



Children and Adults Health Programs Group

APR 08 2014

Ms. Valerie Harr
Director
Division of Medical Assistance and Health Services
P.O. Box 712
Trenton, NJ 08625-0712

Dear Ms. Harr:

We are writing to share the initial results of the Centers for Medicare & Medicaid Services (CMS) review of Hospital DSRIP Plans that were approved by the state and submitted to CMS as part of the state's Delivery System Reform Incentive Payment (DSRIP) program, authorized under the New Jersey Comprehensive Waiver section 1115 demonstration. In accordance with the expectations set forth in the demonstration's Planning Protocol and Program Funding and Mechanics (PFM) Protocol, the state conducted a thorough review of the projects it received from eligible hospitals, forwarding to CMS those that met its standards for approval. Between December 13, 2013, and March 2, 2014, New Jersey submitted a total of 55 Hospital DSRIP to CMS. For its review, CMS focused on the state's execution of its own review process, while placing particular emphasis on ensuring that the health care reform efforts incentivized through DSRIP would be new projects (or significant expansion or enhancement of existing projects), and would not duplicate efforts already funded by the United States Department of Health and Human Services (DHHS). Together, our reviews helped ensure that the projects undertaken by New Jersey's hospitals will advance health care quality and system transformation, and be consistent with the goals of the DSRIP program.

At this time, CMS is approving 49 the 55 submitted plans. New Jersey may begin claiming federal financial participation for DSRIP payments to these hospitals in accordance with the demonstration's Special Terms and Conditions upon receipt of this letter. Of the 49 hospital plans:

- Ten are approved without any further condition attached.
- Twenty-four are approved on the condition that New Jersey continue to work with the hospitals to improve their plans in specific areas, and to require them to include a report on how they addressed these areas as part of their Demonstration Year 4 Annual DSRIP Application Renewal. This will allow information on how the hospitals addressed these concerns to be incorporated into the mid-point assessment of DSRIP that will take place in June 2015.

- Fifteen are approved conditional on the hospital providing the state and CMS with an attestation that its DSRIP project is not funded by any other grant obtained from the United States Department of Health and Human Services or other federal grantor. Each hospital must also submit an addendum to its project budget that identifies any expense line items for which the hospital already receives federal funding support (or a statement to the effect that no existing expense line items receive federal support). These responses must be submitted to CMS by June 30, 2014. CMS approval is contingent on the state's successful submission of the requested materials. If materials are not received for a hospital by the required date, the state will be asked to return the associated FFP. In addition, 13 of the 15 have areas for improvement that the state must work with them to address, in the same manner as for the group of 24 hospitals above.

The 6 hospitals whose plans CMS is not approving at this time will have an opportunity to revise and resubmit their plans. Hospitals in this category must address specific questions and comments from CMS in order to be reconsidered for approval. As specified in the PFM Protocol, New Jersey must submit the hospitals' revised Hospital DSRIP Plans to CMS within 30 days of the date of this letter in order for them to be considered for approval by CMS.

Enclosure 1 contains a list of all hospitals that submitted Hospital DSRIP Plans, and shows the approval status for each. Enclosure 2 lists all approved hospitals for which further state engagement is required and for which follow-up must occur as part of the mid-point assessment, along with the specific areas of concern. Enclosure 3 lists the 6 hospitals whose plans are not approved by CMS at this time, and the questions that must be addressed when they resubmit their plans.

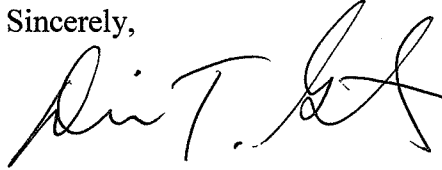
Several of the hospitals whose applications were approved disclosed that they participate in other CMS sponsored payment reform initiatives, such as the Medicare Shared Savings Program, or Bundled Payments for Care Improvement Initiative. While participation in these programs does not constitute DHHS funding that would be duplicative of DSRIP incentive funding, the state must nevertheless consider hospitals' participation in these programs as a potential confounding factors in its evaluation of the impact of DSRIP.

