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A MILITARY HISTORY

of the

US ARMY COMMAND AND GENERAL STAFF COLLEGE

Fort Leavenworth, Kansas



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U. S. ARMY COMMAND AND GENERAL STAFF COLLEGE
Fort Leavenworth, Kansas 66027

I. COLLEGE ORGANIZATION AND OPERATION

Following a period of rapid and varied changes during the 1960's, the U. S. Army Command and General Staff College experienced an academic year of relative calm. No major structural, physical, or relocation changes were made; however, the College did gain some space by taking over Building 107 to house the College Year Book Staff.

There were, as always, numerous organizational and personnel changes:

Effective 1 March 1971, Major General John J. Hennessey assumed¹ responsibilities as Commandant replacing Major General John H. Hay, who was designated Commanding General, 18th Airborne Corps, Ft. Bragg, N. C.

On 1 August 1970, Deputy Commandant, Brigadier General James M. Gibson was promoted to his present grade.

Effective 14 June 1971, Colonel N. F. J. Allen was replaced by² Colonel Bernard J. Leu, Jr., as Class Director.²

On 1 July 1971, Colonel John C. Barrett, Jr., assumed duties as Secretary of the College, replacing Colonel C. E. Lawing, who, pending his retirement, was designated Special Assistant to the Deputy Commandant.³

¹ Fort Leavenworth General Order 26, 1 March 1971.

² Fort Leavenworth Special Order 117, 16 June 1971.

³ Fort Leavenworth Special Order 129, 2 July 1971.

On 19 March 1971, Colonel Noboru Matsuura, Director of the Japanese Section, was replaced by Lieutenant Colonel Misao Matsumoto.⁴

On 12 August 1970, Colonel Herve de Lencquesaing, Director of the French Section, departed and was replaced by Lieutenant Colonel Michel Maze on 9 September 1970.⁵

On 11 November 1970, Colonel P. S. Newton, Director of the British Section, departed and was replaced by Colonel S. T. Baldry.⁶

On 11 August 1970, LTC H. C. Pitts, Director of the Canadian Section, was replaced by LTC J. A. Cowan.⁶

On 31 March 1970, Colonel H. F. K. Rasch, Director of the German Section, departed the Post. He was replaced on 1 April 1970 by Colonel Hans Link.⁶

In March 1971, the Student Academic Records Division was transferred from the Class Director's Office to the Administrative Division of the Secretary's Office and redesignated Student Academic Records Branch.

On 15 August 1969, the Staff and Faculty Briefing Room was officially designated as the George C. Marshall Auditorium. Bell Hall Auditorium was officially designated as the Dwight D. Eisenhower Auditorium.⁷

⁴DF, Japanese Section, 15 June 1971.

⁵DF, French Section, 8 June 1971.

⁶Telecon, British Section, 21 June 1971.

⁷Fort Leavenworth General Order 108, 7 August 1969.

II. CURRICULUM AND STUDENT BODY

No major changes or developments occurred in the Regular Course curriculum between the 1969-70 and 1971 years, except in the areas of the Master of Military Art and Science and the Electives programs. The MMAS Program will be discussed in part III of this document.

Both Faculty and Students participated in the Electives Program, which was expanded to two semesters. Each Regular Course student was required to complete at least two electives during the academic year. The courses offered fell into five categories: in-house, contract, correspondence, research and thesis, and extracurricular. A breakdown in each category by semester follows:

	<u>Fall</u>	<u>Spring</u>
In-House (four fall, six spring)	200	583
Contract (18 fall and spring)	443(4)*	379(10)
Correspondence (three courses)	562	260
Extracurricular	80	100
Research	70	37

*Parentheses figures indicate Faculty participation for credit in a contract course.

To help provide additional academic hours required by this expanded program the Communicative Arts Program was reduced from 27 to 5 hours. In addition other minor adjustments were made in the schedule.

During the fall semester, 188 students were accepted for and participated in the new Cooperative Degree Program. This program

allows students to take electives that contribute to graduate degree requirements. After graduation from USACGSC the student enters a period of full-time residence of 6 months to 1 year in order to complete his degree requirements. During the last year, 63 student officers under this program entered universities.

In the 1971-72 period, the electives program will continue largely as it has except for a relatively few changes. One correspondence course has been dropped and the two remaining will be offered only in the fall semester. Two new in-house courses will be offered and one will be dropped. Nine contract courses have been dropped for various reasons and 10 new ones will be offered.

The Cooperative Degree Program has been expanded by the addition of one more discipline, Communications and Human Relations.

