

Navigating through the Construction and the VA Strategic Capital Investment Plan Submission.

Volume 4 of the Department of Veterans Affairs 2017 Budget Submission consists of two major sections: the traditional VA Budget submission and the VA long range plan developed during the Strategic Capital Investment Planning (SCIP) process.

Traditional VA Budget Request

The first section (Chapters 1 through 6) is VA's traditional budget submission for construction and grants for construction programs. Chapter 1 provides a general overview of the 2017 construction program request. Chapter 2 includes the 2017 VA major construction program request and contains detailed program and project information (project prospectuses), project descriptions, cost estimates and projected construction schedules. Chapter 3 includes budget materials for the minor construction program for VA's Administrations and staff offices. Chapters 4 and 5 capture budget and program information for VA's two capital grant programs: the Veterans Cemetery Grant Program and the State Extended Care Grant Program. Chapter 6 includes the 2017 authorization request for major medical facilities (major construction and leases) and other construction related notification materials. The authorization and notification chapter also provides the current status of existing authorizations and VA leases. The SCIP priority list of projects reviewed and scored during the 2017 SCIP process is provided in Chapter 7.

VA Long Range Strategic Capital Investment Plan

The second part of this volume (Chapter 8) is the Long Range Strategic Capital Investment Plan. The Strategic Capital Investment Planning (SCIP) process is an innovative Department-wide process designed to improve the delivery of services and benefits to Veterans, their families, and their survivors, with the safest and most secure infrastructure possible, by addressing VA's most critical needs first; investing wisely in VA's future and significantly improving the efficiency of VA's far-reaching and wide range of activities.

VA uses the best infrastructure planning practices from both the private and public sectors to integrate all capital investment planning for major construction, minor construction, non-recurring maintenance and leasing. SCIP provides a comprehensive plan to improve the quality, access, and cost efficiency of the delivery of VA benefits and services through modern (i.e., newer and/or better conditioned) facilities that match the location and needs of current and future demand - locating VA facilities where our Nation's Veterans live.

SCIP integrates capital planning across all VA Administrations and staff offices to deliver higher quality services, wider access, and better value to Veterans, their families, and their survivors. Using gap analysis and projected utilization of services, SCIP identifies

specific capital investment needs to close performance gaps in the areas of safety, security, utilization, access, seismic protection, facility condition assessments, parking and energy.

The appendices provide useful information and data such as the decision models and criteria used by the Department to assist in ranking projects, historical funding tables for VA major projects, and tables featuring VA construction programs.

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***Construction Summary of
2017 Request***

A total of \$1,025,179,000 is requested in new budget authority for 2017 for all construction programs. This consists of \$528,110,000 for Construction, Major; \$372,069,000 for Construction, Minor; \$80,000,000 for Grants for State Extended Care Facilities; and \$45,000,000 for Grants for Construction of Veterans Cemeteries.

Construction Summary of 2017 Request (dollars in thousands)				
	Construction Major	Construction Minor	Other Request	Summary Request
Veterans Health Administration	\$385,110	\$285,000	\$0	\$670,110
National Cemetery Administration	\$137,000	\$56,890	\$0	\$193,890
Veterans Benefits Administration	\$0	\$20,000	\$0	\$20,000
General Administration - Staff Offices	\$6,000	\$10,179	\$0	\$16,179
Subtotal	\$528,110	\$372,069	\$0	\$900,179
Grants for State Extended Care Facilities				\$80,000
Grants for State Veterans Cemeteries				\$45,000
Total Construction, New Budget Authority				\$1,025,179

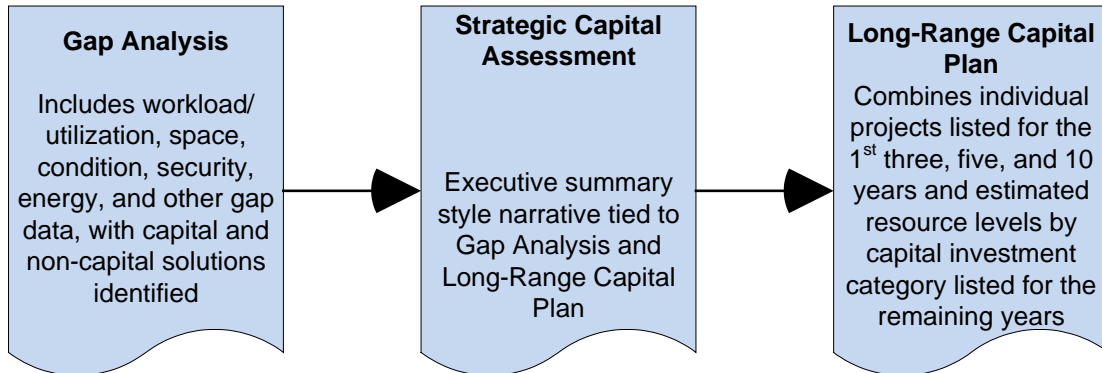
This request would address some of the Department's most critical safety needs, allow VA to fully fund two existing partially funded VHA major projects, support the expansion of two current NCA locations and the establishment of two new cemeteries, and pursue minor construction projects across all Administrations. VA's Strategic Capital Investment Planning (SCIP) process, first established for the 2012 budget submission, resulted in the creation of a single, integrated prioritized list of projects from all capital investment accounts (major construction, minor construction, and non-recurring maintenance). SCIP is an innovative Department-wide planning process that is designed to improve the delivery of services and benefits to Veterans, their families and survivors by addressing VA's most critical needs and/or performance gaps first, investing wisely in VA's future and significantly improving the efficiency of VA's far-reaching and wide range of activities.

Additionally, SCIP provides a long range strategic plan that allows the Department to adapt to changes in demographics, medical and information technology, and health care and benefits delivery, while at the same time incorporating green building technologies, sustainability, and other infrastructure enhancements. The diagram on the following page illustrates the SCIP process from the development of action plans to the submission of this year's budget request. This includes the major components of SCIP (gap analysis, strategic capital assessment, and specific capital project requirements), action plan validation (through VA SCIP Board and VA governance process), and the development of a priority listing that provides the basis for the 2017 construction budget submission.

Strategic Capital Investment Planning

Major Construction, Minor Construction, Non-recurring Maintenance* (NRM),
Leasing, Sharing, and Other Investments

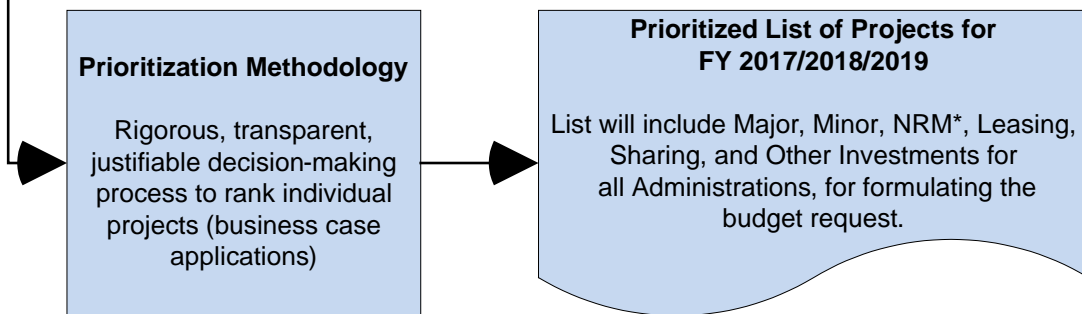
THREE COMPONENTS OF THE ACTION PLAN



ACTION PLAN VALIDATION

Verify data consistency and that plans reflect the fulfillment of gaps

BUSINESS CASE SUBMISSION/BUDGET FORMULATION



*For the SCIP process this capital asset category includes the sub-categories of: sustainment, infrastructure improvements, and green management.

The SCIP process ensures that all resource requests are scrutinized and centrally considered, at the corporate level, with equitable and consistent distribution across markets and competing capital needs. Each resource request is reviewed against the gap categories described above and evaluated based on its contribution towards addressing identified gaps. This process ensures resources are efficiently allocated to address the most critical gaps.

Based upon the current cost estimates to remediate all gaps as projected the full implementation of SCIP would require total resources of \$52-\$63 billion for capital infrastructure and activation costs. It is important to note that this estimate is a snap shot in time, it is based on current market conditions, baseline capital portfolio and demographic data and projected needs. The costs provided will likely change as projects move through the investment process and cost estimating and project requirements become more refined. For example, estimates are fine-tuned from action plan to business case to project prospectus (for major construction) to final design and construction documents. The need for capital projects may change based on new technology, use of alternative workspace, and increased emphasis on the use of non-capital solutions. The total magnitude estimate also includes an estimate of activation (startup) costs.

Estimates of the total cost by Administration of all projects included in the SCIP Plan are included on the following table.

Table 1-1: VA Estimated Cost of Full SCIP Implementation by Investment Type, by Administration

Estimated Cost of Full SCIP Implementation							
(\$ in millions)							
	Major	Leases	Minor	NRM	Other	Activation	Total Range¹
VHA	10,026	1,176	9,402	22,752	109	11,163	54,628
VBA	0	127	330	0	0	822	1,280
NCA	677	0	4520	0	0	2	1,199
OIT	0	11	61	0	0	1	73
Staff Offices	0	43	14	0	0	5	61
Total Range	9,633 – 11,773	1,222 – 1,493	9,295 – 11,360	20,476 – 25,027	98 – 120	10,793 – 13,192	51,517 – 62,965

¹Includes activation costs; without these costs the range is \$41B to \$50B.



Construction – Major Projects

Budget Request.....\$528,110,000

Appropriation Language

For constructing, altering, extending and improving any of the facilities including parking projects, under the jurisdiction or for the use of the Department of Veterans Affairs, or for any of the purposes set forth in sections 316, 2404, 2406, and chapter 81 of title 38, United States Code, not otherwise provided for, including planning, architectural and engineering services, construction management services, maintenance or guarantee period services costs associated with equipment guarantees provided under the project, services of claims analysts, offsite utility and storm drainage system construction costs, and site acquisition, where the estimated cost of a project is more than the amount set forth in section 8104(a)(3)(A), of title 38, United State Code, or where funds for a project were made available in a previous major project appropriation, [\$1,243,800,000] \$528,110,000, of which [\$1,163,800,000] \$448,110,000 shall remain available until September 30, [2020] 2021, and of which \$80,000,000 shall remain available until expended: *Provided*, That except for advance planning activities, including needs assessments which may or may not lead to capital investments, and other capital asset management related activities, such as portfolio development and management activities, and investment strategy studies funded through the advance planning fund and the planning and design activities funded through the design fund including needs assessments which may or may not lead to capital investments, and salaries and associated costs of the resident engineers who oversee those capital investments funded through this account *and contracting officers who manage specific major construction projects*, and funds provided for the purchase, *security and maintenance* of land until construction funds become available for the National Cemetery Administration through the land acquisition line item, none of the funds appropriated under this heading shall be used for any project [which] *that has not been notified to the Congress through the budgetary process or that has not been approved by the Congress [in the budgetary process] through statute, joint resolution, or in the explanatory statement accompanying such Act and presented to the President at the time of enrollment: Provided further*, That funds provided in this appropriation for fiscal year [2016] 2017, for each approved project shall be obligated: (1) by the awarding of a construction documents contract by September 30, [2016] 2017; and (2) by the awarding of a construction contract by September 30, [2017] 2018. *Provided further*, That the Secretary of Veterans Affairs shall promptly submit to the Committees on Appropriations of both Houses of Congress a written report on any approved major construction project for which obligations are not incurred within the time limitations established above: *Provided further*, That, of the amount made available under this heading, [\$649,000,000] \$222,620,000 for Veterans Health Administration major construction projects shall not be available until the Department of

Veterans Affairs – (1) enters into an agreement with an appropriate non-Department of Veterans Affairs Federal entity to serve as the design and/or construction agent for any Veterans Health Administration major construction project with a Total Estimated Cost of \$100,000,000 or above by providing full project management services, including management of project design, acquisition, construction, and contract changes, consistent with section 502 of Public Law 114-58; and (2) certifies in writing that such an agreement is executed and intended to minimize or prevent subsequent major construction project cost overruns and provides a copy of the agreement entered into and any required supplementary information to the Committees on Appropriations of both Houses of Congress

Construction, Major Projects

Program Description

The Construction, Major projects appropriation provides for constructing, altering, extending, and improving any VA facility, including planning, architectural and engineering services, assessments, and site acquisition, where the estimated cost of a project is over \$10,000,000, or where funds for a project were made available in a previous appropriation under this heading.

An amount \$528,110,000 is requested for the 2017 Construction, Major, appropriation. The major construction request will include 2 medical facility projects at Long Beach, California and Reno, Nevada; 2 national cemetery expansion projects in the areas of Jacksonville, Florida and South Florida (Lake Worth, Florida); and 2 new national cemeteries in Elmira, New York and Las Animas, Colorado. Additionally, funds are provided to remediate hazardous waste, fund claims analyses, and to support other construction related activities.

The projects selected for inclusion in the 2017 budget request were the top priority projects that correct critical seismic deficiencies and safety issues at VA medical facilities, create two new national cemeteries and prevent the closing of two national cemeteries. Since the 2012 budget request the Strategic Capital Investment Planning (SCIP) process has served as the basis for prioritizing projects and making VA capital investment funding decisions. Prior year partially funded major projects were integrated and reprioritized into the 2015 SCIP process using current gaps to ensure these projects were appropriately scoped to meet existing and current projected needs (space, utilization, access, etc.). VA has undergone a profound transformation in the delivery of health care over the two last decades. VA has moved from a hospital driven health care system to an integrated delivery system that emphasizes a full continuum of care. New technology and treatment modalities have changed how and where care is provided, with a significant shift from inpatient to outpatient services. Veterans Health Administration's (VHA) infrastructure was designed and built decades ago, under a different concept of health care delivery (i.e., hospital-centered inpatient care and long admissions for diagnosis and treatment). As a result, VHA's capital assets often do not fully align with current health care needs for optimal efficiency and access, and/or VA facilities may not be as safe and secure as they should be. In 2010, VA developed the Strategic Capital Investment Planning Process to identify and prioritize the capital infrastructure needed to meet existing gaps in safety, security, access, utilization, space, facility condition and other areas.

The major construction program is one of the programs that contribute to meeting many of these existing gaps. The goal of VHA major construction program is to ensure VA facilities are safe and modern, to enhance outpatient and inpatient care, as well as to update special program space, such as spinal cord injury, blind rehabilitation, seriously mentally ill and long-term care through the appropriate sizing, upgrading and location of VA facilities.

Major Appropriation Highlights - Summary

	2015 Estimate	2016 Budget Estimate	2016 Current Estimate	2017 Request	2016-2017 Inc./Dec.
Appropriation	\$561,800	\$1,143,800	\$1,243,800	\$528,110	(\$715,690)
Transfer/Reprogramming (P.L. 114-19, P.L. 114-25, P.L. 114-53)	\$150,000	\$0	\$625,000	\$0	(\$625,000)
Total Budgetary Resources	\$711,800	\$1,143,800	\$1,868,800	\$528,110	(\$1,340,690)
Un-obligated Balance brought Forward	\$1,921,431	\$1,591,424	\$2,144,753	\$2,069,241	(\$75,512)
Un-obligated Balance end of year	\$2,144,753	\$1,355,245	\$2,069,241	\$1,400,316	(\$668,925)
Obligations	\$488,477	\$1,379,979	\$1,944,312	\$1,197,035	(\$747,277)
Outlays	\$1,207,209	\$831,136	\$850,354	\$786,954	(\$63,400)

Major Appropriation Highlights by Administration					
	2015 Estimate	2016 Budget Estimate	2016 Current Estimate	2017 Request	2016-2017 Inc./Dec.
Veterans Health Administration (VHA)					
Appropriation	547,800	983,536	1,083,536	385,110	(698,426)
Transfer/Reprogramming (P.L. 114-19, P.L. 114-25, P.L. 114-53)	150,000	0	625,000	0	(625,000)
Budgetary Resources	697,800	983,536	1,708,536	385,110	(1,948,426)
Un-obligated Balance brought Forward	1,728,607	1,266,502	1,981,011	1,920,547	(60,464)
Un-obligated Balance end of year	1,981,011	768,190	1,920,547	1,306,669	(613,878)
Obligations	440,853	1,266,502	1,769,000	998,988	(770,012)
Outlays	1,162,772	768,190	785,153	673,753	(111,400)
National Cemetery Administration (NCA)					
Appropriation	10,000	155,764	155,764	137,000	(18,764)
Un-obligated Balance brought Forward	182,754	145,611	153,592	140,644	(12,948)
Un-obligated Balance end of year	153,592	194,498	140,644	87,397	(53,247)
Obligations	39,162	106,877	168,712	190,247	21,535
Outlays	40,271	58,173	60,903	108,903	48,000
Veterans Benefits Administration (VBA)					
Appropriation	0	0	0	0	0
Un-obligated Balance brought Forward	1,000	1,000	0	0	0
Un-obligated Balance end of year	0	1,000	0	0	0
Obligations	0	0	0	0	0
Outlays	144	261	0	0	0
General Administration - Staff Offices					
Appropriation	4,000	4,500	4,500	6,000	1,500
Budgetary Resources	4,000	4,500	4,500	6,000	1,500
Un-obligated Balance brought Forward	9,070	6,870	10,150	8,050	(2,100)
Un-obligated Balance end of year	10,150	4,770	8,050	6,250	(1,800)
Obligations	8,462	6,600	6,600	7,800	1,200
Outlays	4,022	4,512	4,298	4,298	0

**Summary of Budget Request
(dollars in thousands)**

A construction program of \$528,110,000 is requested for Construction, Major projects, in 2017 to be financed with new budget authority. A summary of the program funding level by activity follows:

	2017 Request
Veterans Health Administration	\$385,110
National Cemetery Administration	\$137,000
Veterans Benefits Administration	\$0
General Administration - Staff Offices	\$6,000
Total, Construction Major Program	\$528,110

Changes from Original 2016 Budget Estimates (dollars in thousands)			
	Budget Estimate	Current Estimate	Increase (+) Decrease (-)
Appropriation	\$1,143,800	\$1,243,800	\$100,000
Transfer/Reprogramming (P.L. 114-19, P.L. 114-25, P.L. 114-53)	\$0	\$625,000	(\$625,000)
Budgetary Resources	\$1,143,800	\$1,868,800	(\$525,000)
Un-obligated Balance brought Forward	\$1,591,424	\$2,144,753	\$553,329
Un-obligated Balance end of year	\$1,355,245	\$2,069,241	\$713,996
Obligations	\$1,379,979	\$1,944,312	\$564,333
Outlays	\$831,136	\$850,354	\$19,218

**Detail of Request
(Dollars in thousands)**

A construction program of \$528,110,000 is requested for Construction Major Projects, in 2017 to be financed with new budget authority.

Major Construction Detail of Request (\$ in 000's)				
Location	Description	Total Estimated Cost	Funding Through 2016	2017 Request
Veterans Health Administration (VHA)				
Long Beach, CA	Seismic Corrections - Mental Health and Community Living Center	317,300	287,100	30,200
Reno, NV	Upgrade B1 Seismic, Life Safety, Utility Correction and Expand Clinical Services	213,800	21,380	192,420
Advance Planning and Design Fund	Various Stations			65,000
Major Construction Staff	Various Stations			24,000
Claims Analysis	Various Stations			5,000
Hazardous Waste	Various Stations			10,000
Judgment Fund	Various Stations			9,000
Non-Departmental Federal Entity Project Management Support	Various Stations			49,490
	Subtotal, Line Items			162,490
Total VHA		531,100	308,480	385,110
National Cemetery Administration (NCA)				
Elmira, NY	New National Cemetery – Western New York	36,000	0	36,000
Las Animas, CO	New National Cemetery – Southern Colorado	36,000	0	36,000
Jacksonville, FL	Gravesite Expansion	24,000	0	24,000
South Florida, FL	Gravesite Expansion	31,000	0	31,000
Advance Planning and Design Fund	Various Stations			10,000
Total NCA		127,000	0	137,000
General Administration/Staff Offices				
Department APDF for Major				6,000
Total Staff Offices				6,000
Major Construction		658,100	308,480	528,110

Major Project Prospectuses Index

Location	Description	Page No.
Veterans Health Administration (VHA)		
Long Beach, CA	Seismic Corrections - Mental Health and Community Living Center	2-9
Reno, NV	Upgrade B1 Seismic, Life Safety, Utility Correction and Expand Clinical Services	2-13
National Cemetery Administration (NCA)		
Elmira, NY	New National Cemetery – Western New York	2-17
Las Animas, CO	New National Cemetery – Southern Colorado	2-23
Jacksonville, FL	Gravesite Expansion	2-29
South Florida, FL	Gravesite Expansion	2-35
Departmental Line-Items		
Advance Planning and Design		
Fund	Various Stations	2-41
Claims Analysis	Various Stations	2-43
Hazardous Waste	Various Stations	2-44
Judgment Fund	Various Stations	2-45
Major Construction Staff	Various Stations	2-46
Non-Departmental Federal Entity		
Project Management Support	Various Stations	2-47

Long Beach, California
Seismic Corrections-Mental Health and Community Living Center Replacements

This proposal is for the demolition of seismically deficient buildings and the construction of a Mental Health Facility (Phase One) and a Community Living Center (CLC) (Phase Two) at the VA Long Beach Healthcare System (VALBHS) in Long Beach, CA. Funding requested in 2017 will complete the funding and provide for construction of a Combined Heat and Power plant.

I. Budget Authority

Total <u>Estimated Cost</u>	Available <u>Through 2016</u>	2017 <u>Request</u>	Future <u>Request</u>
\$317,300,000	\$287,100,000	\$30,200,000	\$0

II. Priority Score: FY2015 – 0.3575

Major Construction projects are funded based on their priority ranking and on their ability to award construction contracts in the current fiscal year.

III. Description of Project:

This project proposes to construct a new 120-bed CLC, a Mental Health Inpatient and Outpatient Facility, a parking structure, and a Combined Heat and Power (CHP) plant to replace existing, seismically deficient buildings.

Existing Buildings 128 (Mental Health) and 133 (CLC) will be demolished along with several minor buildings and structures. Buildings 128 and 133 are identified in the Degenkolb Exceptionally High Risk (EHR) building status list. Other buildings that will be demolished include buildings 3, 4, 11, 47, 89, 90, 136, and T162. Four structures identified as buildings 40, 92, 123 and 154 will also be demolished. Construction will also include a new parking structure of approximately 300 spaces and installation of a CHP plant and renewable energy sources. Construction of the facilities, infrastructure enhancements and site development work, such as utilities and landscaping, surface parking, connecting corridors, minor tenant improvements and temporary swing spaces are included within the scope of this project.

IV. Alternatives to Construction Considered

Status Quo:

The status quo alternative would continue to house the CLC and Mental Health services in the existing, high-risk seismically deficient buildings. In addition to the seismic life safety issues, this alternative also does not address any of the other current facility condition deficiencies, which hamper the VAMC’s ability to provide modern healthcare to Veterans. Therefore, this alternative is the least preferred.

Alternative 1: New Construction (Preferred Alternative)

This alternative involves demolishing Building 133 (CLC) and Building 128 (Mental Health) and replacing them with two new seismically compliant buildings – a new building for the Community Living Center and new buildings for Mental Health. This option also reduces recurring operating costs and maintenance costs by replacing old maintenance-intense and energy inefficient building service equipment with new energy efficient equipment and provides new, state-of-the-art space to deliver the best possible care to Veterans. For these reasons, this is the preferred option.

Alternative 2: Renovation

This alternative renovates Buildings 133 and 128 only. VA would not construct permanent new buildings. The likely result of renovation is the aggravation and increased dysfunction of building space. New seismic shear walls required to comply with seismic codes will segment the building space, disrupting operational efficiency and breaking up contiguous spaces. In addition, it is not physically possible to renovate Building 133 in a way that would eliminate semi-private rooms and replace them with private rooms, baths and showers to comply with current privacy standards. Since this alternative is not feasible, it was excluded from financial analysis.

Alternative 3: Lease

With this alternative, VA would lease a facility off campus that could accommodate CLC and Mental Health facilities in the same manner as the New Construction alternative. However, care would be provided in a location apart from the existing clinical and ancillary support services at the VALBHS, which would negatively impact the continuity of care if Veterans would have to travel to different places for different services. Further, this alternative would not address the existing seismic deficiencies at the VALBHS. For these reasons, this alternative is not the preferred alternative.

Alternative 4: Contract Out

This alternative proposes to contract out all inpatient and outpatient services to other area healthcare providers in the community. This alternative assumes that all services and programs currently housed in Buildings 128 and 133 would be contracted out to providers in the local community, regardless of whether these providers can feasibly absorb this workload. Contracting out is not considered a viable alternative since it would essentially disenfranchise this VA location from providing CLC and Inpatient/Outpatient Mental Health services for our Veteran population with no comparable services available in the local area, therefore this alternative is not the preferred alternative.

Alternative 5: Acquisition of an Existing Facility through Purchase

This alternative proposes to purchase an existing facility in the local community that is suitable for renovation and that would accommodate all project requirements in the same manner as the preferred alternative. However, high-level market research has indicated that a suitable facility for possible acquisition and subsequent renovation that would meet all project requirements in the same manner as the preferred alternative does not exist in the delineated market area (10-mile radius of the VALBHS) of the proposed project. Therefore this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 6: Collaboration with DoD for a Joint Facility

This alternative proposes to construct a new integrated facility in collaboration with the Department of Defense (DoD) in the vicinity of the existing VAMC to provide space for existing services and functions. Although VA has a strong collaboration and various sharing agreements in place with DoD, and serves as a TRICARE provider for the LA and Orange County areas, there are currently no concrete plans for a joint facility. Therefore, this alternative has been excluded from the quantitative analysis below.

Analysis of Costs (discounted dollars in thousands)

	Acquisition*	Ancillary Services**	Equipment and Other Items	Total Life Cycle	Total # of FTEE	Net New FTEE	Net Present Value
Status Quo	\$34,028	\$2,270,602	N/A	\$2,304,630	2,297	N/A	N/A
New Construction	\$357,766	\$2,403,853	\$14,281	\$2,775,900	2,497	200	\$(401,819)
Renovation	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Lease	\$46,600	\$3,118,990	\$14,281	\$3,179,871	2,497	200	\$(875,240)
Contract Out	\$46,497	\$2,662,147	N/A	\$2,708,644	2,000	(297)	\$(404,014)
Acquire an Existing Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A
VA/DoD Collaboration	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other (if applicable)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

*This is the total estimated cost for construction/renovation projects or build-out (special purpose renovations) for leases, in discounted dollars.

**This is defined as operating expenses and supplies (recurring costs from the cost-effectiveness analysis template)

Analysis of Benefits

The preferred alternative, New Construction, would deliver the best benefit to VA compared to all other alternatives. As discussed in the previous section, the Status Quo would not address any of the existing facility deficiencies, and the Renovation, Acquire an Existing Facility, and VA/DoD Collaboration alternatives are not viable. New Construction, with a Net Present Value of -\$402 million, offers the best value solution to address VA’s existing facility condition deficiencies and support strategic goals and objectives to provide high-quality, reliable, and efficient care. The preferred alternative will provide state-of-the-art CLC and Mental Health facilities, offering local Veterans access to high quality care.

The proposed project aligns with the following VA Major Initiatives:

- Eliminate Veteran Homelessness
- Improve Veterans’ Mental Health
- Enhance the Veteran Experience and Access to Health Care

This project also contributes to the following VA Supporting Initiative:

- Educate and Empower Minority and Women Veterans

V. Demographic Data*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change (2014-2034)</u>
Veteran Population	578,781	480,184	402,995	292,975	-49.4%
Enrollees	218,221	214,279	202,482	175,185	-19.7%

*Data reflects the VISN 22, Greater Los Angeles market.

VI. Workload

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change (2014-2034)</u>
Long-Term CLC Bed Days of Care	9,067	9,822	10,160	9,904	9.23%
Short-Term CLC Bed Days of Care	15,773	17,243	16,996	16,431	4.17%
CLC Long-Term Bed	26	28	29	29	11.54%
CLC Short-Term Beds	46	50	49	48	4.35%
Acute Mental Health Beds	17	12	9	5	-70.59%
Ambulatory Mental Health Stops	141,573	139,149	134,428	127,468	-9.96%

*Data reflects workload for the Long Beach Health Care System treating facility (600), of VISN 22.

VII. Schedule – This Phase

Award Construction Documents	June 2016
Award Construction Contract	July 2017
Complete Construction	June 2019

VIII. Project Cost Summary of the Chosen Option

New construction	340,000 GSF	\$158,466,000
Renovation	0 GSF	\$0
Demolition	348,000 GSF	\$10,231,000
Other Construction Costs:		
Pre-design development allowance		\$3,022,000
Total other costs (utilities, etc.)		\$78,352,000
Subtotal estimated base construction cost		\$250,071,000
Other Non-Construction Costs:		
Construction contingency		\$12,631,000
Technical services		\$23,529,000
Impact costs		\$5,000,000
Construction management		\$7,579,000
Subtotal estimated base cost		\$298,810,000
Inflation allowance / locality adjustment		\$18,490,000
Total Estimated Cost		\$317,300,000

IX. Operating Costs of the Chosen Option

	<u>FTE</u>	<u>Project Costs</u>	<u>FTE</u>	<u>Present Facility Operating Costs</u>
Non-recurring costs ¹				
Activation		\$12,065,128		N/A
One-time non-recurring		\$3,016,282		N/A
Subtotal non-recurring		\$15,081,410		N/A
Recurring costs ²				
Ancillary services		\$17,618,093		\$204,722,244
Personnel services (FTE/Costs)	200	\$23,057,000	2,324	\$267,922,340
Other recurring		N/A		N/A
Subtotal recurring		\$40,675,093		\$472,644,584
Total operating costs		\$55,756,503		\$472,644,584

¹Non-recurring: resources necessary to bring the project on-line, including equipment.

²Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Reno, Nevada
Correct Seismic Deficiencies and Expand Clinical Services, Building 1

This proposal provides for the renovation of Building 1 to correct seismic, life safety and infrastructure deficiencies, and then to consolidate outpatient and clinical research programs into a state-of-the-art treatment facility that supports the VA Sierra Nevada Health Care System’s (VASNHCS) Reno VA Medical Center located in Reno, NV. Funding requested in 2017 will fully fund all construction of this project.

I. Budget Authority

<u>Total</u> <u>Estimated Cost</u>	<u>Available</u> <u>Through 2016</u>	<u>2017</u> <u>Request</u>	<u>Future</u> <u>Request</u>
\$213,800,000	\$21,380,000	\$192,420,000	\$0

II. Priority Score: FY2016 – 0.4808

Major Construction projects are funded based on their priority ranking and on their ability to award construction contracts in the current fiscal year.

III. Description of Project:

This project proposes to fully-renovate approximately 98,400 gross square feet (GSF) of Building 1 by seismically-correcting the building, correcting all facility condition assessment (FCA) deficiencies and demolishing a portion of the building. Additionally, this project will construct an approximately 166,000 GSF clinical expansion to correct space deficiencies. Approximately 50,000 GSF of Building 1 will be demolished to ensure enough space will be available for the expansion. Upon completion, Building 1 will be transformed into a modern structure supporting healthcare for Veterans.

IV. Alternatives to Construction Considered

Status Quo:

The status quo alternative would continue to house clinical services in the existing, seismically-deficient Building 1. In addition to the seismic life safety issues, this alternative also does not address any of the other current facility condition deficiencies which hamper the VAMC’s ability to provide modern healthcare to Veterans. Therefore, this alternative is the least preferred.

Alternative 1: New Construction and Renovation (Preferred Alternative)

This alternative involves the complete renovation of Building 1 to address the seismic, life safety, infrastructure, and other FCA concerns. This option would also construct a state-of-the-art clinical expansion with increased patient flow efficiencies to correct the facility’s overall space deficiencies and improve the patient-centric environment. This alternative provides new, state-of-the-art space to deliver the best possible care to Veterans. For these reasons, this is the preferred option.

Alternative 2: New Construction

This alternative proposes to construct new, state-of-the-art clinical space to house all services and programs currently performed in Building 1 and additionally accommodated by the New Construction and Renovation alternative. This option would address all patient efficiency concerns and provided a modern healthcare space for Veterans. However, Building 1 would still be burdened by its existing seismic and facility condition issues. Therefore, this alternative is not the preferred alternative.

Alternative 3: Renovation

This alternative proposes to renovate a vacant or underutilized VA-owned building for use as an clinical and research space. For this alternative to be successful, VA would need to own a building with a floor plan able to accommodate the requirements proposed in this project. The facility does not have an available building that meets this criteria; therefore, this alternative is not a viable option and has been excluded from the quantitative analysis below.

Alternative 4: Lease

With this alternative, VA would lease a facility off campus that could accommodate the services provided in the same manner as the New Construction alternative. However, care would be provided in a location apart from the existing clinical and ancillary support services at the VASNHCS, which would negatively impact the continuity of care if Veterans would have to travel to different places for different services. Further, this alternative would not address the existing seismic deficiencies or FCA deficiencies at the VASNHCS. For these reasons, this alternative is not the preferred alternative.

Alternative 5: Contract Out

This alternative assumes that all services and programs currently housed in Building 1 and accommodated by the New Construction and Renovation alternative would be contracted out to providers in the local community. This alternative would not be cost-effective and would result in a loss of quality and control over Veteran health care. There also may not be sufficient, qualified private health care providers in the Reno area to absorb the current and projected Veteran workload. Therefore, this alternative is not optimal and is the least preferred.

Alternative 6: Acquisition of an Existing Facility through Purchase

This alternative proposes to purchase an existing facility in the local community that is suitable for renovation and able to accommodate all project requirements in the same manner as the New Construction and Renovation alternative. However, high-level market research and interviews with local VA planners have indicated that a suitable facility for possible acquisition and subsequent renovation does not exist in the delineated market area of the proposed project. Therefore this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 7: Collaboration with DoD for a Joint Facility

This alternative proposes to construct a new integrated facility in collaboration with the Department of Defense (DoD) in the vicinity of the existing VAMC to address all gaps, as well as departmental initiatives, in the same manner as the New Construction and Renovation alternative. However, according to local VA planners, there is not a substantial DoD presence located in proximity to the VAMC. Therefore, this alternative has been excluded from the quantitative analysis below.

Analysis of Costs (discounted dollars in thousands)

	Acquisition*	Ancillary Services**	Equipment and Other Items	Total Life Cycle	Total # of FTEE	Net New FTEE	Net Present Value
Status Quo	\$16,805	\$3,398,350	\$-	\$3,415,154	340	N/A	N/A
New Construction	\$183,048	\$3,550,640	\$22,951	\$3,756,639	350	10	\$(304,395)
Renovation	\$-	\$-	\$-	\$-	0	0	\$-
Lease	\$29,412	\$4,033,094	\$22,951	\$4,085,456	350	10	\$(670,302)
Contract Out	\$44,275	\$3,797,305	\$-	\$3,841,580	10	(330)	\$(426,426)
Acquire an Existing Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A
VA/DoD Collaboration	N/A	N/A	N/A	N/A	N/A	N/A	N/A
New Construction and Renovation	\$237,541	\$3,550,640	\$22,951	\$3,811,132	350	10	\$(347,305)

*This is the total estimated cost for construction/renovation projects or build-out (special purpose renovations) for leases, in discounted dollars.

**This is defined as operating expenses and supplies (recurring costs from the cost-effectiveness analysis template)

Analysis of Benefits

The preferred alternative, New Construction and Renovation, would deliver the best benefit to VA compared to all other alternatives. As discussed in the previous section, the Status Quo would not address any of the existing facility deficiencies, and the Renovation, Acquire an Existing Facility, and VA/DoD Collaboration alternatives are not viable. The New Construction and Renovation alternative, with total life cycle costs of approximately \$3.81 billion would be the best solution to address VA’s existing seismic and facility condition deficiencies and support strategic goals and objectives to provide high-quality, reliable, and efficient care. The preferred alternative will provide state-of-the-art clinical space, offering local Veterans access to high-quality care.

The proposed project aligns with the following VA Departmental Initiatives:

- Make VA a Place People Want to Serve
 - Improve our position on the Office of Personnel Management (OPM) Federal Employee Viewpoint Survey – Best Places to Work
 - Improve High Performance Workplace score
- Energy Standards

V. Demographic Data*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change (2014-2034)</u>
Veteran Population	110,379	102,996	95,796	80,924	-26.7%
Enrollees	46,303	47,993	47,467	43,509	-6.0%

*Data reflects the VISN 21, Sierra Nevada market.

VI. Workload

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change (2014-2034)</u>
Ambulatory stops	256,409	279,006	293,866	294,276	14.77%
Mental Health stops	53,383	58,947	60,483	61,997	16.14%

*Data reflects workload for the Sierra Nevada Health Care System’s (VASNHCS) Reno System treating facility (654), of VISN 21.

VII. Schedule – This Phase

Award Construction Documents	June 2016
Award Construction Contract	February 2017
Complete Construction	June 2019

VIII. Project Cost Summary of the Chosen Option

New construction	166,000 GSF	\$83,501,000
Renovation	98,400 GSF	\$30,168,000
Demolition	50,000 GSF	\$1,362,000
Other Construction Costs:		
Pre-design development allowance		\$14,259,000
Total other costs (utilities, etc.)		\$34,694,000
Subtotal estimated base construction cost		\$163,974,000
Other Non-Construction Costs:		
Construction contingency		\$8,641,270
Technical services		\$14,259,000
Impact costs		\$8,500,000
Construction management		\$4,668,000
Subtotal estimated base cost		\$200,042,000
Inflation allowance / locality adjustment		\$13,758,000
Total Estimated Cost		\$213,800,000

IX. Operating Costs of the Chosen Option

	<u>FTE</u>	<u>Project Costs</u>	<u>FTE</u>	<u>Present Facility Operating Costs</u>
Non-recurring costs ¹				
Activation		\$3,919,782		N/A
One-time non-recurring		\$19,665,274		N/A
Subtotal non-recurring		\$23,585,056		N/A
Recurring costs ²				
Ancillary services		\$608,107		\$89,616,875
Personnel services (FTE/Costs)	10	\$1,012,470	1,292	\$149,207,912
Other recurring		N/A		N/A
Subtotal recurring		\$1,620,577		\$238,824,787
Total operating costs		\$25,205,633		\$238,824,787

¹Non-recurring: resources necessary to bring the project on-line, including equipment.

²Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Western New York Area National Cemetery Phase 1 Development

Proposal is to construct a new VA National Cemetery in Western New York.

I. Budget Authority

<u>Total</u> <u>Estimated Cost</u>	<u>Available</u> <u>Through 2016</u>	<u>2017</u> <u>Request*</u>	<u>Future</u> <u>Request</u>
\$38,780,000	\$0	\$36,000,000	\$0

*Non-construction costs of \$2,780,000 for crypts are included in the Compensation and Pensions Appropriations.

II. Priority Score: FY 2015 - 0.2172

III. Description of Project

The purpose of this project is to establish a national cemetery to provide burial services for eligible veterans in the western New York area not being served by an open national or state Veterans cemetery within a reasonable distance from their residence. This proposed cemetery will expand VA's national cemetery system beyond the existing 134 locations. It will provide burial facilities for eligible Veterans in the Rochester-Buffalo, New York area living within a 75-mile radius of this proposed national cemetery. The remainder of the site will be developed in future phased projects in accordance with the cemetery master plan. Those facilities necessary to maintain, operate, and provide burials for approximately ten years will comprise the Phase I construction. Approximately 55 acres of land will be consumed and 12,200 gravesites, including the development of approximately 5,900 gravesites for casket interments, 4,800 columbarium niches and 1,500 in-ground sites for cremated remains. The project will also include memorial walls to commemorate those whose remains are not available for interment.

In addition to the gravesite development, the construction includes access roads; an entrance area; flag/assembly area; two permanent committal shelters; an administration building/public information center with electronic gravesite locator and public restrooms; memorial walkway/donations area; maintenance complex; roadway system and parking; utilities; signage; grading and drainage; site furnishings; fencing; irrigation system as needed consistent with water-wise landscaping principles; utility distribution system; environmental (including historical and cultural resources) preservation and mitigation; a spoils area containment structure; renewable energy initiatives; and a geographic information system.

This project will establish a dignified burial option for over 96,000 Veterans plus eligible family members in the western New York region. The nearest open national cemeteries to the western New York area are Bath National Cemetery in Bath, New York which is just over 100 miles to the southeast and Gerald B. H. Solomon-Saratoga National Cemetery in Schuylerville, New York which is located 294 miles to the east.

IV. Priorities/Deficiencies Addressed

Approximately 96,000 Veterans in the western New York area are currently unserved by either a national or state Veterans cemetery. There are currently five national cemeteries in the State of New York. On Long Island, there is Calverton National Cemetery and Long Island National

Cemetery, which closed to casketed first interments in 1978 but continues to provide for cremation burial sites. In the southern portion of the state are Woodlawn National Cemetery (closed in 2003) and Bath National Cemetery. Finally, in the northeastern part of the state is the Gerald B. H. Solomon-Saratoga National Cemetery. Establishing a new national cemetery in the western New York area around Buffalo will provide access to a veteran burial service for over 96,000 currently unserved veterans and their eligible dependents in that part of the state.

V. Strategic Objective and Goals

Strategic Objective 1.2: Increase Customer Satisfaction through Improvements in Benefits and Services Delivery Policies, Procedures, and Interfaces. NCA will achieve this through increasing the percentage of Veterans served by a burial option within a reasonable distance (75 miles) of their residence, maintaining or improving the percentage of respondents' who rate the quality of service provided by the national cemeteries as excellent, and maintaining or improving the percentage of respondents who rate the national cemetery appearance as excellent.

One of NCA's primary goals is to ensure that eligible Veterans have access to a burial option within a reasonable distance from their residences. Based upon studies and historical data, NCA considers eligible Veterans to have reasonable access if a burial option is available within 75 miles of the Veteran's residence. In addition to operating and maintaining national cemeteries, VA provides funding for state and tribal Veterans' cemeteries and in certain instances provides for burial expenses of Veterans at private cemeteries.

In accordance with the Veteran's Benefits Act of 2010, Public Law 111-275, section 503 Reports on Selection of New National Cemeteries (38 USC 2400), VA was directed to establish five new national cemeteries in the areas of:

- (1) An area in southern Colorado.
- (2) An area near Melbourne, Florida, and Daytona, Florida.
- (3) An area near Omaha, Nebraska.
- (4) An area near Buffalo, New York, and Rochester, New York.
- (5) An area near Tallahassee, Florida.

This project will establish a new national cemetery to serve approximately 96,000 Veterans in the Western New York area in accordance with the Veterans' Benefits Improvement Act of 2010 (Public Law 111-275). This project will develop the first phase of the cemetery by constructing 10 years of burial capacity including full-casket and cremain gravesites; supporting public, administration and maintenance facilities; and associated infrastructure such as roadways, utility systems, irrigation, signage and landscaping.

Although there are currently three national cemeteries open to full burial options in the State of New York, the location of these cemeteries leaves many Veterans in the western New York area unserved. Calverton National Cemetery ranks 3rd conducting 6,470 interments in 2011; despite being closed to casket burials, Long Island National Cemetery is next ranking 21st at (1,858); followed by Gerald B.H. Solomon-Saratoga National Cemetery ranking at 34th with (1,150). This proposed cemetery will expand VA's national cemetery system beyond the existing 134 locations and will provide burial facilities for eligible Veterans in the western New York area. NCA estimated an unserved Veteran population of approximately 96,000 living within the 75-mile radius of this proposed national cemetery in the western New York area.

This investment supports work processes that have been simplified or otherwise redesigned to reduce costs, improve effectiveness, and make maximum use of commercial, off-the-shelf technology. Several components of this project will result in improved efficiencies or reduced costs. For instance, pre-placed lawn crypts will be used in interment areas to optimize use of available land. The concrete boxes hold two caskets, one atop the other, and are pre-placed in a burial area. Pre-placement of the receptacles allows them to be butted together, thus requiring one-half the standard five-foot by ten-foot grave space. These have been shown to conserve maintenance staff resources in burial operations as well as reduce grounds maintenance requirements in the long term. An automated gravesite locator will be installed to facilitate public access to information and free administrative personnel for other duties.

In addition, this new cemetery will incorporate 21st century design technology for efficiencies and conservation of natural resources. With the utilization of simplified working processes such as pre-placed crypts and standardized, commercially available columbarium units, burial operations will be more efficient and land utilization will be maximized thereby ensuring sufficient space to provide burial options with further development at this cemetery for at least 10-years of projected interments. Underground utility lines, junction boxes, sprinkler components (if applicable), and burial crypts will be placed utilizing geographic information system (GIS) location coordinates. This will aid in utility avoidance during later digging and other construction operations and rapid location of underground utilities for repairs and emergency cutoffs. Other energy efficient devices such as solar electric generators, solar electric photovoltaic (PV) modules, cost efficient lighting, motion sensors, power cut-off timers, high efficiency irrigation systems, and other energy saving technology will be considered for incorporation into this cemetery's design.

The cremation rate in the United States has been increasing steadily. The Cremation Association of North America reports a national average cremation rate of 26.19% in 2000 and forecasts a rate of 44.42% in 2015 and 55.65% in 2025. NCA has experienced a 5,300% increase in cremated interments since 1973. In open national cemeteries, where there is a choice of interment options, 52% choose cremation burial as compared to casket burials. Of the cremation inurnments, 49.1% were in columbarium niches. VA will continue to install columbarium to meet the increasing demand and optimize the use of available land. The columbaria constructed in this project will utilize standardized, commercially available units to maintain consistency and moderate costs.

VI. Alternatives Considered

Four alternatives were considered: a major construction project, several minor projects to accomplish the same goals, a Veterans cemetery grant funded through the VA Veterans Cemetery Grants program, and a no-action option.

Status Quo - A no-action alternative is not considered viable because it results in NCA not fulfilling its goal to assure that all eligible Veterans have access to a burial option. In a no-action alternative, approximately 96,000 Veterans in the western New York area will not have access to burial in a national, state or tribal Veterans' cemetery within a reasonable distance from their residence.

Major Construction (Preferred Alternative) - The major construction alternative was selected as the best alternative because it meets VA’s commitment to and the customer demand for service and consolidates all requirements in a single project. This alternative would develop the first phase of cemetery development to include a 10-year burial capacity of both full-casket and cremain gravesites, construct the necessary buildings to support cemetery operations, and associated infrastructure such as roadways, irrigation (if applicable), and utilities in a single contract construction project. In this alternative, the development of a burial section will expedited for completion and then turned over to NCA to begin interments in advance of the Phase 1 contract completion in June 2020. This early turn-over section (Phase 1) to begin serving burial needs for area veterans is planned for completion in February 2019.

Multiple Minor Construction Projects - An alternative to the major construction project is the development of several minor construction projects, which provide the same end result as the Major, but over a much longer period of time. This piece-meal approach to development results in higher project administrative costs, higher overhead, inconsistent design resulting from multiple design contracts, and continuous disruption over several years which detracts from the serenity of the cemetery. In the case of a new cemetery it is not a viable option because establishment of a new cemetery to provide 10 years of a full range of interment options to a population of this size requires interdependent infrastructure, utilities, and gravesite development that cannot be completed with the constraints of a minor construction project.

Veterans Cemetery Grant - There are currently no state or tribal Veterans’ cemeteries in the State of New York, and according to current legislative guidelines, there is no procedure to establish a state or tribal Veterans’ cemetery within the state. The State of New York has not expressed interest, nor initiated any application for a grant through the VA Veterans Cemetery Grants Office for future state or tribal Veterans’ cemetery in any portion of the state.

VII. Affiliation/Sharing Agreements

Not Applicable

VIII. Demographic Data

	<u>2018</u>	<u>2019</u>	<u>2024</u>	<u>Change</u> <u>(2018-2024)</u>
Annual Interments	483	704	1,246	158%
Cumulative Gravesites	445	1,075	4,980	919%
Estimated Veterans Deaths	4,831	4,696	4,154	-14%

* Data relevant to the western New York Area

IX. Workload

Not Applicable

X. Schedule

Complete design development	October 2016
Complete contract documents	April 2017
Award construction contract	August 2017
Complete construction	June 2020

XI. Project Cost Summary

Administration Building, PIC (4,397 Gross Square Feet)	\$1,442,216
Maintenance Facility (7,470 Gross Square Feet)	\$1,979,550
Honor Guard Building (1,196 Gross Square Feet)	\$352,820
Subtotal	\$3,774,586
<u>Phase A (Early Turn Over)</u>	
Burial Sites	\$796,250
Site Work, Building Demolition , Clearing, and Grubbing	\$499,500
Site Improvements (entrance, temp utilities, paving, landscaping, fence)	\$3,463,750
Temporary Facilities (Trailers)	\$660,000
Irrigation System	\$550,000
Environmental Permits/Mitigation Credits	\$1,800,000
<u>Phase B</u>	
Site Work, Demolition , Clearing, and Grubbing	\$582,750
Site Demolition (Structures and Utilities)	\$700,000
Site Improvements (Temp Utilities, Parking , Paving, Landscaping)	\$4,572,150
Entrance and Flag Assembly Areas	\$1,000,000
Committal Shelters	\$900,000
Burial: Pre-placed Crypts	\$1,241,000
Burial: Columbarium Niches	\$2,400,000
Irrigation System	\$1,375,000
Site Furnishings/ Receptacles/ Signage	\$350,000
Memorial Wall (<i>for when there are no remains for burial</i>)	\$170,000
Public Assembly Area	\$750,000
Geographic Information System	\$150,000
Green Building Principles & Renewable Energy Initiatives/ LEED	\$628,792
Pre-Design Development Allowance	\$1,796,549
Subtotal estimated base construction costs	\$28,160,327
Technical Services (Geotechnical, Testing Labs)	\$901,130
Construction Management Firm Costs	\$844,810
Construction Contingency	\$2,112,024
Market Condition Allowance	\$675,848
Ingress, Egress, Utility, Environmental Compliance	\$2,000,000
Subtotal estimated base costs	\$34,694,139
Escalation to midpoint of construction	\$1,305,861
Total estimated project cost	\$36,000,000

XII. Operating Costs

	Project Activation Costs		Present Facility Operating Costs	
Non-recurring costs: ¹				
Equipment costs		\$25,000		NA
Total non-recurring		\$25,000		NA
Recurring costs: ²				
Personal services	(FTE: 7)	\$595,200	(FTE: NA)	NA
Other recurring		\$403,000		NA
Total recurring		\$998,200		NA
Total Operating Cost		\$1,023,200		NA

¹ Non-recurring: resources necessary to bring the project on-line.

² Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Southern Colorado Area National Cemetery Phase 1 Development

Proposal is to construct a new VA National Cemetery.

I. Budget Authority

Total <u>Estimated Cost</u>	Available <u>Through 2016</u>	2017 <u>Request*</u>	Future <u>Request</u>
\$38,830,000	\$0	\$36,000,000	\$0

*Non-construction costs of \$2,830,000 for crypts are included in the Compensation and Pensions Appropriation.

II. Priority Score: FY 2015 – 0.2083

III. Description of Project

The purpose of this project is to establish a national cemetery to provide burial facilities for eligible veterans and their dependents in the southern Colorado area. This proposed cemetery will expand VA's national cemetery system beyond the existing 134 locations and provide burial facilities for eligible veterans in the Colorado Springs and surrounding area with a veteran population currently not served by an open national cemetery. NCA estimated a 95,000 unserved veteran population within the Colorado Springs service area included in the 75-mile radius for this proposed national cemetery. This project provides for the construction of Phase I of the cemetery to develop approximately 13,300 gravesites, including full-casket and cremain sites. They will consist of approximately 5,800 gravesites for casket interments, 4,500 columbarium niches and 3,000 in-ground sites for cremated remains.

The project will also include memorial walls to commemorate those whose remains are not available for interment. The first phase will include an early-turnover burial area, with temporary administrative and maintenance facilities, temporary committal shelters, roads, and utilities. The total Phase 1 development will develop approximately 45 acres to provide for about ten years of burial capacity. In addition to the gravesite development, the construction includes access roads; an entrance area; flag/assembly area; two permanent committal shelters; an administration building/public information center with electronic gravesite locator and public restrooms; maintenance complex with service yard; memorial walkway/donations area; honor guard building; maintenance complex; roadway system and security system; parking; spoils area containment structure; grading and drainage; utilities; signage; site furnishings; receptacles; fencing; water-efficient irrigation system as needed consistent with water-wise landscaping principles; utility distribution system; environmental (including historical and cultural resources) preservation and mitigation; material structure; renewable energy initiatives; stormwater runoff diversion channeling; and geographic information system.

This project will establish a dignified burial option for over 95,000 Veterans plus eligible family members in the Southern Colorado region. This national cemetery will be established in advance of the expected closure of Fort Logan National Cemetery in Denver. Fort Logan is the nearest open national cemetery at approximately 70 miles in straight-line distance north of Colorado Springs, which is the Veteran population focal point in Southern Colorado. The driving distance is approximately 85 miles.

IV. Priorities/Deficiencies Addressed

Approximately 95,000 Veterans in the southern Colorado area are currently unserved by either a national or state Veterans cemetery within 75 miles of their residence. The State of Colorado has two national cemeteries open to full burial options. Fort Lyon National Cemetery in Las Animas serves the southeast portion of the state and Fort Logan National Cemetery in Denver serves the central portion of the state. These two cemeteries are separated by over 200 miles. There are limited viable alternatives to acquire adjacent land to expand the Fort Logan National Cemetery. Establishment of a new national cemetery in southern Colorado will serve the 95,000 Veterans in the area and will help VA reach the strategic goal of providing 90.5% of Veterans access to a burial option within a reasonable distance from their residences. Without this investment, there will be no construction of any kind to accommodate the Veteran population residing in the southern Colorado area.

V. Strategic Objective and Goals

Strategic Objective 1.2: Increase Customer Satisfaction through Improvements in Benefits and Services Delivery Policies, Procedures, and Interfaces. NCA will achieve this through increasing the percentage of Veterans served by a burial option within a reasonable distance (75 miles) of their residence, maintaining or improving the percentage of respondents' who rate the quality of service provided by the national cemeteries as excellent, and maintaining or improving the percentage of respondents who rate the national cemetery appearance as excellent.

One of NCA's primary goals is to ensure that eligible Veterans have access to a burial option within a reasonable distance from their residences. Based upon studies and historical data, NCA considers eligible Veterans to have reasonable access if a burial option is available within 75 miles of the Veteran's residence. In addition to operating and maintaining national cemeteries, VA provides funding for state and tribal Veterans' cemeteries and in certain instances provides for burial expenses of Veterans at private cemeteries.

In accordance with the Veteran's Benefits Improvement Act of 2010, Public Law 111-275, section 503 Reports on Selection of New National Cemeteries (38 USC 2400), VA was directed to establish five new national cemeteries in:

- (1) An area in southern Colorado.
- (2) An area near Melbourne, Florida, and Daytona, Florida.
- (3) An area near Omaha, Nebraska.
- (4) An area near Buffalo, New York, and Rochester, New York.
- (5) An area near Tallahassee, Florida.

This project will develop the first phase of a new national cemetery to serve approximately 95,000 Veterans in the southern Colorado area in accordance with the Veterans' Benefits Improvement Act of 2010. It will provide 10 years of burial capacity, including full-casket and cremain gravesites; supporting public, administration and maintenance facilities; and associated infrastructure, such as roadways, utility systems, irrigation, signage and landscaping.

Although there are currently two national cemeteries open to full burial options in the State of Colorado, the location of these two cemeteries leaves 95,000 Veterans in the southern Colorado area unserved. Fort Lyon National Cemetery in Las Animas serves the southeast portion of the state and Fort Logan National Cemetery in Denver serves the central portion. These two cemeteries are separated by over 200 miles and do not serve the entire southern area of the state.

This proposed cemetery will expand VA's national cemetery system beyond the existing 134 locations and will provide burial facilities for eligible Veterans in the southern Colorado area. NCA estimated an unserved Veteran population of approximately 95,000 living within the 75-mile radius of this proposed national cemetery in the southern Colorado area.

This investment also supports work processes that have been simplified or otherwise redesigned to reduce costs, improve effectiveness, and make maximum use of commercial, off-the-shelf technology. Several components of this project will result in improved efficiencies or reduced costs. For instance, pre-placed lawn crypts will be used in interment areas to optimize use of available land. The concrete boxes hold two caskets, one atop the other, and are pre-placed in a burial area. Pre-placement of the receptacles allows them to be butted together, thus requiring one-half the standard five-foot by ten-foot grave space. These have been shown to reduce labor for burial operations reduce grounds maintenance requirements in the long term.

In addition, the project incorporates 21st century design technology for efficiency and conservation of natural resources. Interment operations using pre-placed crypts and standardized, commercially available columbarium units are more efficient and maximize land use to ensure sufficient burial options at this cemetery for at least ten years. Underground utility lines, junction boxes, sprinkler components (where applicable), and burial crypts will be placed using a geographic information system (GIS). This will aid cemetery personnel and contractors in locating utilities in emergencies and during later digging and other construction operations. Other energy efficient devices, such as solar electric generators and photovoltaic modules, cost efficient lighting, motion sensors, power cut-off timers, high efficiency irrigation systems, and other energy saving technology, will be considered for incorporation into the design.

The cremation rate in the United States has been increasing steadily. The Cremation Association of North America reports a national average cremation rate of 26.19% in 2000 and forecasts a rate of 44.42% in 2015 and 55.65% in 2025. NCA has experienced a 5,300% increase in cremated interments since 1973. In open national cemeteries, where there is a choice of interment options, 52% choose cremation burial as compared to casket burials. Of the cremation inurnments, 49.1% were in columbarium niches. VA will continue to use columbarium to meet the increasing demand for this interment option and optimize the use of available land.

VI. Alternatives Considered

Four alternatives were considered: a no-action option, a major construction project, several minor projects to accomplish the same goals, and a Veterans cemetery grant funded through the VA Veterans Cemetery Grants Program.

Status Quo - A no-action alternative is not viable because it results in NCA not fulfilling its goal to assure that 95% of eligible veterans have access to a burial option. The no-action alternative leaves approximately 95,000 Veterans in the southern Colorado area without access to burial in a national, state or tribal Veterans' cemetery within a reasonable distance from their residence.

Major Construction (Preferred Alternative) - The major construction alternative is the best alternative because it meets VA's commitment to and the customer demand for service and consolidates all requirements in a single project. This alternative will encompass the first phase

of cemetery development to include a 10-year burial capacity of both full-casket and cremated remains gravesites. It will provide the necessary buildings to support cemetery operations, and associated infrastructure such as roadways, irrigation, and utilities in a single contract construction project. In this alternative, the development of a burial section will be expedited for completion and turned over to NCA to begin interments in advance of the Phase 1 contract completion in March 2020. This early turn-over section (Phase 1A) to begin serving burial needs for area Veterans is planned for completion in January 2019.

Multiple Minor Construction Projects - The development of several minor construction projects is generally considered an alternative to a single major construction project. In theory they provide the same end result as the Major, but over a much longer period of time. This piecemeal approach to development results in higher project administrative costs, higher overhead, inconsistent design resulting from multiple design contracts, and continuous disruption over several years which detracts from the serenity of the cemetery. It is not a viable option because establishment of a new cemetery to provide 10 years of a full range of interment options to a population of this size requires interdependent infrastructure, utilities, and gravesite development that cannot be completed with the constraints of a minor construction project.

Veterans Cemetery Grant - There are currently two state Veteran cemeteries in Colorado which include the Western Colorado State Veterans Cemetery and VA Nursing Home Homelake State Veterans Cemetery. Both these cemeteries serve the western portion of the state and are located over 225 miles from the Denver area. With two active, full burial option national cemeteries and two state Veterans cemeteries serving the highest density population areas of the state. The State of Colorado has not expressed any interest in applying for a grant through the VA Veterans Cemetery Grants Office for future state or tribal Veterans' cemetery in any portion of the state.

VII. Affiliation/Sharing Agreements

Not Applicable

III. Demographic Data

	<u>2018</u>	<u>2019</u>	<u>2024</u>	<u>Change</u> <u>(2018-2024)</u>
Annual Interments	369	938	949	157%
Cumulative Gravesites	342	1,160	5,193	1,418%
Estimated Veterans Deaths	2,014	2,020	2,041	1%

* Data relevant to the southern Colorado Area

IX. Workload

Not Applicable

X. Schedule

Award Master/Plan/Design Development	September 2016
Construction Documents & Review	April 2017
Construction Contract Award	August 2017
Complete Construction	March 2020

XI. Project Cost Summary

Administration-Public Information Ctr (5,179 Gross Square Feet)	\$1,698,712
Maintenance Building (7,554 Gross Square Feet)	\$2,001,810
Honor Guard Building (1,196 Gross Square Feet)	\$352,820
Subtotal	\$4,053,342
<u>Phase A (Early Turn Over)</u>	
Burial Sites	\$1,072,250
Site Work, Building Demolition , Clearing, and Grubbing	\$230,000
Site Improvements (entrance, utilities, paving, landscaping, fence)	\$1,875,000
Temporary Facilities (Trailers)	\$600,000
Irrigation System	\$757,250
Environmental Permits/Mitigation Credits	\$3,000,000
Subtotal	\$11,587,842
<u>Phase B</u>	
Site Work, Demolition , Clearing, and Grubbing	\$287,500
Site Demolition (Structures and Utilities)	\$500,000
Site Improvements (Temp Utilities, Parking , Paving, Landscaping)	\$3,125,000
Entrance and Flag Assembly Areas	\$900,000
Committal Shelter	\$900,000
Burial: Pre-placed Crypts	\$812,500
Burial: Columbarium Niches	\$2,250,000
Irrigation System	\$1,456,250
Site Furnishings/Receptacles/Signage	\$450,000
Memorial Wall (<i>for when there are no remains for burial</i>)	\$255,000
Public Assembly Area	\$1,000,000
Geographic Information System	\$150,000
Green Building Principles & Renewable Energy Initiatives/ LEED	\$806,980
Pre-Design Development Allowance	\$1,613,959
Subtotal	\$26,095,031
Technical Services (Geotechnical, Testing Labs)	\$835,041
Construction Management Firm Costs	\$782,851
Construction Contingency	\$1,957,127
Market Condition Allowance	\$730,661
Ingress, Egress, Utility, Environmental Compliance	\$2,500,000
Subtotal	\$32,900,711
Escalation to midpoint of construction	\$1,099,289
Architectural/Engineering Services (Construction Documents)	\$2,000,000
Total estimated project cost	\$36,000,000

XII. Operating Costs

	Project Activation Costs		Present Facility Operating Costs	
Non-recurring costs: ¹				
Equipment costs		\$45,000		NA
Total non-recurring		\$45,000		NA
Recurring costs: ²				
Personal services	(FTE: 10)	\$403,000	(FTE: NA)	NA
Other recurring		847,200		NA
Total recurring		\$1,250,200		NA
Total Operating Cost		\$1,295,200		NA

^{1/} Non-recurring: resources necessary to bring the project on-line.

^{2/} Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Jacksonville VA National Cemetery Phase 2 Gravesite Development

Funding requested in 2017 provides for constructing an expansion of and improvements to the VA National Cemetery in Jacksonville, Florida.

I. Budget Authority

Total <u>Estimated Cost</u>	Available <u>Through 2016</u>	2017 <u>Request*</u>	Future <u>Request</u>
\$28,700,000	\$0	\$24,000,000	\$0

*Non-construction costs of \$4,700,000 for crypts are included in the Compensation and Pensions Appropriations.

II. Priority Score: FY 2017 - 0.1711

III. Description of Project

This project is a Phase 2 gravesite expansion project at the Jacksonville National Cemetery that will enable the existing national cemetery to continue providing burial services for eligible veterans in northeastern Florida and southeastern Georgia areas. By the close of FY 2014, the cemetery conducted a total of 8,172 cumulative interments, and ranked as the 27th busiest national cemetery by interment workload within the VA system of 134 national cemeteries. This project provides for the second construction phase of the cemetery to develop approximately 30 acres of the remaining 435 undeveloped acres at Jacksonville, and will primarily include the construction of additional burial facilities providing ten years of service to the existing, undeveloped land. The remainder of the site will be developed in future ten year phased projects. Since this is an existing cemetery, only those facilities and infrastructure elements necessary to support the added maintenance operations and burial capacity for approximately ten years will be required.