Approval of these plans by CMS does not alter the responsibility of the state or the hospitals to comply with all federal program integrity and funding requirements of the Medicaid program, the demonstration's special terms and conditions (STCs), or the approved DSRIP protocols. In particular, if a hospital's baseline performance on its Stage 3 pay-for-performance metrics is found to exceed the baseline performance threshold established for those measures, the hospital will be required to delete Stage 3 measures, or select alternative Stage 3 measures, or select another DSRIP project, in accordance with Section VIII.A.iii of the Planning Protocol.

Page 3 – Ms. Valerie Harr

We commend New Jersey and its hospitals for their efforts to develop Hospital DSRIP Plans that addresses their community's needs, and we look forward to continuing our collaborative work together.

Sincerely,

A handwritten signature in black ink, appearing to read "Diane T. Gerrits". The signature is fluid and cursive, with a large, stylized initial "D" and "G".

Diane T. Gerrits
Director
Division of State Demonstrations and Waivers

Enclosures

cc:

Michael Melendez, Associate Regional Administrator, Region II

**Enclosure 1: Roster of New Jersey Hospital DSRIP Plans and their CMS Approval Status
April 4, 2014**

Hospital ID	Hospital Name	DSRIP Focus Area	Project Title	Date Submitted to CMS	CMS Approval Status
4139402	ATLANTICARE REG'L MEDICAL CENTER	Diabetes	Improve Overall Quality of Care for Patients Diagnosed with Diabetes Mellitus and Hypertension	01/21/2014	Not approved**
4136705/ 0167011	BAYONNE HOSPITAL	Cardiac Care	Extensive Patient CHF-Focused Multi-Therapeutic Model	01/31/2014	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
4141105	BAYSHORE COMMUNITY HOSPITAL	Diabetes	Diabetes Group Visits for Patients and Community Education	01/30/2014	Approved, with mid-point review follow-up*
4139003	BERGEN REG'L MEDICAL CENTER	Behavioral Health	Electronic Self-Assessment Decision Support Tool	12/13/2013	Not approved**
4135709	CAPE REGIONAL MEDICAL CENTER	Diabetes	Improve Overall Quality of Care for Patients Diagnosed with Diabetes Mellitus and Hypertension	01/30/2014	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
3676609	CAPITAL HEALTH SYSTEM - FULD CAMPUS	Chemical Addiction/ Substance Abuse	Hospital-Wide Screening for Substance Use Disorder	12/20/2013	Not approved**
4138201	CAPITAL HEALTH SYSTEM – HOPEWELL	Obesity	After School Obesity Program	12/19/2013	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
4141008	CENTRASTATE MEDICAL CENTER	Diabetes	Diabetes Group Visits for Patients and Community Education	01/31/2014	Approved, with mid-point review follow-up*
4136209	CHILTON MEMORIAL HOSPITAL	Cardiac Care	The Congestive Heart Failure Transition Program (CHF-TP)	01/31/2014	Approved, with mid-point review follow-up*
3674207	CHRIST HOSPITAL	Cardiac Care	Extensive Patient CHF-Focused Multi-Therapeutic Model	12/19/2013	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
4135504	CLARA MAASS MEDICAL CENTER	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	12/20/2013	Approved
3674606	COMMUNITY MEDICAL CENTER	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	01/27/2014	Approved, with mid-point review follow-up*