The College plans to provide CONARC with a description of these programs for dissemination to all branch schools, including a listing of the disciplines offered and subject areas in which branch schools should offer graduate-level courses as career course electives.

Planning the curriculum for the 1971-72 academic year resulted in a fundamental change in the structure of the College curriculum. Instead of four departmental courses of study, the common curriculum will consist of seven courses of study, each consisting of a logical sequence of instructional periods devoted to related material and common instructional objectives:

<u>Course</u>	<u>Title</u>	<u>Department</u>
1	Fundamentals of Staff Operation	DC
2	Command and Management	DC

3	Division Operations	DDO
4	Larger Unit Operations	DLUO
5	Strategy and Strategic Studies	DJCASO
6	Joint and Combined Special Operations	DJCASO
7	Internal Defense-Military Assistance	DJCASO

The leadership instruction of course 2 will place increased emphasis on contemporary problems such as race, drug abuse, dissent, ethics, junior officer retention, and the modern volunteer army.

A substantially strengthened management instruction has also been consolidated into course 2, with an applicatory problem and additional instructions on personnel management added.

Course 5 has a new title, Strategy and Strategic Studies, for the completely redesigned strategic subjects. The course changes will be implemented in two phases, part in 1971-72 and the remainder in 1972-73. These changes represent a substantial strengthening of College instruction in military strategy.

Civil disturbance operations, formerly taught by three departments has been consolidated into Course 6, Joint and Combined Special Operations.

Instruction on Allied Armed Forces, other U. S. Armed Forces, and riverine operations was also included in course 6.

Formerly fragmented instruction on military assistance and international logistics has been incorporated into Course 7, Internal Defense-Military Assistance.

Planning has been completed for reinstatement of an abridged version of the Regular Course, formerly called the Associate Course, for non-Active duty officers of the Reserve components. This course will be presented twice in 1971-72 to a total of 260 officers.

Seventeen weeks will be required for the completion of each course.⁸

The Marine Corps Section received approval for initiating a new subject R7002, Fleet Marine Force Operations, and for separation of Marine Corps portions of subjects M8001 and P8020, with the new designations M7001, US Marine Corps; and P7020, Introduction to the US Marine Corps.⁹

The Navy Section subject R8006, Naval Tactical Problem was reduced from an 8-to a 7-hour block; and subject M8003, Naval Weapon Systems from a 3-to a 2-hour block. Two special classes, D8100, US Navy Trends, and D8110, Communist Naval Posture, were presented to the Command and General Staff Officer Refresher-Combat Division Course.¹⁰

The Department of Nonresident Instruction served over 20,000 students enrolled in either correspondence courses or one of the more than 100 USAR schools located throughout the United States and Oversea Commands during 1970-71. The enrollment included 178 Allied officers. Approximately 1,500 of these students received CGSC diplomas at Fort Leavenworth after attending either Phase X or Part 2 of the Extended Resident Option.

⁸ DF, Director of Resident Instruction, 8 July 1971.

⁹ DF, Marine Corps Section, 11 June 1971.

¹⁰ DF, Navy Section, 13 July 1971.

The Nonresident Course took on added significance for the Reserve components as a result of AR #135-155, effective 1 July 1972, requiring all Reserve officers to complete 50 percent of the CGSO course for promotion to lieutenant colonel, and complete the entire CGSO course for promotion to colonel.

A new concept of group study of correspondence course material augmented by training aids has been approved by CONARC. Guidelines are being established for the implementation of this program.

Plans are being made for administering the nonresident course by use of mechanization and automation in order to provide a more efficient service to the citizen soldier and enable him to better prepare for his role in the One Army Concept.¹¹

A total of 1,244 American officers were graduated at the close of Academic Year 1970-71. Of this total, 14 were US Air Force; five, US Marine Corps; and four, US Navy. One hundred three Allied officers representing 50 countries brought the total class strength to 1,347. Two hundred fifty-two graduates were on the Commandant's List; 63 of these officers were designated as Honor Graduates.

Major James H. R. Curd, U. S. Marine Corps, was the Distinguished Graduate and Marshall Award Winner. This was the first time an officer from a Sister Service was so designated.

Major Phillip A. Roy, Canada, was the recipient of the Eisenhower Award.

¹¹

DF, Director of Nonresident Instruction, 2 June 1971.

Majors James G. Johnson, Raymond E. Starsman, and Billy M. Thomas were winners of the Combat Developments Command's Creative Thinking Award.

