### Results for children Annual Review 2013

Kirby, 4, surrounded by the debris of his home, which was destroyed by Typhoon Haiyan in the Philippines. We rapidly delivered life-saving aid and medical care across the worst-affected areas



www.savethechildren.net

# Save the Children is the world's leading independent organisation for children

#### **Our vision**

A world in which every child attains the right to survival, protection, development and participation

#### **Our mission**

To inspire breakthroughs in the way the world treats children and to achieve immediate and lasting change in their lives

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"Achieving results for children means driving and delivering long-term, sustainable change that transforms their lives for the better. It's not just about reaching ever-greater numbers of children with our work, but increasing our impact for those children. That's why, working as one Save the Children, we're focusing on quality interventions. We're innovating, scaling up what works, advocating for children and working in partnership with others to achieve results for children."

**Charles Perrin** 

Chair, Save the Children International



#### Introduction

Everywhere I travelled in 2013, from Abuja in Nigeria to Zaatari in Jordan, I saw the encouraging results of our work to save children's lives, secure their rights and help them reach their potential. This report captures some of these results through evidence, snapshots and numbers.

With expertise in disasters built up over 30 years in the Philippines, Save the Children was ready for Typhoon Haiyan in November 2013. The force of the storm was unprecedented, killing at least 6,000 people and leaving nearly 2 million homeless.

The early days of the response were fraught with difficulties, but because we had pre-positioned experts with life-saving aid supplies and could release emergency funds immediately, we achieved early results for children – coordinating with others to ensure families got food, water, shelter and medical assistance.

Joining forces with the health charity Merlin – to create a global humanitarian health force for children in some of the world's toughest places – has already proved its worth in the Philippines and elsewhere.



Three months on, I saw for myself the progress that had been made. In Tacloban, one of the worst-hit areas, the extraordinarily resilient communities had cleared their streets, patched up their houses and were re-opening schools. Seeing smiling children playing together in the tented classrooms we had provided was a big motivator.

As we approach 2015, the target date for the Millennium Development Goals, huge overall progress is being made for children – in just 15 years we have helped to almost halve the number of children dying before their fifth birthday from preventable causes, and the number who miss out on a basic education. This is also an important motivator for all our supporters and partners. But the job is far from done. In the year ahead we will push as hard and as fast as we can to get as close to the goals as possible, while also charting a path beyond. We believe that the breakthroughs for children we aim to inspire are truly within our collective grasp. But we can't do any of this without you – thank you!

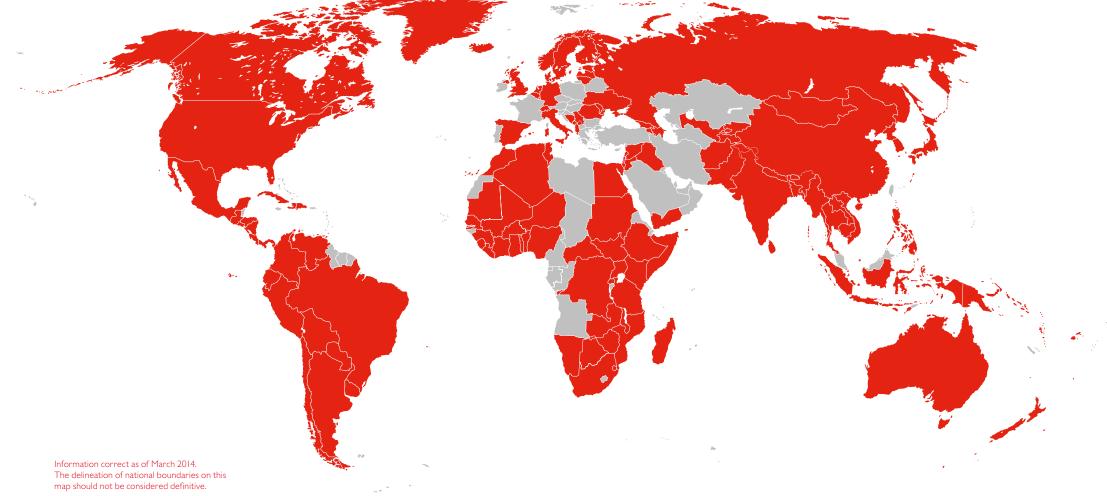
#### Jasmine Whitbread

CEO, Save the Children International

### Where we work

Save the Children is the world's leading independent organisation for children. We work in more than 120 countries to achieve breakthroughs in the way the world treats children "Three years ago I was thinking I would drop out from school, because the problem came [Saffie was raped]. Today I am able to stand up and talk. Before I was not able to, I was shy. Now I am happy. I got to know about my rights. I can make it in the future, because I am strong enough."