**Enclosure 1: Roster of New Jersey Hospital DSRIP Plans and their CMS Approval Status
April 4, 2014**

Hospital ID	Hospital Name	DSRIP Focus Area	Project Title	Date Submitted to CMS	CMS Approval Status
4136004	COOPER UNIVERSITY MEDICAL CTR	Diabetes	Diabetes Group Visits for Patients and Community Education	12/19/2013	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
4140001	EAST ORANGE GENERAL HOSPITAL	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	12/20/2013	Approved, with mid-point review follow-up*
4138309	ENGLEWOOD HOSPITAL ASSOCIATION	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	12/19/2013	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
3674100	HACKENSACK UNIVERSITY MEDICAL CENTER	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	01/27/2014	Not approved**
4137906/ 0249297	HOBOKEN HOSPITAL CENTER	Cardiac Care	Extensive Patient CHF-Focused Multi-Therapeutic Model	01/21/2014	Approved
4139801	JERSEY CITY MEDICAL CENTER	Asthma	Pediatric Asthma Case Management and Home Evaluations	12/20/2013	Not approved**
3675700	JERSEY SHORE MEDICAL CENTER	Asthma	Pediatric Asthma Case Management and Home Evaluations	12/20/2013	Approved, with mid-point review follow-up*
3676803	JFK MEDICAL CENTER {EDISON} / Anthony M. Yelencsics	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	01/10/2014	Approved, with mid-point review follow-up*
4140206	KENNEDY MEMORIAL HOSPITALS AT STRATFORD	Diabetes	Improve Overall Quality of Care for Patients Diagnosed with Diabetes Mellitus and Hypertension	12/19/2013	Approved, with mid-point review follow-up*
3676200	KIMBALL MEDICAL CENTER	Behavioral Health	Integrated Health Home for the Seriously Mentally Ill (SMI)	01/27/2014	Approved, with mid-point review follow-up*
3675203	LOURDES MED CTR OF BURLINGTON CNTY	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	01/30/2014	Not approved**
4141504/ 0249297	MEADOWLANDS HOSPITAL MEDICAL CENTER	Cardiac Care	The Congestive Heart Failure Transition Program (CHF-TP)	01/31/2014	Approved, with mid-point review follow-up*

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Hospital ID	Hospital Name	DSRIP Focus Area	Project Title	Date Submitted to CMS	CMS Approval Status
3674908	MEDICAL CENTER OF OCEAN COUNTY	Diabetes	Diabetes Group Visits for Patients and Community Education	01/21/2014	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
4138902	MEMORIAL HOSP OF BURLINGTON CTY (Virtua)	Diabetes	Diabetes Group Visits for Patients and Community Education	01/31/2014	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
3675807	MONMOUTH MEDICAL CENTER	Behavioral Health	Integrated Health Home for the Seriously Mentally Ill (SMI)	01/21/2014	Approved
4136101	MORRISTOWN MEMORIAL HOSPITAL	Cardiac Care	The Congestive Heart Failure Transition Program (CHF-TP)	02/28/2014	Approved
4138708/ 0139564	MOUNTAINSIDE HOSPITAL	Diabetes	Improve Overall Quality of Care for Patients Diagnosed with Diabetes Mellitus and Hypertension	01/30/2014	Approved, with mid-point review follow-up**
4135008	NEWARK BETH ISRAEL MEDICAL CENTER	Cardiac Care	The Congestive Heart Failure Transition Program (CHF-TP)	12/20/2013	Approved
4137001	NEWTON MEMORIAL HOSPITAL	Cardiac Care	The Congestive Heart Failure Transition Program (CHF-TP)	03/03/2014	Approved conditional on receipt of funding attestation and budget addendum
4137108	OUR LADY OF LOURDES MEDICAL CENTER	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	12/20/2013	Approved, with mid-point review follow-up*
3674801	OVERLOOK HOSPITAL	Cardiac Care	The Congestive Heart Failure Transition Program (CHF-TP)	03/03/2014	Approved conditional on receipt of funding attestation and budget addendum
4135105	PALISADES GENERAL HOSPITAL	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	01/10/2014	Approved, with mid-point review follow-up*
4137701	R. W. JOHNSON UNIVERSITY HOSPITAL	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	12/13/2013	Approved
4137809	RARITAN BAY MEDICAL CENTER	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for	12/19/2013	Approved

