. Evgeny Korotovskiy RUS 72,63
3. Edgars Timermanis LAT 71,49

B High jump

1. Daniil Tsyplakov RUS 221
2. Dmitry Kroytor ISR 219
3. Janick Klausen DEN 214

G Shot put

1. Corinne Nugter NED 14,58
2. Natalia Troneva RUS 13,84
3. Elcin Kaya TUR 13,71

B 400 m hurdles

1. Stef Vanhaeren	BEL	51,09
2. Jose Bencosme deLeon	ITA	52,27
3. Rasmus Mägi	EST	52,85

G 400 m hurdles

1. Vera Rudakova	RUS	58,01
2. Christine McMahon	IRL	59,55
3. Bianca Baak	NED	1.00,31

G Hammer

1. Barbara Spiler	SLO	63,57
2. Kivilcim Kaya	TUR	60,30
3. Bianca Monica Lazar Fazecas	ROU	56,97

B 110 m hurdles

1. Arnau Erta	ESP	13,46
2. Haris Koutras	CYP	13,57
3. Ivan Mach Di Palmstein	ITA	13,72

B Shot put

1. Lukas Weißhaidinger	AUT	20,35
2. Daniele Secci	ITA	19,08
3. Maxim Afonin	RUS	19,06

G 100 m hurdles

1. Nooralotta Nezirli	FIN	13,23
2. Ekaterina Bleskina	RUS	13,24
3. Eva Vital	POR	13,39

B Triple jump

1. Alexander Yurchenko	RUS	15,30
2. Aliaksandr Khryshchanovich	BLR	15,24
3. Yevgen Strokhan	UKR	15,19

BASKETBALL

Girls

Gold	FRA
Silver	BEL
Bronze	TUR

Boys

Gold	LTU
Silver	RUS
Bronze	TUR

CYCLING

Trial 7,1 km

Gold	SUI	Fabian Lienhard	9.53,26
Silver	GBR	Jonathan Dibben	9.56,11
Bronze	FRA	Pierre Henri Lecuisiner	9.56,74

Criterion 34 km 22.7.

Gold	GBR	Joshua Papworth	47.34,0
Silver	GBR	Jonathan Dibben	47.34,0
Bronze	CZE	Ondrej Rybin	47.34,0

Road race 64 km 23.7.

Gold	DEN	Alexander Kamp Egested	1.41,56
Silver	FRA	Pierre Henri Lecuisiner	1.42,25
Bronze	CZE	Denis Rugovac	1.42,28

GYMNASTICS

Team Competition boys

Gold	RUS	164,000
Silver	SUI	162,800
Bronze	ROU	159,200

Team Competition girls

Gold	RUS	113,150
Silver	ROU	111,250
Bronze	NED	110,600

All Around final boys

Gold	RUS	David Belyavskiy	82,150
Silver	ROU	Andrej Vasile Muntean	80,650
Bronze	RUS	Igor Pakhomenko	80,500

All Around final girls

Gold	RUS	Viktoriya Komova	57,300
Silver	ROU	Elena Amelia Racea	55,800
Bronze	NED	Celine Van Gerner	55,200

Floor girls

Gold	RUS	Violetta Malikova	14,125
Silver	ROU	Elena Amelia Racea	14,050
Bronze	ROU	Raluca Oana Haidu	13,900

Beam girls

Gold	ROU	Elena Amelia Racea	14,650
Silver	RUS	Viktoriya Komova	14,650
Bronze	NED	Celine van Gern	13,800

Vault girls

Gold	ROU	Elena Amelia Racea	14,487
Silver	NED	Chahdi Naoual Ouazzani	14,200
Bronze	RUS	Viktoriya Komova	14,175

Uneven Bars girls

Gold	RUS	Viktoriya Komova	15,000
Silver	ROU	Elena Amelia Racea	13,950
Bronze	GBR	Nicole Hibbert	13,950

Floor boys

Gold	RUS	David Belyavskiy	14,225
Silver	ROU	Andrej Vasile Muntean	14,050
Bronze	SUI	Pablo Brägger	13,650

Pommel Horse boys

Gold	GBR	Sam Oldham	13,775
Silver	RUS	Igor Pakhomenko	13,450
Bronze	UKR	Maksym Semyankiv	13,400

Rings boys

Gold	RUS	David Belyavskiy	13,875
Silver	UKR	Mykyta Yermak	13,800
Bronze	RUS	Igor Pakhomenko	13,700

Vault boys

Gold	BEL	Tomas Thys	14,962
Silver	FRA	Jim Zona	14,900
Bronze	SUI	Pablo Brägger	14,862

Parallel Bars boys

Gold	GBR	Sam Oldham	13,775
Silver	BEL	Thomas Neuteleers	13,600
Bronze	SUI	Oliver Hegi	13,525

High Bar boys

Gold	GBR	Maximillian Bennet	13,350
Silver	BUL	Velislav Valchev	13,200
Bronze	SUI	Oliver Hegi	13,050

HANDBALL

Girls

Gold	RUS
Silver	SVK
Bronze	DEN

Boys

Gold	H	FRA
Silver	DEN	
Bronze	CRO	

JUDO

50 kg boys

Gold	AZE	Kamran Baghirov
Silver	ARM	Garik Harutyunyan
Bronze	TUR	Sefa Gul
Bronze	UKR	Dmytro Atanov

5kg boys

Gold	TUR	Ahmet Sahin Kaba
Silver	LAT	Mihails Steinbuds
Bronze	GEO	Lukhumi Chkvimiani
Bronze	UKR	Andriy Kushkov

44kg girls

Gold	NED	Laura Prince
Silver	GER	Alessa Sommer
Bronze	HUN	Barbara Batizi
Bronze	RUS	Verena Nizamova

48 kg girls

Gold	ITA	Odette Giuffrida
Silver	RUS	Darya Mazhetskaya
Bronze	AUT	Christine Huck
Bronze	POL	Maja Rasinska

57 kg girls

Gold	RUS	Veronika Romanko
Silver	SRB	Jelena Dukic
Bronze	ISR	Adi Zlochenko
Bronze	UKR	Kateryna Lyalina

52 kg girls

Gold	UKR	Nataliya Ilkiv
Silver	AZE	Shafag Muradzade
Bronze	SVK	Andrea Krisandova
Bronze	UI	Fabienne Kocher

66 kg boys

Gold	AZE	Jalil Jalilov
Silver	GER	Valentin Larasser
Bronze	GBR	Daniel Lyon
Bronze	SRB	Ilija Ciganovic

60 kg boys

Gold	RUS	Magomed Akhmarov
Silver	GEO	Beka Tugushi
Bronze	AZE	Mahir Jafarli
Bronze	GRE	Georgios Azoidis

70 kg girls

Gold	BEL	Lola Mansour
Silver	ITA	Valeria Ferrari
Bronze	RB	Ivana Jandric
Bronze	POL	Weronica Czempik

63 kg girls

Gold	GER	Szaundra Diedrich
Silver	NED	Michelle Schellekens
Bronze	BEL	Lisa Luyckfasseel
Bronze	GBR	Amy Livesey

81 kg boys

Gold	SVK	Arpad Szakacs
Silver	GEO	Levani Ruadze
Bronze	HUN	Gergö Fogasy
Bronze	AUT	Peter Pfistermüller

73 kg boys

Gold	RUS	Imranbek Gabasov
Silver	POL	Marcin Witkowski
Bronze	SLO	Tadej Mulec
Bronze	ARM	Mher Tavakalyan

90 kg boys

Gold	BEL	Toma Nikiforov
Silver	LTU	Zilvinas Lekavicius
Bronze	POL	Jakub Zakrzewski
Bronze	CRO	Jurica Katic

+ 70 kg girls

Gold	ESP	Aroa Martin
Silver	GER	Christin Eberhard
Bronze	FRA	Miriiti Lenoir
Bronze	NED	Esmee van Sloten

+ 90 kg boys

Gold	RUS	Sulim Dovtukaev
Silver	UKR	Andrii Kolesnyk
Bronze	BUL	Atanas Kostadinov
Bronze	FRA	Pierre Cavaletti

SWIMMING

400m Freestyle Men

1. Myles Crouch-Anderson	Great Britain	3:55.42
2. Christian Scheruebl	Austria	3:57.10
3- Ediz Yildirimer	Turkey	3:57.17

50m Freestyle Women

1. Léa Wissocq	France	26.31
2. Giedre Grigonyte	Lithuania	26.51
3. Amelia Maughan	Great Britain	26.57

800m Freestyle Women

1. Charlotte Bonnet	France	7:40.66
2. Donata Kilijanska	Poland	7:49.17
3. Rachael Williamson	Great Britain	8:58.80

100m Freestyle Men

1. Maximilian Oswald	Germany	50.54
2. Aitor Martinez Rodriguez	Spain	50.58
2. Velimir Stjepanovic	Serbia	50.58

100m Freestyle Women

1. Amelia Maughan	Great Britain	56.93
2. Charlotte Bonnet	France	56.95
3. Giada Trentin	Italy	57.19

1500m Freestyle Men

1. Ediz Yildirimer	Turkey	14:40.51
2. Gustavo Santa	Portugal	14:45.86
3. Michal Szuba	Poland	

400m Medley Men

1. Eduardo Solaeché	Spain	4:24.37
2. Ieuan Lloyd	Great Britain	4:26.35
3. Maksym Shemberev	Ukraine	4:28.72

100m Butterfly Women

1. Alexandra Wenk	Germany	1:01.42
2. Eva Chavez-Diaz	Austria	1:03.13
3. Arianna Letrari	Italy	1:03.19

100m Butterfly Men

1. Velimir Stjepanovic	Serbia	54.08
2. Bence Biczo	Hungary	54.13
3. Matthias Bellance	France	55.42

400m Medley Women

1. Cristina Garcia	Spain	4:50.06
2. Carlotta Toni	Italy	4:53.14
3. Sycerika McMahan	Ireland	4:53.15

200m Butterfly Women

1. Cristina Garcia	Spain	2:16.62
2. Yuliya Kyselova	Ukraine	2:17.88
3. Patricia Burkhardt	Germany	2:18.49

200m Backstroke Men

1. Christian Diener	Germany	2:03.78
2. Matthew Mcmanemy	Spain	2:05.04
3. Grant Halsall	Great Britain	2:05.24

200m Backstroke Women

1. Federica Meloni	Italy	2:15.30
2. Eileen Diener	Germany	2:17.36
3. Cristina Garcia	Spain	2:17.47

200m Butterfly Men

1. Bence Biczo	Hungary	1:58.33
2. Viktor B. Bromer	Denmark	2:01.35
3. Lukasz Chmiel	Poland	2:02.32

100m Backstroke Men

1. Matthew Mcmanemy	Spain	56.55
2. Grant Halsall	Great Britain	57.60
3. Christian Diener	Germany	57.62

200m Breaststroke Women

1. Carlotta Toni	Italy	2:30.22
2. Jenna Laukkanen	Finland	2:34.15
3. Tatiana Chudnova	Russia	2:34.55

200m Breaststroke Men

1. Flavio Bizzarri	Italy	2:15.35
2. Mikolaj Machnik	Poland	2:15.63
3. Panagiotis Samilidis	Greece	2:17.92

100m Backstroke Women

1. Alexandra Wenk	Germany	1:02.01
2. Federica Meloni	Italy	1:03.57
3. Liliana Szilagyi	Hungary	1:04.09

100m Breaststroke Women

1. Carlotta Toni	Italy	1:10.25
2. Jenna Laukkanen	Finland	1:10.80
3. Julia Willers	Germany	1:11.56

200m Medley Men

1. Ieuan Lloyd	Great Britain	2:05.20
2. Marcin Suzin	Poland	2:06.37
3. Andreas Vazaios	Greece	2:07.36

200m Medley Women

1. Alexandra Wenk	Germany	2:16.48
2. Cristina Garcia	Spain	2:18.14
3. Sycerika McMahan	Ireland	2:18.88

100m Breaststroke Men

1. Mikolaj Machnik	Poland	1:03.25
2. Matti Mattsson	Finland	1:04.53
3. Panagiotis Samilidis	Greece	1:04.54

200m Freestyle Men

1. Maximilian Oswald	Germany	1:50.61
2. Alessio Negrelli	Italy	1:51.92
3. Christian Scheruebl	Austria	1:52.71

4X100m Freestyle Women

1. France 1	3:50.40
Léa Wissocq	
Camille Gheorghiu	
Assia Touati	
Charlotte Bonnet	

2. Italy 1 3:52.29
Eleonora Costa
Giada Trentin
Arianna Letrari
Diletta Carli
3. Great Britain 1 3:53.79
Amelia Maughan
Natasha Hofton
Rachel Martin
Kathryn Woolston-Thomas

4X200m Freestyle Mixed

1. Germany 7:53.89
Maximilian Oswald
Johanna Friedrich
Max Mral
Alexandra Wenk
2. Great Britain 1 7:57.79
Myles Crouch-Anderson
Rachel Martin
Matthew Parks
Kathryn Woolston-Thomas

4X200m Freestyle Mixed

3. Italy 1 7:58.88
Alessio Negrelli
Diletta Carli
Luca Pancari
Federica Meloni

200m Freestyle Women

1. Johanna Friedrich Germany 2:03.72
2. Charlotte Bonnet France 2:03.86
3. Kathryn Woolston-Thomas Great Britain 2:04.44

X100m Medley Women

1. Italy 1 4:15.14
Federica Meloni
Carlotta Toni
Arianna Letrari
Giada Trentin
2. Germany 4:15.46
Alexandra Wenk
Julia Willers
Patricia Burkhardt
Johanna Friedrich
3. Hungary 1 4:18.30
Liliana Szilagyi
Anna Sztankovics
Kata Burian
Erika Mor Baranyai

4X100m Freestyle Men

1. France 1 3:25.98
Julien-Pierre Goyetche
Mathieu Burtez
Samuel-Kevin Lameynardie
Clément Mignon

2. Germany 3:27.69
Maximilian Oswald
Max Mral
Sebastian Schneider
Till Barthel
3. Russia 3:27.76
Aleksandr Klyukin
Maxim Koshalev
Lemaev Ilya
Dmitry Ermakov

50m Freestyle Men

1. Aitor Martinez Rodriguez Spain 22.76
2. Clément Mignon France 22.94
3. Daniel Skaaning Denmark 23.63

4X100m Medley Men

1. Poland 3:46.07
Mateusz Wysoczynski
Mikolaj Machnik
Lukasz Chmiel
Pawel Werner
2. France 1 3:50.15
Julien-Pierre Goyetche
Thibault Capitaine
Matthias Bellance
Clément Mignon
3. Denmark 3:51.04
Andreas Schiellerup
Rasmus Dufour
Viktor B. Bromer
Daniel Skaaning

TENNIS

Girls single

- Gold BEL An-Sophie Mestach
Silver SWE Malin Ulvefeldt
Bronze BLR Ilona Kremen

Boys single

- Gold CZE Adam Pavlasek
Silver BEL Julien Gagnina
Bronze ITA Christian Perinti

Girls double

- Gold BEL ElkeLemmens, An-Sophie Mestach
Silver BLR Darya Chernetsova, Ilona Kremen
Bronze SUI Megane Bianco, Gaelle Ray

Boys double

- Gold ITA Michele Palma, Christian Perinti
Silver CZE Marek Jaloviec, Adam Pavlasek
Bronze DEN Hans L. Stentoft, Mikael Torpegaard

VOLLEYBALL

Boys

- Gold POL
Silver SRB
Bronze GER

Girls

- Gold TUR
Silver RUS
Bronze BEL

MEDALS BY COUNTRY

Country	Gold	Silver	Bronze	Total
Russia	18	10	8	36
Germany	10	8	7	25
Great Britain	10	6	9	25
Belgium	9	5	4	18
Spain	9	3	2	14
Italy	8	7	7	22
France	7	10	4	21
Turkey	4	1	6	11
Romania	3	8	5	16
Poland	3	4	7	14
Serbia	2	5	3	10
Ukraine	2	3	8	13
Hungary	2	3	5	10
Netherlands	2	3	5	10
Czech Republic	2	3	2	7
Switzerland	2	2	8	12
Denmark	2	2	5	9
Austria	2	2	4	8
Azerbaijan	2	1	1	4
Slovakia	2	1	1	4
Finland	1	5	1	7
Ireland	1	3	3	7
Belarus	1	2	1	4
Lithuania	1	2		3
Portugal	1	1	1	3
Estonia	1		1	2
Slovenia	1		1	2
Moldova	1			1
Latvia		2	2	4
Georgia		2	1	3
Bulgaria		1	2	3
Croatia		1	2	3
Armenia		1	1	2
Cyprus		1	1	2
Israel		1	1	2
Sweden		1		1
Greece			4	4
Albania				0
Andorra				0
Bosnia-Herzegovina				0
FYR Macedonia				0
Iceland				0
Liechtenstein				0
Luxembourg				0
Malta				0
Monaco				0
Montenegro				0
Norway				0
San Marino				0

OLYMPIC VILLAGE SERVICES

ACCOMMODATION

Units

All accommodation premises were rented. The provisional rental agreements were made already a few years ago, before the official application was made. From the very beginning, the EYOF organisation was in very close cooperation with both Tampere Student Housing Foundation (TOAS) and Police College of Finland (PolAMK). In the beginning 2009 we got one more partner, when Pirkan Opiskelija-asunnot Oy (Pirkka) announced that a new building under construction will be ready by July 2009.

Project Manager Mr. Mikko Heinonen took care of the OLV accommodation planning in the years 2007 and 2008. Accommodation Manager Mr. Antti Pekkala started to work full-time from 1 January 2009.



TOAS provided two separate units:

Mikontalo (EYOF name: MIKKO) included singles and two and three room shared apartments; about 1.500 participants were accommodated in Mikko. The building is old, (1970) but all apartments and internal premises were totally renovated during years 2007-2009. 18 countries were accommodated in this unit.



Tieteen Tornit (EYOF name: TIETO) included singles, doubles and three room shared apartments; about 600 participants were accommodated in Tieto. Tieto buildings were new ones, finished in the beginning of July 2009. Eight countries were accommodated in this unit.



PolAMK (Police College of Finland) provided seven buildings, (EYOF name: PAKKI):

All buildings contained shared apartments with three to six rooms, one or two beds in each room. Some of the buildings were built in the 1980s, some in the 1990s and one was built in the 2000s. About 800 participants and 10 countries were accommodated in this unit.



Pirkan Opiskelija-asunnot (EYOF name: PIRKKA) provided one building. Building was new, finished in the beginning of July 2009. Pirkka included singles and doubles for about 500 participants from 13 countries.

Allocations and rooming

The final allocation of teams was made in April 2009. All units were tried to keep as similar as possible so that there are “mixtures of cultures and languages”. The most important principles were impartiality and equal consideration to each team’s needs. Accommodation units were different, but still the standards were equal and high enough and there were not troubles which could not be solved.

Removals and preparations

Apartments were variably furnished. Apartments at the PolAMK unit and half of the apartments in Mikko unit were sufficiently furnished beforehand. Apartments in Tieto, Pirkka and partly Mikko had to be furnished and prepared.

Starting on the 29 of June, a total of 2,150 beds (including towels and pillows) and 1,300 chairs were moved into the Tieto and Pirkka units and the empty apartments at Mikko unit. Beds and chairs were rented; removals were made by the moving company Niemi Ltd. In addition, bed linens, printed notes about instructions and regulations etc. were supplied into each apartment.

Most of apartments were empty before the games, only about 250 apartments in Mikko unit were inhabited by students. Students moved out for 20 days, and they had to move their furniture and personal goods out. EYOF organisation provided as many moving boxes as needed and took care of moving the boxes to the storage. The apartments were also cleaned and prepared a week before the teams arrived. During the week following the games, the apartments were emptied, cleaned and prepared for the return of students.

We were able to go to Pakki only one day before the teams' arrival (17 July 2009), but hardly any removals and preparations were needed in this unit.

Removals and preparations after EYOF

The removals after games started already in the morning of Saturday, 25 of July 2009, but by then only half of the teams had checked out. Subsequently, the Cleaning Company SOL began their job. There was only six days time for removals, cleaning and other arrangements, until buildings were handed back to the owners of the buildings. Pakki was handed back only one day after the teams checked out (Sunday 26 July).

Accommodation facilities during EYOF

According to the requirements of the local authorities, each accommodation unit and entrance had to be occupied 24 hours a day. There were altogether 15 entrances, which is why we needed about one hundred volunteers in the accommodation units, acting as accommodation hostesses and hosts. They served team members, maintained order and were to sound fire alarm in case of fire. All units were fenced and guarded 24/7. There were disturbances in the biggest accommodation unit as youngsters were acting wildly but nothing serious happened.

There were challenges in getting the participants to conform to our environmental programme. Sorting of waste did not work as planned and there might have been a possibility to save money.

CATERING



Teams' dining at OLV

Opening hours: Breakfast 6:30-9:30, lunch 12:00-16:00 and dinner 18:00-22:00.

The opening hours of the four restaurants at the OLV (Edison, Newton, Zip and Sireeni) were planned according to the competition schedules. During the festival week, the restaurants should have been open until 23:00. Due to lags in the competition schedules, some clients dined in "wrong" restaurants and the numbers of meals could not be evenly monitored. Due to the closing ceremonies on the last day, the restaurants closed too early and dining was too hurried.

Assortment

There were always three main courses to select from during lunch and dinner hours, and an ample assortment of salads. The food was attractively placed in the buffet. The selection was suitable for most of the diners, since there was very little negative feedback.