**Saffie**, 17, from Freetown, Sierra Leone, graduated from our life skills education programme and now helps her peers overcome their problems



### Results for children in 2013

In 2013, we reached over 143 million children through our work, including over 52 million children directly



In the biggest slum community in Freetown, Sierra Leone, our children's club helps to protect children and teach them and the community about their rights



A child at a kindergarten in Dong Yue Township, China. High-quality early years education is a key strand of our education work, laying a strong foundation for children's learning and development





A Save the Children mobile health unit in Delhi, India. The country has committed to ending preventable child deaths by 2035, but newborn health and child nutrition require particular attention

### **I2.3** million

Our HIV and AIDS initiatives directly reached 12.3 million girls and boys.

### 317

Our global footprint enabled us to conduct 317 advocacy initiatives in 68 countries, securing legal and policy changes and extra investment to benefit children.

### 2.5 million

We helped 2.5 million family members increase their income or build a more sustainable livelihood, to help families out of poverty.

#### 77%

77% of our early years education settings met young children's cognitive, linguistic, physical and psychosocial needs.

We worked in II countries to reunite children separated from their family members during humanitarian crises. In South Sudan we initiated this work within 72 hours of the start of the emergency.

### Humanitarian

Our goal: Become the leading humanitarian response agency for children



In 2013, we responded to 119 humanitarian crises, including armed conflict and natural disasters, in 48 countries.



Our humanitarian work directly reached 7.65 million people, including 4.15 million children.

In 2013, Save the Children directly reached 4.15 million children affected by humanitarian crises around the world.

Now in its fourth year, the Syrian conflict is a complex emergency affecting around 4.3 million children inside Syria and 1.3 million refugee children across the region. Our long-standing local presence has enabled us to reach 1.2 million children in Syria, Lebanon, Jordan, Iraq and Egypt, and we're reaching more every day.

So far, we've raised US\$243 million to assist families affected by the crisis. We're enabling them to access essential household supplies, clean water and sanitation, and to improve their food security and livelihoods. And we're helping children to recover from shocking experiences and return to school. In 2013, we vaccinated 21,000 children to help prevent polio among the ever-growing refugee population. During the winter months, we ran our largest ever shelter programme to support refugee families, also supplying them with blankets and warm clothing.

Despite the challenges of working in a conflict situation, we've assisted 714,700 people inside Syria. As well as working on the ground, we've been pressing for increased access for humanitarian aid. Our lobbying helped to persuade the UN Security Council to pass a resolution calling for unimpeded humanitarian access in Syria.

"It does not feel intelligent to watch on as 100,000 are killed [in Syria] or whilst children are being targeted. And it feels downright stupid to prevent humanitarian supplies from reaching clinics."

World-class physicist Professor Stephen Hawking

Read our Childhood Under Fire report for more information





Since March 2013, we have directly reached 100,000 children affected by conflict in Central African Republic, by strengthening healthcare and providing safe spaces to learn, play and receive psychosocial support.

When Typhoon Haiyan hit the Philippines in November 2013, we were one of the first international agencies on the ground because we were there and prepared.

Our response to this crisis was our first truly joint operation with the medical charity Merlin, which has joined Save the Children. Combining Merlin's frontline health workers and our expertise means we can save more lives in humanitarian contexts, through emergency medicine and public health initiatives. Together, we're creating a global humanitarian health force.

We achieved rapid results for children by establishing nine mobile clinics and deploying a specialist trauma team to treat people in Tacloban and on remote islands. At the time of writing, we have provided 42,300 medical consultations in our mobile clinics. 45,250

We distributed **shelter kits to 45,250 families** in the Philippines who lost their homes to Typhoon Haiyan.



Since conflict began in December 2013, we have supported over 80,000 people in South Sudan by strengthening healthcare, implementing nutrition programmes and providing safe spaces for children.



In China, we assisted over **70,000** people affected by the Sichuan earthquake by **providing emergency relief items**, and supporting local education, child protection and healthcare.

We also scaled up our operations to deliver food to 200,000 children and their families, and provided others with water, medicine, shelter and psychosocial support.

We're here for the long haul, to help communities rebuild their lives, particularly in nine of the poorest provinces that suffered the most.

Through a three-year strategy and a US\$100 million appeal, we aim to build a better future for over 800,000 children in the Philippines. We're investing in social services to safeguard children and we're building community resilience to minimise future shocks.

"I'm doing fine now. I am glad to be back in school. Before classes resumed, I was always at the big tent [Save the Children's child-friendly space]. A lot of kids like me were there. We sing and play games."