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Hospital ID	Hospital Name	DSRIP Focus Area	Project Title	Date Submitted to CMS	CMS Approval Status
			Chronic Cardiac Conditions		
4137400	RIVERVIEW MEDICAL CENTER	Diabetes	Diabetes Group Visits for Patients and Community Education	01/21/2014	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
3676901	RWJ UNIVERSITY MEDICAL CTR AT HAMILTON	Pneumonia	Patients Receive Recommended Care for Community-Acquired Pneumonia	01/30/2014	Approved, with mid-point review follow-up*
4138406	SOMERSET MEDICAL CENTER	Diabetes	Diabetes Group Visits for Patients and Community Education	01/31/2014	Approved, with mid-point review follow-up*
3674509	SOUTH JERSEY HEALTH SYSTEM	Chemical Addiction/ Substance Abuse	Hospital-Wide Screening for Substance Use Disorder	12/20/2013	Approved
3675602	SOUTH JERSEY HEALTH SYSTEM - ELMER	Chemical Addiction/ Substance Abuse	Hospital-Wide Screening for Substance Use Disorder	01/21/2014	Approved, with mid-point review follow-up*
4141202	SOUTHERN OCEAN COUNTY HOSPITAL	Cardiac Care	Care Transitions Intervention Model to Reduce 30-Day Readmissions for Chronic Cardiac Conditions	01/31/2014	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
3675904	ST. BARNABAS MEDICAL CENTER	Asthma	Hospital-Based Educators Teach Optimal Asthma Care	01/27/2014	Approved, with mid-point review follow-up*
4138601	ST. CLARE'S-RIVERSIDE MED CTR DENVILLE	Behavioral Health	Electronic Self-Assessment Decision Support Tool	01/21/2014	Approved
4136608	ST. FRANCIS MEDICAL CENTER (TRENTON)	Diabetes	Diabetes Group Visits for Patients and Community Education	12/13/2013	Approved, with mid-point review follow-up*
4136403	ST. JOSEPH'S HOSPITAL MEDICAL CENTER	Asthma	Hospital-Based Educators Teach Optimal Asthma Care	12/20/2013	Approved, with mid-point review follow-up*
4139208	ST. LUKE'S HOSPITAL (formerly Warren Hospital)	Diabetes	Improve Overall Quality of Care for Patients Diagnosed with Diabetes Mellitus and Hypertension	01/10/2014	Approved, with mid-point review follow-up*
4135300	ST. MARY'S HOSPITAL (PASSAIC)	Cardiac Care	Extensive Patient CHF-Focused Multi-Therapeutic Model	01/27/2014	Approved, with mid-point review follow-up*
4140508	ST. MICHAEL'S MEDICAL CENTER	Diabetes	Improve Overall Quality of Care for Patients Diagnosed with Diabetes Mellitus and Hypertension	01/27/2014	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*

**Enclosure 1: Roster of New Jersey Hospital DSRIP Plans and their CMS Approval Status
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Hospital ID	Hospital Name	DSRIP Focus Area	Project Title	Date Submitted to CMS	CMS Approval Status
4139500	ST. PETER'S MEDICAL CENTER	Diabetes	Improve Overall Quality of Care for Patients Diagnosed with Diabetes Mellitus and Hypertension	12/19/2013	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
4136900	TRINITAS - ELIZABETH GENERAL	Chemical Addiction/ Substance Abuse	Hospital-Wide Screening for Substance Use Disorder	01/10/2014	Approved conditional on receipt of funding attestation and budget addendum, and with mid-point review follow-up*
3676102	UNDERWOOD MEMORIAL HOSPITAL	Chemical Addiction/ Substance Abuse	Hospital-Wide Screening for Substance Use Disorder	01/21/2014	Approved, with mid-point review follow-up*
3677001	UNIVERSITY HOSPITAL	Cardiac Care	The Congestive Heart Failure Transition Program (CHF-TP)	12/19/2013	Approved
4135601	UNIVERSITY MED CTR PRINCETON @ PLAINSBORO	Diabetes	Diabetes Group Visits for Patients and Community Education	01/31/2014	Approved, with mid-point review follow-up*
3674304	VIRTUA - WEST JERSEY HEALTH SYSTEM	Diabetes	Diabetes Group Visits for Patients and Community Education	01/31/2014	Approved, with mid-point review follow-up*

* Issues for mid-point review follow-up are shown in Enclosure 2.