Pasta was by far the most popular dish, and some diners only ate pasta with ketchup. A separately priced pasta meal was important for some teams. This product should have been included in the product assortment from the very beginning.

Only a few packed meals were ordered. Perhaps it would have been more flexible if the restaurants could have sold packed meals on site. The pricing was good.

Number of diners

The estimated number of meals consumed during the festival week was quite accurate. The difference between the restaurants' logs and estimated number of diners is not very big. On the other hand, the estimates of the arrival day were too low, since information about the arrival schedules of the teams was not available in time. Likewise, the estimation of the closing day did not succeed for the same reason, since the departure schedules were completed at a late stage and there were many last minute changes.



Sustainable development

Incredible amounts of biodegradable waste were generated! The athletes piled food on their plates, but did not eat all of it, and threw the rest away.

Due to the lack of eco-advisers, the sorting of waste did not succeed, resulting in a complete mixing of biodegradable waste with mixed waste. Some teams had an indifferent attitude towards food; the food was played with and used for creating a mess.

The amount of biodegradable waste produced during the competition week has been described in more detail in the environmental report.

Control

There were two volunteer workers at the door of each restaurant during meal times whose task was to monitor and register visits. The clients were guided so that all clients would go through the checkpoint and register their visit.

Volunteers

The staff of the catering was great and committed, and worked hard during the entire week. It would have been good if, during the volunteer registration phase, the volunteers would have been able to select the catering group right from the start, and thus the training could have been started earlier.

Other orders

A steady supply of coffee, pastries and buns was ordered for the Ratina Media centre for the entire week. This service received good feedback and the cooperation with the transport team worked well.

Breakfast at Hostel City (accommodation of international officials, 120 persons) was flexible and worked well, supervised by one volunteer. The supplies were transported daily, and dishes were washed at Etelä-Hervanta School. Sustainable development did not work, as eco-advisers were only available on Tuesday, after which the secrets of waste sorting became a little clearer to the customers. The basic breakfast consisted of coffee, bread with escalope, oatmeal, cereal and fruit.

Dining for volunteers worked as planned at Etelä-Hervanta School. The estimated numbers were quite accurate - approximately 350 persons per day dined at the volunteer diner during the festival week. The meals were basic home cooking meals. The volunteer meals too received positive feedback about its taste. The diner was a bit far away from the OLV and the venues, which is probably why some of the volunteers did not eat there. Some of the volunteers never found the time to dine at the school. Packed meals were delivered during the entire week to the attachés and night guards at the accommodation sites.

Catering at venues

The quality of meals served for tennis players was not the same as in the restaurants, which gave rise to some criticism. Some of this was due to the fact that the facilities were not restaurant-like, and that there were some differences in the way the volunteers worked. However, lunch was provided to everybody, and food did not run out.

Feedback about the meals for volunteers and officials was positive, and the customers were generally satisfied with the service. At TESC, dining was set up in a restaurant, and this worked well. The actual number of diners at TESC was slightly lower than the estimated number.

Disinfection of hands

As the danger of swine flu epidemic was real, all restaurants used alcohol-based products for disinfecting hands. The consumption was copious, with 55 bottles of disinfectant being used during the festival week. Fortunately the flu epidemic and other nasty surprises were avoided.





SOCIAL PROGRAMME

One of the supporting ideas in the EYOF Games is to be a stepping stone to young athletes in their sports career. During the Games, the young athletes get valuable experience of international sport events, but at the same time they increase their knowledge of different cultures and make friends with other young athletes. The EYOF 2009 organisation put an effort on creating circumstances where all these things could be made possible. One way to enable this was to carry out a social programme of the EYOF 2009 games.

Leisure Time Activities for young athletes

The social programme of the EYOF 2009 games consisted of leisure time activities at OLV in Hervanta and the activities in the surrounding areas of the OLV. The leisure time activities were based on the general values of the games. These values were sportsmanship, sustainable development and economic efficiency.

Objectives for Leisure Time Activities

The main objectives of the leisure time activities were: 1) to offer interesting leisure time activities for the athletes in a way that all the activities express the general values of the EYOF 2009 games; 2) to offer activities that increase the knowledge of different cultures and traditions and 3) to offer activities that the athletes can do on their own initiative or in a structured environment.

Leisure Time Activities in the surroundings of the OLV

The leisure time activities in the surroundings of the OLV consisted of activities and different facilities (e.g. swimming hall, library, museum, church) that were located mainly on the area of Hervanta. Information on these activities was found in the Buddy Up! Booklet given to each athlete and one also to the Chef de Mission of the team.



Leisure Time Activities at OLV

The leisure time activities at OLV were structured and they were divided into 4 main areas. These areas were:

Handicraft workshops

- Customized bags and badges
- Key chains and cell phone jewellery
- Jewellery made of recycled materials
- Art from nature

Stage of Performance and Participation

- Sport and dance performances by local youth groups
- Participating in competitions and games
- Information about Clean City Campaign and environmental awareness

Sports and Games

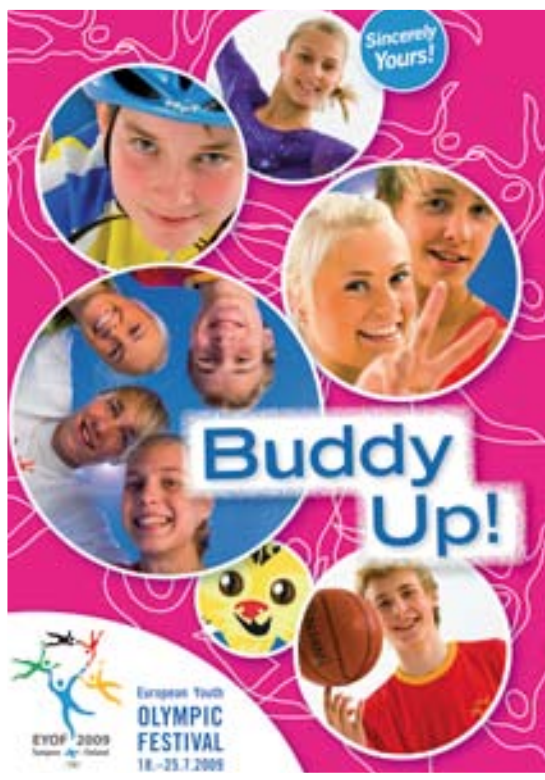
- Team games, e.g. mini football field, beach volley, Frisbee golf etc.
- Traditional Finnish summer games
- Games for learning new skills, e.g. dance gaming

Theme Concerts

- Young performing artists, bands and DJs from Tampere and Helsinki

The young athletes could participate in these activities whenever it fit their competition schedule. The activities were scheduled from 14:00 till 22:30 during the whole EYOF 2009 week.

The values of the games and the objectives of the leisure time activities were included in the preparation of the activities as well as in the activities themselves.



Booklet about Leisure Time Activities

Each athlete received a Buddy Up! booklet about the leisure time activities available during the Games. The booklet also included material about the EYOF 2009 Games and its values, competition schedules, Fair play, Clean Win Anti-doping Programme, the EU and its youth programmes and the Olympic Village and its surroundings.



Evaluation of the Social Programme

The evaluation of the Social Programme mainly discusses the activities that took place at OLV. The Buddy Up! Booklet is also taken into consideration. In this evaluation, the objectives and the content of the activities are discussed to describe what was accomplished but also to find explanations to the low participation figures and what might have caused them.

Leisure Time Activities for young athletes

The social programme consisted of different kinds of leisure time activities for young athletes. Athletes were able to participate in these activities during the games at OLV and in its surroundings (e.g. swimming hall, library, museum, church). There was also a Buddy Up! Booklet which gave information about leisure time activities at OLV and in Hervanta suburb.

There were four main areas at OLV where the activities took place. All activities were scheduled for the afternoon and evening hours so that it would be as easy as possible for the athletes to participate. All four activity areas had approximately 2,100 participants during the 5 days. The first four days had altogether 500 participants (100 per day). These figures were a lot lower than what was expected. The preliminary estimation was to have 500 participants per day in the activity areas.

Evaluation of Leisure Time Activities in view of its objectives

All three objectives of the leisure time activities were reached, but mainly in the preparation phase. All activities, programmes, performances, workshops, concerts were based on the values of the games and they offered opportunities to learn new things about culture, traditions and even languages. The activities also offered information on environmental themes and eco-friendly actions of the Games. All the activities were planned in a way that everyone could find something interesting and fun to do.

Reasons why objectives were reached

The reasons why objectives were reached during the preparation phase were:

- Fruitful co-operation with local youth and sport organisations and partners
- Effective teamwork within the EYOF organisation and leisure time activities working groups

Fruitful co-operation

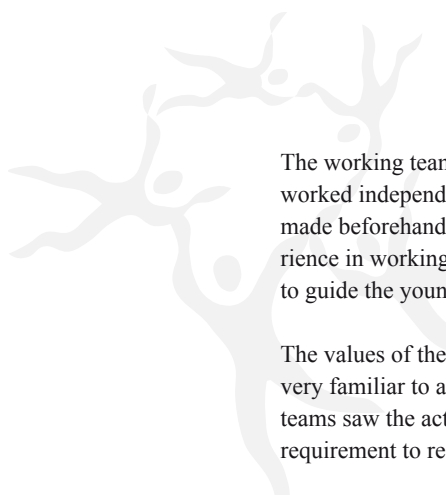
Ever since the first plans for the leisure time activities programme were made, the main goal was to implement the activities co-operation with local youth and sport organisations and partners. During the preparation phase, the potential co-workers and partners were thoroughly charted. Most of them were found in the Tampere area through contacts made earlier. With co-workers and partners, the content of the programme and the Buddy Up! Booklet started to have their form and final structure.

There were altogether 44 different partners involved in the leisure time activities during the games. 19 of them were youth and/or sport organisations and 25 more or less commercial partners. 6 of these partners (altogether 23 persons) also belonged to the same age group as the athletes of EYOF games. On top of these figures, there were also many companies and smaller firms that provided performers, materials, accessories, equipment, transportation etc. to the activity areas.

All partners were also informed beforehand about the values of the games. The values were taken very seriously and the partners put a tremendous effort to make the games an unforgettable experience for the young athletes. Good examples of carrying out the values of the games were e.g. art workshop of recycled material, sporty performances by youngsters groups, Finnish traditional games etc.

Effective teamwork

The leisure time activities and its four areas were planned, prepared and completed in four teams. These teams were formed of 30 youth workers from the city of Tampere and they worked hand-in-hand with the EYOF volunteers and co-workers and partners from the Tampere area. The plans of these four groups were always presented to the EYOF organisation that made the final decisions concerning the plans.



The working teams started in March 2009 and did their work efficiently and relentlessly. The teams worked independently with a team leader who was responsible for carrying out the plans that were made beforehand. This method of working was very fruitful because the working teams had a lot of experience in working in teams and also with different kind of partners. They also had knowledge on how to guide the young EYOF volunteers in the leisure time activities.

The values of the games were also clearly presented in the work done by the teams. The values were very familiar to all working teams because in youth work these values are present everyday. The teams saw the activities as a way of introducing the values to the young athletes, which was a priority requirement to reach the objectives.

The teamwork within the EYOF organisation was provided support for all the working teams and their leaders. The EYOF organisation gave the basic guidelines to the games and its different activities. It was also in charge of every working team's plans and preparations. Team leaders were also able to seek solutions, answers and support from the organisation. The EYOF organisation also paid constant attention to the values and how they were actually working in the different areas of the games.

Conclusions

In the EYOF games, the athletes and teams concentrate on sports and ensuring good results. The safest bet is to offer leisure time activities towards the end of the festival week, when most of the athletes have already participated in their competitions.

The social programme of the EYOF 2009 games was arranged in this extent for the first time in its history. This might have had a big impact on the participation figures of the athletes, but also on the scarce information received from the CdMs and coaches concerning what might have been a functional programme for the athletes. This naturally had an effect on how well the objectives set for the Social programme were reached.

It might be useful if the next EYOF and YOG games and their organisers did a proper survey beforehand for CdMs and coaches and of course for the young athletes. The survey might give important information and clues on how to plan leisure time activities and how to schedule and locate them. The survey could also play a crucial role in drawing up a suitable budget for the activities. But most importantly, the survey would be a way to hear the young athletes and to their opinions, as the EYOF is their games. By listening to the young athletes it would be Olympism at its best –“blending sport with culture and education.”

Seminar on Combining Sport and Education in Finland

Many young athletes are ambitious not only in sports but also in their studies and future career. In order to achieve both athletic and academic success, the athletes need help in combining sport and education. During recent years, sport organisations in different countries, including the IOC and the EOC, have recognized their responsibility in supporting athletes' education and career planning.

In order to promote this topic also during the EYOF Tampere 2009, the Finnish Olympic Committee organised a seminar “Combining Sport and Education in Finland” together with the Ministry of Education, the EU and the EYOF Tampere. The seminar was targeted to team managers, coaches, information officers, parents and VIP's. The goal of the seminar was to give information on what is being done in Finland to supporting athletes' studies and career planning and also to raise general awareness in this issue and to provoke discussion.

A short introduction to the topic was given during the second CdM meeting and invitation to the seminar was sent via intranet, NOC mailboxes and VIP letters. Information about the seminar was also available in all accommodation buildings and restaurants and also in the poster exhibition.

The seminar was held at the Olympic Village on Wednesday July 22nd at 19:00-20:30.

The program of the seminar was:

- Opening Mr. Hannu Tolonen, Senior Advisor
Ministry of Education, Department of Cultural, Sport and Youth Policy

- The Role of the NOC in Supporting Athletes' Education and Career Planning in Finland
Ms. Tuuli Merikoski-Silius, Manager, Athletes' Study and Career Planning
Finnish Olympic Committee
- Daily Activities Leading to Academic and Athletic Success
Ms. Heli Valkama, Coordinator
Tampere Sports Academy
- Studies and Training in Excellent Conditions of Vuokatti Area
Mr. Jussi Piirainen, Head Coach of International Students,
Sotkamo Elite Sport School/IB Sport World School
- Aspects of the Finnish Volleyball Success -cooperation between the Finnish Volleyball Federation and Elite Sport Schools of Tampere and Kuortane
Mr. Antti Paananen, Sport Director
Finnish Volleyball Federation
- Discussion
- Closing remarks Mr. Kari Niemi-Nikkola, Sports Director
Finnish Olympic Committee

There were around 30 participants representing over 20 different countries in the seminar which was considered to be a success since the CdMs and other team members are busy during the competition week and it is not easy to attract them to participate in such activities. The participants found the topic and the presentations interesting and there was a fruitful discussion in the end of the seminar. The organisers were contacted after the seminar and also after the EYOF for further information.

With this experience, we can warmly recommend the future EYOF hosts to have similar seminars.

ACCREDITATION

The number of accredited persons in the EYOF Tampere 2009 was about 6,000. Approximately half of these were the delegations. The other half were the volunteers and employees. Also approximately 1,000 work passes were made. These were mainly for the security personnel and ceremony staff.

The EYOF Accreditation and Office Manager was Ms. Mari Vuorinen and Secretary to Accrediting and Office Manager was Ms. Sonja Ikonen. They were in charge of the accreditation process. There were many active volunteers at accreditation, which already started to do their EYOF work in June.

The accreditation process started with the gathering of the numbers from each NOC. The entry by numbers file was posted online on the 2 of March. Changes were made to these numbers along the way, so the final numbers were a bit smaller.



The online system used in Tampere was the Feratel –system. The system was opened in May 2009, and this started the second phase with the entry by name process. The delegations were given user-names and passwords so they could insert their own data and photos. The long lists for the teams were due on the 1 of June. The system was familiar to the delegations and did not raise many questions.

The volunteer and employee data was entered to the system by uploading a single database. This information was gathered by an e-form and also by the sports clubs' contact persons. The deadline for this was the end of June 2009. The photos of volunteers and employees were taken during the photo-shoot days (in June) or sent to the office by email and then uploaded to the system by volunteers. Volunteers for the accreditation process were mainly available from the beginning of July.

Media members filled out their own e-form. These were processed by the Media Manager before they were entered to the system. Guests too had their own form and guest data was aggregated before entering the system. Some visitor passes were made during the games, but as the OLV was mostly accessible, these were not needed much.

The confirmation for registration was sent to the NOCs on the 6 of July and the system was closed on the 7 of July.

All participation fee payments were received before the arrival of the teams.

The main accreditation centre was located at the Tietotalo at OLV where the corrections or additions were made. The Guests had their own accreditation office at the official hotel (Sokos Hotel Ilves).

The EYOF Tampere 2009 accreditation card had an embedded microchip. This was useful for gathering information about services used. It was also a very effective method to give permissions to accredited persons. The microchip was mainly used in accommodation, catering, transportation and swimming.



CEREMONIES

Programme Committee

In 2008, a Programme Committee was nominated to work under the EYOF Organising Committee. Members of the Programme Committee were Ms. Taina Kopra (Sori Circus), Ms. Nella Brelo (Flamma ry), Ms. Jaana Sudenvaara-Kulmala (Tampere Gymnastic Association), Mr. Jorma Mertanen (City of Tampere/Youth Services), Mr. Jaakko Masonen (City of Tampere/Culture Services), Ms. Minna Männistö (Unicef Coordinator), Ms. Pirjo Puskala (EYOF Organisation / Olympic Committee).

The chairperson of the Programme Committee was a member of the Organising Committee; Ms. Tuula Martikainen (City of Tampere/Promotion of Culture and Quality of Life department), and the secretary was Ms. Iina Ojala, Planning Officer from the same department.

The Programme Committee prepared a competition for bids for the directing and production of technical production, and participated in the selection of the director. The configuration of the Programme Committee was changed in the beginning of 2009, since the original members of the Programme Committee were actively participating in the planning of opening and closing ceremonies.

Members of the Organising Committee for 2009 were Ms. Tuula Martikainen (chair), Ms. Pirjo Puskala (EYOF organisation), Ms. Tuula Puputti (Olympic Committee), Mr. Perttu Pesä (Deputy Mayor, City of Tampere), Mr. Jorma Mertanen (City of Tampere/Youth Services), Ms. Minna Männistö and secretary Ms. Iina Ojala.

The Programme Committee accepted the plans for the Opening and Closing ceremonies and the social programme at the OLV.

Practical execution

Ms. Marika Vapaavuori was selected as the Artistic Director of the programme. The selection was made in autumn 2008, based on preliminary plans requested from the director candidates.

The technical execution and production of the opening ceremonies was purchased from Eastway Oy. The producer was Project Manager Ms. Kati Kuu-sisto from Eastway. Planning Officer Ms. Iina Ojala represented the EYOF organisation and the City of Tampere in the workgroup.



OPENING CEREMONY

Premises and cooperation with the venue

The opening ceremony took place in the Tampere Ice Hall. The selection of the premises took into account for example the following factors: holding the event indoors minimised the effect of weather on the event; the hall could be darkened, which made it possible to use light and shadow more effectively as part of the ceremony, as well as to have a spectacular fire display. The Ice Hall was perceived to have just the right size in order to create an intimate atmosphere when the hall was full. The selection of the venue was a success, and so were the programme content and the shape of the arena.

Content of the opening ceremony programme

The performing groups in the opening ceremony were Tampere Gymnastic Association, Flamma ry, Tappara Figure Skating Club, Beats and Styles, Sori Circus, Ms. Siiri Mannermaa and Ms. Piita Pesä as the girl and snowflake and Ms. Hanna Julin snow queen. There were a total of 150 performers in the opening ceremony. Cooperation with the associations and teams was excellent during the whole process. The overall choreography of the opening ceremony was created by Mr. Ari Numminen and music was composed by Mr. Jani Laaksonen. Especially valuable was the work done by the coaches in the teams and associations, who coached the training of their groups for the entire spring and summer.

The outfits of the performing groups were created by Ms. Elina Vättö where it was necessary. For example Flamma and Tappara Figure Skating Club performed in their own outfits, which were excellently suited to the theme of the programme.

The opening ceremony was divided into a protocol part and national part. The protocol part contained the typical Olympic elements: athletes' parade (coordinated by Mr. Harri Virtapohja), hoisting of the Olympic Flag, lighting of the Olympic Flame, the Olympic Hymn and speeches. The national part was performed as a story about a snowflake that had gotten lost from the company of other snowflakes. The ceremony worked well, and the division into two parts was a sensible solution. The duration of the opening ceremony was 90 minutes (maximum was 100 minutes).



CLOSING CEREMONY

Premises and cooperation with the venue

The Closing Ceremony took place at the Tampere Stadium, Ratina. The choice of place was for the most part influenced by the location of the Olympic Flame. The pedestal for the Olympic Flame was constructed at Ratina, so it was natural that the Closing Ceremony was held at the Ratina Stadium. The benefits of this location were that the programme could be entirely different from the opening ceremony, since the premises were altogether different. All interested parties could participate in the closing ceremony, and besides, Tampere Stadium Ratina is a central sports venue in Tampere, and was one of the venues in the EYOF.

The closing ceremony at Ratina was open to all. Participation required a free entry ticket, however. The entry ticket practice was adopted to monitor the interest towards the closing ceremony in advance. Moreover, the ticket practice offered visibility to the EYOF partners.

Content of the closing ceremony programme

The performers at the closing ceremony were Sori Cirkus, Beats and Styles, Tampere Capoeira Club, Tampere Gymnastic Association, break-dancer Mr. Jimi Kettunen with his group, dancer Ms. Mia Ojanen and her group and choreographer Mr. Jouni Prittinen and his group. There were about 70 performers in the closing ceremony. The choreography, music and outfits were created by the same people as in the opening ceremony.