**Justin**, 9, the Philippines (pictured right). We gave his family blankets, a water purification kit and a back-to-school kit containing education materials

For details of our latest work, visit **www.savethechildren.net** 





## **VERY** Health and nutrition

For the first time, an end to preventable child deaths is within reach. Through our priority global campaign, EVERY ONE, Save the Children is influencing governments, international institutions and the private sector to change policy and practice to save children's lives.

We know the solutions -a health worker in reach of every child, care for newborn babies, immunisations and good child nutrition.

Malnutrition is the root cause of almost half of deaths among children under five. And malnutrition before the age of two can lead to life-long physical and cognitive stunting. Yet nutrition is often under-resourced. We used the platform of the UK G8 meeting to show the scale of concern around this issue, helping to secure an extra US\$4.1 billion global investment in child nutrition.

Our work with partners in the Global Nutrition Compact and the Scaling Up Nutrition movement means that 19 countries now have targets to reduce stunting. In 2013, we also achieved results for children by influencing a nutrition strategy in Ethiopia, and securing child nutrition legislation in four Pakistani provinces.

Individuals are integral to our campaign activities, from lobbying to make Kenyan healthcare free to promoting breastfeeding in China and making global health a priority in the 2013 Norwegian election.

"The race for survival is a marathon, not a sprint. The prize for these children is a fair chance at life, regardless of how poor their parents are, where they live or whether they are a boy or a girl. This is a race that we can win."

Olympic champion Haile Gebrselassie, supporting our EVERY ONE Race for Survival

To find out more, please visit **www.everyone.org** 



deaths by increasing the government

health budget

Our lobbying around the G8 meeting secured a global pledge to **prevent** 20 million cases of stunting among children.



In our Global Day of Action for Child Survival, over 80,000 children from 68 countries called on governments to end preventable child deaths.





During 2013, we provided life-saving treatment to 3.1 million children, including for malaria, pneumonia, diarrhoea and acute malnutrition. I.2m

We provided life-saving preventative healthcare, including immunisations and safe birth practices, to 1.2 million children.



In 2010–2013, we helped **378,800 health** workers to complete training in priority child health areas, bringing us within 5% of our target to train 400,000 health workers by 2015.



Our nutrition programmes in 2013 benefited 14.4 million children under 5 by providing nutritious food and micronutrient supplements.

Despite dramatic recent improvements in child survival, more than 18,000 children die every day from preventable and treatable causes, often because they lack access to healthcare. This is unacceptable.

Living up to our name, we're using communitybased healthcare to save lives among the world's hardest-to-reach children.

In remote regions of Nicaragua, we're using trained health workers – *brigadistas* – to treat and prevent life-threatening illnesses such as pneumonia, diarrhoea and dysentery. Alongside this, *brigadistas* encourage changes in household and community practices to prevent disease and to promote health.

Supported by the Ministry of Health, we're using this approach in all remote Nicaraguan areas with the highest child health risks.

The result for Nicaraguan children? Infant deaths in these regions have halved since 2006, and this sustainable approach has become national government policy.

Save the Children operates 'community case management' in over 20 countries – just half of these programmes reach a combined population of more than 14 million people. We are recognised as a leader in this field, informing global policy and practice.

We're not stopping there – we're expanding this approach to include newborn babies, who are often overlooked by healthcare programmes. And we're lobbying to improve newborn healthcare – for example, by leading calls to include best practice in newborn health in Uganda's National Plan.

"I practise exclusive breastfeeding. My child hardly ever falls sick. I have had difficult births, and my children suffered. I know the importance of natural contraception by exclusively breastfeeding because of the community health worker. I will start another contraceptive method when my child reaches six months."

Baby Serikéné's mother from Gnanékela, Mali

Find out more at **www.savethechildren.net/sowm** 



### Education

Our breakthrough: All children can read by the time they leave primary school; and children caught up in humanitarian crises have access to quality education

One third of primary school-aged children aren't learning the basics because of poor quality education. And 57 million children, half of them in conflict-affected countries, can't access education at all.

In 2013, Save the Children worked with partners to provide education to 9.8 million children, including those affected by humanitarian crises.

We help to overcome the barriers to a quality education. Our Literacy Boost programme improves children's reading skills, the first step to further learning, via teacher training, reading assessments and community-based support. The programme has directly reached 192,000 children in 24 countries. For example, in Ethiopia Literacy Boost has significantly improved children's reading skills compared with control schools, leading World Vision and other partners to implement it more widely.