** Questions that hospitals must address with their resubmitted plans are shown in Enclosure 3.

Enclosure 2: New Jersey DSRIP Hospital Mid-Point Review Topics
April 4, 2014

Project ID	Hospital Name	CMS Follow-up Issues
4136705/0167011	BAYONNE HOSPITAL	The hospital must further develop its plan for participating in the learning collaborative. The hospital must clearly state timelines that can be measured and used in reporting.
4141105	BAYSHORE COMMUNITY HOSPITAL	The hospital must further develop its plan for participating in the learning collaborative. The data collection and submission strategy – along with data sources, methodology and population denominators – is unclear and must be strengthened.
4135709	CAPE REGIONAL MEDICAL CENTER	The hospital must further develop its plan for participating in the learning collaborative. Hospital indicated potential problems completing state 3 and 4 metrics.
4138201	CAPITAL HEALTH SYSTEM – HOPEWELL	Need confirmation on smart phones and tablet usage in DY 2. Need to finalize protocol, curricula, and program components and develop method to capture measurements prior to end of DY 3.
4141008	CENTRASTATE MEDICAL CENTER	The hospital must further develop its plan for calculating and reporting baseline data for non-claims based measures. The hospital must further develop its plan for participating in the learning collaborative. The hospital must clearly state timelines that can be measured and used in reporting.
4136209	CHILTON MEMORIAL HOSPITAL	The hospital must further develop its plan for participating in the learning collaborative. The hospital must clearly state timelines that can be measured and used in reporting. The hospital needs to provide its plan for monitoring and evaluating the Home Visit Plan and associated vendor.
3674207	CHRIST HOSPITAL	The hospital must clearly state timelines that can be measured and used in reporting.
3674606	COMMUNITY MEDICAL CENTER	The hospital must further develop its plan for calculating and reporting baseline data for non-claims based measures.
4136004	COOPER UNIVERSITY MEDICAL CTR	The hospital must further develop its plan for participating in the learning collaborative. The hospital must clarify the role of provider partners in its execution of its project.
4140001	EAST ORANGE GENERAL HOSPITAL	The hospital must further develop its plan for participating in the learning collaborative. The hospital must clearly state timelines that can be measured and used in reporting. The data collection and submission strategy must be strengthened.
4138309	ENGLEWOOD HOSPITAL ASSOCIATION	The hospital must further develop its plan for calculating and reporting baseline data for non-claims based measures. The hospital must further develop its plan for participating in the learning collaborative. The hospital must clearly state timelines that can be measured and used in reporting. Roles of visiting nurses vs. FQHC need to be clarified.
3675700	JERSEY SHORE MEDICAL CENTER	The hospital must further develop its plan for participating in the learning collaborative. The hospital must clearly state timelines that can be measured and used in reporting.
3676803	JFK MEDICAL CENTER {EDISON} / Anthony M. Yelencsics	The hospital must further develop its plan for participating in the learning collaborative.

