

To the member associations

Zurich, 22 February 2016

Dear colleagues,

This week, we will gather in Zurich for an Extraordinary FIFA Congress that I am confident will set our organisation on a path towards regaining credibility and the confidence of our many stakeholders.

As a group, you will vote on the new draft FIFA Statutes, which include the essential principles of the proposed reforms that will strengthen how international football is governed. Furthermore, a new FIFA President will be elected.

The task in front of us is as clearly defined as it is essential: we must build a stronger FIFA.

The proposals for reforms as enshrined in the proposed FIFA Statutes, developed by the 2016 FIFA Reform Committee (made up of representatives from each confederation and an independent chairperson) and approved by the FIFA Executive Committee on 3 December 2015, are comprehensive and far-reaching. The subjects that these reforms address – including, amongst others, the separation of "political" and management functions, good governance, accountability, transparency, and diversity – are critical for the future of FIFA and the football community.

As you know, the Congress is attracting a great deal of attention – media, fans and other stakeholders from around the world will be with us, or keenly following the proceedings. Our responsibility to FIFA and the game is to demonstrate that we – individually and collectively – are committed to:

- Embracing reform
- Restoring trust
- Strengthening governance
- Fostering greater diversity

As the president of a member association, you will play a major role in sending that signal, and I am counting on your assistance and leadership during the Congress week as we build support for the reform proposals before us.



We must ensure that this Extraordinary Congress signals a new dawn for FIFA. This Congress will also mark the beginning of the difficult work ahead as we begin implementing reform – bringing the changes to life.

I look forward to seeing you in Zurich, and to seizing the opportunity that has been placed before us.

Issa Hayatou

Acting FIFA President

cc: Confederations

FIFA Executive Committee