We've adapted this approach to meet specific educational needs in Rwanda. We're working with the government and engaging parents and communities to strengthen literacy teaching in early childhood centres and primary schools. In 2013, we trained 815 teachers and established libraries in almost 700 classrooms.

To underpin this, we're building a culture of literacy in Rwanda in an innovative way. We're enabling publishers, writers and illustrators to produce local language children's books so that families with young children can enjoy books together.

"One child, one teacher, one pen and one book can change the world. Education is the only solution. Education first."

Education campaigner **Malala Yousafzai**, 16, leading the first youth takeover of the United Nations in New York

Read our **Attacks on Education** report for more information



In 2013, we invested over US\$236 million globally in education programmes.



We enabled **70,700** children to access education in **15** conflict-affected countries. Since 2005, we have assisted 1.86 million children in conflict-affected areas in this way.



### Child protection

Our breakthrough: All children thrive in a safe family environment and no child is placed in harmful institutions



Thanks to our contribution, Honduras became the 37th country to totally ban corporal punishment, including in the home – benefiting more than 3.3 million children in the country.



In 2013, we reached 2.5 million children directly through our child protection programmes, including children who have been abused, exploited or who lacked appropriate care.

Every year, up to 1.5 billion children experience physical, sexual or emotional violence. Save the Children works to end all forms of violence against children.

Receiving good care as a young child reduces children's risk of violence, exploitation and institutional care, and is linked with life-long wellbeing. Children almost always do best in families, but some vulnerable families need additional support to care for young children.

In Malawi, our Essential Package programme ensures that children under eight, who lack appropriate care or whose families are affected by extreme poverty or HIV/AIDS, can thrive.

We're working with young children and their parents or caregivers to strengthen their resilience and help them access support. This integrated approach encompasses health, care and development, nutrition and economic strengthening as well as child protection.

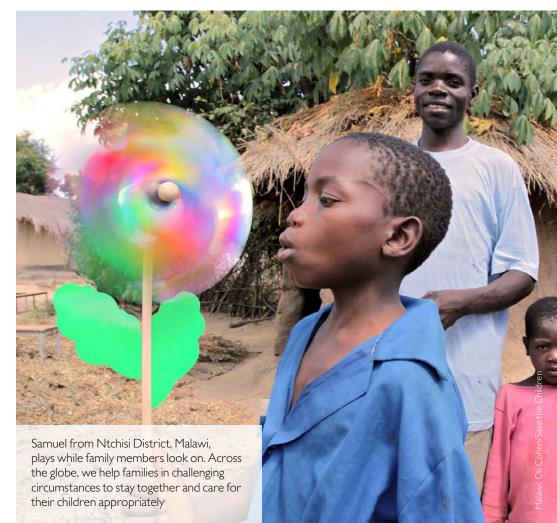
We developed the package with partners as a toolkit for policymakers and service providers. The programme's success means it is endorsed by the Malawi government, and is being rolled out nationally via early childhood centres, local partners and home-visiting programmes.

The Essential Package is benefiting children in multiple countries. In Mozambique, it reduced serious illness among young children's main carers by 19%, making them better able to look after children. Now, with support from the Conrad N Hilton Foundation and USAID, we are expanding the approach across sub-Saharan Africa to benefit 250,000 children.

"When children are asked about their priorities, protection from violence comes up as their second priority. Let us take that message seriously!"

**Swedish Government representative** addressing the United Nations Open Working Group on Sustainable Development Goals

Visit our child protection post-2015 resource centre



### Child rights governance

Our breakthrough: All children, especially the poorest, benefit from greater public investment and better use of society's resources in realising their rights

Most countries have made commitments to children's rights, but many don't invest enough resources to fulfil those rights or reach the most excluded children. Save the Children works around the world to overcome this.

Analysing and influencing budgets may not sound fun, but it is an innovative and effective approach to ensure that municipal and government authorities deliver on their commitments to children. It ensures that spending earmarked for children actually benefits children.

Across Zambia, we're working with children, civil society organisations and government ministries to monitor and influence spending on children. We've trained adolescents and community networks to analyse budgets and ensure that policies for children are implemented. We're also supporting the Zambian Human Rights Commission and children themselves to campaign for children's rights.

In 2013, this contributed to a 2% increase in Zambia's health budget and increases in national education and social security investment – a result for Zambia's 6.2 million children. Children and civil society organisations are increasingly consulted on government spending and are more able to hold authorities to account.

We're using a similar approach in South Asia and Latin America. In Brazil, 30% of mayors participated in our 2009–2013 Child-Friendly Mayor programme, benefiting more than 10 million children and adolescents living in those municipalities.

