

To the member associations of FIFA

Zurich, 17 June 2011

Discipline. Fair play. Respect.

Dear President, *dear friend,*

I hope that you enjoyed your stay in Zurich during the 61st FIFA Congress and that you have arrived home safely.

This was a momentous FIFA Congress for many reasons. Despite disruption from outside parties, which also created waves within our family, we succeeded in demonstrating our solidarity and team spirit. The FIFA family displayed a united front and the Congress performed its duty as FIFA's supreme and legislative body.

It is you – the 208 member associations of FIFA – who make up this united FIFA family. Not only are you the foundations on which FIFA are built, you *are* FIFA and it is therefore your duty to determine the future course of our organisation. This duty gives you the responsibility and the possibility to bring about positive change. Change based on stability, continuity and integrity – the values that our organisation needs to restore its credibility.

I am sure that we will continue to develop our existing procedures and, when required, develop new mechanisms to ensure a transparent FIFA that communicates openly and with integrity. By giving me its symbolic and overwhelming approval, the FIFA Congress has entrusted me to steer our – your – ship back on course. I am proud to accept this challenge, not only to write the next chapter of FIFA together with you but also to help the FIFA Executive Committee, the actual "government" of our organisation, and the FIFA administration to turn their decisions into action.

Together we will ensure the rules are adhered to not only on but off the pitch!

Sincerely Yours

Blatter

Joseph S. Blatter

cc: FIFA Executive Committee and Confederations