Enclosure 2: New Jersey DSRIP Hospital Mid-Point Review Topics
April 4, 2014

Project ID	Hospital Name	CMS Follow-up Issues
4140206	KENNEDY MEMORIAL HOSPITALS AT STRATFORD	The hospital must clearly state timelines that can be measured and used in reporting. Integration/development of PCMH elements into hospital healthcare delivery model is unclear and must be strengthened.
3676200	KIMBALL MEDICAL CENTER	The hospital must further develop its plan for participating in the learning collaborative. Potential issue of non-trained personnel transporting individuals with serious psychiatric disorders to appointments should be examined. Discharge planning, interaction with patients must incorporate evidence-based practices.
4141504/0249297	MEADOWLANDS HOSPITAL MEDICAL CENTER	The hospital must further develop its plan for calculating and reporting baseline data for non-claims based measures. The hospital must further define the areas where it expects its project to result in improvement. The hospital must further develop its plan for participating in the learning collaborative. The roles of the registered nurses, case managers, and navigator should be clarified. Training should be ongoing. Is the outpatient clinic the medical home?
3674908	MEDICAL CENTER OF OCEAN COUNTY	Project methodology lacks specificity.
4138902	MEMORIAL HOSP OF BURLINGTON CTY (Virtua)	The hospital must further develop its plan for participating in the learning collaborative.
4138708/0139564	MOUNTAINSIDE HOSPITAL	The hospital must clarify the role of provider partners in its execution of its project. More info on project population numbers. Is this entire population (including PCMH) or limited to the Adult Care Center Population.
4137108	OUR LADY OF LOURDES MEDICAL CENTER	This hospital is already a leader in cardiac care. It will be a challenge for it to raise the bar in this area.
4135105	PALISADES GENERAL HOSPITAL	The hospital must further develop its plan for calculating and reporting baseline data for non-claims based measures.
4137400	RIVERVIEW MEDICAL CENTER	The hospital must clarify the role of provider partners in its execution of its project. What is the plan for group visits beyond the three that will be done at 6 week intervals? How will physical exams be addressed for patients?
3676901	RWJ UNIVERSITY MEDICAL CTR AT HAMILTON	The hospital must further develop its plan for participating in the learning collaborative.
4138406	SOMERSET MEDICAL CENTER	The hospital must further develop its plan for calculating and reporting baseline data for non-claims based measures. The hospital must further develop its plan for participating in the learning collaborative. The hospital must clarify the role of provider partners in its execution of its project. The hospital must clearly state timelines that can be measured and used in reporting. The continued existence of the hospital's diabetes center appears to be in jeopardy, which is a situation that should be monitored.
3675602	SOUTH JERSEY HEALTH SYSTEM - ELMER	Implementation plan requires further development.

**Enclosure 2: New Jersey DSRIP Hospital Mid-Point Review Topics
April 4, 2014**

Project ID	Hospital Name	CMS Follow-up Issues
4141202	SOUTHERN OCEAN COUNTY HOSPITAL	The hospital must further develop its plan for calculating and reporting baseline data for non-claims based measures. The hospital must further develop its plan for participating in the learning collaborative.
3675904	ST. BARNABAS MEDICAL CENTER	The hospital must clarify the role of provider partners in its execution of its project.
4136608	ST. FRANCIS MEDICAL CENTER (TRENTON)	The hospital must further develop its plan for participating in the learning collaborative. No implementation strategy addressed nor time frames.
4136403	ST. JOSEPH'S HOSPITAL MEDICAL CENTER	The hospital must further develop its plan for participating in the learning collaborative. The hospital must clarify the role of provider partners in its execution of its project.
4139208	ST. LUKE'S HOSPITAL (formerly Warren Hospital)	The hospital must further develop its plan for participating in the learning collaborative. The hospital must clarify the role of provider partners in its execution of its project.
4135300	ST. MARY'S HOSPITAL (PASSAIC)	The hospital must clarify the role of provider partners in its execution of its project. Will assessments, patient/caregiver education, medication reconciliation, follow-up appointment reminders, and community resource referrals be provided to patients who do not receive a home visit?
4140508	ST. MICHAEL'S MEDICAL CENTER	The hospital must further develop its plan for participating in the learning collaborative. The hospital must clarify the role of provider partners in its execution of its project. The role of patient navigator needs to be specified.
4139500	ST. PETER'S MEDICAL CENTER	The hospital must further develop its plan for participating in the learning collaborative.
4136900	TRINITAS - ELIZABETH GENERAL	Safety issues may be of concern. How is nurse-initiation of withdrawal protocol monitored, tracked, co-signatures as needed, order renewal, medication interactions, meds/laboratory? Recommend language on how program considered patient's rights for house-wide screening, refusals and billing issues. Does substance abuse screening include ALL units? Critical supports mentioned, but not how they will be implemented.
3676102	UNDERWOOD MEMORIAL HOSPITAL	Timelines for assessments, treatment and physician intervention are unclear. Pilot numbers and data strategy are not identified.
4135601	UNIVERSITY MED CTR PRINCETON @ PLAINSBORO	The hospital must further develop its plan for calculating and reporting baseline data for non-claims based measures. The hospital must further develop its plan for participating in the learning collaborative. The hospital must clarify the role of provider partners in its execution of its project.
3674304	VIRTUA - WEST JERSEY HEALTH SYSTEM	The hospital must further develop its plan for participating in the learning collaborative.