The official part of the closing ceremony consisted of the lowering of the Olympic Flag and the extinguishing of the Olympic Flame. The carrying of the Olympic Flag was accented by an aerial acrobatics in the shape of the Olympic Rings by Sori Circus, after which the flag was handed over to the next EYOF host, Turkey's Trabzon. A Turkish dance ensemble performed at the closing ceremony.













OLYMPIC FLAME

The Olympic Flame for the Tampere EYOF was lit on 4 June 2009 at the Old Olympic Stadium in Athens in a solemn ceremony organised by the Hellenic Olympic Committee. Led by the Mayor of Tampere, a delegation of 8 persons representing the festival organisation was present to receive the Olympic Flame for the Tampere games. Among the delegation was also the EYOF communications manager. The Finnish Broadcasting Company also sent a journalist and a cameraman along with the delegation, so the event received considerable publicity in Finland and in Tampere.

The pedestal for the Olympic Flame at Tampere stadium was designed by architect Mr. Jarmo Seppä. The pyrotechnical aspects of the Flame were designated by Mr Esa Heikkinen, who was also in charge of the other pyrotechnics in the ceremonies. This connection between the Olympic Flame and the execution of the ceremonies proved to be beneficial.

Feedback

The feedback about the opening and closing programme and arrangements has been unanimously positive. The opening ceremony in particular was loaded with expectations, which we fulfilled well. On both occasions, the young performed to the young, and the ceremonies stayed on schedule. Cooperation with all project stakeholders was positive and innovative during the whole process. The director, producer, performers and many others were highly committed to the project and all were aware of the common goal - creating a splendid ceremony



ENVIRONMENTAL PROGRAMME

Summary

The three values of EYOF Tampere 2009 were: sportsmanship, sustainable development and economic efficiency. To foster sustainable development, an environmental programme was created for the festival with the purpose of providing an example on how to arrange the festival as ecologically as possible. The programme was created by a team consisting of the central organisers. Support for process management and practical execution was purchased from experts of environmental management.

The festival met its environmental goals fairly well. The festival took advantage of existing buildings and venues, and transportation was mainly by bus. Meals were prepared from local ingredients. Tea and coffee were fair trade products. The criteria for selecting the EYOF promotional products were practicality and durability. Environmental education was visibly present in the event. Many youths participating in the festival were not used to sorting waste in their country, but as the festival week progressed, they too learned to sort their waste. Meals were served as buffets, since the organisers wanted to avoid the creation of excess waste during dining. This did not really work, since many clients took much more food than they actually ate. The rest ended up as biodegradable waste. In spite of these shortcomings encountered during the festival, the environmental programme was executed well on the whole.

Background

Environmental issues have been part of the Olympic movement since the early 1990's. International Olympic Committee made its own Agenda 21, like many other international organisations, countries and cities worldwide. Environmental awareness has increased in sport organisations and mass events, though there still is a lot to be developed.

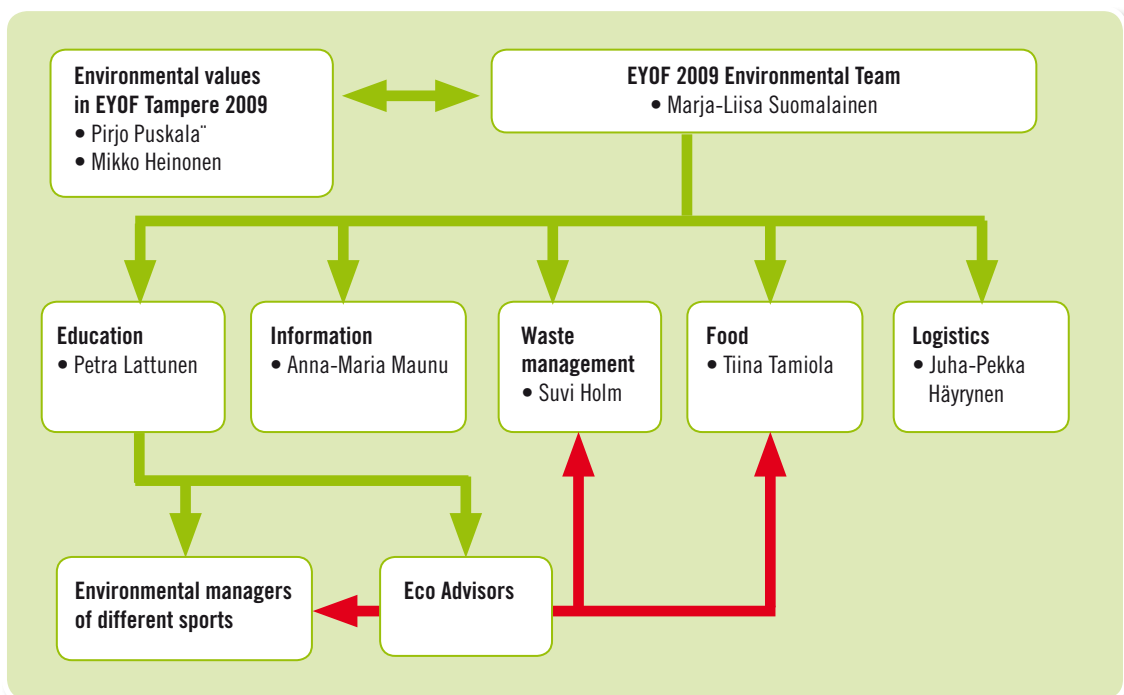
Finland has been one of the active countries in developing environmental issues in sports. Thus, it was logical that the EYOF Tampere 2009 organisation decided to develop its own environmental programme and set the targets high. All this needed energetic and motivated people in the head of the organisation. The Chief Executive Ms. Pirjo Puskala was the heart of the environmental programme from the start.

Environmental programme for EYOF Tampere 2009 was made in co-operation with three environmental experts, Ekokumppanit Ltd, Ingreening and Sirium Ltd.

Organisation

Environmental organisation of the EYOF Tampere 2009 was formed in the beginning of the process in March 2008.

Environmental Organisation



The organisation formed a working group that holds all together 12 meetings. Members of the working group were: Ms. Pirjo Puskala, Ms. Elisa Hakanen, Mr. Harri Helin, Mr. Mikko Heinonen, Ms. Sallamari Hellman, Ms. Suvi Holm, Mr. Juha-Pekka Häyrynen, Mr. Matti Kaario, Ms. Petra Lattunen, Ms. Anna-Maria Maunu, Mr. Antti Pekkala, Ms. Tiina Tamiola, Ms. Tuuli Merikoski-Silius and Ms. Marja-Liisa Suomalainen

Targets

Environmental issues were part of the EYOF Tampere 2009 Olympic Festival planning from the very beginning. They were included in the values of the event:

- Sportsmanship
- Sustainable development
- Economic efficiency

Sustainable development was thus the ground value for the environmental group when it started its work. Targets for the environmental programme were set in the beginning of the process. The environmental group decided that the targets are:

- CO2 emissions will be minimized wherever possible
- The material flows of the festival will be kept as narrow as possible
- Environmental awareness of the participants, audience and personnel will evolve

Environmental programme

Environmental programme was planned through various of work group methods within the environmental group.



GOAL
“The festival will be a pioneer when it comes to environmental issues and will set the standard for all the events in the future.”

TARGETS
CO2 emissions will be minimized wherever possible

The material flows of the festival will be kept as narrow as possible

Environmental awareness of the participants, audience and personnel will evolve

ACTIONS

- The target in all decision-making is to preserve natural resources. The teams are informed about the voluntary air travel carbon-offset payment.
- The logistics of the festival will be carefully planned to be low on emissions.
- It is recommended for the volunteers to move by bike and walking.
- The electricity of the competition venues and accommodation quarters will be produced with renewable energy sources.
- An Olympic Park will be planted in Tampere.
- The festival merchandise are practical, produced as eco-efficiently as possible, and purchased in optimal amounts.
- The environmental effects of the raw materials of the food in the festival restaurants are taken into account by, for example, favouring near-produced food.
- The amount of food waste of the EYOF festival restaurants will be reduced with buffet serving.
- Washable kitchenware or biodegradable disposable kitchenware will be used in the EYOF festival restaurants and other sites.
- Drinking water supplied to athletes is Finnish drinking water and the bottles are refillable.
- Accommodation quarters are Finnish student apartments, which will remain in use after the games.
- All waste is sorted out at the site where it is produced, collected and reutilised primarily as materials and secondarily as energy.
- The utilisable waste divisions are: bottles, bio-waste, paper, card board, other materials suitable as energy, metal, glass.
- The festival organisation will be trained and committed to carry out the environmental program.
- At the venues and restaurants, there are voluntary eco-advisors trained specifically for their tasks.
- Eco-advising will be incorporated in the tasks and training of the accommodation hosts.
- There are information and instructions about environmental issues in the accommodation quarters' hallways and rooms.
- Fair trade coffee, tea and sugar is served in the EYOF festival restaurants.
- Clear and international how-to-signs will be produced as part of the waste sorting instructions.
- The city and the venue-specific organisations will take increased care of cleanliness of the venues and the city during the games.
- The press point is utilised in environmental communications, and good material about environmental issues is produced in many languages.
- The results are communicated according to the communications plan after the games.



Education and implementation

Environmental education was organised for many different target groups within the organisation. Environmental issues were part of the volunteers' education in all three education sessions that were held for volunteers. There were hundreds of participants in these training sessions.

Environmental managers of different sports met twice to learn about environmental management in their own sports venues. There were nine participants in both meetings.

Eco-advisors took part in two training days. There were fifteen participants in both days.

There was also one training for restaurant workers where fifteen participants took part in.

Eco-advisors

There were finally 16 volunteer eco-advisors who worked all together 816 hours for the festival. Many of the eco-advisors were international students who study environmental engineering at Tampere University of Applied Sciences. They had good skills to advice participants in international sports event.

Eco-advisors took part in two training sessions and got material to be used in guidance. The main material was Eco-guide, which was planned specifically for major sports events in Tampere in the summer 2009.

RESULTS

The results of the environmental programme are expressed here by planned targets and actions.

CO2 emissions will be minimized wherever possible

Although the teams were informed about the voluntary carbon-offset payment, they didn't use the possibility. The logistics of the festival were well planned to be low on emissions. There were about 35 cars to be used at the transportation of the VIPs and organisation. Most of the cars had low fuel consumption and the voluntary drivers were informed about the rules of economical and environmentally driving. Thus the emissions from personal cars were minimized.

The buses used for the shuttle-bus transportation had low emissions. There were many buses in the traffic at the same time. All the drivers had a licence of economical and environmentally friendly driving.

Most of the volunteers used the shuttle-bus when they needed to travel within the festival. Distances were too long for walking.

A few volunteers travelled from place to another by bicycle. Shuttle-buses were sometimes crowded and some extra buses were needed daily. Otherwise the traffic was fluent and worked well.

The city of Tampere bought 60,300 kWh green electricity to fulfil the aim of of using renewable energy sources.

Just before the festival, an Olympic Park was created and planted in Hervanta near the Olympic vilage. It was inaugurated on Monday 20 July 2009.



The material flows of the festival will be kept as narrow as possible

The printing company Offset Ulonen was selected as the printing company for EYOF due to its high-quality products but also due to the fact that it earned the Finnish mark eco-friendliness (Swan mark) for the implementation of an ecologically friendly model of operation.

The festival merchandise were practical and good, long-lasting quality. The merchandise that was ordered by EYOF Tampere 2009 organisation is listed below.

Product	Pieces	
Backpack	6,000	5 colours; teams, volunteers
LED reflector	3,500	gift for teams, PR gift
Buff scarf	3,500	gift for teams, PR gift
Playing cards	3,800	gifts for teams, PR gift
Theme song DVD	4,500	gift for teams, PR gift
Mascot	1,000	honorary prize for medallists, PR gift
EYOF scarf	120	PR gift
Tie	240	PR gift
Pin	1,000	PR gift
EYOF postcards	20,000	gift for teams, PR gift, merchandise
EYOF stamps	4,000	merchandise, PR gift

The environmental effects of the raw materials of the food at the festival restaurants were taken into account by planning the meals and by favouring locally produced food.

Menu of the week

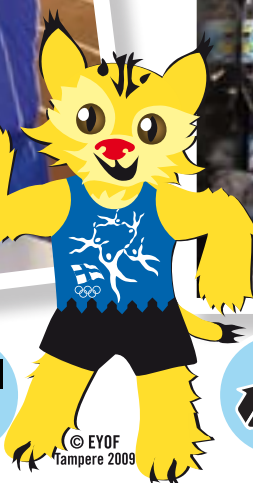
Attempts were made to reduce the amount of food waste of the EYOF festival restaurants by buffet serving. However, athletes from certain countries took frequently too much food, which they did not eat. All this food ended to bio-waste by the restaurant workers. Also some athletes tried to carry food out from the restaurant which was forbidden. There were also occasions where athletes, being angry because of this regulation, threw that food to the mixed waste bin. Fortunately this was rare.

All kitchenware used in the EYOF festival restaurants was washable. In some small cafes or restaurants at the venues, where there were no washing possibilities, there were disposable dishes.

Drinking water provided to the athletes was Finnish drinking water. There were all together 30,000 refillable bottles ordered to the festival that had the Olympic Festival sign on it.



Finx says:
drink and think!



© EYOF
Tampere 2009



A lot of information was needed to make the athletes believe that Finnish tap water is safe and drinkable. This is easy to understand when most of the athletes came from countries where they had never had the chance to drink tap water.

Accommodation quarters were Finnish student apartments, which OC rented and which will remain in use after the games.

The hardest part of the environmental programme was sorting the waste at the site where it is produced. In most places, all waste bins became mixed waste bins because of the users. There were not enough eco-advisors to be placed beside every waste bin and the information on the bins was not enough.

During the first days of the Olympic festival, it became clear that sorting the waste does not work as it was planned. There were all sorts of waste almost in every waste bin. Eco-advisors tried to sort the waste, but there were not enough people for that job. They also made pictures beside the waste points to show what kind of waste should be placed in certain bins. This helped the situation at least in some places.

The total amount of waste produced during the festival amounted to 5,100 kg. This includes the waste from restaurants and accommodation buildings and also from the venues where there was a need for extra waste bins due to the festival.

Though it was predicted in advance that it will be difficult to succeed in sorting the waste in such an event, it was a little disappointment that the information did not reach the participants well enough. Sorting succeeded only when active eco-advisors were present or in places where there was no need for sorting.

Environmental awareness of the participants, audience and personnel will evolve.

The festival organisation was trained and committed to carry out the environmental program, though something was in the last run forgotten or left without implementation due to lack of resources or time.

A very important part of the implementation of the environmental programme were the Environmental managers of different sports. They were educated to the task during the spring and they organised the implementation of the programme in their own sport.

There were information and instructions about environmental issues in the accommodation quarters' hallways and rooms.

EYOF 2009
Tampere 2009

READ ME!

EMERGENCY NUMBER 112
You are now at HERVANTA, 33720 Tampere

Addresses (X mark yours!):
 MNM: Isännöintö Oy
 TEKO: Toimintakatu 16
 PIRMA: Isännöintökatu 19
 PIRMA: Vasikatu 2

Safety
In case of fire or other severe emergency:
 1. Leave the accommodation area immediately
 2. Warn others and close the doors and windows
 3. Call emergency number 112
 4. Use the stairs (absolutely not the elevator!)
 5. Use the fire extinguisher (in stairways)

Other situations: ask your Chief de Mission or accommodation host to help you, they assist you to find the solution.
 Keep your room, staircase and other areas clean to make sure you have clear access out in case of emergency.

Telephone Health Service in Tampere
Information and advice 24 hours.
tel. 10023
and when calling from a mobile phone
tel. +358 3 5657 0023

Key Control
Always leave your room key to accommodation host or buddies when you go out of the area. This is because:
 • Your roommate gets the key if he/she arrives earlier
 • You cannot lose it (lost key will be charged afterwards from your team)

General Rules
Following these rules and regulations will make everybody's life in OLV a lot more comfortable and safe.
 • Every inhabitant must make sure that the common areas, rooms and all furniture remain clean and undamaged. Any damage will be paid for by the person who caused it.
 • According to the house regulations there is silence in the house between 22:00-7:00.

• Smoking is forbidden at all locations inside the flats as well in all common areas.
 • Private balconies and terraces have to be clean, costs of additional cleaning will be charged afterwards from your team
 • Any faults or malfunctions in apartments or appliances should be reported immediately to lobby personnel.
 • Remember to turn off the lights and close the doors when you are the last person to leave the room.

Make the EYOF Games eco-friendly!
Three simple eco-targets at EYOF:
NO TO WASTE! The material flows of the festival will be kept as narrow as possible.
NO TO CO₂! The emissions will be minimized whenever possible.
WAKE UP! Environmental awareness of the participants, audience and personnel will evolve.

All the EYOF water bottles will be recycled as energy! So refill your bottle and after using recycle!

Fix says: Drink and think – refill and recycle!

DO NOT THROW WASTE TO THE TOILET!
 toilet or rest a garbage bin.
 Put your garbage to the right bin!

WASTE
Dry mixed waste
• Dirty wet cardboard

BIO WASTE
Food leftovers
• Fruit and vegetable peels
• Coffee filters and teabags
• Napkins
• Wet cloths

BOTTLES
EYOF water bottles only

PAPER
Dry and clean paper
• Newspapers
• Magazines
• Advertisements
• Envelopes

CARD BOARD
Milk and juice cartons
• Paper and board based packages
• Brown cardboard

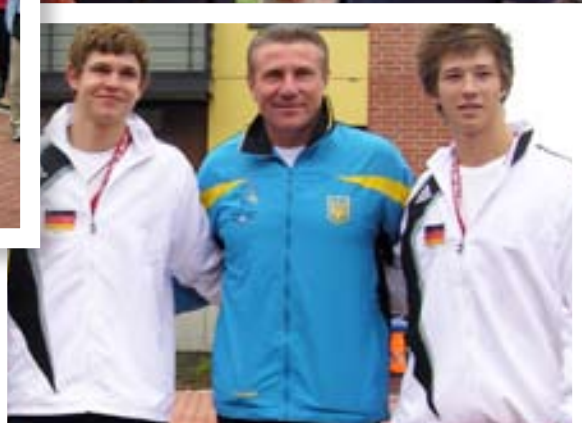
NO

Eco-advising was incorporated in the tasks and training of the accommodation hosts. Fair trade coffee, tea and sugar were served at the EYOF festival restaurants. Clear and international how-to-signs were produced to accompany the waste sorting instructions. The city and the venue-specific organisations were taking special care of cleanliness of the venues and the city during the games. The press point was utilised for environmental communications, and good material about environmental issues was produced in many languages.

The Olympic park

One of the local achievements of the EYOF environmental programme and the city of Tampere is the Olympic Park near the Olympic village in Hervanta. The park benefits local people by providing a nice green area for leisure time near apartment buildings. The difference in the scenery can be easily seen.

There was an inauguration ceremony of the Olympic park on Monday the 20 July. A very high-ranking group of invitees took part in the inauguration of the Olympic park.



OLYMPIAPUISTO
OLYMPIC PARK



EYOF 2009
Tampere Finland



Questionnaire results

Eco-advisors asked the team members to fill up a questionnaire about environmental issues of the EYOF Tampere 2009. The amount of respondents to the questionnaire was 97. Average age of the respondents was 29 years. 54 of them were males and 43 females.

Most of the respondents had heard of the EYOF's environmental programme. One fourth of the respondents however had not heard of the environmental programme.

Almost 60% of the respondents thought that EYOF's environmental issues are well taken care in the waste and water management.

When asked what should be developed, waste management was again indicated to be the biggest development area.

Comments and greetings to the event organiser:

Positive comments

- I think it's been well taken care of more or less.
- Was good to see water car stays in events (basketball) where athletes were filling up their water bottles.
- The organisation is very good, also the manifestation.
- Well done!
- Best regards to this event.
- Tap water is great! Not too many plastic bottles!
- The festival has gone well!
- Thank you!
- You Rock...!
- Nicely Done.
- It's a good and pleasant event.
- It's great that we got the games! Ecological values are very prominent!
- Good job.
- Jay, EYOF 2009 is fabulous!
- Lovely city clean and would like to come back - great games.
- Environmental programme is very good.
- Good luck with the environmental matters. Try to make the people understand them!
- Water bottles were a great idea.
- Thank you for the cleanliness, no rubbish in sight.
- Thank you for environment initiation.
- Very well organized and social and environmental issues are being well treated. Congratulations.
- I think this programme can make world better.
- Kaikki ok.
- Thanks.
- Thanks for all the help and information!
- It is very good.

Development proposals

- Information, information, arrange a presentation.
- Why the questionnaire is on paper and not computer.
- The environmental program was a good idea, but is only good for those who already know what to do and there should be refilling tanks in all the places.

Neutral comments

- I have heard about the water bottle refills, but have always taken a new one.

Conclusions

On the whole, the environmental programme was executed well. The environmental impact was much less than what it usually would have been for an event of this size owing to the following factors: use of existing buildings and venues, use of public transport, economical driving habits of the chauffeurs, refills for drinking bottles, favouring locally produced food and partially successful sorting of waste. Moreover, the experience of participating in an eco-friendly event is now relayed to 48 European countries via the participating youth and other team members.

The things where we fell short of our goals have to do with the actions of the participants and the fact that the role of the eco-advisors was more important than anticipated, and that their number was too few. During the event the most visible shortcomings in eco-friendliness were the unsorted waste and throwing excess food away. These matters could have been influenced by informing the participants more and by using clearer instruction signs, and having a much larger number of eco-advisors than there were now.