The Graduation Program 1971, a roster of honor graduates, and a student profile for /9, /0, and /1 Regular Courses are at Inclosures 1, 2, 3.¹²

In addition to regular academic pursuits, the Allied officers took part in many tours and local activities. Among the more significant of the tours were visits to: the Hallmark Card Plant, Leavenworth; Leavenworth High School; Kansas City, Missouri, by riverboat down the Missouri; the William Rockhill Nelson Art Gallery, Kansas City, Missouri; Federal Reserve Bank, Kansas City, Missouri; General Motors Assembly Plant, Kansas City, Missouri; U. S. Penitentiary, Leavenworth, Kansas; Kansas School for the Blind, Kansas City, Kansas; Fort Riley, Kansas; Dwight D. Eisenhower Library, Abilene, Kansas; and the Harry S. Truman Library, Independence, Missouri. These trips are designed not only to furnish entertainment for our Allies, but also to broaden their knowledge of American ways and customs.

The Allied officers made 42 presentations of Know Your World between 15 September 1970 and 4 May 1971. These programs are attended widely by military personnel, civilians, and dependents of both.

Upon graduation, the Allied officers presented the College with a beautiful plaque bearing the names of all the Allied officers and the countries they represented.¹³

¹² DF, Class Director, 6 July 1971.

¹³ DF, Director Allied Personnel, 10 June 1971.

The Consulting Faculty continued its outstanding contribution to the College educational program. They conducted seminars, reviewed and graded seminar papers, conducted classroom instruction, read and commented on MMAS theses, and sat on orals boards. In addition, they contributed countless informal reports and comments on all areas of the regular curriculum and on facets of the MMAS Program.

The following is a breakdown of departmental use of the Consulting Faculty:

DJCASO	21
DNO	0
DC	4
DLUO	0
DGSR	14
DRI (ITV)	2

The Consulting Faculty is considered to be of such importance that it should not only be continued, but expanded.¹⁴

¹⁴

DF, Graduate Study & Research, 15 July 1971.

III. MASTER OF MILITARY ART AND SCIENCE

Thirty-six officers were admitted to the MMAS Program for Academic Year 1970-71 and from these officers, 23 theses were submitted and 22 accepted. Twenty-two officers completed the program. This brings the total MMAS graduates to 142 since the inception of the program.

Twelve of the MMAS graduates were also on the Commandant's List. One MMAS graduate, Major Raymond E. Starsman, was also a winner of the Combat Developments Command's Creative Thinking Award.

Once again the MMAS Degree Program was affirmed by the USACGSC Advisory Committee as a vital step in the evolution of military education. In particular, the Committee pointed out to the Army Chief of Staff, the degree's potential significance for the status of Army ROTC. The Committee concluded that the awarding of a degree in Military Art and Science would do much to overcome the criticism that too often ROTC instructors have limited academic qualifications as represented by academic degrees and credentials.

In 1963 the North Central Association of Colleges and Secondary Schools accredited the MMAS program. Under normal NCA rules, a university's program is reviewed for accreditation every 9 years. In the College's case, the review would be in 1972. However, in 1966 the NCA withdrew accreditation from the College because of lack of approval action on the part of Congress. As a consequence the College plans to await favorable congressional action before requesting a review.¹⁵

¹⁵ DF, Director Graduate Studies & Research, 15 July 1971.

IV. EXTRACURRICULAR ACTIVITIES

During academic year 1970-71, five additional officers were inducted into the Fort Leavenworth Hall of Fame. They were: Nathan Boone, youngest son of Daniel Boone, who served at Fort Leavenworth with the 1st Dragoons; Bennet Riley, first military escort on the Santa Fe Trail, for whom Fort Riley, Kansas, was named; James E. B. Stuart, Indian Fighter with the 1st Cavalry; Frederick Funston, organizer of the 20th Kansas Volunteers, Congressional Medal of Honor Winner; and Walter Krueger, regarded as one of the Army's most brilliant strategists and considered to have had a great influence on Army training, Commander of the Sixth U. S. Army in the Pacific in World War II.¹⁶

Student officers contributed \$2,473 to the Bell Hall Memorial Association's stained glass windows project. In addition, \$1,500 was contributed by Reservists who studied at Fort Leavenworth during the year.

Student officers also collected and donated \$6,248 to the POW/MIA Fund.¹⁷

¹⁶ Leavenworth Lamp, Vol. 1, No. 6, pp. 8-9, 13 May 1971.

¹⁷ DF, Class Director, 6 July 1971.