"Learning about economics seems difficult, but after the [Save the Children] workshops, we learned that it is about youth rights and lobbying the government so that they take us into account."

Jeison, 16, Colombia

Watch our video on providing evidence for change



access their rights underpins all of our

work around the world

In 2013, we helped to secure **38** policy or legislative changes around the world to secure children's rights, such as in the new constitution of Zimbabwe.



Since 2012, **52% more** Save the Children-supported coalitions of individuals and organisations have directly influenced children's rights across the globe.



### Results for children in 2013

Our staff and volunteers around the world achieve enormous results for children. This is only possible because of the commitment, investment and encouragement of our partners, donors and supporters. Thank you all



Teenage girls attending our Alternative Basic Education programme for Somali refugees in Ethiopia. The programme helps children who have been unable to access schooling to catch up





Sreymao shares knowledge with children and other local mothers, such as handwashing for hygiene, as part of our young child care and development programme



Breastfeeding is one of the keys to reducing childhood mortality – it reduces malnutrition and protects children against pneumonia and diarrhoea in their first 28 days and beyond

### 34,000

We improved the lives of more than 34,000 children affected by armed violence in 4 conflictaffected countries by providing them with psychosocial support and other services.

### 60%

In 2013, 60% of all Save the Children projects across 50 assessed countries involved meaningful child participation and we aim to increase this year on year.

### 8,000

We screened 8,000 young children affected by Typhoon Haiyan in the Philippines to check for signs of malnutrition and arrange appropriate treatment.

#### 7%

In 2013, we supported submissions from 7% more countries to the UN Convention on the Rights of the Child, the UN Universal Periodic Review or other international bodies concerned with child rights.

### 17,000

We enabled nearly 17,000 children in Syria to access quality education by helping to establish 40 safe education spaces.

### Global corporate partnerships

Save the Children is uniquely placed to deliver national and global partnerships. We focus on building long-term, mutually beneficial strategic relationships

The IKEA Foundation is our largest global corporate partner. We have been partners with IKEA since 1994 and have together developed the IKEA Code of Conduct to prevent child labour in its supply chain. IKEA's Soft Toys for Education campaign has benefited more than II million children over the past 10 years by generating nearly US\$93 million for Save the Children and UNICEF, including US\$14 million in 2013.

Since 2008, we have worked together to address the root causes of child labour in the cotton seed and cotton production industry in India and Pakistan. So far, more than 60 of our programmes around the world have been supported by the IKEA Foundation.

"Our collaboration with Save the Children has helped millions of children in developing countries, by improving education and promoting children's rights. Together we are helping children all over the world break the cycle of poverty and build a brighter future for themselves and their families."

**Per Heggenes** CEO, IKEA Foundation In 2013, we launched our global partnership with **GSK** to help save the lives of a million of the world's poorest children. Through this unique collaboration, our two organisations are sharing expertise, resources, reach and influence to tackle some of the leading causes of childhood deaths. We are accelerating progress on life-saving, low-cost products including a gel to prevent umbilical cord infection in newborn babies.

GSK also began its support of our Signature Programme in Democratic Republic of Congo, which aims to reach 450,000 people with essential, basic healthcare – we have already reached over 2,000 rural children through an immunisation campaign.

"A partnership of this scale gives us an opportunity to do something amazing – to help save the lives of I million children and transform the lives of millions more. By joining forces with Save the Children, we can create a new momentum for change and stop children dying from preventable diseases."

**Sir Andrew Witty** CEO, GSK



2013 marked the tenth year of our global partnership with **RB** and the re-launch of 'Healthier kids, Happier homes'. Our joint ambition is to help stop children under five dying from diarrhoea by 2020, by combining our expertise and skills and investing in new product innovation.

The partnership raised US\$9 million in 2013 through employee fundraising and corporate donations. This funding enabled us to launch a groundbreaking programme in Pakistan, with further programmes to follow to help us realise our ambition.

"We want to make a difference by providing innovative solutions for healthier lives and happier homes. Our hugely expanded partnership with Save the Children will go some way to creating lasting improvements in the health and hygiene of vulnerable children and families globally."

Rakesh Kapoor CEO, RB Thank you to all of our corporate partners, who help us to scale up our programmes and transform children's lives

#### Venture partnerships

A number of world-class partners help us to achieve results for children by sharing their core competencies, in return for fulfilling and valuable experience.