**Enclosure 3: CMS Questions for New Jersey DSRIP Hospitals That Were Not Approved
April 4, 2014**

Project ID	Hospital Name	CMS Questions
4139402	ATLANTICARE REG'L MEDICAL CENTER	<p>Although the documents submitted provided an explanation of the Special Care Center and the unique relationship to be played with community and regional partners and payers, it was difficult to determine whether the Special Care Center program is a recipient of United States Department of Health and Human Services (DHHS) funds.</p> <ol style="list-style-type: none"> 1. Please provide a clear statement that the proposed project is not already funded by DHHS, and an addendum to your project budget that identifies any expense line items for which the hospital already receives federal funding support (or a statement to the effect that no expense line items receive federal support). 2. Please explain how the proposed DSRIP project is a new project or a significant expansion of an existing project. (Will the DSRIP program target new clients? Will the program hire additional staff members?)
4139003	BERGEN REG'L MEDICAL CENTER	<p>Please provide an attestation that Bergen Regional Medical Center will collect and report all Stage 3 measures indicated for its project in the DSRIP Planning Protocol, and will be subject to improvement targets as specified in Section VII(B)(ii) of the DSRIP Program Funding and Mechanics Protocol.</p>
3676609	CAPITAL HEALTH SYSTEM - FULD CAMPUS	<p>Capital Health System (CHS) proposes to develop a Hospital-wide Screening for Substance Use Disorder and plans to implement a new type of screening, SBIRT (Screening and brief intervention and referral to treatment), for outpatients in the Emergency Department. The program appears to be new because it targets new populations, updates a manual tracking system to an electronic system, recruits new staff members and begins the SBIRT process from the ER. However, reviewed hospital documents suggest that CHS was a recipient of 7 million dollars to implement SBIRT, an initiative of SAMHA.</p> <ol style="list-style-type: none"> 1. Please provide a clear statement that the proposed project is not already funded by the United States Department of Health and Human Services, and an addendum to your project budget that identifies any expense line items for which the hospital already receives federal funding support (or a statement to the effect that no expense line items receive federal support).
3674100	HACKENSACK UNIVERSITY MEDICAL CENTER	<ol style="list-style-type: none"> 1. Please describe your current care transitions program/process for cardiac patients (all payor designations) and distinguish this from what is being proposed under your DSRIP project. 2. Please explain how DSRIP complements but does not duplicate the interventions under your Health Care Innovation Award. Include in your response an addendum to your project budget that identifies any expense line items for which the hospital already receives federal funding support (or a statement to the effect that no expense line items receive federal support).
4139801	JERSEY CITY MEDICAL CENTER	<p>From the documents submitted, it is unclear whether the proposed DSRIP project is an enhancement to the current asthma program at Jersey City Medical Center.</p> <ol style="list-style-type: none"> 1. Please provide a clear statement that the proposed project is new and exceeds any current activities underway at Jersey City Medical Center. For example, what is the difference between the DSRIP proposal and the HRSA-funded program? Is the partnership between the two FQHC grantees in Newark considered to be the program enhancement? 2. Please provide a clear statement that the proposed project is not already funded by the United States Department of Health and Human Services, and an addendum to your project budget that identifies any expense line items for which the hospital already receives federal funding support (or a statement to the effect that no expense line items receive federal support).

**Enclosure 3: CMS Questions for New Jersey DSRIP Hospitals That Were Not Approved
April 4, 2014**

Project ID	Hospital Name	CMS Questions
3675203	LOURDES MED CTR OF BURLINGTON CNTY	<ol style="list-style-type: none"><li data-bbox="625 263 1408 348">1. Please describe your current care transitions program/process for cardiac patients (all payor designations) and distinguish this from what is being proposed under your DSRIP project.<li data-bbox="625 355 1408 461">2. Please identify the payor source designations for the (referenced) 81 patients you expect to include in your DSRIP project. (Are they expected to be Medicaid patients? Charity Care patients? Medicare patients? Other?)