GRADUATION PROGRAM 1971



**U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE
FORT LEAVENWORTH, KANSAS**

GRADUATION PROGRAM

**Command and General Staff Officer Course
11 June 1971**

**United States Army
Command and General Staff College
Fort Leavenworth, Kansas**

THE GENERAL GEORGE C. MARSHALL AWARD

Among the many men of stature who have graduated from the United States Army Command and General Staff College, one of the greatest in heart and mind was General George C. Marshall, who finished first in his class at the Army School of the Line in 1907, and repeated his success a year later by graduating first from the newly established Staff College Course. He then served for two years as an instructor in the Engineering Department of the College. During the next 45 years, General Marshall established a lasting, worldwide reputation as a soldier, scholar, diplomat, and humanitarian.

On 26 September 1960, the Commandant, United States Army Command and General Staff College, with Mrs. George C. Marshall's consent, arranged for the establishment of an award in honor of General Marshall to be presented to the number one graduate in each Regular Class. The establishment of this award recognizes scholarship, pays homage to one of America's most honored soldiers, and serves as a lasting incentive to the officers privileged to attend the College.



PROGRAM

**Selections –
THE 371st ARMY BAND**

**Ruffles and Flourishes –
THE 371st ARMY BAND**

**Invocation –
CHAPLAIN (COL) CONOR R. SMITH, USA**

**Introductory Remarks –
MAJOR GENERAL JOHN J. HENNESSEY, USA
Commandant, USACGSC**

**Address –
GENERAL RALPH E. HAINES, USA
Commanding General, CONARC**

**Presentation of General George C. Marshall Award
MAJOR GENERAL JOHN J. HENNESSEY, USA
Commandant, USACGSC**

**Presentation of Diplomas –
BRIGADIER GENERAL JAMES M. GIBSON, USA
Deputy Commandant, USACGSC
Honor Graduates
Class President
Allied Officers
Candidates for the Degree of Master of Military Art and Science
U.S. Marine, Navy, and Air Force Officers
Regular Class Section Leaders**

**Presentation of the Henry Leavenworth Chapter AUSA Dwight D. Eisenhower Award to
the Distinguished Allied Officer Graduate
MAJOR GENERAL JOHN J. HENNESSEY, USA**

**Presentation of Commanding General, USACDC Creative Thinking Awards
MAJOR GENERAL JOHN J. HENNESSEY, USA**

**Benediction –
CHAPLAIN (LTC) PETER S. LENT, USA**

**The National Anthem
THE 371st ARMY BAND**

The Command and General Staff College has an international reputation for excellence, and as graduates you become a part of this tradition. In the years to come, your relationship will strengthen the reputation of the college and the Army throughout the world.

You must continue the essential task of sustaining your nation's military commitments throughout the free world. But even more important will be your influence in revitalizing the Army during an era of searching reassessment. The problems of our society are reflected in the Army and pose a real test for your already proven leadership.

Your year at Fort Leavenworth has prepared you to meet these challenges and those of the future, both foreign and domestic, in peace and in war. As you strive to achieve the goals of the Modern Volunteer Army and fulfill the worldwide commitments of our nation, bear in mind the motto of your college *AD BELLUM PACE PARATI* (Prepared in Peace for War) — and go forward with professionalism and confidence.



W.C. WESTMORELAND
General, United States Army
Chief of Staff

HONOR GRADUATES

<u>NAME</u>	<u>GRADE</u>	<u>BRANCH</u>
BALDA, Edward J., Jr.	MAJ	FA
BIZZELL, Word G.	MAJ	IN
BRIGGS, Harold L.	MAJ	FA
BROWN, Joseph E.	MAJ	IN
BROWNLEE, Romie L.	MAJ	IN
BURNELL, Robert W.	MAJ	IN
CHANDLER, Edward V.	MAJ	IN
CLARK, Claude L.	MAJ	AR
CLARK, Richard A.	MAJ	IN
CODY, Michael A.	MAJ	OD
CRAIG, Richard P.	MAJ	CM
CURD, James H.R. (DG)	MAJ	USMC
DACUNTO, Lawrence J.	MAJ	IN
DARLING, Dean H.	MAJ	IN
DILLON, Thomas	LTC	MI
EDWARDS, Robert H.	MAJ	IN
EGGLESTON, Howard C.	MAJ	FA
EIDSON, Edward W.	MAJ	IN
ENDY, Clarence E., Jr.	MAJ	MI
FARQUHARSON, William R.	MAJ	FA
FRY, Clifford F.	LTC	MI
GRIFFITHS, William R.	MAJ	AR
GRITZ, James G.	MAJ	IN
GROVES, James R.	MAJ	IN
HAUPT, Jerome L.	MAJ	AR
HELDSTAB, John C.	MAJ	AR
HARMON, Wilburn H.	MAJ	QM
INGMAN, John F.	LTC	TC
JACOBSON, Walter R.	MAJ	CE
KNISELY, Lynn B.	MAJ	SC
KNOX, Granville S.	MAJ	FA
LENSCHAU, Justus M.M.	MAJ	MI
MACDONALD, Alexander R.	LTC	AR
MARSHALL, Thomas J.	MAJ	IN
MAUK, Gerald F.	MAJ	MI
MCWHIRTER, Julian H., Jr.	LTC	AD
MOONEYHAM, John A.	MAJ	JA
MUNDT, James A.	LTC	JA