In 2013:

The Boston Consulting Group provided important support to help us implement our strategy

#### **Freshfields Bruckhaus Deringer**

**LLP**'s legal services assisted our governance structure and international programming strategy

**Baker & McKenzie**'s legal services supported us in implementing our international programming strategy, brand protection and employment law

#### Egon Zehnder International

assisted board reviews, as well as our governance and recruitment of senior leaders

#### Standard Chartered Bank

supported our leadership development and human resources function

**Fragomen LLP** provided us with specialist legal services in the field of immigration

In 2012, **Unilever** committed to support Save the Children's EVERY ONE campaign to eradicate needless maternal and child mortality. Together, we aim to save and improve the lives of 2 million children and mothers by 2016 by improving access to health workers, basic nutrition and life-saving interventions in five priority countries.

During 2013, the partnership's programme work aimed to train 5,200 health service providers, improve health clinics and directly benefit 558,000 women and children.

"Our partnership with Save the Children aims to bring about transformational change. It has already touched the lives of more than I million mothers and children but there is much more to do. Looking after future generations is an intrinsic part of our vision and our ambition to grow sustainably and equitably."

**Paul Polman** CEO, Unilever Since 2009, our partnership with **Bulgari** has helped us to transform the lives of 600,000 children in more than 22 countries. We have done this through improving the quality of education, the stepping stone to a positive future and the best route out of poverty.

Over US\$27 million has been cumulatively raised through sales of a specially-designed ring, promoted thanks to the pro bono support of over 170 celebrities.

"It is my heartfelt belief that aligning common interests across our two worlds and cultures will not only enhance Bulgari's corporate reputation and Save the Children's philanthropic reach, it will also make all of us even more passionate and committed about what we do."

**Jean-Christophe Babin** CEO, Bulgari Since 2010, Save the Children has partnered with Accenture on its Skills to Succeed initiative, which equips young people around the world with skills to get a job or build a business. With Accenture's support, we will reach nearly 44,000 youth by 2015. We are proud to welcome Accenture as a global corporate partner.

Because of our successful partnership, Skills to Succeed has become a Save the Children Signature Programme. In addition to having committed more than US\$5.7 million to date to Save the Children, Accenture provides support by investing the time and skills of its people on pro bono consulting projects.

"Corporate citizenship is fundamental to Accenture's character and the way we run our high-performance business. We are proud of our long, expanding partnership with Save the Children. They play a vital role in both maximising social impact and as our partner in our Skills to Succeed goal of helping 700,000 people by 2015."

#### **Bent Dalager**

Accenture Managing Director, Financial Services, Nordic

### Finance and governance

In 2013, our combined revenues amounted to over US\$1.9 billion, 21% higher than the previous year

#### Save the Children International executive roles

Jasmine Whitbread Chief Executive Officer

Caroline Stockmann Chief Financial Officer

Madalyn Brooks Chief People Officer

Janti Soeripto Deputy Chief Executive Officer

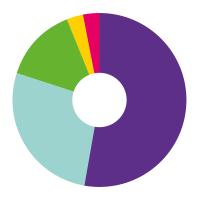
Patrick Watt Global Campaign and Advocacy Director

Imran Matin International Programs Director

#### Save the Children Association\*/ Save the Children International board

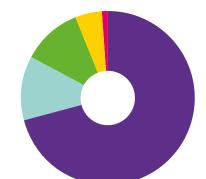
<b>Charles Perrin</b> Chair
Adèle Anderson
Inger Ashing
Vivien Bridgwater
Mimi Jakobsen
Irene Khan
Charles MacCormack
Nils Øveraas
Bradley C Palmer
Alan Parker
<b>Jonathan Powell</b> (from September 2013)
Marie-Andrée Romisch Diouf (from February 2013)
Harpal Singh
Pernille Spiers-Lopez