This investment will develop approximately 30 acres of undeveloped land to provide approximately 20,200 gravesites, including both casket and cremation sites in new burial sections. They will consist of approximately 9,200 gravesites for casket interments including preplaced crypts and traditional sites for private vaults, 6,600 columbarium niches, and 4,400 in-ground cremated remains. In addition to the gravesite development, the project includes the correction of infrastructure deficiencies from the facility condition assessment on the public information center-administration building; the addition of a metal canopy for parking at the maintenance building; the construction of access roads; stormwater storage treatment; standby generators; repairs to replace cracked columbarium caps; flagpole; entrance area; security upgrades; committal shelters as needed; an expansion to the roadway system; parking; memorial walls; grading and drainage; utilities; signage; site furnishings, receptacles; flower vase stations; fencing; a water-efficient irrigation system as needed consistent with water-wise landscaping principles; and a utility distribution system. It will also include environmental (including historical and cultural resources) preservation and mitigation; any necessary materials containment structures; any identified renewable energy initiatives; and a geographic information system.

IV. Priorities/Deficiencies Addressed

Located in the City of Jacksonville, Florida, Jacksonville National Cemetery was established in 2008 on 526 acres purchased in the same year. Opened for service with the first interment occurring in 2009, this cemetery serves approximately 244,000 veterans included in the 75-mile service area. This

project provides for the Phase 2 gravesite expansion at the Jacksonville National Cemetery. By the close of FY 2014, just five years after opening, Jacksonville National Cemetery conducted a total of 8,172 cumulative interments and ranked the 27th busiest national cemetery by interment workload within the VA system of 134 cemeteries. Without this project NCA is projecting the cemetery will deplete its inventory of available casketed gravesites by FY 2021. This project will provide sufficient full-option burial inventory until FY 2031.

The State of Florida has nine national cemeteries of which seven remain open to full burial options. Barrancas National Cemetery (established in 1868) serves the western panhandle of the state near Pensacola as well as southern Alabama. Jacksonville National Cemetery (established in 2009) serves the northeast area of the state surrounding Jacksonville as well as southeastern Georgia. Florida National Cemetery (established in 1983) serves the central portion of the state surrounding Bushnell. Sarasota National Cemetery (established in 2009) serves the lower western portion of the state; and South Florida National Cemetery (established in 2007) serves the lower eastern part of the state near Palm Beach. St. Augustine National Cemetery (established in 1881, and closed in 1949) is considered a closed cemetery since it does not have any first interment gravesites available. Bay Pines National Cemetery (established in 1933, and closed in 1987) has only cremation first interment burial sites available. Of NCA's 134 national cemeteries throughout the nation, the State of Florida's nine open national cemeteries five are ranked among the top 30 busiest in the Nation by interment workload. NCA established two new national cemeteries that were both dedicated in 2015 at Tallahassee National Cemetery in the panhandle of Florida and Cape Canaveral National Cemetery in central east Florida. Both of these cemeteries open for interments. The State of Florida has not expressed any interest in establishing a state Veterans cemetery. Although the State of Florida has several national cemeteries, Jacksonville National Cemetery serves a significant veteran population that would otherwise not have reasonable access to an interment option in a veterans cemetery.

V. Strategic Objective and Goals

Strategic Objective 1.2: Increase Customer Satisfaction through Improvements in Benefits and Services Delivery Policies, Procedures, and Interfaces. NCA will achieve this through increasing the percentage of Veterans served by a burial option within a reasonable distance (75 miles) of their residence, maintaining or improving the percentage of respondents' who rate the quality of service provided by the national cemeteries as excellent, and maintaining or improving the percentage of respondents who rate the national cemetery appearance as excellent.

One of NCA's primary goals is to ensure that eligible Veterans have access to a burial option within a reasonable distance from their residences. Based upon studies and historical data, NCA considers eligible Veterans to have reasonable access if a burial option is available within 75 miles of the Veteran's residence. In addition to operating and maintaining national cemeteries, VA provides funding for state and tribal Veterans' cemeteries and in certain instances provides for burial expenses of Veterans at private cemeteries.

Construction projects that include irrigation improvements, renovation of historic structures, and road resurfacing are important to maintaining our cemeteries as national shrines. In most cases, these types of projects directly impact customer satisfaction through perception of both quality of service and cemetery appearance. In the 2014 Survey of Satisfaction with National Cemeteries, 96 percent of respondents rated the quality of service received at the Jacksonville National

Cemetery as excellent. Expansion of the cemetery and infrastructure improvements will help NCA attain the planned strategic target of 100 percent of respondents who rate the quality of service as excellent. In the 2014 Survey of Satisfaction with National Cemeteries, the appearance of the cemetery was rated as excellent by 99 percent of survey respondents. The expansions and repairs identified in this project will allow the cemetery to maintain this rating.

This investment also supports work processes that have been simplified or otherwise redesigned to reduce costs, improve effectiveness, and make maximum use of commercial, off-the-shelf technology. Several components of this project will result in improved efficiencies or reduced costs. For instance, pre-placed lawn crypts will be used in interment areas to optimize use of available land. The concrete boxes hold two caskets, one atop the other, and are pre-placed in a burial area. Pre-placement of the receptacles allows them to be butted together, thus requiring one-half the standard five-foot by ten-foot grave space. These have been shown to reduce labor for burial operations and reduce grounds maintenance requirements in the long term.

In addition, the project incorporates 21st century design and technology to ensure efficiency and conservation of natural resources. Interment operations using pre-placed crypts and standardized, commercially available columbarium units, are more efficient and maximize land use to ensure sufficient burial options at the cemetery for at least ten years. Underground utility lines, junction boxes, sprinkler components (where applicable), and burial crypts will be placed using a geographic information system (GIS). In addition to maintaining gravesite information, this will aid cemetery personnel and contractors in locating utilities in emergencies and during later digging or other construction operations. Other energy efficient devices such as solar electric generators, solar electric photovoltaic (PV) modules, cost efficient lighting, motion sensors, power cut-off timers, high efficiency irrigation systems, and other energy saving technology will be considered for incorporation into the cemetery's design.

NCA also strives to conserve land for future interments by providing efficient interment options for cremains. The cremation rate in the United States has been increasing steadily. The Cremation Association of North America reports a national average cremation rate of 26.19% in 2000 and forecasts a rate of 44.42% in 2015 and 55.65% in 2025. NCA has experienced a 5,300% increase in cremated interments since 1973. Currently, 57.4% of those interred at the Jacksonville National Cemetery choose a cremation burial option in comparison with the overall NCA cremation rate of 52%. To meet the increasing demand and to optimize land use, VA will continue to install columbaria to improve effectiveness and efficiency of interment. The columbaria constructed in this project will consist of standardized, commercially available units to help maintain consistent quality and reasonable cost.

VI. Alternatives Considered

Four alternatives were considered: a no-action option; a major construction project, several minor projects to accomplish the same goals, and a Veterans cemetery grant funded through the VA Veterans Cemetery Grants program.

Status Quo - A no-action alternative is not considered viable because it results in NCA not fulfilling its goal to assure that all eligible Veterans have access to a burial option. In a no-action alternative, approximately 244,000 Veterans in the northeastern Florida area would no longer have access to a burial option in a national, state or Veterans' cemetery within a reasonable distance from their residence.

Major Construction (Preferred Alternative) - The major construction alternative was selected as the best alternative because it meets VA’s commitment to and the customer demand for service and consolidates all requirements in a single construction project. This alternative would develop approximately 30 of the undeveloped 435 acres remaining at the Jacksonville National Cemetery in a single construction project to provide approximately ten additional years of full-option burial capacity until FY 2031. This project has a projected construction completion of September 2021.

Multiple Minor Construction Projects - An alternative to the major construction project is the development of several minor construction projects, which provide the same end result as the Major, but over a much longer period of time. This piece-meal approach to development results in higher project administrative costs, higher overhead, inconsistent design resulting from multiple design contracts, and continuous disruption over several years which detracts from the serenity of the cemetery. This is not a viable option for this expansion. The ground work associated with the water table required to develop the required gravesites is very extensive. Because the gravesites to be established are dependent upon the ground work the expansion cannot be done within minor construction funding limits.

Veterans Cemetery Grant – A fourth alternative to the major construction project is the development of a state and tribal Veterans’ cemetery funded by a grant to the state. Experience has shown that full VA funding for a development of a state cemetery similar to the major construction of a national cemetery would be about the same cost of the major project. To serve the existing veteran population, a new state veteran’s cemetery would need to be constructed in proximity to Jacksonville National Cemetery which would close to first interment casketed burials in FY 2021 without an investment in Alternate #1 or #2 above. The State of Florida has not expressed any interest in applying for a grant through the VA Veterans Cemetery Grants Office for future state or tribal Veterans’ cemetery in any portion of the state.

VII. Affiliation/Sharing Agreements

Not Applicable

VIII. Demographic Data

	<u>2018</u>	<u>2019</u>	<u>2024</u>	<u>Change</u> <u>2018-2024</u>
Annual Interments	1,810	1,849	2,038	13%
Cumulative Gravesites	13,450	15,004	23,082	72%
Estimated Veterans Deaths	5,343	5,417	5,752	8%

* Data relevant to the Jacksonville National Cemetery Area.

IX. Workload

Not Applicable

X. Schedule

Construct contract award (Design-Build)	July 2017
Complete design development	December 2018
Complete construction	September 2021

XI. Project Cost Summary

Phase A	
Site Work, Demolition, Clearing, and Grubbing	\$795,000
Site Improvement (temp utilities, parking, paving, landscaping, IGC)	\$3,337,500
Burial: Pre-placed Crypts	\$3,719,250
Burial: Columbaria Niches	\$4,290,000
Irrigation System	\$1,531,250
Repairs, expansion to existing irrigation system, as required	\$230,000
Site Furnishings/Receptacles/Signage	\$130,000
FCA Corrections	\$90,000
Renovations/Upgrades to existing PIC-Administration Facility	\$95,000
Renovations/Upgrades to existing Maintenance Facility	\$180,000
Repairs to existing Columbarium	\$85,000
Stormwater Management Improvements	\$225,000
Standby Generators (PIC-Administration, Maintenance)	\$220,000
Study/Upgrades to existing structures for energy efficiencies	\$90,000
Security Upgrades	\$125,000
Geographic Information System (GIS) site integration	\$80,000
Green Building Principles & Renewable Energy Initiatives/LEED	\$304,460
Pre-Design Development Allowance	\$1,522,300
Subtotal estimated base construction costs	\$17,049,760
Technical Services (Geotechnical, Testing Labs)	\$511,493
Construction Management Firm Costs	\$528,543
Construction Contingency	\$1,278,732
Market Condition Allowance	\$596,742
Ingress, Egress, Utility, Environmental Compliance	\$1,600,000
Subtotal estimated base costs	\$21,565,270
Escalation to midpoint of construction	\$1,034,730
Architectural/Engineering Services (CDs)	\$1,400,000
Total estimated project cost	\$24,000,000

XII. Operating Costs

	Project Activation Costs		Present Facility Operating Costs	
Non-recurring costs: ¹				
Equipment costs		\$0		NA
Total non-recurring		\$0		NA
Recurring costs: ²				
Personal services	(FTE: 0)	\$0	(FTE: 10)	\$1,026,100
Other recurring		\$0		\$659,300
Total recurring		\$0		\$1,685,400
Total Operating Cost		\$0		\$1,685,400

¹Non-recurring: resources necessary to bring the project on-line.

²Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

South Florida VA National Cemetery Phase 2 Gravesite Development

Funding requested in 2017 provides for constructing an expansion of and improvements to the VA National Cemetery in Lake Worth, Florida.

I. Budget Authority

<u>Total</u> <u>Estimated Cost</u>	<u>Available</u> <u>Through 2016</u>	<u>2017</u> <u>Request*</u>	<u>Future</u> <u>Request</u>
\$36,090,000	\$0	\$31,000,000	\$0

*Non-construction costs of \$5,090,000 for crypts are included in the Compensation and Pensions Appropriations.

II. Priority Score: FY 2017 – 0.1516

III. Description of Project

This project is a Phase 2 gravesite expansion project at the South Florida National Cemetery that will enable the existing national cemetery to continue providing burial services for eligible Veterans south of Palm Beach, in the Lake Worth, Florida area. By the close of FY 2014, the cemetery conducted a total of 16,712 cumulative interments, and ranked as the 19th busiest national cemetery by interment workload within the VA system of 134 national cemeteries. This project provides for the second construction phase of the cemetery to develop approximately 25 of the remaining 189 undeveloped acres at South Florida, and will primarily include the construction of additional burial facilities providing ten years of service to the existing, undeveloped land. The remainder of the site will be developed in future ten year phased projects. Since this is an existing cemetery, only those facilities and infrastructure elements necessary to support the added maintenance operations and burial capacity for approximately ten years will be required.

This investment will develop approximately 25 acres of undeveloped land to provide approximately 21,750 gravesites, including both casket and cremation sites in new burial sections. They will consist of approximately 9,750 gravesites for casket interments including preplaced crypts and oversized traditional sites for private vaults, 6,000 columbarium niches, and 6,000 in-ground cremated remains. In addition to the gravesite development, the project includes the correction of infrastructure deficiencies from the facility condition assessment; demolish existing building structures and utilities on 20 acre parcel; the construction of access roads; an entrance area (including gated security entrance); committal shelters as needed; an expansion to the roadway system; parking; memorial walls; grading and drainage; utilities; install public assembly area with flag pole; signage; site furnishings, receptacles and flower vase stations; security perimeter fencing; a water-efficient irrigation system as needed consistent with water-wise landscaping principles; clean dredge slope renovations to perimeter drainage canal; facility condition assessment deficiencies; utility distribution system. It will also include environmental (including historical and cultural resources) preservation and mitigation; a spoils area containment structure; a material structure; renewable energy initiatives; and a geographic information system.

IV. Priorities/Deficiencies Addressed

Located in Lake Worth, Florida, South Florida National Cemetery was established in 2002 on 313 acres purchased in the same year. Opened for service in 2007 with the first interment occurring in 2007, this cemetery serves approximately 266,600 veterans included in the 75-mile service area. This project provides for the Phase 2 gravesite expansion at the South Florida National Cemetery. Without

this project NCA is projecting the cemetery will deplete its inventory of available casketed gravesites by approximately June 2021. This project will provide sufficient full-option burial inventory until 2032.

The State of Florida has nine national cemeteries of which seven remain open to full burial options. Barrancas National Cemetery (established in 1868) serves the western panhandle near Pensacola as well as southern Alabama. Jacksonville National Cemetery (established in 2009) serves the northeast area of the state surrounding Jacksonville as well as southeastern Georgia. Florida National Cemetery (established in 1983) serves the central portion of the state surrounding Bushnell. Sarasota National Cemetery (established in 2009) serves the lower western portion of the state; and South Florida National Cemetery (established in 2007) serves the lower eastern part of the state near Palm Beach. St. Augustine National Cemetery (established in 1881, and closed in 1949) is considered a closed cemetery since it does not have any first interment casketed gravesites available. Bay Pines National Cemetery has only cremation first interment burial sites available. Of NCA's 134 national cemeteries throughout the nation, the State of Florida's nine open national cemeteries five are ranked among the top 30 busiest in the Nation by interment workload. NCA established two new national cemeteries that were both dedicated in 2015 at Tallahassee National Cemetery in the panhandle of Florida and Cape Canaveral National Cemetery in central east Florida. Both of these cemeteries open for interments. The State of Florida has not expressed any interest in establishing a state Veterans cemetery. Although the State of Florida has several national cemeteries, South Florida National Cemetery serves a significant veteran population that would otherwise not have reasonable access to an interment option in a veterans cemetery.

V. Strategic Objective and Goals

Strategic Objective 1.2: Increase Customer Satisfaction through Improvements in Benefits and Services Delivery Policies, Procedures, and Interfaces. NCA will achieve this through increasing the percentage of Veterans served by a burial option within a reasonable distance (75 miles) of their residence, maintaining or improving the percentage of respondents' who rate the quality of service provided by the national cemeteries as excellent, and maintaining or improving the percentage of respondents who rate the national cemetery appearance as excellent.

One of NCA's primary goals is to ensure that eligible Veterans have access to a burial option within a reasonable distance from their residences. Based upon studies and historical data, NCA considers eligible Veterans to have reasonable access if a burial option is available within 75 miles of the Veteran's residence. In addition to operating and maintaining national cemeteries, VA provides funding for state and tribal Veterans' cemeteries and in certain instances provides for burial expenses of Veterans at private cemeteries.

Construction projects such as irrigation improvements, renovation of historic structures, and road resurfacing are important to maintaining our cemeteries as national shrines. In most cases, these types of projects directly impact customer satisfaction through perception of both quality of service and cemetery appearance. In the 2014 Survey of Satisfaction with National Cemeteries, 98 percent of respondents rated the quality of service received at the South Florida National Cemetery as excellent. Expansion of the cemetery and infrastructure improvements will help NCA attain the planned strategic target of 100 percent of respondents who rate the quality of service as excellent. In the 2014 Survey of Satisfaction with National Cemeteries, the appearance of the cemetery was rated as excellent by 99 percent of survey respondents. The expansions and repairs identified in this project will allow the cemetery to maintain this rating.

This investment also supports work processes that have been simplified or otherwise redesigned to reduce costs, improve effectiveness, and make maximum use of commercial, off-the-shelf technology. Several components of this project will result in improved efficiencies or reduced costs. For instance, pre-placed lawn crypts will be used in interment areas to optimize use of available land. The concrete boxes hold two caskets, one atop the other, and are pre-placed in a burial area. Pre-placement of the receptacles allows them to be butted together, thus requiring one-half the standard five-foot by ten-foot grave space. These have been shown to reduce labor for burial operations and reduce grounds maintenance requirements in the long term.

In addition, the project incorporates 21st century design and technology to ensure efficiency and conservation of natural resources. Interment operations using pre-placed crypts and standardized, commercially available columbarium units, are more efficient and maximize land use to ensure sufficient burial options at the cemetery for at least ten years. Underground utility lines, junction boxes, sprinkler components (where applicable), and burial crypts will be placed using a geographic information system (GIS). In addition to maintaining gravesite information, this will aid cemetery personnel and contractors in locating utilities in emergencies and during later digging or other construction operations. Other energy efficient devices such as solar electric generators, solar electric photovoltaic (PV) modules, cost efficient lighting, motion sensors, power cut-off timers, high efficiency irrigation systems, and other energy saving technology will be considered for incorporation into the cemetery's design.

NCA also strives to conserve land for future interments by providing efficient interment options for cremains. The cremation rate in the United States has been increasing steadily. The Cremation Association of North America reports a national average cremation rate of 26.19% in 2000 and forecasts a rate of 44.42% in 2015 and 55.65% in 2025. NCA has experienced a 4,641% increase in cremated interments since 1973. Currently, 56% of those interred at the South Florida National Cemetery choose a cremation burial option in comparison with the overall NCA cremation rate of 52%. To meet the increasing demand and to optimize land use, VA will continue to install columbaria to improve effectiveness and efficiency of interment. The columbaria constructed in this project will consist of standardized, commercially available units to help maintain consistent quality and reasonable cost.

VI. Alternatives Considered

Four alternatives were considered: a major construction project, several minor projects to accomplish the same goals, a Veterans cemetery grant funded through the VA Veterans Cemetery Grants program, and a no-action option.

Status Quo - A no-action alternative is not considered viable because it results in NCA not fulfilling its goal to assure that all eligible Veterans have access to a burial option. In a no-action alternative, approximately 266,600 Veterans in the southeastern Florida area would no longer have access to a burial option in a national, state or Veterans' cemetery within a reasonable distance from their residence.

Major Construction (Preferred Alternative) - The major construction alternative was selected as the best alternative because it meets VA's commitment to and the customer demand for service and consolidates all requirements in a single construction project. This alternative would develop approximately 25 of the undeveloped 189 acres remaining at the South Florida National

Cemetery in a single construction project thereby providing approximately ten additional years of full-option burial capacity until 2032. This project has a projected construction completion of May 2020.

Multiple Minor Construction Projects - An alternative to the major construction project is the development of several minor construction projects, which provide the same end result as the Major, but over a much longer period of time. This piece-meal approach to development results in higher project administrative costs, higher overhead, inconsistent design resulting from multiple design contracts, and continuous disruption over several years which detracts from the serenity of the cemetery. This is not a viable option for this expansion. The ground work required to mitigate water table complications associated with gravesite development is very extensive. Because the gravesites to be established are dependent upon the ground work the expansion cannot be done within minor construction funding limits.

Veterans Cemetery Grant – A fourth alternative to the major construction project is the development of a state and tribal Veterans’ cemetery funded by a grant to the state. Experience has shown that development of a state cemetery similar to the major construction of a national one would be about the same cost of the major project. To serve the existing veteran population, a new state veteran’s cemetery would need to be constructed in proximity to the South Florida National Cemetery which would close to first interment burials in FY 2021 without an investment in Alternate #1 or #2 above. The State of Florida has not expressed any interest in applying for a grant through the VA Veterans Cemetery Grants Office for future state or tribal Veterans’ cemetery in any portion of the state.

VII. Affiliation/Sharing Agreements

Not Applicable

VIII. Demographic Data

	<u>2018</u>	<u>2019</u>	<u>2024</u>	<u>Change</u> <u>2018-2024</u>
Annual Interments	2,489	2,429	2,069	-17%
Cumulative Gravesites	24,754	26,552	34,337	39%
Estimated Veterans Deaths	8,359	7,898	6,268	-25%

* Data relevant to the South Florida National Cemetery Area.

IX. Workload

Not Applicable

X. Schedule

Award Master Plan/Design Development	October 2016
Construction Documents & Review	April 2017
Construction Contract Award	August 2017
Complete Construction	May 2020

XI. Project Cost Summary

Phase A	
Site Work, Demolition, Clearing, and Grubbing	\$1,112,500
Site Demolition (Structures & Utilities)	\$150,000
Site Improvement (temp utilities, parking, paving and landscaping)	\$3,287,500
Entrance Feature	\$350,000
Committal Shelter	\$475,000
Burial: Pre-placed Crypts	\$3,792,500
Burial: Columbaria Niches	\$3,900,000
Irrigation System	\$1,531,250
Site Furnishings/Receptacles/Signage	\$250,000
Memorial Wall	\$185,000
FCA Corrections	\$300,000
Construct Public Assembly Area w/Main Flag Pole	\$900,000
Access Roads	\$1,000,000
Cemetery Road analysis	\$750,000
Existing cemetery, site drainage corrections	\$225,000
Carillon Stubout	\$40,000
Install Memorial Path	\$180,000
Study/Upgrades to existing structures for energy efficiencies	\$85,000
Clean, dredge, slope renovations to perimeter drainage canal	\$700,000
Geographic Information System	\$80,000
Green Building Principles & Renewable Energy Initiatives/LEED	\$482,344
Pre-Design Development Allowance	\$1,929,375
Subtotal estimated base construction costs	\$21,705,469
Technical Services (Geotechnical, Testing Labs)	\$651,164
Construction Management Firm Costs	\$694,575
Construction Contingency	\$1,627,910,
Market Condition Allowance	\$737,986
Ingress, Egress, Utility, Environmental Compliance	\$2,600,000
Subtotal estimated base costs	\$28,017,104
Escalation to midpoint of construction	\$1,382,896
Architectural/Engineering Services (CDs)	\$1,600,000
Total estimated project cost	\$31,000,000

XII. Operating Costs

	Project Activation Costs		Present Facility Operating Costs	
Non-recurring costs: ¹				
Equipment costs		\$0		NA
Total non-recurring		\$0		NA
Recurring costs: ²				
Personal services	(FTE: 0)	\$0	(FTE: 69)	\$3,046,500
Other recurring		\$0		\$4,737,300
Total recurring		\$0		\$7,783,800
Total Operating Cost		\$0		\$7,783,800

¹Non-recurring: resources necessary to bring the project on-line.

²Recurring: resources (including staff) necessary to support services to be provided from the space being built or remodeled on an annual basis.

Construction, Major Advance Planning and Design Fund

I. Budget Authority

2017 Request Veterans Health Administration (\$000).....	\$65,000
2017 Request National Cemetery Administration (\$000)	\$10,000
2017 Request General Administration (Staff Offices) (\$000).....	\$6,000

II. Description of Program

This request includes an amount \$81,000,000 in Advance Planning and Design Funds (APDF) for support of the Veterans Health Administration (VHA), National Cemetery Administration (NCA), and General Administration/Staff Offices. This allows VA to begin construction documents prior to obtaining funding for the construction contract.

VA uses APDF for developing the scope for design of Major Construction and other requirements such as electrical, plumbing, communications, transport, roadway circulation, heating, ventilation and air conditioning, water supply, drainage and others. Refined project requirements result in more accurate cost estimates whether referring to VHA, NCA, or VBA.

The APDF is also used in the VHA and VBA arena for assessments of health care needs, design programs and needs assessments that may or may not lead to capital investments and other capital investment activities, such as portfolio development and management activities and investment strategies.

The fund can also be used for utilities and capital facilities studies, to prepare master facility plans, historic preservation plans, conduct environmental assessments and impact studies, energy studies or audits, and design and construction-related research studies including post-occupancy evaluations. The APDF request includes funds for activities such as master planning for new and expansion of existing national cemeteries, environmental assessments at national cemeteries, and conducting studies and facility condition assessments at national cemeteries and soldiers lots. The funds are also utilized to maintain construction standards, such as: design guides, design standards, specifications, and space criteria.

III. Background/Justification

In order to accomplish effective design, it is necessary to resolve functional and scope issues early in the planning process. VA utilizes a three phase design process similar to that used in the private sector. The schematic design and design development evaluates alternative design concepts, establishes functional interrelationships, establishes floor plan layouts and selects all building systems. The contract document preparation phase produces the detailed construction drawings in order to enter a contract. This line item provides funding for schematic design, design development and construction document phases, up to 100 percent of design, for Major Construction projects. This will ensure that at least 35 percent of total design is completed prior to requesting construction funds.

This funding is needed to carry out planning and project development activities for projects to be submitted in future budget requests for construction documents and construction funding as well as supporting capital facility related studies.

	2016				
	2015 Actual	Budget Estimate	Current Estimate	2017 Request	2016-2017 Inc./Dec.
Veterans Health Administration	\$33,000	\$69,000	\$69,000	\$65,000	(\$4,000)
National Cemetery Administration	\$5,000	\$2,500	\$2,500	\$10,000	\$7,500
Veterans Benefits Administration	\$1,000	\$0	\$0	\$0	\$0
General Administration (Staff Office)	\$5,000	\$4,000	\$4,000	\$6,000	\$2,000
Total	\$44,000	\$75,500	\$75,500	\$81,000	\$5,500

Construction, Major Claims Analyses

I. Budget Authority

2017 Request (\$000).....	\$ 5,000
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II. Description of Program

This request provides a source of funds for contracting the services of an independent claims analyst. These services are necessary to provide: 1) an independent analysis of VA’s potential liability on claims made on specific construction projects; 2) documentation and analysis to assist VA’s legal counsel in developing its case; and 3) expert witness services in defense of VA.

III. Background/Justification

VA has been subject to litigation due to contractor claims on construction projects. The growing complexity and litigious nature of the Construction industry has led to an increase in the number of claims filed against VA. Contractors often utilize a team of experienced lawyers and engineers dedicated to the task of preparing and litigating claims on a specific project. The Government can no longer adequately defend itself in large claims relying solely on the expertise of VA and Department of Justice personnel (project managers, resident engineer and general counsel). Utilizing a line item in support of this program is consistent with the method of funding for other Construction-related costs such as asbestos abatement and hazardous removal and cleanup. It is in keeping with generally accepted accounting principles in that the total of the various phases of a project would capture all costs related to a particular project.

	2016				
	2015 Actual	Budget Estimate	Current Estimate	2017 Request	2016-2017 Inc./Dec.
Claims Analyses	\$2,000	\$2,000	\$2,000	\$5,000	\$3,000

Construction, Major Hazardous Waste Abatement

I. Budget Authority

2017 Request (\$000).....	\$10,000
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II. Description of Program

This program provides funds for the clean up of hazardous substances, pollutants, and contaminants (other than asbestos, which is funded from a separate line item) for which VA has been identified as a Potentially Responsible Party (PRP) pursuant to the Comprehensive Environment Response, Compensation and Liability Act of 1980 (CERCLA), or a comparable State statute; and those situations where VA has itself identified an urgent need for the clean up of such substances for which it is responsible, even without being identified as a PRP. This program will not be used to fund non-urgent hazardous substance abatement activities that are routinely funded as a construction project or part of a project. However, this fund may be used for clean up of such substances where an unanticipated urgent condition involving such substances occurs or is discovered after commencement of actual construction work on the project.

III. Background/Justification

CERCLA, as amended by the Superfund Amendments and Reauthorization Act of 1986, makes all parties who have generated hazardous substances (including pollutants and contaminants), transported such substances, or are the owners or operators of the disposal site for such substances liable for the clean up costs if such substances are released or are about to be released into the environment. Such parties are identified as potentially responsible parties and are jointly and severally liable for the costs associated with clean up of such release sites. In a situation where joint and severable liability applies, if some PRP's become bankrupt or are otherwise exempted from liability, the remaining PRP's become liable for the full cost of clean up, regardless of the amount of substance contributed. VA, as a generator of hazardous substances, pollutants, and contaminants is subject to the assessment of clean up costs if there is a release or threatened release of such substances into the environment and VA is identified as a PRP. Such clean up costs may include, but are not limited to: 1) studies; 2) pre-and post-testing and monitoring; 3) cost of consultants, environmental specialists and certified industrial hygienists; and 4) the cost of removal and/or remediation.

	2016				
	2015 Actual	Budget Estimate	Current Estimate	2017 Request	2016-2017 Inc./Dec.
Hazardous Waste Abatement	\$5,000	\$6,000	\$6,000	\$10,000	\$4,000

Construction, Major Judgment Fund

I. Budget Authority

2017 Request (\$000).....	\$9,000
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II. Description of Program

This request provides funding for VA to reimburse the Judgment Fund for the payment of settled claims.

III. Background/Justification

The Judgment Fund, 31 U.S.C., Section 1304, was established by Congress to ensure a source of funds for prompt payment of final judgments and awards. The intent of the judgment appropriation is to expedite the payment of claims and settlements. The Department of Veterans Affairs should submit settlements to the General Accounting Office for expected payment from the Judgment Fund. VA must reimburse the Judgment Fund when monies have been appropriated.

	2016				
	2015 Actual	Budget Estimate	Current Estimate	2017 Request	2016-2017 Inc./Dec.
Judgment Fund	\$0	\$0	\$0	\$9,000	\$9,000

Construction, Major Major Construction Staff

I. Budget Authority

2017 Request (\$000).....	\$24,000
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II. Description

This request provides for resident engineers, as well as regional and on site contracting officers who handle or oversee major construction projects. Funding will cover all costs for these employees including salary, training, travel, permanent change of station funds, etc.

III. Background/Justification

Funding for an amount \$24,000,000 is requested for on site supervision of resident engineers, as well as regional and on site contracting officers who handle or oversee major construction projects. Funding on site project managers and related administrative support. This staff will be located at approximately 50 sites across the county. The funds will be used to reimburse the Office of Construction & Facilities Management in the General Administration account.

	2016				
	2015 Actual	Budget Estimate	Current Estimate	2017 Request	2016-2017 Inc./Dec.
Resident Engineers for Major Construction	21,000	24,000	24,000	24,000	0

**Construction, Major
Non-Departmental Federal Entity to Provide Full Project Management
Support**

I. Budget Authority

2017 Request (\$000).....	\$49,490
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II. Description of Program

This request will assist in the management of VA Major Construction Projects with a total estimated cost of \$100,000,000 or greater. VA uses the Non-Departmental Federal Entity line item to provide full project management services for medical facilities projects to include project design, on site construction management, contract management, fiscal management, reporting and other requirements. It is estimated that the cost of these services will be 10 percent of the estimated construction cost and 8 percent of the design cost of a project.

The fund can also be used for Non-Departmental Federal Entity support on project audits, studies, metrics development and planning efforts for enhance VA’s ability to provide state-of-the-art major medical facilities and leases to serve Veterans.

III. Background/Justification

Public Law 114-58 requires that a Non-Departmental Federal entity provide full project management services and support in managing its large major construction projects. Large construction projects are defined as medical facility projects with a total estimated cost more than \$100,000,000. Funds appropriated to major construction projects do not cover these management services and support costs.

	2016				
	2015 Actual	Budget Estimate	Current Estimate	2017 Request	2016-2017 Inc./Dec.
Non-Departmental Federal Entity to Provide Full Project Management	0	0	100,000	49,490	(50,510)

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FY 2017 CONGRESSIONAL BUDGET					
CONSTRUCTION, MAJOR PROJECTS*					
Location	ST	Description	Available	Total Obligations	Total Unobligated
VHA					
American Lake	WA	New Building 201, Bldg. 81 Seismic Corrections and Bldg. 18 and 81AC Renovation	5,260,000	1,814,418	3,445,582
Anchorage	AK	Outpatient Clinic	75,264,603	74,739,216	525,386
Bay Pines	FL	Inpatient/Outpatient Improvements	158,200,000	118,401,809	39,798,191
Bay Pines	FL	Outpatient Clinic (Lee County)	80,393,976	78,817,180	1,576,796
Brockton	MA	Long-Term Care Spinal Cord Injury (SCI)	24,040,000	0	24,040,000
Bronx	NY	Spinal Cord Injury Center (SCI)	8,179,000	652	8,178,348
Canandaigua	NY	New Construction and Renovation	158,980,000	10,618,673	148,361,327
Cleveland	OH	Brecksville Consolidation	100,534,757	100,161,271	373,486
Columbia	MO	Operating Suite Replacement	24,678,432	23,913,024	765,408
Columbus	OH	Outpatient Clinic	93,081,654	93,042,317	39,337
Dallas	TX	Spinal Cord Injury (SCI)	42,400,000	27,225,241	15,174,759
Dallas	TX	Clinical Expansion for Mental Health	15,640,000	970,217	14,669,783
Denver	CO	New Medical Center Facility	1,049,895,000	998,564,471	51,330,529
Des Moines	IA	Extended Care Building	25,407,350	25,396,864	10,487
Fayetteville	AR	Clinical Addition	88,100,000	86,856,320	1,243,680
Gainesville	FL	Correct Patient Privacy Deficiencies	100,575,000	98,576,487	1,998,513
Las Vegas	NV	New Medical Facility	584,654,882	579,892,313	4,762,569
Long Beach	CA	Seismic Corrections - Mental Health & Community Living Center	126,100,000	6,646,753	119,453,248
Long Beach	CA	Seismic Corrections/Clinical,B-7 & 126	129,545,000	103,246,847	26,298,153
Louisville	KY	New Medical Facility	75,000,000	13,004,649	61,995,351
Miami	FL	Renovation of Surgical Suite and Operating Rooms	12,000,000	10,206,467	1,793,533
New York	NY	Manhattan VAMC Flood Recovery	207,000,000	104,530,238	102,469,762
Omaha	NE	Replacement Facility	56,000,000	0	56,000,000
Orlando	FL	New Medical Facility	616,158,000	613,365,465	2,792,535
Palo Alto	CA	Centers for Ambulatory Care/ Polytrauma-Blind Rehabilitation	472,600,000	296,984,028	175,615,972
Palo Alto	CA	Livermore Realignment	55,430,000	28,192,738	27,237,262
Palo Alto	CA	Seismic Corrections, Bldg. 2	54,000,000	50,456,292	3,543,708
Perry Point	MD	Replacement CLC	9,000,000	2,552,971	6,447,029
Pittsburgh	PA	Medical Center Consolidation	272,423,657	258,364,259	14,059,398
Reno	NV	Correct Seismic Deficiencies and Expand Clinical Services Building	21,380,000	0	21,380,000
Sacramento	CA	Alameda Outpatient Clinic	17,332,000	4,280,043	13,051,957
Saint Louis (JC)	MO	New Bed Tower, Research Building, Parking Garage	43,340,000	8,992,927	34,347,073
San Antonio	TX	Polytrauma Center, & Renovation of Exist Bldg. 1	49,324,034	48,249,324	1,074,710
San Diego	CA	SCI, Seismic Corrections	205,840,000	5,961,065	199,878,935
San Francisco	CA	Correct Seismic Deficiencies, Bldgs. 1, 6, 8 and 12	22,480,000	6,583,626	15,896,374
San Francisco	CA	Seismic Corrections, Bldg. 203	39,384,214	39,356,907	27,307
San Juan	PR	Seismic Corrections Bldg. 1	277,000,000	140,361,647	136,638,353
Seattle	WA	Correct Seismic Deficiencies B100, NT & CLC	43,880,000	34,759,052	9,120,948
Seattle	WA	B101 Mental Health	192,423,859	167,342,673	25,081,186
St. Louis (JB)	MO	Med Facility Improv & Cem Expansion	242,000,000	195,176,994	46,823,006

* Figures may vary due to rounding. Available amounts are through 2015 appropriation, including supplemental funding. Amounts do not include funding/reprogramming for Denver project. Total obligations are through September 30, 2015.

FY 2017 CONGRESSIONAL BUDGET					
CONSTRUCTION, MAJOR PROJECTS*					
Location	ST	Description	Available	Total Obligations	Total Unobligated
VHA					
Syracuse	NY	Addition For SCI Center	90,469,000	88,911,143	1,557,857
Tampa	FL	Polytrauma Expansion/Bed Tower	231,500,000	81,868,681	149,631,319
Tampa	FL	Upgrade Essential Electrical Dist. Sys.	44,217,456	44,136,216	81,239
Temple	TX	IT Building	10,552,000	10,229,824	322,176
Walla Walla	WA	Multi Specialty Care	71,400,000	26,501,981	44,898,019
West Los Angeles	CA	Seismic Corrections - Various Bldgs.	70,500,000	20,339,073	50,160,927
West Los Angeles	CA	Construct New Essential Care Tower / B500 Seismic Correction and Renovation	50,790,000	0	50,790,000
SUBTOTAL			6,444,353,872	4,729,592,353	1,714,761,519
HURRICANE SUPPLEMENTAL					
Biloxi	MS	Restoration Of Hospital/Consolidation of Gulfport	286,000,000	279,629,901	6,370,099
New Orleans	LA	New Medical Facility	1,034,500,000	1,013,710,981	20,789,019
SUBTOTAL			1,320,500,000	1,293,340,882	27,159,118
OUTPATIENT IMPROVEMENTS					
Sacramento	CA	Outpatient Clinics/New Bed Tower	66,345,247	66,321,177	24,070
			Undistributed Outpatient Improvements	236,696	236,696
SUBTOTAL			66,581,943	66,321,177	260,767
SEISMIC					
San Juan	PR	Seismic Corrections	97,149,150	97,126,149	23,001
Sepulveda	CA	Seismic Correct/clinical Services	91,468,544	91,464,344	4,200
SUBTOTAL			188,617,694	188,590,493	27,201
ASBESTOS ABATEMENT					
Bay Pines	FL	Inpatient/Outpatient Improvements	371,344	271,556	99,788
Biloxi	MS	Restoration Of Hospital/Consolidation of Gulfport	516,424	472,467	43,957
Columbia	MO	Operating Suite Replacement	298,352	296,553	1,799
Dallas	TX	Spinal Cord Injury (SCI)	39,600	36,000	3,600
Denver	CO	New Medical Center Facility	6,754,000	5,730,995	1,023,005
Long Beach	CA	Seismic Corrections - Mental Health & Community Living Center	127,156	0	127,156
New Orleans	LA	New Medical Facility	3,648,419	3,164,473	483,946
Palo Alto	CA	Seismic Corrections, Bldg. 2	472,500	472,326	174
Palo Alto	CA	Centers for Ambulatory Care/ Polytrauma-Blind Rehabilitation	1,496,901	1,408,365	88,536
San Antonio	TX	Polytrauma Center, & Renovation of Exist Bldg. 1	432,331	408,336	23,995
San Juan	PR	Seismic Corrections Bldg. 1	200,000	142,951	57,049
San Juan	PR	Seismic Corrections	10,863,776	10,510,917	352,859
Seattle	WA	Correct Seismic Deficiencies B100, NT & CLC	695,703	669,820	25,883
Seattle	WA	B101 Mental Health	190,000	107,969	82,031
St. Louis (JB)	MO	Med Facility Improv & Cem Expansion	3,392,014	3,149,237	242,777
West Los Angeles	CA	Seismic Corrections - Various Bldgs.	497,600	467,169	30,431
			Undistributed Asbestos	57,581,441	57,581,441
SUBTOTAL			87,577,561	27,309,134	60,268,427

* Figures may vary due to rounding. Available amounts are through 2015 appropriation, including supplemental funding. Amounts do not include funding/reprogramming for Denver project. Total obligations are through September 30, 2015.

FY 2017 CONGRESSIONAL BUDGET					
CONSTRUCTION, MAJOR PROJECTS*					
Location	ST	Description	Available	Total Obligations	Total Unobligated
CLAIMS CONSULTANT					
Bay Pines	FL	Inpatient/Outpatient Improvements	920,000	819,849	100,152
Cleveland	OH	Brecksville Consolidation	150,000	96,652	53,348
Columbia/ Greenville	SC	Ft. Jackson Natl Cem -New National Cemetery- Phase 1B Development	100,000	70,372	29,628
Denver	CO	New Medical Center Facility	3,090,475	2,335,930	754,545
New Orleans	LA	New Medical Facility	90,000	86,528	3,472
Orlando	FL	New Medical Facility	3,435,033	2,752,322	682,710
Palo Alto	CA	Seismic Corrections, Bldg. 2	298,000	116,341	181,659
San Juan	PR	Seismic Corrections Bldg. 1	89,000	0	89,000
		Undistributed Claims Consultant	1,758,960		1,758,960
SUBTOTAL			9,931,468	6,277,995	3,653,473
CONSTRUCTION STAFF					
		Undistributed Construction Staff	14,789,816		14,789,816
SUBTOTAL			14,789,816		14,789,816
FACILITY SECURITY					
Bay Pines	FL	Inpatient/Outpatient Improvements	6,300,000	5,911,908	388,092
Denver	CO	New Medical Center Facility	13,828,251	10,360,687	3,467,564
Las Vegas	NV	New Medical Facility	17,555,500	17,529,504	25,996
Long Beach	CA	Seismic Corrections/Clinical,B-7 & 126	6,024,500	5,803,601	220,899
Palo Alto	CA	Centers for Ambulatory Care/ Polytrauma-Blind Rehabilitation	2,814,465	2,811,235	3,230
San Juan	PR	Seismic Corrections Bldg. 1	2,435,510	2,300,200	135,310
Tampa	FL	Polytrauma Expansion/Bed Tower	632,000	590,000	42,000
Walla Walla	WA	Multi Specialty Care	190,000	140,000	50,000
		Undistributed Facility Security	14,035,468		14,035,468
SUBTOTAL			63,815,694	45,447,135	18,368,559
HAZARDOUS WASTE ABATEMENT					
Bay Pines	FL	Inpatient/Outpatient Improvements	58,730	52,310	6,420
Biloxi	MS	Restoration Of Hospital/Consolidation of Gulfport	154,654	107,654	47,000
Long Beach	CA	Seismic Corrections - Mental Health & Community Living Center	20,422	0	20,422
Long Beach	CA	Seismic Corrections/Clinical,B-7 & 126	40,000	0	40,000
New Orleans	LA	New Medical Facility	6,039,565	4,387,210	1,652,356
Palo Alto	CA	Centers for Ambulatory Care/ Polytrauma-Blind Rehabilitation	1,616,717	1,379,171	237,546
San Juan	PR	Seismic Corrections Bldg. 1	100,000	54,731	45,269
Seattle	WA	B101 Mental Health	30,000	0	30,000
Seattle	WA	Correct Seismic Deficiencies B100, NT & CLC	185,000	86,639	98,361
St. Louis (JB)	MO	Med Facility Improvement & Cemetery Expansion	981,501	935,969	45,532
West Los Angeles	CA	Seismic Corrections - Various Bldgs.	128,000	80,000	48,000
		Undistributed Hazardous Waste	15,339,215		15,339,215
SUBTOTAL			24,693,804	7,083,683	17,610,121
JUDGMENT FUND					
		Undistributed Judgment Fund	9,552		9,552
SUBTOTAL			9,552		9,552

* Figures may vary due to rounding. Available amounts are through 2015 appropriation, including supplemental funding. Amounts do not include funding/reprogramming for Denver project. Total obligations are through September 30, 2015.

FY 2017 CONGRESSIONAL BUDGET					
CONSTRUCTION, MAJOR PROJECTS*					
Location	ST	Description	Available	Total Obligations	Total Unobligated
APF					
		Projects Realignments VHA	512,617,551	464,987,118	47,630,433
		Undistributed Advanced Planning Funds - VHA	73,211,550		73,211,550
		SUBTOTAL	585,829,100	464,987,118	120,841,983
WORKING RESERVE - VHA					
Washington	DC	AE IDIQs	8,000	0	8,000
		Undistributed Working Reserve - VHA	2,173,106		2,173,106
		SUBTOTAL	2,181,106	0	2,181,106
TOTAL VHA					1,979,931,642
NATIONAL CEMETERIES					
Annville	PA	Indiantown Gap National Cemetery- Phase 4 Expansion	16,268,000	16,146,214	121,786
Bakersfield	CA	New National Cemetery- Phase 1B	19,500,000	19,491,848	8,152
Bayamon	PR	Puerto Rico National Cem -Gravesite Exp & Cemetery Improv on Remaining Land	23,400,000	21,271,980	2,128,020
Bourne	MA	Massachusetts National Cem -Gravesite Expansion & Improvements	18,354,083	18,354,083	0
Bushnell	FL	Gravesite Expansion (Bushnell)	19,004,000	17,862,227	1,141,773
Cape Canaveral	FL	New Cemetery	36,000,000	31,937,546	4,062,454
Columbia/ Greenville	SC	Ft. Jackson Natl Cem -New National Cemetery- Phase 1B Development	15,918,869	15,809,955	108,913
Detroit	MI	Great Lakes National Cem - Phase 1B Development	11,134,358	10,799,191	335,167
Elwood	IL	Abraham Lincoln Cem - Phase 2 Gravesite Expansion	23,978,424	20,435,059	3,543,365
Ft. Sam Houston	TX	Gravesite Development	27,931,026	17,078,894	10,852,132
Honolulu	HI	NMCP - Columbarium & Cemetery Improvements	29,300,000	27,132,805	2,167,195
Jacksonville	FL	New Cemetery- Phase 1 B Development	18,218,607	17,859,389	359,218
Kent	WA	Tahoma National Cemetery- Phase 2 Expansion	19,800,000	17,685,453	2,114,547
Los Angeles	CA	Columbarium Expansion	26,100,000	987,540	25,112,460
Miami	FL	New National Cemetery - Phase 1 Development	29,225,559	29,123,643	101,916
Omaha	NE	New Cemetery	34,480,025	28,286,964	6,193,061
Philadelphia	PA	Washington Crossing National Cem -New Cemetery- Phase 1B Development	26,150,000	26,007,351	142,649
San Diego	CA	Miramar National Cem -Master Plan and Phase I Development of Miramar Annex	25,937,000	25,846,922	90,078
Sarasota	FL	New National Cemetery - Phase I Development	19,902,633	19,799,625	103,009
Tallahassee	FL	New Cemetery	32,208,443	26,729,642	5,478,801
		SUBTOTAL	472,811,027	408,646,332	64,164,696
NATIONAL CEMETERIES - LINE ITEMS					
		Design Funds Cemetery Projects	6,793,871	6,717,980	75,892
		Sustainability & Energy Cemetery Projects	827,450	827,384	66
		Land Acquisition Cemetery Project	36,067,106	29,189,373	6,877,734
		Undistributed Land Acquisition-Cemetery	20,993,939		20,993,939
		Advanced Planning Fund Projects-Cemetery	55,283,405	49,445,787	5,837,617
		Undistributed Advanced Planning Fund-Cemetery	19,995,921		19,995,921
		Undistributed Working Reserve-Cemetery	35,644,971		35,644,971
		SUBTOTAL	175,606,663	86,180,524	89,426,139
TOTAL NATIONAL CEMETERIES					153,590,835

* Figures may vary due to rounding. Available amounts are through 2015 appropriation, including supplemental funding. Amounts do not include funding/reprogramming for Denver project. Total obligations are through September 30, 2015.

FY 2017 CONGRESSIONAL BUDGET					
CONSTRUCTION, MAJOR PROJECTS*					
Location	ST	Description	Available	Total Obligations	Total Unobligated
ASSET MANAGEMENT/STAFF OFFICES					
Martinsburg	WV	Capital Region Data Center	1,398,000	1,346,699	51,301
Washington	DC	Cares - OAEM	3,549,743	3,524,516	25,227
Washington	DC	Asset Enterprise Management	66,945,562	66,146,139	799,423
		Undistributed Advance Planning Funds Asset Mgmt (PA)	9,274,343		9,274,343
TOTAL STAFF OFFICE			81,167,648	71,017,354	10,150,294
GRAND TOTAL MAJOR CONSTRUCTION					2,143,672,771
FY 2016 Major Appropriation					
Veterans Health Administration (VHA)					
St. Louis (JB)	MO	Medical Facility Improvements and Cemetery Expansion			90,100,000
Louisville	KY	New Medical Facility			75,000,000
American Lake	WA	Building 81 Seismic Corrections, Renovation of Bldg 81AC and 18 and Construction of New Specialty Care Building 201			11,000,000
San Francisco	CA	Seismic Retrofit/Replace Buildings 1, 6, 8, and 12			158,000,000
West Los Angeles	CA	Seismic Correction - 12 Buildings			35,000,000
Long Beach	CA	Seismic Corrections- Mental Health and Community Living Center			161,000,000
Alameda	CA	Outpatient Clinic & National Cemetery			70,000,000
Livermore	CA	Realignment and Closure of the Livermore Campus			139,000,000
Perry Point	MD	Replacement Community Living Center			83,700,000
Subtotal, Project Funding					822,800,000
Advanced Planning Fund					92,736,000
Judgment Fund					9,000,000
Claims Analysis					5,000,000
Hazardous Waste					15,000,000
Non-Departmental Federal Project					100,000,000
Construction Staff					24,000,000
Asbestos					15,000,000
Subtotal, Line Items					260,736,000
TOTAL VHA					1,083,536,000
National Cemetery Administration (NCA)					
Bayamon	PR	Gravesite Expansion (Phase 1) on New Land			45,000,000
Portland	OR	Willamette NC - Gravesite Expansion			35,000,000
Riverside	CA	Riverside NC - Gravesite Expansion & Cemetery Improvements			40,000,000
Pensacola	FL	Barrancas NC - Gravesite Expansion - Install Pre-placed Crypts			27,500,000
Subtotal, Project Funding					147,500,000
Advanced Planning Fund					8,264,000
Subtotal, Line Items					8,264,000
TOTAL NCA					155,764,000
General Administration/Staff Offices					
Staff Offices					4,500,000
TOTAL STAFF OFFICES					4,500,000
GRAND TOTAL FOR FY 2016 MAJOR CONSTRUCTION APPROPRIATION					1,243,800,000

* Figures may vary due to rounding. Available amounts are through 2015 appropriation, including supplemental funding. Amounts do not include funding/reprogramming for Denver project. Total obligations are through September 30, 2015.

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Construction – Minor Projects

Budget Request.....\$372,069,000

Appropriation Language

For constructing, altering, extending, and improving any of the facilities including parking projects under the jurisdiction or for the use of the Department of Veterans Affairs, including planning and assessments of needs which may lead to capital investments; architectural and engineering services, maintenance or guarantee period services costs associated with equipment guarantees provided under the project; services of claims analysts, offsite utility and storm drainage system construction costs, and site acquisition, or for any of the purposes set forth in sections 316, 2404, 2406, and chapter 81 of title 38, United States Code, not otherwise provided for, where the estimated cost of a project is equal to or less than the amount set forth in section 8104(a)(3)(A), of title 38, United States Code, [\$406,200,000] \$372,069,000 to remain available until September 30, [2020] 2021, along with unobligated balances of previous “Construction, minor projects” appropriations which are hereby made available for any project where the estimated cost is equal to or less than the amount set forth in such section: Provided, That funds in this account shall be available for: (1) repairs to any of the non-medical facilities under the jurisdiction or for the use of the Department which are necessary because of loss or damage caused by any natural disaster or catastrophe; and (2) temporary measures necessary to prevent or to minimize further loss by such causes.

Minor, Program Description

The Construction, Minor projects, appropriation provides for constructing, altering, extending and improving any VA facilities, including planning, assessment of needs, architectural and engineering services, site acquisition and disposition, where the estimated cost of a project is equal to or less than \$10,000,000. The 2017 minor construction request of \$372.1 million includes \$311.9 million in ongoing SCIP initiatives and \$60.2 million for under threshold/emergent needs.

Minor Appropriation Highlights

Minor Appropriation Highlights					
2016					
	2015 Estimated	Budget Estimate	Current Estimate	2017 Request	2016-2017 Inc./Dec.
Appropriation	\$495,200	\$406,200	\$406,200	\$372,069	(\$34,131)
VACAA (P.L. 113-146)	\$383,200	\$0	\$102,500	\$115,800	\$13,300
Transfer/Reprogramming (P.L. 114-19, P.L. 114-25, P.L. 114-53)	(\$3,000)	\$0	(\$84,709)	\$0	\$84,709
Budget Authority	\$875,400	\$406,200	\$423,991	\$487,869	\$63,878
Un-obligated Balance brought Forward	\$601,732	\$298,371	\$904,748	\$665,833	(\$238,915)
Un-obligated Balance end of year	\$904,748	\$241,066	\$665,833	\$494,110	(\$171,723)
Obligations	\$572,384	\$454,366	\$662,906	\$659,592	(\$3,314)
Outlays	\$507,115	\$449,724	\$958,556	\$736,980	(\$221,576)

Minor Appropriation Highlights by Administration					
2016					
	2015 Estimated	Budget Estimate	Current Estimate	2017 Request	2016-2017 Inc./Dec.
Veterans Health Administration (VHA)					
Appropriation	\$386,653	\$247,505	\$247,505	\$285,000	\$37,495
Transfer/Reprogramming (P.L. 114-19, P.L. 114-25, P.L. 114-53)	\$0	\$0	(\$73,817)	\$0	\$73,817
VACAA (P.L. 113-146)	\$383,200	\$0	\$102,500	\$115,800	\$13,300
Budget Authority	\$769,853	\$247,505	\$276,188	\$400,800	\$124,612
Un-obligated Balance brought Forward	\$392,179	\$112,053	\$697,234	\$531,487	(\$165,747)
Un-obligated Balance end of year	\$697,234	\$56,053	\$531,487	\$407,287	(\$124,200)
Obligations	\$464,798	\$294,366	\$441,935	\$525,000	\$83,065
Outlays	\$438,803	\$320,072	\$828,904	\$606,049	(\$222,855)
National Cemetery Administration (NCA)					
Appropriation	\$51,212	\$69,050	\$69,050	\$56,890	(\$12,160)
Transfer/Reprogramming (P.L. 114-19, P.L. 114-25, P.L. 114-53)	\$0	\$0	(\$2,821)	\$0	\$2,821
Budget Authority	\$51,212	\$69,050	\$66,229	\$56,890	(\$9,339)
Un-obligated Balance brought Forward	\$91,337	\$62,799	\$77,558	\$18,197	(\$59,361)
Un-obligated Balance end of year	\$77,558	\$51,849	\$18,197	\$13,995	(\$4,202)
Obligations	\$64,991	\$80,000	\$125,590	\$61,092	(\$64,498)
Outlays	\$31,782	\$62,461	\$62,461	\$62,298	(\$163)
Veterans Benefits Administration (VBA)					
Appropriation	\$45,909	\$61,525	\$61,525	\$20,000	(\$41,525)
Transfer/Reprogramming (P.L. 114-19, P.L. 114-25, P.L. 114-53)	\$0	\$0	(\$6,820)	\$0	\$6,820
Budget Authority	\$45,909	\$61,525	\$54,705	\$20,000	(\$34,705)
Un-obligated Balance brought Forward	\$68,389	\$82,898	\$87,148	\$77,372	(\$9,776)
Un-obligated Balance end of year	\$87,148	\$99,423	\$77,372	\$58,872	(\$18,500)
Obligations	\$27,150	\$45,000	\$64,481	\$38,500	(\$25,981)
Outlays	\$26,719	\$49,387	\$49,387	\$48,422	(\$965)
General Administration - Staff Offices					
Appropriation	\$11,426	\$28,120	\$28,120	\$10,179	(\$17,941)
Transfer/Reprogramming (P.L. 114-19, P.L. 114-25, P.L. 114-53)	(\$3,000)	\$0	(\$1,251)	\$0	\$1,251
Budget Authority	\$8,426	\$28,120	\$26,869	\$10,179	(\$16,690)
Un-obligated Balance brought Forward	\$49,827	\$40,621	\$42,808	\$38,777	(\$4,031)
Un-obligated Balance end of year	\$42,808	\$33,741	\$38,777	\$13,956	(\$24,821)
Obligations	\$15,445	\$35,000	\$30,900	\$35,000	\$4,100
Outlays	\$9,811	\$17,804	\$17,804	\$20,211	\$2,407

**Summary of Budget Request
(Dollars in thousands)**

A construction program of \$372,069,000 is requested for Construction, Minor projects, in 2017 to be financed with new budget authority. A summary of the program funding level by activity follows:

	2017 Request (\$000)
Veterans Health Administration	\$285,000
National Cemetery Administration	\$56,890
Veterans Benefits Administration	\$20,000
Staff Offices & Office of Information Technology	\$10,179
Total, Construction Minor Program	\$372,069

Changes from Original 2016 Budget Estimates (dollars in thousands)			
2015			
	Budget Estimate	Current Estimate	Increase (+) Decrease (-)
Appropriation	\$406,200	\$406,200	0
VACAA (P.L. 113-146)	\$0	\$102,500	102,500
Transfer/Reprogramming (P.L. 114-19, P.L. 114-25, P.L. 114-53)	\$0	(84,709)	(84,709)
Budget Authority	\$406,200	\$423,991	17,791
Un-obligated Balance brought Forward	\$298,371	\$904,748	606,377
Un-obligated Balance end of year	\$241,066	\$665,833	424,767
Obligations	\$454,366	\$662,906	208,540
Outlays	\$449,724	\$958,556	508,832

Veterans Health Administration Minor Construction Projects

I. Budget Authority

2017 Request (\$000).....	\$285,000
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II. Description/Justification of Program

The minor construction program is an integral component of VHA’s overall construction program and permits VA to address space and functional changes to efficiently shift treatment of patients from hospital-based to outpatient care settings; realign critical services; improve management of space, including vacant and underutilized space; improve facility condition; and other actions critical to the SCIP implementation. VHA’s 2017 request is based upon SCIP prioritization for projects that will address the most critical minor construction needs in the system by funding efforts such as facilitating infrastructure rightsizing; enhancing women’s health programs; providing additional domiciliaries to further address Veterans’ homelessness; improving access to healthcare, including providing additional parking where needed; improving safety; mitigating seismic deficiencies; transforming community living centers to be more veteran-centric; enhancing patient privacy; and enhancing research capability. Additionally, \$1.6 million is needed as VHA’s prorated share of the Department of State’s Capital Security Cost Sharing program for VHA’s facilities in Manila.¹

¹The Secure Embassy Construction and Counterterrorism Act of 1999, Section 1000(a) (7) of Public Law 106-113, was amended to include the Capital Security Cost Sharing (CSCS) program. Agencies with personnel overseas that occupy space controlled by the Department of State (DoS) shall provide funding in advance for their share of costs for new construction. DoS is implementing a 14 year, \$17.5 billion capital construction program to replace 150 Embassy and consulate compounds.

National Cemetery Administration Minor Construction Projects

I. Budget Authority

2017 Request (\$000)	\$56,890
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II. Description/Justification of Program

NCA's 2017 Minor Construction request is based upon SCIP prioritization for projects that will address the most critical minor construction needs. Funds requested in 2017 will provide for continued funding of gravesite expansion and columbaria projects to keep existing national cemeteries open and will support the urban and rural initiatives. The minor request will also address infrastructure deficiencies and other requirements necessary to support National Cemetery operations including repair projects identified in the Facility Condition Assessment report and the Millennium Act study on improvements to Veterans' cemeteries. Projects for irrigation improvements, renovation and repair of buildings, and roadway repairs and drainage improvements are critical to serving Veterans and ensuring that the cemeteries are maintained as national shrines. Projects will also address administrative and management functions that support cemetery operations.

In addition, these funds may be used for any of the 134 national cemeteries and 33 soldiers lots, plots, and monument sites under the jurisdiction of the National Cemetery Administration requiring emergency repairs because of floods, fires, hurricanes, tornadoes, earthquakes, strong winds, etc., where no other means of funding exist. Natural disasters or catastrophes are unforeseeable; however, repairs must be made to damaged facilities when they occur.

The 2017 Minor Construction request includes funding for land acquisition. NCA currently has the legal authority to acquire land for establishing new national cemeteries and to expand existing cemeteries. This will provide NCA funding to purchase land for future gravesite expansions that will be funded as minor projects. All land purchases will be evaluated through the SCIP process.

Veterans Benefits Administration Minor Construction Projects

I. Budget Authority

2017 Request (\$000).....	\$20,000
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II. Description/Justification of Program

VBA’s minor construction request in 2017 is based upon SCIP prioritization for projects that will address the most critical minor construction needs and includes funding to address an ongoing national need for relocations, realignments, tenant improvements, repair and alteration projects at regional office locations nationwide, totaling \$17.4 million. Additionally, \$2.6 million is needed as VBA’s prorated share of the Department of State’s Capital Security Cost Sharing program, for VBA’s regional office in Manila.¹ These projects are critical to ensuring continued world-class service delivery of benefits to veterans and their families and to the well being of our Federal employees.

¹The Secure Embassy Construction and Counterterrorism Act of 1999, Section 1000(a) (7) of Public Law 106-113, was amended to include the Capital Security Cost Sharing (CSCS) program. Agencies with personnel overseas that occupy space controlled by the Department of State (DoS) shall provide funding in advance for their share of costs for new construction. DoS is implementing a 14 year, \$17.5 billion capital construction program to replace 150 Embassy and consulate compounds.

**General Administration/Office of Information Technology/
Staff Offices
Minor Construction Projects**

I. Budget Authority

2017 Request (\$000).....	\$10,179
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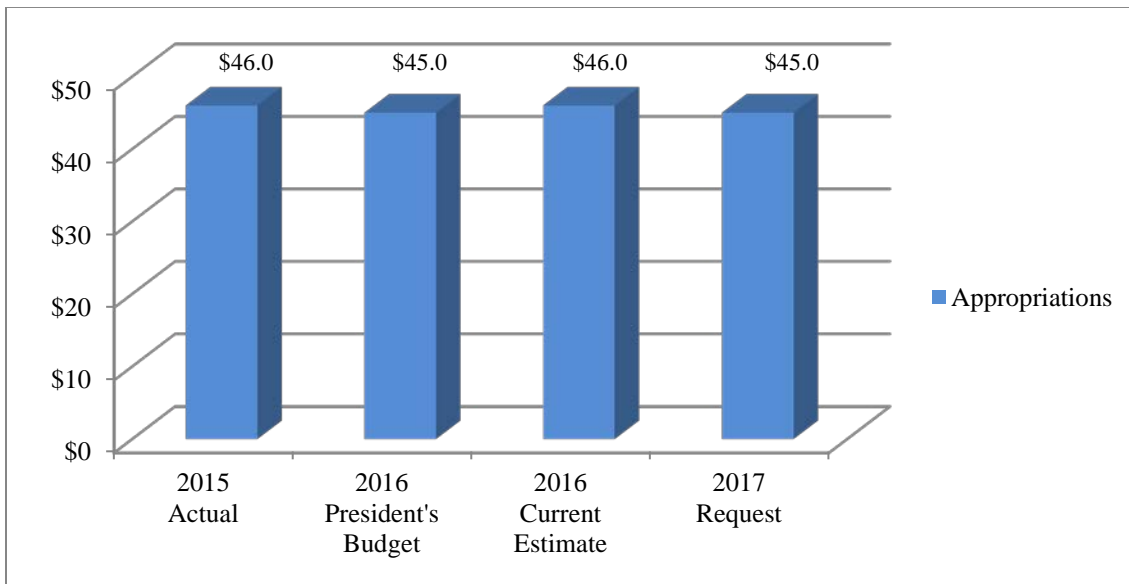
II. Description/Justification of Program

This program supports necessary additions, modifications and repairs to existing facilities that are estimated to cost \$10 million or less. Funds requested in 2017 will address the most critical minor construction needs. Funds are used to make infrastructure repairs and enhancements to improve operations and provide an acceptable and operationally effective work environment for the Department's staff offices (including Office of Information & Technology), as well as to complete necessary modifications and upgrades to existing facilities to expand the Departments data capabilities. Offices contained within the Central Office buildings and other VA-occupied non-patient care buildings are also included in this program.