Special EYOF drinking bottles were made for the event, and it was hoped that the participants fill them with tap water. This matter required a lot of advising, since a large part of the participants came from countries where one cannot drink tap water.

Towards the end of the week, the sorting of waste, buffet meals and filling of water bottles began to go better, so communication and advice had an effect.

The eco-advisors gained a lot of visibility in the event and were praised for their actions. The group of eco-advisors was small but effective. The green shirts were easily distinguished in the event. The courage to approach people and look happy was important characteristics for an eco-advisor. The eco-advisors felt that the material handed out to the public was unnecessary. The questionnaire made it easy to get a contact to people.

When arranging a similar event, eco-advisory should be integrated tighter into the training of the accommodation volunteers and restaurant staff. The latter increases the costs of meals, but getting volunteers is hard work too. Without advisory, the sorting of waste did not work, and it was the most visible part of the environmental programme. As a result, some people may think that the environmental matters were a complete failure, although this is a really small issue in a much larger scheme.

Having environmental managers per sport at the competition sites was a success and worked well. There were, of course, differences from sport to sport. The ecological footprint of the event was much smaller than what it would have been without the environmental programme. The most part of the work is hidden from the participants' view – they cannot see where the food comes from or do not know what the venues will be used for after the festival.





FINANCE

The original budget for the games was 8.993.500 €. Due to the global and European economical depression and income being smaller than originally anticipated, the games budget was cut so that the final games budget was 7.074.500 €.

Arranging financially profitable games is not possible, at least not in Finland, without significant financial support from the host city and the national government. Especially notable is the indirect support from the EYOF Host city, City of Tampere, as all the competition venues and their personnel was at the games organisation's disposal free of charge – this support alone is worth many hundreds of thousands of euros to games organisers.

Regarding the costs of the games, the largest expenses were the equipping the competition venues to be ready for the competitions (with equipment and facilities), accommodation during the games, the meal costs for the participants and volunteers, transportation costs and the social programme. The admission to the games events was free.

Regarding the income, the most significant items were the indirect support from the City of Tampere in the form of competition venues, the participation fees from the participating countries (NOCs), the grant from the European Union, the general grant from the national government and the event grant from the EOC.

In addition, we received smaller items of income from sales of advertising space and games products. The Olympic Solidarity fund of the International Olympic Committee supported the environment programme of the games. Moreover, the games had many product partners, who provided various kinds of materials for us in exchange for advertising space or similar equivalent.

Financially, the games organisations ended up with positive results, thanks to the organisation's management's strict financial administration and good partners.

HLU (Hämeen Liikunta and Urheilu) was responsible for the financial administration of the games. Financial Manager of the games was HLU's Regional Manager Mr. Ari Koskinen. Closing of the Accounts Manager / Accounting Manager was Ms. Tuija Hautio and the person responsible for invoicing was Ms. Ulla Laitinen. Financial relations with the National Olympic Committees were mainly managed by Ms. Mari Vuorinen.

EU Funding

The Parliament of the European Union awarded a grant of 1.500.000 € for the EYOF Tampere 2009 event. The Commission of the European Union specified detailed provisions concerning the usage of the grant. In accordance, the grant was to be specifically attributed only to costs from transportation, meals, accommodation and social programme.

The EU grant made it possible to have affordable participation fees. In part, this contributed to the fact that all the 49 member countries of the EOC participated in the games. On the other hand, the grant enabled us to provide all the young people and the teams with a common Olympic village, comprehensive and sufficient selection of food and meals as well as broad and versatile social programme and good transportation connections for the entire games week.

GUEST CO-ORDINATION DEPARTMENT

The Guests Co-ordination Department was under the direct control of the EYOF Chief Executive, Ms. Pirjo Puskala and that of the Secretary General of the NOC of Finland, Mr. Jouko Purontakanen.

The Department was set up at the Sokos hotel Ilves on 15 July, two days before the Chefs de Mission, Technical Delegates and Co-ordination Commission members' arrivals and four days prior to the Opening Ceremony.

The Department was given complete independence to carry out its tasks, reporting only to either Ms. Puskala or Mr. Purontakanen to solve an important issue. The members of the EYOF Co-ordination Commission were also available for help when needed.

Excellent communication was maintained throughout the Festival with the Transport Department and with the Ceremonies Department about the medal ceremonies each day.

Three staff persons:

- Mr. Tero Lahti had been working with the Organising Committee since May 2009. Mr. Lahti was in charge of communication with the hotel and of all contacts with Finnish guests, apart from many other tasks that he carried out in Finnish with the OC.
- Ms. Tuija Helminen, from the Tampere tourism office (GoTampere). Her presence within the Department proved vital, thanks to her excellent knowledge of the city and readiness to collaborate. (Note: It is important to have a person from the tourism office of the city where the Festival is held).
- Ms. Valérie Enault, very experienced in these matters after having worked with these matters also in previous EYOF games and had been collaborating Tampere EYOFs since March 2009.

The EOC secretariat shared this office at hotel Ilves throughout the period.

The office was equipped with laptop computers with internet connections and cell phones provided by the organisation.

Volunteers

Two teams of four volunteers (from 7:30 to 21:30), working in 2 shifts.

Main tasks for volunteers at the hotel were as follows:

- Welcome desk: handing out accreditation cards, providing the guests with the necessary information related to the event and organising transport.
- Distribution of invitations, gifts, documents in the rooms.
- General support for the Department.
- Support of transport operations for the Ceremonies.

Packed lunches were available for the volunteers who also had the possibility of having lunch at the Olympic Village (too far away for them).





VIP Transport system

Vehicles available:

- 5 cars on a T1 basis (dedicated cars with drivers)
 - 15 cars on a T3 basis (on-request cars with volunteer drivers working in shifts)
- (No T2 vehicles -shared cars- were needed).

An EYOF shuttle system was set up and worked satisfactorily with the two available lines stopping 200 m from the hotel.

Main transports:

- Between airport/train station and the official hotel.
- Between the hotel, the OLV and the venues.
- To the Ceremonies from hotel.
- To the various receptions and social events planned for VIPs.

Accreditation office

Two volunteers specialised in accreditations, working in shifts.

In order not to overload the Accreditation Department at the OLV prior to the arrival of the Chefs de Mission, all accreditation cards for VIPs were printed and controlled by Ms. Valérie Enault and directly handed out to the guests at the Sokos hotel Ilves upon their arrival.

Though not directly linked with the existing Observers Programme of the Festival, the Accreditation office at the hotel had to accredit the whole EYOF Trabzon 2011 delegation in one go (approx. 60 persons).

It was vital to have this Accreditation department at the official VIP hotel and the two volunteers who were very well prepared to carry out this task.

Hotels

There were two official hotels for the guests but all guests were reunited in one, except for one guest (Sokos hotel Ilves and Cumulus Koskikatu hotel). Technical delegates and members of the delegations of the bidding cities for the 2016 Olympic Games were also accommodated at the Sokos hotel Ilves.

155 guests were welcomed throughout the Festival and the occupation of the hotel was as follows:

Sokos hotel Ilves

12 July	1 guest
13 July	1 guest
14 July	1 guest
15 July	1 guest
16 July	4 guests
17 July	28 guests (4 EOC guests, 7 NOC guests)
18 July	98 guests (10 EOC, 45 NOC)
19 July	154 guests (19 EOC, 67 NOC)
20 July	128 guests (14 EOC, 59 NOC)
21 July	105 guests (9 EOC, 51 NOC)
22 July	96 guests (9 EOC, 37 NOC)
23 July	91 guests (6 EOC, 33 NOC)
24 July	83 guests (6 EOC, 31 NOC)
25 July	7 guests
26 July	1 guest

Cumulus hotel

1 guest NOC
1 guest NOC
1 guest NOC

It is important that the OC controls, from the beginning, all the bookings at the hotel and instructs it not to accept direct bookings from any NOC.

It is also important that the OC takes into account the possible visit of bidding cities for the Olympic Games, requesting this information from the EOC office in Rome as early as possible.

As the Observer programme is going to be increased, a booking system, similar to that of the NOC guests, must be used, with the same strict deadlines, in order to ensure that all observers have accommodation.

Finnish guests

In spring 2009, the Chief Executive Officer together with a group consisting of the people from the arranging organisations, made lists about people for whom invitation inquiries were to be sent in May (about 600 inquiries, asking whether the person would be interested in participating in the opening and closing events of the games). Most of the invitations were sent by email. The invitees, whose email address was not known, received the inquiry by mail. At the same occasion, the invitees were asked whether they were interested in participating in the reception after the opening and closing ceremonies, if their position so warranted. About half of the people invited to the ceremonies were also invited to the receptions.

Of the 600 recipients, about 350 replied. Of these, about 300 replied that they wished to receive the offered tickets (with *avec*) to the opening and closing ceremonies. In total, 535 tickets were sent to Finnish invitees; 276 to the opening reception, 605 to the closing ceremony and 301 to the closing reception.

The invitation requests were sent to the national and local stakeholders. Of these, the most important ones were the Government, EYOF Honorary Committee, EYOF Organising Committee, full-time EYOF employees, EYOF sports clubs representatives, Tampere City Council, Tampere Sports and Recreation Council, Board of the OC and guests invited by the OC, NOC Office, Sports Federations, Board and office of HLU, Personnel at the City of Tampere, representatives of the EYOF partners, management of SLU and the staff of its regional offices, media, municipal managers and mayors of the Tampere region, winners of Olympics or EYOF medals who live in Tampere, the ambassadors of European countries participating in the games and the young athletes who were presented in the EYOF marketing material.

Guest programme

During the project, the Chief Executive Officer designed the outline and schedule of the invitee programme. The programme for the EYOF was as follows: Sunday, July 19 was the opening ceremony and opening reception at Tampere Hall by the Ministry of Education and minister Mr. Stefan Wallin. Monday 20 June was the EYOF golf tournament at Ruotula golf centre, with 30 participants. On the same day, the opening ceremony of the Olympic Park was held in Hervanta. On Tuesday, 21 June a trip to Iittala familiarised the 13 participants to Finnish Design. On Tuesday 21 and Wednesday, 22 July, a traditional evening with Finnish sauna was arranged at the Hangaslahti sauna. About 40 guests participated on both evenings. On Thursday, 23 June the Finnish Olympic Committee hosted a cruise on Lake Pyhäjärvi, with about 80 participants. On Friday, 24 June it was time for the closing ceremony and closing Reception at the Tampere Old City Hall.



Guest services during the games

During the games, most of the functions related to invitees took place at the premises of the official EYOF hotel, Sokos Hotel Ilves. The functions at Ilves consisted of three parts: The EYOF infodesk at the main lobby, EYOF invitee office at Sarka Cabinet and the meeting room Sara in the fifth floor. The EYOF organisation had three people working at Hotel Ilves. Workspace was also reserved to the EOC. The EYOF staffing at Ilves was supplemented by volunteers working in two shifts in the info desk and in the EYOF office, taking care of running errands. There were 5 volunteers all in all, of who 2 to 4 worked at the info desk, depending on the rush. Special attention was paid to language skills in the recruitment of volunteers, and all volunteers spoke another foreign language besides English. In addition to English, especially Russian and French skills proved to be particularly useful. All in all, the infodesk could serve the customers in seven different languages.

When an invitee arrived at the hotel, the infodesk provided him/her with invitations to the ceremonies and an accreditation card, if it was possible to make one before the guest's arrival. Each day, the arriving guests' room keys were kept ready at the infodesk, so the guests did not have to queue at the hotel reception. We were thanked for this service especially during rush hours, since our method made the accommodation of invitees a lot faster. All in all, the infodesk was a success.

The Sarka Cabinet was the core of invitee services. The office was busy all day long. The Sarka Cabinet also had workplaces for the workers, who managed the transportation arrangement with the transport office, registrations to the invitee programme events, hotel bookings and all other running errands.

All in all, the feedback about the invitee services at Hotel Ilves was positive. Cooperation with the hotel worked well also on situations which needed improvising. The hotel gave us the right to waive the bookings of empty rooms until 20:00 every evening without charge, and we were very thankful for that. On the other hand, the hotel services were criticised for unclear invoices, long queues at the reception (partially amended by our infodesk) and haphazard cleaning. The cooperation with Ilves worked well during the booking phase and during the festival week as well.



INTERNET – www.tampere2009.fi

The official pages of the European Youth Olympic Festival were opened right before the EYOF Belgrade 2007 games at www.tampere2009.fi. The pages were in Finnish and in English. The English pages contained an NOC intranet page for Chefs de Mission (CdM), which was accessible by a user id and password. The pages were created in the City of Tampere's network, and were updated by Stato5 programme.

The layout of the pages contained a left sidebar with links that provided access to the sub pages. Right from the start the pages contained basic information about the games. As the opening day drew closer, the pages were updated more frequently, and during the festival week two persons were in charge of updating the pages.

The participants of the EYOF games are young athletes, so the visual design of the pages was youthful and fresh. On the other hand, the pages were used by the caretakers of athletes, representatives of Olympic Committees and the general public. The information was up to date and easily accessible.

Intranet

The intranet, in English, informed the CdMs about matters concerning the teams. The pages were frequently updated before the games. During the actual games only a few updates were needed. The pages contained information about all sectors of the games, just like in the Chef de Mission manual, but any changes were updated in the intranet. This site was an important channel of information for the NOCs and was used a lot from the beginning of 2009 until the start of the games.

Press releases and articles

The News sub page contained all EYOF press releases and articles written by the Communications Manager. During the festival week, the page was updated by dozens of reports each day in Finnish and in English about the competitions.

Results, participants, reports, photos

The results service at the EYOF was implemented by organising clubs. The Results sub page at the EYOF site contains links to results. The results service worked faultlessly, which triggered a lot of positive feedback.

The organisation tried to publish lists of participants on the website immediately after the registration period was over, but this did not go as planned due to several changes in the teams. The participants were listed also on nearly all results service pages administered by clubs.

The daily reports relayed by the Communications Manager were published on the page related to the corresponding sport in addition to the News page. The pages for individual sports were designed to display all relevant up-to-date information concerning the sport.

Photographers did a splendid job in capturing the events. The EYOF pages contained a daily varying selection of photos. Photos were added also on the front page and on the reports. Uploading pictures was problematic due to the slowness of Stato5, so only some of the pictures could be uploaded on the pages.



www.tampere2009.fi



Competition on the web, discussion forum and multimedia messages

The first competition on the Web was launched in the beginning of 2009. A total of three competitions were arranged. The purpose was to attract more visitors to the EYOF pages and to increase interest towards the EYOF Tampere 2009 games. The idea of the competitions was to answer a few questions about the games. Four winners were randomly selected among the participants, and they received EYOF merchandise as a prize. The most popular competition attracted approximately 200 participants.

The purpose of the discussion forum was to create a page where registered users could discuss about the EYOF 2009 games. The forum was intended to EYOF volunteers, athletes and the general public. Four volunteers worked as moderators in the forum. Registration was not required initially, which caused some spam to appear on the forum, but after registration was made compulsory, the problem vanished entirely. Questions asked on the forum were answered. For example, volunteers asked a lot of questions concerning volunteer duties.

At the end of June, a picture message service was launched on the site, enabling users to upload multimedia messages to the site. The publication of pictures was moderated. It was hoped that pictures would have been received from various locations even before the games and that the athletes and spectators could have expressed their feelings by pictures. Relatively few multimedia messages were sent, and mostly by the organisers. The probable reason for the low amount of multimedia messages is that the pages were not marketed sufficiently.

Conclusions

The purpose of the EYOF Tampere 2009 site was to serve the teams and the general public. The pages were updated among other tasks until the start of the festival. Information on the pages was brought up to date when we were able to obtain more work forces in the spring. A full-time worker was put in charge for updating the pages, and the site structure and content was designed in cooperation with the persons responsible for each sector.

Some problems occurred when the site was redesigned during the EYOF preparations. This caused some delays in updates, because update mode was not always available. However, the person in charge for the updates quickly learned how to update the redesigned site, so the problem was not particularly serious.

During the festival week, the website was updated by one full-time staff member and one other person whenever other tasks allowed. Faster updates would have required at least two full-time staff members and a quicker system for updates. We should have prepared a little better for example to changes in schedules.

Some sports received a little less attention than others as far as the competition reports were concerned, but the results service provided information about the events in the sports. Broken links, wrong information and other problems were immediately addressed. The site attracted the largest number of visitors during the festival week. For example, 54,375 visits were logged on Monday 19 July. Information and feelings about the games were delivered many homes across Europe. The EYOF website has received very positive feedback.

MARKETING

The following people were in charge of marketing the EYOF project: Chief Executive Officer Ms. Pirjo Puskala, Project Manager Mr. Mikko Heinonen, Finance Manager Mr. Ari Koskinen and Ms. Maria Arokallio, Marketing Coordinator and Chair of the Marketing group. Third parties were also involved when needed.

The Chief Executive Officer and Project Manager did marketing duties during the entire project. They were responsible for marketing especially during 2007 and 2008, since there were no other employees in the project. The Finance Manager made the necessary agreements. The Marketing Coordinator worked part-time from 1 March to 31 May 2009 and full-time from 1 June to 31 July 2009. Her task was to coordinate the cooperation agreements and control that they were fulfilled.

The marketing efforts can be divided into four parts

- 1) Getting partners and executing partnerships
- 2) Increasing the public's awareness of the EYOF festival and attracting spectators
- 3) Selling EYOF merchandise
- 4) Creating an overall visual look for the event

1) Getting partners and executing partnerships

The procurement of EYOF partners was outsourced to the following companies:

- Infront Finland Oy / Mr. Mikko Vanni, international and national companies
- Finnifalcon Oy / Mr. Timo Toivonen, regional and local companies and
- Mediakanava Oy / Mr. Hannu Hynynen, sales of perimeter advertisements for the venues

Agreements were signed with all three companies no later than a year before the event. In spite of this the procurement of partners started slowly, and the economic recession made it even more difficult. That the event was unfamiliar to the potential partners was a challenge especially outside Tampere and Pirkanmaa.

Many issues were still unsolved in April 2009, so the EYOF organisation took charge for most of the negotiations and managed to get agreements on IT services, car rentals and office supplies. Getting partnerships would have been easier if the TV broadcast plan had been completed earlier, the procurement list had been more precise and more effort had been directed towards getting local partnerships.

The partners of EYOF Tampere 2009 were divided into three categories: main partners, supporters and service providers.

The participating companies were:

Official EYOF Tampere 2009 Partners



Official EYOF Tampere 2009 Supporters



Official EYOF Tampere 2009 Suppliers



Finnish Olympic Committee's Main Sponsors



The initial budgeted value of partnerships was optimistic, and the total value was less, about €150,000 of which the largest portion consisted of value in kind agreements, where the company donated goods/ services to the disposal of the event organisers.

2) Increasing the public's awareness of the EYOF festival and attracting spectators

To begin with, the EYOF is a little known event in Finland, although the Tampere games were the 10th summer games, and corresponding winter games had been held in Finland once before (EYOD Vuokatti/Kajaani 2001). Awareness of the event among the stakeholders was increased by events and visits. The Finnish sports media concentrates almost entirely on adult elite sports.

Cooperation was good with the regional newspaper Aamulehti and especially its weekly supplement Moro, which published several competitions for the general public concerning the event, such as the design competitions for the Olympic Torch and the EYOF Mascot and a naming competition for the mascot.

The winning mascot represented the “official” animal of the Häme province, lynx and was named FINX (Finland + lynx). Two mascot outfits were manufactured in spring 2009, that were used to market the EYOF in various events in partnering shopping malls, children’s camps, youth happenings etc.

The Olympic Flame toured the municipalities of Pirkanmaa as part of the Kasvokkain (Face to face) tour of Aamulehti in June and July. In every municipality, the Olympic Flame was carried by young local athletes, and the EYOF festival was thus advertised in the neighbouring towns of Tampere.

Visibility for the event was also gained via the partnering shopping malls. Decorations with an EYOF theme were set up in the malls in June. Paid media and outdoors advertising was also used a lot, such as newspaper ads, bus stop ads, advertisements covering the rear ends of buses and roadside billboards near entryways to Tampere.

Due to the peak holiday season, the third week of July is a challenging time of year to attract spectators, so it was decided very early on that admission to all competitions was free. This frees resources from ticket sales and inspections to other duties.

Interest of the media increased as the event drew closer. During the festival week, Aamulehti in particular published 1 to 2 page stories about the event. The daily TV broadcasts too attracted a nice number of viewers.

All in all, awareness of the event among general public reached a satisfactory level by the start of the festival week. However, this was too late concerning the obtaining of partnerships.



3) EYOF merchandise

It was decided to outsource the selling of EYOF merchandise so that the organisers could concentrate on other tasks. The selected product sales partner was Eepe Promotion, a local company specialising in business gifts. The licence to use the logo and mascot was not sold. A certain provision was paid for the merchandise to the EYOF organisers.

Eepe Promotion was responsible for organising product sales on the festival week, obtain the merchandise to be sold, set up a web store for them before the event and provide the organisers with PR products before the event.

A particular challenge lies in selecting the right products and pricing them attractively. The sales took place almost solely on the festival week, so the availability of the products had to be ensured. There were about 20 different products, of which the textiles had a selection of sizes and colours. Online sales of the products started as late as May 2009, which was obviously too late. Another challenge was the fact that the products had to be ordered early on, since they were manufactured by subcontractors in Asia, and the arrival of the shipment took longer than expected.

During the festival week, the points of sales were at the OLV, TESC, Tampere Stadium, Swimming Centre and Tennis Centre. The opening times varied by the venue schedules, but the stores could have been open for longer than that.

