

International New York Eines

SATURDAY-SUNDAY, APRIL 9-10, 2016

Olympus, a shadowy fixer and an ethical lapse

токуо

Camera manufacturer uses connections in China customs dispute

BY JONATHAN SOBLE

Managers at an Olympus factory in southern China struggled for years to resolve a thorny dispute with local customs authorities. The problem risked millions of dollars in fines and a crucial manufacturing hub that churned out 50 million camera lenses a year.

Then, Olympus found an unlikely helper: an obscure Chinese company that ran the factory's cafeteria.

The caterer had connections. In 2013, Olympus hired the company, Anyuan, to be a fixer, acting as a go-between with government officials in the customs case, according to an internal investigation into the matter. Soon after, the eight-year-old case was inexplicably dropped, and with it demands that Olympus pay at least \$9 million in penalties and uncollected import duties.

The activities in China, laid bare in a confidential 57-page report on the investigation, as well as internal memos and emails that were reviewed by The New York Times, exposed a series of ethical lapses and a corporate culture undermined by weak oversight. There was a nearly \$700 million bookkeeping discrepancy, dubious real estate deals, "top secret" emails and a hidden "slush fund." While Olympus found no legal violations in its investigation, the previously unreported documents detailed



Rahila Amos, a Nigerian grandmother, said that she was abducted by Boko Haram and that the group's use of women as weapons is a carefully considered strategy that some captives accept.

Pope opens a path for the modern family

Francis' vision suggests a door

ent country or region "can seek solu- couples who are living together, even as

ne declares that same-sex unions

"A pastor cannot feel that it is enough

to simply apply moral laws to those liv-

ing in 'irregular' situations, as if they

were stones to throw at people's lives,'

The scope of "Amoris Laetitia" is typ-

ical Francis: a broad-ranging blend of

biblical passages, meditations on marit-

al love, homespun advice on familial

manners, passages bemoaning the fren-

not be equated with marriage.

he wrote.

VATICAN, PAGE 4

Boko Haram turns female captives into weapons

MINAWAO REFUGEE CAMP, CAMEROON

Group sends out women and girls as bombers who can inflict a terrible toll

BY DIONNE SEARCEY

Hold the bomb under your armpit to keep it steady, the women and girls were taught.

Sever your enemy's head from behind, to minimize struggling.

"If you cut from the back of the neck, they die faster," said Rahila Amos, a Nigerian grandmother describing the meticulous instruction she received from Boko Haram to become a suicide bomber.

Of all the many horrors of Boko Haram's rampage across West Africa the attacks on mosques, churches and schools; the mass killings of civilians; the entire villages left in ashes after militants tear through - one of the most baffling has been its ability to turn captured women and girls into killers.

Boko Haram, one of the world's deadliest extremist groups, has used at least 105 women and girls in suicide attacks since June 2014, when a woman set off a bomb at an army barracks in Nigeria, according to The Long War Journal, which tracks terrorist activity.

Since then, women and girls, often with bombs hidden in baskets or under their clothes, have killed hundreds of people in attacks on fish and vegetable markets, schools, a river dock and even camps for people who fled their homes

sloppy due diligence," "major prob lems" with corporate controls and instances where Olympus managers "concealed" payments to Anyuan.

The company's dealings with a shadowy middleman took place just two years after Olympus faced a major ethical crisis, admitting in 2011 to a \$1.7 billion accounting fraud. Those failings stretched to the top, and senior executives eventually pleaded guilty to hiding huge investment losses for decades. Af-OLYMPUS, PAGE 10

BY JIM YARDLEY AND LAURIE GOODSTEIN

ROME

In a broad proclamation on family life, Pope Francis on Friday called for the Roman Catholic Church to be more welcoming and less judgmental, and he seemingly signaled a pastoral path for divorced and remarried Catholics to receive holy communion.

The 256-page document, known as an apostolic exhortation and titled "Amor-

Relatives at the Kambol graveyard on the outskirts of Phnom Penh, Cambodia, burning fake American currency as an offering to ancestors.

Sports 13

for divorced and remarried people to receive communion.

is Laetitia," Latin for "The Joy of Love," offers no new rules or marching orders. and from the outset Francis makes plain that no top-down edicts are coming. Alluding to the diversity and complexity of a global church, Francis effectively pushes decision making downward to bishops and priests, stating that a differ-

tions better sulted to its culture and sen sitive to its traditions and local needs."

But Francis also makes clear the vision he wants local bishops and priests to follow: as a church that greets families with empathy and comfort rather than with unbending rules and rigid codes of conduct. And he dedicates much of one chapter to discussing the latitude priests can exercise in helping people who do not meet the church's ideal of marriage. He calls for priests to welcome single parents, gay people and unmarried straight

For ghosts in Cambodia, the U.S. dollar is still king

PHNOM PENH, CAMBODIA

Local currency won't do as relatives burn a fake fortune to honor the dead

BY JULIA WALLACE

One recent morning, Suon Sokhum, a colonel in the Cambodian Army, was shopping for gifts for his ancestors.

Qingming, the annual festival to honor the dead, was coming up, and throughout the Chinese diaspora in Southeast Asia, people burn offerings to provide for their ancestors in the spirit world.