Grants for Construction of Veterans Cemeteries

Summary of Budget Authority – Grants for Constructions of Veterans Cemeteries (\$ in millions)



Appropriation Language

For grants to assist States and tribal organizations in establishing, expanding, or improving veterans cemeteries as authorized by section 2408 of title 38, United States Code, [\$46,000,000] \$45,000,000, to remain available until expended.

Appropriation Highlights (dollars in thousands)					
	2015 Actual	2016 President's Budget	2016 Current Estimate	2017 Request	Increase (+) Decrease (-)
Obligations	\$47,052	\$45,000	\$57,369	\$45,000	-\$12,369
Unobligated balances:					
Start of year (-)	-10,589	0	-11,369	0	+11,369
Prior Year Recoveries	-1,832				
End of year	11,369	0	0	0	0
Budget authority (appropriation)	\$46,000	\$45,000	\$46,000	\$45,000	-\$1,000

Program Description

Grants are provided to states and tribal organizations for the establishment, expansion, or improvement of state and tribal Veterans cemeteries. The state and tribal Veterans cemeteries complement the national cemeteries and are a critical part of National Cemetery Administration (NCA) strategy for meeting the burial needs of Veterans and their families. In 2015, more than 35,000 Veterans and eligible family members were buried in state Veterans cemeteries that have been assisted by the program.

NCA records of interment indicate that about 80 percent of persons interred in national cemeteries resided within 75 miles of the cemetery at time of death. Based on this experience, NCA has determined that reasonable access to a burial option means that a first interment option (whether for casketed remains or cremated remains, either in-ground or in columbaria) in a national or state Veterans cemetery is available within 75 miles of the Veteran's place of residence. It is not feasible, however, for VA to build and operate national cemeteries in enough locations to provide every eligible Veteran with a burial option in a national cemetery within 75 miles of their residence. Increasing the availability of state and tribal Veterans cemeteries is a means to provide a burial option to those Veterans who may not have reasonable access to a national cemetery or who prefer to be interred on tribal lands.

Summary of Budget Request

The National Cemetery Administration requests \$45,000,000 to fund grants for Veterans cemeteries in 2017. Grants play a crucial role in achieving NCA's strategic target of providing 95 percent of Veterans with reasonable access to a burial option. Since 1980, the Veterans Cemetery Grants Program has awarded grants totaling more than \$665 million for 97 Veterans cemeteries in 47 states and territories, including tribal trust lands, Puerto Rico, Guam, and Saipan. These state cemeteries provided more than 35,000 burials in 2015, comprising over 20 percent of the total annual interments in national, state and tribal cemeteries.

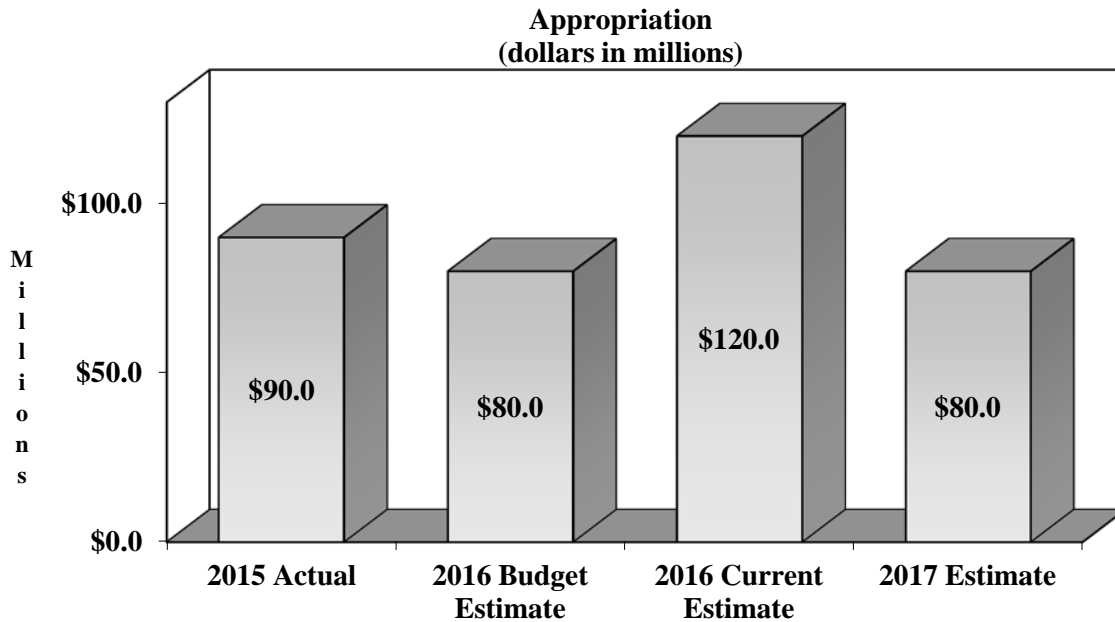
Total Obligations by State
From program inception in 1980 through 09/30/15
(dollars in thousands)

Alabama.....	\$7,389
Arizona.....	26,879
Arkansas.....	18,670
California.....	20,295
Colorado.....	6,007
Connecticut.....	3,346
Delaware.....	15,267
Georgia.....	14,149
Guam.....	9,267
Hawaii.....	32,796
Idaho.....	10,680
Illinois.....	235
Indiana.....	5,662
Iowa.....	8,545
Kansas.....	19,503
Kentucky.....	29,035
Louisiana.....	28,295
Maine.....	19,707
Maryland.....	29,491
Massachusetts.....	21,025
Minnesota.....	16,061
Mississippi.....	13,631
Missouri.....	26,278
Montana.....	9,440
Nebraska.....	5,520
Nevada.....	26,266
New Hampshire.....	5,264
New Jersey.....	40,537
New Mexico.....	5,741
North Carolina.....	9,704
North Dakota.....	3,484
Ohio.....	799
Oklahoma.....	1,802
Pennsylvania.....	23
Puerto Rico.....	7,135
Rhode Island.....	10,782
Saipan, CNMI.....	1,867
South Carolina.....	7,636
South Dakota.....	13,459
Tennessee.....	17,305
Texas.....	39,722
Utah.....	5,369
Vermont.....	6,555
Virginia.....	20,364
Washington.....	8,795
West Virginia.....	14,119
Wisconsin.....	17,951
Wyoming.....	3,084
Total.....	\$664,936

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Grants for Construction of State Extended Care Facilities



Appropriation Language

For grants to assist States to acquire or construct State nursing home and domiciliary facilities and to remodel, modify or alter nursing home and domiciliary facilities in State homes, for furnishing care to veterans as authorized by sections 8131 through 8137 of title 38, United States Code, [\$120,000,000] \$80,000,000, to remain available until expended. (Consolidated and Further Continuing Appropriations Act, 2015 and Continuing Appropriations Act, 2016).

Program Description

VA is requesting \$80.0 million in 2017 funding for construction of State home facilities, for furnishing domiciliary or nursing home care to Veterans, and to expand, remodel or alter existing buildings for furnishing domiciliary or nursing home care to Veterans in State homes. VA is required by section 8135 of Title 38 to prioritize state grant

applications, and its highest priority is to protect Veterans from those conditions that threaten the lives and safety of residents of an existing facility. The 2017 budget request, matched with State funding, will support essential life-safety renovation projects to ensure that quality care for Veterans will not be compromised. Remaining funds will be used to support new construction projects and non-life safety renovation projects.

Appropriation Highlights					
(dollars in thousands)					
Description	2015 Actual	2016		2017 Estimate	2016 to 2017 Inc/Dec
		Budget Estimate	Current Estimate		
Regular Appropriation.....	\$90,000	\$80,000	\$120,000	\$80,000	(\$40,000)
Total Appropriation.....	\$90,000	\$80,000	\$120,000	\$80,000	(\$40,000)
Adjustments to Obligations:					
Unobligated Balance (SOY).....	\$25,751	\$10,000	\$11,131	\$10,000	(\$1,131)
Unobligated Balance (EOY).....	(\$11,131)	(\$10,000)	(\$19,353)	(\$700)	\$18,653
Change in Unobligated balance.....	\$14,620	\$0	(\$8,222)	\$9,300	\$17,522
Recovery Prior Year Obligations.....	\$13,595	\$0	\$14,353	\$17,895	\$3,542
Obligations.....	\$118,216	\$80,000	\$126,131	\$108,595	(\$17,536)
Outlays.....	\$94,751	\$85,531	\$86,355	\$90,880	\$4,525

Legislative History

This program was approved on August 19, 1964, and authorized in appropriations in 1965. Under current law, a grant may not exceed 65 percent of the total cost of the project. Public Law (P.L.) 95-62, dated July 5, 1977, authorized the VA to participate in the construction of new domiciliary as well as new nursing homes, and for sums appropriated to remain available until expended. The Veterans' Health Care Act of 1984 (P.L. 98-528, dated October 19, 1984) amended section 8132 to allow States to purchase facilities to be used as State nursing homes and domiciliary. The Veterans' Benefits Improvement and Health Care Authorization Act of 1986 (P.L. 99-576, dated October 28, 1986) amended section 8135 of title 38 to eliminate a limitation that prohibited any State from receiving in any fiscal year more than one-third of the amount appropriated in that fiscal year and required a priority list to be established on July 1 of each year. The Veterans' Benefits and Services Act of 1988 (P.L. 100-322, dated May 20, 1988) further amended section 8135 of title 38 to change the date for compiling a priority list of grantees from July 1 to August 15. Construction grants are to be made from that list for the fiscal year beginning October 1.

The Veterans' Benefits and Services Act of 1988 also permitted VA to approve and award State home grants on a conditional basis and obligate funds for these awards. This law

authorized VA to increase a conditionally-approved grant amount if: (1) the estimated cost on which VA based the conditional approval increases; and (2) VA conditionally approved the grant before the State awarded a construction or acquisition contract for the project. The final grant award increase would be limited to 10 percent of the original obligation.

The Veterans Health Care Act of 1992 (P.L. 102-585, dated November 4, 1992) granted permanent authority for this program and extended – from 90 days to 180 days, the period within which a State must complete the application for a State home grant after receiving a conditional award. The Veterans’ Health Care Eligibility Reform Act of 1996 (P.L. 104-262, dated October 9, 1996) added Adult Day Health Care as another type of care that may be provided by State homes.

The Veteran’s Millennium Health Care and Benefits Act of 1999 (P.L. 106-117, dated November 30, 1999) provided greater specificity in directing VA to prescribe regulations for the number of beds for which grant assistance may be furnished. The following changes were enacted:

- Requires VA to establish criteria for determining the relative need for additional beds on the part of a State which already has such State home beds;
- Strengthens the requirements governing award of a grant;
- Revises provisions governing the relative priority of each application (among those projects for which States have made their funding available in advance);
- Differentiates among applications for new bed construction by reference to the relative need for such beds, by assigning a higher priority to renovation projects (with a total cost exceeding \$400,000), with highest priority to renovations involving patient life or safety and by assigning second highest priority to an application from a State that has not previously applied for award of a VA construction grant or a grant for a State nursing home; and
- Establishes a “transition” rule providing that current regulations and provisions governing applications for State home grants would continue in effect with respect to applications for a limited number of projects. Those “grandfathered” projects are limited to those projects on the list of approved projects, established by the Secretary on October 29, 1998, for which the State had made sufficient funds available and those priority one projects on VA’s 2000 list, approved by the Secretary on November 3, 1999, submitted by States which had not received 1999 grant monies and are not included in the October 29th list. All of the “grandfathered” projects received grants and are no longer included in the priority list.

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VA Lease Notifications, Major Medical Facility Project & Lease Authorizations

Introductory Statement

This chapter fulfills several statutory requirements for notifications and authorization requests regarding major medical facility construction and leasing projects and non-medical leasing projects, and confirms two additional declaration requirements. Requirements are listed below.

- Statutory authorization for all major medical facility construction projects and all major medical facility leases exceeding \$1,000,000 (including parking facilities) prior to appropriation of funds Title 38, U.S.C., section 8104(a)(2)
 - Public Law 105-368, section 704, amended 38 U.S.C., section 8104(a)(3)(B), currently defines a “major medical facility lease” as those where the annual rent exceeds \$1,000,000.
 - VA considers a "new lease of real property" as one that pertains to real property that VA has never before leased, as well as succeeding or follow-up leases that have expired or will soon expire. Lease extensions, expansions, renewals, or other leases with pre-negotiated options are not considered new leases within the meaning of Public Law 112-74.
 - VA is not required to request authorization for leases acquired through the General Services Administration (GSA).
 - Delegation of authority to award and obligate leases must be obtained from GSA (see below for more detail)
- Notification and submittal of a prospectus for all major medical facility construction projects and for all major medical facility leases exceeding the \$1,000,000 threshold (Title 38, U.S.C., section 8104(b))
- Status report for authorized major medical facility projects and leases (Title 38, U.S.C)
- Written report (notification) to, and obtain approval within 30 days from, the Committee on Appropriations of Congress prior to the use of appropriated funds for any new lease of real property (non-medical facility) exceeding \$1,000,000 (Public Law 113-76, Title II, section 211)
- Report to Congressional Committees on proposed obligations in excess of \$500,000 from the Advance Planning Fund of the Department toward design or development of a major medical facility project 30 days prior to the obligation (Title 38, U.S.C., section 8104(f)); projects that receive authorization are not subject to this requirement

Authorization Request and Notification

The Department of Veterans Affairs requests an authorization of \$531,100,000 for major medical facility projects and \$52,064,000 for replacement major medical facility leases. Projects and replacement leases for which authorization is being requested and notification is provided in 2017 are shown in the chart below. Prospectuses for the replacement VA operating leases that exceed

\$1,000,000 can be found beginning on page 6-5. Prospectuses for the major construction projects can be found in Chapter 2 of this volume.

Authorization Request and Notification			
	Location	Project Name – Short Description	Authorization Request (\$000)
2017 Major Medical Facility Projects Authorization Request			
1	Long Beach, CA	Seismic Corrections - Mental Health and Community Living Center	\$317,300
2	Reno, NV	Correct Seismic Deficiencies and Expand Clinical Services, Building 1	\$213,800
		Total, 2017 Major Projects	\$531,100
2017 Leases Authorization Request and Notification			
1	Corpus Christi, TX	Replacement Outpatient Clinic	\$7,452
2	Jacksonville, FL	Replacement Outpatient Clinic	\$18,136
3	Pontiac, MI	Replacement Outpatient Clinic	\$4,532
4	Rochester, NY	Replacement Outpatient Clinic II	\$6,901
5	Tampa, FL	Replacement Lakeland Outpatient Clinic	\$10,568
6	Terre Haute, IN	Replacement Outpatient Clinic	\$4,475
		Total, 2017 Major Leases	\$52,064

At the time this Budget was formally released, authorization was still pending for the 18 major medical facility leases listed in the table below that were included in the 2016 Budget and authorization request.

Authorization Request and Notification			
	Location	Project Name – Short Description	Authorization Request (\$000)
2016 Leases Authorization Request and Notification			
1	Ann Arbor, MI	Outpatient Clinic	\$17,093
2	Birmingham, AL	Outpatient Mental Health Clinic	\$6,971
3	Birmingham, AL	Outpatient Specialty Clinic	\$10,479
4	Boston, MA	Research	\$5,497
5	Charleston, SC	Research	\$6,581
6	Daytona Beach, FL	Outpatient Clinic	\$12,664
7	Denver, CO	Chief Business Office Purchased Care	\$17,215
8	Gainesville, FL	Outpatient Clinic	\$4,686
9	Hampton Roads, VA	Outpatient Clinic	\$18,124
10	Mission Bay, CA	Research	\$23,454
11	Missoula, MT	Outpatient Clinic	\$7,130
12	Northern Colorado, CO	Outpatient Clinic	\$8,776
13	Ocala, FL	Outpatient Clinic	\$5,279
14	Oxnard, CA	Outpatient Clinic	\$6,297
15	Pike County, GA	Outpatient Clinic	\$5,757
16	Portland, ME	Outpatient Clinic	\$6,846
17	Raleigh, NC	Outpatient Clinic	\$21,607
18	Santa Rosa, CA	Outpatient Clinic	\$6,498
		Total, 2016 Major Leases	\$190,954

There is one non-medical facility replacement lease notifications over \$1,000,000 for 2017. GSA will execute this lease and VA will enter into an occupancy agreement with GSA. If any other leases are identified, notification will be made in accordance with the law.

Major Non-Medical Lease Requiring Notification		
Location	Project Name – Short Description	Authorization Request (\$000)
Washington, DC	801 I Street, NW	\$3,000

Funds in excess of \$500,000 from the Advance Planning and Design Fund are expected to be obligated toward design or development of one major medical facility project in 2017, shown in the chart below.

Advance Planning and Design Fund Obligation Notification	
Location	Project Name – Short Description
Fort Harrison, MT	Seismic Upgrade and Specialty Care Improvements

Reporting Requirements

The Status Reports for Authorized Major Medical Facility Projects and Leases can be found on pages 6-41 through 6-46.

Declarations

All Department of Veterans Affairs facilities, including sites, are intended to be barrier free. Due to patient care requirements, at some locations VA accessibility standards exceed the General Services Administration (GSA) minimum requirements.

All projects comply with the requirements of the Coastal Barrier Resources Act (Public Law 97-348).

General Services Administration Delegation of Authority

Once VA receives authorization from Congress for the medical leases, VA will also need to obtain a delegation of authority from the General Services Administration (GSA) in order to award and obligate these leases. Leases that exceed GSA's prospectus threshold of \$2.85 million will require VA to work with GSA's committees and obtain their approval. GSA has indicated that VA's preliminary scoring supports operating lease treatment, but this indication does not constitute a formal delegation of authority. GSA reserves its regulatory responsibility to make a final delegation determination based upon the prospectus level lease acquisition package scoring as an operating lease.

Allow Transfers to/from VA Capital Accounts in Support of Joint Federal Facilities

The Budget also includes a legislative proposal to allow VA to plan, design, construct, or lease shared medical facilities with the goal of improving the access to, and quality and cost effectiveness of, the health care provided by the Department and other Federal agencies (for example, the Department of Defense) to their beneficiaries. The enhancement of this proposal would allow the Department to transfer and/or receive funds (major and minor construction) to/from another Federal agency for use in the planning, design, and/or construction of a shared medical facility. It would also allow the transfer (from the medical facility appropriation) or receiving of funds to/from other Federal agencies

for the purpose of leasing space for a shared medical facility, after section 8104 authorization requirements have been met. In order to foster collaboration, VA will also request to amend the definition of a “medical facility” to include any facility or part thereof which is, or will be, under the jurisdiction of the Secretary, or as otherwise authorized by law, for the provision of health-care services.

**Corpus Christi, Texas
Replacement Outpatient Clinic**

This proposal provides for an Outpatient Clinic lease in Corpus Christi, TX to consolidate and expand Primary Care and Mental Health services in support of the VA Texas Valley Coastal Bend Health Care System in Harlingen, TX.

I. Budget Authority:

<u>Lease</u>	<u>2017</u>	2017 Authorization	Unserviced Annual
<u>Authorization</u>	<u>Request</u>	<u>Request</u>	<u>Rent</u>
Up to 20 years	\$7,452,000	\$7,452,000	\$1,932,000

II. Priority Score: FY2017 – 0.2848

III. Description of Project:

This project proposes to lease a new, approximately 66,497 net usable square foot (NUSF) Outpatient Clinic in Corpus Christi, TX, including 450 parking spaces. The new facility would consolidate the Corpus Christi Patient Aligned Care Team (PACT) Annex and the existing, owned Corpus Christi Outpatient Clinic into one continuous, efficient space more proximate to the Corpus Christi Specialty Care Clinic to further expand Primary Care and Mental Health services. The new lease would allow the existing, owned Corpus Christi Outpatient Clinic to be vacated for future renovation and conversion to domiciliary care space. The lease would allow increased access for Veterans living in the more rural areas of Texas surrounding Corpus Christi. The new clinic would close space and utilization gaps identified in the Strategic Capital Investment Planning (SCIP) process. In addition, the new leased facility would be configured to facilitate the implementation of the PACT model in a right-sized, state-of-the-art, energy efficient health care facility.

IV. Alternatives to Lease Considered:

Status Quo

The status quo would continue to provide Primary Care and Mental Health services to the Corpus Christi Veteran community at the existing, owned Corpus Christi Outpatient Clinic, a 35-year old facility requiring extensive modernization, and the existing PACT Annex lease. Providing outpatient services at multiple facilities is inefficient and not ideal for Veterans. In addition, the lack of adequate space at these existing facilities would limit the scope of services that could be provided to Veterans. This alternative would not address the growing current and projected workload for Primary Care and Mental Health services. The status quo alternative also does not close the current and projected space and utilization gaps identified in the Strategic Capital Investment Planning (SCIP) process. For these reasons, the status quo alternative is not preferred.

Alternative 1 - New Lease (Preferred Alternative)

This alternative proposes to lease a new, approximately 66,497 NUSF Outpatient Clinic in Corpus Christi, TX. The lease would consolidate Primary Care and Mental Health services into one modern, efficient facility to provide sufficient space for outpatient services and address the current and projected space and utilization gaps identified in the Strategic Capital Investment

Planning (SCIP) process. The new lease would be located proximate to the existing Corpus Christi Specialty Care Clinic, further increasing Veteran accessibility to continuous VA care and services, increasing patient satisfaction, and increasing operational efficiencies for VA. With this lease, VA would be able to offer expanded Primary Care and Mental Health services to the growing Corpus Christi Veteran community in a right-sized, state-of-the-art, energy efficient health care facility. In addition, the lease would provide VA with flexibility should Veterans' demand for services or Veteran demographics shift in the future. For these reasons, this is the preferred alternative.

Alternative 2 - New Construction

This alternative proposes for VA to acquire land and construct a new, approximately 89,771 gross square foot (GSF) (equivalent to approximately 66,497 NUSF) facility in the Corpus Christi, TX. The new construction alternative would address space and utilization gaps in the same manner as the lease alternative. However, a permanent VA-owned facility limits the ability to relocate services in the future based on changes in Veteran demographics. In addition, new construction would require a longer implementation timeline for this project. For these reasons, this is not the preferred alternative.

Alternative 3 - Renovation

This alternative proposes to renovate a vacant or underutilized VA-owned facility for use as an outpatient clinic. For this alternative to be successful, VA would need to own a building within the same geographical area as the existing VAMC with a floor plan able to accommodate the requirements proposed in this project. As part of the FY2017 SCIP process, VA identified a space gap (deficit) for this market, which was confirmed by VA capital planners at the central office, network, and station levels. In addition, local planners have confirmed that there are no existing facilities that are suitable for renovation that fit the project requirements. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 4 - Contract Out

This alternative proposes to outsource all Primary Care and Mental Health services to fee-basis providers in the Corpus Christi community. There may not be sufficient, qualified private health care providers in the Corpus Christi area to absorb the current and projected Veteran workload. In addition, contracting out services to the community would result in a loss of quality and control over Veteran health care. Therefore, this alternative is not optimal and is the least preferred.

Alternative 5 - Acquisition of an Existing Facility through Purchase

This alternative proposes to purchase an existing facility in the local community that is suitable for renovation and able to accommodate all project requirements in the same manner as the lease alternative. However, a permanent VA-owned facility would limit flexibility to relocate services in the future based on changes in Veteran demographics. In addition, it would require a longer implementation timeline than the lease alternative. High-level market research and interviews with local VA planners have indicated that a suitable facility for possible acquisition and subsequent renovation does not exist in the delineated market area of the proposed project. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 6 - Collaboration with DoD for a Joint Lease Project

This alternative proposes to lease a new shared facility with the Department of Defense (DoD) as a sub-lessee. This alternative would address all space and utilization gaps as well as the departmental initiatives in the same manner as the lease alternative. However, according to local VA planners and VHA’s Office of Interagency Health Affairs - Office of VA-DoD Coordination, there are currently no facility-sharing opportunities in the vicinity of the proposed project. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Analysis of Costs (discounted dollars in thousands)

	Acquisition ¹	Ancillary Services ²	Equipment and Other Items	Total Life Cycle	Total # of FTEE	Net New FTEE	Net Present Value
Status Quo	\$-	\$338,577	\$-	\$338,577	73	N/A	N/A
Lease	\$10,286	\$400,564	\$14,885	\$425,735	90	17	\$(87,158)
New Construction	\$65,867	\$363,874	\$14,885	\$444,626	90	17	\$(90,926)
Renovation	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Contract Out	\$3,081	\$436,304	\$-	\$439,384	73	0	\$(100,808)
Acquire an Existing Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A
VA/DoD Collaboration	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other (if applicable)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

¹This is the total estimated cost for construction/renovation projects or medical and other related alterations (lump sum payment) for leases, in discounted dollars.

²This is defined as operating expenses and supplies (recurring costs from the cost-effectiveness analysis template)

Analysis of Benefits

The preferred alternative, New Lease, would deliver the best benefit to VA compared to all other alternatives. As discussed in the previous section, the Status Quo does not address any of the existing gaps and the Renovation, Acquire an Existing Facility, and VA/DoD Collaboration alternatives are not viable. The New Lease alternative, with total life cycle costs of approximately \$425.7 million and a net present value of approximately -\$87.2 million, would offer the most flexible alternative that can support VA’s strategic goals and objectives and close gaps identified by the SCIP process in a timely and efficient manner to provide high-quality, reliable, accessible care to Veterans.

This project would address space and utilization gaps to enhance Veteran health care services. With this new lease, sufficient space will be available to provide the necessary Primary Care and Mental Health capacity to help ensure Veterans have timely access to high-quality care. The consolidation of services and care into one facility, in a location proximate to the existing Corpus Christi Specialty Care Clinic, would generate operational efficiencies and improve Veteran satisfaction by offering services in one compact area; thus, this alternative would provide a comprehensive Veteran-centered Primary Care solution for the Corpus Christi area.

The proposed lease aligns with the following VA Strategic Requirements:

- Empower Veterans to Improve Their Well-being
 - Eliminate Veteran Homelessness: The proposed project will greatly improve the clinical capacity to allow for increased access to outpatient Mental Health services by integration of mental health providers into the primary care setting in one consolidated location.
 - Improve Access to Benefits and Services via Virtual Means: VA will use Virtual Care Modalities (VCM) and other mobile care modalities to help the clinic reach more patients.
- Enhance and Develop Trusted Partnerships
 - Enhance VA’s Partnership with Federal, State, and Private Sector, Academic Affiliates, and Non-Profit Organizations: The proposed facility will more opportunity to collaborate with DoD in the Corpus Christi market area. In particular, Radiology, Optometry, and Audiology services may be enhanced with a modernized facility.
 - Amplify Awareness of Services and Benefits Available to Veterans through Improved Communications and Outreach: The new facility will increase the number of Veterans, including women and minority Veterans, which access VA services or benefits in the Corpus Christi community.

V. Demographic Data*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Veteran Population	96,743	92,850	88,737	80,690	-16.6%
Enrollees	43,090	44,725	44,706	43,971	2.0%

*Data reflects the VISN 17, Valley-Coastal Bend market.

VI. Workload*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Ambulatory stops	355,134	386,254	410,275	449,649	26.61%
Mental Health stops	68,021	75,552	81,040	87,990	29.36%

*Data reflects workload for the VISN 17, Valley-Coastal Bend market, and excludes Pharmacy and Laboratory and Pathology stops.

VII. Schedule

Award Lease	26 months after authorization
Complete Construction	26 months after lease award
Activation/Occupancy	6 months after construction

VIII. Project Cost Summary of the Chosen Option

Estimated Annual Rent	\$1,932,000
Estimated Rental Rate ¹	\$29.05/NUSF
Proposed Lease Authority	Up to 20 years
Net Usable Square Feet	66,497
Parking Spaces	450
Scoring ²	Operating Lease
Medical and Other Related Alterations (Lump Sum Payment) ³	\$5,520,000

¹ This estimate may be escalated by 2.0 percent annually to the effective date of the lease to account for inflation. The proposed rental rate is unserviced; however, the lease contract may include operating expenses paid by the lessor. VA will conduct a competitive procurement and negotiate with offerors to ensure that lease award is made in the best interest of the Government.

² Scoring detail provided in supplemental materials.

³ Represents the lump sum payment to the lessor for the purchase and installation of build-out requirements not included in the annual rent.

IX. Additional GSA Information

Lease Type:	Replacement
Current NUSF:	8,751
Proposed NUSF:	66,497
Expansion/Reduction NUSF:	57,746
Current NUSF/Person:	Not applicable, clinical space
Proposed NUSF/Person:	Not applicable, clinical space
Proposed Maximum Lease Term:	20 Years
Expiration Dates of Current Leases ¹ :	8,751 NUSF – 5/31/2021
Delineated Area:	Within a 5-10 mile radius from the nearest suburban market to Corpus Christi, CA
Number of Official Parking Spaces:	450
Scoring:	83.55%
Proposed Rental Rate:	\$29.05
Proposed Total Annual Cost:	\$1,932,000
Current Total Annual Cost:	\$182,418

¹ VA will coordinate with GSA to execute such interim leasing actions as are necessary to ensure continued housing of VA services prior to the effective date of the new lease.

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Jacksonville, Florida
Replacement Outpatient Clinic

This proposal provides for an Outpatient Clinic lease in Jacksonville, FL to consolidate and expand services in support of the Malcom Randall VA Medical Center in Gainesville, FL.

I. Budget Authority:

<u>Lease</u>	<u>2017</u>	2017 Authorization	Unserviced Annual
<u>Authorization</u>	<u>Request</u>	<u>Request</u>	<u>Rent</u>
Up to 20 years	\$18,136,000	\$18,136,000	\$4,519,000

II. Priority Score: FY2017 – 0.1575

III. Description of Project:

This project proposes to lease a new, approximately 164,054 net usable square foot (NUSF) Outpatient Clinic in Jacksonville, FL, including 1,150 parking spaces. The new facility would replace, consolidate, and expand upon the three existing clinical leases in Jacksonville and enhance VA outpatient services by closing space and utilization gaps identified in the Strategic Capital Investment Planning (SCIP) process. This project would allow VA to enhance the Primary Care, Mental Health, and Specialty Care services it currently provides in the three existing leases, and would also allow VA to provide new services to Veterans in a right-sized, state-of-the-art, energy efficient health care facility. The project also proposes the inclusion of domiciliary space to address Inpatient Mental Health space gaps, and the need for Veteran residential care in the Jacksonville area.

IV. Alternatives to Lease Considered:

Status Quo

The status quo would continue to provide health care services to the Jacksonville Veteran community at the existing three leases in Jacksonville, FL and at the Malcom Randall VAMC, which is about 75 miles away. The status quo alternative would not address the rapid growth of the VISN 8 North market and would not close the current and projected space and utilization gaps identified in the SCIP process. This alternative also would not address the growing need for new and expanded Primary Care, Mental Health, and Specialty Care services. In addition, providing outpatient services at multiple facilities is inefficient and not ideal for Veterans. For these reasons, the status quo alternative is not preferred.

Alternative 1 - New Lease (Preferred Alternative)

This alternative proposes to lease a new, approximately 164,054 NUSF Outpatient Clinic in Jacksonville, FL. The lease would consolidate three existing leases into one modern, efficient facility to increase operational efficiencies and provide sufficient space for outpatient services to addresses the current and projected space and utilization gaps identified in the SCIP process. With this lease, VA would be able to offer comprehensive Primary Care, Mental Health, and Specialty Care services to the rapidly growing Jacksonville Veteran community in a right-sized, state-of-the-art, energy efficient health care facility. The new lease would also include domiciliary space to accommodate the growing need for Inpatient Mental Health space in the Jacksonville market. In addition, the lease would provide VA with flexibility should Veterans' demand for outpatient services or Veteran demographics shift in the future. For these reasons, this is the preferred alternative.

Alternative 2 - New Construction

This alternative proposes for VA to acquire land and construct a new, approximately 221,473 gross square foot (GSF) (equivalent to approximately 164,054 NUSF) Outpatient Clinic facility in Jacksonville, FL. The new construction alternative would address space and utilization gaps in the same manner as the lease alternative. However, a permanent VA-owned facility limits the ability to relocate services in the future based on changes in Veteran demographics. In addition, new construction would require a longer implementation timeline for this project. Therefore, this is not the preferred alternative.

Alternative 3 - Renovation

This alternative proposes to renovate a vacant or underutilized VA-owned facility for use as an outpatient clinic. For this alternative to be successful, VA would need to own a building within the same geographical area as the proposed lease with a floor plan able to accommodate the requirements proposed in this project. As part of the FY2017 SCIP process, VA identified a space gap (deficit) for this market, which was confirmed by VA capital planners at the central office, network, and station levels. In addition, local planners have confirmed that there are no existing facilities that are suitable for renovation that fit the project requirements. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 4 - Contract Out

This alternative assumes that all Primary Care, Mental Health, and Specialty Care services proposed in this project would be contracted out to fee-basis providers in the Jacksonville area. There may not be sufficient, qualified private health care providers in the Jacksonville area to absorb the current and projected Veteran workload. In addition, this alternative would result in a loss of quality and control over Veteran health care. Therefore, this alternative is not optimal and is the least preferred.

Alternative 5 - Acquisition of an Existing Facility through Purchase

This alternative proposes to purchase an existing facility in the local community that is suitable for renovation and able to accommodate all project requirements in the same manner as the lease alternative. However, a permanent VA-owned facility would limit flexibility to relocate services in the future based on changes in Veteran demographics. In addition, it could require a longer implementation timeline than the lease alternative. High-level market research and interviews with local VA planners have indicated that a suitable facility for possible acquisition and subsequent renovation does not exist in the delineated market area of the proposed project. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 6 - Collaboration with DoD for a Joint Lease Project

This alternative proposes to lease a new shared facility, with the Department of Defense (DoD) as a sub-lessee. This alternative would address all space and utilization gaps as well as the departmental initiatives in the same manner as the lease alternative. However, according to local VA planners and VHA's Office of Interagency Health Affairs - Office of VA-DoD Coordination, there are currently no facility-sharing opportunities in the vicinity of the proposed project. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Analysis of Costs (discounted dollars in thousands)

	Acquisition ¹	Ancillary Services ²	Equipment and Other Items	Total Life Cycle	Total # of FTEE	Net New FTEE	Net Present Value
Status Quo	\$0	\$1,247,426	\$0	\$1,247,426	400	N/A	N/A
Lease	\$24,552	\$1,390,131	\$42,112	\$1,456,795	469	69	\$(209,370)
New Construction	\$171,660	\$1,297,208	\$42,112	\$1,510,981	469	69	\$(224,536)
Renovation	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Contract Out	\$51,851	\$2,166,142	\$0	\$2,217,994	25	(375)	\$(970,568)
Acquire an Existing Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A
VA/DoD Collaboration	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other (if applicable)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

¹This is the total estimated cost for construction/renovation projects or medical and other related alterations (lump sum payment) for leases, in discounted dollars.

²This is defined as operating expenses and supplies (recurring costs from the cost-effectiveness analysis template)

Analysis of Benefits

The preferred alternative, New Lease, would deliver the best benefit to VA compared to all other alternatives. As discussed in the previous section, the Status Quo does not address any of the existing gaps and the Renovation, Acquire an Existing Facility, and VA/DoD Collaboration alternatives are not viable. The New Lease alternative, with total life cycle costs of approximately \$1.46 billion and a net present value of approximately -\$209.4 million, would offer the most flexible alternative that can support VA's strategic goals and objectives and close gaps identified by the SCIP process in a timely and efficient manner to provide high-quality, reliable, accessible care to Veterans.

This project would address space and utilization gaps to enhance Veteran health care services. Over the next 20 years, the number of Veteran enrollees in the VISN 8 North market is projected to increase by 16% while outpatient workload is projected to increase by more than 43%. Due to the projected increases in workload, providing care in the undersized existing leases and the Malcom Randall VAMC would become increasingly difficult. With this new lease, sufficient space will be available to provide the necessary Primary Care, Mental Health, and Specialty Care capacity to help ensure Veterans have timely access to high-quality care. Consolidation of services and care into one facility would generate operational efficiencies and improve Veteran satisfaction by offering services under one roof; thus, this alternative would provide a comprehensive Veteran-centered health care solution for the Jacksonville area. In addition, the new lease would allow expanded women's health services, as the number of women Veterans is increasing throughout the healthcare system. The project also includes domiciliary space to address Inpatient Mental Health space gaps, and the need for Veteran residential care in the Jacksonville area.

The proposed lease aligns with the following VA Strategic Requirements:

- Empower Veterans to Improve Their Well-being
 - Eliminate Veteran Homelessness: The project will expand Mental Health capacity to include providers who are trained in evidenced-based practices for PTSD.
- Enhance and Develop Trusted Partnerships
 - Enhance VA's Partnership with DoD: This project will include dedicated space for an Integrated Disability Evaluation System (IDES). The increase in space will add capacity to the Jacksonville area which has the largest number of active duty military personnel in our health system. Through this implementation, Jacksonville hopes to increase the percentage of IDES discharges to meet VA-DoD goals.
 - Amplify Awareness of Services and Benefits Available to Veterans through Improved Communications and Outreach: This project would increase access to healthcare, reduce special mode travel costs, and increase Veteran satisfaction with the entire care experience. The project objectives include increasing access to Primary Care and Mental Health services to Veterans residing in the surrounding areas and decreasing the number of travel miles required by Veterans to obtain these health services.

V. Demographic Data*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Veteran Population	408,879	412,779	410,679	392,424	-4.0%
Enrollees	163,552	179,368	186,757	189,796	16.0%

*Data reflects the VISN 8, North market.

VI. Workload*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Ambulatory stops	1,458,064	1,688,873	1,882,801	2,087,533	43.17%
Mental Health stops	277,821	325,929	355,719	383,233	37.94%

*Data reflects workload for the VISN 8, North market, and excludes Pharmacy and Laboratory and Pathology stops.

VII. Schedule

Award Lease	26 months after authorization
Complete Construction	32 months after lease award
Activation/Occupancy	6 months after construction

VIII. Project Cost Summary of the Chosen Option

Estimated Annual Rent	\$4,519,000
Estimated Rental Rate ¹	\$27.54/NUSF
Proposed Lease Authority	Up to 20 years
Net Usable Square Feet	164,054
Parking Spaces	1,150
Scoring ²	Operating Lease
Medical and Other Related Alterations (Lump Sum Payment) ³	\$13,617,000

¹ This estimate may be escalated by 2.0 percent annually to the effective date of the lease to account for inflation. The proposed rental rate is unserviced; however, the lease contract may include operating expenses paid by the lessor. VA will conduct a competitive procurement and negotiate with offerors to ensure that lease award is made in the best interest of the Government.

² Scoring detail provided in supplemental materials.

³ Represents the lump sum payment to the lessor for the purchase and installation of build-out requirements not included in the annual rent.

IX. Additional GSA Information

Lease Type:	Replacement
Current NUSF:	29,987
Proposed NUSF:	164,054
Expansion/Reduction NUSF:	134,067
Current NUSF/Person:	Not applicable, clinical space
Proposed NUSF/Person:	Not applicable, clinical space
Proposed Maximum Lease Term:	20 Years
Expiration Dates of Current Leases ¹ :	9,999 NUSF – 8/31/2019 (PCC-3 rd Floor) 9,999 NUSF – 1/25/2019 (PCC-4 th Floor) 9,989 NUSF – 8/23/2021 (Mental Health)
Delineated Area:	Within a 5-10 mile radius from the nearest suburban market to Jacksonville, FL
Number of Official Parking Spaces:	1,150
Scoring:	84.36%
Proposed Rental Rate:	\$27.54
Proposed Total Annual Cost:	\$4,519,000
Current Total Annual Cost:	\$592,661

¹ VA will coordinate with GSA to execute such interim leasing actions as are necessary to ensure continued housing of VA services prior to the effective date of the new lease.

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**Pontiac, Michigan
Replacement Outpatient Clinic**

This proposal provides for an Outpatient Clinic lease in Pontiac, MI to replace and expand the existing, undersized Pontiac CBOC lease to support the growing Veteran workload demand in the Pontiac, MI area in support of the John D. Dingell VAMC in Detroit, MI.

I. Budget Authority:

<u>Lease</u> <u>Authorization</u>	<u>2017</u> <u>Request</u>	2017 Authorization <u>Request</u>	Unserviced Annual <u>Rent</u>
Up to 20 years	\$4,532,000	\$4,532,000	\$1,409,000

II. Priority Score: FY2017 – 0.0984

III. Description of Project:

This project proposes to lease a new, approximately 37,619 net usable square feet (NUSF) Outpatient Clinic, with 300 parking spaces, in Pontiac, MI to replace and expand the existing Pontiac Community Based Outpatient Clinic (CBOC), which is approximately 9,900 NUSF. The existing CBOC is congested and undersized for the growing Pontiac outpatient workload. The expanded facility will provide enhanced Primary Care, Mental Health, and Specialty Care services while closing space and utilization gaps identified in the Strategic Capital Investment Planning (SCIP) process. This project is a key component of the VISN 11 Integrated Master Market Plan (IMMP) and Strategic Plan to meet Veteran workload demand by leasing a right-sized, state-of-the-art, energy efficient health care facility.

IV. Alternatives to Lease Considered:

Status Quo

The status quo would continue to provide health care services to the Pontiac Veteran community at the existing, undersized Pontiac CBOC. The status quo would not address the congestion and access issues present at the Pontiac CBOC. The status quo also would fail to follow the VISN 11 Strategic and Integrated Master Market Plan to accommodate workload increases, and would fail to close the current and projected space and utilization gaps identified in the Strategic Capital Investment Planning (SCIP) process. In addition, this alternative would limit the efficiency and variety of care available to Veterans. For these reasons, the status quo alternative is not preferred.

Alternative 1 - New Lease (Preferred Alternative)

This alternative proposes to lease an approximately 37,619 NUSF Outpatient Clinic in Pontiac, MI. The lease would replace the existing Pontiac CBOC, consisting of 9,900 NUSF, and provide sufficient space for outpatient services to addresses the current and projected space and utilization gaps identified in the SCIP process. With this lease, VA would be able to offer comprehensive outpatient services to the growing Pontiac Veteran community in a right-sized, state-of-the-art, energy efficient health care facility. In addition, the lease would provide VA with flexibility should Veterans’ demand for outpatient services or Veteran demographics shift in the future. For these reasons, this is the preferred alternative.

Alternative 2 - New Construction

This alternative proposes for VA to acquire land and construct a new, approximately 50,786 gross square foot (GSF) (equivalent to approximately 37,619 NUSF) Outpatient Clinic in Pontiac, MI. The new construction alternative would address space and utilization gaps in the same manner as the lease alternative. However, a permanent VA-owned facility limits the ability to relocate services in the future based on changes in Veteran demographics. In addition, new construction would require a longer implementation timeline for this project. Therefore, this is not the preferred alternative.

Alternative 3 - Renovation

This alternative proposes to renovate a vacant or underutilized VA-owned facility for use as an Outpatient Clinic. For this alternative to be successful, VA would need to own a building within the same geographical area as the proposed project with a floor plan able to accommodate the requirements proposed in this project. In addition, local planners have confirmed that there are no existing facilities that are suitable for renovation that fit the project requirements. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 4 - Contract Out

This alternative assumes that all Primary Care, Mental Health, and Specialty Care services proposed in this project would be contracted out to fee-basis providers in the Pontiac community. There may not be sufficient, qualified private health care providers in the Pontiac area to absorb the current and projected Veteran workload. In addition, this alternative would result in a loss of quality and control over Veteran health care. Therefore, this alternative is not optimal and is the least preferred.

Alternative 5 - Acquisition of an Existing Facility through Purchase

This alternative proposes to purchase an existing facility in the local community that is suitable for renovation and able to accommodate all project requirements in the same manner as the lease alternative. However, a permanent VA-owned facility would limit flexibility to relocate services in the future based on changes in Veteran demographics. In addition, it could require a longer implementation timeline than the lease alternative. High-level market research and interviews with local VA planners have indicated that a suitable facility for possible acquisition and subsequent renovation does not exist in the delineated market area of the proposed project. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 6 - Collaboration with DoD for a Joint Lease Project

This alternative proposes to lease a new shared facility, with the Department of Defense (DoD) as a sub-lessee. This alternative would address all space and utilization gaps as well as the departmental initiatives in the same manner as the lease alternative. However, according to local VA planners and VHA's Office of Interagency Health Affairs - Office of VA-DoD Coordination, there are currently no facility-sharing opportunities in the vicinity of the proposed project. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Analysis of Costs (discounted dollars in thousands)

	Acquisition ¹	Ancillary Services ²	Equipment and Other Items	Total Life Cycle	Total # of FTEE	Net New FTEE	Net Present Value
Status Quo	\$0	\$275,227	\$0	\$275,227	20	N/A	N/A
Lease	\$6,016	\$314,162	\$6,788	\$326,966	40	20	\$(51,740)
New Construction	\$60,755	\$284,699	\$6,788	\$352,243	40	20	\$(62,739)
Renovation	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Contract Out	\$2,711	\$356,002	\$-	\$358,713	18	(2)	\$(83,487)
Acquire an Existing Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A
VA/DoD Collaboration	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other (if applicable)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

¹This is the total estimated cost for construction/renovation projects or medical and other related alterations (lump sum payment) for leases, in discounted dollars.

²This is defined as operating expenses and supplies (recurring costs from the cost-effectiveness analysis template)

Analysis of Benefits

The preferred alternative, New Lease, would deliver the best benefit to VA compared to all other alternatives. As discussed in the previous section, the Status Quo does not address any of the existing gaps and the Renovation, Acquire an Existing Facility, and VA/DoD Collaboration alternatives are not viable. The New Lease alternative, with total life cycle costs of approximately \$327.0 million and a net present value of approximately -\$51.7 million, would offer the most flexible alternative that can support VA's strategic goals and objectives and close gaps identified by the SCIP process in a timely and efficient manner to provide high-quality, reliable, accessible care to Veterans.

This project would address space and utilization gaps to enhance Veteran health care services in the Pontiac, MI area. Though the Veteran population is expected to decrease over the next 20 years, the number of Veteran enrollees in the market is projected to increase by about 7% and outpatient workload is projected to increase by more than 34%. Due to the projected increases in workload, providing care in the undersized existing lease would be a challenge. With the new lease, sufficient space will be available to provide the necessary Primary Care, Mental Health, and Specialty Care capacity to help ensure Veterans have timely access to high-quality care. Expanding services and care at the new lease would generate operational efficiencies, and it would improve Veteran satisfaction by offering more services under one roof.

The proposed lease aligns with the following VA Strategic Requirements:

- Empower Veterans to Improve Their Well-being
 - Improve Access to Benefits and Services via Virtual Means: The expanded Pontiac Outpatient Clinic will improve access to service via virtual means by containing Telehealth equipment that will connect a veteran in Pontiac, MI to a provider located at the medical center in Detroit, MI.

- Enhance and Develop Trusted Partnerships
 - Amplify Awareness of Services and Benefits Available to Veterans through Improved Communications and Outreach: The expansion of service and coordination will influence more Veterans to utilize VA services. The new Outpatient Clinic will work with the existing Vet Center in Pontiac to reach as many local Veterans as possible.
- Manage and Improve VA Operations to Deliver Seamless and Integrated Support
 - Make VA a Place People Want to Serve: The expanded Pontiac Outpatient Clinic will provide a better flow of patient care and a less congested work space, increasing employee satisfaction
 - Evolve VA IT Capabilities to Meet Emerging Customer Service/Empowerment Expectations of Both VA Customers and Employees: The new Pontiac Outpatient Clinic will be fully equipped with wireless capabilities. Also, new, off-site registration software and hardware will lessen the risk of data loss by eliminating the need to ship hard copies of personal protected information from Pontiac to Detroit.

V. Demographic Data*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Veteran Population	325,033	290,001	257,714	199,521	-38.6%
Enrollees	106,514	117,572	121,180	114,243	7.3%

*Data reflects the VISN 11, Mich/Erie market.

VI. Workload*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Ambulatory stops	716,802	836,562	935,246	967,513	34.98%
Mental Health stops	195,576	219,115	225,379	214,212	9.53%

*Data reflects workload for the VISN 11, Mich/Erie market, and excludes Pharmacy and Laboratory and Pathology stops.

VII. Schedule

Award Lease	26 months after authorization
Complete Construction	26 months after lease award
Activation/Occupancy	6 months after construction

VIII. Project Cost Summary of the Chosen Option

Estimated Annual Rent	\$1,409,000
Estimated Rental Rate ¹	\$37.43/NUSF
Proposed Lease Authority	Up to 20 years
Net Usable Square Feet	37,619
Parking Spaces	300
Scoring ²	Operating Lease
Medical and Other Related Alteration (Lump Sum Payment) ³	\$3,123,000

¹ This estimate may be escalated by 2.0 percent annually to the effective date of the lease to account for inflation. The proposed rental rate is unserviced; however, the lease contract may include operating expenses paid by the lessor. VA will conduct a competitive procurement and negotiate with offerors to ensure that lease award is made in the best interest of the Government.

² Scoring detail provided in supplemental materials.

³ Represents the lump sum payment to the lessor for the purchase and installation of build-out requirements not included in the annual rent.

IX. Additional GSA Information

Lease Type:	Replacement
Current NUSF:	9,900
Proposed NUSF:	37,619
Expansion/Reduction NUSF:	27,719
Current NUSF/Person:	Not applicable, clinical space
Proposed NUSF/Person:	Not applicable, clinical space
Proposed Maximum Lease Term:	20 Years
Expiration Dates of Current Leases ¹ :	9,900 NUSF – 12/15/2020
Delineated Area:	Within a 5-10 mile radius from the nearest suburban market to Pontiac, MI
Number of Official Parking Spaces:	300
Scoring:	85.91%
Proposed Rental Rate:	\$37.43
Proposed Total Annual Cost:	\$1,409,000
Current Total Annual Cost:	\$196,770

¹ VA will coordinate with GSA to execute such interim leasing actions as are necessary to ensure continued housing of VA services prior to the effective date of the new lease.

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**Rochester, New York
Replacement Outpatient Clinic, Phase II**

This proposal provides for the second phase of the Rochester Outpatient Clinic major lease in Rochester, NY to consolidate and expand services in support of the Canandaigua Veterans Affairs Medical Center (VAMC).

I. Budget Authority:

<u>Lease</u> <u>Authorization</u>	<u>2017</u> <u>Request</u>	2017 Authorization <u>Request</u>	Unserviced Annual <u>Rent</u>
Up to 20 years	\$6,901,000	\$6,901,000	\$2,300,000

II. Priority Score: FY2017 – 0.1420

III. Description of Project:

This project proposes to lease a new, approximately 55,431 net usable square foot (NUSF) Outpatient Clinic in Rochester, NY, including 400 parking spaces. The new lease would replace and consolidate two existing clinical leases currently located in three separate buildings in the Rochester area into one lease in one building, increasing operational efficiencies and improving the overall delivery of care. The new facility would enhance VA outpatient services by closing space and utilization gaps identified in the Strategic Capital Investment Planning (SCIP) process. This project would allow VA to consolidate and enhance the Mental Health, Specialty Care, and Surgical services it currently provides in the two existing leases, and it would allow for the offering of new Ambulatory Surgery, Eye Clinic, and Laboratory and Pathology services in a right-sized, state-of-the-art, energy efficient health care facility.

IV. Alternatives to Lease Considered:

Status Quo

The status quo would continue to provide health care services to the Rochester Veteran community at the existing three VA clinical locations in the area. Providing outpatient services at multiple facilities is inefficient and not ideal for Veterans. This alternative would not address the growing need for Mental Health, Specialty Care, and Surgical services. The status quo alternative also would not close the space and utilization gaps identified in the Strategic Capital Investment Planning (SCIP) process. In addition, the existing two leases have parking and safety issues that would not be remedied. For these reasons, the status quo alternative is not preferred.

Alternative 1 - New Lease (Preferred Alternative)

This alternative proposes to lease a new, approximately 55,431 NUSF outpatient clinic in Rochester, NY. The lease would consolidate two existing leases at three different locations into one lease at one modern, efficient facility to increase operational efficiencies, improve the overall delivery of care, and provide sufficient space for outpatient services to addresses the current and projected space and utilization gaps identified in the Strategic Capital Investment Planning (SCIP) process. With this lease, VA would be able to offer comprehensive outpatient services to the growing Rochester Veteran community in a right-sized, state-of-the-art, energy efficient health care facility. In addition, the lease would provide VA with flexibility should Veterans’ demand for outpatient services or Veteran demographics shift in the future. For these reasons, this is the preferred alternative.

Alternative 2 - New Construction

This alternative proposes for VA to acquire land and construct a new, approximately 74,832 gross square foot (GSF) (equivalent to approximately 55,431 NUSF) outpatient clinic facility in Rochester, NY. The new construction alternative would address space and utilization gaps in the same manner as the lease alternative. However, a permanent VA-owned facility limits the ability to relocate services in the future based on changes in Veteran demographics. Therefore, this is not the preferred alternative.

Alternative 3 - Renovation

This alternative proposes to renovate a vacant or underutilized VA-owned facility for use as an outpatient clinic. For this alternative to be successful, VA would need to own a building within the same geographical area as the proposed lease's delineated market area with a floor plan able to accommodate the requirements proposed in this project. In addition, local planners have confirmed that there are no existing facilities that are suitable for renovation that fit the project requirements. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 4 - Contract Out

This alternative assumes that all Mental Health, Specialty Care, and Surgical services proposed in this project would be contracted out to fee-basis providers in the Rochester community. There may not be sufficient, qualified private health care providers in the Rochester area to absorb the current and projected Veteran workload. In addition, this alternative would result in a loss of quality and control over Veteran health care. Therefore, this alternative is not optimal and is the least preferred.

Alternative 5 - Acquisition of an Existing Facility through Purchase

This alternative proposes to purchase an existing facility in the local community that is suitable for renovation and able to accommodate all project requirements in the same manner as the lease alternative. However, a permanent VA-owned facility would limit flexibility to relocate services in the future based on changes in Veteran demographics. In addition, it could require a longer implementation timeline than the lease alternative. High-level market research and interviews with local VA planners have indicated that a suitable facility for possible acquisition and subsequent renovation does not exist in the delineated market area of the proposed project. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 6 - Collaboration with DoD for a Joint Lease Project

This alternative proposes to lease a new shared facility, with the Department of Defense (DoD) as a sub-lessee. This alternative would address all space and utilization gaps as well as the departmental initiatives in the same manner as the lease alternative. However, according to local VA planners and VHA's Office of Interagency Health Affairs - Office of VA-DoD Coordination, there are currently no facility-sharing opportunities in the vicinity of the proposed project. In addition, the nearest DoD location, New England Naval Clinic at Saratoga Springs, NY, is approximately 225 miles away. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Analysis of Costs (discounted dollars in thousands)

	Acquisition ¹	Ancillary Services ²	Equipment and Other Items	Total Life Cycle	Total # of FTEE	Net New FTEE	Net Present Value
Status Quo	\$0	\$464,702	\$0	\$464,702	45	N/A	N/A
Lease	\$8,707	\$448,190	\$11,697	\$468,594	67	22	\$(3,892)
New Construction	\$82,631	\$399,815	\$11,697	\$494,143	67	22	\$(10,699)
Renovation	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Contract Out	\$6,987	\$434,336	\$0	\$441,323	0	(45)	\$23,379
Acquire an Existing Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A
VA/DoD Collaboration	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other (if applicable)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

¹This is the total estimated cost for construction/renovation projects or medical and other related alterations (lump sum payment) for leases, in discounted dollars.

²This is defined as operating expenses and supplies (recurring costs from the cost-effectiveness analysis template)

Analysis of Benefits

The preferred alternative, New Lease, would deliver the best benefit to VA compared to all other alternatives. As discussed in the previous section, the Status Quo does not address any of the existing gaps, and the Renovation, Acquire an Existing Facility, and VA/DoD Collaboration alternatives are not viable. The New Lease alternative, with total life cycle costs of approximately \$468.6 million and a net present value of approximately -\$3.9 million, would offer the most flexible alternative that can support VA's strategic goals and objectives and close gaps identified by the SCIP process in a timely and efficient manner to provide high-quality, reliable, accessible care to Veterans.

This project would address space and utilization gaps to enhance Veteran health care services. With this new lease, sufficient space will be available to provide the necessary Mental Health, Specialty Care, and Surgical capacity to help ensure Veterans have timely access to high-quality care. Consolidation of services and care into one facility would generate operational efficiencies and it would improve Veteran satisfaction by offering services under one roof; thus, this alternative would provide a comprehensive Veteran-centered health care solution for the Rochester area. In addition, the lease will include a needed Ambulatory Surgery suite to expand access to outpatient surgical services. The lease will also eliminate parking and safety issues related to site and structural conditions and building layout at one of the existing facilities.

The proposed lease aligns with the following VA Strategic Requirements:

- Empower Veterans to Improve Their Well-being
 - Eliminate Veteran Homelessness: The proposed lease would improve access to homeless counseling services, decreasing the number of homeless Veterans. The proposed lease would also improve access to mental health services.
 - Improve Access to Benefits and Services via Virtual Means: Improving access to services and condition of facilities will directly respond to any negative feedback from Veterans. Consolidation into one site with a single reception area will allow

Veterans to access a variety of medical services without being forced to provide the redundant information at multiple locations.

- Enhance and Develop Trusted Partnerships
 - Amplify Awareness of Services and Benefits Available to Veterans through Improved Communications and Outreach: More accessible, better maintained facilities will encourage additional veterans to access VA services and benefits and will improve Veteran satisfaction.
- Manage and Improve VA Operations to Deliver Seamless and Integrated Support
 - Make VA a Place People Want to Serve: An improved facility will improve employee survey responses, making VA a place people want to work.
 - Evolve VA IT Capabilities to Meet Emerging Customer Service/Empowerment Expectations of Both VA Customers and Employees: Increase wireless and mobile capabilities: The existing lease does not include wireless capability. The lease will increase wireless and mobile capabilities.

V. Demographic Data*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Veteran Population	98,446	87,118	77,230	60,099	-39.0%
Enrollees	44,770	41,891	39,033	33,475	-25.2%

*Data reflects the VISN 2, Finger Lakes market.

VI. Workload*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Ambulatory stops	190,244	219,105	240,987	245,472	29.03%
Mental Health stops	66,219	70,610	71,588	67,062	1.27%

*Data reflects workload for the VISN 2, Finger Lakes market, and excludes Pharmacy and Laboratory and Pathology stops.

VII. Schedule

Award Lease	26 months after authorization
Complete Construction	26 months after lease award
Activation/Occupancy	6 months after construction

VIII. Project Cost Summary of the Chosen Option

Estimated Annual Rent	\$2,300,000
Estimated Rental Rate ¹	\$41.49/NUSF
Proposed Lease Authority	Up to 20 years
Net Usable Square Feet	55,431
Parking Spaces	400
Scoring ²	Operating Lease
Medical and Other Related Alterations (Lump Sum Payment) ³	\$4,601,000

¹ This estimate may be escalated by 2.0 percent annually to the effective date of the lease to account for inflation. The proposed rental rate is unserviced; however, the lease contract may include operating expenses paid by the lessor. VA will conduct a competitive procurement and negotiate with offerors to ensure that lease award is made in the best interest of the Government.

² Scoring detail provided in supplemental materials.

³ Represents the lump sum payment to the lessor for the purchase and installation of build-out requirements not included in the annual rent.

IX. Additional GSA Information

Lease Type:	Replacement
Current NUSF:	19,769
Proposed NUSF:	55,431
Expansion/Reduction NUSF:	35,662
Current NUSF/Person:	Not applicable, clinical space
Proposed NUSF/Person:	Not applicable, clinical space
Proposed Maximum Lease Term:	20 Years
Expiration Dates of Current Leases ¹ :	10,247 NUSF – 6/26/2012 9,522 NUSF – 11/30/2014
Delineated Area:	Within a 5-10 mile radius from the nearest suburban market to Rochester, NY
Number of Official Parking Spaces:	400
Scoring:	84.58%
Proposed Rental Rate:	\$41.49
Proposed Total Annual Cost:	\$2,300,000
Current Total Annual Cost:	\$498,740

¹ VA will coordinate with GSA to execute such interim leasing actions as are necessary to ensure continued housing of VA services prior to the effective date of the new lease.

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Tampa, Florida
Replacement Outpatient Clinic

This proposal provides for an Outpatient Clinic lease in Lakeland, FL to consolidate and expand Primary Care, Mental Health, and Specialty Care services in support of the James A. Haley VA Medical Center in Tampa, FL.

I. Budget Authority:

<u>Lease</u>	<u>2017</u>	2017 Authorization	Unserviced Annual
<u>Authorization</u>	<u>Request</u>	<u>Request</u>	<u>Rent</u>
Up to 20 years	\$10,568,000	\$10,568,000	\$2,875,000

II. Priority Score: FY2017 – 0.1184

III. Description of Project:

This project proposes to lease a new, approximately 92,681 net usable square foot (NUSF) Outpatient Clinic in Lakeland, FL, including 650 parking spaces. The new facility would replace and consolidate the existing Lakeland CBOC and Lakeland Mental Health Clinic leases and enhance VA outpatient services by closing space and utilization gaps identified in the Strategic Capital Investment Planning (SCIP) process. Both of these existing leases are undersized and at capacity. This project would allow VA to consolidate, enhance and expand the Primary Care, Mental Health, and Specialty Care services in a right-sized, state-of-the-art, energy efficient health care facility. VA would also gain operational efficiencies from consolidating these services at the new leased facility.

IV. Alternatives to Lease Considered:

Status Quo

The status quo would continue to provide health care services to the Lakeland Veteran community at the existing two leases until 2018, when both will expire. With this alternative, VA would be unable to provide health services in the Lakeland area without costly lease extensions or an increased reliance on fee-basis care. This alternative would not address the growing workload demand for expanded Primary Care, Mental Health, and Specialty Care services. The status quo alternative also does not close the space and utilization gaps identified in the SCIP process. For these reasons, the status quo alternative is not preferred.

Alternative 1 - New Lease (Preferred Alternative)

This alternative proposes to lease a new, approximately 92,681 NUSF Outpatient Clinic in Lakeland, FL. The lease would consolidate two existing leases into one modern, efficient facility to increase operational efficiencies and addresses the space and utilization gaps identified in the SCIP process. This expanded facility would be designed using the PACT design criteria to facilitate modern healthcare delivery. With this lease, VA would be able to offer comprehensive outpatient services to meet the growing outpatient workload demand in the Lakeland community in a right-sized, state-of-the-art, energy efficient health care facility. In addition, the lease would provide VA with flexibility should Veterans’ demand for outpatient services or Veteran demographics shift in the future. For these reasons, this is the preferred alternative.

Alternative 2 - New Construction

This alternative proposes for VA to acquire land and construct a new, approximately 125,119 gross square foot (GSF) (equivalent to approximately 92,681 NUSF) Outpatient Clinic in Lakeland, FL. The new construction alternative would address space and utilization gaps in the same manner as the lease alternative. However, a permanent VA-owned facility limits the ability to relocate services in the future based on changes in Veteran demographics. In addition, new construction would require a longer implementation timeline for this project. Therefore, this is not the preferred alternative.

Alternative 3 – Renovation

This alternative proposes to renovate a vacant or underutilized VA-owned facility for use as an Outpatient Clinic. For this alternative to be successful, VA would need to own a building within the same geographical area as the existing clinics with a floor plan able to accommodate the requirements proposed in this project. As part of the FY2017 SCIP process, VA identified a space gap (deficit) for this market, which was confirmed by VA capital planners at the central office, network, and station levels. In addition, local planners have confirmed that there are no existing facilities that are suitable for renovation that fit the project requirements. Therefore this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 4 - Contract Out

This alternative assumes that all Primary Care, Mental Health, and Specialty Care services proposed in this project would be contracted out to fee-basis providers in the Lakeland area. There may not be sufficient, qualified private health care providers in the Lakeland area to absorb the current and projected Veteran workload. In addition, this alternative would result in a loss of quality and control over Veteran health care. Therefore, this alternative is not optimal and is the least preferred.