In addition to Eepe Productions, a limited right to use the logo was granted to two companies, who produced goods related to certain sports (swimming caps and judogi embroidery).

Not many products were left over. After the games they were sold to the staff and other participants of the EYOF organisation at net price.



4) Creating an overall visual look for the event

EYOF logo

The official logo for the EYOF 2009 Tampere was designed by graphic designer and writer Mr. Juha Siro from Tampere. There are five figures in the logo, corresponding to the five Olympic Rings. The figures symbolise different nationalities, which are united by sports. The logo is on a white background, and the heraldic colours of the figures have been selected in such a way that they can be combined to duplicate the colours of every European country. The figures give the impression of girls and boys. They show the joy of being together and doing things together in a happy festival spirit.

Overall visual look for the event

The visual look of the event started as early as 2007. The idea was to create a youthful, fresh and lively look for the festival. The festival look and production was designed by AD Ms. Pirjo Uusitalo-Aura, who has created the visual look for many international events before. She was also responsible for designing the EYOF Tampere 2009 medal.

The purpose was to have a look (illustrations, colours, graphical elements) that could be used in both small surfaces (such as pins) and large surfaces (outdoor billboards, rear-end advertisements on buses).

The look was designed to work in many media environments: electronic and printed communications, giveaway products, staff clothing and advertisements in shopping malls and outdoor billboards in the summer of Tampere.

When the illustration plan was designed, it was decided that the models will be young athletes representing various sports in Tampere, some of whom also succeeded in getting in the Finnish national EYOF team. The photo sessions took place in the studio, and the photographer was Mr. Sami Helenius from Studio Sami Helenius, Tampere.

The selected main colours were bright blue and lively pink. Both colours stand out from their surroundings, especially in outdoor advertising. The look of the website was an exception; its main colour was lime green.

The graphical elements were simple: ball or ring. The choice was based on two factors, the Olympic Rings and the fact that the actual EYOF logo contained a lot of elements (both symmetric and asymmetric), and we did not want to compete with them.

In addition to the logo, the materials often contained a cartoon character of the mascot Finx. A separate Finx mascot was created for each sport, 10 different variants in total, since a separate mascot was needed in athletics for each track and field discipline. The sports were depicted by their respective pictograms.

The design of the materials had to take into account the fact that many different logos had to be included:

- Organisers of the festival: Finnish Olympic Committee, Hämeen Liikunta and Urheilu HLU and City of Tampere
- EOC and IOC
- Financial supporters: Ministry of Education and the EU
- Sponsors: the main partner companies Musta Pörssi and Fazer, and other partners
- Logos of clubs in charge of arranging the competitions in various sports

In the publications, the logos were collected together on a white or pale blue background to make them an easily distinguishable element.

Many companies were involved in manufacturing the materials that created the look of EYOF Tampere:

Offset Ulonen Oy (all printed materials)

Advertising Company W&W (banners, advertisements in shopping malls and outdoor advertisements)

Printscorpio Oy (flags, fabric banners and roll-ups)

Eepe Promotion Oy (giveaways, textiles)

Turun Merkkimitali (medals)



EUROOPAN NUORTEN OLYMPIAFESTIVAALIT
18.-25.7. Tampereella

WANTED!!! Tampere Olympiakaupunki 2009 hakee töihin
VAPAAEHTOISIA

Upea kokemus tarjolla - katso lisätiedot:
www.tampere2009.fi
> vapaaehtoistyö
Osallistu samalla kisakilpailuun!

EYOF Tampere 2009 is organised by




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KISOIHIN VAPAA PÄÄSY - TERVETULOA!

KYÄ TÄÄ ON EYOF! TAMPERE ON

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Euroopan Nuorten Olympiafestivaalit 18.-25.7.2009

Yhteistyössä
MUSTA PORSSI Tampere
Fazer
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Kisaohjelma: www.tampere2009.fi
KISOIHIN ON VAPAA PÄÄSY!



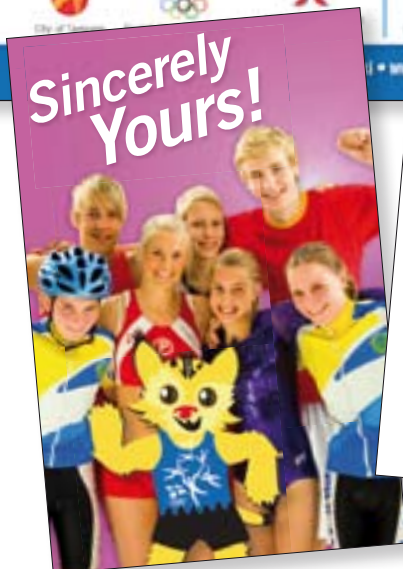










KESÄN '09 KUUMIMMAT
FESTARIT TAMPEREELLA!
 Euroopan Nuorten Olympia-festivaalit 18.-25.7.2009.
 Tsekkaa festariohjelma netistä www.tampere2009.fi ja osallistu kisakilpailuun.
 Tule mukaan vapaaehtoistyöhön!



EUROOPAN NUORTEN OLYMPIAFESTIVAALIT
 European Youth Olympic Festival
Opening Ceremony
 Sunday 19th July at 20:00
 (Entrance from 19:00)
Tampere Ice Stadium
 Address: Keltinkatu 2
 Tickets: 0 EUR

EYOF 2009 Tampere Finland

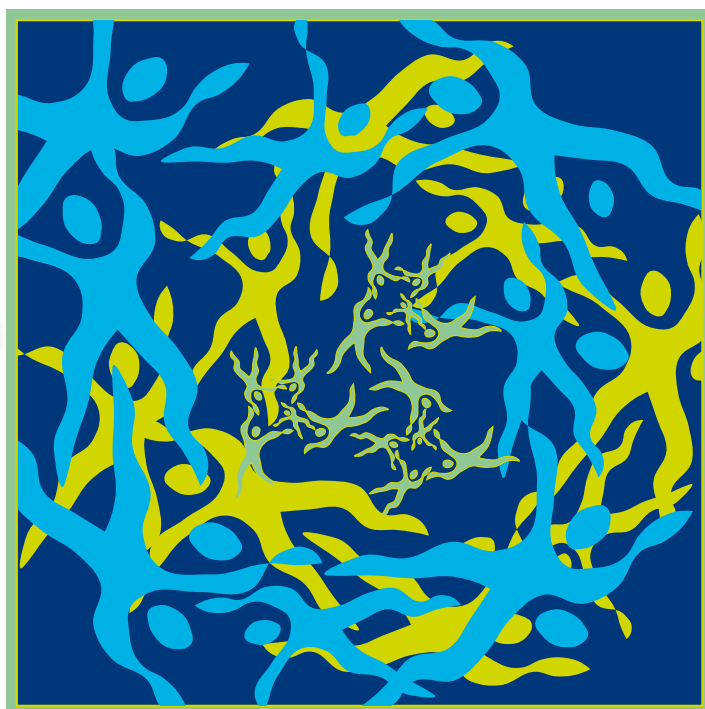
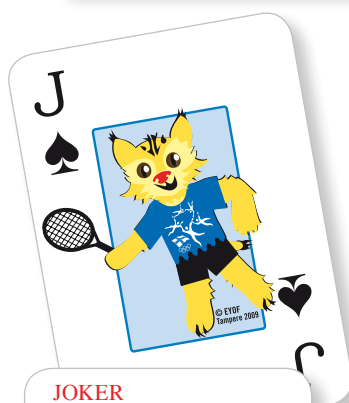
EYOF Tampere 2009 is organized by:
 City of Tampere, Finnish Olympic Committee, HEU - Regional Sports Federation

EYOF is owned by and organized by:
 EOC European Olympic Committees, UNDER THE PERSONAGE OF THE INTERNATIONAL OLYMPIC COMMITTEE

In Cooperation with:
 European Union, Ministry of Education

KYÄ TÄÄ ON TOSI! TAMPERE ON OLYMPIA-KAUPUNKI
 Euroopan Nuorten Olympia-festivaalit 18.-25.7.2009
 Tsekkaa festariohjelma netistä www.tampere2009.fi ja osallistu kisakilpailuun.
 Tule mukaan vapaaehtoistyöhön!

EYOF 2009 Tampere Finland
www.tampere2009.fi



MEDICAL ACTIVITIES

People in charge

EOC Medical Delegate Prof. Emin Ergen, CMO Dr. Markku Tuominen, ECMO Dr. Timo Hänninen, Dentist Dr. Matti Tähtinen, Event nurse Ms. Tanja Lumme.

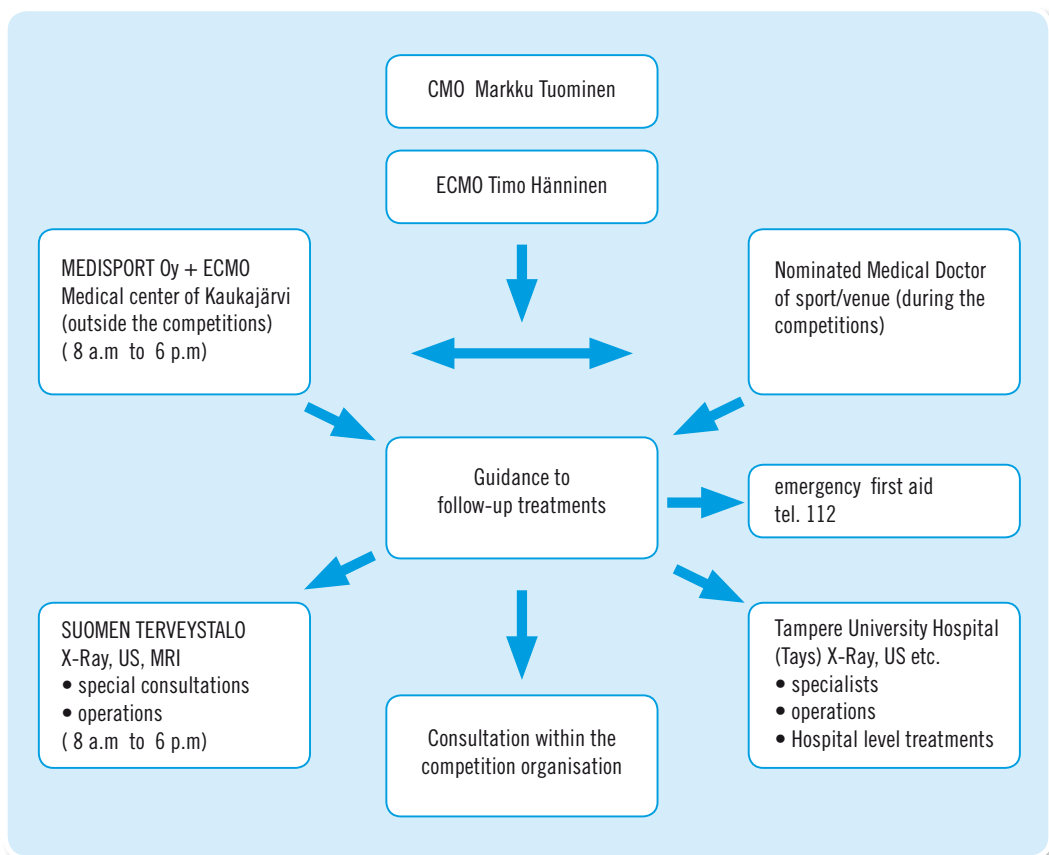
In charge of medical planning in different sports: Dr. Michael Rorarius (athletics), Dr. Sanni Hellgren (basketball), Dr. Kyösti Rinne (cycling), Mrs. Riitta Harju-Villamo (gymnastics), Dr. Risto Jäntti (handball), Dr. Pasi Pehkonen (judo), Dr. Tapani Tuomiranta (swimming), Dr. Jussi Laranne (tennis) and Mr. Juhani Vesanen (volleyball).

Medical service plan

The basic task of the EYOF medical service was to support the teams' own medical services. First aid and basic medical services were made available to all accredited NOC delegation members during their stay in Tampere. A nominated Medical Doctor and first aid groups were present in every competition to help the athletes in case of injuries and if local follow-up treatments were needed. Outside the competition events, ECMO was the one to contact by phone if Medical services were needed and Medisport (private medical clinic) was available to be used when needed. X-ray-, US- and MRI examinations in private sector were arranged at Suomen Terveystalo. Hospital level treatments were arranged at Tampere University hospital.

Medical services during the festivals

In addition to the incidents handled by the teams' medical staff, venue doctors and venue nominated first aid groups, nine people needed treatment or their need of treatment was assessed by ECMO in Medisport. These patients mainly had symptoms of an infection, wounds or injuries of the musculoskeletal system which had occurred during practice. Nine people needed to have x-rays taken; mainly to exclude the possibility of a fracture and two people underwent the US examination at Suomen Terveystalo. Nine people were sent to the Tampere University hospital first aid due to more complex fractures and fractures that had happened out of office hours. During the week, several phone calls were made to the ECMO, the event nurse and the CMO concerning follow up treatments. Before the start of the festivals, two people who were already in Finland preparing for the competitions needed medical help from the EYOF organisation. Permanent injuries and mass accidents did not occur in the EYOF 2009.



Influenza A (H1N1) virus infections

Influenza A (H1N1) was a reportable disease (the health care provider is bound by law to report all events) during the time of the festival. The action plan in case of possible infection was made in co-operation with local authorities and local infectious disease physician Dr. Jukka Lumio. The main targets were to prevent complications and prevent the disease from spreading widely during the EYOF 2009. The teams were informed at the Medical meeting and the CdM meeting that they must report all possible Influenza A infections to the infection nurse by phone and she will help to arrange rapid isolation and consult ECMO about the needs of treatments. Team members with no symptoms were not isolated. During the festivals there were 2 suspicions of influenza A infection. After isolation and interviews of the infection nurse both cases turned out not to be Influenza A infection.

REPORT OF DOPING CONTROLS

Planning

Finnish Antidoping Agency (FINADA) got information about EYOF controls well in advance, one year before the event. After the first contacts, we changed some information about the controls but active planning started in April 2009.

Because the EYOF organisation wanted to save costs and also avoid extra effort at the venues, OC decided to have only one doping control station at OLV. For FINADA it was clear that testing organisation is just doing doping controls, not TUEs or any other activities, and all decision making will be in EOC. During the games, doping control team felt that the roles were not clear for everyone after all, e.g. who is responsible for controls, TUEs or other activities.

Exact testing planning for EYOF was made just before the event on Sunday 19 July 2009 with FINADA Doping Controls Manager Ms. Katja Huotari and EOC Medical delegate Prof. Emin Ergen.

Staff

Team of DCOs in EYOF were the same FINADA used in European Championships of Wrestling 2008 and World Championships of Karate 2006 so we already had people who know how to work in a big international event.

We educated escorts during the competition week. Normally we have only one training session for escorts, but this time, we had training for escorts every day except on Friday. We had some troubles to get enough escorts for each day and some of them were working for only one day. Normally escorts come from local sports clubs, which is easy because they know the sport in question. At EYOF, escorts were volunteers and were not sport people, so we also had to inform them about the sport too, not just escorting.

Doping Control Station

Doping Control Station was at Hervanta Leisure Centre where girls' basketball was also organised. Station was big enough. There was a big waiting room, two toilets and two places for sample collection. FINADA also had one big room for administration and office.

Doping Control station was at OLV, but quite far from many competition places. It took from 10-30 minutes by car to come to doping control.

The station was in compliance with the standards. Enough space was allocated for waiting and sampling procedures. The toilets were close by. Informative brochures were available. A TV set was installed for watching. Posters in different languages were very helpful to inform athletes whilst they were waiting for their turn for sampling. A lockable administration office was designed to store kits and other materials separately. Chaperons were given instructions on notification and special attention to athletes who are younger than 18 years of age.

Transportation

Because the doping control station was quite far away from most of the venues, we had to use the EYOF transportation for athletes, their companions and escorts. It was challenging to plan how many cars we would need in each day. We could not book cars for an entire day, so we had to estimate what time competitions would end. It was also difficult to know if athletes have time before the medal ceremony to go to doping control station and give a sample. We got some angry feedback from the competition place where officials were afraid athletes would not be back in the competition place before the medal ceremony. People in transportation office were really helpful and they tried their best even though it was needed many cars at the same time. If some competition was not on schedule, it meant our transportation timetable did not work and we needed the same car in two different competition places.



Athletes

We knew in advance that most athletes would come to doping control for the first time. We had posters of doping control process in many languages on the walls so athletes would have the opportunity to know in advance what will happen in doping control. We also showed them doping control equipment and told about the process during their waiting time. It was really important for young athletes to get to know what will happen in doping control before the process. Many coaches gave positive feedback on this extra effort made.

Tests

A total of 50 tests was made. Distribution by sport discipline was as follows: Athletics 12, Gymnastics 5, Cycling 2, Judo 7, Swimming 8, Tennis 2, Basketball 4, Handball 6, Volleyball 4. Sampling was programmed by the number of each sport discipline. Relative weighing of participants was taken into account to decide on the number (the more athletes, the more tests). No blood sampling was carried out. All tests were in-competition. However, during team physician meeting, it was informed that all WADA standards may apply. Technical delegates were informed about samplings a day before the competition started for their convenience and possible cooperation.

All the tests proved to be negative.

Noters for the future

Planning

Planning should be done directly with the EOC Medical delegate. The need for the blood controls and OOC controls must be planned before the event. If there will not be doping controls every day, testing days should be decided early enough so that it is possible to plan everything well. There probably is no need to have doping controls in each competition area every day, so the same doping control team can visit different places in different days. If there is a need to get laboratory results during the games, it should be known at least 6 months in advance. To be able to produce reports in 24h/36h/48h, the laboratory needs to know it early enough.

Doping control station

Doping control stations should be placed at each venue.

Athletes

FINADA recommends that there should be an outreach program for young athletes in the future EYOF games too. Moreover, anti-doping material and information about doping control in Doping control stations is really important for athletes who experience their first doping control in EYOF.

Clean and healthy athlete succeeds

The Clean and healthy athlete succeeds programme was created by the Finnish Antidoping Agency FINADA, UKK Institute in cooperation with Varala Sports Institute. The aim of the programme was to promote healthy life, clean sports and fair play to the young athletes.

The Clean and healthy athlete succeeds programme arranged events in the various venues of the EYOF. The most significant event was the Clean and healthy athlete succeeds tour, where a programme display stand was erected at the various venues, and related activities were arranged. In addition, the programme was also presented to the team leaders at a seminar in the OLV, and in a poster display.

Finnish Antidoping Agency FINADA

The Finnish Antidoping Agency FINADA is responsible for all doping control in Finland. Central spheres of activity are doping testing, education and international activities. FINADA's values are ethicality, justice, quality and expertise.

FINADA has, in cooperation with Fazer Group, created a Clean Win programme, aiming to promote clean sports, respect clean athletes and the values of fair play. FINADA and Fazer wish to bring forward the athletes who practise their sport ethically: respecting their sport, rivals and themselves. The programme challenges the general public, sports organisations, people close to the athlete and the athletes themselves to play fair (www.puhtaastiparas.fi).

HEALTHY ATHLETE PROGRAMME

The Healthy Athlete programme seeks to further coaching and guidance that supports good health in young athletes and children who practise sports. The programme provides information and skills about healthy and sustainable coaching and practising (www.terveurheilija.fi).

Tampere Sports Medicine Institute (Tampereen Urheilulääkäriasema), a part of UKK Institute, coordinates the programme as part of the National Programme to Prevent Sports Injuries. The programme is carried out in cooperation with Varala Sports Institute, Tampere Sports Academy, sports organisations, sports federations and clubs, local Finnish Sports Federation regions, teams and schools.

The Clean and healthy athlete succeeds stand

The EYOF organisation supported the programme by enabling it to present itself in the EYOF communication channels. The display stand tour was advertised in the manual for team managers, in the Buddy Up! Book distributed to the athletes, and in the EYOF supplement of the local newspaper. The promotional EYOF backpacks distributed to the team manager contained, among other things, a pack of Fazer's Xylitol chewing gum with a Clean and healthy athlete succeeds sticker.

The display stand was also advertised in the announcements at the venues. The Finnish Broadcasting Company made a programme about the display stand and aired it on Thursday on the festival week, as part of the hour-long programme on EYOF highlights.

The display stand toured on the festival week as follows:

20 July 9:00–12:00 swimming competition at Tampere Swimming Centre

21 July 16:00–20:00 athletics competition at Tampere Stadium

22 July 10:00–14:00 tennis tournament Tampere Tennis Centre

23 July 10:00–14:00 gymnastic competition as well as handball and volleyball tournament at TESC

24 July 13:00–17:00 judo competition at Tampere Ice Hall

24 July 18:00–20:00 closing ceremony at Tampere Stadium

The staff at the stand consisted of altogether 9 persons from FINADA, UKK Institute, Varala Sports Institute and Tampere Sports Academy. There were also 2 people from FunXR and 8 volunteer students studying physical education.

Clean Win

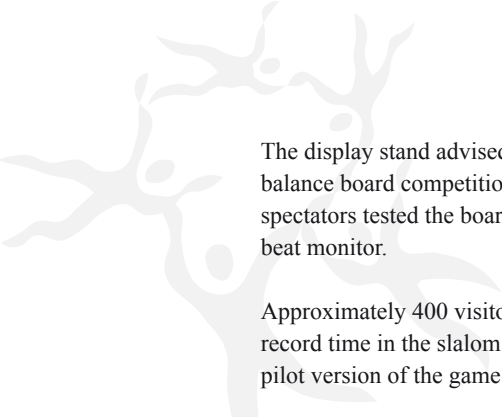
At the Clean Win stand, the visitors could ask questions about clean sport and anti-doping activities. The athletes, their stakeholders, and the spectators had the possibility to sign a petition for clean and fair sports. The purpose is to collect in three years, 2008-2010, the world's largest petition for clean sports. The petition will be presented to WADA in 2011. The petition was signed by nearly 600 sports fans from 50 different countries in 5 days. The signatories received a golden Clean Win pin as recognition for their commitment to clean sports and fair play.