Australia     91.9     89.3       Brazil     11.7     10.5       Canada     41.8     41.1       Denmark     75.4     52.8       Dominican Republic     0.9     1.5       Fiji     0.4     1.3       Finland     30.6     27.2       Germany     21.9     12.0       Guatemala     1.9     2.1       Honduras     2.0     2.5       Hong Kong     12.8     7.9       Iceland     0.4     0.5       India     24.6     22.9       Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South	Organisation	US\$m 2013	US\$m 2012
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Denmark     75.4     52.8       Dominican Republic     0.9     1.5       Fiji     0.4     1.3       Finland     30.6     27.2       Germany     21.9     12.0       Guatemala     1.9     2.1       Honduras     2.0     2.5       Hong Kong     12.8     7.9       Iceland     0.4     0.5       India     24.6     22.9       Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Swede	Brazil	11.7	10.5
Dominican Republic     0.9     1.5       Fiji     0.4     1.3       Finland     30.6     27.2       Germany     21.9     12.0       Guatemala     1.9     2.1       Honduras     2.0     2.5       Hong Kong     12.8     79       Iceland     0.4     0.5       India     24.6     22.9       Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Sweden     158.5     157.4       Switzerland     14.3     11.6       U	Canada	41.8	41.1
Fiji     0.4     1.3       Finland     30.6     27.2       Germany     21.9     12.0       Guatemala     1.9     2.1       Honduras     2.0     2.5       Hong Kong     12.8     7.9       Iceland     0.4     0.5       India     24.6     22.9       Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA	Denmark	75.4	52.8
Finland   30.6   27.2     Germany   21.9   12.0     Guatemala   1.9   2.1     Honduras   2.0   2.5     Hong Kong   12.8   7.9     Iceland   0.4   0.5     India   24.6   22.9     Italy   83.9   69.5     Japan   34.0   34.8     Jordan   6.3   1.3     Korea   51.7   41.0     Lithuania   1.0   1.0     Mexico   7.5   9.9     Netherlands   31.7   28.3     New Zealand   4.4   8.6     Norway   100.6   103.8     Romania   5.9   5.0     South Africa   3.7   0.2     Spain   24.4   25.3     Swaziland   0.2   0.5     Sweden   158.5   157.4     Switzerland   14.3   11.6     UK   549.8   446.8     USA   672.1   597.2     SCI   6.5 §   4.9 § </td <td>Dominican Republic</td> <td>0.9</td> <td>1.5</td>	Dominican Republic	0.9	1.5
Germany     21.9     12.0       Guatemala     1.9     2.1       Honduras     2.0     2.5       Hong Kong     12.8     7.9       Iceland     0.4     0.5       India     24.6     22.9       Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross	Fiji	0.4	1.3
Guatemala     1.9     2.1       Honduras     2.0     2.5       Hong Kong     12.8     79       Iceland     0.4     0.5       India     24.6     22.9       Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     158.5     157.4       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Finland	30.6	27.2
Honduras     2.0     2.5       Hong Kong     12.8     7.9       Iceland     0.4     0.5       India     24.6     22.9       Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Germany	21.9	12.0
Hong Kong     12.8     7.9       Iceland     0.4     0.5       India     24.6     22.9       Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Guatemala	1.9	2.1
Iceland     0.4     0.5       India     24.6     22.9       Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Honduras	2.0	2.5
India     24.6     22.9       Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Hong Kong	12.8	7.9
Italy     83.9     69.5       Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Iceland	0.4	0.5
Japan     34.0     34.8       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	India	24.6	22.9
Jordan     6.3     1.3       Jordan     6.3     1.3       Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Italy	83.9	69.5
Korea     51.7     41.0       Lithuania     1.0     1.0       Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Japan	34.0	34.8
Lithuania   I.0   I.0     Mexico   7.5   9.9     Netherlands   31.7   28.3     New Zealand   4.4   8.6     Norway   I00.6   I03.8     Romania   5.9   5.0     South Africa   3.7   0.2     Spain   24.4   25.3     Swaziland   0.2   0.5     Sweden   I58.5   I57.4     Switzerland   I4.3   II.6     UK   549.8   446.8     USA   672.1   597.2     SCI   6.5 §   4.9 §     Total gross income   2,072.8 †   I,819.1 †	Jordan	6.3	1.3
Mexico     7.5     9.9       Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Korea	51.7	41.0
Netherlands     31.7     28.3       New Zealand     4.4     8.6       Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Lithuania	1.0	1.0
New Zealand     4.4     8.6       Norway     I00.6     I03.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     I58.5     157.4       Switzerland     I4.3     II.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Mexico	7.5	9.9
Norway     100.6     103.8       Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Netherlands	31.7	28.3
Romania     5.9     5.0       South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	New Zealand	4.4	8.6
South Africa     3.7     0.2       Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     I58.5     I57.4       Switzerland     14.3     II.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     I,819.1 †	Norway	100.6	103.8
Spain     24.4     25.3       Swaziland     0.2     0.5       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Romania	5.9	5.0
Swaziland     0.2     0.5       Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	South Africa	3.7	0.2
Sweden     158.5     157.4       Switzerland     14.3     11.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Spain	24.4	25.3
Switzerland     I4.3     II.6       UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     I,819.1 †	Swaziland	0.2	0.5
UK     549.8     446.8       USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Sweden	158.5	157.4
USA     672.1     597.2       SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	Switzerland	14.3	11.6
SCI     6.5 §     4.9 §       Total gross income     2,072.8 †     1,819.1 †	UK	549.8	446.8
Total gross income     2,072.8†     1,819.1 †	USA	672.I	597.2
<u> </u>	SCI	6.5 <u>§</u>	4.9 <mark>§</mark>
Total net income     I,913.3 †     I,578.0 †	Total gross income	2,072.8†	1,819.1 <mark>†</mark>
	Total net income	I,9I3.3 †	I,578.0 <mark>†</mark>