Alternative 5 - Acquisition of an Existing Facility through Purchase

This alternative proposes to purchase an existing facility in the local community that is suitable for renovation and able to accommodate all project requirements in the same manner as the lease alternative. However, a permanent VA-owned facility would limit flexibility to relocate services in the future based on changes in Veteran demographics. In addition, it could require a longer implementation timeline than the lease alternative. High-level market research and interviews with local VA planners have indicated that a suitable facility for possible acquisition and subsequent renovation does not exist in the delineated market area of the proposed project. Therefore this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 6 - Collaboration with DoD for a Joint Lease Project

This alternative proposes to lease a new shared facility, with the Department of Defense (DoD) as a sub-lessee. This alternative would address all space and utilization gaps as well as the departmental initiatives in the same manner as the lease alternative. However, according to local VA planners and VHA's Office of Interagency Health Affairs - Office of VA-DoD Coordination, there are currently no facility-sharing opportunities in the vicinity of the proposed project. In addition, the nearest DoD clinical location, Brandon Clinic at MacDill Air Force Base, is approximately 42 miles away. Therefore this is not a viable option and has been excluded from the quantitative analysis below.

Analysis of Costs (discounted dollars in thousands)

	Acquisition ¹	Ancillary Services ²	Equipment and Other Items	Total Life Cycle	Total # of FTEE	Net New FTEE	Net Present Value
Status Quo	\$0	\$665,228	\$0	\$665,228	23	N/A	N/A
Lease	\$14,021	\$690,011	\$19,407	\$723,439	163	140	\$(58,212)
New Construction	\$113,943	\$630,834	\$19,407	\$764,185	175	152	\$(73,352)
Renovation	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Contract Out	\$7,994	\$1,124,020	\$-	\$1,132,014	23	0	\$(466,787)
Acquire an Existing Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A
VA/DoD Collaboration	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other (if applicable)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

¹This is the total estimated cost for construction/renovation projects or medical and other related alterations (lump sum payment) for leases, in discounted dollars.

²This is defined as operating expenses and supplies (recurring costs from the cost-effectiveness analysis template)

Analysis of Benefits

The preferred alternative, New Lease, would deliver the best benefit to VA compared to all other alternatives. As discussed in the previous section, the Status Quo does not address any of the existing gaps and the Renovation, Acquire an Existing Facility, and VA/DoD Collaboration alternatives are not viable. The New Lease alternative, with total life cycle costs of approximately \$723.4 million and a net present value of approximately -\$58.2 million, would offer the most flexible alternative that can support VA's strategic goals and objectives and close gaps identified by the SCIP process in a timely and efficient manner to provide high-quality, reliable, accessible care to Veterans.

This project would address space and utilization gaps to enhance Veteran health care services. This new lease would ensure that there is sufficient space to meet the current and projected demand in the market, and to uphold VA's standard of providing high-quality care. Consolidation of services and care into one facility would generate operational efficiencies and improve Veteran satisfaction by offering services under one roof; thus, this alternative would provide a Veteran-centered health care solution for the Lakeland area.

The proposed lease aligns with the following VA Strategic Requirements:

- Empower Veterans to Improve Their Well-being
 - Eliminate Veteran Homelessness: By having the capacity to provide treatment to a growing number of homeless veterans. VA hopes its services will reduce the unemployment rate and improve overall wellness for a large part of this demographic.
 - Improve Access to Benefits and Services via Virtual Means: Patients can have a virtual appointment with a provider at Tampa's main campus, eliminating their need to travel to a specialist. The existing leased space has 2 telehealth-capable rooms. The new lease will more than double this amount of telehealth-capable rooms.

- Manage and Improve VA Operations to Deliver Seamless and Integrated Support
 - Make VA a Place People Want to Serve: The larger space at the new lease will alleviate the confined working environment that the staff currently works in. The new lease will optimize workflow by planning the location of critical services based upon what is most efficient and patient-centric.
 - Evolve VA IT Capabilities to Meet Emerging Customer Service/Empowerment Expectations of Both VA Customers and Employees: The new Lakeland lease will include wireless capability.

V. Demographic Data*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Veteran Population	227,407	212,655	198,534	171,408	-24.6%
Enrollees	105,034	107,784	107,070	100,477	-4.3%

*Data reflects the VISN 8, Central market.

VI. Workload*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Ambulatory stops	1,090,475	1,200,109	1,292,040	1,338,690	22.76%
Mental Health stops	221,467	240,785	250,814	250,800	13.24%

*Data reflects workload for the VISN 8, Central market and excludes Pharmacy and Laboratory and Pathology stops.

VII. Schedule

Award Lease	26 months after authorization
Complete Construction	26 months after lease award
Activation/Occupancy	6 months after construction

VIII. Project Cost Summary of the Chosen Option

Estimated Annual Rent	\$2,875,000
Estimated Rental Rate ¹	\$31.01/NUSF
Proposed Lease Authority	Up to 20 years
Net Usable Square Feet	92,681
Parking Spaces	650
Scoring ²	Operating Lease
Medical and Other Related Alterations (Lump Sum Payment) ³	\$7,693,000

¹ This estimate may be escalated by 2.0 percent annually to the effective date of the lease to account for inflation. The proposed rental rate is unserviced; however, the lease contract may include operating expenses paid by the lessor. VA will conduct a competitive procurement and negotiate with offerors to ensure that lease award is made in the best interest of the Government.

² Scoring detail provided in supplemental materials.

³ Represents the lump sum payment to the lessor for the purchase and installation of build-out requirements not included in the annual rent.

IX. Additional GSA Information

Lease Type:	Replacement
Current NUSF:	20,000
Proposed NUSF:	92,681
Expansion/Reduction NUSF:	72,681
Current NUSF/Person:	Not applicable, clinical space
Proposed NUSF/Person:	Not applicable, clinical space
Proposed Maximum Lease Term:	20 Years
Expiration Dates of Current Leases ¹ :	10,000 NUSF – 9/29/2018 10,000 NUSF – 12/31/2018
Delineated Area:	Within a 5-10 mile radius from the nearest suburban market to Lakeland, FL
Number of Official Parking Spaces:	650
Scoring:	81.86%
Proposed Rental Rate:	\$31.01
Proposed Total Annual Cost:	\$2,875,000
Current Total Annual Cost:	\$868,510

¹ VA will coordinate with GSA to execute such interim leasing actions as are necessary to ensure continued housing of VA services prior to the effective date of the new lease.

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**Terre Haute, Indiana
Replacement Outpatient Clinic**

This proposal provides for an Outpatient Clinic lease in Terre Haute, IN to alleviate space and workload pressure from the Richard L. Roudebush VA Medical Center in Indianapolis, IN.

I. Budget Authority:

<u>Lease</u> <u>Authorization</u>	<u>2017</u> <u>Request</u>	2017 Authorization <u>Request</u>	Unserviced Annual <u>Rent</u>
Up to 20 years	\$4,475,000	\$4,475,000	\$1,255,000

II. Priority Score: FY2017 – 0.0923

III. Description of Project:

This project proposes to lease a new, approximately 38,792 net usable square foot (NUSF) Outpatient Clinic in Terre Haute, IN, including 300 parking spaces. The new facility will alleviate space and utilization gaps at the Richard L. Roudebush VA Medical Center (VAMC) as identified by the Strategic Capital Investment Planning (SCIP) process. The new lease would also improve Veterans access to VA care and services in the Terre Haute area, increasing overall patient satisfaction in accordance with the VISN 11 Integrated Master Market Plan (IMMP). The VISN 11 IMMP examined demographic trends and existing use patterns to identify demand among the greater Indianapolis Veteran population for specific health care services. Using this analysis, the IMMP projected the service offerings and sites that could best close the SCIP gaps and maximize convenience of care for the greater Indianapolis Veteran community. This project would replace the existing, undersized Terre Haute Mental Health Clinic and decompress the Richard L. Roudebush VAMC. This project would transfer Primary Care, Mental Health and certain Specialty Care services from the Richard L. Roudebush VAMC and an existing, small mental health lease to the new Terre Haute Outpatient Clinic. The new facility would provide a robust suite of services to Veterans in a right-sized, state-of-the-art, energy efficient health care facility.

IV. Alternatives to Lease Considered:

Status Quo

The status quo would continue to provide health care services to the Terre Haute Veteran community at the existing Richard L. Roudebush VAMC. The status quo alternative does not address the growth of Veteran enrollees and workload demand in the VISN 11 Indiana market, and would not close the space and utilization gaps identified in the SCIP process. Without the space to accommodate the growth in Veteran workload, VA would have to increase their reliance on fee-basis providers as the VAMC is already at-capacity. This alternative would also fail to meet the needs outlined in the VISN 11 IMMP. For these reasons, the status quo alternative is not preferred.

Alternative 1 - New Lease (Preferred Alternative)

This alternative proposes to lease a new, approximately 38,792 NUSF Outpatient Clinic in Terre Haute, IN. The lease would provide modern, efficient space to serve the Terre Haute Primary Service Area (PSA) and alleviate the space and utilization gaps identified in the SCIP process.

With this lease, VA would be able to offer improved access to outpatient services to the growing number of Terre Haute Veteran enrollees in a right-sized, state-of-the-art, energy efficient health care facility, increasing patient satisfaction. In addition, the lease would provide VA with flexibility should Veterans' demand for outpatient services or Veteran demographics shift in the future. For these reasons, this is the preferred alternative.

Alternative 2 - New Construction

This alternative proposes for VA to acquire land and construct a new, approximately 52,369 gross square foot (GSF) (equivalent to approximately 38,792 NUSF) Outpatient Clinic in Terre Haute, IN. The new construction alternative would address space and utilization gaps in the same manner as the lease alternative. However, a permanent VA-owned facility limits the ability to relocate services in the future based on changes in Veteran demographics. In addition, new construction would require a longer implementation timeline for this project. Therefore, this is not the preferred alternative.

Alternative 3 - Renovation

This alternative proposes to renovate a vacant or underutilized VA-owned facility for use as an Outpatient Clinic. For this alternative to be successful, VA would need to own a building within the same geographical area as the proposed lease with a floor plan able to accommodate the requirements proposed in this project. As part of the FY2017 SCIP process, VA identified a space gap (deficit) for this market, which was confirmed by VA capital planners at the central office, network, and station levels. In addition, local planners have confirmed that there are no existing facilities that are suitable for renovation that fit the project requirements. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 4 - Contract Out

This alternative assumes that all Primary Care, Mental Health and Specialty Care services proposed in this project would be contracted out to fee-basis providers in the Terre Haute community. There may not be sufficient, qualified private health care providers in the Terre Haute area to absorb the current and projected Veteran workload. In addition, this alternative would result in a loss of quality and control over Veteran health care. Therefore, this alternative is not optimal and is the least preferred.

Alternative 5 - Acquisition of an Existing Facility through Purchase

This alternative proposes to purchase an existing facility in the local community that is suitable for renovation and able to accommodate all project requirements in the same manner as the lease alternative. However, a permanent VA-owned facility would limit flexibility to relocate services in the future based on changes in Veteran demographics. In addition, it could require a longer implementation timeline than the lease alternative. High-level market research and interviews with local VA planners have indicated that a suitable facility for possible acquisition and subsequent renovation does not exist in the delineated market area of the proposed project. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Alternative 6 - Collaboration with DoD for a Joint Lease Project

This alternative proposes to lease a new shared facility, with the Department of Defense (DoD) as a sub-lessee. This alternative would address all space and utilization gaps as well as the

departmental initiatives in the same manner as the lease alternative. However, according to local VA planners and VHA’s Office of Interagency Health Affairs - Office of VA-DoD Coordination, there are currently no facility-sharing opportunities in the vicinity of the proposed project. In addition, the nearest DoD clinical location, at Scott Air Force Base in Illinois, is approximately 165 miles away. Therefore, this is not a viable option and has been excluded from the quantitative analysis below.

Analysis of Costs (discounted dollars in thousands)

	Acquisition ¹	Ancillary Services ²	Equipment and Other Items	Total Life Cycle	Total # of FTEE	Net New FTEE	Net Present Value
Status Quo	\$1,110	\$318,327	\$0	\$319,437	45	N/A	N/A
Lease	\$6,184	\$348,591	\$6,971	\$361,745	90	45	\$(42,308)
New Construction	\$50,344	\$322,341	\$6,971	\$379,656	90	45	\$(48,445)
Renovation	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Contract Out	\$6,895	\$401,500	\$0	\$408,395	0	(45)	\$(88,957)
Acquire an Existing Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A
VA/DoD Collaboration	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other (if applicable)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

¹This is the total estimated cost for construction/renovation projects or medical and other related alterations (lump sum payment) for leases, in discounted dollars.

²This is defined as operating expenses and supplies (recurring costs from the cost-effectiveness analysis template)

Analysis of Benefits

The preferred alternative, New Lease, would deliver the best benefit to VA compared to all other alternatives. As discussed in the previous section, the Status Quo does not address any of the existing gaps, and the Renovation, Acquire an Existing Facility, and VA/DoD Collaboration alternatives are not viable. The New Lease alternative, with total life cycle costs of approximately \$362 million and a net present value of approximately -\$42.3 million, would offer the most flexible alternative that can support VA’s strategic goals and objectives and close gaps identified by the SCIP process in a timely and efficient manner to provide high-quality, reliable, accessible care to Veterans.

This project would address space and utilization gaps and would enhance Veteran health care services in the Terre Haute area. The VISN 11 Indiana market is currently outgrowing its capacity. Over the next 20 years, the number of Veteran enrollees in the market is projected to increase by more than 7%, while outpatient workload demand is projected to increase by more than 41%. Due to the projected significant increases in workload, providing care in the already constrained Richard L. Roudebush VAMC would become increasingly difficult. With this new lease, sufficient space will be available to provide the necessary Primary Care, Mental Health, and Specialty Care capacity to help ensure Veterans have timely access to high-quality care. Expanding care to an additional facility in Terre Haute would generate operational efficiencies and improve Veteran satisfaction by offering services in a more convenient location; thus, this alternative would provide a Veteran-centered health care solution for the Terre Haute area. In addition, this facility would have a strong focus on Mental Health and Women’s Health services.

The proposed lease aligns with the following VA Strategic Requirements:

- Empower Veterans to Improve Their Well-being
 - Eliminate Veteran Homelessness: Leasing a location close in proximity to Terre Haute Veteran community and focusing on Mental Health will result in healthier Veteran lifestyles. There will also be an increase in types of Mental Health and Specialty Care services which will contribute to the quality of care for Veterans in an integrated clinic.
 - Improve Access to Benefits and Services via Virtual Means: Increase the percentage of patients rating VA Health Care as 9 or 10 on a scale from 1 to 10 (outpatient): The increased convenience offered by the new Outpatient Clinic will increase patient satisfaction. The project will create the ability to provide Telehealth to additional patients.
- Enhance and Develop Trusted Partnerships
 - Amplify Awareness of Services and Benefits Available to Veterans through Improved Communications and Outreach: A more convenient clinic location will increase the number of Veterans accessing VA services. A concentrated outreach effort in Terre Haute will increase the number of Veterans with whom VA communicates. Women’s healthcare services will be included to increase access and satisfaction to female Veterans.
- Manage and Improve VA Operations to Deliver Seamless and Integrated Support
 - Make VA a Place People Want to Serve: Aiding patient flow and having enough space to work with patients will increase employee satisfaction. With alleviation of parking and commute pressures, employee satisfaction will improve.

V. Demographic Data*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Veteran Population	372,855	346,885	321,830	274,871	-26.3%
Enrollees	141,589	153,974	157,618	151,874	7.3%

*Data reflects the VISN 11, Indiana market.

VI. Workload*

	<u>2014</u>	<u>2019</u>	<u>2024</u>	<u>2034</u>	<u>Change</u> <u>2014-2034</u>
Ambulatory stops	1,037,914	1,228,393	1,379,429	1,468,678	41.50%
Mental Health stops	215,666	260,223	275,271	274,360	27.21%

*Data reflects workload for the VISN 11, Indiana market, and excludes Pharmacy and Laboratory and Pathology stops.

VII. Schedule

Award Lease	26 months after authorization
Complete Construction	26 months after lease award
Activation/Occupancy	6 months after construction

VIII. Project Cost Summary of the Chosen Option

Estimated Annual Rent	\$1,255,000
Estimated Rental Rate ¹	\$32.35/NUSF
Proposed Lease Authority	Up to 20 years
Net Usable Square Feet	38,792
Parking Spaces	300
Scoring ²	Operating Lease
Medical and Other Related Alterations (Lump Sum Payment) ³	\$3,220,000

¹ This estimate may be escalated by 2.0 percent annually to the effective date of the lease to account for inflation. The proposed rental rate is unserviced; however, the lease contract may include operating expenses paid by the lessor. VA will conduct a competitive procurement and negotiate with offerors to ensure that lease award is made in the best interest of the Government.

² Scoring detail provided in supplemental materials.

³ Represents the lump sum payment to the lessor for the purchase and installation of build-out requirements not included in the annual rent.

IX. Additional GSA Information

Lease Type:	Replacement
Current NUSF:	6,751
Proposed NUSF:	38,792
Expansion/Reduction NUSF:	32,041
Current NUSF/Person:	Not applicable, clinical space
Proposed NUSF/Person:	Not applicable, clinical space
Proposed Maximum Lease Term:	20 Years
Expiration Dates of Current Leases ¹ :	6,751 NUSF – 2/4/2020
Delineated Area:	Within a 5-10 mile radius from the nearest suburban market to Terre Haute, IN
Number of Official Parking Spaces:	300
Scoring:	84.12%
Proposed Rental Rate:	\$32.35
Proposed Total Annual Cost:	\$1,255,000
Current Total Annual Cost:	\$68,004

¹ VA will coordinate with GSA to execute such interim leasing actions as are necessary to ensure continued housing of VA services prior to the effective date of the new lease.

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Status Report for Authorized Major Medical Facility Projects
(Dollars in thousands)

Status Codes:

CD – Construction Documents

P - Planning

CO – Construction

PC – Physically Complete

FB – Future Budget

SD/DD – Schematics/Design Development

NA – No Appropriation Available

Location	Description	Total Est. Cost (\$000)	Authorization (\$000)	Approp. Available Through 2016 (\$000)	FY(s) Authorized	Status
Alameda, CA	Outpatient Clinic & National Cemetery	240,200	240,200	87,332	In 2016 Request	CD
American Lake, WA	Building 81 Seismic Corrections, Renovation of Bldg 81AC 18 and Construction of New Specialty Care Building 201	161,700	161,700	16,260	In 2016 Request	CD
Bay Pines, FL	Inpatient/Outpatient Improvements	158,200	194,400	158,200	2010	CO
Biloxi, MS ¹	Restoration of Hospital/ Consolidation of Gulfport	286,000	310,000	286,000	2006	CO
Canandaigua, NY	Construction and Renovation	309,500	158,980	158,980	2015	CD
Charleston, SC	Replace R. Johnson VAMC with Joint Use	TBD	36,800	NA	2007	NA
Dallas, TX	Clinical Expansion for Mental Health	156,400	15,640	15,640	2010	DD
Dallas, TX	Spinal Cord Injury (SCI)	165,600	155,200	42,400	2013	CO
Denver, CO	New Medical Facility	1,675,000	1,675,000	1,675,000	2006/2009/2010/2015	CO
Fayetteville, AR ²	Clinical Addition	88,100	90,600	88,100	2004/2007/2012	PC
Las Vegas, NV ³	New Medical Facility	584,655	600,400	584,655	2004/2007/2009	CO
Livermore, CA	Realignment and Closure	415,600	415,600	194,430	2010/ In 2016 Request	DD
Long Beach, CA ⁴	Seismic Corrections - Bldgs. 7 & 126	129,545	117,845	129,545	2004/2006/2011	CO
Long Beach, CA	Seismic Corrections – Mental Health and Community Living Center	317,300	317,300	287,100	2015/In 2016 & 2017 Requests	CO
Louisville, KY	New Medical Facility	925,000	925,000	150,000	2010/ In 2016 Request	DD

Location	Description	Total Est. Cost (\$000)	Authorization (\$000)	Approp. Available Through 2016 (\$000)	FY(s) Authorized	Status
Manhattan, NY	Medical Center-Flood Recovery	207,000	207,000	207,000	2013	CO
New Orleans, LA ⁴	New Medical Facility	1,034,500	995,000	1,034,500	2007/2009/2011	CO
Orlando, FL ⁵	New Medical Facility	616,158	656,800	616,158	2004/2007/2009	CO
Palo Alto, CA	Seismic Corrections - Bldg. 2	54,000	54,000	54,000	2004/2009	PC
Palo Alto, CA	Centers for Amb. Care & Polytrauma Rehab Center	716,600	716,600	472,600	2008/2012	CO
Perry Point, MD	Replacement Community Living Center	92,700	92,700	92,700	In 2016 Request	CD
Pittsburgh, PA ⁶	Consolidation of Campuses	272,423	295,600	272,423	2004/2007/2009	CO
Reno, NV	Correct Seismic Deficiencies and Expand Clinical Services, Bldg 1	213,800	213,800	21,380	In 2017 Request	DD
San Antonio, TX ⁷	Polytrauma Center	49,324	66,000	49,324	2009	PC
San Diego, CA	SCI and Seismic Deficiency Corrections	227,100	227,100	205,840	2015/ In 2016 Request	CD
San Francisco, CA	Seismic Retrofit/ Replace Buildings 1, 6, 8, and 12	346,700	346,700	180,480	In 2016 Request	CD
San Juan, PR	Seismic Corrections - Bldg 1	277,000	277,000	277,000	2009/2012	CO
Seattle, WA ⁸	Seismic Corrections – Building 100	43,880	51,800	43,880	2012	CO
Seattle, WA ⁹	B101 Mental Health	192,424	222,000	192,424	2013	CO
St. Louis (JB), MO	Medical Facility Improvements and Cemetery Expansion	366,500	366,500	332,100	2007/2012	CO
St. Louis (JC), MO ¹⁰	Replace Bed Tower & Clinic Expansion	433,400	43,340	43,340	2010	FB
Tampa, FL ¹¹	Polytrauma and New Bed Tower	231,500	231,500	231,500	2008/2015	CO
Walla Walla, WA	Multi-Specialty Care	71,400	71,400	71,400	2010	CO
West Los Angeles, CA	Seismic Corrections of 12 Buildings	370,800	370,800	105,500	2012/2015/ In 2016 Request	CO

¹Biloxi, MS received total appropriations in the amount of \$310M. \$6M were transferred in 2010 to the Filipino Veterans Compensation Fund and in 2015, \$18M were transferred to New Orleans, LA.

²Fayetteville, AR received total appropriations in the amount of \$90.6M. In 2010, \$2.4 million were transferred to the Filipino Veterans Compensation Fund per P.L. 111-212. In 2012, \$2.5 million were made available to support other VA major project initiatives. Excess funds from unused contingencies, impact items, etc. were transferred to the working reserve.

³Las Vegas, NV received total appropriations in the amount of \$600.4M. In 2010, \$6.9 million were transferred to the Filipino Veterans Compensation Fund per P.L. 111-212. In 2012, \$8.8 million were made available to support other VA major project initiatives. Excess funds from unused contingencies, impact items, etc. were transferred to the working reserve.

⁴Available funding for this project is within the 10% variance from the authorization amount allowed per Title 38, Section 8104. (Long Beach, CA and New Orleans, LA)

⁵Orlando, FL received total appropriations in the amount of \$665.4M. In 2012, \$49.2M were made available to support other VA major project initiatives. Funds were transferred to the working reserve from projects nearing completion with unused contingencies, impact items, etc.

⁶Pittsburgh, PA received total appropriations in the amount of \$295.594M. In 2012, \$13.171M were made available to support other VA major project initiatives. Funds were transferred to the working reserve from projects nearing completion with unused contingencies, impact items, etc. In 2015, \$10M were transferred to the Working Reserve.

⁷San Antonio, TX received \$66M in a reprogramming action as required in P.L. 110-161. In 2015, \$15M was reprogrammed from San Antonio to New Orleans, LA, and \$1.676M were transferred to the Working Reserve.

⁸Seattle, WA received total appropriations in the amount of \$51.8M. As of 2015, a total of \$7.92M was transferred to the Working Reserve.

⁹Seattle, WA received total appropriations in the amount of \$222M. In 2015 \$29.576M were transferred to the Working Reserve.

¹⁰St. Louis (JC), MO will require additional appropriations and authorization in a future budget in order to complete the project.

¹¹Tampa, FL 2015 authorization request was for a scope change only.

2004 and 2005 projects were authorized under P.L. 108-170, which expired September 30, 2006. Projects authorized in P.L. 108-170 that did not have construction awards prior to the expiration date required reauthorization. 2004 and 2005 projects with expired authorization were reauthorized in P.L. 109-461, as well as the 2006 and 2007 projects. The 2008 projects were authorized in P.L. 110-252. The 2009 projects were authorized in P.L. 110-387. Walla Walla, WA, was authorized by P.L. 111-98 in 2010. All other 2010 projects were authorized in P.L. 111-163. 2011 projects were authorized in P.L. 111-275. 2012 projects were authorized in P.L. 112-37. 2013 projects were authorized in P.L. 112-191 and P.L. 113-2 (Manhattan, NY). 2015 projects were authorized in P.L. 114-58.

Status Report for Authorized Major Medical Leases

Status Codes:

AC - Alternatives to leased space being considered

AP - Acquisition Process Initiated

C - Complete

CA - Canceled

LAP - Lease Award Pending

LA - Lease Awarded

NS – Not Started

OH - On Hold

Location	Description	Authorization (\$000)	NUSF Space	FY(s) Authorized	Status
Albuquerque, NM	Research & Development	9,560	80,000	2014	AC
Anderson, SC	Outpatient Clinic	4,774	57,300	2010	C
Atlanta, GA	Specialty Care Clinic	5,172	53,900	2010	C
Bakersfield, CA	Outpatient Clinic	3,464	30,100	2010	LAP
Birmingham, AL	Annex Clinic and Parking Garage	6,279	50,500	2010	C
Boston, MA	Outpatient Clinic	3,316	28,700	2011	AP
Brandon, FL	Outpatient Clinic	4,326	50,000	2009	LAP
Brick, NJ	Community Based Outpatient Clinic	7,280	60,000	2014	AP
Butler, PA	Health Care Center	16,482	180,000	2010	LA
Cape Girardeau, MO	Community Based Outpatient Clinic	4,232	43,000	2014	AP
Charleston, SC	Primary Care and Dental Clinic Annex	7,071	75,000	2014	AP
Charlotte, NC	Health Care Center	30,457	295,000	2010	LA
Chattanooga, TN	Community Based Outpatient Clinic	7,069	75,000	2014	AP
Chico, CA	Community Based Outpatient Clinic	4,534	42,000	2014	AP
Chula Vista, CA	Community Based Outpatient Clinic	3,714	31,000	2014	AP
Cobb County, GA	Community Based Outpatient Clinic	6,409	64,000	2014	AP
Columbus, GA	Outpatient Clinic	5,335	55,000	2012	LAP
Eugene, OR	Satellite Outpatient Clinic	5,826	66,000	2009	C
Fayetteville, NC	Health Care Center	23,487	236,000	2010	C
Ft. Wayne, IN	Outpatient Clinic	2,845	27,000	2012	C
Grand Rapids, MI	Satellite Outpatient Clinic	4,408	65,800	2007	C
Hines, IL	Research & Development	22,032	164,000	2014	NS
Honolulu, HI	Outpatient Clinic	15,887	66,000	2014	AP
Houston, TX	Research & Development	6,142	48,000	2014	AP
Huntsville, AL	Outpatient Clinic	4,374	47,800	2010	C
Johnson County, KS	Community Based Outpatient Clinic	2,263	22,910	2014	AP
Kansas City, KS ¹	Community Based Outpatient Clinic	4,418	44,400	2010	NS
Lafayette, LA	Community Based Outpatient Clinic	2,996	29,224	2014	LA
Lake Charles, LA	Community Based Outpatient Clinic	2,626	24,088	2014	LA
Lincoln, NE	Community Based Outpatient Clinic	7,178	72,000	2014	AP
Loma Linda, CA	Health Care Center	31,154	271,000	2010	LA

Location	Description	Authorization (\$000)	NUSF Space	FY(s) Authorized	Status
Lubbock, TX	Community Based Outpatient Clinic	8,554	94,000	2014	AP
Mobile, AL	Outpatient Clinic	6,565	65,125	2012	LAP
Monterey, CA	Health Care Center	11,628	99,000	2010	LA
Montgomery, AL	Health Care Center	9,943	112,000	2010	C
Myrtle Beach, SC	Community Based Outpatient Clinic	8,022	84,000	2014	AP
New Port Richey, FL	Outpatient Clinic	11,927	114,000	2014	AP
Norfolk, VA ²	Outpatient Clinic	3,500	50,000	2005	NS
Palo Alto, CA	Research Space	8,636	100,000	2009	CA
Phoenix, AZ	Outpatient Clinic	20,757	203,000	2014	AP
Ponce, PR	Outpatient Clinic	11,535	114,300	2014	AP
Redding, CA	Community Based Outpatient Clinic	8,154	77,000	2014	AP
Rochester, NY	Outpatient Clinic	9,232	84,000	2012	LAP
San Antonio, TX	Community Based Outpatient Clinic	19,426	190,800	2014	AP
San Diego, CA ³	Outpatient Clinic	21,495	164,000	2011	NS
San Diego, CA ³	Outpatient Clinic (South Co.)	2,625	35,000	2005	NS
San Diego, CA	Community Based Outpatient Clinic	11,946	99,986	2014	AP
San José, CA	Outpatient Clinic	9,546	72,000	2012	AP
San Juan, PR	Mental Health Clinic	5,323	52,000	2011	LAP
Savannah, GA	Satellite Outpatient Clinic	3,168	38,900	2009	LA
South Bend, IN	Outpatient Clinic	6,731	65,000	2012	LA
Springfield, MO	Community Based Outpatient Clinic	6,489	68,000	2012	LAP
Tallahassee, FL	Outpatient Clinic	13,165	142,700	2010	LA
Tulsa, OK	Community Based Outpatient Clinic	13,269	140,000	2014	NS
Tyler, TX ⁴	Satellite Outpatient Clinic	5,093	72,760	2006	NS
Tyler, TX	Outpatient Clinic	4,327	48,425	2014	AP
West Haven, CT	Community Care Center	4,883	45,000	2014	AP
Winston-Salem, NC	Health Care Center	26,986	280,000	2010	LA
Worcester, MA	Community Based Outpatient Clinic	4,855	40,000	2014	AP

¹ Replaced by Johnson County, KS lease authorized in 2014.

² Being replaced by Hampton Roads, VA lease requested in 2016 for authorization.

³ Replaced by San Diego, CA lease authorized in 2014.

⁴ Replaced by Tyler, TX lease authorized in 2014.

Enhanced-Use Leases

Since its inception, Enhanced-Use Leasing (EUL) was an important component of the Department of Veterans Affairs' overall asset management program. The program was unique among Federal agencies and considered an innovative method of acquiring needed facilities, goods, and services to assist the Department in achieving its asset goals and objectives.

In return for allowing underutilized VA property to be used for non-VA uses (which were required to be compatible with or benefit the Department's mission) on Department-controlled land, VA could require rent in the form of monetary payments or other "in-kind" consideration, which in the opinion of the Secretary enhanced a particular VA activity's mission.

The program was authorized by law in 1991 and managed by the Office of Asset Enterprise Management in the Office of the Assistant Secretary Management. From the program's inception to its expiration in December 2011, VA awarded 100 leases, 9 of which have subsequently been terminated. A listing of the 100 awarded enhanced-use lease projects and approved EUL projects on the Department's Enhanced-Use Lease Project list can be found in Appendix D.

A new EUL authority that limited VA's EUL public/private partnership efforts to supportive housing was authorized in August 2012, via P.L. 112-154. The current EUL authority hinders VA's ability to enter into a wide range of agreements that could benefit Veterans. VA will propose certain amendments to expand the scope of VA's enhanced-use lease (EUL) authority (codified at 38 U.S.C. § 8161-8169) to include projects that are supportive housing and projects that provide services and/or mixed uses, which incorporate other important benefits to Veterans.

Under the current EUL authority, in continuing the effort to support the Department's initiative to eliminate Veteran homelessness, VA has identified and is pursuing additional sites nationwide with high potential for repurposing as supportive housing for Veterans who are homeless, or at risk of homelessness, and their families.



Strategic Capital Investment Planning Process Project List

Background

VA prioritizes construction projects using the Strategic Capital Investment Planning (SCIP) process, which began in 2010 and was first used in the 2012 budget cycle. SCIP is an innovative Department-wide planning process that results in the creation of a single, integrated prioritized list of projects from all capital investment accounts (major construction, minor construction, and VHA non-recurring maintenance (NRM)). SCIP is designed to improve the delivery of services and benefits to Veterans, their families, and survivors by addressing VA's most critical needs and/or performance gaps first, investing wisely in VA's future, and significantly improving the efficiency of VA's far-reaching and wide range of activities.

Integrated Priority List for 2017

The list below includes all new major construction, minor construction, lease and NRM projects (including GMP-Green) reviewed in 2017, in priority order. Projects with costs listed in the 2017 Funding Request column are included in this year's capital program budget request, as referenced in Capital Plan Chapter 8.2, VA Strategic Capital Investment Planning Process Overview, in the section titled Applying the SCIP Process to the Construction Programs Budget Request, starting on page 8.2-9. Leases and GMP-Green projects have N/A listed in the 2017 Funding Request column. The final 2017 funds for these types of projects are contingent on the results of the feasibility studies (for GMP-Green projects) and the final funding allocations and contracting timelines (for leases).

The list below does not include approximately \$638.7 million requested in 2017 for emergent needs and below threshold non-recurring maintenance and minor construction projects that will be allocated during execution. This list also does not include approximately \$1.2 billion requested in 2017 that will fund continuation or completion of projects initiated in a prior fiscal year.

Capital Program Key:

GMP-Green – Green Management

Major Cons. – Major Construction

Minor Cons. – Minor Construction

NRM – GM – Non-Recurring Maintenance Green Management

NRM – II – Non-recurring Maintenance Infrastructure Improvement

NRM – Sus – Non-recurring Maintenance Sustainment

Integrated Priority List for 2017

Priority #	Admin/ VISN	City	ST	Project Name – Short Description 2017 SCIP List	Total Score	Capital Prog.	Total Estimated Cost (\$000)	2017 Request (\$000)
1	19	Fort Harrison	MT	Seismic Upgrade and Specialty Care Improvements	0.4474	Major Cons.	\$192,500	\$0
2	1	Boston (WR)	MA	West Roxbury Clinical Addition	0.3568	Major Cons.	\$315,040	\$0
3	21	Palo Alto	CA	Correct Critical Seismic and Infrastructure Deficiencies	0.3439	Major Cons.	\$392,380	\$0
4	17	Harlingen	TX	Corpus Christi Replacement Outpatient Clinic	0.2848	Major Lease	\$7,452	N/A
5	17	Dallas	TX	Construct Clinical Expansion for Mental Health	0.2802	Major Cons.	\$156,025	\$0
6	1	Brockton	MA	Long Term Spinal Cord Injury Center	0.2675	Major Cons.	\$157,217	\$0
7	20	White City	OR	Replace Seismically Deficient Building 223 for Outpatient Mental Health	0.2460	Minor Cons.	\$9,950	\$0
8	VBA	Huntington	WV	Renovate and Realign Huntington RO to eRO Model	0.2376	Minor Cons.	\$7,241	\$0
9	VBA	Pittsburgh	PA	Renovate and Realign Pittsburgh RO to eRO Model	0.2361	Minor Cons.	\$9,236	\$0
10	12	Tomah	WI	Construct Clinic for PACT	0.2329	Minor Cons.	\$9,218	\$0
11	VBA	Manchester	NH	Renovate and Realign Manchester RO to eRO Format	0.2278	Minor Cons.	\$4,877	\$0
12	NCA	Fort Rosecrans	CA	Gravesite Expansion and Infrastructure	0.2115	Major Cons.	\$26,000	\$0
13	15	Leavenworth	KS	Construct New Inpatient Medical Facility (Miramar)	0.2109	Major Cons.	\$132,000	\$0
14	VBA	North Little Rock	AR	Renovate and Realign N Little Rock to the eRO Model	0.1983	Minor Cons.	\$8,039	\$0
15	9	Memphis	TN	Correct Plumbing Piping/Replace Fixtures	0.1971	NRM-II	\$9,185	\$0
16	5	Washington	DC	Renovate Ward 4E	0.1938	Major Cons.	\$12,000	\$0
17	11	Indianapolis	IN	Expand Clinical Space	0.1901	Minor Cons.	\$9,960	\$0
18	16	Shreveport	LA	Construct Information Technology Building	0.1894	Minor Cons.	\$8,494	\$0
19	20	Anchorage	AK	Renovate Domiciliary Bldg 3001 to Address Seismic and FCA Deficiencies	0.1865	Minor Cons.	\$9,900	\$0
20	11	Fort Wayne	IN	Build West Tower for Emergency Department	0.1851	Minor Cons.	\$9,803	\$0
21	7	Atlanta	GA	Clinical Research Building	0.1843	Major Cons.	\$149,384	\$0
22	21	Oakland	CA	Construct and Renovate Expansion to Clinical Laboratory	0.1838	Minor Cons.	\$9,700	\$0
23	22	Los Angeles	CA	Correct Seismic Components and Other Deficiencies for Research Building 337	0.1833	Minor Cons.	\$3,350	\$0
24	8	Gainesville	FL	Construct Information Technology Wing	0.1797	Minor Cons.	\$9,500	\$0

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25	20	American Lake	WA	Upgrade Seismic and Renovate Bldg 5 for Sleep, Pulm. Services and Women's Dom.	0.1794	Minor Cons.	\$7,500	\$0
26	23	Minneapolis	MN	Construct Women's Clinic and Radiology Addition	0.1766	Minor Cons.	\$9,800	\$0
27	6	Richmond	VA	Construct GI Specialty Center	0.1765	Minor Cons.	\$9,420	\$0
28	5	Washington	DC	Replace 120 Bed Community Living Center	0.1762	Major Cons.	\$161,700	\$0
29	21	San Francisco	CA	Replace and Expand Community Living Center	0.1746	Major Cons.	\$216,600	\$0
30	12	Tomah	WI	Expand Urgent Care and Renovate First Floor for Patient Flow - Building 400	0.1744	Minor Cons.	\$9,592	\$0
31	7	Atlanta	GA	Construct New Building to Expand Medical/Surgical Specialty Care Services	0.1739	Minor Cons.	\$6,865	\$0
32	23	Minneapolis	MN	Construct CLC cottages for Long Term Care	0.1713	Minor Cons.	\$9,800	\$0
33	NCA	Jacksonville	FL	Gravesite Expansion	0.1711	Major Cons.	\$24,000	\$24,000
34	NCA	Houston	TX	Install 2,000 In-ground Cremains	0.1703	Minor Cons.	\$1,820	\$0
35	21	Oakland	CA	Construct Addition and Correct Operating Room SPD Discrepancies	0.1700	Minor Cons.	\$9,635	\$0
36	11	Fort Wayne	IN	Expand East Tower, Basement	0.1689	Minor Cons.	\$5,166	\$0
37	12	Tomah	WI	Expand Outpatient Mental Health Building 404	0.1682	Minor Cons.	\$9,527	\$0
38	23	Minneapolis	MN	Rochester CBOC	0.1664	Minor Lease	\$4,924	N/A
39	7	Charleston	SC	3rd Floor Addition to VEC Building for Inpatient MH	0.1656	Minor Cons.	\$9,900	\$0
40	10	Cleveland	OH	Expand Primary Care For PACT Realignment	0.1655	Minor Cons.	\$9,500	\$0
41	15	Poplar Bluff	MO	Right-Size and Renovate Lab and Radiology	0.1652	Minor Cons.	\$9,974	\$0
42	NCA	Indiantown Gap	PA	Construct 1,000-Niche Columbarium/3,300 In-ground Cremains/Related Infrastructure	0.1650	Minor Cons.	\$7,160	\$0
43	1	Manchester	NH	Construct Administration Building	0.1642	Minor Cons.	\$9,008	\$0
44	NCA	Long Island	NY	Construct 5,000-Niche Columbarium and Replace Fence	0.1634	Minor Cons.	\$9,700	\$0
45	15	Leavenworth	KS	Renovate Infrastructure of Laundry Bldg 153	0.1628	NRM-II	\$5,600	\$0
46	3	Northport	NY	Replace Cooling Towers	0.1623	NRM-II	\$17,182	\$0
47	NCA	Fort Custer	MI	Install 3,000 Pre-placed Crypts	0.1615	Minor Cons.	\$3,450	\$0
48	NCA	Fort Mitchell	AL	Install 3,000 Pre-placed Crypts and 1000 Niche Columbarium	0.1614	Minor Cons.	\$4,850	\$0
49	12	Tomah	WI	Construct Small Home Building 413	0.1602	Minor Cons.	\$7,631	\$0
50	6	Richmond	VA	Expand and Enhance Community Living Center	0.1587	Minor Cons.	\$9,500	\$0

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51	8	Gainesville	FL	Jacksonville Replacement Outpatient Clinic	0.1575	Major Lease	\$18,421	N/A
52	1	Providence	RI	Replace Substandard Emergency Department	0.1574	Minor Cons.	\$9,980	\$0
53	6	Richmond	VA	Construct Access Support Space	0.1566	Minor Cons.	\$8,525	\$0
54	VBA	Jackson	MS	Replace Exterior Windows and Doors	0.1565	Minor- NRM	\$4,500	\$0
55	VBA	Cleveland	OH	Renovate and Realign Cleveland to eRO Model	0.1543	Minor Cons.	\$9,790	\$0
56	NCA	Abraham Lincoln	IL	Construct 5,000-Niche Columbarium	0.1537	Minor Cons.	\$7,230	\$0
57	11	Fort Wayne	IN	Construct Oncology Clinic & Infusion Center	0.1526	Minor Cons.	\$7,216	\$0
58	15	Wichita	KS	Land Deal for Construction and Sharing of Medical Facilities	0.1525	Major Cons.	\$26,730	\$0
59	21	Palo Alto	CA	Consolidate Mental Health Outpatient Services to Improve Access	0.1523	Minor Cons.	\$9,300	\$0
60	NCA	South Florida	FL	Gravesite Expansion	0.1516	Major Cons.	\$31,000	\$31,000
61	11	Ann Arbor	MI	Construct Specialty Care Clinics to Support Veteran Choice Access and Capacity Gaps	0.1504	Minor Cons.	\$9,900	\$0
62	23	Minneapolis	MN	Correct Mechanical Deficiencies	0.1495	NRM-II	\$5,000	\$0
63	22	San Diego	CA	UCSD Land Purchase	0.1494	Major Cons.	\$33,000	\$0
64	1	Bedford	MA	Construct New Pharmacy	0.1483	Minor Cons.	\$9,990	\$0
65	6	Richmond	VA	Improve Access to Primary Care	0.1480	Minor Cons.	\$9,520	\$0
66	VBA	Atlanta	GA	Renovate and Realign Atlanta RO to eRO Model	0.1458	Minor Cons.	\$5,767	\$0
67	7	Atlanta	GA	Construct New 2nd Floor PACU Expansion	0.1456	Minor Cons.	\$5,413	\$0
68	7	Charleston	SC	Construct Parking Deck, Phase II	0.1454	Minor Cons.	\$9,900	\$0
69	NCA	Dallas/ Fort Worth	TX	Build Committal Shelter and Expand Cortege Lanes	0.1449	Minor Cons.	\$1,420	\$0
70	21	Oakland	CA	Construct and Renovate Primary Care to Patient Aligned Care Team Model	0.1441	Minor Cons.	\$9,700	\$0
71	23	Sioux Falls	SD	Construct CLC Cottage for Dementia	0.1441	Minor Cons.	\$8,262	\$0
72	9	Mountain Home	TN	Renovate Building 34 for Specialty Care	0.1432	NRM- Sus	\$8,283	\$0
73	2	Canandaigua	NY	Rochester Replacement Outpatient Clinic Phase II	0.1420	Major Lease	\$6,901	N/A
74	15	Marion	IL	Construct Community Living Center Addition to Provide Patient Privacy	0.1393	Minor Cons.	\$9,000	\$0
75	23	Minneapolis	MN	Construct Surgery Support Center and Upgrade OR's	0.1375	Minor Cons.	\$9,850	\$0
76	NCA	Fort Sam Houston	TX	Road, Curb and Gutter Repairs and Renovation	0.1362	Minor- NRM	\$4,110	\$0

Priority #	Admin/ VISN	City	ST	Project Name – Short Description 2017 SCIP List	Total Score	Capital Prog.	Total Estimated Cost (\$000)	2017 Request (\$000)
77	22	Long Beach	CA	Correct Legionella Deficiencies Site Wide	0.1359	NRM-II	\$4,400	\$0
78	12	Tomah	WI	Wausau Outpatient Clinic	0.1353	Minor Lease	\$3,979	N/A
79	16	Little Rock	AR	Expand Diagnostic and Common Spaces	0.1350	Minor Cons.	\$9,940	\$0
80	Staff	Arlington	TX	OIT Staff - Arlington, TX	0.1341	Minor Lease	\$1,228	N/A
81	16	Houston	TX	Emergency Room Expansion/Renovation	0.1327	NRM- Sus	\$6,500	\$0
82	19	Salt Lake City	UT	Renovation for PACT Compliance and Canteen Relocation	0.1323	Minor Cons.	\$9,504	\$0
83	Staff	Little Rock	AR	LETC Enhanced Patient/Employee Security Construction Project	0.1314	Minor Cons.	\$8,900	\$0
84	16	Houston	TX	Renovate Cath Lab Suite	0.1298	NRM- Sus	\$3,600	\$0
85	9	Lexington	KY	Construct Replacement Community Living Center	0.1282	Major Cons.	\$41,600	\$0
86	9	Memphis	TN	Renovate Clinical Lab	0.1280	NRM- Sus	\$7,409	\$0
87	19	Salt Lake City	UT	Saint George CBOC	0.1278	Minor Lease	\$1,131	N/A
88	7	Charleston	SC	Repair Ext. Architectural Barriers/Structures	0.1274	NRM-II	\$6,380	\$0
89	18	Prescott	AZ	Construct Replacement Warehouse	0.1274	Minor Cons.	\$4,964	\$0
90	18	Tucson	AZ	Replace Medical/Surgical Beds	0.1261	Minor Cons.	\$9,946	\$0
91	23	Des Moines	IA	Construct Canteen Space	0.1255	Minor Cons.	\$7,000	\$0
92	5	Martinsburg	WV	Renovate/Expand Surgical Service with New Elevator Tower	0.1246	Minor Cons.	\$9,215	\$0
93	7	Atlanta	GA	Construct New Surgical OR Suite Expansion	0.1237	Minor Cons.	\$9,833	\$0
94	15	Leavenworth	KS	Consolidate Ambulatory Mental Health Services	0.1232	Minor Cons.	\$9,700	\$0
95	8	Bay Pines	FL	Construct Geriatric Primary Care Clinic	0.1223	Minor Cons.	\$5,514	\$0
96	22	Sepulveda	CA	Correct Seismic Components and Other Deficiencies for Research Building 25	0.1214	Minor Cons.	\$9,350	\$0
97	21	Palo Alto	CA	Improve Emergency Department Mental Health Access	0.1212	Minor Cons.	\$5,411	\$0
98	6	Richmond	VA	Construct Spinal Cord Injury Enhancement Center	0.1207	Minor Cons.	\$9,790	\$0
99	9	Mountain Home	TN	Construct Overhead Walkway for Parking Garage	0.1204	NRM- Sus	\$1,700	\$0
100	12	Iron Mountain	MI	Expand Primary Care	0.1203	Minor Cons.	\$8,800	\$0
101	21	San Francisco	CA	Upgrade Water System for Legionella Prevention	0.1198	NRM-II	\$8,900	\$0
102	6	Hampton	VA	Construct Parking Garage	0.1198	Minor Cons.	\$9,426	\$0

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103	12	North Chicago	IL	Replace Fire Alarm System	0.1190	NRM-II	\$8,400	\$0
104	5	Perry Point	MD	Renovate Building 15H for Mental Health Homeless Staff and Voluntary Service	0.1189	NRM- Sus	\$6,050	\$0
105	10	Columbus	OH	Construct Mental Health, Voluntary Service, and Primary Care Addition	0.1186	Minor Cons.	\$9,850	\$0
106	8	Tampa	FL	Lakeland Replacement Outpatient Clinic	0.1184	Major Lease	\$10,568	N/A
107	1	Boston (JP)	MA	Upgrade Electrical Systems Bldg 1, Phase B	0.1182	NRM-II	\$5,500	\$0
108	8	Tampa	FL	Construct 1st Floor Specialty Care Bldg	0.1181	Minor Cons.	\$9,905	\$0
109	21	Oakland	CA	Construct New Facility for Pharmacy Service and Home Based Primary Care	0.1176	Minor Cons.	\$9,720	\$0
110	8	Gainesville	FL	Expand Community Living Center Pod 1A - Lake City	0.1165	Minor Cons.	\$9,082	\$0
111	Staff	Denver	CO	OIT Warehouse Denver, CO	0.1158	Minor Lease	\$43	N/A
112	19	Salt Lake City	UT	Construct Specialty Clinics	0.1153	Minor Cons.	\$9,917	\$0
113	6	Hampton	VA	Construct Prosthetics Facility	0.1148	Minor Cons.	\$9,122	\$0
114	16	Oklahoma City	OK	Expand Patient Parking	0.1132	Minor Cons.	\$9,900	\$0
115	21	Oakland	CA	Construct Specialty Clinic	0.1131	Minor Cons.	\$9,800	\$0
116	16	Houston	TX	Renovation of Pathology and Laboratory- Phase 1	0.1123	NRM- Sus	\$6,000	\$0
117	22	Los Angeles	CA	Construct Community Living Center Addition to B213 1st floor	0.1122	Minor Cons.	\$9,750	\$0
118	22	Los Angeles	CA	Construct Community Living Center Addition to B215 1st floor	0.1121	Minor Cons.	\$9,750	\$0
119	1	West Haven	CT	Surgical Clinical Core	0.1114	Major Cons.	\$148,469	\$0
120	19	Salt Lake City	UT	Replace Research Lab Space	0.1100	Minor Cons.	\$9,978	\$0
121	16	Muskogee	OK	Acquire Property and Build North Access Road	0.1100	Minor Cons.	\$1,537	\$0
122	2	Syracuse	NY	Expand 1st Floor PACT Clinic for Increased Patient Load	0.1092	Minor Cons.	\$9,347	\$0
123	11	Saginaw	MI	Build Dental Clinic & Renovate 2nd Floor building 1	0.1086	Minor Cons.	\$9,680	\$0
124	1	West Haven	CT	Construct Parking Garage	0.1079	Minor Cons.	\$9,704	\$0
125	21	Palo Alto	CA	Construct National Center for Public Health and Surveillance	0.1074	Minor Cons.	\$8,990	\$0
126	5	Washington	DC	Expand Operating Suite	0.1057	Minor Cons.	\$9,350	\$0
127	6	Fayetteville	NC	Renovate Radiology to Include Vascular Support	0.1048	NRM- Sus	\$4,544	\$0
128	4	Lebanon	PA	Construct New Community Living Center	0.1046	Minor Cons.	\$9,653	\$0

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129	6	Asheville	NC	Construct New Sleep Lab Center	0.1039	Minor Cons.	\$2,600	\$0
130	OIT	Philadelphia	PA	Emergency Power Generation/Distribution System Upgrade (PITC)	0.1034	Minor- NRM	\$1,501	\$0
131	15	Columbia	MO	Construct Clinical/Support Space	0.1033	Minor Cons.	\$8,918	\$0
132	19	Sheridan	WY	Expand and Renovate Primary Care- Women's Health-Audiology	0.1028	Minor Cons.	\$9,886	\$0
133	23	Minneapolis	MN	Expand and Renovate Radiation Oncology	0.1027	Minor Cons.	\$9,750	\$0
134	VBA	Waco	TX	Build out New Austin VR&E Office Location	0.1024	Minor Cons.	\$311	\$0
135	10	Dayton	OH	Renovate B410 East Wing	0.1023	NRM- Sus	\$4,400	\$0
136	18	Tucson	AZ	Expand/Renovate Clinics	0.1022	Minor Cons.	\$9,990	\$0
137	15	Marion	IL	Replace Warehouse	0.1007	Minor Cons.	\$9,000	\$0
138	17	Dallas	TX	Construct and Renovate SCI/D PM&R and Chapel Area	0.1006	Minor Cons.	\$10,000	\$0
139	1	West Haven	CT	Renovate Operating Room Storage & Post Anesthesia Care Unit Building 1	0.1000	Minor Cons.	\$8,823	\$0
140	VBA	St Petersburg	FL	Replace UPS in NSC	0.0989	Minor- NRM	\$410	\$0
141	OIT	Austin	TX	New UPS # 7 & 8 (AITC)	0.0989	Minor- NRM	\$2,200	\$0
142	23	Omaha	NE	Relocate and Expand Sterile Processing Service	0.0988	Minor Cons.	\$6,986	\$0
143	4	Lebanon	PA	Lancaster CBOC	0.0987	Minor Lease	\$2,850	N/A
144	11	Detroit	MI	Pontiac Replacement Outpatient Clinic	0.0984	Major Lease	\$4,532	N/A
145	1	Togus	ME	Relocate Primary Care Clinic to B205	0.0983	NRM- Sus	\$5,500	\$0
146	21	Palo Alto	CA	Construct Emergency Command Center and Parking Structure	0.0973	Minor Cons.	\$9,790	\$0
147	VBA	St Petersburg	FL	Install Solar Parking Lot Lighting	0.0969	Minor- NRM	\$500	\$0
148	11	Saginaw	MI	Renovate Basement Building 1 and Building 9	0.0969	NRM- Sus	\$6,000	\$0
149	1	West Haven	CT	Construct Research Facility	0.0968	Minor Cons.	\$9,864	\$0
150	8	Gainesville	FL	Construct Administrative Building	0.0968	Minor Cons.	\$9,850	\$0
151	23	St Cloud	MN	Montevideo CBOC	0.0966	Minor Lease	\$1,846	N/A
152	4	Lebanon	PA	Construct Med/Surg Addition	0.0964	Minor Cons.	\$9,519	\$0
153	15	Poplar Bluff	MO	Farmington VA Clinic	0.0963	Minor Lease	\$1,313	N/A

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154	7	Columbia	SC	Construct Outpatient Optometric Treatment Center	0.0960	Minor Cons.	\$7,787	\$0
155	Staff	Hines	IL	Install Additional Sanitary Main	0.0960	Minor- NRM	\$548	\$0
156	15	Topeka	KS	Renovate Bldg 6, Wing B of Existing Community Living Center	0.0947	NRM- Sus	\$4,990	\$0
157	NCA	Chattanooga	TN	Gravesite Expansion - Install Pre-placed Crypts and In-Ground Cremains	0.0945	Minor Cons.	\$5,180	\$0
158	19	Salt Lake City	UT	Renovation of Pharmacy	0.0944	Minor Cons.	\$9,504	\$0
159	1	White River Junction	VT	Underground Utility Replacements	0.0938	NRM-II	\$7,700	\$0
160	5	Martinsburg	WV	Expand Laundry Plant Building 508	0.0938	Minor Cons.	\$5,400	\$0
161	19	Cheyenne	WY	Expand Emergency Department	0.0938	Minor Cons.	\$7,820	\$0
162	11	Saginaw	MI	Clare CBOC	0.0937	Minor Lease	\$800	N/A
163	11	Detroit	MI	Replace Fire Sprinkler Piping, Phase II	0.0933	NRM-II	\$2,240	\$0
164	VBA	St Petersburg	FL	Replace ATS and Increase Backup Generator Load	0.0930	Minor- NRM	\$750	\$0
165	NCA	Annapolis	MD	Renovate Historic Bldgs/ Site Infrastructure and Correct all FCA Deficiencies	0.0928	Minor- NRM	\$5,821	\$0
166	11	Indianapolis	IN	Modify Water Systems for Legionella Prevention	0.0925	NRM-II	\$1,650	\$0
167	17	San Antonio	TX	Construct 3rd Level for GEC Expansion	0.0924	Minor Cons.	\$9,986	\$0
168	11	Indianapolis	IN	Terre Haute Replacement Outpatient Clinic	0.0923	Major Lease	\$4,536	N/A
169	8	West Palm Beach	FL	Renovate Emergency Department	0.0920	NRM- Sus	\$4,000	\$0
170	21	Fresno	CA	Expand/Construct Primary Care Clinic for Patient Aligned Care Team Model	0.0917	Minor Cons.	\$9,916	\$0
171	23	Minneapolis	MN	NW Metro CBOC	0.0913	Minor Lease	\$4,125	N/A
172	12	Hines	IL	Renovate Radiology, Building 200	0.0913	NRM- Sus	\$6,000	\$0
173	19	Cheyenne	WY	Replace Community Living Center Beds	0.0911	Minor Cons.	\$9,039	\$0
174	6	Salem	VA	Upgrade/Replace HVAC Systems Phase I	0.0909	NRM-II	\$4,400	\$0
175	OIT	Austin	TX	Generators 7 & 8 (AITC)	0.0907	Minor- NRM	\$3,000	\$0
176	NCA	Hampton	VA	Renovate Historic Buildings and Site	0.0907	Minor- NRM	\$8,801	\$0
177	23	Fargo	ND	Replace Boiler Equipment	0.0907	NRM-II	\$8,250	\$0
178	3	Brooklyn	NY	Repair Accessibility Deficiencies	0.0905	NRM- Sus	\$8,470	\$0
179	19	Denver	CO	Community Resource and Referral Center	0.0903	Minor Lease	\$1,106	N/A
180	5	Washington	DC	Replace Walk-In Freezers in Patient Kitchen, Morgue and Research	0.0900	NRM-II	\$1,485	\$0

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181	11	Saginaw	MI	Construct Residential Rehabilitation Facility	0.0900	Minor Cons.	\$9,020	\$0
182	7	Dublin	GA	Construct Outpatient Dental & Audiology Clinic	0.0897	Minor Cons.	\$9,503	\$0
183	16	Houston	TX	Renovate Research Space - Phase I	0.0894	NRM- Sus	\$7,500	\$0
184	6	Richmond	VA	Expand Surgical Intensive Care Unit	0.0893	Minor Cons.	\$9,750	\$0
185	5	Martinsburg	WV	Renovate Canteen Kitchen, Bldg 500, First Floor	0.0892	NRM- Sus	\$2,308	\$0
186	15	Poplar Bluff	MO	Renovate Existing Dental & Urgent Care	0.0879	NRM- Sus	\$3,261	\$0
187	Staff	Washington	DC	General Counsel Region 13 Office Space	0.0877	Minor Lease	\$58	\$0
188	6	Hampton	VA	SCI Renovation and Residence Addition	0.0876	Minor Cons.	\$9,692	\$0
189	NCA	Staunton	VA	Renovate Historic Lodge and Site and Correct FCA Deficiencies	0.0875	Minor- NRM	\$3,150	\$0
190	21	Oakland	CA	Construct Specialty Care and Support Infrastructure Space	0.0873	Minor Cons.	\$9,800	\$0
191	8	Tampa	FL	Construct 1st Floor of Ambulatory Surgery Unit	0.0872	Minor Cons.	\$9,994	\$0
192	12	Hines	IL	Renovate FMS Shops, Building 8	0.0869	NRM- Sus	\$1,770	\$0
193	6	Salisbury	NC	Renovate Food and Nutrition Space Building 5	0.0865	NRM- Sus	\$1,300	\$0
194	1	Boston	MA	Provide Central HVAC in Research, Bldg. 1	0.0862	NRM-II	\$7,150	\$0
195	11	Saginaw	MI	Renovate 5th Floor Building 1	0.0860	NRM- Sus	\$4,450	\$0
196	OIT	Austin	TX	Replace Automatic Transfer Switches #'s 2, 3, 4, and 5 (AITC)	0.0859	Minor- NRM	\$1,000	\$0
197	3	Montrose	NY	New City CBOC	0.0856	Minor Lease	\$1,269	N/A
198	19	Salt Lake City	UT	Consolidate Clinical Laboratory	0.0853	Minor Cons.	\$9,924	\$0
199	VBA	St Petersburg	FL	Pave Gravel Parking Areas	0.0850	Minor- NRM	\$460	\$0
200	5	Washington	DC	Upgrade Plumbing Bldg 1 Main Hospital	0.0846	NRM-II	\$2,750	\$0
201	6	Richmond	VA	Expand and Improve Imaging Access	0.0842	Minor Cons.	\$9,890	\$0
202	7	Charleston	SC	Correct Remaining Security Deficiencies	0.0838	NRM-II	\$3,850	\$0
203	8	Gainesville	FL	Construct Radiation Therapy Unit	0.0835	Minor Cons.	\$8,450	\$0
204	18	Phoenix	AZ	Expand and Renovate Inpatient Ward 3B	0.0834	Minor Cons.	\$9,900	\$0
205	12	Milwaukee	WI	Construct New Parking Structure - Lot 5	0.0832	Minor Cons.	\$9,890	\$0
206	8	Bay Pines	FL	Resolve Facility Condition Assessment Issues Building 23	0.0827	NRM- Sus	\$6,810	\$0
207	19	Fort Harrison	MT	Construct a Community Living Center	0.0816	Minor Cons.	\$9,900	\$0

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208	16	Muskogee	OK	Upgrade Chiller Plant	0.0815	NRM-II	\$6,900	\$0
209	18	Prescott	AZ	Expand Primary Care	0.0815	Minor Cons.	\$7,500	\$0
210	7	Charleston	SC	Construct/Renovate Pharmacy	0.0815	Minor Cons.	\$3,673	\$0
211	12	Hines	IL	Renovate Building 228, TSP and 4th Floor Common Area	0.0811	NRM- Sus	\$1,100	\$0
212	8	Gainesville	FL	Construct Ambulatory Surgery Center - Lake City	0.0810	Minor Cons.	\$8,040	\$0
213	6	Fayetteville	NC	Renovate 1st Floor, A-wing for Nursing Service and Fiscal	0.0806	NRM-II	\$3,216	\$0
214	17	Dallas	TX	Renovate Dallas Research Buildings 3 & 43	0.0805	NRM- Sus	\$4,900	\$0
215	10	Dayton	OH	Correct Infrastructure Deficiencies, Building 408	0.0803	NRM- Sus	\$6,600	\$0
216	15	Wichita	KS	Liberal CBOC	0.0794	Minor Lease	\$530	N/A
217	19	Salt Lake City	UT	Elko CBOC	0.0793	Minor Lease	\$502	N/A
218	5	Baltimore	MD	Upgrade Building Air Handler Units/HVAC	0.0792	NRM-II	\$5,170	\$0
219	5	Washington	DC	Renovate Research Phase 4 Building 4	0.0792	NRM-II	\$4,070	\$0
220	11	Marion	IN	Remove Building 12 and Relocate Parking	0.0791	NRM-II	\$2,000	\$0
221	10	Cincinnati	OH	Vet Center	0.0790	Minor Lease	\$292	N/A
222	5	Perry Point	MD	Replace Chilled Water along Avenue D	0.0787	NRM-II	\$4,675	\$0
223	7	Tuskegee	AL	Repair the Roof on Buildings 3, 3A, 4A, 65, 83, 88, 97, 120 and 129	0.0786	NRM-II	\$2,090	\$0
224	22	Loma Linda	CA	Relocate Dialysis Center	0.0786	Minor Cons.	\$7,247	\$0
225	15	Columbia	MO	Construct Chest Pain Unit	0.0784	Minor Cons.	\$4,633	\$0
226	12	Hines	IL	Remodel Radiotherapy Rooms, Building 200	0.0784	NRM- Sus	\$1,980	\$0
227	15	Leavenworth	KS	Renovate Interior & Exterior of Building 66	0.0782	NRM-II	\$2,200	\$0
228	22	Los Angeles	CA	B500 Legionella Directive Compliance - Install Anti-Scald Devices/Mixing Valves	0.0781	NRM- Sus	\$6,250	\$0
229	9	Lexington	KY	Renovate and Repair Building 28 Ground	0.0779	NRM- Sus	\$4,900	\$0
230	11	Battle Creek	MI	Expand Community Living Center, Building 84	0.0775	Minor Cons.	\$9,997	\$0
231	16	Jackson	MS	Install New Elevators	0.0773	NRM-II	\$1,500	\$0
232	18	Tucson	AZ	Renovate for Pathology, Morgue, and IT B- 38 Basement	0.0772	NRM- Sus	\$3,051	\$0
233	6	Hampton	VA	Renovate Bathrooms/Buildings Accessibility	0.0770	NRM-II	\$6,600	\$0
234	18	Tucson	AZ	Casa Grande CBOC	0.0769	Minor Lease	\$2,266	N/A
235	20	Boise	ID	Construct Primary and Specialty Care Building	0.0764	Minor Cons.	\$9,980	\$0
236	10	Columbus	OH	Relocate Urgent Care and Cardiology	0.0763	Minor Cons.	\$9,798	\$0