Incl 2

<u>NAME</u>	<u>GRADE</u>	<u>BRANCH</u>
NATHAN, Walter E.	MAJ	SC
NEAL, Clarke L.	MAJ	OD
NELSON, Peter G.	MAJ	SC
PARCHEN, David H.	MAJ	QM
POLLARD, Joseph W., III	LTC	SC
POWERS, James H.	MAJ	TC
RAMSDEN, James A.	MAJ	CM
RAY, Roy G.	MAJ	IN
RIDDELL, John R.	MAJ	VC
ROSE, Louis	MAJ	AG
SCHWAR, Joseph H., Jr.	MAJ	IN
SEYMOUR, Roger G.	MAJ	IN
SHIPLEY, Dale W.	MAJ	IN
STROMBERG, Peter L.	MAJ	IN
TAYLOR, Harry S.	LTC	OD
THOMAS, Billy M.	MAJ	SC
THREEFOOT, Philip S.	MAJ	FA
VOSS, James G.	MAJ	OD
WALSH, Martin W., Jr.	MAJ	CE
WAKEFIELD, Samuel N.	MAJ	TC
WARNOCK, William H.	MAJ	FA
WATERMAN, William R.	MAJ	TC
WHITLEY, George R.	LTC	SC
WILLIS, Deral E.	MAJ	FA
WILSON, John P., Jr.	MAJ	AD

STUDENT PROFILE /9, /0, /1 REGULAR COURSE

INDEX

- A - GRADE; TIME IN GRADE
- B - COMPONENT; SOURCE OF COMMISSION
- C - BRANCH OF SERVICE
- D - YEARS OF ACTIVE COMMISSIONED SERVICE
- E - AGE
- F - CIVILIAN EDUCATIONAL DEGREES
- G - MARITAL STATUS; DEPENDENTS
- H - PLACE OF RESIDENCE
- I - COMBAT EXPERIENCE
- J - AWARDS AND DECORATIONS
- K - SPECIAL CAREER FIELDS
- L - FOREIGN LANGUAGE ABILITY
- M - INSTRUCTOR EXPERIENCE
- N - COMMAND EXPERIENCE
- O - STAFF EXPERIENCE
- P - ASSIGNMENTS FOLLOWING GRADUATION

Incl 3

GRADE - US OFFICERS

<u>GRADE</u>	<u>NUMBER OF STUDENTS</u>			<u>% OF CLASS</u>		
	/9	/0	/1	/9	/0	/1
LTC-CDR	424	349	268	34%	28%	21%
MAJ-LCDR	822	901	977	66%	72%	79%
CPT	1	0	3	---	---	---

TIME IN GRADE

<u>GRADE</u>	AVERAGE (YRS/MONTHS)			MINIMUM (YRS/MONTHS)			MAXIMUM (YRS/MONTHS)		
	/9	/0	/1	/9	/0	/1	/9	/0	/1
LTC-CDR	0/8	0/7	1/0	---	---	0/1	3/5	3/4	3/10
MAJ-LCDR	2/3	2/5	3/1	0/2	0/1	0/8	3/3	3/2	3/11
CPT	5/6	---	4/10	5/6	---	4/4	5/6	---	5/2

- NOTES: 1. /9 as of 1 January 1969 (CPT-USAF Officer)
 2. /0 as of 1 August 1969
 3. /1 as of 10 August 1970 (CPTS-USAF Officers)

BRANCH OF SERVICE
(CONT'D)

<u>BRANCH</u>	<u>NUMBER OF STUDENTS</u>			<u>% OF CLASS</u>		
	<u>/9</u>	<u>/0</u>	<u>/1</u>	<u>/9</u>	<u>/0</u>	<u>/1</u>
VC	2	4	2	--	--	--
WAC	4	4	4	--	--	--
USAF	14	14	14	1%	1%	1%
USMC	6	7	6	--	1%	--
USN	4	4	4	---	--	--