The display stand had a horseshoe throwing contest that triggered a competition between teams from different countries. The participants received a programme bracelet as a token of their participation. In addition to the horseshoe throwing contest, the stand had a quiz about the stars of the Clean Win programme. Winners of both competitions received a package of Fazer products.

Healthy Athlete

The Healthy Athlete stand informed the visitors about healthy and sustainable exercise practices, with an emphasis on the "circle of 10" graphic that describes the main points of the programme. The display stand also provided information about the Varala Sports Institute and Tampere Sports Academy.

Visitors also had the chance to fill in a Smart Athlete questionnaire. The questionnaire was intended to young athletes who participated in competitions or acted as officials at the EYOF. The purpose of the questions was to survey the attitudes and practices concerning coaching, well-being, health and fair play. The goal of the questionnaire is to produce an international comparison study about the aforementioned topic. The questionnaire was available in six languages. 516 completed surveys were returned. Two students of physical education use the material in their theses.



The display stand advised the visitors on the use of balance boards and rubber bands. The Sypoba balance board competition logged in 200 attempts. About 400 competitors, coaches, officials and spectators tested the board. Each day, a draw was held where the participants could win a Polar heart beat monitor.

Approximately 400 visitors tried out FunXR Move to Play! gym ball game during the week. The record time in the slalom game was made in Tampere stadium Ratina. The winner was awarded the pilot version of the game.

Seminar

An evening seminar for the team leaders and coaches was held at the OLV with the theme Smart and Clean Training in Finland. Information about the seminar was published in the team leaders' manual and the intranet, as well as in printouts distributed to team mailboxes and EYOF restaurants.

The seminar was held on Monday, 21 June at 19:00–20:15, and its programme was as follows:

- A healthy athlete will succeed – health care of top-athletes in Finland
Dr. Tommi Vasankari, Professor, Chairman of Medical Commission of Finnish NOC,
Director, UKK Institute, Tampere
- Sports and Exercise Safety in Finland
Dr. Jari Parkkari, Chief Physician, UKK Institute, Tampere
- Education of healthy training in Sports Institute
Mr Kimmo Sirainen, Principal, Varala Sports Institute, Tampere
- Clean Win program
Mr Samuli Rasila, Education Manager, Finnish Antidoping Agency (FINADA)

Participants of the seminar represented the teams from several countries.

Poster display

The poster display consisted of posters from 11 exhibitors presenting projects and institutions related to sensible practicing and coaching, athletes' health and well-being and combining sports and studying.

Exhibitors of the poster display

- UKK Institute / Healthy Athlete programme
- FINADA and Fazer Group / Clean Win programme
- Varala Sports Institute / Exercise and coaching education
- Development project for coaching and guiding education
- Finnish Athletics Association / Development programme for girls' and women's sports
- Finnish Olympic Committee/Finnish Sports Academies
- Adecco/Career programme for top athletes
- Etelä-Pohjanmaa Sports Academy
- Sports Academy of the Capital Region, URHEA
- Tampere Sports Academy
- Sport-Oriented Upper Secondary School and IB school at Sotkamo

The exhibition, intended for the festival visitors, occupied a central location at the OLV during the whole week. The exhibition was held in the lobby of the central EYOF building that also housed the EYOF information desk, shop for EYOF products and one of the festival restaurants and cafés.

Ms. Heli Valkama, Coordinator at the Tampere Sports Academy, held a presentation about the role of the programme and its practical execution at the Tampere EYOF to approximately 30 Observer Programme participants representing the future EYOF and YOG organisations.

Doping tests

The Finnish Antidoping Agency FINADA was in charge of all doping tests in the EYOF. As a token of their commitment in clean sports, every athlete tested by FINADA was given golden shoelaces, which have become the symbol of the Clean Win programme. By wearing golden shoelaces, athletes and other people working in the field of sports can express their support for fair play and clean sports.

OBSERVER PROGRAMME

The aim was to provide:

- Information about the EYOF Tampere 2009 organisation structures and activities
- To give the Observers a possibility to see some of the structures in active phase (without feeling that they disturb the OC offices in action)
- To share information and questions also with other future OCs
- Provide main presentations for all programs and 2 divided subprograms in the same time period (Administration group and sports group)
- To keep the Observer Program as a compact package (two days during the EYOF, on Tuesday and Wednesday), which saves time and is cost effective for the participants
- Provide additional information also after the EYOF Tampere 2009 event, if some questions can not be answered on the spot

Discussions about constructing a separate Observer Programme along the Tampere EYOF 2009 started already in the autumn of 2008 between EYOF Tampere 2009 Chief Executive Officer Ms. Pirjo Puskala, the Olympic Committee and the office for big sports events at FSF/FIN NOC (Mr. Arto Ahola and first Ms. Saija Suominen, later Ms. Essi Puustonen).

The model adopted was one where the responsibility for building the programme and hosting its guests was allocated to other people than those who would commit to the practical arrangements of the games. This would put a minimal strain on the festival organisation, their time and attention required only for substantial matters.

It was considered important to execute the programme and accommodation in such a way, that the observers would never, not even in the invitation phase, be confused with VIP guests. This was to avoid extra costs to the festival organisation and confusion among the volunteers about who of the guests is a real VIP and who an observer.

The aim was to be cost-effective, meaning that the actual costs of the programme could be invoiced from the participating organisations, even though the Observer Programme was not intended to generate revenue for the EYOF organisation.

The observer programme was divided into two official days with set programme and into two observer groups: Administration Group which concentrated on administration and general execution and Sport Group which concentrated on technical matters and sports venues.

The purpose of the division was to provide the observers exactly the information they wanted to get from the Tampere games and to avoid frustration.

A new innovation in the Observer Programme at Tampere EYOF was the fact that the Technical delegates were requested to participate in the programme. This was requested in the Chefs de Mission meeting in spring, and the request was received very positively. This provided the delegates a chance to express their wishes to the hosts of the next EYOF to ensure that the festival is a success also from the delegates' perspective and to help in the execution of the next EYOFs.

An online registration tool was created on the Tampere EYOF 2009 website to obtain detailed contact information, group preference and other needed information from the participants.

A total of 60 participants registered from 7 future EYOF organisations or other sports organisations, which was about the number we estimated when planning the programme.

Before the start of the programme, it quickly became obvious that the observer groups wanted to arrive in Tampere before the official days in the programme and many even after that. This created perhaps the largest change in the entire programme, when the accreditation designed to cover two days was extended to the length of the delegations' entire stay at Tampere.

The accreditation mainly concerned the delegations' ability to use the public transport at Tampere and the shuttle transport, which lessened the need to use the relatively high-priced Finnish taxis. Participation in the games was free, but accreditation helped the persons to get to the venues quickly.

The execution of the programme went fairly well according to the plans. The needed information was provided in two days, and in some instances (such as the anti-doping presentation) the groups were combined, since the presentation is important for both groups.

Staff members of the EYOF organisation were needed only when it was time for them to give a presentation or to demonstrate their respective field work. Situations changes during the programme, but we can conclude that the goals and main features set during the planning phase were reached during the execution phase.

The feedback from the participants has been unanimously positive, and the EYOF organisation was especially praised for their courage to bring forward the challenges that had occurred in the preparation and execution of the EYOF games.

On the official dinner on the programme, nearly all participants were of the opinion that the honesty and self-criticism of the organisers gave them valuable tools for the preparation of their own games, and also increased their appreciation towards the EYOF Tampere organisation and the Finnish way of arranging events. The fact that the City of Tampere also participated in the programme was especially praised, as was the high level of professionalism of the EYOF organisation.

From the Observer Programme's perspective, of the greatest successes was that after the official programme was over, the delegates who remained to watch the games respected the wishes of the EYOF organisation staff and did not bother them without permission from the Observer Programme workers. There were only a few requests for meetings after the official programme, and they too could be placed in slots where they interfered as little as possible with the operative execution of the games, respecting the wishes of the EYOF organisation employees.

The presentations were made available on the Tampere EYOF 2009 website, where the participants could download them after returning home. This is a very cost-effective model and a good way to avoid email traffic, mailings and other extra work needed after the programme.



OLYMPIC WEEK

Olympic Week was celebrated in the primary and secondary schools of Tampere and its surrounding municipalities on week 21, (18-22 May 2009). The Olympic Week was used to market the Tampere EYOF games to children and their parents.

Schools were supplied with material and folders from the Finnish Olympic Academy, containing ideas on events, such as an Olympic Day, the schools arrange on the Olympic Week. In the winter and spring time the Chief Executive Officer went to the school headmasters' meetings to tell them about the possibilities and the upcoming EYOF games. The project supplied the schools with folders produced by the Finnish Olympic Academy that contained educational material on Olympics.

The event was received enthusiastically in many schools, and the Olympic Day and Week was celebrated in many ways. The pupils made drawings about Olympic Games, which were used to decorate the accommodation premises of the EYOF OLV. A Physical Exercise Day was celebrated. Many schools had competitions in various sports, and arranged small Olympic games and relay carnivals. Morning assemblies were held with an Olympic theme. The EYOF staff visited schools to tell the pupils about the Olympic ideals and the upcoming EYOF Tampere event. At least one school had an Olympic-themed spring celebration at the end of May, when school year ends in Finland.

The coordinator of the Olympic Week was Ms. Eira Kähtävä, a teacher in Kaukajärvi School. She collected information about events and was in contact with the teachers. The EYOF Communications Manager created a press release about the events, and many events at schools were accompanied by representatives of the media.

During the festival week, the Tampere website for the young offered a quiz on Olympic Games, where the youngsters could test their knowledge against a daily changing battery of questions.

A precondition for arranging the events at schools was at least one enthusiastic teacher who would carry the idea forward. May is a busy month in schools due to the approaching end of the school year, so it was perhaps not the best time to arrange Olympic events. However, the schools that were inspired and willing to execute the event had a great time.



PUBLICITY/MEDIA SERVICES

Communications before the event

Communications Manager Mr. Antti-Pekka Sonninen started as a part-time employee of the Tampere EYOF organisation on 1 January 2009. At the same time, photographer Mr. Mika Kanerva was commissioned to work in the project as a contract-fee basis.

Communications Manager worked from his home in Tampere, participated in meetings, produced promotional stories and press releases and arranged press conferences in cooperation with the management group. In June and July the Communications Manager worked as a full-time employee.

Press conferences

Before the event, four press conferences with a unique theme in each were held in Tampere and one in Helsinki. During the games, a press conference with President of the European Olympic Committees, Mr. Patrick Hickey was held on Thursday, 23 June 2007.

About one story, such as an interview, a week was written about the preparations for the EYOF. The stories were released to be freely used the media and also published in the internet on the EYOF website. Some of the stories were published on the websites of Finnish Olympic Committee, the sports organisation Hämeen Liikunta and Urheilu and the City of Tampere.

A notable highlight in the media was the lighting of the Olympic Flame and its arrival in Tampere. The fire was lit in a traditional ceremony at the old Olympic Stadium in Athens on Thursday, 4 June 2006. The Communications Manager was a part of the 8-person delegation from Tampere, and relayed the event in words and in pictures. A journalist and a cameraman from the Finnish Broadcasting Company YLE were present too, so the lighting received a lot of attention.

The visit of the Olympic Flame in the municipalities of Pirkanmaa during events for the general public before the games was also covered in the media.



The most important channels for information before the games were the local newspaper Aamulehti, the newspaper Hervannan Sanomat, YLE Radio Tampere / Häme TV News, Finnish News Agency (STT) and magazines of various sports federations.

A 24-page EYOF Supplement was published as a part of Aamulehti weekly supplement Moro on 9 June 2009. The supplement contained official greetings, schedules, general information and various stories about the upcoming festival. Since the EYOF was a relatively poorly known sports event in Finland before the Tampere games, informing the public in advance was regarded especially important.

The main EYOF Tampere main values, sportsmanship, sustainable development and economical efficiency were always brought forward, and so was the fact that the events were free of charge for the spectators.



Accredited Media

A total of 155 representatives of media were accredited to the games, of which 38 were Finnish. Both Germany and Holland had 7 accredited media representatives, and Lithuania had 6 journalists/photographers. A 14-person delegation from the host of the next EYOF games, Turkey's Trabzon, was also accredited via media accreditation.

The number above does not include the journalists in the Young journalist programme, who were accredited as members of their teams.

The vast majority of the accredited journalists wrote stories to papers, but some produced stories for electronic media. Some of the broadcasting companies that sent their own camera team to Tampere were BBC, Lithuanian TV and MTV3 from Finland.

Finnish Broadcasting Company aired a 55-minute taped highlight broadcast of the Opening Ceremony and of each festival day. The programme was sent on the channel TV2 on the festival days at 22:05 - 23:00.

Working premises

The most important matter for the media was to have a workspace with electricity and internet connection in each venue. All media centres had a guard and a laptop provided by the organisers.

Main media centre/ Athletics, Tampere stadium Ratina

The media room of Ratina stadium was selected as the main media centre. The location of the stadium in the centre of the city together with the fact that it has served extremely well in prior major events contributed to its selection as the main media centre.

The athletics results service, together with a possibility to print out start lists and results lists of other sports and other necessary information was organised in the main media centre. This possibility was used every day; the interest of the media was in particular directed towards the results of swimming and artistic gymnastics.

The Ratina stadium's press auditorium provided a table and electricity outlets for about 50 journalists but they were used fairly little. The majority of them worked in the media centre, which was within walking distance (about 25 metres) from the mixed zone of the athletic event.

The only problem that occurred with the media in Ratina was limited to a couple of occasions where there were problems with the access pass. Only journalists wearing a daily registered vest with a PHOTO-symbol were allowed to take photos in the inner court, only 12 photographers were, however, allowed at a time. At times the vests were queued for.

There were no problems with the computer connections or other technical devices in the main media centre, but in the press auditorium the wireless Internet connection was not the best possible. The start and results lists of athletics were received very quickly and in accordance with the theme of ecological responsibility, only 5 copies per discipline were made initially, more copies were provided only when needed.

Competition manager Mr. Pasi Oksanen, Mr. Mikko Suominen, who was in charge of the results, and Mr. Lauri Rautakorpi, who was in charge of construction, should be mentioned as they provided excellent co-operation in Ratina.

The Tampere Exhibition and Sports Centre/artistic gymnastics, handball and volleyball

In the Tampere Exhibition and Sports Centre, the common media work premises for artistic gymnastics, handball and volleyball were located in the café in the upstairs main lobby, where there was much space and the distance from each discipline venue was short.

The problem was that the handball and volleyball tournament records were received slowly both in electronic and paper format. In artistic gymnastics this problem was not observed.

A few reporters wanted to locate their workplace in the auditorium of the A-hall, so that they could report in the Internet real time. That could easily be arranged.

The photographers were able to work very easily with all three disciplines. The only people that were allowed in between the apparatuses in artistic gymnastics were the photographers identified with a PHOTO-vest by the organiser; other photographers had a spacious location for taking photos near the competition venues. The interviews took place in the immediate vicinity of the venues, for example, after handball and volleyball games by the courtside.

From media perspective, special thanks go to gymnastics Discipline manager Mrs. Riitta Harju-Villamo and Mr. Joni Koivunen whose co-operation proved invaluable.

Tampere Swimming Centre

The media room in the Tampere Swimming Centre was located in a downstairs meeting room. It had no visual contact to the swimming events but it posed no problem as the room was only about 40 metres walking distance away from the venue.

The results service of swimming operated extremely quickly, practically in real time. The need for printed start and results lists was virtually non-existent as wireless Internet connection operated without problems.

The operation of television crews in the crowded and hot environment that offered very little choice for different camera angles proved challenging. However, the Discipline manager Mr. Kalervo Sipiläinen fully understood the requirements of the media and acted upon them.

Tampere Ice Hall/judo and opening ceremony

The room that was reserved for media was too small, but working places for 10 journalists/photographers were set up, which was sufficient.

Only the organiser-designated photographers were allowed in the rink to take photos but working from outside the rink was fairly easy from the auditorium spaces and landings.

The Discipline managers of Judo had booked a spacious player changing room from the other side of the hall for the purpose. It did not have a visual contact to the tatamis, but the few journalists who made real time reports to the Internet were provided a special working place on the players' benches.

The wireless Internet connection worked exceptionally well and there were no problems. Five copies of tournament charts and results lists were provided for the media room.

Pyynikki Sports Hall and Hervanta Leisure Centre/basketball

In the events organised in the Pyynikki Sports Hall the media auditorium together with a working place was organised on the balcony of the main auditorium that had an excellent view over the court. The solution worked very well and since there were no problem with the wireless Internet connections, the media services were easy to organise.

In the Hervanta Leisure Centre, the media workplaces were organised at the court level, near the players' benches. The data connections worked flawlessly in Hervanta too.

Follow-up of basketball results took place real time and both locations copied a few pieces of player configurations and game records.

For basketball, special thanks go to Discipline managers Ms. Saila Asumaniemi and Mr. J-P Nieminen, who took the media's wishes into account in an exemplary manner.

Ruotula Tennis Centre

In the Ruotula Tennis Centre, the media working space was located in an office room in the main building, which is the usual place for it during international tournaments organised in the centre. Media personnel volunteers were not needed in Ruotula, because the communications manager of the Tampere Tennis Association, Ms. Katriina Saarinen took care of the task. There was a computer provided by the organisers in the media room and the Internet connections worked smoothly.

Tournament charts and results lists were copied as required, but mainly the media representatives used the online results service provided by the Tennis Association, where the delays were short.

Cycling, Hervanta and Pyynikki

No separate media room was organised for the cycling competitions because in the time trials and criteriums, the Hervanta competition centre was located very near the OLV. Moreover, the centre of road race, Pyynikki observation tower, was only a mere kilometre away from the main media centre at Ratina stadium.

No problems were experienced in either locations or the results service, provided by the sports club Tampereen Yritys, operated rapidly.

The greatest pressure was created by the need to inform the public about the traffic arrangements that were required by the cycling competition. A significant factor in the success of this task were the newspapers Aamulehti and Hervannan Sanomat, as well as YLE Tampere Radio and sports club Koo-Vee's juniors who distributed information leaflets from door to door.

Volunteers

Volunteers for the media centres were recruited using an open volunteer search. The search resulted in 15 interested applicants. Some of them declined in the nick of time because of dissatisfaction with the way work was allocated, for example. To replace them, some of the organisation staff reallocated to media duties, but workforce was also acquired outside the organisation. Photographer Mr. Carlos Matos was found through the volunteer search as well as Ms. Christina Toimela and Ms. Lotta Lanamäki who wrote competition reports to the Internet pages, the latter also working as a special assistant for the Finnish Broadcasting Company YLE.

The volunteers that finally were involved worked flexibly and were highly motivated. Tampere City Communications Unit provided significant assistance under Ms. Anna-Maria Maunu's leadership, providing a five-person unit to assist in the main media centre each day. From Wednesday onwards, one of these five persons replaced a volunteer in the Ice Hall media centre.

Additionally, the Communications Unit's photographer Ms. Susanna Lyly's contribution was a significant addition to the work of Mr. Mika Kanerva and Mr. Carlos Matos. Among other things, she put together a daily photo package for the International Olympic Committee.

The language skills of the volunteers and the people in the Tampere City Communications Unit were comprehensive. A command of the Turkish language was very helpful as the Trabzon delegation got acquainted with the media arrangements.

On Tuesday, 21 July 2009 the city of Tampere also organised a social evening for the media representatives at the sauna premises of Varala Sports Institute.

Conclusions

The City of Tampere received very positive international publicity for hosting the EYOF, since the arrangements of the event were found to be generally excellent.

The national media attraction was perhaps not at an expected level, even though the Finnish Broadcasting Company YLE kept the event well exposed during the week both on television and radio. The printed media in the capital city area were not particularly interested in the event, excluding a few larger story packages in the newspaper Helsingin Sanomat.

The main newspaper in the Tampere area, Aamulehti, warmed up slowly to the co-operation, but published detailed stories about the event right before its start. During the festival, Aamulehti covered the competitions and other related matters exhaustively.

In the Finnish printed media there were so much news and stories of the EYOF Tampere event that the advertising value was estimated to be about 768 000 euros (Oy Cision Finland Ab).

There was so much to tell and photograph that there would have been work for more than just three reporters and three photographers within the organisation. Based on the feedback, however, the organisation succeeded in conveying the atmosphere of the event anyway.



SECURITY

General

The security aspects and preventive actions in events are becoming more and more important in Finland. The security arrangements are governed by various regulations that the organising party needs to observe. When preparing an event, the central authorities should be contacted as early as possible so that they can give directions and guidelines as to how things should be accomplished. The police and emergency services department are the most important authorities in this regard. Finland is considered to be a fairly safe country to organise events of any magnitude. Nevertheless, Finland is not a completely safe haven and precautions must be taken.

Security organisation of the event

The management structure of the security organisation was intentionally kept light. Mr. Esa Koivisto and Mr. Harri Appelroth acted as main security managers. The lightweight organisation enabled quick decision making when necessary.