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237	5	Washington	DC	Construct New Boiler Plant	0.0762	NRM-II	\$21,450	\$0
238	9	Lexington	KY	Renovate Building 29 2nd Floor for Women's Health, Primary Care, and C&P	0.0759	NRM-Sus	\$7,400	\$0
239	7	Birmingham	AL	Renovate for Specialty Care Clinics and Business Management Services	0.0758	NRM-II	\$4,400	\$0
240	22	San Diego	CA	Parking Structure Number 4	0.0757	Minor Cons.	\$9,900	\$0
241	16	Oklahoma City	OK	Renovate Emergency Department for Facility Decon Improvements	0.0754	NRM-Sus	\$1,225	\$0
242	8	West Palm Beach	FL	Construct Blind Rehabilitation Unit	0.0751	Minor Cons.	\$9,830	\$0
243	7	Montgomery	AL	Improve and Renovate Various Areas for Pharmacy, Pathology and Surgery - West	0.0749	NRM-Sus	\$9,600	\$0
244	6	Beckley	WV	Upgrade Boiler Plant System	0.0744	NRM-II	\$3,850	\$0
245	1	Togus	ME	Replace Fire and Life Safety Building	0.0744	NRM-Sus	\$4,060	\$0
246	10	Columbus	OH	Expand Detention Pond	0.0743	NRM-Sus	\$1,650	\$0
247	17	Dallas	TX	Construct Cancer Center	0.0743	Minor Cons.	\$9,409	\$0
248	7	Atlanta	GA	Research Sub-Zero Freezer Controlled Storage Building	0.0740	Minor Cons.	\$4,103	\$0
249	16	Oklahoma City	OK	Expand Recreational Therapy	0.0734	Minor Cons.	\$9,263	\$0
250	VBA	Roanoke	VA	Renovate and Realign Remaining Floors to the eRO Model	0.0733	Minor Cons.	\$3,770	\$0
251	20	Boise	ID	Renovate Building 88 for Outpatient Services	0.0731	NRM-Sus	\$2,430	\$0
252	10	Dayton	OH	Relocate Eye Clinic and Improve Patient Access B330	0.0728	NRM-Sus	\$7,700	\$0
253	7	Atlanta	GA	Replace Main Tower Windows in Bldg 1A	0.0727	NRM-II	\$4,312	\$0
254	8	Gainesville	FL	Expand Ambulatory Care Services Addition 2nd Floor POD 2A	0.0725	Minor Cons.	\$9,900	\$0
255	21	Reno	NV	Expand Boiler Plant Emerg. Power Capacity	0.0722	NRM-II	\$6,831	\$0
256	5	Washington	DC	Replace and Upgrade Room Air Distribution Terminal Devices and Controls	0.0722	NRM-II	\$1,540	\$0
257	18	Tucson	AZ	Expand Mental Health Clinic	0.0720	Minor Cons.	\$4,593	\$0
258	4	Coatesville	PA	Upgrade HVAC System Building 38	0.0720	NRM-II	\$2,200	\$0
259	16	Little Rock	AR	Chiller Plant Replacement	0.0719	NRM-II	\$4,400	\$0
260	21	Reno	NV	Replace Piping, Building 1D	0.0718	NRM-II	\$5,500	\$0
261	1	West Haven	CT	Upgrade and Consolidate Urology Clinic	0.0718	Minor Cons.	\$9,395	\$0
262	2	Canandaigua	NY	Heated Storage for Mobile Clinic	0.0716	Minor Lease	\$25	N/A
263	OIT	Austin	TX	Install Chiller # 1 & 2 Computer Room Utility Rack (AITC)	0.0716	Minor-NRM	\$1,600	\$0
264	VBA	St Petersburg	FL	Upgrade Lighting Control System	0.0715	Minor-NRM	\$350	\$0
265	6	Fayetteville	NC	Hamlet CBOC	0.0715	Minor Lease	\$663	N/A

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266	9	Mountain Home	TN	Correct Structural and Deficiencies with Historic Chapel Building 13	0.0715	NRM-II	\$1,760	\$0
267	23	Minneapolis	MN	Renovate for Polytrauma Transitional Program Space	0.0711	NRM-Sus	\$1,540	\$0
268	4	Erie	PA	Expand Pharmacy and SPS	0.0710	Minor Cons.	\$9,350	\$0
269	19	Salt Lake City	UT	Construct Audiology Clinic	0.0709	Minor Cons.	\$9,947	\$0
270	6	Fayetteville	NC	Replace Dom. Water/Steam Risers/Valves	0.0709	NRM-II	\$5,477	\$0
271	8	Gainesville	FL	Construct Third, Fourth and Fifth Floors of Parking Garage # 2	0.0706	Minor Cons.	\$9,750	\$0
272	6	Salisbury	NC	Renovate Building 2 for Medical Surgical Modernization	0.0703	NRM-Sus	\$5,500	\$0
273	5	Perry Point	MD	Construct Replacement Food Service Preparation Area	0.0702	Minor Cons.	\$9,142	\$0
274	5	Baltimore	MD	Renovate Surgical Suite to Improve Patient Flow and Security Access to Operating Rms	0.0698	NRM-Sus	\$8,800	\$0
275	8	Gainesville	FL	Construct Ancillary Diagnostic Building - Lake City	0.0698	Minor Cons.	\$2,701	\$0
276	22	San Diego	CA	Renovate Interstitial Space Entrance Locations to Create Changing Rooms	0.0695	NRM-Sus	\$4,950	\$0
277	16	Muskogee	OK	Renovate Laboratory/Pathology Space	0.0694	NRM-Sus	\$4,715	\$0
278	16	Little Rock	AR	Develop Additional EP Lab on 5C	0.0691	NRM-Sus	\$5,940	\$0
279	21	Fresno	CA	Expand Pharmacy and Relocate the Veteran Canteen Service	0.0690	Minor Cons.	\$9,800	\$0
280	10	Cincinnati	OH	Replace Hospital Steam Heating Sys, Ph II	0.0690	NRM-II	\$3,355	\$0
281	6	Salisbury	NC	Renovate Bldg 3 for PACT/FCA Defs.	0.0689	NRM-II	\$6,708	\$0
282	21	Palo Alto	CA	Sonora CBOC	0.0688	Minor Lease	\$2,380	N/A
283	10	Dayton	OH	Upgrade Air Handling Components B330	0.0687	NRM-II	\$2,000	\$0
284	OIT	Austin	TX	Office Space Renovations to Support Data Center Expansion (AITC)	0.0686	Minor-NRM	\$3,800	\$0
285	18	Amarillo	TX	Childress	0.0686	Minor Lease	\$159	N/A
286	20	Portland	OR	Construct Pharmacy and Womens Health Clinic on Vancouver Campus	0.0683	Minor Cons.	\$9,900	\$0
287	5	Washington	DC	Upgrade MICU 4B for Patient Privacy	0.0679	NRM-Sus	\$9,900	\$0
288	10	Cincinnati	OH	Construct Education/Support Addition	0.0677	Minor Cons.	\$9,645	\$0
289	19	Fort Harrison	MT	Miles City CLC, Legionella Eradication	0.0677	NRM-II	\$1,100	\$0
290	16	Houston	TX	Construct Parking Garage West	0.0677	Minor Cons.	\$9,900	\$0
291	8	Tampa	FL	Renovate & Replace Transp. Equip. Bldg 1	0.0675	NRM-II	\$3,822	\$0
292	7	Tuscaloosa	AL	Improve Building 4, Auditorium and HBPC	0.0674	NRM-Sus	\$1,848	\$0
293	4	Clarksburg	WV	Expand Warehouse Space	0.0672	Minor Cons.	\$8,130	\$0

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294	19	Salt Lake City	UT	Orem CBOC	0.0672	Minor Lease	\$1,477	N/A
295	23	Fargo	ND	Renovate Bldg 1, 1st Floor East for Physical and Occupational Therapy and Prosthetics	0.0671	NRM- Sus	\$4,400	\$0
296	4	Lebanon	PA	Renovate Building 22/Demolish Building 99	0.0671	NRM- Sus	\$5,000	\$0
297	20	Spokane	WA	Renovate and Expand Existing Community Living Center	0.0669	Minor Cons.	\$9,850	\$0
298	11	Indianapolis	IN	Expand Building 5 Phase II	0.0669	Minor Cons.	\$8,776	\$0
299	7	Charleston	SC	Construct Additional Passenger Elevator	0.0669	NRM-II	\$2,500	\$0
300	20	Spokane	WA	Construct Addition to Primary Care	0.0667	Minor Cons.	\$9,240	\$0
301	15	Kansas City	MO	Construct Community Living Center Addition	0.0666	Minor Cons.	\$9,995	\$0
302	15	Marion	IL	Mount Vernon	0.0666	Minor Lease	\$1,400	N/A
303	21	Fresno	CA	Expand the Psychosocial Recovery Rehabilitation Center and Homeless Program	0.0660	Minor Cons.	\$9,621	\$0
304	19	Fort Harrison	MT	Construct Parking Garage	0.0660	Minor Cons.	\$9,800	\$0
305	17	San Antonio	TX	Replacement Domiciliary and SARRTP Facility	0.0659	Minor Cons.	\$9,828	\$0
306	OIT	Austin	TX	Refresh CRAC Units (AITC)	0.0658	Minor- NRM	\$1,000	\$0
307	6	Fayetteville	NC	Create Community Living Center Addition	0.0657	Minor Cons.	\$8,987	\$0
308	7	Columbia	SC	Construct Dental Annex	0.0656	Minor Cons.	\$6,775	\$0
309	11	Marion	IN	Renovate 4th Floor, Building 138	0.0654	NRM- Sus	\$9,600	\$0
310	7	Tuscaloosa	AL	Legionella Precautions Phase II	0.0653	NRM-II	\$2,300	\$0
311	OIT	Austin	TX	Replace Chiller # 1 (AITC)	0.0651	Minor- NRM	\$390	\$0
312	22	Los Angeles	CA	B99, B213 and B215 Legionella Directive Compliance	0.0650	NRM- Sus	\$2,350	\$0
313	22	Los Angeles	CA	B500 Legionella Directive Compliance	0.0650	NRM- Sus	\$4,635	\$0
314	22	Loma Linda	CA	Expand Community Living Center, Phase 3	0.0649	Minor Cons.	\$7,819	\$0
315	1	Manchester	NH	Expand Parking	0.0649	NRM- Sus	\$1,979	\$0
316	12	Milwaukee	WI	Renovate Bldg 1 for Administrative Services	0.0648	NRM-II	\$6,289	\$0
317	4	Coatesville	PA	Renovate Building 1 Ground Floor	0.0647	NRM- Sus	\$3,850	\$0
318	5	Perry Point	MD	Upgrade HVAC at Bldg 4H	0.0645	NRM-II	\$1,375	\$0
319	19	Salt Lake City	UT	Consolidation of Administrative Spaces	0.0645	Minor Cons.	\$7,976	\$0
320	OIT	Austin	TX	Emergency Power Support System for New Computer Room (AITC)	0.0645	Minor- NRM	\$5,000	\$0

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321	9	Lexington	KY	Renovate Bldg 1 3rd Floor for Patient Privacy/Surgical Specialty Clinics, Cooper Division	0.0643	NRM-Sus	\$9,770	\$0
322	15	Kansas City	MO	Expand Sterilization Processing Service	0.0642	Minor Cons.	\$9,750	\$0
323	3	Montrose	NY	Port Jervis CBOC	0.0638	Minor Lease	\$700	N/A
324	3	St Albans	NY	Consolidate OPC Primary Care/PACT Realignment	0.0637	NRM-Sus	\$1,430	\$0
325	16	Alexandria	LA	Extend Parking Lot in Front of Building 7	0.0637	NRM-Sus	\$2,258	\$0
326	VBA	Lincoln	NE	Reconfigure After Removal of Files for FTE	0.0636	Minor Cons.	\$489	\$0
327	19	Salt Lake City	UT	South Campus Parking Garage	0.0635	Minor Cons.	\$8,237	\$0
328	8	West Palm Beach	FL	Repurpose Ambulatory Care Sub-specialty Clinics	0.0632	NRM-Sus	\$9,900	\$0
329	7	Atlanta	GA	Renovate and Expand Chaplaincy Service Spaces on 1st Floor Bldg 1C	0.0632	NRM-II	\$1,205	\$0
330	7	Atlanta	GA	Upgrade Elevators in Buildings 1A and 1B	0.0632	NRM-II	\$3,700	\$0
331	9	Nashville	TN	Renovate Transplant Center of Excellence & Cardiology	0.0631	NRM-Sus	\$9,800	\$0
332	9	Nashville	TN	Replace Post Anesthesia Care Unit Air Handling Units	0.0630	NRM-II	\$2,860	\$0
333	23	Sioux Falls	SD	Watertown CBOC	0.0627	Minor Lease	\$1,721	N/A
334	4	Pittsburgh	PA	Renovate Building One, Second Floor (2E) for Specialty/Ambulatory Care Clinics	0.0626	NRM-Sus	\$9,350	\$0
335	23	Iowa City	IA	Renovate Basement Lab	0.0626	NRM-Sus	\$3,600	\$0
336	5	Washington	DC	Replace Low Slope Roofs Areas 1D and 4A Building 1	0.0622	NRM-II	\$2,323	\$0
337	6	Beckley	WV	Corrections to Medical Gas System	0.0620	NRM-II	\$1,600	\$0
338	23	Iowa City	IA	Improve Site Waste Management	0.0620	NRM-II	\$1,320	\$0
339	6	Salem	VA	Replace/Rehab Elevators in Multiple Bldgs	0.0618	NRM-II	\$5,500	\$0
340	Staff	Ann Arbor	MI	OIT Ann Arbor, MI Region 3 Staff	0.0618	Minor Lease	\$128	N/A
341	23	Sioux Falls	SD	Spirit Lake CBOC	0.0618	Minor Lease	\$1,686	N/A
342	4	Erie	PA	Construct Community Living Center Phase 2	0.0616	Minor Cons.	\$9,600	\$0
343	16	Fayetteville	AR	Construct New Oncology Space	0.0613	Minor Cons.	\$7,663	\$0
344	7	Augusta	GA	Correct Uptown Fire and Safety Deficiencies	0.0612	NRM-II	\$2,777	\$0
345	4	Pittsburgh	PA	Renovate Imaging CT Scan Rooms on First Floor, Building One	0.0611	NRM-Sus	\$1,870	\$0
346	1	Boston (WR)	MA	Construct Central Chiller Plant	0.0609	NRM-II	\$9,850	\$0
347	4	Wilmington	DE	Correct ICU Heat and Facility-Wide Humidification	0.0607	NRM-II	\$2,200	\$0

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348	OIT	Austin	TX	Install New Primary and Secondary Conductors for 2500 KVA Transformers for Module C (AITC)	0.0607	Minor-NRM	\$585	\$0
349	21	Palo Alto	CA	Construct Cardiac Rehabilitation Addition	0.0606	Minor Cons.	\$9,854	\$0
350	23	Des Moines	IA	Upgrade Storm Outflows	0.0604	NRM-II	\$1,760	\$0
351	7	Charleston	SC	2nd Floor Research Building Addition for Specialty Care	0.0603	Minor Cons.	\$9,800	\$0
352	VBA	Jackson	MS	Clean and Seal Exterior of Facilities	0.0603	Minor-NRM	\$1,370	\$0
353	4	Philadelphia	PA	Construct Addition onto Administration and Educational Building	0.0602	Minor Cons.	\$9,280	\$0
354	12	Milwaukee	WI	Replace Plumbing Main Hospital Phase 1	0.0602	NRM-II	\$5,660	\$0
355	11	Danville	IL	Replace Roads and Parking Station Wide	0.0596	NRM-II	\$4,180	\$0
356	4	Pittsburgh	PA	Install Vertical Storage Systems in Courtyard Area of Building One	0.0595	NRM-Sus	\$1,650	\$0
357	23	Des Moines	IA	Prevention of Water Infiltration with Tuck-Pointing	0.0595	NRM-II	\$1,475	\$0
358	4	Lebanon	PA	Relocate Warehouse	0.0594	Minor Cons.	\$6,038	\$0
359	10	Cleveland	OH	Ravenna CBOC	0.0592	Minor Lease	\$925	N/A
360	19	Denver	CO	Alamosa CBOC	0.0591	Minor Lease	\$151	N/A
361	15	Marion	IL	Owensboro, KY	0.0590	Minor Lease	\$1,400	N/A
362	21	Reno	NV	North Campus Outpatient Clinic	0.0589	Minor Lease	\$2,346	N/A
363	12	Chicago	IL	Building 1D: Two Additional Floors - Phase (2)	0.0589	Minor Cons.	\$8,750	\$0
364	4	Altoona	PA	Renovate Third Floor For Specialty Clinic	0.0589	NRM-Sus	\$1,856	\$0
365	16	Little Rock	AR	Enhance CCU & Complete Improvements for ICUs	0.0588	NRM-Sus	\$6,600	\$0
366	4	Coatesville	PA	Update Exterior Signage & Wayfinding	0.0588	NRM-II	\$1,870	\$0
367	16	Alexandria	LA	Urgent Care Primary Flow Improvements	0.0588	NRM-Sus	\$1,650	\$0
368	22	Las Vegas	NV	Modify Main Entrances in Building 1	0.0588	NRM-Sus	\$1,841	\$0
369	7	Columbia	SC	Renovate OR Suite Phase II	0.0588	NRM-Sus	\$9,200	\$0
370	6	Beckley	WV	Correct High Voltage Deficiencies	0.0588	NRM-II	\$4,840	\$0
371	11	Indianapolis	IN	Upgrade and Extend Pneumatic Tube System to D-Wing Clinics	0.0588	NRM-Sus	\$1,100	\$0
372	VBA	St Petersburg	FL	Install Reclaimed Waterline System	0.0588	Minor-NRM	\$330	\$0
373	VBA	St Petersburg	FL	Renovate All RO Rest Rooms	0.0588	Minor-NRM	\$650	\$0
374	Staff	Hines	IL	Correct Air Handling Unit 3 Deficiencies	0.0588	Minor-NRM	\$550	\$0

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375	Staff	Hines	IL	Install Supplemental HVAC, 2nd Floor, Building 37	0.0588	Minor-NRM	\$274	\$0
376	4	Altoona	PA	Replace Keying System for Outbuildings	0.0588	NRM-Sus	\$1,745	\$0
377	8	San Juan	PR	Replace Medical Gases Components	0.0588	NRM-II	\$2,300	\$0
378	8	San Juan	PR	Repair/Install Pneumatic Tube Transportation System	0.0588	NRM-Sus	\$1,300	\$0
379	4	Pittsburgh	PA	Renovate Building 51, 1st Floor and Building 50, 1st Floor for Cultural Transformation	0.0588	NRM-Sus	\$6,050	\$0
380	11	Indianapolis	IN	Upgrade Canteen Dining Area	0.0588	NRM-Sus	\$1,760	\$0
381	8	Gainesville	FL	Replace Finishes Community Living Center and Hospice - Lake City	0.0588	NRM-Sus	\$2,244	\$0
382	OIT	Austin	TX	Install New Automatic Transfer Switches at New Computer Room Air Conditioning Unit (AITC)	0.0587	Minor-NRM	\$500	\$0
383	23	Sioux Falls	SD	Aberdeen CBOC	0.0587	Minor Lease	\$1,621	N/A
384	4	Clarksburg	WV	Expand Parking Garage	0.0586	Minor Cons.	\$8,800	\$0
385	20	Roseburg	OR	North Bend CBOC	0.0584	Minor Lease	\$800	N/A
386	8	Bay Pines	FL	Correct Facility Condition Assessment Deficiencies - Structural	0.0583	NRM-II	\$3,245	\$0
387	16	Little Rock	AR	Jacksonville Annex	0.0582	Minor Lease	\$1,105	N/A
388	7	Tuskegee	AL	Repair Electrical FCA Deficiencies in Buildings #65 and #68	0.0578	NRM-II	\$1,400	\$0
389	4	Pittsburgh	PA	Demolish Building Six at University Drive	0.0577	NRM-II	\$2,000	\$0
390	1	Togus	ME	Replace Damaged Roofs and Masonry	0.0577	NRM-Sus	\$4,845	\$0
391	8	Miami	FL	Expand Community Living Center 1st-4th Floor Bldg 10	0.0575	Minor Cons.	\$9,017	\$0
392	8	Gainesville	FL	Expand Ambulatory Care Building - 3rd Floor - Lake City	0.0575	Minor Cons.	\$7,102	\$0
393	VBA	Waco	TX	Austin VR&E Office	0.0575	Minor Lease	\$361	N/A
394	23	Minneapolis	MN	CRRC	0.0571	Minor Lease	\$1,170	N/A
395	3	New York	NY	Replace Chiller Phase II	0.0570	NRM-II	\$3,800	\$0
396	23	Minneapolis	MN	Upgrade Roads and Grounds	0.0569	NRM-II	\$2,000	\$0
397	3	Bronx	NY	Replace/Install Parking/Street Lights Phase III	0.0567	NRM-Sus	\$2,950	\$0
398	NCA	Golden Gates	CA	Install Well	0.0565	Minor-NRM	\$1,890	\$0
399	OIT	Austin	TX	Relocate Chilled Water Piping (AITC)	0.0563	Minor-NRM	\$300	\$0
400	23	Minneapolis	MN	Upgrade Chilled Water Capacity	0.0562	NRM-II	\$2,120	\$0
401	4	Clarksburg	WV	Social Work, Mental Health, and Administrative Services	0.0558	Minor Lease	\$3,010	N/A
402	6	Asheville	NC	Construct Additional Parking Lot	0.0558	NRM-II	\$1,507	\$0

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403	7	Atlanta	GA	Remove Asbestos Facility Wide	0.0556	NRM-II	\$1,513	\$0
404	8	Bay Pines	FL	Correct Architectural Facility Condition Assessment Deficiencies - Building 71	0.0554	NRM-II	\$3,850	\$0
405	OIT	Austin	TX	Install Main Utility Electrical Vault (AITC)	0.0554	Minor- NRM	\$900	\$0
406	21	Reno	NV	Renovate and Rightsize Operating Rooms	0.0552	NRM- Sus	\$9,486	\$0
407	12	Milwaukee	WI	Renovate Operating Rooms	0.0552	NRM- Sus	\$5,034	\$0
408	OIT	Austin	TX	Install Chiller #3 Ice Storage Tank System Expansion (AITC)	0.0551	Minor- NRM	\$1,000	\$0
409	7	Tuscaloosa	AL	Masonry Restoration	0.0551	NRM-II	\$1,980	\$0
410	19	Grand Junction	CO	Radiology 2nd Floor West Wing Addition	0.0548	Minor Cons.	\$9,620	\$0
411	22	San Diego	CA	Upgrade Hot Water System - Legionella Prevention	0.0547	NRM-II	\$3,300	\$0
412	7	Montgomery	AL	Dispose and Backfill Building #7	0.0547	NRM- Sus	\$4,000	\$0
413	20	Portland	OR	Construct Parking Garage Vancouver Campus	0.0545	Minor Cons.	\$9,900	\$0
414	7	Charleston	SC	Remove Asbestos Campus-wide	0.0545	NRM-II	\$1,100	\$0
415	7	Tuskegee	AL	Repair FCA Electrical Deficiencies in Buildings 5, 12, and 14	0.0544	NRM-II	\$1,092	\$0
416	7	Columbia	SC	Correct Physical Security Deficiencies	0.0542	NRM-II	\$6,139	\$0
417	9	Huntington	WV	VISN 9 Coding Unit Lease	0.0540	Minor Lease	\$180	N/A
418	22	Los Angeles	CA	B214 and B217 Legionella Directive Compliance	0.0540	NRM-II	\$1,980	\$0
419	19	Salt Lake City	UT	Construct Administrative Space - Healthcare Administrative Service	0.0539	Minor Cons.	\$5,508	\$0
420	5	Washington	DC	Fort Belvoir CBOC	0.0538	Minor Lease	\$339	N/A
421	16	Muskogee	OK	Administrative	0.0535	Minor Lease	\$874	N/A
422	16	Oklahoma City	OK	Correct Domestic Hot Water Distribution System Deficiencies	0.0534	NRM-II	\$6,000	\$0
423	11	Ann Arbor	MI	Flint CBOC	0.0534	Minor Lease	\$1,562	N/A
424	17	Dallas	TX	Replace Isolation Valves and Plumbing Corrections	0.0533	NRM-II	\$1,350	\$0
425	20	Portland	OR	Expand Surgical Support Space and GI/Endo Space on the 3rd Floor and 4th Floor, Bldg. 100	0.0529	Minor Cons.	\$8,600	\$0
426	12	Madison	WI	Expand Specialty Care	0.0529	Minor Cons.	\$6,600	\$0
427	1	Manchester	NH	Office Space	0.0529	Minor Lease	\$1,099	N/A
428	7	Augusta	GA	Replace Water Lines, Building 801, Phase 6	0.0529	NRM-II	\$2,300	\$0
429	9	Mountain Home	TN	Renovate B Ground Building 200 for Acute Care Beds	0.0528	NRM- Sus	\$3,615	\$0
430	4	Coatesville	PA	Replace HVAC Building 57	0.0527	NRM-II	\$2,200	\$0

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431	12	North Chicago	IL	Upgrade Facility Elevators	0.0527	NRM-II	\$3,850	\$0
432	9	Huntington	WV	Upgrade Campus Building Management Sys	0.0526	NRM-II	\$6,278	\$0
433	OIT	Austin	TX	Install Energy Efficient Cooling System in Data Center (AITC)	0.0523	Minor- NRM	\$1,500	\$0
434	8	Gainesville	FL	Homeless Medical Foster Care	0.0520	Minor Lease	\$346	N/A
435	8	West Palm Beach	FL	Renovate SPD	0.0519	NRM- Sus	\$1,570	\$0
436	18	Tucson	AZ	Expand Radiology (B-81)	0.0519	Minor Cons.	\$9,999	\$0
437	8	Tampa	FL	Construct 1st Level of a New Parking Garage	0.0518	Minor Cons.	\$9,984	\$0
438	22	Loma Linda	CA	Construct Specialty Clinic Building and Renovate 4E for Ward Beds	0.0518	Minor Cons.	\$7,760	\$0
439	OIT	Austin	TX	Retrofit Main PBX to Chilled Water (AITC)	0.0517	Minor- NRM	\$400	\$0
440	5	Washington	DC	Construct Emergency Steam Connection Facility	0.0516	NRM-II	\$4,200	\$0
441	1	Manchester	NH	Renovate Building 18, Primary Care	0.0515	NRM- Sus	\$3,400	\$0
442	NCA	Dallas/ Fort Worth	TX	Dredge Lake, Renovate Storm Drainage	0.0515	Minor- NRM	\$2,180	\$0
443	1	Togus	ME	Repair Damaged Windows and Entranceway Doors	0.0514	NRM- GM	\$4,405	\$0
444	1	Brockton	MA	Central Chiller Plant Phase 1	0.0512	NRM-II	\$9,900	\$0
445	9	Lexington	KY	Repair Exterior Walls at the Cooper Division	0.0511	NRM-II	\$5,440	\$0
446	1	Togus	ME	Correct Stormwater System Deficiencies throughout Campus	0.0511	NRM-II	\$3,710	\$0
447	11	Indianapolis	IN	Repair HVAC	0.0510	NRM-II	\$8,250	\$0
448	8	Miami	FL	Construct/Relocate Surgical Intensive Care Unit	0.0509	Minor Cons.	\$6,911	\$0
449	8	San Juan	PR	Upgrade Perimeter Fence and Site Security	0.0509	NRM-II	\$2,300	\$0
450	8	Gainesville	FL	Construct Parking Garage - Lake City	0.0508	Minor Cons.	\$9,740	\$0
451	7	Augusta	GA	Install Lighting Retrofit, PH 2 B801	0.0504	NRM-II	\$4,400	\$0
452	1	Boston (JP)	MA	Install Site Security Systems Campus Wide Jamaica Plain	0.0501	NRM- Sus	\$7,150	\$0
453	OIT	Austin	TX	Install New Fuel Cell for Data Center (AITC)	0.0497	Minor- NRM	\$1,000	\$0
454	16	Muskogee	OK	Upgrade Architectural and Mechanical Deficiencies for Building 22	0.0494	NRM-II	\$4,745	\$0
455	23	Iowa City	IA	Correct Life Safety Deficiency - Dead End Corridor and Rebuild VA Police Station	0.0493	NRM-II	\$9,900	\$0
456	15	Marion	IL	Vincennes, IN	0.0493	Minor Lease	\$1,400	N/A
457	6	Beckley	WV	Correct Water System for Legionella	0.0491	NRM-II	\$2,750	\$0
458	9	Nashville	TN	Renovate Outpatient Radiology	0.0488	NRM- Sus	\$9,000	\$0
459	7	Tuscaloosa	AL	Correct FCA Deficiencies Building 3	0.0487	NRM-II	\$2,580	\$0

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460	10	Cleveland	OH	Expand Patient Parking Garage	0.0487	Minor Cons.	\$3,600	\$0
461	9	Lexington	KY	Repair Exterior Walls at the Leestown Division	0.0486	NRM-II	\$8,150	\$0
462	22	Loma Linda	CA	Correct Environmental Controls & Security Deficiencies in IT Rooms	0.0485	NRM-II	\$7,500	\$0
463	4	Pittsburgh	PA	Expand Building One for Emergency Department	0.0483	Minor Cons.	\$9,900	\$0
464	16	Oklahoma City	OK	Nicholson Police Office	0.0483	Minor Lease	\$13	N/A
465	15	Marion	IL	Paducah, KY	0.0483	Minor Lease	\$1,399	N/A
466	11	Ann Arbor	MI	Construct SubSpecialty Clinics over Emergency Room	0.0482	Minor Cons.	\$9,900	\$0
467	OIT	Austin	TX	Balance Loads between Panels CLP # 1 & # 4 to Remove Rental UPS-Generator System (AITC)	0.0482	Minor- NRM	\$300	\$0
468	9	Memphis	TN	Renovate 1st and 2nd Floors Building 5	0.0482	NRM- Sus	\$1,100	\$0
469	19	Grand Junction	CO	Renovate 4E/4W for C&P and Telehealth	0.0480	NRM- Sus	\$3,960	\$0
470	20	Portland	OR	Add Parking Decks to Existing Bldg 108 Parking Structure	0.0480	Minor Cons.	\$6,900	\$0
471	22	Loma Linda	CA	Construct Specialties Clinic 1	0.0479	Minor Cons.	\$8,356	\$0
472	7	Dublin	GA	Renovate Kitchen, Canteen, Food Service Dining Area	0.0478	NRM- Sus	\$6,527	\$0
473	18	Phoenix	AZ	Modernize Facility Special Systems	0.0477	NRM-II	\$4,400	\$0
474	7	Charleston	SC	Replace Air Handling Unit 17 and 18	0.0475	NRM-II	\$2,500	\$0
475	4	Philadelphia	PA	Address Emergency Power Deficiencies in Building 1	0.0475	NRM-II	\$4,600	\$0
476	7	Atlanta	GA	Renovate and Expand Blood Lab to Upgrade Equipment and Improve Functional Space	0.0475	NRM- Sus	\$1,650	\$0
477	3	New York	NY	Correct Accessibility Deficiencies PH1	0.0473	NRM- Sus	\$5,375	\$0
478	19	Salt Lake City	UT	Genomic Medicine	0.0473	Minor Lease	\$765	N/A
479	OIT	Austin	TX	New Diesel Fuel Tank (AITC)	0.0472	Minor- NRM	\$400	\$0
480	1	Manchester	NH	Renovate Building 1, 3rd Floor for Dental	0.0471	NRM- Sus	\$2,927	\$0
481	11	Danville	IL	Renovate Space Building 104 for Consolidation of Rehab Therapy	0.0471	NRM- Sus	\$2,831	\$0
482	7	Augusta	GA	Install Building 110 Mechanical Control Solutions, Phase 2	0.0470	NRM-II	\$2,200	\$0
483	7	Augusta	GA	Correct Fire and Safety Deficiencies, Downtown	0.0466	NRM-II	\$2,200	\$0
484	6	Durham	NC	Expand SPS	0.0464	Minor Cons.	\$7,200	\$0
485	1	Providence	RI	Hyannis CBOC	0.0463	Minor Lease	\$920	N/A

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486	20	Roseburg	OR	Renovate Building 1 to Relocate Short Stay	0.0463	NRM- Sus	\$2,202	\$0
487	2	Canandaigua	NY	Replace Roofs, Station Wide	0.0461	NRM-II	\$1,350	\$0
488	1	Providence	RI	Hyannis Vet Center	0.0457	Minor Lease	\$100	N/A
489	1	Bedford	MA	Upgrade IT Data Center	0.0457	NRM-II	\$6,600	\$0
490	1	Boston	MA	Upgrade Clinic Areas Condition Gaps	0.0456	NRM-II	\$2,970	\$0
491	8	Orlando	FL	Improve Mechanical Infrastructure at Lake Baldwin	0.0453	NRM-II	\$1,184	\$0
492	5	Baltimore	MD	Construct Hybrid Operating Rooms	0.0448	NRM- Sus	\$7,547	\$0
493	5	Martinsburg	WV	Renovate/Expand Pathology & Laboratory and Replace AC-17	0.0447	NRM- Sus	\$6,144	\$0
494	11	Indianapolis	IN	Indy West	0.0445	Minor Lease	\$914	N/A
495	4	Clarksburg	WV	Renovate 6th Floor for Hospice/Palliative Care	0.0445	NRM- Sus	\$8,700	\$0
496	22	Long Beach	CA	Correct FCA Roofing Deficiencies for Various Buildings	0.0445	NRM-II	\$8,800	\$0
497	18	El Paso	TX	Renovate Building 1, Police Services	0.0445	NRM- Sus	\$1,686	\$0
498	3	Brooklyn	NY	Consolidate Mental Health Services	0.0444	NRM- Sus	\$5,280	\$0
499	20	Walla Walla	WA	Renovate Building 78 - FCA Corrections	0.0443	NRM-II	\$2,700	\$0
500	1	Manchester	NH	Tilton CBOC	0.0442	Minor Lease	\$642	N/A
501	11	Ann Arbor	MI	Upgrade Electrical Switchgear and Distribution	0.0441	NRM-II	\$2,200	\$0
502	8	Gainesville	FL	Install Perimeter Fence VAMC Malcom Randall - Security Facility Condition Assessment D	0.0440	NRM-II	\$2,565	\$0
503	2	Bath	NY	Replace Roof/Renovate Wood Molding, B76	0.0438	NRM- Sus	\$1,225	\$0
504	8	Bay Pines	FL	Expand Imaging - Lee County Healthcare Center	0.0438	Minor Cons.	\$5,135	\$0
505	1	West Haven	CT	Replace Existing Facility Fire Alarm System Building 1	0.0437	NRM-II	\$6,496	\$0
506	15	Marion	IL	Mayfield, KY	0.0435	Minor Lease	\$1,190	N/A
507	16	Shreveport	LA	Replace Primary Switch Gear	0.0434	NRM-II	\$1,553	\$0
508	19	Denver	CO	Burlington CBOC	0.0433	Minor Lease	\$12	N/A
509	1	Manchester	NH	Conway CBOC	0.0433	Minor Lease	\$721	N/A
510	15	Leavenworth	KS	Replace Operating Room HVAC	0.0433	NRM-II	\$1,650	\$0
511	7	Birmingham	AL	Replace Steam Distribution System	0.0433	NRM-II	\$5,500	\$0
512	1	Boston	MA	Replace Decaying Exterior Panels D and E Wing phase 3	0.0432	NRM-II	\$9,900	\$0
513	15	Kansas City	MO	Repair/Upgrade/Expand Chilled Water Delivery System to Buildings 15 and 26	0.0431	NRM-II	\$2,125	\$0

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514	15	Kansas City	MO	Renovate Veterinary Medical Unit Building 6	0.0431	NRM-Sus	\$6,406	\$0
515	7	Augusta	GA	Upgrade Elevator Systems Uptown	0.0431	NRM-II	\$5,687	\$0
516	5	Washington	DC	Alexandria Vet Center	0.0429	Minor Lease	\$465	N/A
517	19	Sheridan	WY	Worland Primary Care Telehealth Outreach Clinic	0.0429	Minor Lease	\$144	N/A
518	19	Sheridan	WY	Evanston Primary Care Telehealth Outreach Clinic	0.0429	Minor Lease	\$200	N/A
519	19	Fort Harrison	MT	Lewistown CBOC	0.0429	Minor Lease	\$48	N/A
520	8	Gainesville	FL	Compensation and Pension	0.0426	Minor Lease	\$386	N/A
521	7	Tuskegee	AL	Replace Refrigeration Equipment for Building #120 and #97	0.0426	NRM-II	\$1,192	\$0
522	6	Salem	VA	Upgrade Fire Alarm Systems	0.0425	NRM-II	\$3,300	\$0
523	22	Loma Linda	CA	San Bernardino Vet Center	0.0421	Minor Lease	\$473	N/A
524	15	Columbia	MO	Vet Center	0.0421	Minor Lease	\$98	N/A
525	1	Brockton	MA	Vet Center	0.0421	Minor Lease	\$280	N/A
526	4	Altoona	PA	Satisfy Issues Related to Water, & Renovate Misc. Restrooms	0.0419	NRM-Sus	\$5,115	\$0
527	17	Temple	TX	Relocate Mental Health to DOM D-Wing	0.0419	NRM-Sus	\$7,578	\$0
528	23	Minneapolis	MN	Remediate Asbestos and Lead-Based Paint, Campus-wide	0.0418	NRM-II	\$1,650	\$0
529	16	Shreveport	LA	Business Annex	0.0417	Minor Lease	\$128	N/A
530	23	Minneapolis	MN	Richfield Adult Day Health Care	0.0416	Minor Lease	\$580	N/A
531	22	Loma Linda	CA	Install Generator Farm	0.0416	NRM-II	\$9,900	\$0
532	22	San Diego	CA	AC 26 Replacement	0.0416	NRM-II	\$2,750	\$0
533	22	Long Beach	CA	Pharmacy Clean Room Heat, Ventilation & Air Conditioning Corrections, Bldg164	0.0414	NRM-Sus	\$5,500	\$0
534	15	St Louis	MO	Research and Development	0.0414	Minor Lease	\$128	N/A
535	VBA	Houston	TX	Replace Sagging Ceiling Tile at Regional Office	0.0413	Minor-NRM	\$2,365	\$0
536	15	Marion	IL	Primary Care Annex	0.0413	Minor Lease	\$1,400	N/A
537	4	Pittsburgh	PA	Construct Multipurpose Activity Center	0.0411	Minor Cons.	\$8,800	\$0
538	12	Iron Mountain	MI	Install Potable Water Mixing Valves and Control Upgrades	0.0407	NRM-Sus	\$1,650	\$0
539	10	Cincinnati	OH	Improve Exhaust System	0.0403	NRM-II	\$4,875	\$0
540	23	Minneapolis	MN	Consolidate Clinical Research Wings	0.0403	NRM-Sus	\$4,450	\$0
541	19	Fort Harrison	MT	Construct Home Based Primary Care Addition	0.0399	Minor Cons.	\$7,040	\$0

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542	3	Northport	NY	Demolish Buildings 1 and 2	0.0395	NRM-II	\$9,954	\$0
543	7	Tuscaloosa	AL	Improve Access to Building 61	0.0394	NRM-Sus	\$2,570	\$0
544	10	Cincinnati	OH	Upgrade 3rd Floor Building 64, Fort Thomas	0.0394	NRM-Sus	\$4,350	\$0
545	4	Pittsburgh	PA	Renovate Building 51, Nursing Home Care Unit 2A at Heinz Division and Upgrade Nurse Call system	0.0393	NRM-Sus	\$3,630	\$0
546	22	Loma Linda	CA	Business Office	0.0393	Minor Lease	\$1,216	N/A
547	16	Fayetteville	AR	Upgrade Air Conditioning and Renovate Interior Finishes, Building 3	0.0393	NRM-Sus	\$3,320	\$0
548	22	Long Beach	CA	Correct Electrical Site Security Deficiencies	0.0392	NRM-II	\$3,091	\$0
549	22	Loma Linda	CA	Human Resources	0.0391	Minor Lease	\$1,161	N/A
550	2	Albany	NY	Consolidate Primary Care on 1st floor	0.0391	NRM-Sus	\$5,915	\$0
551	20	Anchorage	AK	Admin, C&P and Warehouse Functions	0.0388	Minor Lease	\$3,350	N/A
552	8	Gainesville	FL	Medical Administration Service	0.0388	Minor Lease	\$480	N/A
553	6	Richmond	VA	Replace HVAC Systems-AC31, AC40, AC44, AC47-Second Floor	0.0387	NRM-II	\$3,300	\$0
554	9	Murfreesboro	TN	Renovate Ward 1A	0.0387	NRM-Sus	\$6,998	\$0
555	6	Hampton	VA	Renovate Building 110B for PACT and Security	0.0387	NRM-II	\$4,840	\$0
556	15	Columbia	MO	Replace Plumbing Systems	0.0387	NRM-II	\$3,300	\$0
557	4	Altoona	PA	Renovate 4th Floor	0.0387	NRM-Sus	\$6,850	\$0
558	7	Tuscaloosa	AL	Improve Site Security/Access Control	0.0385	NRM-II	\$4,088	\$0
559	5	Martinsburg	WV	Medical Care Cost Recovery	0.0385	Minor Lease	\$1,120	N/A
560	23	Sioux Falls	SD	Sioux City Vet Center	0.0385	Minor Lease	\$290	N/A
561	22	Loma Linda	CA	Corona Vet Center	0.0385	Minor Lease	\$616	N/A
562	23	Minneapolis	MN	Richfield Call Center	0.0385	Minor Lease	\$760	N/A
563	23	Minneapolis	MN	Richfield	0.0385	Minor Lease	\$750	N/A
564	16	Oklahoma City	OK	Nicholson NonVA Care	0.0385	Minor Lease	\$45	N/A
565	16	Oklahoma City	OK	Nicholson Research & Prosthetics	0.0385	Minor Lease	\$61	N/A
566	22	Loma Linda	CA	Temecula Vet Center	0.0385	Minor Lease	\$432	N/A
567	1	Providence	RI	Administrative Space at Medical Center Annex (Eagle 1)	0.0385	Minor Lease	\$290	N/A
568	18	Phoenix	AZ	Globe CBOC	0.0385	Minor Lease	\$216	N/A

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569	16	Oklahoma City	OK	Surface Parking Lease	0.0385	Minor Lease	\$302	N/A
570	16	Oklahoma City	OK	Garrison Medical Records	0.0385	Minor Lease	\$109	N/A
571	16	Oklahoma City	OK	Garrison Office of Performance & Quality	0.0385	Minor Lease	\$97	N/A
572	16	Oklahoma City	OK	Garrison Human Resources	0.0385	Minor Lease	\$94	N/A
573	16	Oklahoma City	OK	Nicholson Mental Health Intensive Case Management	0.0385	Minor Lease	\$20	N/A
574	16	Oklahoma City	OK	Vet Center	0.0385	Minor Lease	\$43	N/A
575	8	Tampa	FL	Home Oxygen Program	0.0385	Minor Lease	\$80	N/A
576	8	Gainesville	FL	Tallahassee IG Office	0.0385	Minor Lease	\$120	N/A
577	8	Gainesville	FL	TelCare	0.0385	Minor Lease	\$278	N/A
578	8	Gainesville	FL	Home Based Primary Care	0.0385	Minor Lease	\$205	N/A
579	19	Salt Lake City	UT	Consolidate Intensive Care Units	0.0384	NRM- Sus	\$5,830	\$0
580	VBA	Houston	TX	Replace Worn Carpet in Regional Office	0.0383	Minor- NRM	\$1,700	\$0
581	3	Castle Point	NY	Replace Building 18 Air Handling Unit	0.0382	NRM-II	\$2,200	\$0
582	8	Orlando	FL	Improve Windows at Lakemont	0.0378	NRM-II	\$1,394	\$0
583	2	Buffalo	NY	Upgrade Elevators Building 1	0.0374	NRM-II	\$3,550	\$0
584	10	Cincinnati	OH	Inpatient Evaluation Center	0.0374	Minor Lease	\$222	N/A
585	12	North Chicago	IL	Replace Electrical Deficiencies	0.0372	NRM-II	\$3,000	\$0
586	16	Fayetteville	AR	Replace Eaves, Soffit, Integral Gutters and Fascia, Multiple Buildings	0.0372	NRM-II	\$1,855	\$0
587	12	Madison	WI	Consolidate Administrative Support	0.0371	NRM- Sus	\$1,100	\$0
588	6	Hampton	VA	Abate Asbestos Various Buildings	0.0369	NRM-II	\$6,510	\$0
589	4	Wilmington	DE	Renovate Building 13	0.0368	NRM- Sus	\$3,850	\$0
590	23	Minneapolis	MN	Upgrade Facility Security System	0.0367	NRM-II	\$1,700	\$0
591	12	North Chicago	IL	Replace Facility Roofs	0.0367	NRM-II	\$3,300	\$0
592	5	Martinsburg	WV	Renovate/Expand Eye Clinic and add New Air Handling Unit 17A	0.0367	NRM- Sus	\$5,433	\$0
593	3	Brooklyn	NY	Upgrade Site Security	0.0366	NRM- Sus	\$1,800	\$0
594	3	St Albans	NY	Upgrade Site Security	0.0365	NRM-II	\$1,320	\$0
595	23	Minneapolis	MN	Renovate Building 10 for Amb Mental Health (PTSD treatment program) and Pain Center	0.0364	NRM- Sus	\$1,000	\$0

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596	4	Erie	PA	Mental Health and Primary Care Expansion	0.0364	Minor Cons.	\$8,250	\$0
597	11	Indianapolis	IN	Repair Structural Deficiencies, Underground Parking Garage	0.0363	NRM-II	\$1,650	\$0
598	8	Miami	FL	Replace Pneumatics with Direct Digital Control	0.0362	NRM- GM	\$9,079	\$0
599	2	Canandaigua	NY	Repair Failing Masonry	0.0362	NRM-II	\$1,800	\$0
600	15	Marion	IL	Replace Elevators and HVAC Equipment - Phase 1	0.0360	NRM-II	\$3,001	\$0
601	1	West Haven	CT	Repair & Modernize Elevators Building 1 & 2	0.0358	NRM-II	\$7,902	\$0
602	20	Spokane	WA	Construct New Dental Space	0.0358	Minor Cons.	\$9,775	\$0
603	1	Boston (JP)	MA	Install Legionella Infrastructure JP	0.0356	NRM-II	\$2,200	\$0
604	7	Augusta	GA	Relocate Building 801 Prosthetics and Warehouse	0.0356	NRM- Sus	\$3,300	\$0
605	18	Phoenix	AZ	Renovate Dental Clinic for Specialty Care	0.0355	NRM- Sus	\$4,950	\$0
606	1	Togus	ME	Renovate Pathology and Laboratory Medicine	0.0355	NRM- Sus	\$5,317	\$0
607	6	Durham	NC	Improve Inpatient Privacy and Safety	0.0353	NRM-II	\$3,070	\$0
608	23	Des Moines	IA	Renovate Bldg. 2 Basement for Support Services	0.0352	NRM- Sus	\$1,300	\$0
609	21	San Francisco	CA	Upgrade Existing Security System Stationwide	0.0351	NRM- Sus	\$3,465	\$0
610	7	Atlanta	GA	Upgrade IT Comm Closets	0.0349	NRM-II	\$1,047	\$0
611	1	Boston (WR)	MA	IT Infrastructure Upgrades WR	0.0349	NRM- Sus	\$3,300	\$0
612	21	Reno	NV	Repair Electrical Deficiencies in Clinical Building 1D	0.0349	NRM-II	\$3,850	\$0
613	7	Tuskegee	AL	Expand and Install an Additional Security System - Phase 3	0.0348	NRM- Sus	\$3,070	\$0
614	1	Boston (WR)	MA	Install Legionella Infrastructure WR	0.0348	NRM-II	\$2,200	\$0
615	1	Brockton	MA	Install Legionella Infrastructure	0.0348	NRM-II	\$4,400	\$0
616	2	Syracuse	NY	Renovate Rome CBOC, 1st Floor for Primary Care	0.0347	NRM- Sus	\$5,693	\$0
617	10	Cincinnati	OH	Relocate PM&R to Basement of Building #2	0.0347	NRM- Sus	\$1,200	\$0
618	8	Tampa	FL	Renovate Building 1, Ground Floor A Wing for Nuclear Medicine	0.0345	NRM- Sus	\$9,950	\$0
619	3	Montrose	NY	Renovate Building 7 CD, Second Floor for CLC	0.0345	NRM- Sus	\$3,785	\$0
620	1	Bedford	MA	Upgrade Emergency Generators - Phase 2	0.0344	NRM-II	\$3,850	\$0
621	15	Wichita	KS	Construct Woman's Clinic Addition, B29	0.0343	Minor Cons.	\$1,625	\$0
622	NCA	Mill Springs	KY	Gravesite Expansion on New Land, Pre- placed Crypts & In-ground Cremains	0.0342	Minor Cons.	\$3,000	\$0
623	1	Bedford	MA	Replace Elevators for Patient Safety – Ph. 2	0.0341	NRM-II	\$3,900	\$0
624	16	Jackson	MS	Upgrade Chiller Plant	0.0340	NRM- GM	\$6,975	\$0

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625	NCA	Golden Gate	CA	Correct FCA Deficiencies	0.0340	Minor- NRM	\$6,920	\$0
626	4	Philadelphia	PA	Replace Plumbing System Utilities - Bldg 1	0.0340	NRM-II	\$2,460	\$0
627	9	Lexington	KY	Repair Roofs of Multiple Buildings	0.0340	NRM-II	\$6,160	\$0
628	19	Salt Lake City	UT	Replace Roofs	0.0337	NRM-II	\$3,700	\$0
629	16	Jackson	MS	Renovate Inpatient Ward 2A	0.0337	NRM- Sus	\$6,100	\$0
630	1	Togus	ME	Replace Damaged Roofs throughout Campus	0.0336	NRM- Sus	\$1,805	\$0
631	23	Des Moines	IA	CRRC	0.0335	Minor Lease	\$565	N/A
632	7	Birmingham	AL	Replace Windows Phase III	0.0334	NRM-II	\$2,200	\$0
633	NCA	Fort Rosecrans	CA	City Water Line Connection	0.0333	Minor- NRM	\$2,600	\$0
634	11	Saginaw	MI	Elevator Replacement Buildings 1 & 22	0.0333	NRM-II	\$2,200	\$0
635	8	Miami	FL	Construct Ambulatory Care Clinical Addition, Building 1A, 3rd Floor., Phase I	0.0333	Minor Cons.	\$9,373	\$0
636	17	San Antonio	TX	Replace Main Switch Gear	0.0329	NRM-II	\$1,650	\$0
637	6	Fayetteville	NC	Upgrade Freight Elevator in Building 3	0.0328	NRM-II	\$1,185	\$0
638	VBA	St Petersburg	FL	Paint Fire Suppression Line Red	0.0325	Minor- NRM	\$450	\$0
639	23	Des Moines	IA	Upgrade Fiber Optics System and Telecom Rooms	0.0325	NRM-II	\$1,950	\$0
640	11	Indianapolis	IN	Upgrade Building Systems 2017	0.0321	NRM-II	\$4,400	\$0
641	3	Montrose	NY	Renovate Building 52 Bathrooms	0.0321	NRM- Sus	\$1,755	\$0
642	23	Minneapolis	MN	Replace Cooling Towers	0.0321	NRM-II	\$5,000	\$0
643	23	Minneapolis	MN	Upgrade SPS	0.0320	NRM- Sus	\$1,100	\$0
644	1	Manchester	NH	Replace Locks Throughout the Campus	0.0317	NRM- Sus	\$1,747	\$0
645	1	Brockton	MA	Upgrade Physical Therapy Area Building 23	0.0317	NRM-II	\$3,800	\$0
646	8	Gainesville	FL	Renovate 5A and 5B for Mental Health	0.0314	NRM- Sus	\$8,100	\$0
647	8	Miami	FL	Replace Duct Work and Piping and Conduct Duct Cleaning Building 1	0.0313	NRM-II	\$8,346	\$0
648	2	Albany	NY	Renovate for Research	0.0313	NRM- Sus	\$4,612	\$0
649	3	St Albans	NY	Renovate C3 & D3 Ward	0.0313	NRM- Sus	\$4,620	\$0
650	8	Miami	FL	Relocate Main Medical Gas Farm	0.0312	NRM-II	\$3,000	\$0
651	1	Boston	MA	Replace Roof Drain Piping	0.0312	NRM-II	\$1,650	\$0
652	8	Tampa	FL	Improve Bed Tower Life Safety Issues	0.0311	NRM-II	\$1,605	\$0
653	9	Huntington	WV	Upgrade Laundry Plant	0.0311	NRM-II	\$2,526	\$0
654	3	Northport	NY	Renovate and Modernize Medical/Surgical Inpatient Units, Phase 1	0.0311	NRM- Sus	\$9,900	\$0
655	2	Bath	NY	Upgrade Electric, B76 South End	0.0310	NRM-II	\$2,550	\$0
656	2	Syracuse	NY	Replace Obsolete Air Handling Units	0.0305	NRM-II	\$2,230	\$0
657	23	Des Moines	IA	Upgrade IT Infrastructure	0.0304	NRM-II	\$1,350	\$0

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658	OIT	Hines	IL	Cooling Tower Replacement and A/C Improvements (HITC)	0.0304	Minor-NRM	\$1,000	\$0
659	3	Northport	NY	Replace Perimeter Fences	0.0301	NRM-Sus	\$4,616	\$0
660	15	Wichita	KS	Construct New Occupational and Physical Therapy Building at MAFB	0.0301	Minor Cons.	\$6,450	\$0
661	3	Castle Point	NY	Replace Building 15E Air Handling Unit	0.0300	NRM-II	\$2,415	\$0
662	22	Sepulveda	CA	Replace B99 HVAC	0.0299	NRM-II	\$3,300	\$0
663	18	Tucson	AZ	Replace Water Tower	0.0299	NRM-II	\$2,750	\$0
664	17	Temple	TX	Convert Bldg 44E to Admin	0.0296	NRM-Sus	\$1,750	\$0
665	22	Los Angeles	CA	Replace West Water Main North Campus	0.0296	NRM-II	\$2,750	\$0
666	16	Oklahoma City	OK	Install Back-up Generators for Clinic Addition	0.0294	NRM-II	\$9,600	\$0
667	VBA	Fort Harrison	MT	Missoula VR&E Office	0.0294	Minor Lease	\$80	N/A
668	3	New York	NY	Replace Cooling Towers	0.0293	NRM-II	\$4,400	\$0
669	23	Iowa City	IA	Renovate 10th Floor, Building 1	0.0292	NRM-Sus	\$3,050	\$0
670	19	Salt Lake City	UT	Renovate Operating Room Pre-Post Operation	0.0291	NRM-Sus	\$4,400	\$0
671	8	West Palm Beach	FL	Enhance Access in Outpatient Rehab and Pain Management	0.0290	NRM-Sus	\$7,007	\$0
672	6	Hampton	VA	Upgrade Water Distribution System for Legionella Prevention	0.0290	NRM-II	\$5,185	\$0
673	6	Richmond	VA	Replace HVAC Systems-AC19 & AC23	0.0289	NRM-II	\$2,055	\$0
674	23	Minneapolis	MN	Expand Outpatient Mental Health in Main Hospital (Building 70)	0.0289	NRM-Sus	\$3,650	\$0
675	7	Augusta	GA	Replace Downtown Roof	0.0288	NRM-II	\$2,200	\$0
676	11	Marion	IN	Install Solar Panels	0.0288	GMP-Green	\$880	\$0
677	9	Memphis	TN	Relocate and Expand Orthopedic Clinic	0.0287	NRM-Sus	\$1,346	\$0
678	3	Bronx	NY	Replace AHUs Phase V	0.0285	NRM-II	\$5,500	\$0
679	1	White River Junction	VT	Correct Physical Security Deficiencies	0.0285	NRM-Sus	\$3,300	\$0
680	21	Palo Alto	CA	Construct Emergency Command Center and Entry Road Circulation Improvements	0.0284	Minor Cons.	\$9,280	\$0
681	1	Togus	ME	Repair Roadway and Parking Lot Deterioration	0.0283	NRM-Sus	\$2,265	\$0
682	15	St Louis	MO	Expand Ambulatory Dental, 9 South, Building 1	0.0282	NRM-Sus	\$2,950	\$0
683	23	St Cloud	MN	Relocate Rehab Functions	0.0281	NRM-Sus	\$6,204	\$0
684	7	Columbia	SC	Renovate Research Laboratories Phase II	0.0280	NRM-Sus	\$3,630	\$0
685	2	Syracuse	NY	Renovate 5th Floor East Wing for Primary Care	0.0279	NRM-Sus	\$4,500	\$0
686	11	Saginaw	MI	Renovate Chapel	0.0279	NRM-Sus	\$1,650	\$0

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687	11	Battle Creek	MI	Correct Water Distribution Deficiencies Building 82, 83, and 84 for Legionella	0.0279	NRM-II	\$1,500	\$0
688	12	Chicago	IL	Replace Obsolete Air Handler Units- Grp C	0.0278	NRM-II	\$3,100	\$0
689	8	West Palm Beach	FL	Replace Variable Air Volume Boxes and Upgrade to Direct Digital Controls	0.0278	NRM-GM	\$4,585	\$0
690	7	Charleston	SC	Update Utility Infrastructure Distribution and Collection Systems	0.0276	NRM-II	\$6,490	\$0
691	VBA	St Petersburg	FL	Ft Myers VR&E Office	0.0275	Minor Lease	\$25	N/A
692	4	Wilmington	DE	Assess and Replace Steam and Condensate Distribution Piping	0.0274	NRM-II	\$3,300	\$0
693	VBA	Salt Lake City	UT	Ogden VR&E Office	0.0273	Minor Lease	\$40	N/A
694	19	Salt Lake City	UT	Renovate Outpatient Substance Abuse	0.0271	NRM-Sus	\$1,980	\$0
695	6	Richmond	VA	Replace HVAC Systems-AC27&AC38	0.0271	NRM-II	\$1,930	\$0
696	11	Saginaw	MI	Nutrition & Environmental Service Renovation	0.0270	NRM-Sus	\$3,025	\$0
697	5	Washington	DC	Replace and Upgrade Elevators B1 and B6	0.0270	NRM-II	\$1,569	\$0
698	7	Atlanta	GA	Renovate and Upgrade Main N&FS Kitchen	0.0270	NRM-Sus	\$9,350	\$0
699	15	Jefferson Barracks	MO	Replace Failing Roofs	0.0269	NRM-II	\$2,500	\$0
700	4	Pittsburgh	PA	Renovate Bldg 1-10 East for Architectural, Mechanical and Electrical Deficiencies	0.0268	NRM-II	\$5,250	\$0
701	9	Murfreesboro	TN	Repair Structural Damage	0.0268	NRM-II	\$1,485	\$0
702	1	Newington	CT	Renovation for Dental Clinic, Building 1	0.0267	NRM-Sus	\$7,745	\$0
703	6	Richmond	VA	Replace HVAC Systems 4, 8 & 9, Bldg 500	0.0264	NRM-II	\$2,500	\$0
704	4	Wilkes Barre	PA	Upgrade HVAC, Phase 2	0.0262	NRM-II	\$4,400	\$0
705	7	Dublin	GA	Upgrade Building Access Control System	0.0261	NRM-II	\$1,850	\$0
706	4	Wilmington	DE	Renovate 4 West	0.0261	NRM-Sus	\$3,300	\$0
707	16	Alexandria	LA	Replace HVAC System in Building 2	0.0261	NRM-II	\$4,842	\$0
708	17	Temple	TX	Expand Primary Care Bldg 163 North	0.0261	NRM-Sus	\$1,680	\$0
709	22	Loma Linda	CA	Upgrade Building Management System	0.0260	NRM-II	\$4,400	\$0
710	4	Wilkes Barre	PA	Renovate 2 West- Rehabilitation	0.0260	NRM-Sus	\$6,600	\$0
711	22	Los Angeles	CA	Install Joint Commission Mandated Environmental Controls	0.0259	NRM-II	\$3,800	\$0
712	8	Miami	FL	Homestead Outpatient Clinic	0.0258	Minor Lease	\$2,725	N/A
713	17	Temple	TX	Renovate DOM C-Wing for Mental Health	0.0257	NRM-Sus	\$9,686	\$0
714	11	Indianapolis	IN	Improve Radiation Oncology	0.0257	NRM-Sus	\$1,100	\$0
715	6	Richmond	VA	Renovate Sterile Processing Service	0.0257	NRM-Sus	\$2,695	\$0

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716	11	Detroit	MI	Replace Medical Center Substations and Transformers	0.0257	NRM-II	\$3,850	\$0
717	3	New York	NY	Expand Emergency Room/Ambulatory Entrance PH 2	0.0257	NRM-Sus	\$6,500	\$0
718	6	Asheville	NC	Upgrade Domestic Water System Bldg 47	0.0256	NRM-II	\$3,300	\$0
719	10	Cincinnati	OH	Renovate 4 East for Research	0.0255	NRM-Sus	\$3,046	\$0
720	5	Perry Point	MD	Improve Physical Security	0.0253	NRM-II	\$5,500	\$0
721	22	Los Angeles	CA	Remove/Mitigate Underground Fuel Storage Tank	0.0253	NRM-II	\$1,200	\$0
722	10	Dayton	OH	Replace Patient Tower Elevator Controls B330	0.0253	NRM-II	\$5,500	\$0
723	2	Buffalo	NY	Upgrade Essential Electric System	0.0252	NRM-II	\$2,197	\$0
724	12	Chicago	IL	Auburn Gresham CBOC	0.0251	Minor Lease	\$500	N/A
725	11	Battle Creek	MI	Renovate Mental Health Building 7-2	0.0250	NRM-Sus	\$2,200	\$0
726	9	Murfreesboro	TN	Upgrade Elevators	0.0248	NRM-II	\$3,630	\$0
727	5	Perry Point	MD	Upgrade Electrical Distribution	0.0248	NRM-II	\$3,850	\$0
728	8	Orlando	FL	Renovate Building 500 for Administrative Space	0.0248	NRM-Sus	\$4,400	\$0
729	8	Miami	FL	Correction of Sanitary Mains Bldg 1, Phase 2	0.0248	NRM-II	\$3,190	\$0
730	2	Buffalo	NY	Correct Electrical Facility Condition Assessment Deficiencies-1	0.0248	NRM-II	\$1,900	\$0
731	7	Montgomery	AL	Improve Streets and Parking Lots	0.0247	NRM-II	\$2,000	\$0
732	1	Boston (WR)	MA	Replace Roofs Buildings 1, 2, and 3 WR	0.0247	NRM-II	\$2,500	\$0
733	9	Huntington	WV	Repair and Upgrade Buildings 23 and 23R	0.0245	NRM-II	\$7,069	\$0
734	3	Brooklyn	NY	Upgrade Architectural Finishes	0.0244	NRM-Sus	\$9,900	\$0
735	23	Minneapolis	MN	Renovate Radiology Department	0.0244	NRM-Sus	\$1,120	\$0
736	VBA	Cleveland	OH	Regional Office 3	0.0244	Minor Lease	\$16	N/A
737	12	Chicago	IL	Masonry Repairs at JB- Group B	0.0243	NRM-II	\$1,400	\$0
738	8	Gainesville	FL	Renovate Ambulatory Care Area - Building 1	0.0243	NRM-Sus	\$7,150	\$0
739	1	White River Junction	VT	Renovate Outpatient Services	0.0243	NRM-Sus	\$3,300	\$0
740	6	Durham	NC	Replace Site Domestic Water Pipeline Loop	0.0242	NRM-II	\$3,800	\$0
741	17	San Antonio	TX	Renovate 2C for Surgical Step-Down Unit	0.0242	NRM-Sus	\$3,080	\$0
742	6	Richmond	VA	Renovate 2nd Floor Clinics	0.0241	NRM-Sus	\$6,820	\$0
743	11	Marion	IN	Improve Infrastructure Building 65	0.0241	NRM-II	\$1,000	\$0
744	16	Jackson	MS	Replace Building 1 Elevators- Phase 1	0.0240	NRM-II	\$3,900	\$0
745	3	Montrose	NY	Replace Street Lighting	0.0239	NRM-II	\$1,800	\$0
746	4	Wilmington	DE	Replace Bldg 15 Elevator P9, Bldg 15 Generator, and Bldg 7 Hydraulic Dock Lift	0.0239	NRM-II	\$1,320	\$0
747	8	San Juan	PR	Replace CCTV System for Parking Garage	0.0239	NRM-II	\$1,100	\$0
748	7	Augusta	GA	Upgrade Downtown Parking/Road Surfaces	0.0239	NRM-II	\$2,438	\$0