YEARS OF ACTIVE COMMISSIONED SERVICE

Average Number Years of Active Commissioned Service

/9 -- 12 years, 3 months
/0 -- 11 years, 7 months
/1 -- 11 years, 7 months

Minimum Number Years of Active Commissioned Service*

/9 -- 5 years
/0 -- 7 years
/1 -- 7 years

Maximum Number Years of Active Commissioned Service

/9 -- 18 years
/0 -- 19 years
/1 -- 19 years

NUMBER OF YEARS <u>COMMISSIONED SERVICE</u>	NUMBER OF STUDENTS			% OF CLASS		
	/9	/0	/1	/9	/0	/1
1			1			
2						
3						
4			2			
5	2		1			
6	1		2			
7	2	25	4			
8	55	92	100			
9	112	136	123			
10-16	1061	964	1014	14%	20%	10%
17	3	6		86%	78%	81%
18	2	1				
19		2	1			2%

*Figures do not include ACDUTRA students.

AGE

Average Age

/9 --- 34 years, 10 months
/0 --- 34 years, 6 months
/1 --- 34 years, 7 months

Minimum Age

/9 --- 28 years, 2 months
/0 --- 27 years, 9 months
/1 --- 29 years, 4 months

Maximum Age

/9 --- 45 years, 7 months
/0 ---- 47 years, 3 months
/1 --- 43 years, 6 months

<u>AGE IN YEARS</u>	<u>NUMBER OF STUDENTS</u>			<u>% OF CLASS</u>		
	/9	/0	/1	/9	/0	/1
32 or less	245	299	285	20%	24%	23%
33-39 (inclusive)	953	915	920	76%	73%	74%
40 or more	50	35	43	4%	3%	3%

CIVILIAN EDUCATIONAL DEGREES

<u>HIGHEST EDUCATIONAL LEVEL ATTAINED</u>	<u>NUMBER OF STUDENTS WITH DEGREES</u>			<u>% OF CLASS</u>		
	/9	/0	/1	/9	/0	/1
Associate of Arts Degree (2 year College)	2	15	42		1%	3%
Baccalaureate Degrees	856	833	860	69%	67%	70%
Masters Degrees	311	317	309	25%	25%	25%
 <u>Professional Degrees</u>						
Doctor of Medicine(MD)	(9)	(5)	(10)			
Doctor of Dental Surgery (DDS)	(2)	(2)	(2)			
Doctor of Veterinary Medicine (DVM)	(2)	(4)	(2)			
Bachelor of Laws(LLB)	(5)	(5)	(7)			
Master of Laws(LLM)		(1)	(4)			
Bachelor of Divinity	(3)		(1)			
	21	17	26	2%	2%	2%
Doctor of Philosophy	7	9	10	1%	1%	1%

/9 Class

89% of Class possesses a baccalaureate or higher level degree.
 4 of the 314 students possessing masters degrees hold two masters degrees.
 1 of the 5 students possessing an LLB also holds an MA degree.
 2 of the 9 students possessing an MD also hold MA degrees.

/0 Class

93% of Class possesses a baccalaureate or higher level degree.
 7 of the 317 students possessing masters degrees hold two masters degrees.
 2 of the 9 students possessing an MD also hold MA degrees.

/1 Class

18 students possess two baccalaureate degrees and two of these each
 have an MD.
 9 students possess two masters degrees each.

MARITAL STATUS

	/9	/0	/1
Number of Students Married	1203	1191	1195
Number of Students Unmarried	45	58	53

DEPENDENTS

Total Number of Dependents	4340	4242	4007
Average Number of Dependents for Married Students	3.6	3.6	3.4
Average Number of Dependents for all US Students	3.5	3.3	3.2
Maximum Number of Dependents	11	11	10

COMBAT EXPERIENCE

	<u>World War II</u>	<u>/9 /0 /1</u>		<u>Korea</u>	<u>/9 /0 /1</u>		<u>Vietnam</u>	<u>/9 /0 /1</u>
Number of Students with Cmbt Experience	3	1	0	47	13	21	829	989
% of Class	-	-	-	4%	1%	2%	67%	79%
Average Number of Months in Combat	7	6	0	9	9	10	12	11
Minimum Number of Months (for those serving)	4	6	0	2	1	3	1	1
Maximum Number of Months (for those serving)	12	6	0	21	19	20	35	36
								42