Each discipline has its own security manager as follows: Mr. Vilho Koskinen acted as a security manager for Tampere Ice Hall, Mr. Pekka Hakanen for judo, Mr. Sakari Suominen for basketball with Mr. Eero Rantala assisting for boys and Mr. Arto Asumaniemi for girls, in artistic gymnastics Mr. Petri Fihlman, Mr. Pentti Ojaniemi and Mr. Petja Mikkonen, in volleyball Mr. Matti Päivärinta and Mr. Veijo Linna, in handball Mr. Veli Koskinen, in cycling Mr. Harri Myllymäki, in swimming Mr. Tapio Kaakkolampi and in athletics Mr. Heikki Järvelin. The security manager of the Olympic village was Mr. Kaj Palenius. During the preparation phase, the security managers held five common meetings. There were around 300 security guards working during the event.

Training

During the autumn 2008 and spring 2009, the security guard trainers from the sports organisation Hämeen Liikunta and Urheilu trained over 100 security guards, with the EYOF organisation providing the necessary financing. This training support was a great service for the organising clubs, because they will need security guards also in their own events in the future. The precondition for the support was that the people attending the training would work as security guards in the EYOF games.

Authorities

Co-operation with the police and the rescue services was excellent. The person in charge from the police department side was Police Lieutenant Mr. Ismo Nykopp. In the rescue services, the persons in charge were Fire Marshall Mr. Ari Vakkilainen and Fire Inspector Mr. Tomi-Pekka Olkkonen. The main security managers went through the things that required attention with the discipline security managers during March and April. Additionally, on the last week before the games, the security managers went through the reminders sent to the security managers in each discipline about their rights, responsibilities and authoritative regulations.

The first inspection visit with the police and the rescue services was made to the venues on 14 May 2009 and another on 17 July 2009. The CBRNE inspection was conducted in the Ice Hall on 19 July 2009.

The authority concerning cycling was the Tampere City Real Estate Office.

Permissions

The following permissions were required for the event: Street permissions from the real estate office, sport service permissions from the venues, environment management's noise notification for concerts, permission from the Finnish Road Administration to close the Ruskotie road and a permission to organise an event for the general public that is required by the Finnish Assembly Act.

Additionally, each discipline made its own separate emergency and security plans. The main security managers instructed how they should be done. From a training perspective, this was also a good way for the different disciplines to fully understand the plans, since they made the plans themselves. The discipline security managers reviewed these plans with the security guards and officials during the last week before the games.

Conclusions

From the perspective of security, the games went very well. There were small incidents, but they did not bother the sports events.

In case of an accident or negligence in security matters, the game organiser would have been liable, which might have led to large compensations. In our opinion, security is one element in a greater scheme and therefore it is important for each party to know how to act. Communications from the security point of view should have started earlier so that especially the companies along the cycling route would have had more time to make their own plans. The most problematic was road cycling in Pyynikki, which could have created a big problem concerning scheduling; the organisation was not aware of the simultaneous outdoor summer theatre show or a hotel's summer accommodation packages, for example.

The cycling competition with its traffic arrangements caused a large amount of work, but the organisation managed to pull through. We were puzzled by the fact that some companies or private persons would just not make any concessions to their schedules, but attempted to force themselves to the cycling routes in the middle of the competition.

As one of the organisers, we can honestly say that our experience of the whole event was magnificent. The security managers of different disciplines and the security guards were up to date in their work and operated in an exemplary manner, rain or shine. It was a great learning experience also for all of us.



TRANSPORTATION

Organisation

Transportation of people in the EYOF event was planned at the City of Tampere Public Transport Department by Public Transport Engineer Mr. Juha-Pekka Häyrynen and Practicing Analyst Mr. Roope Petteri Rantala. The planning was made along other duties in January-June 2009.

For the duration of the games (15-25 July 2009), an EYOF transport office was founded at Tampere Technical University's Sähköotalo building in Hervanta. The transportation office was staffed by Häyrynen, Rantala and Mr. Antti Haukka, who was hired to manage transportation runs. The transportation office served as the information desk for transportation and as the leisure room for volunteer drivers.

In addition to the three hired employees, the staff of the transportation office consisted of 24 volunteer chauffeurs and 6 volunteer guides. The volunteer chauffeurs drove passenger cars and multi-purpose vehicles. Buses were driven by professional drivers.

Transportation by bus

The bus transportations were divided into five groups:

1. Transportation from and to Tampere-Pirkkala airport
2. Transportation from and to Helsinki-Vantaa airport
3. Transportations to ceremonies
4. Scheduled traffic during the festival (Shuttle Bus)
5. Other bus transports (including VIP groups, Observer Programme)

1. Transportation to Tampere-Pirkkala airport

15 teams arrived at the Tampere-Pirkkala airport. The teams were transported by chartered buses straight from the airport to the OLV accommodation premises. Excluding the smallest teams, each team had its own bus or buses. In total, 29 busloads (1,250 people) were transported from Tampere-Pirkkala. The maximum number of buses simultaneously in traffic was 8. The bus transport of teams was free of charge. The transports were taken care of by Länsilinjat Oy, based on the City of Tampere's Frame Agreement on Chartered Transport.

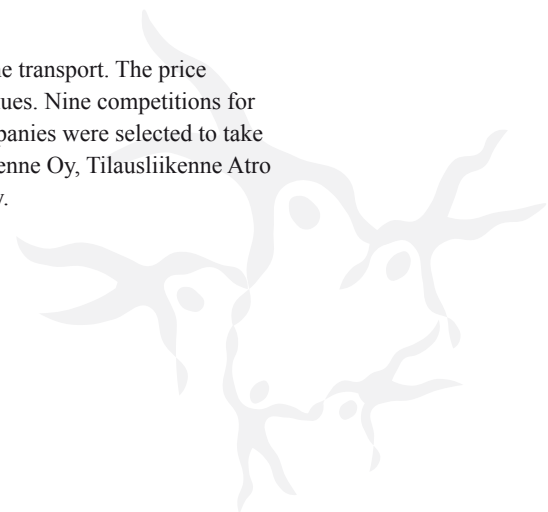
A separate freight transport was arranged for large sporting goods from the airport to the OLV and to the venues. There were 2 freight transports on the day of arrival. One freight transport was driven on the day of departure. A volunteer guide was present on the day of arrival at the airport to guide the teams to their buses and to point out the spot where large sporting goods could be left to wait for transport.

VIP guests were taken by passenger cars and multi-purpose vehicles directly into the hotels at the city centre.

2. Transportation to Helsinki-Vantaa airport

28 teams arrived at the Helsinki-Vantaa airport. The teams were transported by chartered buses straight from the airport to the OLV accommodation premises at Hervanta. Excluding the smallest teams, each team had its own bus or buses. All in all, 44 busloads (1,700 people) were transported from Helsinki-Vantaa. Since the majority of teams arrived between 14:00 and 18:00, a total of 30 buses were needed for transport.

The teams were charged €500 per bus per direction (including VAT) for the transport. The price includes a separate freight transport of sporting goods to the OLV and venues. Nine competitions for bids were held. On the basis of the competition, six transport service companies were selected to take care of the transportation: Aurinkobussit Oy, Länsilinjat Oy, Pekolan Liikenne Oy, Tilausliikenne Atro Vuolle Oy, Tmi Sirpa Parviainen/Sirpan Bussimatkat and Väinö Paunu Oy.



A separate freight transport was arranged for large sporting goods from the airport to the OLV and to the venues. The goods were packed at the airport into a lorry that was parked at the bus platform area for the whole day of arrival and departure. One freight transport was made into each direction. Six volunteer guides (2 shifts, 3 people in each) were present on the day of arrival at the airport to guide the teams to their buses and to point out the spot where large sporting goods could be left to wait for transport.

The VIP guests were mainly transported by the same bus with the team from the airport to the OLV, and then from their hotels by passenger cars.

3. Transportations to ceremonies

The transportations to the opening ceremony at Tampere Ice Hall on 19 July and to the closing ceremony at Tampere Stadium on 24 July carried the largest simultaneous number of people during the festival.

The baseline for planning transportation for the opening ceremony was to have 3,500 people transported from the OLV to the Ice Hall and back. Moreover, 250 people (6 busloads) were transported to the Ice Hall from the hotels at the City Centre.

The transportation to the opening ceremony took place as non-stop transportation on 15 articulated buses between 18:00 and 19:45. A total of 43 busloads were transported, 3 loads of passengers for each bus. The transportations ran on schedule, the return transportation was even quicker than scheduled.

After the opening ceremony, the VIP guests were transported by 5 buses to the reception at Tampere Hall, and in the evening by 2 buses from Tampere Hall to the hotels.

Teams were transported to opening and closing ceremonies by TKL (Tampere City Transport).

Transportations to the closing ceremony were basically the same as to the opening ceremony. As an exception due to the late schedule of the volleyball finals, special transportation was arranged from TESC to the Tampere Stadium. Since the transportation distance was short, only 2 buses were reserved for the transportation of the VIP guests

4. Scheduled traffic during the festival (Shuttle Bus)

The majority of transportation during the games took place in a circular route, which reached all venues and almost all practice sites. The shuttle bus travelled to both directions at an interval of 30 minutes. There were 6 buses on the route with a carrying capacity of 120 passengers per bus. Each day, there was also one articulated bus (capacity 140 passengers) running solely between OLV and TESC, and one normal bus running between OLV and the practise venues at Kaukajärvi. In addition, direct transportations were available from the OLV to the Tampere Swimming Centre at Kaleva (swimming), Tampere Ice Hall (judo) and Pyynikki Sports Hall (basketball).



The routes were open to all, but they were mostly used by the EYOF participants and volunteers. About 900 paid fares from the general public were collected in the Shuttle buses during the week. By comparison, persons with an EYOF accreditation made nearly 9,000 trips in normal public transport buses.

Excluding the airport and ceremony transports, the purpose was to get in the bus from the front door and register the trip with the accreditation card. This did not work in practice, and many Shuttle bus trips were not registered due to the fact that the passengers got in from the back door or did not register their card at the front door. It is estimated that 11,500 trips were made in this special scheduled shuttle bus traffic during the festival week.

The transportation was executed daily by 7-10 buses from Tampere City Transport and 1-3 buses from Länsilinjat Ltd. An average of 10 buses was in traffic each day.

The scheduling was a success as far as the buses were concerned, since they were practically never late from the time of departure on the schedule. On the other hand, the passengers were often late. When large groups were late from the bus allocated for them, the next buses were overloaded. These situations were solved by allocating 1 to 2 empty buses to the OLV to be used as additional buses wherever needed.

5. Other bus transports (including VIP groups, Observer Programme)

Other bus transportations were arranged for example to the VIP golf tournament at Ruotula, trip to Iit-tala Design Centre and Glass Museum, evening festivities for officials at Kaukajärvi, evening trip for CdMs and VIPs to Hangaslahti and trips related to the Observer programme.

Passenger car transportations

The EYOF organisation rented 31 passenger cars and 2 vans from Autotalo Laakkonen.

The majority of cars were used for 2 weeks between 13 July and 26 July.

The cars types were as follows:

MPV, 1+8 persons	VW	5 cars
Luxury car	Audi A6	5 cars
Normal passenger car	Audi A4	2 cars
Small passenger car	VW Golf or Polo	19 cars
Van	VW	2 cars

The passenger cars and MPVs were carpooled, i.e. anyone who had the right to order a car, could do so by phone. Transportation management tried to manually combine transportations going the same direction as much as possible. In practice, carpooling worked as follows:

1. The transportation office received a call about the need for transport
2. The transportation manager immediately checked on the computer which car is free on the requested particular time
3. The transportation manager informed the customer the number of the car that will pick him/her up (this was to avoid confusion in places where there were several people waiting for transport).
4. The transportation manager informed the chauffeur about the need for transport.
5. The chauffeur marked the transport in his/her transport list, which was printed and handed out to him/her at the start of the shift. The printed transport list contained the transports reserved so far.

Most orders for carpools came on the days of arrival and departure, when the invitees and officials were transported between the hotels and Tampere-Pirkkala airport. In addition, invitees and technical delegates were transported to the venues and athletes to doctor's appointments and doping testing. Luxury cars (5) and their chauffeurs were permanently nominated to be used by a certain person or group of persons.

The 30 cars that were managed by the transportation office from 13 July to 26 July totalled 27,000 kilometres of driving. Over 600 transport tasks were logged. In addition, some urgent transportation tasks which were not logged were made daily. Such transportation tasks included for example transports of athletes or officials on MPVs, when the buses were overloaded.

Seven (7) rented cars suffered damage during the rental period. Of these, 2 were technical faults that were not caused by the chauffeur, 4 were dents and scratches caused by the driver and one was a dent caused by a traffic accident that was the other party's fault. There were no injuries to people.

The NOC teams rented 35 cars from Hertz for themselves during the festival week.



VOLUNTEERS

Altogether over 1,500 volunteers participated in organising the EYOF Tampere 2009 event. Two thirds of the volunteers were officials from various sports clubs and one third of the volunteers were allocated to the operations of the Olympic village and other services. Volunteer Manager Ms. Eliisa Kuusela started to work part-time from the beginning of year 2009 and full-time from 1 June 2009 for two months.

Recruiting and registration

In May 2008, a registration form for volunteers was published on the EYOF website, and the first applications arrived already in May 2008. The registration took place by filling in and e-form that was located on the www.tampere2009.fi website under the title Volunteering both in Finnish and English. There were minor changes to the form in February 2009.

The recruiting was done in several different ways, partially as part of general EYOF campaigns. Volunteers were also searched especially using email lists of various educational establishments and by using Internet bulletin boards. Volunteers speaking certain foreign languages were searched also through international friendship associations. The recruiting was mainly targeted to the Tampere area, but all Finnish universities were informed about the volunteer work.

According to the feedback request sent to the volunteers, the information about the volunteer work had come from EYOF website, from a newspaper, through a friend or from advertisements or email.

Communication

The main means of communication with the volunteers was email. The volunteers were sent mass mails when there was a need to inform them about something. Many volunteers were also active in asking questions and commenting the messages they had received.

88% of the volunteers who answered the feedback request considered email as the best means of communication. Only two of all volunteers did not have access to email. They got the information verbally from a contact person. A small group of the volunteers had an email application that interpreted the mass mails as junk mail, which caused them to miss some messages. It also appeared that some volunteers read their messages rarely and haphazardly and missed the point of the message.

Trainings

Two general trainings were organised for the volunteers and depending on the group, some group-specific training sessions were held as well. The general trainings were conducted on Saturday, 4 April 2009 and on Monday, 13 July 2009. The April training gave an overview of the event and of the different volunteer tasks. The aim was also to make the volunteers commit to their tasks and activate the people that had enrolled. The number of participants was considerably lower than expected, about 150 persons, but the participants felt the training was useful.

Another general training was conducted on Monday 13 July, on the week before the start of the festival, five days before the teams arrived. The majority of the participants thought the training was very useful. The training handled the different sectors of the event on a detailed and concrete level.

Group-specific trainings were organised by the person in charge of different groups. The group trainings reviewed the tasks and responsibilities of the group in question. The trainings were conducted during May, June and July as required by the groups. The group-specific trainings were considered very useful.

Volunteer categories and assignment volunteers to different tasks

The volunteers were involved in many different tasks such as: accreditation, catering, doping escorts, technical assistance in ceremonies, eco-advisors, team attachés, competition activities, EYOF office, services for invitees, security guards, transportation, accommodation, marketing, guides for observers, ceremonies, free time activities and communications.

The largest groups were competition activities, accommodation services and the attaché group. There were only two observer guides and the volunteers of the ceremonies were usually also involved in another volunteer group as well.



In some cases, volunteers were assigned to tasks on the basis of their application only. The age of the applicant, their previous experience, language skills and own preferences were facts that were considered in the assignment. The assignment could later be rechecked when the person in charge of a group got acquainted with their own volunteers. Some of the volunteers were personally interviewed either on the phone or in person.

The assignment to different tasks took place mostly as soon as the applications arrived. The person in charge of each group had to define the needs of their group at the end of April at the latest so that the volunteers could be placed in different groups and that they could be informed about their assignment during May. In practice, some the requirements of some groups became evident as late as in June, which slowed down the assignment of the volunteers and caused some dissatisfaction among them. It is important that the volunteer requirements of the groups are more mapped in detail at an earlier stage of planning.

Supervisors

For larger volunteer groups, supervisors were assigned, i.e. volunteer persons with a manager position within the volunteer group. Some smaller groups did not have a supervisor or a person in charge which made coordinating the operations of the group difficult. The supervisors were active mostly during the games, but met the person in charge of their respective group a few times before the games started, and thus also participated in the planning of the operations. The role of the supervisors during the games was extremely important and had much responsibility. They coordinated the daily activities in their own working place and made sure that each shift contained the necessary amount of volunteers.

Shift lists

When the volunteers were assigned in their groups, some of the responsibility for coordinating, communication and training was transferred to the person in charge of the group. The work shift lists were created mainly by the person who was in charge of that specific group. An exception to this was the accommodation group whose work shift lists got finalised just in the nick of time, because the person in charge was caught up in other tasks. Creating three-shift work lists for a team of hundred people a mere week before the games started, took far too much time and directed attention away from other volunteer groups and coordination of the entire event. The shift lists should have been completed earlier.



Festival week

During the festival week, the volunteer activities were coordinated by the supervisors of the groups together with their own managers. The manager of the volunteers was also the manager of the attaché group. The manager of the volunteers coordinated to amend shortages in different groups and clarified things as needed. Late cancellations caused the need to recruit volunteers even during the game week, which took some time away from guiding individual volunteer groups, among other things.

Cancellations and the final number of volunteers

Over 750 persons used the e-form to apply as volunteers. Over 200 of those who applied cancelled their enrolment. There were altogether 537 accredited volunteers. In addition to this were the volunteers working in different venues that were mostly members of various Tampere-based sports clubs. The frequency of cancellations was fairly stable, but increased during May and June, when the volunteer applicants started to confirm their plans for the summer. All volunteers received a message during May to which they had to reply in order to remain on the lists.

Passive volunteers were removed from the list at this stage. Many surprise cancellations occurred just before the games started. Some volunteers simply did not show up. When they were contacted, they had not thought that they should let someone know about their absence. Last minute cancellations created much pressure especially in the accommodation group.

Conclusions

The final number of volunteers conformed to the expectations, and the persons that applied to the tasks were both enthusiastic and committed. The youngest volunteers were 15 years old and the oldest over 70 years old. The majority of the volunteers were students but there were also housewives, unemployed people, working people and entrepreneurs. About twenty of the volunteers came from abroad. Additionally, there were many exchange students that live in Finland or immigrants living in Finland. 88% of the volunteers who replied to the feedback request expressed their interest to participate in similar events also in future.





APPENDIXES

EYOF TAMPERE 2009 ORGANISATION

EYOF Tampere 2009 official organisers were the City of Tampere, Finnish Olympic Committee and the Regional Sports Organisation Hämeen Liikunta and Urheilu (HLU). They made a national agreement of the arrangements. Their roles were:

City of Tampere

The Host City of EYOF Tampere 2009 provided the sports venues with equipment. City offered also some of the social programme and hospitalities related to the EYOF games. Mr. Mikko Heinonen from the Sports Services Department worked as Project Manager (Village Manager) from 1 September 2007. Many other city employees in different departments worked for EYOFs beside their own work.

Finnish Olympic Committee

Liaison Manager Ms. Pirjo Puskala from the Finnish Olympic Committee worked 2.5 years as the Chief Executive Officer for EYOF Tampere 2009. On the EYOF week Secretary General Mr. Jouko Purontakanen worked closely with the VIP sector and Mr. Arto Ahola took care of the Observer group.

HLU

Official administration; agreements (with companies and personnel); financial administration with accounting; purchase and payroll payments; the ledger and closing of the accounts; the income statement and the balance sheet; and coordinating the safety arrangements.

Patron President of the Republic of Finland, Mrs. Tarja Halonen

Organising Committee

Chair	Mr. Pekka P. Paavola Director, Sports Services, City of Tampere
Vice Chairs	Mr. Jouko Purontakanen Secretary General, Finnish NOC Mr. Hannu Soro Deputy Head Master, City of Tampere Vice Chair of HLU
Members	Ms. Tiina Kivisaari (2007- 2008 Mr. Pertti Alaja) Board member of Finnish NOC Mr. Ari Koskinen Secretary General, FSF (HLU) Tampere Region Ms. Tuula Martikainen Purchasing Manager, City of Tampere Ms. Anna-Maria Maunu Communications Director, City of Tampere Ms. Tuuli Merikoski-Silius Study and Career Counsellor, Finnish NOC Mr. Jukka Männikkö Budgeting Manager, City of Tampere Ms. Kirre Palmi Lawyer, TE Centre Vice Chair of HLU
Secretary	Ms. Pirjo Puskala Chief Executive Officer Finnish Olympic Committee/ EYOF Tampere 2009 Project

Honorary Committee

Chair, Tampere mayor Mr. Timo P. Nieminen and members HLU President Ms. Leena Mankkinen; FIN NOC President Mr. Roger Talermo; FIN NOC Council Chair Mr. Kalervo Kummola; Tampere City Council Chair Ms. Irene Roivainen; Tampere City vice mayor Mr. Perttu Pesä; Tampere City director Mr. Lasse Eskonen; Ministry of Education Minister of Culture and Sports Mr. Stefan Wallin and Counsellor for Cultural Affairs Mrs. Raija Mattila; IOC member Mr. Peter Tallberg; IOC member Mr. Saku Koivu; SLU President Mr. Timo Laitinen; Finnish Judo Association President Mr. Tapio Mäki; Finnish Basketball Association President Mr. Curt Lindbom; Finnish Handball Association President Mr. Tapio Arponen; Finnish Volleyball Association President Mr. Rauno Saari; Cycling Union of Finland President Mr. Timo Luostarinen; Finnish Tennis Association President Mr. Veli-Matti Ropponen; Finnish Swimming Association President Mr. Jari Räikkönen; Finnish Athletics President Mr. Antti Pihlakoski; Finnish Gymnastics Federation President Mrs. Kirsti Partanen; Tampere Chamber of Commerce President Mr. Timo Salli; Federation of Pirkanmaa Enterprises President Mr. Mauri Kivistö; Veikkaus - Finnish Lottery Company CEO Mr. Risto Nieminen; Newspaper Aamulehti Editor-in-Chief Mr. Matti Apunen; Finnish Broadcasting Company Sports Director Mr. Kari Mänty; Tampere Athletes Mr. Tommi Evilä and Ms. Kiira Korpi; representative of Tampere culture, artist Mr. Teemu Saukkonen; representative of Tampere youth Ms. Laura Karhola; Secretary and preparations EYOF Chief Executive Officer Ms. Pirjo Puskala.