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749	4	Coatesville	PA	Replace Mechanical Rooms	0.0239	NRM-II	\$1,725	\$0
750	7	Augusta	GA	Improve Surface Parking/Roadway Uptown	0.0239	NRM-II	\$2,200	\$0
751	4	Lebanon	PA	Replace Chillers	0.0239	NRM-II	\$3,550	\$0
752	11	Battle Creek	MI	Renovate Building 39 for Patient Privacy	0.0238	NRM- Sus	\$5,456	\$0
753	23	Des Moines	IA	Upgrade Surface Parking Lot #6	0.0238	NRM-II	\$2,325	\$0
754	VBA	Waco	TX	Austin VR&E Office	0.0236	Minor Lease	\$186	N/A
755	16	Biloxi	MS	Vet Center	0.0236	Minor Lease	\$36	N/A
756	VBA	Montgomery	AL	Huntsville VR&E Office	0.0236	Minor Lease	\$146	N/A
757	VBA	Atlanta	GA	Tifton VR&E Office	0.0236	Minor Lease	\$168	N/A
758	VBA	Seattle	WA	Regional Office 3	0.0236	Minor Lease	\$39	N/A
759	VBA	Albuquerque	NM	Regional Office 2	0.0236	Minor Lease	\$13	N/A
760	19	Salt Lake City	UT	Upgrade Chilled Water Distribution Line, Phase 6	0.0236	NRM-II	\$4,700	\$0
761	8	Gainesville	FL	Renovate Community Living Center	0.0236	NRM- Sus	\$9,700	\$0
762	11	Danville	IL	Springfield CBOC	0.0236	Minor Lease	\$3,645	N/A
763	15	Marion	IL	Renovate Recreation Hall/ Kitchen, Bldg 2	0.0235	NRM-II	\$2,890	\$0
764	4	Clarksburg	WV	Replace Domestic Water Riser Building 1	0.0233	NRM-II	\$2,200	\$0
765	3	Northport	NY	Replace Roofs and Repair Facades, Phase 2	0.0233	NRM-II	\$4,215	\$0
766	6	Salisbury	NC	Replace Roofs on Buildings 1, 2, 3, and 4	0.0230	NRM-II	\$5,720	\$0
767	4	Clarksburg	WV	Modernize Specialty Clinics	0.0229	NRM- Sus	\$7,145	\$0
768	23	Fargo	ND	Renovate for Medical Specialties/Palliative Care, Hospice & Oncology - Building 46 First Floor Northeast	0.0229	NRM- Sus	\$1,650	\$0
769	VBA	Newark	NJ	Trenton VR&E Office	0.0229	Minor Lease	\$41	N/A
770	16	Muskogee	OK	Replace Roofing for Multiple Buildings	0.0228	NRM-II	\$2,000	\$0
771	2	Buffalo	NY	Renovate Surgery	0.0228	NRM- Sus	\$8,750	\$0
772	5	Martinsburg	WV	Renovate/Upgrade Nutrition & Food Service Kitchen, Bldg 500 Basement	0.0228	NRM- Sus	\$7,175	\$0
773	8	Orlando	FL	Improve Architectural Infrastructure at Lake Baldwin	0.0227	NRM-II	\$6,380	\$0
774	17	Temple	TX	Convert Bldg 44W to Admin	0.0227	NRM- Sus	\$1,650	\$0
775	6	Hampton	VA	Correct Physical Security Requirements	0.0226	NRM- Sus	\$6,829	\$0
776	8	Tampa	FL	Replace & Consolidate Domestic Water Distribution Bldg 1	0.0226	NRM-II	\$6,112	\$0
777	1	Brockton	MA	Install Site Security Systems Campus Wide, Phase 2	0.0225	NRM-II	\$7,150	\$0

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778	6	Salisbury	NC	Correct Legionella Management Deficiencies - Critical Buildings	0.0223	NRM-II	\$8,800	\$0
779	7	Atlanta	GA	Replace Pneumatic Controls with Direct Digital Control and Upgrade with Variable Air Volume Control Boxes	0.0223	NRM-GM	\$3,110	\$0
780	17	Kerrville	TX	Convert Laundry to Energy Efficient Chilled Water System	0.0222	NRM-GM	\$1,400	\$0
781	16	Houston	TX	Replace Nursing Call System on all Units	0.0221	NRM-II	\$6,500	\$0
782	23	Iowa City	IA	Modernization of Life Safety/Security Sys.	0.0221	NRM-II	\$2,607	\$0
783	23	St Cloud	MN	Install HVAC - Basement Building 49	0.0221	NRM-II	\$1,660	\$0
784	12	Hines	IL	Renovate Observation Clinic, Building 200	0.0221	NRM-Sus	\$1,870	\$0
785	5	Perry Point	MD	Upgrade Steam System - Phase V	0.0220	NRM-II	\$3,300	\$0
786	19	Sheridan	WY	Panic Alarm System Upgrade & Exp., Ph II	0.0220	NRM-II	\$1,092	\$0
787	VBA	Des Moines	IA	Parking	0.0218	Minor Lease	\$14	N/A
788	17	Temple	TX	Convert Bldg 46W to Admin	0.0218	NRM-Sus	\$1,153	\$0
789	6	Salisbury	NC	Renovate Building 4-4 for Prosthetics	0.0217	NRM-II	\$6,900	\$0
790	6	Salem	VA	Restore Paving and Access Routes Phase I	0.0217	NRM-II	\$3,850	\$0
791	11	Indianapolis	IN	Replace Server Room	0.0216	NRM-II	\$5,500	\$0
792	3	Montrose	NY	Provide New Medical Ward Annex Building 6 & 7	0.0216	Minor Cons.	\$9,050	\$0
793	8	Miami	FL	Re-pipe Natural Gas Lines and Steam Pipe Insulation	0.0214	NRM-GM	\$6,314	\$0
794	18	Tucson	AZ	Replace Generators Bldgs 5, 40 and 78	0.0214	NRM-II	\$2,200	\$0
795	18	El Paso	TX	Renovate 3rd Floor, Building 1 for Primary Care	0.0212	NRM-Sus	\$2,884	\$0
796	3	Montrose	NY	Replace Locking System	0.0210	NRM-Sus	\$4,915	\$0
797	5	Baltimore	MD	Replace Hot Water Heating System and Repair Cross Connects, Replace Potable Water Pumps, and Improve Steam Trap Monitoring	0.0210	NRM-GM	\$3,725	\$0
798	12	North Chicago	IL	Repair Roads, Curbs, and Sidewalks	0.0209	NRM-Sus	\$2,200	\$0
799	7	Columbia	SC	Replace Hot Water Piping	0.0209	NRM-II	\$1,842	\$0
800	7	Charleston	SC	Resurface and Restripe Parking Lot	0.0208	NRM-II	\$1,500	\$0
801	7	Montgomery	AL	Improve Information Technology Infrastructure - West Campus	0.0208	NRM-Sus	\$1,000	\$0
802	5	Baltimore	MD	Convert 3B Semi Private Beds to Private	0.0208	NRM-Sus	\$7,040	\$0
803	VBA	Atlanta	GA	File Storage at Atlanta Regional Office	0.0205	Minor Lease	\$79	N/A
804	VBA	St Louis	MO	RMC 4	0.0203	Minor Lease	\$84	N/A
805	16	Alexandria	LA	Repair/Replace Plumbing Systems in Bldg 7	0.0202	NRM-II	\$9,388	\$0
806	19	Salt Lake City	UT	Upgrade Secondary Electrical Panel, Ph. 3	0.0201	NRM-II	\$3,500	\$0

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807	1	Manchester	NH	Construct Road and Parking	0.0201	NRM- Sus	\$2,073	\$0
808	10	Dayton	OH	Improve Sub-Specialty Waiting, B310	0.0201	NRM- Sus	\$3,300	\$0
809	9	Memphis	TN	Vet Center	0.0200	Minor Lease	\$599	N/A
810	9	Huntington	WV	Renovate Surgery Phase 2	0.0197	NRM- Sus	\$1,320	\$0
811	10	Cincinnati	OH	Correct FCA Deficiencies-Interior	0.0197	NRM-II	\$2,611	\$0
812	18	Big Spring	TX	Renovate Administration For Physical Therapy and Prosthetics	0.0197	NRM- Sus	\$3,500	\$0
813	23	Iowa City	IA	Upgrade and Expand Hospital Security Systems	0.0196	NRM- Sus	\$2,250	\$0
814	23	Omaha	NE	Correct HVAC in Isolation Rooms (Med/Surg)	0.0195	NRM-II	\$1,100	\$0
815	12	Madison	WI	Replace Communication Systems	0.0195	NRM-II	\$1,100	\$0
816	17	Temple	TX	Convert Bldg 45W to Admin	0.0193	NRM- Sus	\$1,080	\$0
817	22	Las Vegas	NV	Provide ICU Line of Sight	0.0193	NRM- Sus	\$5,687	\$0
818	19	Cheyenne	WY	Move Basement Switchgear	0.0193	NRM-II	\$5,328	\$0
819	10	Cincinnati	OH	Correct Retro-Commissioning Recommendations	0.0193	NRM- GM	\$2,961	\$0
820	22	Loma Linda	CA	High Desert Vet Center	0.0193	Minor Lease	\$481	N/A
821	VBA	San Diego	CA	Regional Office Storage	0.0193	Minor Lease	\$38	N/A
822	15	Marion	IL	Administrative Annex	0.0193	Minor Lease	\$1,393	N/A
823	12	Madison	WI	Repair Laundry Loading Docks/Bldg. 2	0.0192	NRM-II	\$1,900	\$0
824	4	Wilmington	DE	Modify Water Distribution Systems (Legionella Directive)	0.0191	NRM-II	\$3,300	\$0
825	21	Fresno	CA	Improve Site Access and Physical Security Deficiencies	0.0188	NRM- Sus	\$9,172	\$0
826	23	Minneapolis	MN	Renovate Urology	0.0188	NRM- Sus	\$4,180	\$0
827	17	Temple	TX	Convert Bldg 45E to Admin	0.0187	NRM- Sus	\$1,030	\$0
828	4	Coatesville	PA	Renovate Building 2 West	0.0187	NRM- Sus	\$3,300	\$0
829	7	Dublin	GA	Relocate Administrative Services to 9A	0.0183	NRM- Sus	\$1,514	\$0
830	1	Newington	CT	Renovate Eye Clinic, Building 1 Fourth Floor	0.0183	NRM- Sus	\$8,683	\$0
831	6	Asheville	NC	Replace Pneumatic Controls with Direct Digital Controls	0.0182	NRM-II	\$1,650	\$0
832	5	Baltimore	MD	Reactivate 4B as Inpatient Medical/Surgical Beds and Relocate Geriatric Research Education & Clinical Center	0.0182	NRM- Sus	\$4,400	\$0
833	22	Long Beach	CA	Remodel Pathology Histology/Cytology and Other Lab Spaces	0.0181	NRM- Sus	\$4,400	\$0

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834	1	Bedford	MA	Repave Roadway	0.0180	NRM-II	\$1,100	\$0
835	18	Amarillo	TX	Correct Exterior Facade and Foundations	0.0180	NRM-II	\$1,122	\$0
836	9	Murfreesboro	TN	Upgrade Electrical Distribution	0.0179	NRM-II	\$5,500	\$0
837	11	Battle Creek	MI	Tuckpoint Various Buildings	0.0179	NRM-II	\$1,045	\$0
838	2	Albany	NY	Renovate for Ambulatory Surgery	0.0179	NRM- Sus	\$8,801	\$0
839	7	Atlanta	GA	Replace Roofing Building 1A	0.0178	NRM-II	\$1,525	\$0
840	23	Iowa City	IA	Renovate and Expand Physical Therapy	0.0178	NRM- Sus	\$2,550	\$0
841	8	San Juan	PR	Replace Roofing System and Provide Fall Protection	0.0178	NRM-II	\$8,400	\$0
842	7	Birmingham	AL	Expand / Replace Direct Digital Control - 3	0.0178	NRM- GM	\$2,200	\$0
843	1	West Haven	CT	Upgrade Pathology and Histology Laboratory HVAC Systems	0.0177	NRM-II	\$3,168	\$0
844	1	Bedford	MA	Replace Secondary Distribution	0.0177	NRM-II	\$3,300	\$0
845	15	Kansas City	MO	Renovate Outpatient Clinics	0.0177	NRM- Sus	\$4,345	\$0
846	20	Portland	OR	Upgrade and Replace Condensate and Steam Infrastructure Serving Vancouver Campus	0.0177	NRM-II	\$2,500	\$0
847	6	Salisbury	NC	Renovate Bldg 2-2 for Imaging/ Cardiology	0.0176	NRM-II	\$6,029	\$0
848	16	Little Rock	AR	Replacement of Boilers	0.0176	NRM-II	\$4,290	\$0
849	12	North Chicago	IL	Renovate and Expand ICU/CCU	0.0175	NRM- Sus	\$6,000	\$0
850	1	Providence	RI	Replace Boilers in Building 10	0.0174	NRM-II	\$6,750	\$0
851	23	Minneapolis	MN	Repair Main Hospital Bldg Ext. Envelope	0.0174	NRM-II	\$2,000	\$0
852	16	Oklahoma City	OK	Renovate B, C & D Mods for PACT	0.0174	NRM- Sus	\$3,062	\$0
853	18	Albuquerque	NM	Upgrade Nuclear Medicine Area	0.0173	NRM- Sus	\$2,850	\$0
854	11	Indianapolis	IN	Renovate Halls and Walls	0.0173	NRM-II	\$4,400	\$0
855	9	Louisville	KY	Correct Site Access	0.0173	NRM-II	\$1,650	\$0
856	11	Danville	IL	Stationwide Legionella Remediation, Phase I	0.0173	NRM-II	\$3,850	\$0
857	3	Castle Point	NY	Upgrade Central Air Conditioning Plant Chilled Water Units and Distribution Main	0.0172	NRM-II	\$4,400	\$0
858	3	Northport	NY	Replace Roof Building 200	0.0171	NRM-II	\$3,787	\$0
859	4	Pittsburgh	PA	Correct Deficiencies in Bldg 1, Unit 3A SICU	0.0171	NRM-II	\$2,750	\$0
860	2	Buffalo	NY	Replace Fuel Oil Tanks	0.0171	NRM-II	\$1,640	\$0
861	8	Gainesville	FL	Replace Sanitary Sewer Piping	0.0171	NRM-II	\$5,500	\$0
862	8	Bay Pines	FL	Renovate Radiology Support Areas	0.0170	NRM- Sus	\$1,358	\$0
863	3	Brooklyn	NY	Upgrade Life Safety/Critical Branch Electrical Distribution	0.0170	NRM-II	\$9,900	\$0
864	18	Albuquerque	NM	Repair/Replace Water Storage/Connections	0.0169	NRM-II	\$4,500	\$0
865	16	Little Rock	AR	Improve Clinic Spaces and CLC/Common Spaces	0.0169	NRM- Sus	\$7,810	\$0
866	4	Philadelphia	PA	Replace HVAC System for Bldg 2 Phase 2	0.0169	NRM-II	\$1,200	\$0

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867	8	Bay Pines	FL	Resolve Sterile Processing Service Temperature, Humidity, Air Change and Air Flow Deficiencies	0.0169	NRM-II	\$3,465	\$0
868	22	Las Vegas	NV	Construct Additional Parking	0.0169	NRM- Sus	\$1,378	\$0
869	21	Palo Alto	CA	Upgrade Well-water Pump, Storage System, and Irrigation Loop	0.0168	NRM-II	\$3,450	\$0
870	4	Clarksburg	WV	Repair Roofs and Envelopes of Building 7 and Generator Building	0.0168	NRM-II	\$3,300	\$0
871	17	Dallas	TX	Replace/ Upgrade Transfer Switches Bldg 1	0.0168	NRM-II	\$1,100	\$0
872	17	Dallas	TX	Improve Exterior & Bldg Physical Security	0.0168	NRM-II	\$1,100	\$0
873	5	Baltimore	MD	Redesign Condensate Receiver, Upgrade Cooling Towers, and Replace Variable Frequency Drives	0.0167	NRM- GM	\$4,400	\$0
874	23	Fargo	ND	Renovate for Pharmacy, C&P, and Amb: Medical Non-Surg Specialty and Women's Health - First Floor Bldg 46	0.0167	NRM- Sus	\$3,960	\$0
875	22	San Diego	CA	Pharmacy Expansion & Waiting, 1SE	0.0167	NRM- Sus	\$2,464	\$0
876	17	San Antonio	TX	Expand Solar Photovoltaic Carports	0.0165	GMP- Green	\$3,050	\$0
877	3	Brooklyn	NY	Replace Windows	0.0165	NRM-II	\$21,450	\$0
878	11	Detroit	MI	Convert A4S from Inpatient to Outpatient Usage Building 100	0.0163	NRM- Sus	\$4,400	\$0
879	4	Pittsburgh	PA	Replace Air Handling Units (AC9) serving First Floor Clinics	0.0162	NRM-II	\$3,300	\$0
880	4	Wilkes Barre	PA	Renovate Primary Care 2nd Floor	0.0162	NRM- Sus	\$6,600	\$0
881	5	Washington	DC	Upgrade Fire Alarm System	0.0161	NRM-II	\$3,300	\$0
882	1	Manchester	NH	Renovate Community Living Center Corridors and Nurse Station	0.0160	NRM- Sus	\$1,258	\$0
883	3	Northport	NY	Upgrade Electrical Services, Phase 1	0.0160	NRM-II	\$4,515	\$0
884	18	Big Spring	TX	Renovate Outpatient Clinic	0.0159	NRM- Sus	\$1,100	\$0
885	7	Charleston	SC	Lighting Energy Project	0.0159	NRM- GM	\$2,200	\$0
886	22	Loma Linda	CA	Construct Operating Rooms	0.0158	NRM- Sus	\$5,500	\$0
887	3	Montrose	NY	Install new Temperature, pH, and Flow Measuring Devices on Domestic Water Systems at FDR	0.0157	NRM-II	\$2,465	\$0
888	4	Erie	PA	Install Lightning Protection	0.0157	NRM-II	\$1,100	\$0
889	22	San Diego	CA	Correct Fire Safety Deficiencies - TJC PFI	0.0156	NRM-II	\$2,200	\$0
890	22	San Diego	CA	Emergency Department Exterior Access & Signage	0.0156	NRM-II	\$2,310	\$0
891	16	Fayetteville	AR	Renovate Primary Care for PACT Model	0.0155	NRM- Sus	\$7,822	\$0
892	11	Marion	IN	Correct Legionella Deficiencies	0.0155	NRM-II	\$1,650	\$0
893	4	Lebanon	PA	Construct Sterile Processing Unit	0.0155	NRM- Sus	\$1,650	\$0

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894	7	Tuskegee	AL	Replace Building #4A Fan Coil Units	0.0155	NRM- GM	\$2,000	\$0
895	10	Cincinnati	OH	Upgrade Water Systems for Legionella and Improve Water Efficiency	0.0155	NRM- GM	\$1,200	\$0
896	12	Hines	IL	Repair and Restore Building 23	0.0155	NRM- Sus	\$3,150	\$0
897	5	Martinsburg	WV	Renovate Vacated Audiology for Pharmacy and Speech Pathology	0.0155	NRM- Sus	\$1,687	\$0
898	8	Tampa	FL	Replace Bldg 1 HVAC Phase 2	0.0154	NRM-II	\$4,400	\$0
899	7	Charleston	SC	Implement Water Conservation Measures	0.0151	NRM-II	\$1,210	\$0
900	22	San Diego	CA	Replace Airhandlers - Group 1	0.0150	NRM-II	\$4,510	\$0
901	11	Ann Arbor	MI	Upgrade Elevators	0.0150	NRM-II	\$2,750	\$0
902	22	Loma Linda	CA	Renovate 2E (North) for Medical Specialty Clinics	0.0149	NRM- Sus	\$6,850	\$0
903	11	Indianapolis	IN	Upgrade Building Security 2017	0.0147	NRM-II	\$4,400	\$0
904	8	Tampa	FL	Replace Roof System Building 2, 32, 41 and Parts of Building 1	0.0146	NRM-II	\$9,900	\$0
905	1	Brockton	MA	Upgrade IT Infrastructure	0.0144	NRM-II	\$9,900	\$0
906	6	Beckley	WV	Correct IT Infrastructure Deficiencies	0.0140	NRM-II	\$1,485	\$0
907	6	Asheville	NC	Upgrade HVAC Phase 4	0.0139	NRM-II	\$4,180	\$0
908	8	Tampa	FL	Upgrade Chilled Water Distribution	0.0138	NRM-II	\$2,738	\$0
909	11	Battle Creek	MI	Renovate Outpatient Pharmacy & Urgent Care Building 2	0.0138	NRM- Sus	\$4,368	\$0
910	1	Providence	RI	Convert Steam Perimeter Heating System in Wing 2A to Hydronic Heat	0.0138	NRM-II	\$1,650	\$0
911	4	Wilkes Barre	PA	Renovate 2 North Radiology	0.0137	NRM- Sus	\$3,300	\$0
912	3	Bronx	NY	Expand Building Management System for HVAC, Building 100, Phase I	0.0135	NRM-II	\$1,220	\$0
913	4	Philadelphia	PA	Upgrade Automatic Temperature Controls	0.0134	NRM-II	\$1,100	\$0
914	20	Seattle	WA	4W Surgical Specialty Care Clinic Expansion	0.0134	NRM- Sus	\$4,686	\$0
915	7	Montgomery	AL	Improve Energy Efficient HVAC - Phase II	0.0134	NRM- GM	\$1,000	\$0
916	2	Albany	NY	Repair Parking Lots	0.0133	NRM-II	\$9,276	\$0
917	4	Philadelphia	PA	Renovate 7th Floor Building 1	0.0132	NRM-II	\$2,200	\$0
918	21	Palo Alto	CA	Improve Site Infrastructure and Building Engineering Systems	0.0131	NRM-II	\$7,400	\$0
919	23	Iowa City	IA	Convert Fluorescent Lighting to LED, Building 1	0.0130	NRM- GM	\$1,325	\$0
920	10	Cleveland	OH	Renovate Research North	0.0128	NRM- Sus	\$4,100	\$0
921	17	Bonham	TX	Site Perimeter Security	0.0127	NRM-II	\$1,350	\$0
922	7	Charleston	SC	Update Mechanical Systems	0.0127	NRM- GM	\$8,580	\$0
923	7	Montgomery	AL	Improve Interior Lighting Retrofits	0.0125	NRM- GM	\$2,000	\$0
924	8	Tampa	FL	Install Secondary Power Source Central Energy Plant, Building 39	0.0125	NRM-II	\$2,750	\$0
925	3	Bronx	NY	Replace Exterior Windows, Ph I	0.0124	NRM-II	\$2,750	\$0

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926	11	Battle Creek	MI	Replace Exterior Doors and Install Keyless Entry, Various Buildings	0.0124	NRM-II	\$1,680	\$0
927	8	Miami	FL	Replace Coolers and Refrigerators	0.0122	NRM-II	\$2,020	\$0
928	8	San Juan	PR	Upgrade Synchronization Standby Power System	0.0120	NRM-II	\$10,000	\$0
929	19	Fort Harrison	MT	Radiology HVAC Improvements	0.0120	NRM-II	\$2,090	\$0
930	6	Asheville	NC	Franklin Outpatient Clinic	0.0119	Minor Lease	\$769	N/A
931	3	Montrose	NY	Poughkeepsie CBOC	0.0119	Minor Lease	\$700	N/A
932	3	New York	NY	Improve Parking Lot Access	0.0118	NRM-II	\$2,000	\$0
933	19	Salt Lake City	UT	Upgrade Public Address Mass Notification System	0.0117	NRM-Sus	\$4,750	\$0
934	4	Philadelphia	PA	Replace HVAC Systems Building 2, Phase 1	0.0116	NRM-II	\$1,200	\$0
935	22	Los Angeles	CA	Install Condensate Return System Bldg 337	0.0115	NRM-II	\$1,400	\$0
936	2	Buffalo	NY	Renovate for Surgery Procedure Areas	0.0115	NRM-Sus	\$8,800	\$0
937	16	Muskogee	OK	Replace and Upgrade Elevators	0.0114	NRM-II	\$1,888	\$0
938	8	Tampa	FL	Replace Magnetic Resonance Imaging HVAC Bldg 1, Ph 1	0.0114	NRM-II	\$5,720	\$0
939	1	West Haven	CT	Replace Sterilized Processing & Supply Air Handlers	0.0112	NRM-II	\$3,606	\$0
940	3	Montrose	NY	Rehabilitate Water Storage Tower # 54	0.0112	NRM-Sus	\$1,265	\$0
941	20	Portland	OR	Upgrade Campus Wide Energy Usage	0.0112	NRM-GM	\$4,000	\$0
942	15	Marion	IL	Replace Roofs on Buildings 14 and 38	0.0110	NRM-II	\$1,901	\$0
943	23	Fargo	ND	Renovate Basement for Business Occupancy	0.0110	NRM-Sus	\$1,760	\$0
944	7	Augusta	GA	Install Efficient Cooling Equipment, Building 802	0.0109	NRM-GM	\$1,100	\$0
945	17	San Antonio	TX	Renovate 1C for a Comprehensive Women's Clinic	0.0109	NRM-Sus	\$2,036	\$0
946	9	Murfreesboro	TN	Upgrade Energy Management System I	0.0109	NRM-GM	\$1,980	\$0
947	15	St Louis	MO	Repair Exterior Building & Roof Replacement, Building 1	0.0109	NRM-II	\$4,000	\$0
948	23	Fargo	ND	Replace Air Handling Unit 2	0.0108	NRM-II	\$1,100	\$0
949	18	El Paso	TX	Renovate 2nd Floor of Building #1 for Podiatry Clinic	0.0107	NRM-Sus	\$1,939	\$0
950	8	West Palm Beach	FL	Provide Return Ducts and Controllers on Air Handler Units	0.0105	NRM-GM	\$1,090	\$0
951	11	Detroit	MI	Renovate Existing First Floor Registration Area	0.0104	NRM-Sus	\$2,000	\$0
952	23	Minneapolis	MN	Renovate for Community Living Center Unit	0.0103	NRM-Sus	\$1,320	\$0
953	2	Albany	NY	Install New Heating/Cooling Water Main Risers	0.0103	NRM-II	\$4,200	\$0
954	15	St Louis	MO	Women's and Dermatology Clinic	0.0103	Minor Lease	\$125	N/A

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955	19	Salt Lake City	UT	Upgrade Fire Alarms	0.0103	NRM-II	\$1,527	\$0
956	4	Pittsburgh	PA	Replace Kitchen Air Handling Unit (AC6) at University Drive Division	0.0103	NRM-II	\$2,200	\$0
957	3	New York	NY	Upgrade/Improve Site Security	0.0103	NRM- Sus	\$1,485	\$0
958	12	Madison	WI	Renovate Food Production on 2C	0.0101	NRM-II	\$3,855	\$0
959	4	Wilkes Barre	PA	Install Fence and Gates	0.0101	NRM-II	\$2,200	\$0
960	8	Tampa	FL	Upgrade Facility Security	0.0101	NRM- Sus	\$4,600	\$0
961	11	Battle Creek	MI	Maintain Roads & Parking Areas	0.0100	NRM-II	\$3,402	\$0
962	17	Kerrville	TX	Repair Campuswide Storm Drain Main/Inlets and Replace French Drains Bldg 11 and 96	0.0099	NRM-II	\$1,650	\$0
963	16	Fayetteville	AR	Renovate Radiology and Pulmonary for Endoscopy Suite and CT, Bldg 1	0.0099	NRM- Sus	\$2,810	\$0
964	4	Wilmington	DE	Replace Air Handling Units serving Nuclear Medicine and the Lab	0.0099	NRM- Sus	\$1,100	\$0
965	6	Salem	VA	Replace Primary Transformers	0.0099	NRM- Sus	\$9,350	\$0
966	4	Pittsburgh	PA	Resurface Roads and Access Improvements at University Drive - Phase 1	0.0098	NRM- Sus	\$2,200	\$0
967	22	Long Beach	CA	Construct Back-up Oxygen Tank Farm	0.0098	NRM-II	\$5,244	\$0
968	11	Indianapolis	IN	Renovate Emergency Department for Isolation Ward	0.0098	NRM- Sus	\$1,650	\$0
969	4	Pittsburgh	PA	Upgrade Security Systems at UD and HZ	0.0098	NRM- Sus	\$3,300	\$0
970	Staff	Hines	IL	Renovate/Upgrade Security Systems	0.0098	Minor- NRM	\$990	\$0
971	5	Martinsburg	WV	Correct Campus Physical Security Deficiencies	0.0098	NRM-II	\$3,003	\$0
972	3	Brooklyn	NY	Renovate Dental Clinic	0.0098	NRM- Sus	\$1,960	\$0
973	3	New York	NY	Replace Nurse Call System	0.0097	NRM-II	\$5,500	\$0
974	7	Montgomery	AL	Expand Fuel Options - Compressed Natural Gas	0.0096	NRM- GM	\$1,000	\$0
975	7	Dublin	GA	Implement Water Conservation Measures	0.0095	NRM- GM	\$1,100	\$0
976	8	San Juan	PR	Install a Chiller Plant Optimization System	0.0095	NRM- GM	\$2,000	\$0
977	4	Pittsburgh	PA	Replace Doors in Operating Room Suite at University Drive	0.0095	NRM- Sus	\$2,950	\$0
978	3	Bronx	NY	Expand Building Management System for HVAC, Building 100, Phase II	0.0094	NRM-II	\$1,470	\$0
979	3	Montrose	NY	Provide Transitional Residence in Building 30	0.0094	NRM- Sus	\$2,465	\$0
980	23	Sioux Falls	SD	Renovation of Physical and Occupational Therapy	0.0094	NRM- Sus	\$3,480	\$0
981	19	Salt Lake City	UT	Replace Boiler #1	0.0093	NRM-II	\$3,100	\$0
982	2	Batavia	NY	Replace Windows Campus Wide	0.0093	NRM- GM	\$2,750	\$0

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983	19	Salt Lake City	UT	Replace Water Mains/Soft Water	0.0092	NRM-II	\$2,475	\$0
984	3	Montrose	NY	Renovate Building 15 CLC For Single Occupancy and Private Bathroom	0.0091	NRM-II	\$8,225	\$0
985	8	Orlando	FL	Replace Med Gas Distribution and Outlets	0.0090	NRM-II	\$5,060	\$0
986	16	Little Rock	AR	Upgrade & Expand Energy Management Sys	0.0089	NRM-II	\$5,840	\$0
987	12	Hines	IL	Renovate Eye Clinic, Building 200	0.0088	NRM- Sus	\$6,499	\$0
988	11	Indianapolis	IN	Correct Accessibility Deficiencies	0.0088	NRM-II	\$1,980	\$0
989	11	Detroit	MI	Installation of Anti Climb Fencing at Two Parking Structures	0.0086	NRM- Sus	\$2,750	\$0
990	3	Northport	NY	Replace Air Handlers, Phase 2	0.0086	NRM-II	\$6,458	\$0
991	9	Nashville	TN	Upgrade HVAC, Phase 2	0.0085	NRM- GM	\$2,770	\$0
992	3	Castle Point	NY	Replace Steam Traps Campus Wide	0.0085	NRM-II	\$1,300	\$0
993	8	San Juan	PR	Renovate Chiller Plant	0.0084	NRM-II	\$4,050	\$0
994	2	Albany	NY	Renovate for CLC/Hospice Phase 3	0.0084	NRM- Sus	\$7,140	\$0
995	18	Phoenix	AZ	Renovate and Upgrade Building 10-Laundry	0.0083	NRM-II	\$1,650	\$0
996	19	Fort Harrison	MT	Replace Penthouse HVAC Systems	0.0083	NRM-II	\$2,420	\$0
997	4	Wilkes Barre	PA	Renovate 3 North Laboratory	0.0082	NRM- Sus	\$5,500	\$0
998	3	Northport	NY	Replace Roofs and Repair Facades, Phase 1	0.0081	NRM-II	\$3,764	\$0
999	19	Fort Harrison	MT	Modernize Primary Electrical Distribution	0.0081	NRM-II	\$2,716	\$0
1000	20	White City	OR	Replace Boilers	0.0081	NRM-II	\$6,575	\$0
1001	7	Atlanta	GA	Implement Retrocomissioning Recommendation - 3	0.0081	NRM- GM	\$2,200	\$0
1002	7	Tuskegee	AL	Improve Interior Lighting	0.0080	NRM- GM	\$2,000	\$0
1003	19	Grand Junction	CO	Replace Boilers and Controls (PH2)	0.0080	NRM-II	\$5,390	\$0
1004	8	Tampa	FL	Reconfigure Chilled Water System Bldg 38	0.0080	NRM-II	\$2,217	\$0
1005	1	Providence	RI	Convert HVAC Controls in Various Units to Full Digital Control	0.0080	NRM-II	\$1,125	\$0
1006	1	Providence	RI	Replace Deficient Space for Linen Service and Convert Space for Research	0.0080	NRM- Sus	\$3,046	\$0
1007	23	Iowa City	IA	Backfill 4South for Surgical Support	0.0079	NRM- Sus	\$4,170	\$0
1008	17	Dallas	TX	Repair/Replace Roadways and Sidewalks	0.0078	NRM-II	\$1,150	\$0
1009	4	Philadelphia	PA	Improve Architectural for Inpatient Wards on 5th and 6th Floors	0.0077	NRM- Sus	\$2,805	\$0
1010	8	San Juan	PR	Replace Generator Number 5	0.0076	NRM-II	\$3,600	\$0
1011	16	Oklahoma City	OK	Renovate Nutrition & Food Service Kitchen	0.0075	NRM- Sus	\$4,018	\$0
1012	3	Montrose	NY	Install Solar PV and Solar Thermal	0.0074	NRM- GM	\$2,500	\$0
1013	21	Palo Alto	CA	Renovate Offices for Clinical and Administrative Support	0.0074	NRM- Sus	\$6,900	\$0
1014	9	Memphis	TN	Install Energy Efficient Motors and Equipment	0.0074	NRM- GM	\$1,661	\$0

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1015	9	Nashville	TN	Renovate for Specialty Clinics and Oncology	0.0074	NRM- Sus	\$6,000	\$0
1016	9	Murfreesboro	TN	Replace Chilled Water Loop	0.0074	NRM-II	\$4,400	\$0
1017	3	Brooklyn	NY	Upgrade Elevators	0.0073	NRM-II	\$2,750	\$0
1018	2	Albany	NY	Renovate Main Hospital Basement	0.0072	NRM- Sus	\$4,296	\$0
1019	7	Augusta	GA	Upgrade Elevator Systems, Building 801	0.0072	NRM-II	\$6,309	\$0
1020	4	Altoona	PA	Replace Building 1 Pneumatic HVAC Control With Direct Digital Control	0.0071	NRM-II	\$3,940	\$0
1021	23	Fargo	ND	Correct Electrical System Issues	0.0069	NRM-II	\$3,030	\$0
1022	4	Wilmington	DE	Provide Chiller Plant Redundancy	0.0067	NRM-II	\$2,200	\$0
1023	3	Bronx	NY	Clean and Reseal Building Exterior (Bldg 105 & 106)	0.0066	NRM- Sus	\$1,925	\$0
1024	3	St Albans	NY	Renovate Dental Clinic	0.0065	NRM- Sus	\$1,320	\$0
1025	7	Augusta	GA	Replace Roofs Uptown	0.0065	NRM-II	\$2,750	\$0
1026	4	Pittsburgh	PA	Replace Air Handling Unit (AC2) Serving Blood Bank	0.0065	NRM-II	\$1,100	\$0
1027	4	Pittsburgh	PA	Replace Air Handling Unit (AC1) Serving Pathology Lab	0.0065	NRM-II	\$1,100	\$0
1028	22	Long Beach	CA	Correct Exterior Wall and Bldg Exterior Finishes Various Buildings and Structures	0.0064	NRM-II	\$6,600	\$0
1029	1	West Haven	CT	Upgrade/Repair Plumbing Sys, Bldgs 1 & 2	0.0064	NRM-II	\$7,471	\$0
1030	23	Des Moines	IA	Carroll CBOC	0.0063	Minor Lease	\$570	N/A
1031	19	Fort Harrison	MT	Reclaimers, Boiler Plant 171	0.0063	NRM- GM	\$1,950	\$0
1032	16	Little Rock	AR	Develop Private/Semi-Private Bed Spaces	0.0063	NRM- Sus	\$8,360	\$0
1033	8	Tampa	FL	Replace Stormwater Distribution Sys Bldg 1	0.0063	NRM-II	\$9,146	\$0
1034	3	Bronx	NY	Clean & Reseal Building Exterior Building (Bldg 100)	0.0063	NRM- Sus	\$1,320	\$0
1035	8	Miami	FL	Renovate Passenger and Service Elevators	0.0063	NRM-II	\$9,090	\$0
1036	1	Manchester	NH	Maintain and Improve HVAC Systems	0.0062	NRM- GM	\$1,224	\$0
1037	11	Indianapolis	IN	Renovate Space for Substance Abuse Treatment	0.0061	NRM- Sus	\$1,100	\$0
1038	23	Iowa City	IA	Replace Existing Compressors/Vacuum Systems	0.0061	NRM- GM	\$2,310	\$0
1039	4	Erie	PA	Upgrade Mechanical Systems	0.0061	NRM-II	\$1,161	\$0
1040	8	Tampa	FL	Replace Sanitary Sewer Drainage Sys Bldg 1	0.0061	NRM-II	\$8,600	\$0
1041	1	West Haven	CT	Removal and Upgrade of Water System Hammer Arrestors – Legionella	0.0061	NRM-II	\$2,277	\$0
1042	7	Montgomery	AL	Improve Chiller Efficiency	0.0061	NRM- GM	\$1,000	\$0
1043	19	Fort Harrison	MT	Insulation of Pipe Systems and Damper Upgrade	0.0060	NRM- GM	\$1,000	\$0
1044	3	Brooklyn	NY	Replace Radiator Steam Control Valve	0.0059	NRM-II	\$2,090	\$0
1045	11	Indianapolis	IN	Repair Exterior Infrastructure	0.0059	NRM-II	\$4,950	\$0

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1046	3	St Albans	NY	Renovate Prosthetics Department	0.0059	NRM- Sus	\$1,980	\$0
1047	3	St Albans	NY	Renovate Outpatient Pharmacy	0.0059	NRM- Sus	\$1,040	\$0
1048	19	Salt Lake City	UT	Expand Warehouse	0.0059	NRM-II	\$1,520	\$0
1049	2	Batavia	NY	Upgrade Elevators Bldgs 2, 4, and 5	0.0059	NRM-II	\$1,650	\$0
1050	4	Clarksburg	WV	Monongalia County CBOC	0.0059	Minor Lease	\$595	N/A
1051	4	Clarksburg	WV	Wood County CBOC	0.0059	Minor Lease	\$607	N/A
1052	7	Montgomery	AL	Implement Holistic Feasibility Study Recommendations	0.0058	NRM- GM	\$8,000	\$0
1053	21	Fresno	CA	Repair/Replace Mechanical Systems Bldg 1	0.0058	NRM-II	\$4,510	\$0
1054	VBA	St Petersburg	FL	Correct Water and Energy Usage Deficiencies at Regional Office	0.0058	Minor- NRM	\$1,000	\$0
1055	23	Sioux Falls	SD	Replace Air Cond. Unit, Bldg 1, Tower	0.0056	NRM-II	\$1,090	\$0
1056	2	Bath	NY	Renovate Main Kitchen, B24	0.0055	NRM- Sus	\$1,375	\$0
1057	2	Buffalo	NY	Renovate for Second Cardiac Cath Lab	0.0055	NRM- Sus	\$3,160	\$0
1058	6	Salem	VA	Repair Steam Distribution System	0.0055	NRM-II	\$3,300	\$0
1059	2	Batavia	NY	Replace Water Distribution System	0.0055	NRM-II	\$2,280	\$0
1060	4	Pittsburgh	PA	Correct Main Entrance Deficiencies at UD	0.0055	NRM-II	\$2,200	\$0
1061	4	Philadelphia	PA	Repair Sanitary Lines Building 1	0.0054	NRM-II	\$1,100	\$0
1062	1	Newington	CT	Correct Electrical Deficiencies Phase 2	0.0053	NRM-II	\$7,343	\$0
1063	20	Seattle	WA	Upgrade Fire Panel Systems	0.0053	NRM-II	\$2,200	\$0
1064	15	Poplar Bluff	MO	Replace Generator	0.0053	NRM-II	\$1,315	\$0
1065	7	Augusta	GA	Renovate Building 801 Bathroom Facilities	0.0052	NRM- Sus	\$2,101	\$0
1066	2	Buffalo	NY	Renovate for Prep and Recovery	0.0051	NRM- Sus	\$4,100	\$0
1067	3	Montrose	NY	Replace Elevator, Building 1	0.0051	NRM-II	\$1,900	\$0
1068	1	West Haven	CT	Removal of Water System Dead Ends- Legionella	0.0051	NRM-II	\$1,866	\$0
1069	2	Canandaigua	NY	Install Environmental Control Measures	0.0051	NRM- GM	\$2,200	\$0
1070	7	Tuskegee	AL	Implement Holistic Feasibility Study Recommendation	0.0050	NRM- GM	\$5,000	\$0
1071	17	Bonham	TX	Upgrade Electrical and Mechanical for Clinic	0.0050	NRM-II	\$1,650	\$0
1072	23	Des Moines	IA	Upgrade Flat Tile Roofs	0.0049	NRM-II	\$1,680	\$0
1073	3	East Orange	NJ	Core Lab Consolidation - Bldg 1	0.0049	NRM- Sus	\$4,070	\$0
1074	3	New York	NY	Repair Exterior Façade and Brick Cleaning	0.0049	NRM-II	\$4,575	\$0
1075	3	Montrose	NY	Construct Audiology Suite, Building 3	0.0048	NRM- Sus	\$1,290	\$0
1076	19	Fort Harrison	MT	LED Lighting Phase I	0.0048	NRM- GM	\$1,100	\$0
1077	23	Minneapolis	MN	Consolidate Patient Services	0.0048	NRM- Sus	\$3,920	\$0

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1078	19	Fort Harrison	MT	Replace Air Handlers - Building 154	0.0047	NRM-II	\$1,815	\$0
1079	11	Indianapolis	IN	Replace Roofs	0.0047	NRM-II	\$1,100	\$0
1080	3	East Orange	NJ	Renovate Bathrooms	0.0047	NRM-II	\$3,080	\$0
1081	4	Pittsburgh	PA	Upgrade Nurse Call Systems in Units G South, 3A and 1 South at Heinz	0.0046	NRM-II	\$5,500	\$0
1082	4	Philadelphia	PA	Modernize Dental Exam Rooms	0.0046	NRM-Sus	\$1,100	\$0
1083	17	San Antonio	TX	Upgrade Ceilings, Lights and Casework in Research	0.0046	NRM-II	\$1,540	\$0
1084	21	Palo Alto	CA	Expand Photovoltaic System	0.0045	GMP-Green	\$6,700	\$0
1085	7	Tuskegee	AL	Install HVAC Units for Buildings 14, 15, 88 and 65	0.0045	NRM-GM	\$2,500	\$0
1086	19	Grand Junction	CO	Replace Sanitary Sewer Mains and Laterals in Building 1	0.0044	NRM-II	\$1,425	\$0
1087	19	Fort Harrison	MT	Building 141 Heating	0.0044	NRM-II	\$1,452	\$0
1088	2	Albany	NY	Renovate Radiology	0.0043	NRM-Sus	\$8,489	\$0
1089	18	Albuquerque	NM	Increase Electrical Capacity-Phase 1	0.0043	NRM-II	\$3,000	\$0
1090	1	Providence	RI	Repair Chilled Water Sys for Bldg 1 D-Wing	0.0043	NRM-II	\$1,000	\$0
1091	8	Bay Pines	FL	Renovate Kitchen - Building 100	0.0042	NRM-Sus	\$6,500	\$0
1092	8	San Juan	PR	Separate Life Safety and Critical Branches at Main Hospital Bldg	0.0042	NRM-II	\$4,008	\$0
1093	21	San Francisco	CA	Construct Bus/Vehicle Circle for Main Hospital and Clinic Buildings	0.0042	NRM-II	\$3,080	\$0
1094	22	San Diego	CA	Energy Management Controls Integration I	0.0041	NRM-GM	\$1,870	\$0
1095	19	Salt Lake City	UT	Upgrade Physical Security	0.0039	NRM-II	\$3,550	\$0
1096	3	Castle Point	NY	Relocation of SPS Services to Grnd Fl, B 18	0.0039	NRM-II	\$2,325	\$0
1097	8	West Palm Beach	FL	Improve Acute Care Unit 6B Renovate/Replace Original Finishes	0.0039	NRM-Sus	\$2,240	\$0
1098	4	Pittsburgh	PA	Resurface Roads and Access Improvements at Heinz Division - Phase 1	0.0038	NRM-II	\$8,250	\$0
1099	8	Miami	FL	Upgrade Water Mains to Building 1	0.0038	NRM-II	\$5,349	\$0
1100	4	Butler	PA	Upgrade Building 4	0.0036	NRM-II	\$1,540	\$0
1101	22	Loma Linda	CA	Prosthetics	0.0036	Minor Lease	\$1,554	N/A
1102	1	Newington	CT	Replace and Repair Plumbing Systems, Buildings 1, 2E, 2W, & 3	0.0035	NRM-II	\$6,547	\$0
1103	7	Tuskegee	AL	Expand and Install Energy Efficient Roof Coating	0.0035	NRM-GM	\$2,000	\$0
1104	18	Tucson	AZ	Replace Ancillary Boiler Plant Equip/Control	0.0035	NRM-II	\$1,430	\$0
1105	23	Minneapolis	MN	Upgrade Cath Lab	0.0034	NRM-Sus	\$1,500	\$0
1106	17	Kerrville	TX	Remodel Recreation Hall and Basement Halls and Walls	0.0034	NRM-Sus	\$2,750	\$0
1107	2	Albany	NY	Relocate and Enlarge Endoscopy	0.0034	NRM-Sus	\$3,105	\$0

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1108	8	San Juan	PR	Renovate Main Facility Exterior Wall Finish, Roads and Sidewalks	0.0034	NRM-II	\$3,730	\$0
1109	3	East Orange	NJ	Renovate Building 7 Animal Lab and Research	0.0032	NRM- Sus	\$4,900	\$0
1110	2	Buffalo	NY	Renovate Ward 9C for Inpatient Medical Unit	0.0032	NRM- Sus	\$3,600	\$0
1111	3	Montrose	NY	Relocate Supportive Services and Primary Care to Building 3	0.0032	NRM-II	\$2,380	\$0
1112	20	American Lake	WA	Upgrade Building Communication Closets and Security	0.0031	NRM-II	\$1,000	\$0
1113	8	Miami	FL	Renovate 4AB inpatient Mental Health	0.0031	NRM- Sus	\$7,500	\$0
1114	18	Tucson	AZ	Legionella Water Loop Repairs, Bldgs 30, 67	0.0031	NRM-II	\$1,200	\$0
1115	4	Philadelphia	PA	Upgrade Halls and Walls	0.0031	NRM- Sus	\$2,200	\$0
1116	4	Clarksburg	WV	Replace Overhead Paging System	0.0031	NRM-II	\$1,620	\$0
1117	7	Augusta	GA	Expand/Replace Direct Digital Control, Building 801	0.0030	NRM- GM	\$3,764	\$0
1118	23	Fargo	ND	Replace Nurse Call System	0.0030	NRM- Sus	\$3,300	\$0
1119	3	St Albans	NY	Replace High Voltage Switchgear	0.0030	NRM-II	\$2,200	\$0
1120	22	Los Angeles	CA	Replace Water Main Lines and Tank Valves	0.0029	NRM-II	\$3,850	\$0
1121	4	Wilkes Barre	PA	Correct Electrical Deficiencies	0.0029	NRM-II	\$4,400	\$0
1122	22	San Diego	CA	Replace Sewer Risers Building 1	0.0029	NRM-II	\$2,970	\$0
1123	9	Memphis	TN	Install Lighting Controls	0.0028	NRM- GM	\$1,540	\$0
1124	18	Phoenix	AZ	Renovate Building 1-Halls & Walls	0.0028	NRM-II	\$7,150	\$0
1125	8	Miami	FL	Renovate Research Labs, Buildings 1 and 7	0.0028	NRM-II	\$8,000	\$0
1126	22	Loma Linda	CA	Renovate Nutrition/SPS/Warehouse	0.0027	NRM- Sus	\$6,710	\$0
1127	VBA	Houston	TX	Repair Window Seals & Single Pane Glass at Regional Office	0.0027	Minor- NRM	\$2,930	\$0
1128	19	Fort Harrison	MT	Miles City, Remodel & Alter Exhaust Sys	0.0027	NRM-II	\$1,950	\$0
1129	8	West Palm Beach	FL	Renovate Laundry Space to Replace Original Equipment	0.0027	NRM- Sus	\$5,110	\$0
1130	4	Clarksburg	WV	Construct East Parking Lot	0.0026	NRM- Sus	\$1,610	\$0
1131	4	Erie	PA	Renovate Exterior Building	0.0026	NRM-II	\$2,200	\$0
1132	4	Pittsburgh	PA	Upgrade Boiler Dual Fuel Burners at HD	0.0026	NRM-II	\$5,500	\$0
1133	1	West Haven	CT	Interconnect Facility Water Mains and Addition of Automatic Flushers – Legionella	0.0024	NRM-II	\$1,581	\$0
1134	12	Madison	WI	Tuck Pointing Main Hospital	0.0024	NRM-II	\$2,500	\$0
1135	7	Montgomery	AL	Expand Fuel Options - Biodiesel Station	0.0022	NRM- GM	\$2,000	\$0
1136	19	Denver	CO	Mountain Towers Office	0.0022	Minor Lease	\$215	N/A
1137	1	Newington	CT	Correct Pressure Differentials in Clean and Soiled Storage Areas	0.0022	NRM-II	\$1,645	\$0
1138	18	El Paso	TX	Renovate Dental Clinic to Surgical Clinic Space	0.0021	NRM- Sus	\$1,942	\$0

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1139	4	Pittsburgh	PA	Upgrade Surgical Suite to Include Hybrid Operating Room	0.0021	NRM-Sus	\$4,400	\$0
1140	4	Coatesville	PA	Replace Fan Coil Units - Buildings 6, 7 & 8	0.0021	NRM-II	\$3,300	\$0
1141	23	Fargo	ND	Replace Int. Finishes/Door Hardware, Ph 1	0.0021	NRM-II	\$2,200	\$0
1142	6	Fayetteville	NC	Renovate Bldg 11 for Historic Preservation	0.0020	NRM-II	\$3,636	\$0
1143	4	Pittsburgh	PA	Renovate Emergency Department at University Drive	0.0020	NRM-Sus	\$4,400	\$0
1144	3	Brooklyn	NY	Replace Pressure Reducing Valve and Condensate Pump Bldg 2	0.0020	NRM-II	\$1,200	\$0
1145	12	Madison	WI	Replace Flooring/Wall Covering - 2	0.0020	NRM-II	\$1,100	\$0
1146	23	Sioux Falls	SD	Renovation for Facility Education and Meeting Space	0.0020	NRM-Sus	\$1,658	\$0
1147	4	Pittsburgh	PA	Upgrade Building 53 Maintenance Garage at Heinz Division	0.0020	NRM-Sus	\$8,250	\$0
1148	23	Minneapolis	MN	Renovate Halls and Walls	0.0019	NRM-II	\$2,000	\$0
1149	3	East Orange	NJ	Renovate Outpatient Dental Clinic	0.0019	NRM-Sus	\$3,350	\$0
1150	2	Albany	NY	Relocate Respiratory Therapy	0.0019	NRM-Sus	\$1,241	\$0
1151	3	St Albans	NY	Upgrade Architectural Finishes	0.0019	NRM-II	\$7,150	\$0
1152	3	Northport	NY	Replace Roofs and Repair Facades, Phase 3	0.0019	NRM-II	\$1,708	\$0
1153	4	Pittsburgh	PA	Renovate Building One, 5East/6East Units for 48-Hour Observation	0.0019	NRM-Sus	\$4,400	\$0
1154	3	St Albans	NY	Replace Pump Station & Control Pumps	0.0018	NRM-GM	\$2,060	\$0
1155	3	Montrose	NY	Campus Water Distribution Study and Deficiency Correction	0.0017	NRM-II	\$5,125	\$0
1156	4	Altoona	PA	Correct Retro-commissioning Discrepancies Phase 2	0.0017	NRM-Sus	\$3,722	\$0
1157	17	Waco	TX	Relocate Kitchen Bldg 202	0.0017	NRM-Sus	\$4,733	\$0
1158	4	Philadelphia	PA	Upgrade Existing Lightning Protection	0.0017	NRM-II	\$1,100	\$0
1159	11	Indianapolis	IN	Conduct Contingency Water Supply Study and Remediation	0.0017	NRM-Sus	\$5,500	\$0
1160	4	Altoona	PA	Renovate Facilities Shop Areas In Basement	0.0017	NRM-Sus	\$2,669	\$0
1161	VBA	Manila	RP	Director's Residence	0.0017	Minor Lease	\$56	N/A
1162	23	Sioux Falls	SD	Replace Building 5 Transformers	0.0016	NRM-II	\$1,090	\$0
1163	16	Alexandria	LA	Repair/Replace Roof of Building 7	0.0016	NRM-II	\$3,004	\$0
1164	23	Iowa City	IA	Renovate 8W Hematology & Oncology	0.0015	NRM-II	\$3,050	\$0
1165	7	Tuskegee	AL	Correct Heating and Cooling in Buildings 5 and 68	0.0015	NRM-GM	\$3,000	\$0
1166	3	East Orange	NJ	Improve Site IT	0.0015	NRM-II	\$2,007	\$0
1167	1	Bedford	MA	Replace Storm Water Inlets and Outlets	0.0014	NRM-II	\$1,100	\$0
1168	3	St Albans	NY	Repair Facility Envelope Structural	0.0014	NRM-II	\$2,000	\$0
1169	7	Birmingham	AL	Replace Finishes on Ground Floor	0.0014	NRM-II	\$1,375	\$0
1170	4	Erie	PA	Construct new Recreation/Group Room	0.0014	NRM-II	\$1,200	\$0
1171	7	Montgomery	AL	Repair and Improve Roof Efficiency	0.0013	NRM-GM	\$2,000	\$0

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1172	3	East Orange	NJ	Improve Plumbing system	0.0013	NRM-II	\$2,420	\$0
1173	22	Las Vegas	NV	Convert Interior Lighting System to LED	0.0013	NRM-GM	\$8,199	\$0
1174	2	Albany	NY	Renovate Offices Phase I	0.0013	NRM-Sus	\$1,268	\$0
1175	17	Waco	TX	Relocate Canteen Bldg 202	0.0012	NRM-Sus	\$2,299	\$0
1176	9	Memphis	TN	Renovate Eye Clinic for Expanded Ophthalmology	0.0011	NRM-Sus	\$1,150	\$0
1177	7	Charleston	SC	Implement Steam Audit Recommendations - 5	0.0011	NRM-GM	\$1,110	\$0
1178	3	Northport	NY	Upgrade Electrical Services, Phase 2	0.0011	NRM-II	\$6,110	\$0
1179	23	Sioux Falls	SD	Repair Exterior Deficiencies Bldg 5	0.0011	NRM-II	\$1,090	\$0
1180	7	Birmingham	AL	Replace Finishes on 3rd Floor of Blind Rehabilitation Center	0.0011	NRM-II	\$1,375	\$0
1181	4	Clarksburg	WV	Morgantown Vet Center	0.0010	Minor Lease	\$113	N/A
1182	15	Columbia	MO	Remodel 5th Floor for Clinical/Education/Admin	0.0010	NRM-Sus	\$4,919	\$0
1183	8	West Palm Beach	FL	Replace Pneumatic Tube System	0.0009	NRM-II	\$2,400	\$0
1184	11	Indianapolis	IN	Upgrade Information Tech. Infrastructure	0.0009	NRM-II	\$1,650	\$0
1185	16	Alexandria	LA	Renovate Acute Psych Unit (9A) & Convert Intermediate Psych Unit (9B) to a Residential Rehabilitation Treatment Program	0.0009	NRM-Sus	\$9,750	\$0
1186	23	Iowa City	IA	Modernize Existing Chillers	0.0009	NRM-II	\$3,850	\$0
1187	4	Erie	PA	Upgrade Existing Security System	0.0009	NRM-II	\$1,540	\$0
1188	6	Fayetteville	NC	Replace Underground Steam/Condensate Lines and Chiller Water from Maintenance Area to Main Medical Building	0.0008	NRM-II	\$5,359	\$0
1189	21	San Francisco	CA	Renovate Building 22 for Hoptel	0.0008	NRM-Sus	\$1,210	\$0
1190	1	West Haven	CT	Correct Pressure Differentials in Clean and Soiled Storage Areas	0.0007	NRM-II	\$2,404	\$0
1191	3	Brooklyn	NY	Replace Generator	0.0007	NRM-II	\$1,210	\$0
1192	3	Castle Point	NY	Replace High Pressure Steam Lines and Pumps in Tunnel & Trench	0.0007	NRM-II	\$1,042	\$0
1193	11	Indianapolis	IN	Expand Eye Clinic	0.0007	NRM-Sus	\$1,100	\$0
1194	1	West Haven	CT	Replace Nurse Call System, Buildings 1 & 2	0.0007	NRM-Sus	\$2,090	\$0
1195	11	Danville	IL	Remove and Replace Roof Building 104	0.0007	NRM-II	\$1,210	\$0
1196	11	Indianapolis	IN	Install Energy Savings System	0.0007	NRM-GM	\$1,100	\$0
1197	17	Bonham	TX	Improve Water Efficiency	0.0007	NRM-GM	\$1,500	\$0
1198	3	Montrose	NY	Install Ground Source Heat Pumps	0.0006	GMP-Green	\$1,200	\$0
1199	8	Tampa	FL	Upgrade Hosp Lighting Controls Bldg 1 FL- G thru 2	0.0006	NRM-GM	\$1,500	\$0

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1200	8	Miami	FL	Renovate Interior Corridor, Building 1, Phase 3, Floors 4-12	0.0006	NRM-Sus	\$7,200	\$0
1201	3	Montrose	NY	Replace Steam Regulators	0.0006	NRM-GM	\$2,400	\$0
1202	7	Atlanta	GA	Renovate CLC Kitchen	0.0006	NRM-II	\$3,300	\$0
1203	4	Pittsburgh	PA	Rebalance Fan Systems at Heinz Division	0.0006	NRM-Sus	\$1,100	\$0
1204	3	Castle Point	NY	Campus Way Finding	0.0006	NRM-II	\$3,035	\$0
1205	7	Atlanta	GA	Retrofit Lighting for Energy Savings	0.0005	NRM-GM	\$1,320	\$0
1206	8	West Palm Beach	FL	Replace Site Irrigation System	0.0004	NRM-II	\$1,010	\$0
1207	21	Palo Alto	CA	Relocate Site Utilities to Construct Fisher House Central Reception Building	0.0004	NRM-Sus	\$3,575	\$0
1208	8	Miami	FL	Renovate Ambulatory Surgery	0.0004	NRM-Sus	\$1,418	\$0
1209	8	Miami	FL	Renovate Inpatient Mental Health Fourth Floor	0.0004	NRM-Sus	\$6,718	\$0
1210	4	Pittsburgh	PA	Renovate Building One, Second Floor (2A) for Specialty Clinics	0.0004	NRM-Sus	\$4,950	\$0
1211	23	Iowa City	IA	Renovate Biomedical & Maintenance Shops	0.0003	NRM-II	\$3,530	\$0
1212	9	Louisville	KY	Correct Outbuilding Exterior Deficiencies	0.0003	NRM-Sus	\$1,100	\$0
1213	23	Sioux Falls	SD	Repair Concrete	0.0003	NRM-II	\$1,001	\$0
1214	23	Minneapolis	MN	Create First Impressions Phase 2	0.0003	NRM-Sus	\$1,420	\$0
1215	3	Brooklyn	NY	Replace Fire Tube Boiler	0.0003	NRM-GM	\$3,300	\$0
1216	4	Pittsburgh	PA	Install Central Control Systems for Exterior and Interior Lighting at Heinz	0.0003	NRM-Sus	\$2,200	\$0
1217	3	Bronx	NY	Renovate ICU	0.0002	NRM-Sus	\$3,300	\$0
1218	23	Iowa City	IA	Modernize Existing 'A' Bank Elevators	0.0002	NRM-II	\$1,650	\$0
1219	4	Altoona	PA	Renovate Specialty Clinic	0.0002	NRM-Sus	\$3,606	\$0
1220	3	Montrose	NY	Hudson River Access Repair/Rehabilitation	0.0001	NRM-II	\$1,075	\$0
1221	23	Sioux Falls	SD	Replace Boiler Plant Equipment	0.0001	NRM-II	\$1,650	\$0
1222	3	St Albans	NY	Replace Steam Control Valves	0.0001	NRM-GM	\$1,332	\$0
1223	3	Brooklyn	NY	Install Secondary Main Water Supply Line	0.0001	NRM-II	\$1,540	\$0
1224	8	Tampa	FL	Renovate Bldg 1 Wings 6S 6N 6W 7N & 7S	0.0001	NRM-Sus	\$9,251	\$0
1225	8	Miami	FL	Reseal Roads in Parking Lot & Repair Issues	0.0001	NRM-II	\$1,020	\$0
1226	3	Brooklyn	NY	Renovate Specialty Care Clinic	0.0001	NRM-II	\$1,760	\$0
1227	4	Clarksburg	WV	Replace Boiler Plant DA and Condens.Tanks	0.0001	NRM-II	\$2,000	\$0
1228	23	Fargo	ND	Install LED Solar Power Parking Lot Lights	0.0000	GMP-Green	\$568	\$0
1229	6	Beckley	WV	Correct Domestic Water Supply System	0.0000	NRM-II	\$3,025	\$0
1230	4	Pittsburgh	PA	Expand Cellular and Guest Wi-Fi Service at UD and HZ	0.0000	NRM-II	\$3,300	\$0

Priority #	Admin/ VISN	City	ST	Project Name – Short Description 2017 SCIP List	Total Score	Capital Prog.	Total Estimated Cost (\$000)	2017 Request (\$000)
1231	15	Wichita	KS	Renovate Backfill of Building 26	0.0000	NRM- Sus	\$1,500	\$0
1232	3	Northport	NY	Upgrade Fuel Dispensing Systems	0.0000	NRM-II	\$1,000	\$0
1233	3	East Orange	NJ	Replace Steam Traps	0.0000	NRM-II	\$2,200	\$0
1234	12	Hines	IL	Complete Legionella Suppression	0.0000	NRM-II	\$4,440	\$0
1235	19	Denver	CO	Convert CLC Bldg 38 to Hot Water Boilers	0.0000	NRM-II	\$1,300	\$0
1236	11	Indianapolis	IN	Renovate Specialty Care	0.0000	NRM- Sus	\$2,750	\$0
1237	2	Bath	NY	Wellsville	0.0000	Minor Lease	\$611	N/A
1238	4	Pittsburgh	PA	Develop Utilities Mapping System	0.0000	NRM- Sus	\$1,500	\$0
1239	3	Northport	NY	Renovate Dialysis	0.0000	NRM- Sus	\$4,404	\$0
1240	4	Pittsburgh	PA	Correct Generator Deficiencies with Stack Sampling at UD and HZ	0.0000	NRM- Sus	\$1,650	\$0
1241	8	Tampa	FL	Relocate Solar Panel System on Freedom Parking	0.0000	NRM- Sus	\$1,500	\$0
1242	12	North Chicago	IL	Building 131-4 A Wing Patient Safety & EOC Items	0.0000	NRM- Sus	\$1,000	\$0
1243	22	Las Vegas	NV	Renovate Logistics Space Bldg. 1	0.0000	NRM- Sus	\$7,400	\$0
1244	22	Las Vegas	NV	Renovate Shop Space in Central Plant	0.0000	NRM- Sus	\$4,850	\$0
1245	22	Las Vegas	NV	Campus Utility Loop	0.0000	NRM-II	\$4,950	\$0
1246	22	Las Vegas	NV	Install Water Isolation Valves	0.0000	NRM- Sus	\$1,950	\$0
1247	22	Las Vegas	NV	Install Utility Metering Throughout Campus	0.0000	NRM- GM	\$3,192	\$0
1248	8	Miami	FL	Replace Air Handlers, Main Hospital	0.0000	NRM-II	\$5,500	\$0
1249	8	Miami	FL	Construct Facility Wide UPS	0.0000	NRM-II	\$2,000	\$0
1250	4	Coatesville	PA	Water Towers Repair & Paint	0.0000	NRM- Sus	\$1,650	\$0
1251	3	Northport	NY	Renovate Public Toilets	0.0000	NRM- Sus	\$1,961	\$0
1252	11	Indianapolis	IN	Renovate Building 9 - CSR	0.0000	NRM- Sus	\$1,100	\$0
1253	19	Sheridan	WY	Tramway Infrastructure Upgrades/Insulation Phase II	0.0000	NRM- GM	\$1,545	\$0
1254	8	San Juan	PR	Install Automatic Balancing Valves and Tuning Control Valves	0.0000	NRM- GM	\$1,091	\$0
1255	8	Miami	FL	Replace Levers and Handrails Building 1	0.0000	NRM- Sus	\$3,479	\$0
1256	4	Pittsburgh	PA	Demolish Remaining Buildings at HD	0.0000	NRM-II	\$18,700	\$0
1257	3	Northport	NY	Renovate Toilets, Bathrooms and Replace Casework	0.0000	NRM- Sus	\$4,000	\$0
1258	Staff	Washington	DC	801 I Street, NW Replacement	0.0000	Major Lease	\$3,000	\$0

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*U.S. Department of Veterans Affairs
Long Range Capital Plan*

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Executive Summary

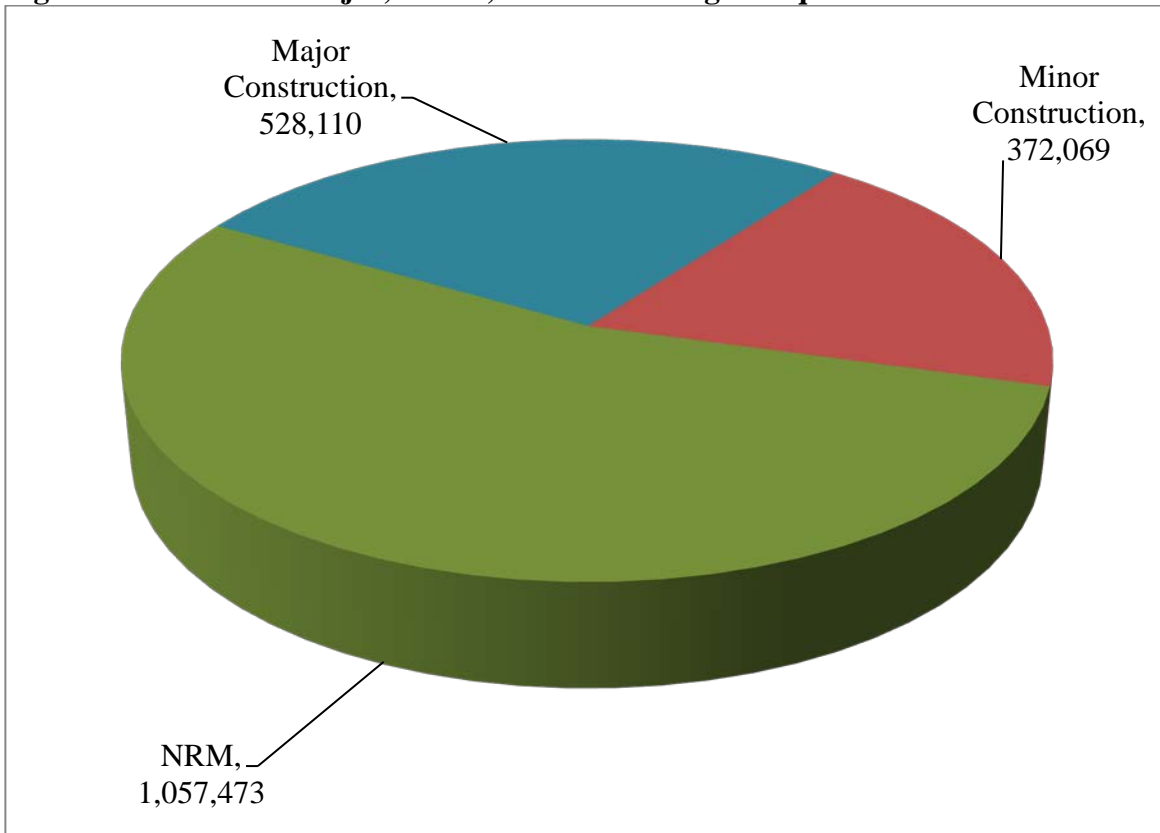
VA's Strategic Capital Investment Planning (SCIP) Process

VA's Strategic Capital Investment Planning process is an annual process designed to capture the full extent of VA's capital needs and inform the annual budget request. The SCIP process relies on gap analyses, based on a 10-year planning horizon, to identify critical performance gaps in the areas of safety, security, utilization, access, seismic safety, facility condition, space, parking, and energy. Identified gaps drive the creation of a system-wide capital needs assessment that drills down to specific regional-, network-, and facility-level capital projects and their associated resources needed to close critical gaps.