SPECIAL CAREER FIELDS

<u>FIELD</u>	<u>NUMBER OF STUDENTS</u>		
	<u>79</u>	<u>/0</u>	<u>/1</u>
Logistics	59	2	57
Information	5	1	10
Comptroller	29	1	9
Civil Affairs	2	3	0
Foreign Area Specialist	22	4	10
Procurement	5	3	13
Research and Development	39	13	35
Intelligence	0	0	2
Automatic Date Processing	16	15	11
Atomic Energy	12	0	7
OR/SA	19	16	16
Military Assistance	--	--	9
TOTALS	208	58	179

% of Class in Special Career Fields:

/9 -- 17%
 /0 -- 5%
 /1 -- 14%

INSTRUCTOR EXPERIENCE

	SERVICE SCHOOLS			ROTC			MILITARY ACADEMY		
	/9	/0	/1	/9	/0	/1	/9	/0	/1
Number of Students	440	446	388	221	205	182	52	84	56

Students instructing at 2 or more of the 3 types of schools:

/9 -- 62
/0 -- 64
/1 -- 31

Total number of individuals in class with instructor experience:

/9 -- 688
/0 -- 689
/1 -- 558

% of class having instructor experience:

/9 -- 55%
/0 -- 55%
/1 -- 45%

COMMAND EXPERIENCE

	PLATOON /9 /0 /1			COMPANY/ BATTERY /9 /0 /1			BATTALION /9 /0 /1		
Number of Students	705	842	885	1007	964	1053	36	58	114
% of Class	55%	67%	72%	81%	77%	85%	3%	5%	9%
Average Command Time (Months) for those having command	18	17	18	15	14	14	11	8	8
Average Command Time (Months) for all US students	10	9	13	12	7	12	--	--	1
Minimum Command Time (Months) for those having had command	1	2	1	2	2	1	2	1	1
Maximum Command Time (Months)	48	49	70	49	52	72	17	17	37

STAFF EXPERIENCE

LEVEL

STAFF LEVEL/ PRINCIPLE STAFF POSITION	NUMBER OF OFFICERS			MINIMUM			TIME IN MONTHS			AVERAGE		
	/9	/0	/1	/9	/0	/1	/9	/0	/1	/9	/0	/1
Battalion/ Battle Gp	606	591	729	1	3	1	34	53	96	11	16	15
Brigade/Gp/ Regiment	320	242	590	2	1	1	47	60	88	11	14	13
Division	134	254	440	2	3	1	33	49	96	10	14	14
Corps	63	55	139	3	3	2	40	55	40	11	15	12
Army	97	128	260	2	4	1	52	49	76	15	17	17
Dept of Army	21	104	117	6	5	3	49	44	60	23	21	23
Joint Staff	59	52	225	4	2	1	36	36	76	14	13	20
Combined Staff	4	5	38	16	12	2	36	36	48	25	23	19

ASSIGNMENTS FOLLOWING GRADUATION

	<u>/8</u>	<u>/9</u>	<u>/0</u>
Vietnam	430	376	248
USARV			(162)
MACV			(86)
DA or higher staff	255	276	156
CONUS Posts	159	20	33
Europe	70	38	119
Korea	30	29	31
Service Schools	63	98	121
CGSC			(56)
Other			(65)
CDC	26	51	35
ZI Armies & Corps	13	30	25
CONARC	10	11	47
Civil Schooling	22	75	115
MAAG	15	17	22
STRICOM	10	3	10
Thailand	18	16	15
Alaska	5	4	11
ZI Troop Units	10	39	35
Civilian Component	4	7	24
ROTC			(18)
NG			(4)
USAR			(2)
PACOM	17		18
Southern Command	8		6
USMA	9	7	15

ASSIGNMENTS FOLLOWING GRADUATION (CONT'D)

	<u>/8</u>	<u>/9</u>	<u>/0</u>
Japan	6	2	2
CENTAG			1
Canada	2	1	1
NORAD/ARADCOM	9	9	12
DCA			1
Safeguard System			3
USA Comptr Sys Cmnd			4
OCE (District)			9
Okinawa	4	6	4
Taiwan	1	2	3
British Staff College	2	1	1
Warmaster, England	1		1
Attache	1		5
Panama	1	3	6
School of Americas	1		
Atlantic Command	1		
Hawaii		22	10
Military Schooling		17	10
US Training Center		14	11
AMC		11	16
USASTAG		5	2

ASSIGNMENTS FOLLOWING GRADUATION (CONT'D)