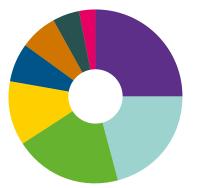
#### **Income sources**

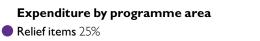
- **Governments** 53%
- Individuals 27%
- Corporations and foundations 14%
- **Gifts in kind** 3%
- **Other** 3%



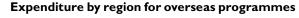
#### **Expenditure by sector**

- Overseas programmes 71%
- Domestic programmes |2%
- Fundraising and marketing 11%
- **Other, including administration** 5%
- Governance 1%





- Health and nutrition 21%
- **Education** 20%
- Child protection 12%
- Child poverty/livelihoods 7%
- Other 7%
- HIV and AIDS 5%
- Child rights governance 3%



- East Africa 24%
- South and Central Asia 21%
- Middle East and Eurasia 18%
- South East and East Asia |4%
- West and Central Africa 12%
- Southern Africa 7%
- Latin America and Caribbean 4%

#### Explanatory notes

- \* Save the Children Association is a non-profit Swiss Association which wholly owns Save the Children International
- § SCI income represents the value attributed to pro bono professional services donated directly to Save the Children International
- <sup>†</sup> Gross income figures include transfers between Save the Children organisations of US\$159m (2012: US\$241m)

Data is converted, where relevant, from local currency to US\$ using an exchange rate at 31 December 2013

Data is consolidated from Save the Children organisations' reports. Because of time constraints, not all figures are based on audited accounts

Each Save the Children organisation publishes detailed accounts. Please contact the individual Save the Children organisation for more information. Their contact details are on page 16

#### Contact details

Save the Children comprises Save the Children International and 30 member organisations working to deliver change for children in more than I20 countries

#### Save the Children International

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www.savethechildren.net

#### **Advocacy offices**

Addis Ababa www.savethechildren.net/advocacy/addis-ababa

Brussels www.savethechildren.net/advocacy/brussels

Geneva www.savethechildren.net/advocacy/geneva

New York www.savethechildren.net/advocacy/new-york **Member organisations** 

Save the Children Australia www.savethechildren.org.au

Fundação Abrinq – Save the Children Brazil www.fundabrinq.org.br

Save the Children Canada www.savethechildren.ca

Save the Children Denmark Red Barnet www.redbarnet.dk

Save the Children Dominican Republic Fundación Para el Desarrollo Comunitario www.savethechildrendominicana.org

Save the Children Fiji savethechildren.org.fj

Save the Children Finland Pelastakaa Lapset – Rädda Barnen www.savethechildren.fi/en

Save the Children Germany Save the Children Deutschland www.savethechildren.de

Save the Children Guatemala www.savethechildren.org.gt

Save the Children Honduras www.savethechildrenhonduras.org Save the Children Hong Kong www.savethechildren.hk

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Save the Children Lithuania Gelbėkit Vaikus www.gelbvaik.lt

Save the Children Mexico Fundación Mexicana de Apoyo Infantil AC www.savethechildren.mx

Save the Children Netherlands www.savethechildren.nl Save the Children New Zealand www.savethechildren.org.nz

Save the Children Norway Redd Barna www.reddbarna.no

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Save the Children United States www.savethechildren.org

Hawa, 6, plays with a Save the Children balloon in Margibi, Liberia

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Published May 2014. As far as possible, the information contained in this report is correct as of May 2014.

Statistics are based on latest available figures from Save the Children programmes or recognised international sources.

Monetary figures have been converted into US\$, using the exchange rate on 31 December 2013.

We use an agreed methodology to obtain data through our global annual reporting process. For this publication we used significant figures. This means rounded up or down to the nearest 10, 100 or 1,000. If the next number is 5 or more, we round up; if the next number is 4 or less, we do not round up. The names of some children have been changed to protect their identities.

Thanks to everyone involved in producing this Annual Review.

"I can't play football with my friends. I can't even stay with my mother or go to school. I'm stuck here. Anti-balaka [a militia group] intimidate me. They told me they would kill me. But here I'm safe."

**Bernard**, 14, speaking from one of our safe spaces for children in a camp for people fleeing fighting in Central African Republic. The next day we moved Bernard to a safer part of town and he is now back in school

Bernard is one of 100,000 children and family members we have supported in conflict-affected Central African Republic

#### Save the Children International

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