The 2017 SCIP process identified over 4,200 capital projects to close critical gaps and meet targets across the entire VA system. Based on current cost estimates, completion of all capital projects identified in the SCIP plan requires estimated resources of between \$52 and \$63 billion, including costs to activate and operate the projects. Project costs included in SCIP without activation would be between \$41 and \$50 billion. These magnitude cost estimates are based on current market conditions and will be modified as projects move through the annual budget formulation process (from action plan to business case, etc). The SCIP process serves to inform the development of annual capital budget requests. In a given fiscal year, the highest priority projects from the SCIP list are submitted for funding consideration. These projects are prioritized based on their contribution to closing identified gaps and funded based on annual appropriation levels. The SCIP process is revisited each year to take into account changes in medical delivery, technology, Departmental and Congressional mandates, and local or regional projections. Because prioritization is an annual process, VA is unable to predict which specific projects will be requested for funding beyond 2017. There may be some locations and facilities undergoing study, including the Commission on Care, ongoing environmental studies, etc., therefore the potential future projects listed in the Long Range Capital Plan should not be construed as VA having made decisions to execute projects at these sites. The SCIP process and associated results have undergone a formal executive review process, developed by senior management, and have been approved by the Secretary — thus ensuring that the plan is closely aligned with the Department's strategic goals and mission. Individual chapters for VHA, VBA, NCA and Staff Offices found within the plan contain a brief narrative description of their strategic plans and listings of the capital investment projects identified to close current gaps.

VA 2017 Major, Minor, and NRM Budget Request

Figure E-1: 2017 VA Major, Minor, and NRM Budget Request



Total Budget Request \$1.96 billion

The 2017 VA capital budget request of \$1.96 billion includes investments in a number of asset categories across several organizations and accounts within VA. The table on page 8.1-3 provides a breakout of capital budget request by Administration and staff offices.

Table E-1: FY 2017 VA Major, Minor, and Non-Recurring Maintenance Request

	VHA	NCA	VBA	SO	Total
NRM	1,057,473	0	0	0	1,057,473
Major Construction	385,110	137,000	0	6,000	528,110
Minor Construction	285,000	56,890	20,000	10,179	372,069
Totals by Admin	1,727,583	193,890	20,000	16,179	1,957,652

This plan also includes appendices (See Appendix) containing detailed information referenced throughout the chapters.

In addition to capital projects, VHA also employs alternative strategies to assist in the closing of identified gaps. These strategies include: tele-medicine, extended hours for the provision of services on site, and contract/fee medical care from private sources through

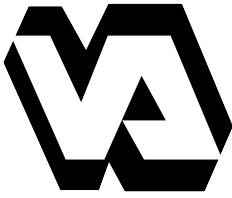
contracts or on a fee-basis. Incorporating such non-capital approaches can reduce the total cost of capital solutions that are used to increase access, address growing workload, or add space. Tele-medicine utilizes technologies that allow patients to receive care, diagnostic services or monitoring at home or in other convenient locations. Extending hours of service is utilized at outpatient care sites experiencing high utilization or projecting increased demand. Contract/Fee Care can be used in lieu of facility construction, renovation/expansion, or leasing in certain circumstances to address access needs and space gaps, or to reduce the local footprint. This approach is useful where the volume for the particular service is low. The above strategies are factored into the SCIP plan, reducing the need for patient travel, reducing the number of exam rooms needed, saving energy costs, and better utilizing providers remotely; however, VA may be able to realize additional efficiencies and explore increasing non capital means as technology and service delivery evolve in the future. NCA has established information kiosks at cemeteries, and VBA, NCA and staff offices use telework agreements when appropriate to reduce the need for space. VBA is reconfiguring their offices (smaller cubicle sizes to fit more people into the same space) and looking to incorporate paperless technology to reduce the space needed for file storage.

SCIP — Legislative and Executive Requirements

The strategic Capital Plan complies with the recommendations from the Office of Management and Budget's (OMB) *Capital Programming Guide*. The plan fulfills OMB requirements in support of the annual budget request for capital investments. In addition, the plan meets the following Congressional and Executive requirements:

- The 2011 Senate Report 111-226 directed the Department to submit all findings associated the Strategic Capital Investment Planning Process.
- Complies with Executive Order 13327, Federal Real Property Asset Management, dated February 4, 2004 and Federal Real Property Council Principles.
- Public Law 108-422 and accompanying report language instructed the Department to provide a long-term and short-term disposal plan to the Congress.
- Executive Order 13514, Federal Leadership in Environmental, Energy, and Economic Performance, dated October 5, 2009, creates numerous requirements in areas such as energy intensity reduction, greenhouse gas inventorying, water consumption reduction, sustainable acquisitions, amongst others.
- Executive Order 13423, Strengthening Federal Environmental, Energy, and Transportation Management, dated January 24 2007, creates energy, environmental and transportation mandates including the requirement that agencies establish and report on Environmental Management Systems at all appropriate levels.
- The Energy Independence and Security Act of 2007 (PL 110-140), contains numerous requirements related to the reduction of energy and water consumption and the use of alternative fuels, such as the requirement that agencies decrease energy consumption intensity 30 percent by 2015.
- The Energy Policy Act of 2005 (PL 109-58), contains numerous energy and water requirements, including the requirement that VA install electric meters in buildings by October 1, 2012.

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Chapter 8.2

VA Strategic Capital Investment Planning Process Overview

Introduction

The Department of Veterans Affairs (VA) developed an integrated comprehensive planning process based on addressing defined gaps to prioritize capital projects needed across all Administrations for a 10-year time period. This process, called Strategic Capital Investment Planning (SCIP), is designed to focus all capital investments on addressing VA's most critical infrastructure needs, based on clearly defined standards and ongoing assessments. The SCIP process also informs the annual budget formulation process for 2017 and future year VA funding requests. Specifically, SCIP provides:

- A future-oriented identification of capital needs within a long range planning horizon (10 years) focused on reducing gaps, increasing efficiencies and providing better services to Veterans (action plan)
- A Department-wide list of prioritized capital projects for the budget year (budget year business cases)
- A data-driven, rational, and defensive method to support VA's annual capital budget request (project/business case prioritization)
- Increased involvement of stakeholders

Through the SCIP process, the long range action plans developed by each VHA VISN, NCA, VBA, OIT, and the Staff Offices are consolidated into a Department-level assessment of needs to ensure the delivery of services in a Veteran-centric, forward-looking, and results-driven manner. SCIP requires that all capital investments in the Action Plans address the Department's following strategic goals:

Improve Delivery of Services and Benefits

- Maintain or increase access to meet Veteran demand, including optimizing purchased care under the authority of the Veterans Choice Act
- Ensure safety and security

Invest in the Future

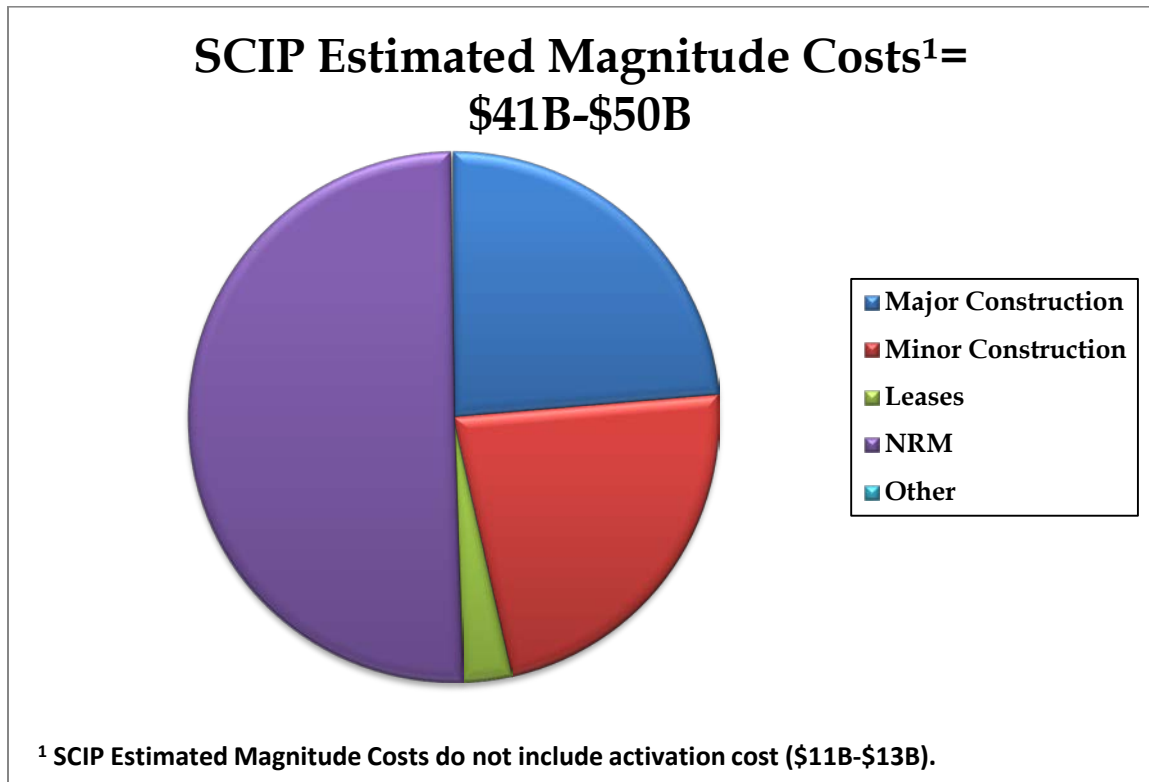
- Provide functionally adequate space to meet future needs
- Optimize impact of investment in buildings and infrastructure
- Repurpose underutilized assets to meet Veterans' needs (e.g. combating homelessness)
- Increase use of renewable energy sources

Improve Efficiency of Operations

- Increase efficiency while decreasing costs
- Explore alternatives to identify the best value
- Repurpose or dispose of vacant or underutilized assets

The 2017 Long Range Action Plan consists of over 4,200 projects, with a combined cost estimate between \$41 Billion and \$50 Billion (not including activation costs). The chart below provides a view of that magnitude cost range broken out by capital program.

Figure 2-1: SCIP Estimated Magnitude Costs by Capital Investment Type



SCIP Process

The ultimate goal of the SCIP process is to identify necessary capital projects to close all Departmental infrastructure gaps to support the delivery of benefits and services to Veterans. The main components of the SCIP process are:

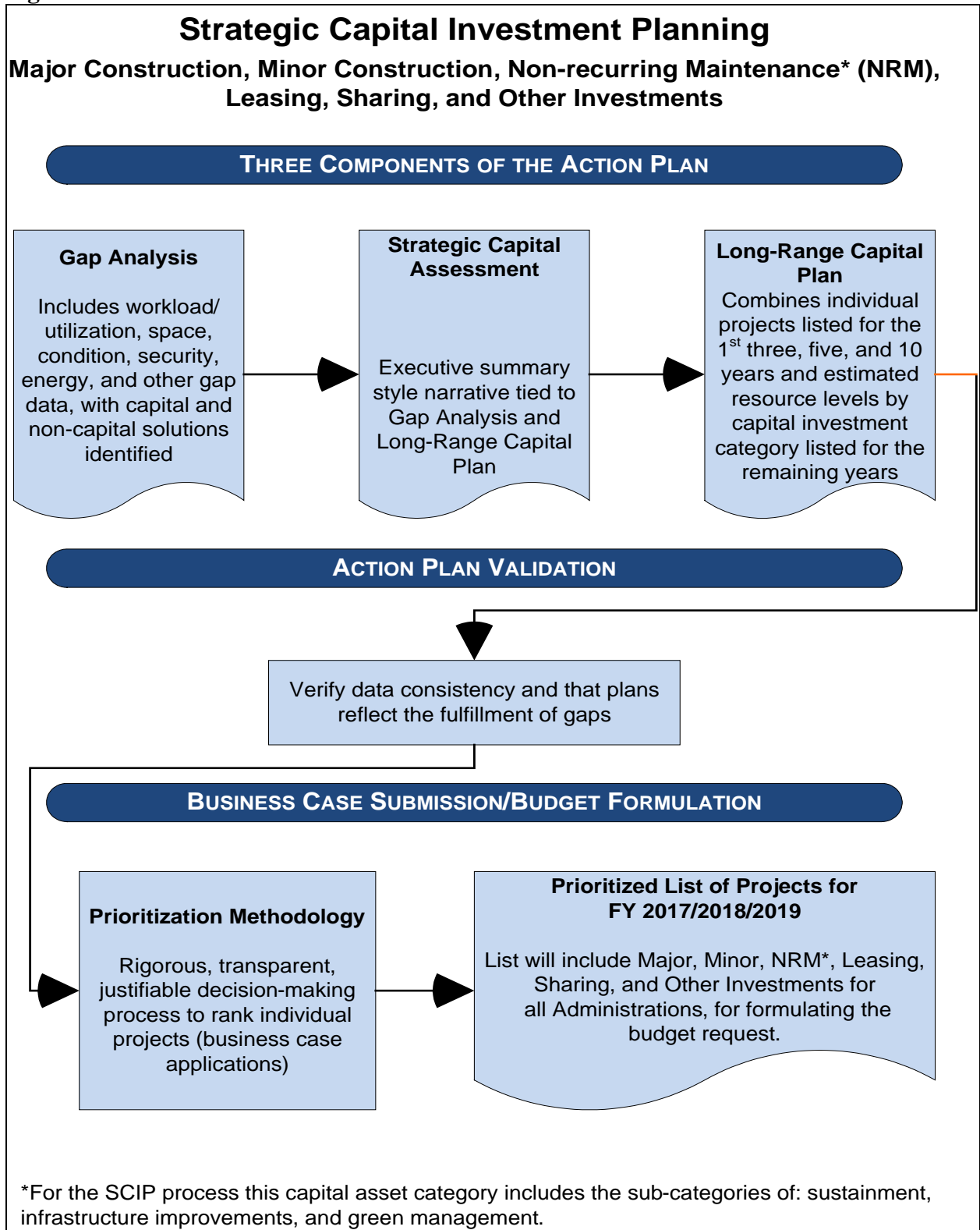
- 1. Gap Analysis:** Access, utilization/workload, space, condition, energy, parking deficiencies, IT deficiencies, and other, such as function, privacy, safety, security, and emergency preparedness
- 2. Strategic Capital Assessment (SCA):** Individual VISN/Administration-wide strategic approach to ensure all proposed capital investments are aligned with future Veteran needs
- 3. Long Range Action Plan (or Action Plan):** Project-specific investments designed to correct identified gaps over a 10-year planning horizon
- 4. Budget Formulation (includes Business Case prioritization):** A single, integrated list of the highest priority capital investment projects for inclusion in the annual President's Budget submission

More detailed descriptions of the SCIP process components listed above are provided beginning on page 8.2-5.

Each Administration and VHA VISN was provided with corporate-level gap data, on the basis of which they developed a Strategic Capital Assessment (SCA) outlining an Action Plan to correct identified gaps within a 10-year planning horizon. Action Plans contain project-specific capital investments required to correct identified gaps and meet established targets. The 2017 Action Plan contained over 4,200 projects. All of the SCAs and Action Plans were reviewed and validated by the SCIP Board, which is comprised of high-ranking representatives from across VA Administrations and staff offices. Once Action Plans were approved through the VA governance process, 2017 business case applications (BCA) were prepared for all projects above established dollar thresholds. Each BC was validated and scored by a SCIP panel, composed of representatives from across VA, resulting in a single, Department-wide, prioritized list of capital projects used to inform the annual capital budget request. The SCIP panel reviewed/scored over 1,250 business cases for 2017. The SCIP list was submitted for approval through the VA governance process and included in the annual budget submission.

The flow chart on the following page illustrates the relationship between the different components comprising the SCIP process.

Figure 2-2: SCIP Process



1) GAP ANALYSIS

SCIP Gaps

In order to achieve the Department's strategic goals, VA must fully understand Veterans' unmet needs and the continuing changes in Veteran demographics, medical and information technology, health care and Veteran benefits and services delivery. In the development of the SCIP process, the three broad criteria of Improving Delivery of Benefits and Services, Investing in the Future, and Improving the Efficiency of Operations were identified by VA leadership, as requirements for capital investment across VA's portfolio. These criteria provided a framework upon which VA defined the following main deficiency categories (or gaps):

1. **Access Gap:** Defined as the ability of Veterans to obtain needed services within a defined geographical area, as defined by drive-time or distance. This gap applies only to VHA (primary care) and NCA (burial services).
2. **Utilization Gap:** For VHA, defined as the difference between current workload and projected 2023 demand for outpatient clinic stops and inpatient bed days of care. For NCA, defined as the difference between the number and type of gravesites currently available and the projected 2023 demand for those types of gravesites.
3. **Space Gap:** Defined as the difference between current space inventory plus in-process projects and projected 2023 space need. A positive gap indicates a need for additional space. A negative gap indicates excess space in need of disposal. A positive gap indicates a need for additional space. A negative gap indicates excess space in need of disposal.
4. **Condition Gap:** Defined as the cost estimate to correct all currently-identified deficiencies in buildings and infrastructure.
5. **Energy Gaps:** Energy gaps are based on compliance with VA Federal and Departmental sustainability goals. Executive Order 13693, Planning for Federal Sustainability in the Next Decade, consolidates the requirements of several previous laws and executive orders. It requires Federal agencies to reduce energy and water consumption, increase renewable and alternative energy use, reduce greenhouse gas (GHG) emissions, and increase the percentage of applicable buildings and direct leases meeting sustainability guidelines. Additionally, the Department seeks to achieve energy efficiency and related cost savings at a level 30% higher than what is dictated by current building standards. All Federal government construction projects must comply with sustainability, energy, water, and renewable energy requirements.
6. **Other Gaps:** Includes correcting safety, security, and privacy issues; seismic corrections in existing buildings; information technology deficiencies; and complying with sterile processing and distribution (SPD), operating room, inpatient privacy, benefits delivery standards for privacy and security, and parking standards.

Each year at the beginning of the SCIP process, each Administration (NCA, VBA, OIT and Staff Offices) and VHA VISN was provided gap data, from corporate databases, that demonstrated the difference (or gap) between current or baseline state (including

infrastructure being constructed or in the process of being acquired) and future projected need, and compared them to corporate targets for closing these gaps. These service gaps formed the basis for each project entered into the Long Range Action Plan.

Use of Non-Capital Means

SCIP also incorporates the use of non-capital means to meet gaps. Such non-capital approaches include methods such as the use of tele-medicine, extended hours for the provision of services on site, and purchasing care from private sources through contracts or on a fee-basis. Incorporating such non-capital approaches can reduce the total cost of capital solutions that are used to increase access or add space. This includes tele-medicine technologies that allow patients to receive care, diagnostic services or monitoring at home or in other convenient locations, thereby reducing the need for patient travel, reducing the number of exam rooms needed, saving energy costs, and better utilizing providers remotely. Extending hours of service at outpatient care sites experiencing high utilization or projecting increased demand can also reduce the need for capital. VA may also utilize contract/fee care in lieu of facility construction, renovation/expansion, or leasing in certain circumstances to address access needs and space gaps, or to reduce the local footprint. This approach is useful where the demand for the particular service is low. The VA Commission on Care will impact future SCIP plans and moving forward there will be greater emphasis on looking to provide and consolidating care in the community. NCA has established information kiosks at cemeteries, and VBA, NCA and staff offices use telework agreements when appropriate to reduce the need for space. VBA is reconfiguring their offices (smaller cubicle sizes to fit more people into the same space) and looking to incorporate paperless technology to reduce the space needed for file storage.

Capital Asset Inventory

The SCIP process takes into account the existing portfolio of capital assets as well as those that are in the process of being built and compares them with future needs. VA has a vast holding of diverse capital assets consisting of Government (VA) owned buildings and real estate, VA-leased buildings, and enhanced-use leases and sharing agreements pertaining to capital assets. Assets include hospitals, clinics, cemeteries, and office buildings. The number and composition of assets in the VA portfolio is constantly changing in response to VA's needs and priorities. The following table summarizes VA's recent capital holdings.

Table 2-1: VA Capital Asset Inventory

	VA Capital Asset Inventory - Data as of 12-10-2015						
	Owned Assets					Leased Assets	
	Bldgs.	Historic Bldgs.	SF	Vacant SF	Acres	Leases	SF
VHA	5,610	2,108	149,768,105	6,862,456	16,176	1,661	15,640,800
VBA	26	2	1,016,291	0	0	196	4,576,555
NCA	581	132	1,168,595	23,226	18,829	6	28,053
Staff	10	1	1,776,108	0	188	88	2,830,004
VA Totals	6,227	2,243	153,729,099	6,885,682	35,193	1,951	23,075,412
Data Source: VA Capital Asset Management System							

2) STRATEGIC CAPITAL ASSESSMENT (SCA)

This is a narrative produced by the Administrations and Staff Offices describing infrastructure deficiencies/gaps within the organization and the strategic approach behind closing gaps over the long range SCIP planning horizon while ensuring all investments are aligned with future Veteran needs. This strategic narrative includes: planning assumptions; constraints, including historic building issues; broad range plans to improve security and emergency preparedness; and the approach for meet energy standards.

3) LONG RANGE ACTION PLAN

The Long Range Action Plan capital plan includes over 4,200 capital projects that would be necessary to close all currently-identified gaps within a 10-year planning horizon. Individual projects for major construction, minor construction, non-recurring maintenance (NRM), and leasing are entered in the action plan. Project cost estimates include acquisition costs only and will likely change as projects move through the investment process as project requirements become more refined. For example, estimates are fine-tuned from action plan to business case to President's budget (project prospectus for major construction and major lease) to final design, construction documents and project award.

In SCIP, lease costs are represented as first year annual unserviced rent plus any associated build out costs. The lease costs do not include future annual rent payments. This is because specific terms of the individual leases are not known at this stage of the planning process, particularly for leases planned for future years in the long range plan. Total estimated costs for leases are preliminary planning costs and are considered to be the mean cost plus or minus ten percent.

In addition, there may be some locations and facilities undergoing study, including Commission on Care, ongoing environmental studies, etc., therefore the potential future projects listed in this Long Range Action Plan, should not be construed as VA having made decisions to execute projects at these sites.

4) BUDGET FORMULATION (INCLUDES BUSINESS CASE SUBMISSION)

The capital budget request is comprised of three components including prioritized budget year projects from the Long Range Action Plan; on-going projects from prior years that are being actively developed; and other capital program costs, such as construction program line items, below threshold projects and emergent needs. The method for combining these three components of the capital budget request is described in detail in the section named Applying the SCIP Process to the Construction Programs Budget Request.

Prioritized Budget Year Projects

Projects contained in the current budget year cycle of the Long Range Action Plan are used to develop the VA Construction/Capital budget. Projects in the budget year plus 1 through 9 are considered future year needs and are not included in the funding request for that budget year. Business Cases (BCs) are developed only for the current budget year projects in the action plan that are over established dollar thresholds and contain the necessary project specific justifications that are used for scoring each project. The BC template contains questions related to the decision criteria. There are 21 scored sub-criteria that address a mix of objective and subjective areas. Scoring results in an integrated prioritized list of capital projects used to formulate a portion of the total VA capital budget request. The capital programs reviewed through SCIP include Major Construction, Minor Construction, Leases, and Non-Recurring Maintenance, including Green Management projects. Leases and green management projects are scored in SCIP but the final funds for these types of projects are contingent on the results of the feasibility studies (for green management projects) and the final funding allocations and contracting timelines (for leases). Over 1,250 BCs were reviewed/scored for the 2017 SCIP cycle.

Project Prioritization

A multi-attribute decision methodology — the analytic hierarchy process (AHP) — was used to develop the decision criteria weights and score the business cases based on the following six criteria.

- Improving Safety, Compliance, and Security
- Fixing What We Have
- Increasing Access
- Right-Sizing Inventory
- Ensure Value of Investment
- Strategic Requirements

This methodology facilitates complex decision making by allowing multiple evaluators to consider a number of diverse criteria when making a decision. The decision criteria weights were developed based on the recommendations of the SCIP Board and approved through the VA governance process.

Each 2017 business case was evaluated by SCIP Panel members who scored projects based on their contribution to the goals and missions of each sub-criterion, including reducing the gaps defined above. A diagram and more detailed explanation of the capital investment decision model and main criteria used for the 2017 budget and planning cycle can be found in Appendix A. Decision software was used to apply the criteria weights to the Panel scores and generate a list of priority-ranked investments, also known as the SCIP list. The SCIP list was then submitted through VA Governance. Recommendations on which projects to include in the annual budget request were submitted to the VA Strategic Management Council (SMC), subject to available funding. The SMC recommended approval of scored proposals to the VA Executive Board (VAEB) who then submitted them to the Secretary for final approval.

On-going Projects from Prior Years

Major construction, minor construction, and non-recurring maintenance projects that are construction-ready and in active development make up a portion of each year's capital budget request. Major construction projects that require additional funding to complete are discussed in more detail in the Applying the SCIP Process to the Construction Programs Budget Request section, below.

Other Capital Program Costs

Construction program line items for advance planning funds; claims analysis; hazardous waste; major construction staff; judgment fund; and Non-Departmental Federal entity, as well as funds for below threshold projects and emergent needs are also included in the capital budget request.

Applying the SCIP Process to the Construction Programs Budget Request

The annual Construction Program budget request is a combination of the three components discussed above. Once the budget year's potential new construction projects are prioritized through SCIP, a decision must be made about which projects to include in the annual construction program's budget request. The construction program's budget request consists of the funding necessary to support:

- construction-ready major projects in active development;
- the completion of existing construction-ready ongoing minor construction and NRM projects;
- line items;
- below threshold/emergent need projects; and
- newly prioritized capital projects for major construction (for planning and design of VHA and VBA projects, and for construction of NCA projects), minor construction, leases, and NRM from the 2017 SCIP list

Active development projects are major construction projects that VA is actively planning for and working on including those projects in a future budget submission for construction funding. Active development projects are selected based on their SCIP priority, their ability to obligate in the budget year, and the expected near future major construction resources. These high priority projects are eligible for funding consideration in the near future, once they have met the 35% design requirement and are able to award a contract in the budget request year. The priority order of active development projects is locked. Active development projects do not have to recompete in SCIP, and they would not need to submit a new SCIP application in 2018.

The active development list was developed to give more stability to the major construction funding request by requiring VHA and VBA projects reach the 35% design requirement before being eligible to request funding. The 35% design requirement was implemented starting with the 2015 budget process to ensure more accurate budget and project cost estimates for major construction projects. The estimated total cost of a project is not locked in and the project cannot request construction funds in a budget request until this 35% threshold is met. The active development list provides more rigor to the planning process to ensure that proposed major construction projects make the best case possible for why they should receive funding, and that the requested funding is a valid estimate of the actual cost to complete the identified projects.

The 2017 SCIP list was used to identify additional major construction projects for the active development list and future funding consideration. For 2017, two new projects for gravesite expansions at existing cemeteries, in Jacksonville, FL and South Florida, and one seismic upgrade project in Fort Harrison, MT, have been added to the list. The cemetery projects were added to ensure continued access to burial options for Veterans at those locations. The seismic upgrade project was the highest scoring 2017 SCIP project, and continues the Department’s effort to remove seismically deficient buildings from its inventory and provide safer VA facilities. The major construction 2017 Active Development list is provided below.

Table 2-2: 2017 Active Development Major Construction Projects

City	ST	Project Name – Short Description
St. Louis (JB)	MO	Medical Facility Improvements and Cemetery Expansion
Portland	OR	Upgrade Portland Bldg 100/101 for Seismic Retrofit and Renovation
Louisville	KY	New Medical Facility
American Lake	WA	Building 81 Seismic Corrections, Renovation of Bldg 81AC and 18 and construction of New Specialty Care Building 201
San Francisco	CA	Seismic Retrofit/Replace Buildings 1, 6, 8, and 12
Palo Alto	CA	Centers for Polytrauma/Blind Rehabilitation, Ambulatory Care and Research
West Los Angeles	CA	Construct New Essential Care Tower/B500 Seismic Correction and Renovation
West Los Angeles	CA	Seismic Correction – 12 Buildings
Long Beach	CA	Seismic Corrections- Mental Health and Community Living Center
Canandaigua	NY	Construction & Renovation
Alameda	CA	Outpatient Clinic & National Cemetery
San Diego	CA	SCI and Seismic Building 11
Livermore	CA	Realignment and Closure of the Livermore Campus
Dallas	TX	Spinal Cord Injury
Elmira ¹	NY	New Cemetery – Western New York Area
Las Animas ¹	CO	New Cemetery – Southern Colorado Area
Roseburg	OR	Seismically upgrade and renovate Building 2 and replace Building 1
Reno	NV	Upgrade B1 Seismic, Life Safety, Utility Correction/Expand Clinical Services
Fort Harrison	MT	Seismic Upgrade and Specialty Care Improvements
Jacksonville ¹	FL	Gravesite Expansion
South Florida ¹	FL	Gravesite Expansion

¹NCA projects are not subject to the 35% design requirement, have no future year cost, and will be procured using a design/build method. Expansion projects also prevent closure at existing National Cemeteries

Each year emphasis is placed on finding the right balance between active development major construction, ongoing minor construction and NRM projects, and the need to address new critical requirements. Ongoing projects are defined as projects that are being actively developed, included in approved operating plans, and/or included in previous VA Capital Plans as current year or budget year projects. Four projects from the Active Development list are included in the 2017 budget request. Those projects are: Long Beach, CA; Reno, NV, Elmira, NY and Las Animas, CO.

The three-step process that VA leadership (through the VA governance process) uses to formulate the construction programs budget request is outlined below.

Step One: Choose the specific active development major construction, ongoing minor construction, and NRM projects from previous years to fund based on the ability to execute a contract award within the budget year. Major construction

projects for VHA and VBA must also meet the 35% design (construction ready) requirement. NCA does not have this requirement as cemetery projects are not as complex and use the design-build method.

Step Two: Add an amount for major construction line items, below threshold minor construction and NRM, and emergent needs projects for each Administration and staff offices.

Step Three: Add newly prioritized capital projects, in priority order, until funding levels for each construction program (by Administration/Staff Office) are reached. This step also includes selecting the top two or three new major projects to be added to the active development list.

Occasionally major construction projects may not be included in the funding request, resulting in projects selected out of priority order, due to a number of reasons. These include the need to acquire land, complete studies or a previous project phase, programmatic reasons (such as new program guidance or directives that would impact infrastructure decisions), expected resource levels, or other reasons that would not allow a contract to be awarded in the budget year. It is important to also point out that SCIP is a management tool that assists senior VA officials in making their capital investment decisions.

Of the 1,258 newly scored projects in the 2017 Strategic Capital Investment Planning (SCIP) cycle, two gravesite expansion construction projects were submitted for funding consideration out of priority order because they are paramount to VA's ability to continue to offer burial services to Veterans in those locations that are in danger of closing without expansion. New starts will be considered once the findings from the Commission on Care report are released and incorporated into VA's strategic planning process. This will also allow Administrations to focus on completing prior year projects using 2017 and prior year funding. See Chapter 7 - Strategic Capital Investment Planning Process Project List for the 2017 SCIP list.

Leases

Specific Lease/GSA Space Assignment projects are not included in the construction program's budget request because they are funded from individual Administration's and Staff Office operating accounts, subject to availability of funds. The leases listed in table 2-3 are replacement leases (not new presences), were newly scored for the 2017 SCIP cycle, and are approved to be awarded in 2017 based on funding availability and programmatic needs and priorities. The Total First Year Estimated Cost represents a preliminary planning estimate of the first year annual unserviced rent plus any build out and are considered to be the mean cost in a range of plus or minus 10 percent. Major Leases (for a medical facility with an annual unserviced rent of \$1 million or more) included in the table require Congressional authorization and are presented in more detail in Chapter 6 of this Volume (VA Lease Notifications, Major Medical Facility Project & Lease Authorizations). Minor Leases with an annual unserviced rent of less than \$1 million and all leases that are not for a medical facility do not require Congressional authorization.

Table 2-3: 2017 Potential Leases (Sorted by Priority)

Full SCIP List Priority #	Lease Only Priority #	Admin/ VISN	City	ST	Project Name - Short Description 2017 Potential Replacement Leases	Total Score	Capital Prog./ Lease Type	Total First Year Est. Cost (\$000)
4	1	17	Harlingen	TX	Corpus Christi Replacement Outpatient Clinic	0.2848	Major	\$7,452
38	2	23	Minneapolis	MN	Rochester CBOC	0.1664	Minor	\$4,924
51	3	8	Gainesville	FL	Jacksonville Replacement Outpatient Clinic	0.1575	Major	\$18,421
73	4	2	Canandaigua	NY	Rochester Replacement Outpatient Clinic Phase II	0.1420	Major	\$6,901
78	5	12	Tomah	WI	Wausau Outpatient Clinic	0.1353	Minor	\$3,979
80	6	Staff	Arlington	TX	OIT Staff	0.1341	Minor	\$1,228
87	7	19	Salt Lake City	UT	Saint George CBOC	0.1278	Minor	\$1,131
106	8	8	Tampa	FL	Lakeland Replacement Outpatient Clinic	0.1184	Major	\$10,568
111	9	Staff	Denver	CO	OIT Warehouse	0.1158	Minor	\$43
143	10	4	Lebanon	PA	Lancaster CBOC	0.0987	Minor	\$2,850
144	11	11	Detroit	MI	Pontiac Replacement Outpatient Clinic	0.0984	Major	\$4,532
151	12	23	St Cloud	MN	Montevideo CBOC	0.0966	Minor	\$1,846
153	13	15	Poplar Bluff	MO	Farmington VA Clinic	0.0963	Minor	\$1,313
162	14	11	Saginaw	MI	Clare CBOC	0.0937	Minor	\$800
168	15	11	Indianapolis	IN	Terre Haute Replacement Outpatient Clinic	0.0923	Major	\$4,536
171	16	23	Minneapolis	MN	NW Metro CBOC	0.0913	Minor	\$4,125
179	17	19	Denver	CO	Community Resource and Referral Center	0.0903	Minor	\$1,106
187	18	Staff	Dallas	TX	General Counsel Region 13 Office Space	0.0877	Minor	\$58
196	19	3	Montrose	NY	New City CBOC	0.0856	Minor	\$1,269
215	20	15	Wichita	KS	Liberal CBOC Lease	0.0794	Minor	\$530
216	21	19	Salt Lake City	UT	Elko CBOC	0.0793	Minor	\$502
220	22	10	Cincinnati	OH	Vet Center Lease	0.0790	Minor	\$292
233	23	18	Tucson	AZ	Casa Grande CBOC	0.0769	Minor	\$2,266
261	24	2	Canandaigua	NY	Heated Storage for Mobile Clinic	0.0716	Minor	\$25
264	25	6	Fayetteville	NC	Hamlet CBOC	0.0715	Minor	\$663
281	26	21	Palo Alto	CA	Sonora CBOC	0.0688	Minor	\$2,380
284	27	18	Amarillo	TX	Childress Lease	0.0686	Minor	\$159
293	28	19	Salt Lake City	UT	Orem CBOC	0.0672	Minor	\$1,477
301	29	15	Marion	IL	Mount Vernon Lease	0.0666	Minor	\$1,400
322	30	3	Montrose	NY	Port Jervis CBOC	0.0638	Minor	\$700
332	31	23	Sioux Falls	SD	Watertown CBOC	0.0627	Minor	\$1,721
339	32	Staff	Ann Arbor	MI	OIT Region 3 Staff	0.0618	Minor	\$128
340	33	23	Sioux Falls	SD	Spirit Lake CBOC	0.0618	Minor	\$1,686
358	34	10	Cleveland	OH	Ravenna CBOC	0.0592	Minor	\$925
359	35	19	Denver	CO	Alamosa CBOC	0.0591	Minor	\$151
360	36	15	Marion	IL	Owensboro, KY	0.0590	Minor	\$1,400
361	37	21	Reno	NV	North Campus	0.0589	Minor	\$2,346
382	38	23	Sioux Falls	SD	Aberdeen CBOC	0.0587	Minor	\$1,621
384	39	20	Roseburg	OR	North Bend CBOC	0.0584	Minor	\$800
386	40	16	Little Rock	AR	Jacksonville Annex	0.0582	Minor	\$1,105
392	41	VBA	Waco	TX	Austin VR&E Office	0.0575	Minor	\$361
393	42	23	Minneapolis	MN	Minneapolis CRRC	0.0571	Minor	\$1,170

Full SCIP List Priority #	Lease Only Priority #	Admin/ VISN	City	ST	Project Name - Short Description 2017 Potential Replacement Leases	Total Score	Capital Prog./ Lease Type	Total First Year Est. Cost (\$000)
400	43	4	Clarksburg	WV	Social Work/ Mental Health/Admin. Services	0.0558	Minor	\$3,010
416	44	9	Huntington	WV	VISN 9 Coding Unit Lease	0.0540	Minor	\$180
419	45	5	Washington	DC	Fort Belvoir CBOC	0.0538	Minor	\$339
420	46	16	Muskogee	OK	Administrative Space	0.0535	Minor	\$874
422	47	11	Ann Arbor	MI	Flint CBOC	0.0534	Minor	\$1,562
426	48	1	Manchester	NH	Office Space	0.0529	Minor	\$1,099
433	49	8	Gainesville	FL	Homeless Medical Foster Care	0.0520	Minor	\$346
455	50	15	Marion	IL	Vincennes, IN	0.0493	Minor	\$1,400
463	51	16	Okla. City	OK	Nicholson Police Office	0.0483	Minor	\$13
464	52	15	Marion	IL	Paducah, KY	0.0483	Minor	\$1,399
477	53	19	Salt Lake City	UT	Genomic Medicine	0.0473	Minor	\$765
484	54	1	Providence	RI	Hyannis CBOC	0.0463	Minor	\$920
487	55	1	Providence	RI	Hyannis Vet Center	0.0457	Minor	\$100
493	56	11	Indianapolis	IN	Indy West	0.0445	Minor	\$914
499	57	1	Manchester	NH	Tilton CBOC	0.0442	Minor	\$642
505	58	15	Marion	IL	Mayfield, KY	0.0435	Minor	\$1,190
507	59	19	Denver	CO	Burlington CBOC	0.0433	Minor	\$12
508	60	1	Manchester	NH	Conway CBOC	0.0433	Minor	\$721
515	61	5	Washington	DC	Alexandria Vet Center	0.0429	Minor	\$465
516	62	19	Sheridan	WY	Worland Pr. Care Telehealth Outreach Clinic	0.0429	Minor	\$144
517	63	19	Sheridan	WY	Evanston Pr. Care Telehealth Outreach Clinic	0.0429	Minor	\$200
518	64	19	Ft. Harrison	MT	Lewistown CBOC	0.0429	Minor	\$48
519	65	8	Gainesville	FL	Compensation and Pension	0.0426	Minor	\$386
522	66	22	Loma Linda	CA	San Bernardino Vet Center	0.0421	Minor	\$473
523	67	15	Columbia	MO	Vet Center	0.0421	Minor	\$98
524	68	1	Brockton	MA	Vet Center	0.0421	Minor	\$280
528	69	16	Shreveport	LA	Business Annex	0.0417	Minor	\$128
529	70	23	Minneapolis	MN	Richfield Adult Day Health Care	0.0416	Minor	\$580
533	71	15	St Louis	MO	Research and Development	0.0414	Minor	\$128
535	72	15	Marion	IL	Primary Care Annex	0.0413	Minor	\$1,400
545	73	22	Loma Linda	CA	Business Office	0.0393	Minor	\$1,216
548	74	22	Loma Linda	CA	Human Resources	0.0391	Minor	\$1,161
550	75	20	Anchorage	AK	Admin, C&P and Warehouse Functions	0.0388	Minor	\$3,350
551	76	8	Gainesville	FL	Medical Administration Service	0.0388	Minor	\$480
558	77	5	Martinsburg	WV	Medical Care Cost Recovery	0.0385	Minor	\$1,120
559	78	23	Sioux Falls	SD	Vet Center	0.0385	Minor	\$290
560	79	22	Loma Linda	CA	Corona Vet Center	0.0385	Minor	\$616
561	80	23	Minneapolis	MN	Richfield Call Center	0.0385	Minor	\$760
562	81	23	Minneapolis	MN	Richfield Lease	0.0385	Minor	\$750
563	82	16	Okla. City	OK	Nicholson NonVA Care	0.0385	Minor	\$45
564	83	16	Okla. City	OK	Nicholson Research & Prosthetics	0.0385	Minor	\$61
565	84	22	Loma Linda	CA	Temecula Vet Center	0.0385	Minor	\$432
566	85	1	Providence	RI	Admin. Space at Med. Cntr. Annex (Eagle 1)	0.0385	Minor	\$290
567	86	18	Phoenix	AZ	Globe CBOC	0.0385	Minor	\$216
568	87	16	Okla. City	OK	Surface Parking	0.0385	Minor	\$302
569	88	16	Okla. City	OK	Garrison Medical Records	0.0385	Minor	\$109
570	89	16	Okla. City	OK	Garrison Office of Performance & Quality	0.0385	Minor	\$97

Full SCIP List Priority #	Lease Only Priority #	Admin/ VISA	City	ST	Project Name - Short Description 2017 Potential Replacement Leases	Total Score	Capital Prog./ Lease Type	Total First Year Est. Cost (\$000)
571	90	16	Okla. City	OK	Garrison Human Resources	0.0385	Minor	\$94
572	91	16	Okla. City	OK	Nicholson Mental Health Case Management	0.0385	Minor	\$20
573	92	16	Okla. City	OK	Vet Center	0.0385	Minor	\$43
574	93	8	Tampa	FL	Home Oxygen Program	0.0385	Minor	\$80
575	94	8	Gainesville	FL	Tallahassee IG Office	0.0385	Minor	\$120
576	95	8	Gainesville	FL	TelCare	0.0385	Minor	\$278
577	96	8	Gainesville	FL	Home Based Primary Care	0.0385	Minor	\$205
583	97	10	Cincinnati	OH	Inpatient Evaluation Center	0.0374	Minor	\$222
630	98	23	Des Moines	IA	CRRC	0.0335	Minor	\$565
666	99	VBA	Ft. Harrison	MT	Missoula VR&E Office	0.0294	Minor	\$80
690	100	VBA	St Petersburg	FL	Ft Myers VR&E Office	0.0275	Minor	\$25
692	101	VBA	Salt Lake City	UT	Ogden VR&E Office	0.0273	Minor	\$40
711	102	8	Miami	FL	Homestead Outpatient Clinic	0.0258	Minor	\$2,725
723	103	12	Chicago	IL	Auburn Gresham CBOC	0.0251	Minor	\$500
735	104	VBA	Cleveland	OH	Regional Office 3	0.0244	Minor	\$16
753	105	VBA	Waco	TX	Austin VR&E Office	0.0236	Minor	\$186
754	106	16	Biloxi	MS	Biloxi Vet Center	0.0236	Minor	\$36
755	107	VBA	Montgomery	AL	Huntsville VR&E Office	0.0236	Minor	\$146
756	108	VBA	Atlanta	GA	Tifton VR&E Office	0.0236	Minor	\$168
757	109	VBA	Seattle	WA	Regional Office 3	0.0236	Minor	\$39
758	110	VBA	Albuquerque	NM	Regional Office 2	0.0236	Minor	\$13
761	111	11	Danville	IL	Springfield CBOC	0.0236	Minor	\$3,645
768	112	VBA	Newark	NJ	Trenton VR&E Office	0.0229	Minor	\$41
786	113	VBA	Des Moines	IA	Parking	0.0218	Minor	\$14
802	114	VBA	Atlanta	GA	File Storage at Regional Office	0.0205	Minor	\$79
803	115	VBA	St Louis	MO	RMC 4	0.0203	Minor	\$84
808	116	9	Memphis	TN	Vet Center	0.0200	Minor	\$599
819	117	22	Loma Linda	CA	High Desert Vet Center	0.0193	Minor	\$481
820	118	VBA	San Diego	CA	Regional Office Storage	0.0193	Minor	\$38
821	119	15	Marion	IL	Administrative Annex	0.0193	Minor	\$1,393
929	120	6	Asheville	NC	Franklin Outpatient Clinic	0.0119	Minor	\$769
930	121	3	Montrose	NY	Poughkeepsie CBOC	0.0119	Minor	\$700
953	122	15	St Louis	MO	Women's and Dermatology Clinic	0.0103	Minor	\$125
1029	123	23	Des Moines	IA	Carroll CBOC	0.0063	Minor	\$570
1049	124	4	Clarksburg	WV	Monongalia County CBOC	0.0059	Minor	\$595
1050	125	4	Clarksburg	WV	Wood County CBOC	0.0059	Minor	\$607
1100	126	22	Loma Linda	CA	Prosthetics	0.0036	Minor	\$1,554
1135	127	19	Denver	CO	Mountain Towers Office	0.0022	Minor	\$215
1160	128	VBA	Manila	RP	Director's Residence	0.0017	Minor	\$56
1180	129	4	Clarksburg	WV	Morgantown Vet Center	0.0010	Minor	\$113
1236	130	2	Bath	NY	Wellsville	0.0000	Minor	\$611
1258	131	Staff	Washington	DC	801 I Street, NW	0.0000	Major	\$3,000

Green Management Programs (GMP)-Green Projects

GMP-Green projects are not included in the construction program’s budget request because they are contingent on the results of feasibility studies before they would be funded from the Medical Facilities account, to the extent possible under available green program resources. To be categorized as a GMP-Green project, greater than 50 percent of the cost must be related to reaching the Department’s energy goals. Project types are limited to wind, solar (photovoltaic and thermal), cogeneration (biofuels and conventionally fueled), ground source heat pumps, geothermal energy, and new technologies. Conventional energy and water conservation measures are submitted as VHA Non-recurring Maintenance – Green Management (NRM-GM) or under appropriate administration’s funding areas. The GMP-Green projects listed in the table below are expected to be awarded in 2017.

Table 2-4: 2017 Potential GMP-Green Projects (Sorted by Priority)

Full SCIP List Priority #	GMP-Green Only Priority #	Admin/ VISN	City	ST	Project Name - Short Description GMP-Green Projects	Total Score	Total Est. Cost (\$000)
676	1	11	Marion	IN	Install Solar Panels, Marion	0.0288	\$880
876	2	17	San Antonio	TX	Expand Solar Photovoltaic Carports	0.0165	\$3,050
1084	3	21	Palo Alto	CA	Expand Photovoltaic System	0.0045	\$6,700
1198	4	3	Montrose	NY	Install Ground Source Heat Pumps	0.0006	\$1,200
1228	5	23	Fargo	ND	Install LED Solar Power Parking Lot Lights	0.0000	\$568

New 2017 Major Construction Projects

Major construction projects that are not on the active development list and not included in annual funding requests must re compete each year. For 2017, no new VHA or VBA major construction projects had reached the 35% design requirement and no construction funds were requested. Each year newly scored major construction projects can be added to the active development list depending on the project size, estimated cost and funding provided. This year the top scoring VHA project (Fort Harrison, MT – seismic/safety) was added to the active development list. Further planning and design will be accomplished on this project using the major construction advance planning and design fund.

Two NCA gravesite expansion projects (Jacksonville, FL and South Florida) were also added to the active development list. NCA projects are not subject to the 35% design requirement, have no future year cost, and will be procured using a design/build method. All other major projects on the 2017 SCIP priority list would need to re compete in the SCIP 2018 cycle. All new 2017 major construction projects are listed in Table 2-5 on the next page.

Table 2-5: 2017 SCIP Priority List - Major Construction Only

Full SCIP List Priority #	Major Only Priority #	Admin/ VISN	City	ST	Project Name - Short Description	Total Score	Total Est. Cost (\$000)	New 2017 SCIP Projects Budget Request (\$000)
1	1	19	Fort Harrison	MT	Seismic Upgrade/Specialty Care Improv.	0.4474	\$192,500	\$0
2	2	1	Boston	MA	West Roxbury Clinical Addition	0.3568	\$315,040	\$0
3	3	21	Palo Alto	CA	Correct Seismic/Infrastructure Deficiency	0.3439	\$392,380	\$0
5	4	17	Dallas	TX	Clinical Expansion for Mental Health	0.2802	\$156,025	\$0
6	5	1	Brockton	MA	Long Term Spinal Cord Injury Center	0.2675	\$157,217	\$0
12	6	NCA	Fort Rosecrans	CA	Gravesite Expansion and Infrastructure	0.2115	\$26,000	\$0
13	7	15	Leavenworth	KS	Inpatient Medical Facility (Miramar)	0.2109	\$132,000	\$0
16	8	5	Washington	DC	Renovate Ward 4E	0.1938	\$12,000	\$0
21	9	7	Atlanta	GA	Clinical Research Building	0.1843	\$149,384	\$0
28	10	5	Washington	DC	Replace 120 Bed Comm. Living Center	0.1762	\$161,700	\$0
29	11	21	San Francisco	CA	Replace/Expand Comm. Living Center	0.1746	\$216,600	\$0
33	12	NCA	Jacksonville	FL	Gravesite Expansion	0.1711	\$24,000	\$24,000
58	13	15	Wichita	KS	Land Const/Sharing of Medical Facilities	0.1525	\$26,730	\$0
60	14	NCA	South Florida	FL	Gravesite Expansion	0.1516	\$31,000	\$31,000
63	15	22	San Diego	CA	UCSD Land Purchase	0.1494	\$33,000	\$0
85	16	9	Lexington	KY	Replacement Community Living Center	0.1282	\$41,600	\$0
119	17	1	West Haven	CT	Surgical Clinical Core	0.1114	\$148,469	\$0

SCIP Results

The Long-Range SCIP plan includes over 4,200 capital projects that would be necessary to close all currently-identified gaps with an estimated magnitude cost of between \$52-\$63 billion including activation costs (\$41-\$50 billion, not including activation costs). It is important to note that this estimate is a snapshot in time, it is based on current market conditions, baseline capital portfolio and demographic data and projected needs. In addition future innovations in health care or benefits service delivery, or increases in the use of non-capital solutions, may significantly reduce the need for infrastructure. In addition, there may be some locations and facilities undergoing study, including Commission on Care, ongoing environmental studies, etc., therefore the potential future projects listed in the Long Range Capital Plan should not be construed as VA having made decisions to execute projects at these sites. The individual project cost estimates provided include acquisition costs only and will likely change as projects move through the investment process and cost estimating and project requirements become more refined. For example, estimates are fine-tuned from action plan to business case to project prospectus (for major construction) to final design and construction documents.

As part of its Strategic Capital Investment Planning (SCIP) process, VA developed an Activation Cost Budget Model (ACBM) tool to support estimates of non-recurring and recurring activation needs for new VHA capital projects. The tool includes IT costs associated with each project and is intended to identify “all-in” costs to support the capital budget. The tool calculates activation needs based on estimated patient workload (clinic stops and bed days of care) and building square footage being added or renovated. It

includes activation costs for all capital initiatives (Major Construction, Minor Construction, NRMs and Leases) to support SCIP, and incorporates activation needs for each project based on geographic location, size of project, and relative functional categories within the project (such as dental, surgical, primary care, etc.). The aggregate activation costs are provided in the summary Capital Investment Projects (VA-wide and by Administration and Staff Office) by Type chart found in the Capital Plan.

Table 2-6: VA Capital Investment Projects by Type

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for the Department is estimated to be between \$52 and \$63 billion. This range is an estimate only; costs may change as projects are further refined.

VA	2017		Future Years ¹	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	2	\$55,000	110	\$10,648,006
Leases	131	\$152,893	243	\$798,319
Minor Construction	0	\$0	815	\$5,858,130
NRM (includes GMP-Green projects)	0	\$0	2,936	\$12,140,358
Other (includes disposal and sharing projects)	0	\$0	4	\$9,251
Project Specific Subtotal	133	\$207,893	4,111	\$29,454,064
Future Year Planning (Minors and NRM) ²	N/A	\$0	-	\$14,382,525
Below Threshold/Emergent Needs ³	TBD	\$0	-	\$1,204,234
Non-Recurring Activation Costs ⁴	-	\$296,688	-	\$7,209,486
Recurring Activation Costs ⁴	-	\$242,297	-	\$3,189,439
IT Non-Recurring Activation Costs ⁴	-	\$39,367	-	\$751,598
IT Recurring Activation Costs ⁴	-	\$13,122	-	\$250,533
Total	133	\$799,367	4,111	\$56,441,879

¹Future Year number of projects and total estimate cost does not include the Omaha, NE Major Medical Facility Project because the cost and scope are pending approval of public-private partnership legislation.

²Future year planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

³VA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

⁴Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

No new starts are being requested for Minor Construction or NRM for 2017. New starts will be considered once the findings from the Commission on Care report are released and incorporated into VA's strategic planning process. This will also allow Administrations to focus on completing prior year projects using 2017 and prior year funding including the Veterans Affairs Choice and Accountability Act funds. The 2017 construction budget request includes funding for two major medical facility projects that were reviewed through SCIP process in a prior year. One project is located at Long Beach, CA for \$30.2M and the other at Reno, NV for \$192.4M, both projects have seismic corrections and safety components. See Chapter 2 of this Volume for additional details.

Stakeholder Involvement

One of the strengths of the VA capital investment planning process is that it encourages continual improvement and refinement in response to client and customer needs. VA has engaged and will continue to engage stakeholders in the SCIP process as it evolves. External stakeholders are briefed periodically throughout the SCIP process and on the main decision criteria that are used to prioritize projects. Stakeholders include the Veterans Service Organizations, Congressional staff, and GAO. Feedback from briefings is incorporated into the SCIP process and methodology. Engaging stakeholders allows for transparency and provides valuable input that is continually monitored and annually incorporated into the SCIP process to address changing needs and priorities. Continual dialog with clients and customers maximizes stakeholder involvement while allowing the SCIP process to drive VA's current and future year capital budget submissions.



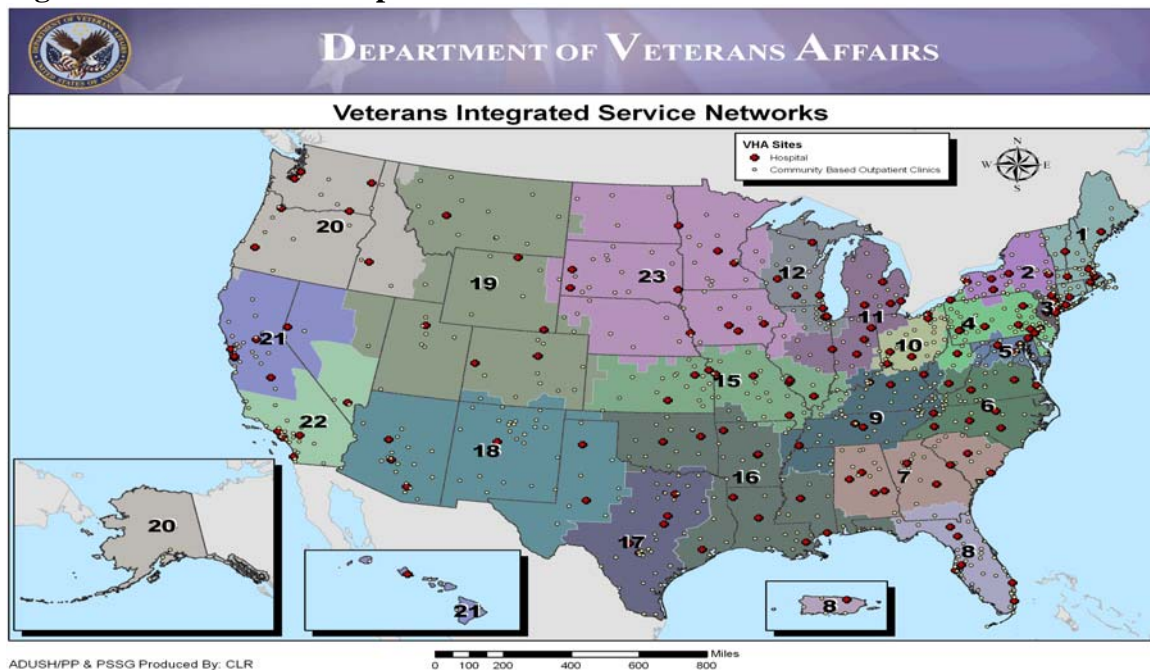
Chapter 8.3 Veterans Health Administration

Introduction

VHA delivers care through 1,753 facilities composed of more than 5,611 buildings and 1,666 leases across the country. Many of the medical centers are located on large, campus-style settings in excess of 50 years old, and approximately 35 percent of such buildings are historically significant. Inpatient hospital services are provided at 144 of 167 medical centers, and ambulatory care is provided in 1,049 clinics, of which 769 are community-based outpatient clinics (CBOCs) or higher complexity (of care see in Health Care Centers (HCCs)). Contract fee care is provided for eligible Veterans when VA facilities are not geographically accessible, services are not available, or when services cannot be provided in a timely manner.

Currently, VHA facilities are grouped into 21 Veteran Integrated Service Networks (VISNs). There is a forthcoming realignment of this VISN structure, which has been communicated by VA's Leadership to Congress and its stakeholders. This realignment will result in 18 VISNs aligned under a 5 district construct and within state boundaries, except California. At this time, impacts from the realignment to 2017 SCIP-based plans have not been finalized. Future SCIP-based plans and budgets may be adjusted to be consistent with this final realignment. A map showing the existing 21 VISNs is provided below.