	<u>/8</u>	<u>/9</u>	<u>/0</u>
AVSCOM		3	1
Intl Command		3	3
STRATCOM		2	8
ASA		2	3
Mil Munitions Ctr		1	
Ammo Plant Cmdr		1	
AASCOM		1	
USNA		1	
USAFA		1	1
German Staff College		1	
ARCOM		1	9
Project MASSTER			2

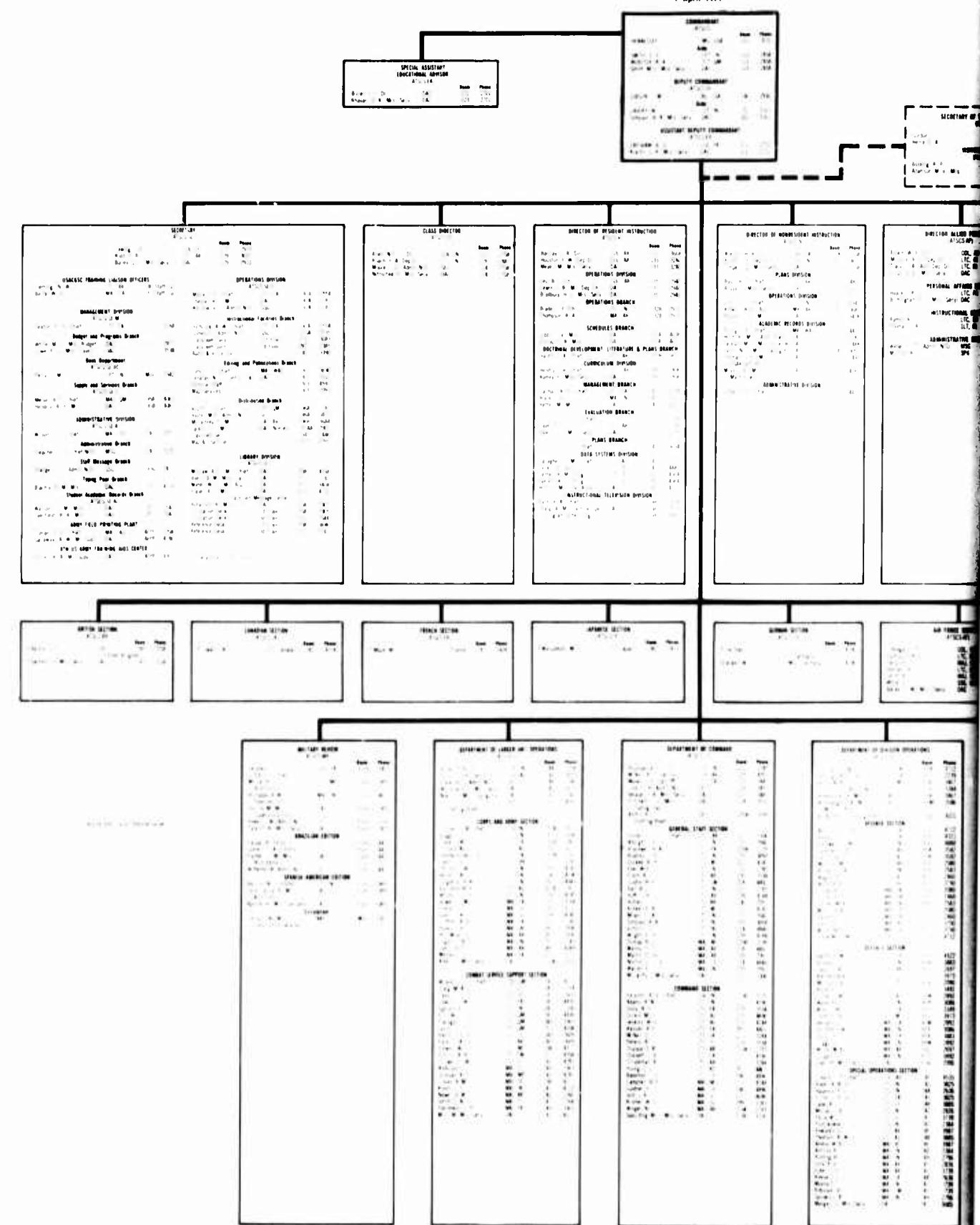
NOTE: As of 5 June 1968, approximately 1% of the class had not received official orders.

As of 19 May 1969, approximately 2% of the class had not received official orders.

USACGSC-2PI2-0897-75-15 Oct '71

STAFF DIRECTORY
U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE
PORT LEAVENWORTH, KANSAS

1 April 1971



STAFF DIRECTORY
U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE
FORT LEAVENWORTH, KANSAS

1 April 1973