At a stall on the southern fringe of one of the city's oldest markets, he browsed votive wares ranging from traditional red candles to glossy Lexus sport utility vehicles made of cardboard, finally settling on several sets of paper clothing and four neat stacks of replica \$100 bills

Col. Suon Sokhum paid for the presents in local currency, the riel, but

"It's too small," he said of the riel, which trades around 4,000 to a dollar. "I want a bigger note. If we give the big note, the ancestors can get a lot of money. If we give them small money, they will need so many notes that they'll

So on the holiday this week, along with cardboard cars, cellphones and other supplies their ancestors might need, Cambodians burned millions of fake United States dollars, much to the chagrin of the government.

wean the economy off dollars, which are used here in tandem with the riel. Riel are usually used for small purchases, and dollars for most other things.

The national bank has provided incentives for making deposits in riel and has waged a yearslong public relations campaign to promote its wider adoption.

Not long afterward, Ms. Amos, a

After months of training, Ms. Amos said, she was finally able to escape her captors one day when they had assembled for evening preaching. She stayed behind, gathering two of her young children and a grandchild so they could make a run for the Cameroonian

"I don't want to take a bomb," she said inside this refugee camp in Cameroon that stretches across a vast land-

The authorities in Cameroon and Nigeria said that many of the experiences detailed by Ms. Amos matched the accounts of other women and girls who have escaped Boko Haram, or who have been arrested before they could deto-BOKO HARAM, PAGE 5

CURRENCIES NEW YORK, FRIDAY 11:00AM STOCK INDEXES FRIDAY PREVIOUS \$1.1400 ▲ The Dow 11:00am 17,673.79 +0.75% ▲ Eurc €1= \$1.1370 ▲ Pound \$1.4100 \$1.4050 ▲ FTSE 100 4pm 6,205.70 +1.12% £1= ▼ Yen \$1= ¥108.500 ¥108.200 Nikkei 225 close 15,821.52 +0.46% ▲ S. Franc \$1= SF0.9530 SF0.9550 OIL NEW YORK, FRIDAY 11:00AM Full currency rates Page 12 ▲ Light sweet crude \$39.52 +\$2.48 NEWSSTAND PRICES IN THIS ISSUE Bali RP 33,000 (including PPN) Jakarta RP 33,000 (including PPN) Nepal NRs 19.50 Taipei NT 130.00 No. 41,389 Japan Yen 210 (Tax included.) Pakistan RS 20.00 Taiwan NT 130.00 Art 15 Bangladesh Tk. 135.00 Books 19 Brunei B\$ 8.00 Macau P 28.00 Vietnam US\$ 4.50 Philippines Peso 120.00 Business 9 China RMB 33.00 Malaysia RM 7.50 Seoul Won 2,000 Crossword 14, 21 Singapore S\$ 5.40 (GST Incl.) Hong Kong HK\$ 28.00 Manila Peso 120.00 Review 6 Indonesia RP 33.000 (PPN Incl.) Myanmar US\$ 4.50

Sydney A\$ 8.25 (GST Incl.)

INSIDE TODAY'S PAPER

Myanmar frees activists from jail

A judge in Myanmar ordered the release of 69 students who had been jailed for more than a year. WORLD NEWS, 4

A gap in political rights in China

In Hong Kong, a pro-democracy leader forms a new political party. Meanwhile in Guangzhou, protesters get prison terms after showing support for Hong Kong's activists. WORLD NEWS, 5

U.S. Treasury secretary in spotlight Whether Iran sanctions or rules that helped foil a giant tax-dodging deal, Jacob J. Lew is at the center of some of the Obama administration's most highprofile policies. BUSINESS, 10

The cheating politicians of Iceland

It is usually easier to solve problems in small nations than in large societies. That is not the case, however, when facing the corruption of an entitled elite, Yrsa Sigurdardottir writes. OPINION, 7

said he would never consider offering riel to his ancestors. They, like ghosts and spirits throughout Cambodia, prefer dollars

go crazy carrying them around."

The government has been trying to

Still, many people prefer to keep dollars, wary of the volatility of local cur-CAMBODIA, PAGE 5



JASON HENRY FOR THE NEW YORK TIME ENGINE CUTTING OUT A fuel-saving feature that turns a car's engine off when the car stops isn't always popular. BUSINESS, 12

to escape the violence.

"This isn't something you can defeat or eradicate outright," said Issa Tchiroma Bakary, the minister of communications in Cameroon, where 22 female suicide bombers have been identified since the start of this year. "You don't know who is who. When you see a young girl moving toward you, you don't know if she's hiding a bomb.''

Soldiers cannot open fire on every woman or girl who looks suspicious, he added. "They know where we have the Achilles' heel," Mr. Bakary said of Boko Haram.

Boko Haram's abuse of women first shocked the world two years ago, when it stormed a school in Nigeria and fled with about 300 girls, many of whom were never found. Hundreds of other women and girls have been abducted, imprisoned, raped and sometimes intentionally impregnated, perhaps with the goal of creating a new generation of fighters.

Ms. Amos, 47, said the fighters had come to her village in the morning, firing weapons as they spilled out of cars and rounded up women and children.

Christian, said she was forced to enroll in Boko Haram's classes on its version of Islam, a first step on her way toward being taught the art of suicide bombing.

border.

scape dotted by tents and mud huts.

ONLINE AT INYT.COM

Nine strokes, then on to 2nd hole

The first hole at Augusta National calls to mind a roller coaster, and it made a few stomachs drop during the opening rounds. Ask Ernie Els. Full coverage of the Masters. nytimes.com/golf

Rocky road for insider trading law While a securities fraud case is waiting for the Supreme Court, a conflict remains over what is needed to prove a trading violation. nytimes.com/dealbook