In charge of different sports disciplines/sports club/organisation

Athletics	Mr. Harri Raivio, Tampereen Pyrintö ry
Basketball	Mr. JP Nieminen, Tampereen Pyrintö ry Ms. Saira Asumaniemi, Tampereen Pyrintö ry
Cycling	Mr. Tapio Niemi, Tampereen Yritys ry
Gymnastics	Boys Ms. Niina Seppänen, Tampereen Sisu ry Girls Ms. Jaana Sudenvaara-Kulmala, Tampereen Voimistelijat ry
Handball	Ms. Katariina Rönberg Finnish Handball Association
Judo	Mr. Jouko Rantanen Tampereen Judo ry
Swimming	Mr. Kalervo Sipiläinen Tampereen Uinnin Tuki ry
Tennis	Mr. Hannu Granroth Tampereen Tennisseura ry
Volleyball	Mr. Juhani Vesanen Isku-Volley ry

EOC Coordination Commission

Chair	Mr. Jesper Frigast Larsen DEN
Members	Mr. Joseph Cassar MLT Mr. Volodymyr Geraschenko UKR Medical Delegate Prof. Emin Ergen TUR

Technical delegates

Athletics (EAA) Mrs. Anny SCHMITZ, NED Mr. Chris COHEN, GBR	Judo (EJU) Mr. Densign WHITE, GBR
Basketball (FIBA Europe) Mr. Jan HOLMIN, SWE	Swimming (LEN) Mr. Rein HALJAND, EST
Cycling (UEC) Mr. Roland HOFER, SUI	Tennis (Tennis Europe) Mr. Per WRIGHT, NOR
Gymnastics (UEG) Mrs. Yvette BRASIER, FRA Mr. Tom THINGVOLD, NOR	Volleyball (CEV) Mr. Philip BERBEN, BEL
Handball (EHF) Mr. Jan TUIK, NED	



EYOF STAFF (full-time, part-time or beside his/her own work)

Security Manager, Mr. Harri Appelroth	(1.3.2009 – 31.7.2009)
Marketing Coordinator Ms. Maria Arokallio	(1.3.2009 - 31.7.2009)
Guest Coordinator Ms. Valerié Enault	(1.7.2009 – 31.7.2009)
Competition Manager Ms. Elisa Hakanen	(1.1.2009 -15.8.2009)
Accommodation services Mr. Vilhartin Hanhilahti	(24.6.2009- 15.8.2009)
Transportation services Mr. Antti Haukka	(15.7.2009 - 26.7.2009)
Project Manager (OLV) Mr. Mikko Heinonen	(1.9.2007 – 31.10.2009)
Transportation Manager Mr. JP Häyrynen	(1.1.2009 – 31.7.2009)
Accreditation services Ms. Sonja Ikonen	(4.5.2009 - 31.7.2009)
Venue Manager Mr. Matti Kaario	(1.9.2007 – 31.7.2009)
Finance Manager Mr. Ari Koskinen HLU	(2007 – 2009)
Volunteer Manager Eliisa Kuusela	(1.1.2009 – 31.7.2009)
Guest services Mr. Tero Lahti	(1.5.2009 - 31.7.2009)
Ceremonies Coordinator Ms. Iina Ojala	(1.1.2009 – 31.7.2009)
Accommodation Manager Mr. Antti Pekkala	(1.1.2009 - 15.8.2009)
Chief Executive Officer Ms. Pirjo Puskala	(28.5.2007 – 31.10.2009)
Transportation services Mr. Petteri Rantala	(6.4.2009 – 31.7.2009)
Leisure Activities Coordinator Ms. Anna Saarni	(15.2.2009 – 31.7.2009)
Media Manager Mr. Antti-Pekka Sonninen	(1.1.2009 - 31.7.2009)
Catering Coordinator Ms. Tiina Tamiola	(1.1.2009 – 31.7.2009)
Accreditation and Office Manager Ms. Mari Vuorinen	(1.1.2009 - 30.8.2009)



FEEDBACK/GREETINGS

Dear all,

As summer and the holiday season have already almost ended in these northern parts of Europe, but nevertheless please let me join in the thanks to you all for good work as well as precious friendship during the happy EYOF days in Tampere, which we can truly conclude were a great success for our Tampere hosts as well as for the EOC.

Returning home, my feeling was the usual Olympic paradox of how on the one side, it felt like a very long time since I went away, and on the other side, how amazingly fast the days in Tampere have flown. I guess that is just how it should be. In any case, I truly enjoyed your company and look forward to meeting most of you again in Copenhagen in two months' time for the IOC Session and Congress.

Med venlig hilsen / Kind regards

Jesper Frigast Larsen

Chair of EYOF Tampere 2009 Coordination Commission

Dear Pirjo and all my Finnish friends

I already miss you a lot. Thanks and well done for the magnificent games, and above all, your ever lasting friendship.

I wish you nice holidays

joe

Joseph Cassar

Member of the Coordination Commission

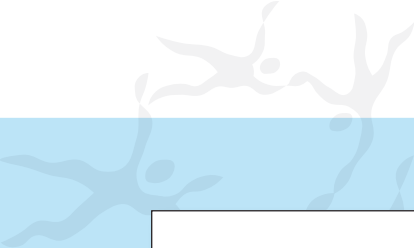
Dear Pirjo and all your colleagues,

I thank you very much for your kind words! It was unforgettable Festival for me. I thank you for your hospitality and respect on behalf of the NOC of Ukraine and personally.

Sincerely yours,

Volodymyr Gerashchenko

Member of the Coordination Commission



No better words can be added and sentences can be constructed than that of Jesper's.
It was just GREAT to be together!

Sincerely,
Emin

EMIN ERGEN
Prof. EOC Medical Technical Delegate

Dear Aki,
I was travelling since I left Finland and I am only now back in my base Dublin Ireland.

It really was a fantastic Games and everything worked out very well. I would like to thank you personally for all the care and attention you took looking after myself and my wife Sylviane, we really appreciated it and it made our visit so pleasant.

Good luck to you and your family and lets keep in touch and I hope to see you sometime in the future.

Best Wishes

Patrick Hickey, President

European Olympic Committees

Dear Pirjo,
congratulations to you. You have done a great job. Everybody is happy about Tampere.
A big hug to you, have wonderful holidays and see you in Lisbon in November.

Rossana
ROSSANA CIUFFETTI, EOC

Dear Pirjo,

I wish to thank you for everything...!! It was great. Please kindly convey my heartfelt thanks to Roger Talerma and Jouko and to all your team. They've been absolutely fantastic...

All the best and kind regards!!!

Sabrina
SABRINA RETTONDINI, EOC

Dear Pirjo,

I have had a wonderful time in Tampere and it all went so quickly.

I would like to convey my sincere thanks for having me made feel so welcome in your team and it has been very easy to collaborate with every member of it as they were there every single time I have needed them.

Tero has been a great asset at the Sokos hotel Ilves and we were able to co-operate in the most pleasant way.

Thank you for having trusted me with this mission and I wish you all the best with the forthcoming weeks of closing down the whole business. It is not a very easy task to do but you will do it with the knowledge that you have achieved to produce a great Festival!

With very kind regards and, as you say, let's keep in touch!

Valérie Enault

Dear Ms. Puskala, dear Pirjo

I would like to congratulate you on the successful organisation of a vibrant 2009 edition of European Youth Olympic Festival in Tampere.

Moreover, on behalf of all our Youth Olympic Games (YOG) team, I would like to thank you for your hospitality and for facilitating our observation exercise that has proved very interesting and fruitful, thanks to your team.

Best regards

Essar GABRIEL

Head of Youth Olympic Games

IOC

Dear Pirjo,

The EYOF in Tampere was a great success, especially the athletic part. An excellent organisation, many youngsters involved as judges and volunteers and they did a great job.

Competition director Pasi Oksanen and his team behind the scenes like the results working group, the call room and the technical information centre (TIC) they all worked very efficient, very kind to athletes and coaches and in case of a problem they knew how to handle.

Quite a lot of new EYOF Best Performances - see my report which will be ready at the end of this week-.

I wish you all the best for the future and may be we will meet somewhere.....?

Kind regards and a big hug,

Anny Schmitz

TD for Athletics



Dear Friends,

Please find attached my brief report of the Athletics competition at the recent EYOF in Tampere. Writing it brought back many happy memories of the week spent in Finland! Also attached are results and records broken in competition.

Can I thank each of you for your assistance in helping me play my small part in the event.

With best regards

Chris Cohen TD for Athletics

Dear Pirjo,

Congratulations to a perfect event and thank you for all hospitality. JP Nieminen and his crew did an excellent job with the two basketball tournaments.

Best regards

Jan Holmin

TD for Basketball

Dear Pirjo

After the EYOF, held in Tampere, I would like to congratulate you and all your team for the perfect organisation of these games. Thank you also for your hospitality during our stay in Tampere.

I hope to see you again somewhere.

In the meantime I send you my best regards

Roland

Roland Hofer

TD for Cycling

Dear Pirjo

That was a great pleasure of taking part to the EYOF of Tampere.

And this competition was of exceptional quality. I want to thank again all those which did a splendid work for the success of this competition.

With friendship

Yvette

Yvette Brasier

TD for Gymnastics (Girls)

Hello! Pirjo

I want to congratulate for the fantastic organization of EYOF!

Also I thank you so much for everything that has been done for us by you and your staff!

It has been very easy for me to do my work, and a pleasure to be in Tampere.

Hope to see you somewhere in the future!

Kind regards

Tom Thingvold, TD for Gymnastics (Boys)

Dear Sport Friends,

It was a very good stay in Tampere and in my opinion we did a very good job for the future athletes in the Olympic movement.

I was honoured to be a part of it.

Attached you can find my short summery and hope that this is enough for a good evaluation of this event.

Thanks to all of you for the nice cooperation and friendship.

I hope to meet you in one of the next events.

With respect and best regards,

Jan Tuik

TD for Handball


Dear Pirjo

The whole stay in Tampere was filled with positive experiences and gave such good memories.

Best regards

Per Wright

TD for Tennis



Dear Friends,
Back home at my office, I want to thank you all again for the hospitality and close cooperation during the EYOF in Tampere.
For me it was heart warming experience which I appreciated very much.

Best regards,

Philip BERBEN
TD for Volleyball

First of all, congratulations for organizing the 10th European Youth Olympic Festival successfully. It was a great pleasure and experience for us to be there.

The Observer programme was also very fruitful and I am sure all my friends got maximum use of it. I once again congratulate you and your colleagues and thank you for the programme and your hospitality.

Best regards

Nihat DOKER
EYOF 2011 Trabzon
General Coordinator

Dearest Ms Puskala,

Congratulations on a successful EYOF. Thank you for inviting us.
We had a good fruitful and enjoyable trip.

Thank you once again and I wish you all the best.

Warmest regards,
Averyl

Averyl Rodrigues (Ms) | Executive | Corporate Planning Division
Singapore Youth Olympic Games Organising Committee (SYOGOC)

Dear Mrs. Pirjo,

Thanks for wonderful week. It was great pleasure to be in contact with you and with your team...

Wish you best and great success in forthcoming years...

Sincerely,

Konul
KONUL NURYLLAYEVA
NOC of AZERBAIDJAN

Dear Pirjo,

Thank you again for all the efforts made for the good running of our training camp and the friendly relation during the EYOF. Holiday is waiting for me now.

☺

Warm regards,
Rudy

RUDY LAHOR
NOC OF BELGIUM

Dear all,

I just wanted to write a note to thank you on behalf of the Great Britain team for a fantastic week in Tampere. The Festival was extremely well organised and run, and thanks to your hard work and commitment we are in no doubt that the event would not have run so smoothly.

It makes our jobs so much easier when working with such an efficient and professional Organising Committee so we thank you once again on behalf of all our athletes and team officials.

I hope you have all had time to rest now!?

With very best wishes
Amy

Amy Terriere
British Olympic Association



Dear Pirjo,

Thank you once more for an excellent week in Tampere we have spent during the EYOF.

In the conclusion of EYOF we were informed the DVD with all official results would be sent to the participated NOC in near future.

Thank you for your valuable cooperation and hope to meet you in the near future.

Best regards,

Jan
JAN HRDINA
NOC of Czech Republic

Dear Pirjo & Team,

I would like to thank You and your Team for the excellent organizing and your really hard work during the week of Tampere EYOF competitions! I would also like to express my gratitude to all of your colleagues for their lot of help before the competitions which resulted in a smooth arrival and a very pleasant stay in Tampere.

Though it was my first EYOF to take part in but as a Deputy CdM for our Team and on behalf of the NOC of Hungary I dare say that we have experienced a really great time and great Festival in your beautiful country.

Wishing you all the best for the future,

Kind regards,
Zsofi

Zsófia Ágnes Báthori
Hungarian Olympic Committee /

Hi Pirjo,

Congratulations on a great games! You must be very pleased at how smoothly it all went (at least that's how it appeared to me!)

I'm sorry I didn't get to see you before I left - too many things to attend to with the team.

Thanks and best regards

Martin
Martin Burke
Sports Director
Olympic Council of Ireland

Dear Pirjo, dear Mari,

I hope you are fine and enjoy some days off after you got rid of the people from whole Europe.

I want to congratulate you for the excellent organisation of the games. For me and my delegation everything was just perfect and I will always have precious memories of Finland.

I also liked very much the property of Tampere City, it reminded me at home. And what I appreciated most was of course the reliability which seems to be part of the Finnish mentality. It makes cooperating to a big pleasure.

After all that work I wish you a looooooong holiday and then have an eye on Trabzon... you have set the standard very high. Hope to see you there at the latest!

Linda Frick
Liechtensteinischer Olympischer Sportverband

Hej Pirjo,
Thank YOU for very nice and well organized EYOF in Tampere! The best I have experienced so far!
I hope you will have some time off and enjoy the rest of the summer!

Kram/Marja
Marja von Stedingk
NOC of Sweden

Dear Pirjo!

Dear Mari and all team members!

Thank you very much for the nice events we have had during EYOF in Tampere!

On behalf of the NOC of Ukraine and my colleagues I would like to express our deep appreciation of your contribution to the total success of this festival and nice opportunity to see the beauty of the Finland and its high sport and organizing potential.

We wish you further successes, wellbeing and prosperity.

Best regards from Ukraine!

Shchiro dyakuyemo!

**Anna Sorokina
NOC of Ukraine**

Strength of mind (GO!)

(J. Manninen, C. Salter, D. Webster)

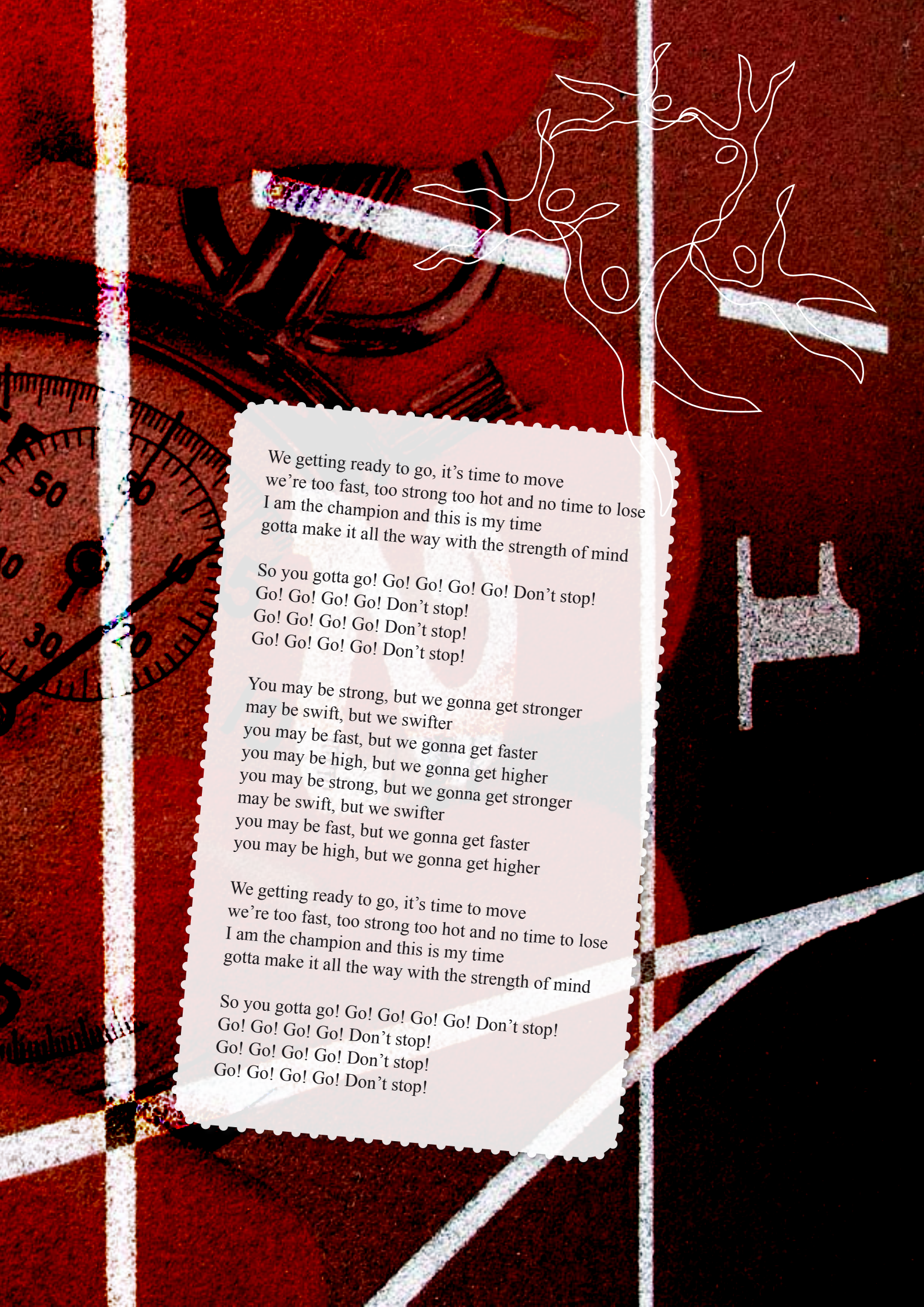
Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!

I got my mind on the track, feeling eyes on my back
yo, it's time to attack, can't decline to the back
won't give it up, there's little time to react
don't test my skills I fly right off the back yo
so don't panic, keep the pace steady
if the race is for the swift blood, I finished it already
foes so many, but we stay focused
champion, the competition seems bogus

We getting ready to go, it's time to move
we're too fast, too strong too hot and no time to lose
I am the champion and this is my time
gotta make it all the way with the strength of mind

So you gotta go! Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!

Keep moving, don't watch the minutes
keep your mind level and fight till you finished
the balance of body and mind cannot diminish
make sure you perfect your flow before you bring it
you got the stamina to outlast the best
the skills to leave the rest, try put we to the test yo
bring your best from north south east and west
there ain't no contest, we keep it moving!



We getting ready to go, it's time to move
we're too fast, too strong too hot and no time to lose
I am the champion and this is my time
gotta make it all the way with the strength of mind

So you gotta go! Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!

You may be strong, but we gonna get stronger
may be swift, but we swifter
you may be fast, but we gonna get faster
you may be high, but we gonna get higher
you may be strong, but we gonna get stronger
may be swift, but we swifter
you may be fast, but we gonna get faster
you may be high, but we gonna get higher

We getting ready to go, it's time to move
we're too fast, too strong too hot and no time to lose
I am the champion and this is my time
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So you gotta go! Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!
Go! Go! Go! Go! Don't stop!

ABBREVIATIONS, ACRONYMS AND DEFINITIONS

- EYOF** European Youth Olympic Festival
- FOJE** Festival Olympique de la Jeunesse Européenne
- EOC** European Olympic Committees
- COE** Comités Olympiques Européens
- IOC** International Olympic Committee
- CIO** Comité International Olympique
- ANOC** Association of National Olympic Committees
- ACNO** Association des Comités Olympiques
- NOC** National Olympic Committee
- FIN NOC** Finnish Olympic Committee
- HLU** Hämeen Liikunta ja Urheilu ry, Regional Sports Federation of SLU (Finnish Sports Federation)
- OC** Organising Committee
- CO** Comité Organisateur
- OLV** Olympic Village
- TESC** Tampere Exhibition and Sports Centre
- CdM** Chef de Mission, Team Captain of the NOC Olympic team
- NOC teams**
Sports team (athletes, officials, etc.) accredited by their NOC as members of the official team for the EYOF
- Accredited**
All those who in whatever capacity officially take part in the EYOF (NOC teams, organisation, volunteers, media, VIP, observer etc.)

EYOF TAMPERE 2009 FINAL REPORT

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