Figure 3-1: VHA VISN Map



ADUSH/PP & PSSG Produced By: CLR

Action Plan Strategy

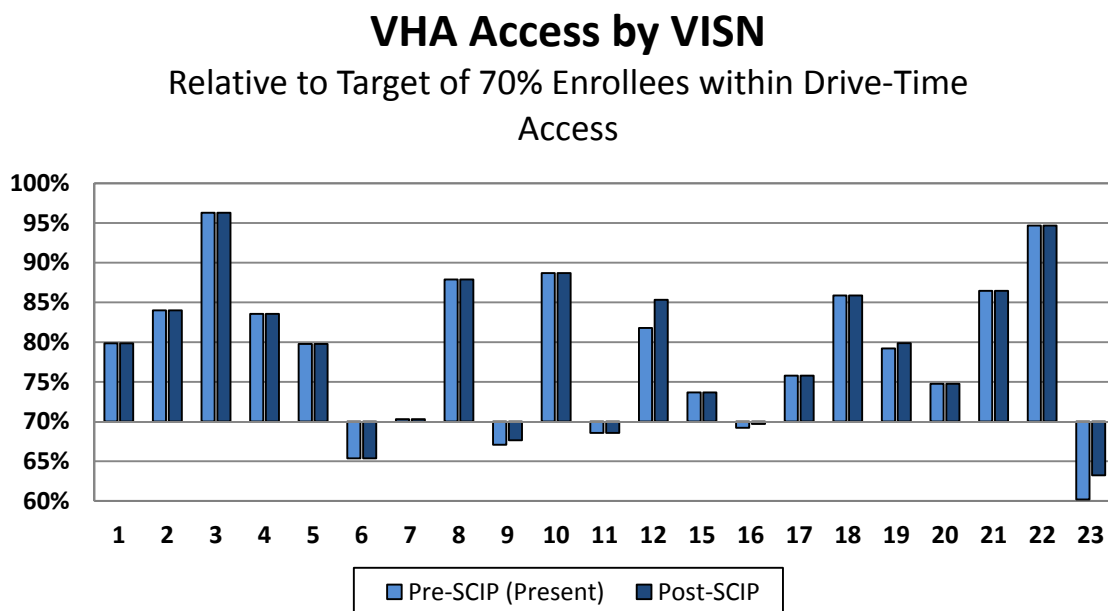
VHA’s Action Plan strategy addresses the access, utilization, space, and condition gaps, as well as addressing energy requirements currently-identified in the SCIP process. A combination of capital and non-capital solutions, such as telehealth, purchased care and extended hours of operations, are utilized to close currently-identified gaps. The access gap is closed by projects that provide additional points of care, typically as CBOCs. The utilization gap is closed by adding or repurposing space to accommodate each required service. The space gap is met by building additional space or by disposing of or demolishing space where space is in excess. Condition gaps are closed by projects that address deficiencies in buildings rated “D” or “F” in the Facility Condition Assessment. Each VISN Action Plan also addresses energy gaps through medical facilities projects which will increase water and energy efficiency and meet VA’s goals in those areas.

VHA Gaps

Access Gap: Defined as the number or percentage of enrollees living within 30 minutes drive-time to the nearest primary care facility in urban and suburban areas and 60 minutes drive-time in rural areas. Corporate Target: 70%

The following chart illustrates the base-year (BY) 2013 Access gap by VISN with respect to the corporate target of 70% of enrollees living within drive-time guidelines taking into account previously funded, approved, or in-process facilities. As shown by the chart, VISNs 6, 9, 11, 16, and 23 are not currently meeting VA’s target of 70% access in all markets. With the implementation of all projects identified by the SCIP process in the Long Range Action Plan, all VISNs will improve access and meet the 70% corporate target. Further data is provided in the individual VISN sections in this chapter. Light blue bars indicate Pre-SCIP baseline (latest actual gap), dark blue are gaps are Post-SCIP after (long-range plan has been implemented).

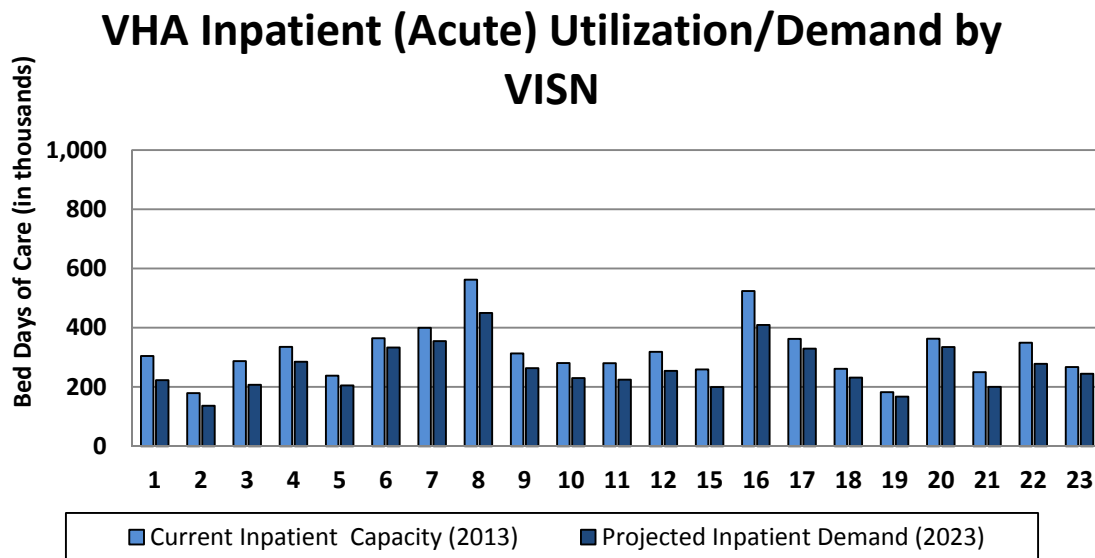
Figure 3-2: VHA Access Gap



Utilization Gap: The utilization gap is calculated for both inpatient and outpatient care. Inpatient utilization is calculated using Bed Days of Care (BDOC), which is defined as the number of occupied beds multiplied by the number of days they were occupied. For example, 30 beds occupied for 30 days equals 900 BDOC. Outpatient utilization is calculated using Clinic stops which are defined by the number of unique encounters that are tracked for outpatient services. This is a corporate level goal that is expected to be addressed for each gap, as result of implementing the Action Plan. The Corporate Target is to close 95% of all VHA utilization gaps and the below graphs show utilization in BDOC.

Inpatient Utilization – The figure below shows each VISN’s current (BY2013) inpatient utilization and the projected demand for inpatient care.

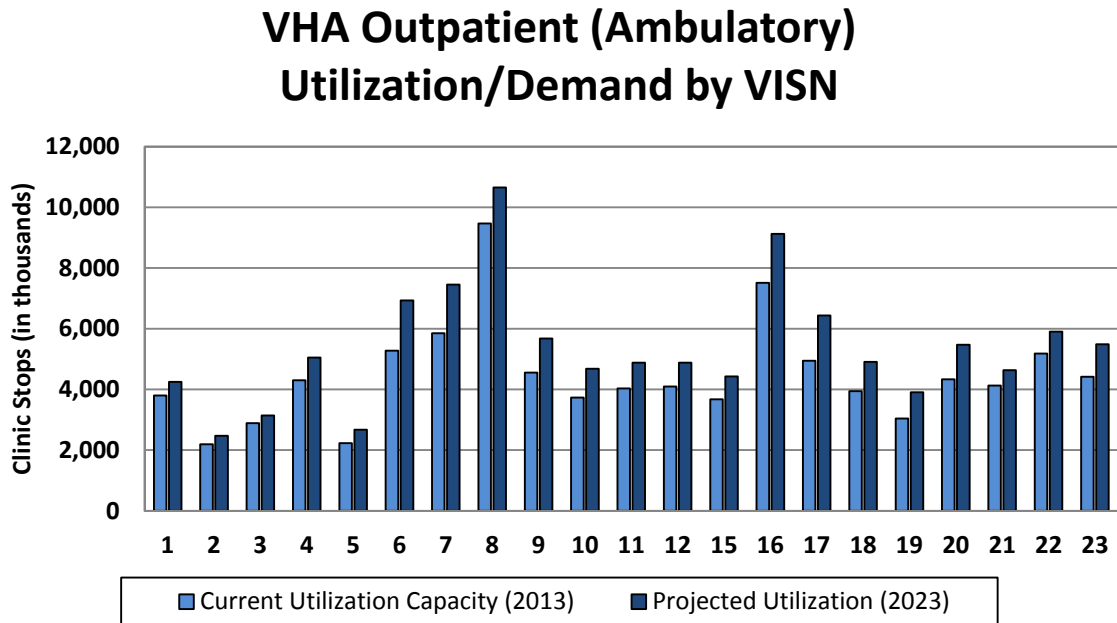
Figure 3-3: VHA Inpatient (Acute) Utilization/Demand



In accordance with national healthcare trends, VA is projected to see a general decrease in the demand for inpatient care over the next ten years. However, several VISNs will see an increased demand for inpatient care exceeding existing capacity, necessitating development of additional inpatient capacity, which includes ensuring private inpatient rooms for each patient. In addition, most VISNs are projected to see an increase in demand for at least a few types of inpatient care, such as mental health and specialty services. Further data is provided in the individual VISN sections in this chapter.

Outpatient Utilization – The figure below shows each VISN’s current (BY2013) outpatient capacity and the projected demand for outpatient capacity in 2023. In accordance with national healthcare trends, the chart illustrates the expected increase in demand for outpatient services over the next 10 years. In order to meet expected demand, all VISNs must increase their capacity to provide outpatient services. Further data is provided in the individual VISN sections in this chapter.

Figure 3-4: VHA Outpatient (Ambulatory) Utilization/Demand



Space Gap: Defined as the difference between in inventory plus in process minus funded disposals and projected projected long-range planning needs, both positive and negative. Negative numbers indicate excess space, positive numbers indicate the need for additional space. The chart below illustrates the correction of both positive and negative space gaps that would occur following implementation of all projects identified by the SCIP process. The graphic on the following page illustrates the space inventory in each VISN based on square footage available Pre and Post-SCIP. Further data is provided in the individual VISN sections in this chapter.

Figure 3-5: VHA Space Gap

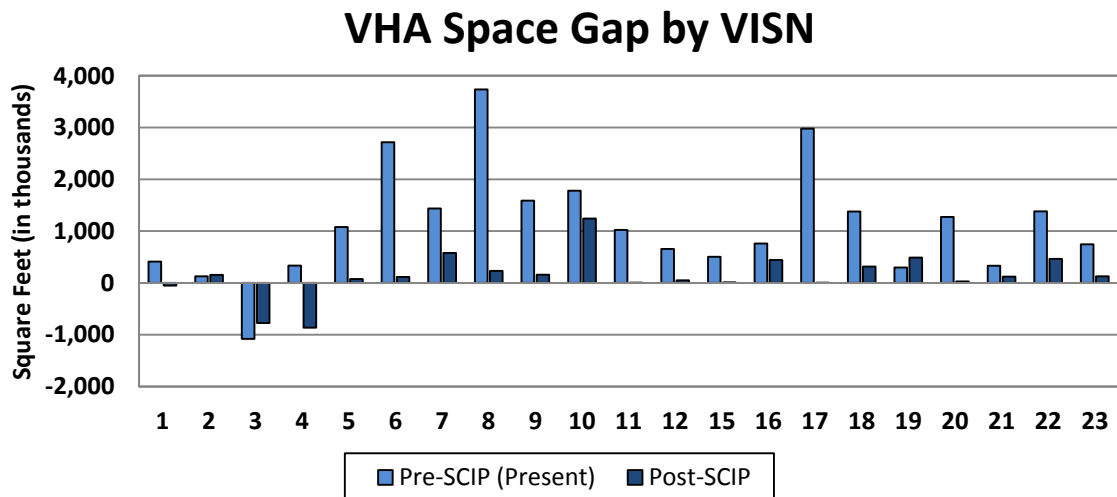
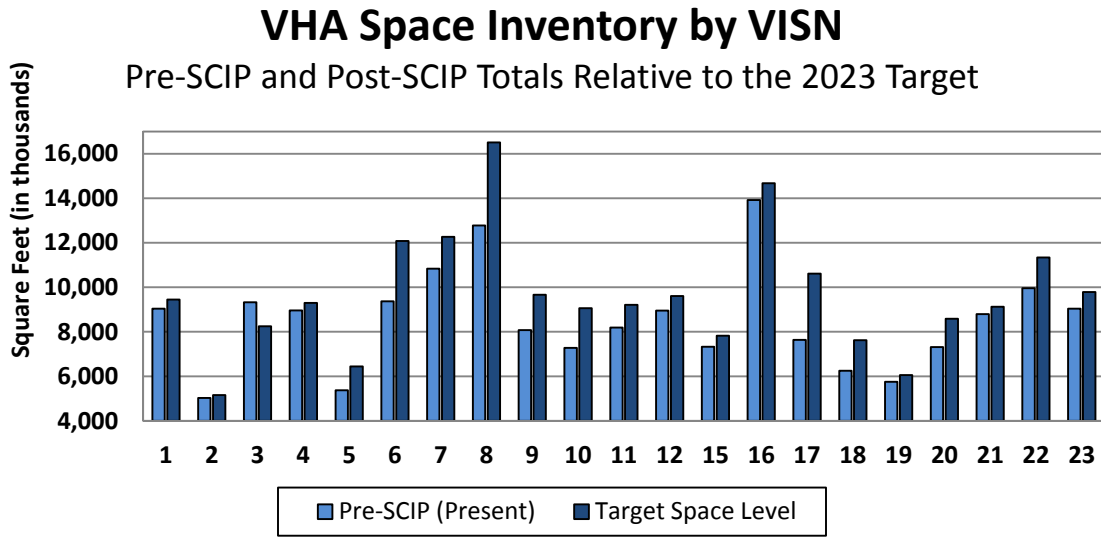
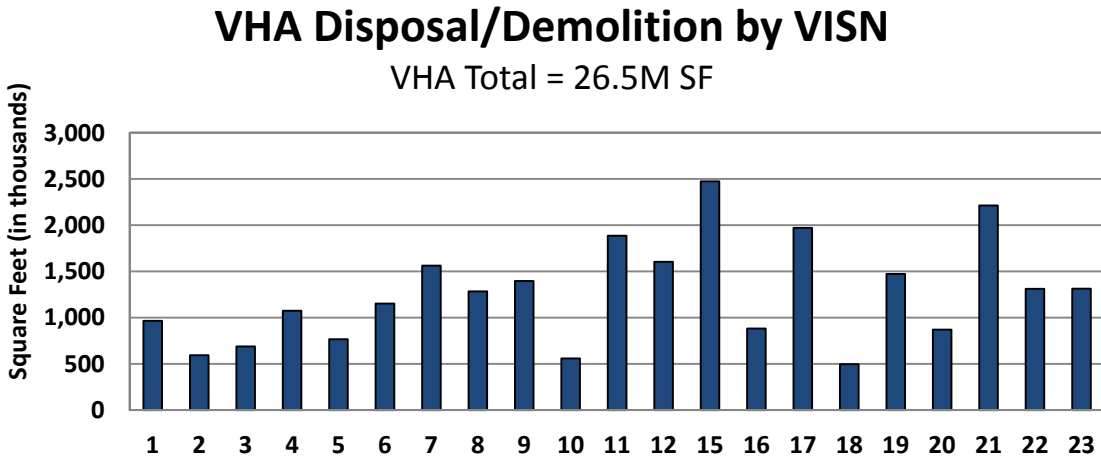


Figure 3-6: VHA Space Inventory



Disposal Goals: The ability to efficiently use space and remove obsolete space through outlease, demolition and disposal is critical to the capital planning process. VISN action plans incorporate demolition and disposal of space as a means of right-sizing excess inventory. Illustrated below is the total reduction in square footage due to disposal or demolition projects identified in each VISN’s long range plan. The total disposal and demolition over the ten year planning horizon is 26.5 million square feet.

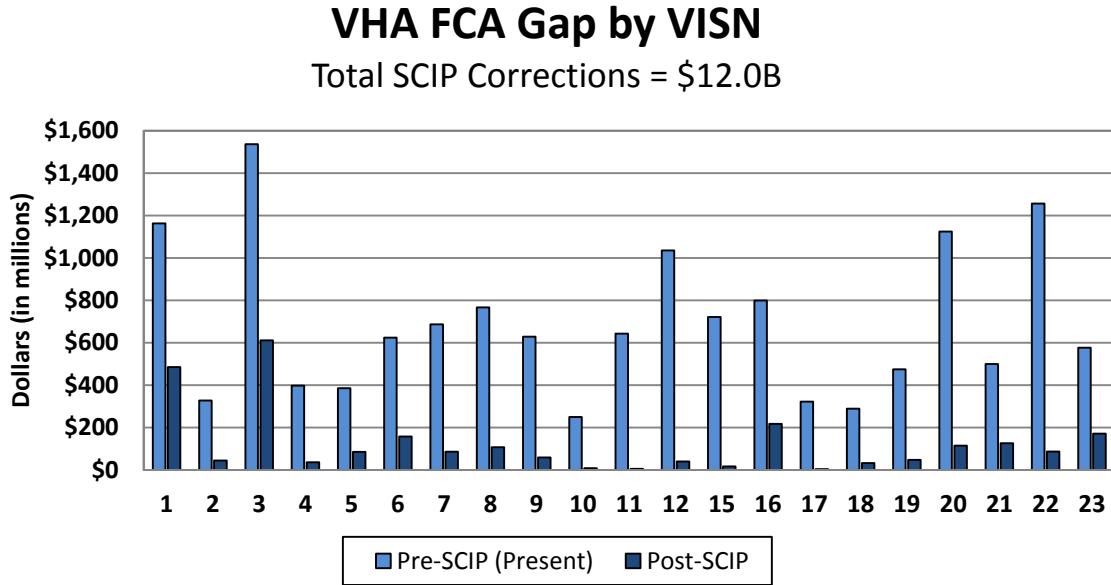
Figure 3-7: VHA Disposal/Demolition by VISN



Condition Gap: The condition gap is an estimate of dollars needed to correct currently-identified deficiencies in VHA facilities. Deficiencies were identified through on-site Facility Condition Assessments (FCA) and included those facility or infrastructure systems that were rated with either a D or F by the assessments. Actual project costs may vary from FCA dollars.

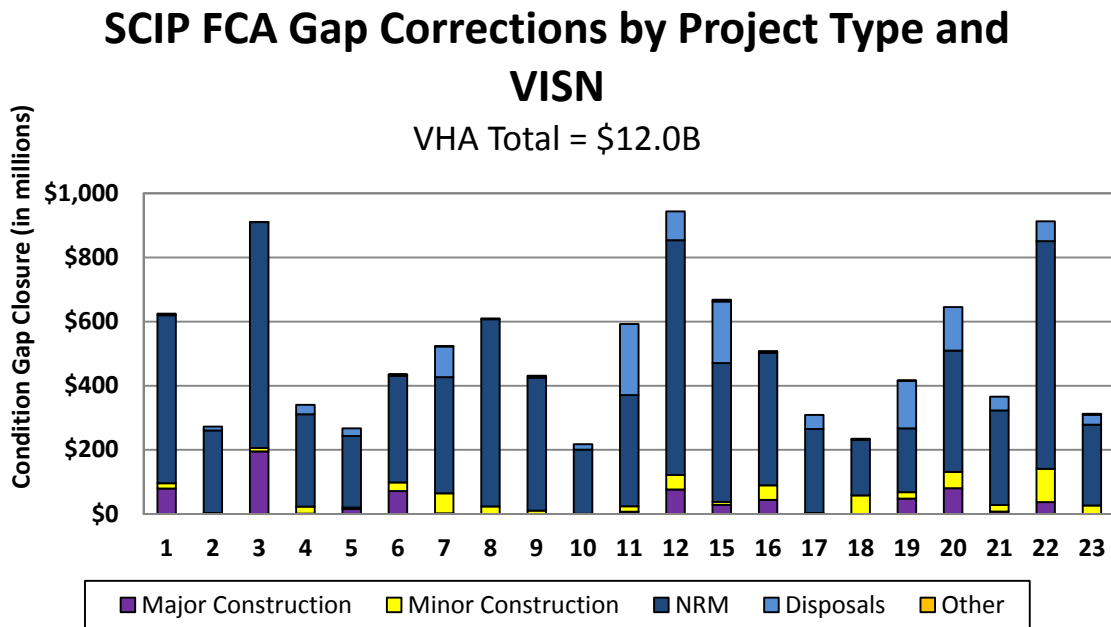
The chart below illustrates the existence of substantial condition deficiencies across all VISNs. VISNs with the deficiencies exceeding \$1 billion in correction costs include 1, 3, 12, 20 and 22.

Figure 3-8: VHA Condition Gap



The following chart illustrates the breakdown of how the long range plan proposes to correct identified FCA deficiencies by project type and capital investment.

Figure 3-9: VHA Condition Gap by Project Type



Non-Capital Approaches in Action Plan Strategy

Within VHA's Action Plan Strategy, there are opportunities to better address access, energy and space gaps by combining non-capital approaches with capital solutions. Non-capital approaches include the use of tele-medicine, extended hours for the provision of services on site, and purchasing care from private sources through contracts or on a fee-basis. Incorporating such non-capital approaches can reduce the total cost of capital solutions that are used to increase access, or add space. Three of these approaches are described below.

Tele-medicine technologies allow patients to receive care, diagnostic services or monitoring at home or in other convenient locations, thereby reducing the need for patient travel, reducing the number of exam rooms needed, saving energy costs, and better utilizing providers remotely. This approach can also reduce the need to construct, lease or renovate space in pursuit of increased access where demand has increased. However, costs will increase for technological infrastructure, software and training.

Hours of service can be extended at outpatient care sites experiencing high utilization or projecting increased demand. In sites where projected increases in demand exceed the capacity of the facility after extended hours have been introduced, expansion may still be required. The application of extended hours can reduce the scope of facility expansion, resulting in capital savings. However, the cost of FTEs, energy and operating costs will increase when hours of service are extended.

Contract/Fee Care can be used in lieu of facility construction, renovation/ expansion, or leasing in certain circumstances to address access needs and space gaps, or to reduce the local footprint. This approach is useful where the volume for the particular service is low. In order to purchase medical services in the private sector the VA has to determine that capacity exists for the volume of care needed, that VHA quality of care standards can be met, and that electronic health records can be securely exchanged in accordance with all HIPAA and Privacy Act requirements. Even when all conditions for purchasing care are met, the actual cost of purchased care may exceed the cost of VA providing the care directly, thereby eliminating cost savings.

SCIP Estimated Long Range Magnitude Costs

Each VISN developed and submitted a separate action plan detailing its capital asset investment strategy to address identified gaps. Improving the condition of facilities and meeting increased outpatient demand were the predominate drivers of the VISN plans, comprising a large portion of the proposed capital projects and associated funding. Of these projects, maintaining and improving the condition of VA's facilities through major construction projects (89) accounted for the largest resource need, followed by leases (310), medical facilities NRM projects (2,936), and minor construction projects (626). It is important to note that the magnitude estimates are based on a snap shot in time, using current market conditions, baseline capital portfolio, demographic data and projected needs. The costs provided will likely change as projects move through the investment process and as cost estimating and project requirements become more refined. For example, estimates are fine-tuned from action plan to business case to project prospectus

(for major construction) to final design and construction documents. The magnitude estimates include activation (startup) costs; but do not include life cycle costs in their estimates.

The cost to fully implement the Action Plan and correct all currently-identified gaps for VHA is estimated to be between \$49 and \$60 billion including non-recurring and recurring activation costs). Table 3-1 provides a cost summary for all projects by type. VISN breakouts are provided in proceeding sections.

Table 3-1: VHA Capital Investment Projects by Type

VHA	2017		Future Years ¹	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000) ¹
Major Construction	0	\$0	89	\$10,026,006
Leases	110	\$147,050	200	\$673,400
Minor Construction	0	\$0	626	\$5,186,517
NRM (includes GMP-Green projects)	0	\$0	2,936	\$12,140,358
Other (includes disposal and sharing projects)	0	\$0	4	\$9,251
Project Specific Subtotal	110	\$147,050	3,855	\$28,035,532
Future Year Planning (Minors and NRM) ²	N/A	\$0	-	\$14,158,628
Below Threshold/Emergent Needs ⁶³	TBD	\$0	-	\$1,124,228
Non-Recurring Activation Costs ⁴	-	\$290,061	-	\$6,544,132
Recurring Activation Costs ⁴	-	\$242,297	-	\$3,189,439
IT Non-Recurring Activation Costs ⁴	-	\$37,937	-	\$634,909
IT Recurring Activation Costs ⁴	-	\$12,646	-	\$211,636
Total	110	\$729,991	3,855	\$53,898,504

¹Future Year number of projects and total estimated cost does not include the Omaha, NE Major Medical Facility project because the cost and scope are pending approval of public-private partnership legislation.²Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

³VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

⁴Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

The tables on the following pages provide planned 2016 obligations for VHA minor construction and NRM projects, including those projects funded as part of the Veterans Access, Choice and Accountability Act of 2014. There are also tables to show a list of above threshold, (SCIP reviewed and approved) minor and major construction projects, NRM, and leases for 2017 and a separate list of potential future year projects.

No new starts are being requested for Minor Construction or NRM for 2017. New starts will be considered once the findings from the Commission on Care report are released and incorporated into VA's strategic planning process. This will also allow VHA to focus on completing Veterans Choice Act projects, as well as prior year projects using 2017 and prior year funding.

Table 3-2: Planned 2016 Minor Construction Projects (Sorted by VISN, by State, by City)

VISN	City	ST	Project Type	Planned 2016 Minor Construction Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
1	West Haven	CT	2013 OOC	Construct Multi-Use Secure Parking Area	\$2,100	\$2,100
1	West Haven	CT	2014 OOC	Primary Care Trailer Center of Excellence	\$510	\$510
1	West Haven	CT	2014 OOC	Modular Office Expansion	\$503	\$503
1	Bedford	MA	SCIP 2016	Replace CLC, Phase 1	\$9,600	\$960
1	Boston	MA	SCIP 2016	Inpatient SCI Patient Privacy Addition	\$9,800	\$980
1	Boston	MA	SCIP 2013	Research Addition (Jamaica Plain)	\$9,800	\$8,820
1	Boston	MA	SCIP 2013	Replace Linear Accelerator Unit, Site Preparation	\$4,800	\$4,120
1	Brockton	MA	SCIP 2012	Build Addition for MRI/CT Radiology	\$6,891	\$6,202
1	Togus	ME	SCIP 2016	Construct Specialty Care Addition	\$9,900	\$990
1	Manchester	NH	SCIP 2016	Construct Clinical Services Building	\$9,103	\$910
1	Manchester	NH	SCIP 2016	Construct Specialty Care Building	\$9,191	\$919
1	Providence	RI	SCIP 2016	Expand Building 1 to Replace Hemodialysis Phase 1	\$9,860	\$986
1	Providence	RI	SCIP 2014	Expand Building 35 for Research	\$6,700	\$6,030
1	Providence	RI	SCIP 2014	Construct Replacement Outpatient Clinic at Newport Naval Base	\$9,945	\$995
1	Providence	RI	SCIP 2013	Convert Harwood USARC for Providence VAMC Research Use	\$9,633	\$8,670
1	Providence	RI	SCIP 2012	Expand Supply Processing & Distribution	\$9,985	\$8,986
2	Albany	NY	SCIP 2016	Construct Parking Garage	\$9,493	\$949
2	Buffalo	NY	SCIP 2012	Consolidate Surgical Programs	\$9,944	\$8,949
3	Northport	NJ	SCIP 2013	Renovate Emergency Room	\$9,900	\$8,810
3	Brooklyn	NY	Pre-SCIP	Patient Improvement - Rehab/Audiology	\$8,938	\$8,263
4	Wilmington	DE	SCIP 2016	Construct an Administrative Building	\$9,900	\$990
4	Wilmington	DE	SCIP 2013	Construct Parking Garage	\$8,776	\$7,798
4	Altoona	PA	SCIP 2016	Expand Outpatient Clinics for Patient Aligned Care Team	\$9,895	\$990
4	Altoona	PA	SCIP 2016	Expand for Specialty Clinic Addition on 3rd Floor	\$9,893	\$989
4	Altoona	PA	SCIP 2014	Expand Outpatient with Addition for 2nd Floor	\$9,900	\$8,910
4	Lebanon	PA	SCIP 2013	Construct Intensive Care Unit/Medical/Surgical Unit	\$9,900	\$8,710
4	Clarksburg	WV	Pre-SCIP	Construct Parking Garage	\$9,652	\$8,687
4	Clarksburg	WV	2016 OOC	Purchase Fiscal Modular	\$72	\$72
5	Washington	DC	SCIP 2016	Convert Vacated Admin Space on 1st floor Bldg. 1 to Oncology/ Cancer Center	\$8,000	\$800
5	Baltimore	MD	SCIP 2016	Relocate and Expand Hospice Unit to Convert Semi-Private to Private Rooms	\$9,900	\$990

VISN	City	ST	Project Type	Planned 2016 Minor Construction Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
5	Perry Point	MD	SCIP 2014	Upgrade and Expand Central Warehouse	\$9,996	\$8,996
5	Perry Point	MD	Pre-SCIP	36-Bed PRRTP Replacement, Phase 2	\$7,777	\$7,116
5	Martinsburg	WV	SCIP 2016	Renovate/Expand 47-Bed Domiciliary A Pod and Replace Air Handling Units	\$9,105	\$911
5	Martinsburg	WV	SCIP 2016	Construct Outpatient Addition/New Handicap Staff Entrance	\$9,845	\$985
5	Martinsburg	WV	SCIP 2014	Construct Dental and Audiology Outpatient Center	\$9,900	\$8,910
5	Martinsburg	WV	SCIP 2013	Construct New Warehouse	\$7,200	\$6,480
5	Martinsburg	WV	SCIP 2016	Construct VA/DoD Fort Detrick Collocated CBOC Expansion	\$9,510	\$951
5	Martinsburg	WV	SCIP 2016	Construct Dom Clinic and CLC Administration Addition	\$6,790	\$679
6	Asheville	NC	SCIP 2016	Renovate Ward 1 East for Oncology Specialty Care	\$4,319	\$432
6	Asheville	NC	SCIP 2014	Expand/Renovate Operating Rooms	\$9,069	\$8,162
6	Durham	NC	SCIP 2014	Construct New Specialty Care Building 16	\$9,900	\$8,910
6	Fayetteville	NC	SCIP 2016	Renovate D-wing Basement for Dental	\$8,842	\$884
6	Salisbury	NC	SCIP 2016	Expand and Renovate Emergency Department	\$6,950	\$695
6	Salisbury	NC	SCIP 2012	Renovate Building 11 for Residential Care	\$8,226	\$7,403
6	Hampton	VA	SCIP 2014	Demolish Building 115 and Construct New Clinical Building for Dialysis and Eye Clinic	\$9,350	\$8,415
6	Hampton	VA	SCIP 2016	Renovate and Expand Imaging Services	\$9,815	\$982
6	Richmond	VA	SCIP 2016	Construct New Clinical Lab for Surgical Expansion	\$9,501	\$950
6	Richmond	VA	SCIP 2016	Construct Cancer Center	\$9,419	\$942
6	Richmond	VA	SCIP 2014	Expand Women's Health/Primary Care Addition	\$9,020	\$8,118
6	Richmond	VA	SCIP 2014	Expand Medical Intensive Care Unit	\$9,320	\$8,388
6	Salem	VA	SCIP 2014	Relocate and Expand Renal Dialysis	\$7,450	\$6,705
6	Salem	VA	SCIP 2016	Expand/Renovate Dental Clinic Building 2	\$7,500	\$750
7	Tuscaloosa	AL	SCIP 2014	Expand Outpatient Clinics Services	\$9,900	\$8,910
7	Atlanta	GA	SCIP 2016	Construct New Parking Levels on Existing Parking Structures at Atlanta VAMC	\$9,680	\$968
7	Atlanta	GA	2015 OOC	Purchase Acreage and Structure at Fort McPherson	\$2,700	\$270
7	Atlanta	GA	SCIP 2016	Construct Parking Structure at Ft. McPherson Campus	\$9,407	\$941
7	Atlanta	GA	SCIP 2016	Construct Parking Structure at Trink Davis Veterans Village	\$9,680	\$968
7	Augusta	GA	SCIP 2014	Construct Community Living Center	\$8,800	\$7,920

VISN	City	ST	Project Type	Planned 2016 Minor Construction Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
7	Augusta	GA	EUL	Augusta 1 GA-Amendment	\$683	\$683
7	Augusta	GA	EUL	Augusta 2GA-Amendment	\$750	\$750
7	Dublin	GA	SCIP 2015	Expand 10A CLC	\$7,023	\$6,321
7	Dublin	GA	SCIP 2014	Construct New Mental Health Facility	\$9,918	\$8,926
7	Charleston	SC	SCIP 2014	Expand/Repair Intensive Care Unit, Step Down Unit, and Pulmonary	\$9,900	\$8,910
7	Charleston	SC	2015 OOC	Land Preparation for Fisher House	\$100	\$100
7	Columbia	SC	SCIP 2016	Construct Prosthetic and Sensory Aid Center	\$7,200	\$720
7	Columbia	SC	SCIP 2016	Construct Behavioral Health Center of Excellence Addition	\$9,307	\$931
7	Columbia	SC	SCIP 2016	Center for Rehabilitative Services	\$9,954	\$995
7	Columbia	SC	SCIP 2015	Construct Parking Garage	\$9,900	\$8,910
7	Columbia	SC	SCIP 2014	Construct Clinic Addition	\$9,760	\$8,784
8	Bay Pines	FL	Pre-SCIP	Construct Cancer Infusion Therapy Center	\$7,989	\$6,917
8	Gainesville	FL	SCIP 2016	Construct Administration Building POD 1A (Facilities Condition Assessment D)- Gainesville Facility	\$9,950	\$995
8	Miami	FL	2015 OOC	Land Acquisition for Parking	\$3,250	\$3,250
8	Tampa	FL	SCIP 2016	Expand Specialty Treatment	\$9,850	\$985
8	West Palm Beach	FL	Pre-SCIP	Mental Health Domiciliary	\$9,903	\$8,949
9	Lexington	KY	SCIP 2016	Construct Inpatient Mental Health Building	\$9,500	\$950
9	Lexington	KY	SCIP 2016	Construct Continuing Care Facilities	\$9,600	\$960
9	Memphis	TN	SCIP 2016	Construct Parking Garage on West Lot	\$9,614	\$961
9	Mountain Home	TN	SCIP 2016	Expand Radiology Building 204	\$2,859	\$286
9	Mountain Home	TN	SCIP 2016	Construct Magnetic Resonance Imaging/Positron Emissions Tomography Waiting Area	\$2,328	\$233
10	Cincinnati	OH	SCIP 2016	Construct 3rd Floor Building #2 and Renovate 1st Floor	\$9,396	\$940
10	Cincinnati	OH	SCIP 2016	Correct Medical Unit Patient Privacy Issues- 6th Floor	\$9,534	\$953
10	Cincinnati	OH	SCIP 2012	Relocate Community Living Center, Phase 4	\$9,387	\$8,448
10	Cincinnati	OH	SCIP 2012	Replace Animal Research Facility, Phase 3	\$9,897	\$8,907
10	Cleveland	OH	Pre-SCIP	Emergency Department and Specialty Care Clinic Addition	\$9,163	\$8,413
10	Cleveland	OH	2015 OOC	Prepare for Cleveland Fisher House	\$950	\$950
10	Columbus	OH	SCIP 2016	Construct Mental Health and Specialty Care Addition	\$9,532	\$953
10	Columbus	OH	SCIP 2016	Construct Surgery Addition	\$9,471	\$947
10	Dayton	OH	SCIP 2016	Construct CLC Green Homes Single Story Unit	\$9,000	\$900

VISN	City	ST	Project Type	Planned 2016 Minor Construction Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
11	Fort Wayne	IN	SCIP 2016	Expand Building 1, 1st Floor Primary Care	\$9,922	\$992
11	Indianapolis	IN	SCIP 2014	Expand Specialty Care	\$9,790	\$8,811
11	Ann Arbor	MI	SCIP 2016	Expand 8th Floor Mental Health/Clinical Services	\$9,350	\$935
11	Ann Arbor	MI	SCIP 2016	Construct Parking Structure	\$9,240	\$924
11	Ann Arbor	MI	Pre-SCIP	Expand East Parking Structure	\$5,895	\$5,400
11	Saginaw	MI	SCIP 2016	Build Outpatient Physical Therapy Building	\$9,800	\$980
11	Saginaw	MI	SCIP 2014	Expand Medical Center Site	\$9,900	\$990
12	Chicago	IL	SCIP 2016	Renovate and relocate Nuclear Medicine Suite at 2nd Floor-Damen Bldg.	\$7,300	\$730
12	Danville	IL	SCIP 2016	Construct New Inpatient Mental Health Building	\$9,793	\$979
12	North Chicago	IL	SCIP 2016	Construct Parking Garage Addition	\$9,500	\$950
12	North Chicago	IL	SCIP 2014	Acquire Fisher House Land	\$3,631	\$363
12	North Chicago	IL	SCIP 2015	Renovate and Expand Gymnasium (Building 132)	\$6,250	\$625
12	Iron Mountain	MI	SCIP 2016	Expand Community Living Center (CLC)	\$9,030	\$903
12	Madison	WI	SCIP 2016	Construct Cancer Treatment Center	\$9,500	\$950
12	Milwaukee	WI	SCIP 2014	Renovate Urgent Care	\$4,177	\$3,759
15	Marion	IL	SCIP 2016	Relocate and Upgrade Medical Intensive Care Unit, Day Surgery, and Sterile Processing Service	\$9,999	\$1,000
15	Marion	IL	2015 OOC	Remodel Emergency Department	\$7,911	\$7,911
15	Marion	IL	SCIP 2016	Expand and Upgrade Building 42 for Laboratory	\$9,000	\$900
15	Topeka	KS	Energy	E-85 Station	\$500	\$100
15	Wichita	KS	2015 OOC	Construct New Emergency Department	\$5,300	\$530
15	Columbia	MO	2015 OOC	Relocate Community Living Center	\$9,700	\$970
15	Columbia	MO	SCIP 2016	Expand Parking Garage	\$9,300	\$930
15	Kansas City	MO	SCIP 2016	Construct Magnetic Resonance Imaging and Specialty Care Addition	\$8,835	\$884
15	Kansas City	MO	SCIP 2012	Expand Lab Services, Radiology & Acute Rehabilitation	\$9,792	\$8,813
15	Kansas City	MO	Pre-SCIP	Purchase Radiation Therapy Facility	\$2,200	\$841
15	Kansas City	MO	SCIP 2016	Building Addition Magnetic Resonance Imaging	\$8,835	\$7,952
15	Poplar Bluff	MO	SCIP 2016	Improve Access to Main Facility	\$2,040	\$204
16	Fayetteville	AR	SCIP 2016	Construct Inpatient Mental Health Building	\$9,477	\$948
16	Fayetteville	AR	Pre-SCIP	Renovate Former Army Reserve Center	\$6,651	\$5,629
16	Little Rock	AR	SCIP 2016	Enhance Support and Clinic Space	\$4,400	\$440
16	Little Rock	AR	2015 OOC	Land Transfer State Home	\$100	\$100

VISN	City	ST	Project Type	Planned 2016 Minor Construction Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
16	Shreveport	LA	SCIP 2014	Construct Cancer Treatment Center	\$9,508	\$8,557
16	Shreveport	LA	SCIP 2013	Expand Radiology and Sterile Processing and Distribution	\$9,823	\$8,741
16	Jackson	MS	SCIP 2016	Construct New Parking Garage	\$9,650	\$965
16	Muskogee	OK	2015 OOC	Acquire Parking and Build Parking Garage	\$9,400	\$940
16	Oklahoma City	OK	SCIP 2013	Expand Sterile Processing and Distribution	\$7,800	\$7,020
16	Oklahoma City	OK	SCIP 2012	Expand Lawton Outpatient Clinic	\$2,677	\$2,409
16	Oklahoma City	OK	SCIP 2013	Expand Sterile Processing and Distribution	\$7,800	\$7,020
16	Houston	TX	2015 OOC	Acquisition of Building 122 - Modular Building	\$752	\$752
17	Dallas	TX	SCIP 2016	Expand Outpatient Services - Tri-County Clinic	\$9,564	\$956
17	Dallas	TX	SCIP 2016	Expand Dallas Dental - Replacement Dental Clinic Off Campus	\$9,934	\$993
17	Dallas	TX	SCIP 2016	Expand Dallas Specialty & Primary Care	\$9,677	\$968
17	San Antonio	TX	SCIP 2016	Construct 4G Cancer Center	\$9,000	\$900
17	San Antonio	TX	SCIP 2012	Purchase Land & Facility	\$5,092	\$990
17	Temple	TX	SCIP 2016	Construct Visitor Parking Garage Part One	\$9,900	\$990
17	Temple	TX	Pre-SCIP	Research Addition Bldg. 205 - Research	\$9,811	\$9,001
17	Temple	TX	Pre-SCIP	Surgery Suite Replacement	\$9,881	\$8,983
18	Phoenix	AZ	SCIP 2016	Expand Parking Garage	\$9,936	\$994
18	Phoenix	AZ	SCIP 2012	Expand Building 1 for Clinical Services	\$9,945	\$8,950
18	Prescott	AZ	SCIP 2016	Radiology Expansion 1A Bldg. 107	\$9,175	\$918
18	Prescott	AZ	Energy	E-85 Station	\$648	\$648
18	Prescott	AZ	SCIP 2012	Expand Rehab Medicine & Supply Processing and Distribution	\$9,187	\$8,268
18	Albuquerque	NM	SCIP 2016	Construct Parking Garage	\$9,000	\$900
18	Albuquerque	NM	SCIP 2016	Expand Pharmacy	\$9,750	\$975
18	Amarillo	TX	SCIP 2012	Expand Rehabilitation and Prosthetics Wing	\$8,759	\$7,883
18	Big Spring	TX	SCIP 2012	Build Community Living Center	\$8,253	\$7,428
19	Grand Junction	CO	SCIP 2016	New Primary Care Expansion	\$9,950	\$995
19	Fort Harrison	MT	SCIP 2016	Construct Primary Care - Mental Health Integration Improvements	\$9,900	\$990
19	Fort Harrison	MT	SCIP 2016	Outpatient Mental Health / Education Addition	\$9,900	\$990
19	Salt Lake City	UT	SCIP 2012	Build Rehab/Prosthetics & Ortho/Neuro/Holistic Medicine Addition (B.01)	\$9,964	\$8,968
19	Salt Lake City	UT	SCIP 2013	Urgent Care and Support Expansion	\$9,850	\$8,954

VISN	City	ST	Project Type	Planned 2016 Minor Construction Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
19	Salt Lake City	UT	SCIP 2013	Parking Garage Expansion, Phase 2	\$9,900	\$9,021
19	Salt Lake City	UT	SCIP 2012	Build Specialty Clinics Building (B.51)	\$9,897	\$8,907
19	Cheyenne	WY	SCIP 2012	Replace 20 Community Living Center Beds	\$7,773	\$6,996
20	Portland	OR	SCIP 2016	Repair Seismic Shear Walls at CLC	\$8,800	\$880
20	Portland	OR	SCIP 2016	Construct Imaging Clinic on Vancouver Campus	\$9,668	\$967
20	White City	OR	SCIP 2016	Replace Seismically Deficient Domiciliary Building 208 for Residential Care	\$9,900	\$990
20	White City	OR	SCIP 2016	Replace Seismically Deficient Buildings 225 and 226	\$9,900	\$990
20	White City	OR	SCIP 2016	Replace Seismically Deficient Building 220 for Education and Meeting Rooms	\$8,450	\$845
20	White City	OR	SCIP 2013	Replace Building 248 for Chaplain Services	\$2,575	\$2,350
20	White City	OR	SCIP 2014	Demolish Seismically Deficient Building 214 and Construct New Specialty Care	\$9,820	\$8,838
21	Fresno	CA	SCIP 2014	Construct Parking Garage	\$9,900	\$8,910
21	Oakland	CA	SCIP 2016	Construct Clinical Building to Replace Modular Building	\$9,900	\$990
21	Oakland	CA	SCIP 2016	Relocate and Expand Dental Services into a Joint Facility, Fairfield Outpatient Clinic	\$9,850	\$985
21	Palo Alto	CA	SCIP 2014	Establish Onizuka Research and Development Campus	\$9,950	\$8,955
21	Palo Alto	CA	Pre-SCIP	Public Health Translational Research Center Seismic Corrections	\$9,950	\$9,170
21	Palo Alto	CA	SCIP 2016	Correct Inpatient Gero-Psychiatric Facility Safety and Infrastructure Deficiencies	\$8,060	\$806
21	Sacramento	CA	SCIP 2016	Construct Eye Clinic	\$9,460	\$946
21	Sacramento	CA	SCIP 2016	Construct Social Work Consolidated Clinic Space	\$9,350	\$935
21	Sacramento	CA	SCIP 2014	Construct Primary Care Services	\$9,850	\$8,865
21	Sacramento	CA	SCIP 2014	Construct Outpatient Mental Health Services	\$9,900	\$8,910
21	Sacramento	CA	SCIP 2012	Purchase Land for VAMC Expansion and Parking5	\$9,376	\$8,549
21	San Francisco	CA	SCIP 2014	Correct Seismic Deficiencies Building 18	\$9,998	\$8,998
21	San Francisco	CA	Pre-SCIP	Welcome Center, Access and Security Improvements	\$9,646	\$8,336
21	San Francisco	CA	Pre-SCIP	Clinic Expansion for Mental Health and Sleep Lab	\$8,710	\$7,600
21	Honolulu	HI	SCIP 2015	Construct New Replacement Kauai CBOC	\$9,900	\$990

VISN	City	ST	Project Type	Planned 2016 Minor Construction Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
21	Reno	NV	SCIP 2016	Replace Original Parking Garage	\$9,999	\$1,000
21	Reno	NV	SCIP 2012	Purchase Land for Medical Center Expansion & Parking	\$8,800	\$7,920
21	Manila	PI	Pre-SCIP	VHA Minor Program CSCS Payment to State Department	\$2,191	\$2,191
22	San Diego	CA	SCIP 2016	Relocate and Expand Prosthetics	\$7,334	\$733
22	San Diego	CA	SCIP 2016	Relocate Urology	\$7,067	\$707
22	San Diego	CA	SCIP 2016	Renovate 3S - Specialty Care	\$8,318	\$832
22	San Diego	CA	SCIP 2016	Renovate and Expand Ambulatory Surgery Unit	\$4,840	\$484
23	Des Moines	IA	SCIP 2016	Construct Parking Garage	\$9,976	\$998
23	Des Moines	IA	SCIP 2012	Build Supply Processing and Distribution Addition	\$9,082	\$8,174
23	Iowa City	IA	SCIP 2014	Construct Specialty Clinics Addition	\$9,804	\$8,824
23	Sioux Falls	IA	SCIP 2016	Construct CLC Cottage Hospice	\$6,264	\$626
23	Sioux Falls	IA	SCIP 2016	Construct Dental/Audiology Building	\$8,855	\$886
23	Sioux Falls	IA	SCIP 2012	Expand Emergency Department/Relocate Oncology Services	\$3,767	\$3,390
23	Sioux Falls	IA	SCIP 2016	Construct Laboratory Addition	\$8,589	\$859
23	St Cloud	MN	SCIP 2013	Construct Community Living Center Cottage	\$9,716	\$8,744
23	St Cloud	MN	EUL	St Cloud Burr-1	\$570	\$570
23	Fargo	ND	SCIP 2014	Construct Dental Building	\$3,300	\$2,970
23	Omaha	NE	SCIP 2016	Construct Parking Structure	\$9,350	\$935
Total, VHA 2016 Minor Construction Projects with oversubscription					\$1,547,032	\$697,317

The projects listed above may be modified during execution at management discretion and consistent with the SCIP process. The project type Pre-SCIP refers to projects that were partially funded or on an approved operating plan prior to FY 2012. Oversubscription indicates there are more projects than funds available. This allows for flexibility during the year if a project slips or costs are lower than expected. Out-of-cycle projects are urgent need projects that are above SCIP thresholds but because of urgency or eminent need they did not go through SCIP review. Out-of-cycle projects are reviewed for SCIP consistency (ensure they meets gaps) and approved by VA Office of Management prior to execution.

Table 3-3: Planned 2016 and 2017 Veterans Access, Choice and Accountability Act (Veterans Choice Act) Minor Construction Projects (Sorted by VISN, by State, by City)

VISN	City	ST	Project Type	Project Name - Short Description	Total Estimated Cost (\$000)	Planned Obs (\$000)
1	Boston	MA	SCIP 2013	Parking Garage West Roxbury	\$9,880	\$8,892
1	Providence	RI	SCIP 2013	Construct Clean Core Addition to Surgical Suite	\$9,700	\$8,730
4	Clarksburg	WV	SCIP 2013	Construct Behavioral Health Villas	\$5,000	\$4,500
4	Clarksburg	WV	SCIP 2013	Improve Ambulatory Care Support and Physical Security	\$9,150	\$8,235
4	Erie	PA	SCIP 2012	Replace Community Living Center	\$9,557	\$8,601
5	Washington	DC	SCIP 2013	Expand Patient/Visitor Parking	\$9,335	\$8,402
5	Washington	DC	SCIP 2014	Renovate Community Living Center for Privacy, Phase 1	\$9,700	\$8,730
6	Durham	NC	SCIP 2013	Construct New Outpatient Care Building #17	\$9,700	\$8,730
6	Durham	NC	SCIP 2013	Expand Parking Garage, Building 33	\$6,800	\$6,037
6	Fayetteville	NC	SCIP 2014	Replacement Community Living Center Pod, Phase 2	\$9,680	\$8,712
6	Richmond	A	SCIP 2013	Construct Spinal Cord Injury Enhancement Center	\$9,264	\$8,338
6	Richmond	VA	SCIP 2013	Construct New Parking Garage	\$9,234	\$8,311
6	Richmond	VA	SCIP 2014	Expand and Renovate Community Living Center Building 500, First Floor	\$9,020	\$8,118
6	Salem	VA	SCIP 2013	Expand/Renovate Emergency Department	\$6,600	\$5,940
10	Chillicothe	OH	SCIP 2014	Correct Privacy/Safety/Environment on Mental Health Ward 26 East	\$9,993	\$8,994
10	Cleveland	OH	SCIP 2013	Construct VHA/VBA Compensation and Pension Add.	\$9,900	\$8,910
10	Columbus	OH	SCIP 2013	Construct Parking Garage	\$9,500	\$8,550
11	Ann Arbor	MI	SCIP 2013	Build Out Clinics in Prior Emergency Room / Urgent Care	\$9,540	\$8,586
11	Ann Arbor	MI	SCIP 2013	Expand Ambulatory Care Clinical Exam Rooms	\$8,480	\$7,632
11	Detroit	MI	SCIP 2013	Remodel Lobby to Improve Safety and Security	\$1,749	\$1,574
12	Milwaukee	WI	SCIP 2014	Build Parking Garage - Lot 7	\$9,867	\$8,880
15	Columbia	MO	SCIP 2013	Expand Ambulatory Care Addition, Phase 1	\$9,979	\$8,981
15	Kansas City	MO	SCIP 2013	Construct Inpatient Mental Health Building for Right Sizing	\$9,950	\$8,955
15	Kansas City	MO	SCIP 2013	Construct Patient Parking Garage	\$9,950	\$8,955
15	Kansas City	MO	SCIP 2014	Construct OIF/OEF Addition	\$9,950	\$8,955
15	Marion	IL	SCIP 2013	Seismic Upgrade and Remodel Building 8	\$9,000	\$8,100
15	Poplar Bluff	MO	SCIP 2013	Construct Clinical and Urgent Care Addition	\$9,985	\$8,987

VISN	City	ST	Project Type	Project Name - Short Description	Total Estimated Cost (\$000)	Planned Obs (\$000)
16	Houston	TX	SCIP 2014	Construct Spinal Cord Injury Bed Expansion	\$7,500	\$6,750
16	Jackson	MS	SCIP 2013	Construct New Outpatient Services Center	\$9,900	\$8,910
17	Bonham	TX	SCIP 2013	Renovate and Expand Ambulatory Care and Lab	\$9,800	\$8,820
17	Dallas	TX	SCIP 2013	Expand Dallas Patient Parking Garage, Phase 2	\$9,885	\$8,896
17	San Antonio	TX	SCIP 2013	Renovate and Expand Corpus Clinic	\$10,000	\$9,000
18	Amarillo	TX	SCIP 2013	Construct Community Living Center	\$9,900	\$8,910
18	Phoenix	AZ	SCIP 2013	Construct New Outpatient Behavioral Health Building	\$9,714	\$8,743
18	Prescott	AZ	SCIP 2013	Construct Lab and Pharmacy	\$9,700	\$8,730
20	Portland	OR	SCIP 2013	Expand Emergency Department	\$9,408	\$8,561
20	Spokane	WA	SCIP 2013	Expand and Renovate Operating Suite	\$6,291	\$5,662
20	Spokane	WA	SCIP 2013	Construct Intensive Outpatient Mental Health/Education Building	\$9,870	\$8,883
20	White City	OR	SCIP 2013	Replace Seismically Deficient Domiciliary Bldg. 203	\$9,600	\$8,640
21	Fresno	CA	SCIP 2013	Expand Medical Center and Parking through Land Purchase	\$9,900	\$9,840
21	Menlo Park	CA	SCIP 2013	National Center for Post-Traumatic Stress Disorder Expansion and Renovation, Building 334	\$9,950	\$8,955
21	Palo Alto	CA	SCIP 2013	Expand Emergency Department Facilities	\$9,975	\$8,977
21	Sacramento	CA	SCIP 2013	Correct Seismic Deficiencies and Renovate 1st Floor, Building 650	\$7,556	\$6,800
21	San Francisco	CA	SCIP 2013	Expand Clinical Operating Rooms & Surgery	\$9,995	\$8,996
22	San Diego	CA	SCIP 2013	Construct 400 Vehicle Parking Structure, Phase 2	\$9,900	\$8,910
23	Des Moines	IA	SCIP 2014	Construct Mental Health Outpatient Clinic	\$9,800	\$8,820
23	Des Moines	IA	SCIP 2014	Construct Community Living Center Cottages	\$9,900	\$8,910
23	Fargo	ND	SCIP 2013	Remodel and Expand Urgent Care Area	\$8,250	\$7,425
23	Sioux Falls	IA	SCIP 2013	Construct Outpatient Specialty Medicine Addition	\$2,790	\$2,511
23	St Cloud	ND	SCIP 2013	Construct Community Living Center Cottage	\$9,716	\$8,744
23	St Cloud	ND	SCIP 2013	Expand Acute Diagnostic Imaging Center, Building 1	\$9,893	\$8,904
23	St Cloud	ND	SCIP 2013	Expand/Construct Outpatient Mental Health Clinic	\$9,496	\$8,546
Total, Veterans Choice Act Minor Projects with oversubscription					\$469,152	\$423,178

The projects listed above were included for funding as part of the Veterans Choice, Access and Accountability Act of 2014 and are planned for execution in FY16 or FY17.

Table 3-4: Planned 2016 NRM Projects (Sorted by VISN, by State, by City)

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
1	Newington	CT	BT	Remove Temp Trailers B-44	\$648	\$85
1	West Haven	CT	BT	Correct Med Gas Alarm/System	\$950	\$880
1	West Haven	CT	BT	Autopsy Equipment Site Preparation	\$248	\$98
1	West Haven	CT	BT	Building 27 & 34 HRU-1 replacement	\$360	\$300
1	West Haven	CT	BT	Fuel Tank Replacement	\$825	\$750
1	West Haven	CT	BT	Sleep Lab AHU Replacement	\$260	\$60
1	West Haven	CT	SCIP 2015	Replace and Upgrade Electrical Supervisory Control and Data Acquisition System	\$2,300	\$230
1	West Haven	CT	BT	Roof Replacement SPS Pathology 35	\$300	\$300
1	Boston (WR)	MA	BT	FCA Window Replacement	\$766	\$65
1	Boston (WR)	MA	SCIP 2012	PET CT Scan Site Prep WR	\$2,750	\$250
1	Boston (WR)	MA	BT	Replace Failed Main Breakers and Distribution	\$835	\$750
1	Boston (WR)	MA	SCIP 2013	Building 5 Fire and Safety Improvements	\$2,400	\$200
1	Boston (WR)	MA	CSI	Site Prep Interventional Lab	\$800	\$800
1	Brockton	MA	SCIP 2012	Bldg. 60 Veterans Transition Housing	\$5,500	\$500
1	Northampton	MA	BT	Repair/Replace Smoke and Fire Dampers	\$460	\$30
1	Northampton	MA	BT	Asbestos abatement under carpet to reduce trip hazards	\$800	\$800
1	Northampton	MA	BT	Abate Exterior Building Perimeter Soil	\$200	\$170
1	Northampton	MA	BT	Design Egress Stair tower for Building 1 2nd floor West	\$490	\$450
1	Northampton	MA	BT	Install Front Gate	\$160	\$160
1	Northampton	MA	BT	Design Cherry Street Roof Replacement	\$460	\$60
1	Northampton	MA	BT	Upgrade Building 8 HVAC, Kitchen, and Group Room. and Appearance	\$970	\$120
1	Northampton	MA	Pending OOC Approval	Building 5 Electrical Study	\$4,100	\$100
1	Togus	ME	Pending OOC Approval	Replace Chiller Plant - Chiller 1 & 2	\$4,102	\$3,742
1	Manchester	NH	SCIP 2015	Consolidate and Upgrade Campus Security Systems	\$1,055	\$92
1	Manchester	NH	BT	Server Room Activation	\$95	\$95
1	Providence	RI	Pre-SCIP	Security System Upgrades	\$1,087	\$987
1	Providence	RI	BT	Install Exhaust Stack for Emergency Generators	\$280	\$240
1	Providence	RI	SCIP 2013	Renovate Warehouse Building 8	\$1,750	\$1,575

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
1	White River Junction	VT	SCIP 2015	Repair and Upgrade Building 1 Heating, Ventilation, and Air Conditioning (Phase II)	\$2,998	\$300
2	Albany	NY	SCIP 2016	Radiology Master Plan	\$3,740	\$3,400
2	Batavia	NY	BT	Water Safety Program Assessments and Potable Water System Mapping	\$223	\$223
2	Bath	NY	BT	Renovate Building 44 for Police	\$725	\$650
2	Bath	NY	BT	Install Tray Collector, B24	\$380	\$350
2	Bath	NY	Pending OOC Approval	Upgrade Electric, B76 South End	\$2,550	\$2,250
2	Bath	NY	SCIP 2016	Replace Roof/Renovate Wood Molding, B76	\$1,225	\$100
2	Bath	NY	SCIP 2016	FCA Renovate Main Kitchen, B24	\$1,375	\$125
2	Buffalo	NY	Pending OOC Approval	MRI Site Prep for 1.5T	\$1,236	\$111
2	Buffalo	NY	BT	Water Safety Program Assessments and Potable Water System Mapping	\$221	\$221
2	Canandaigua	NY	BT	Expand Panic Alarm System	\$400	\$350
2	Syracuse	NY	BT	Renovate Business Office on 1st Floor	\$745	\$650
2	Syracuse	NY	BT	Replace 1st Floor VCT with Terrazzo Tile	\$264	\$264
2	Syracuse	NY	Pending OOC Approval	Repair Parapet Facade	\$2,583	\$2,445
2	Syracuse	NY	BT	New outdoor living space for CLC	\$725	\$680
2	Syracuse	NY	BT	Survey and Assessment of Syracuse water safety programs	\$84	\$84
2	Syracuse	NY	BT	Survey and mapping of Syracuse VA domestic water system	\$72	\$72
2	Syracuse	NY	BT	Replace AHU-15 in D-Wing	\$570	\$70
3	East Orange	NJ	BT	Replace flushometers water closets/urinals	\$165	\$15
3	East Orange	NJ	SCIP 2016	Spinal Cord	\$2,200	\$200
3	East Orange	NJ	BT	RF Site Prep Room 1-229	\$250	\$250
3	East Orange	NJ	BT	Site Prep for CT, Rm1-240	\$450	\$450
3	East Orange	NJ	Pending OOC Approval	High Tech PET/CT Site Prep	\$1,200	\$1,200
3	East Orange	NJ	BT	Replace Windows - B1, 5, 5A, 6, 7, 15, 16,17, 18	\$990	\$90
3	East Orange	NJ	BT	Expand Parking at Main Gate	\$330	\$300
3	East Orange	NJ	BT	Renovate Front Entrance - Bldg. 1 Canopy	\$385	\$35
3	East Orange	NJ	BT	Legionella Plumbing Field Study	\$140	\$140
3	Lyons	NJ	BT	Modernize HVAC Sys - Bldg. 57	\$375	\$38
3	Lyons	NJ	BT	Tuck-point & Waterproofing B 1, 2, 53	\$350	\$315

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
3	Lyons	NJ	BT	Move Retail Store B-3	\$274	\$250
3	Lyons	NJ	BT	Upgrade RF Rm 1-48 to Digital	\$100	\$100
3	Lyons	NJ	BT	Repair Sidewalks Phase II	\$450	\$450
3	Lyons	NJ	BT	Replace Employee Health HVAC Sys - Bldg. 1	\$220	\$20
3	Bronx	NY	Pending OOC Approval	Renovate CLC Recreation & Dining Area	\$3,850	\$3,500
3	Brooklyn	NY	BT	15E/16W MH Renovation	\$935	\$850
3	Brooklyn	NY	Pre-SCIP	12W/15W Ward Renovation	\$3,450	\$3,200
3	Brooklyn	NY	BT	Laundry Plant Storm Disposal	\$805	\$750
3	Brooklyn	NY	SCIP 2015	Replace 250 Kilowatts(Penske) Generator	\$1,320	\$121
3	Brooklyn	NY	BT	Install Split Units-OPC Pharmacy & Police Operation Room	\$495	\$450
3	Brooklyn	NY	SCIP 2012	Correct Infection Control Deficiencies - GI	\$2,972	\$2,700
3	Brooklyn	NY	BT	Replace Dock Bumpers & Levelers	\$825	\$750
3	Brooklyn	NY	SCIP 2016	Upgrade Architectural Finishes	\$8,800	\$880
3	Brooklyn	NY	SCIP 2015	Upgrade Life Safety/Critical Branch Electrical Distribution	\$7,260	\$720
3	Brooklyn	NY	SCIP 2015	Install Secondary Main Water Supply Line	\$1,540	\$140
3	Brooklyn	NY	Pending OOC Approval	Renovate C3 and D3 Ward(SA)	\$6,545	\$595
3	Brooklyn	NY	SCIP 2016	Renovate Prosthetics Department(SA)	\$1,980	\$1,782
3	Brooklyn	NY	SCIP 2015	Renovate Outpatient Pharmacy(SA)	\$1,040	\$90
3	Brooklyn	NY	BT	Water Management Plan- BK and SA	\$40	\$40
3	Brooklyn	NY	BT	Plumbing Field Study BK	\$800	\$800
3	Brooklyn	NY	SCIP 2015 - OOC	Laundry Mechanical Room Upgrade (SA)	\$2,100	\$190
3	Brooklyn	NY	CSI	Dual Detector Radiography (BK)	\$500	\$500
3	Montrose	NY	Pending OOC Approval	Montrose Dechlorination Treatment at WWTP	\$1,890	\$1,750
3	New York	NY	BT	Site Prep for CT Aquilion One	\$200	\$200
3	New York	NY	BT	Site Prep for CT Aquilion 64 to Velocity Upgrade	\$200	\$100
3	New York	NY	BT	Access Road w/Angled Parking & Interior Flood Barriers	\$600	\$450
3	New York	NY	BT	Replace Fire Alarm Ph. II	\$880	\$800
3	New York	NY	BT	Develop Legionella Management Plan	\$40	\$40
3	New York	NY	SCIP 2015	Renovate Research Area/ Animal Lab	\$3,690	\$400

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
3	St Albans	NY	BT	Sidewalks, Parking lots & Roads Repair(SA)	\$605	\$550
3	St Albans	NY	BT	Plumbing Field Study SA	\$800	\$800
4	Wilmington	DE	SCIP 2016	Replace Building 15 Elevator P9, Building 15 generator, and Building 7 Hydraulic Dock Lift	\$1,430	\$130
4	Wilmington	DE	SCIP 2014	Renovate the First Floor of Building 1 for Primary Care	\$6,600	\$600
4	Coatesville	PA	BT	Replace Sanitary Sewer Line (PH-5)	\$350	\$50
4	Coatesville	PA	BT	Design & Install Machine Guards	\$85	\$70
4	Coatesville	PA	BT	Replace Roofing System, Bldgs. 19, 26, 27, 28, 43, 50, 55, and 56	\$250	\$250
4	Erie	PA	Pending OOC Approval	Improve Traffic Flow/Accessibility (Design)	\$275	\$250
4	Erie	PA	BT	Replace Revolving Door	\$330	\$300
4	Erie	PA	BT	Laundry Distribution Renovation	\$550	\$500
4	Erie	PA	BT	Warren CBOC Build-out	\$850	\$765
4	Erie	PA	BT	Renovate 6th Floor East for Domiciliary	\$550	\$50
4	Lebanon	PA	SCIP 2015	Renovate Primary Care/Specialty Clinic Building 17	\$1,950	\$1,750
4	Lebanon	PA	BT	Move AC 1-13 to Building 7	\$330	\$30
4	Lebanon	PA	SCIP 2015	Renovate for MOVE! program	\$3,300	\$3,000
4	Lebanon	PA	BT	Parking and Landscaping	\$950	\$50
4	Lebanon	PA	BT	Water Mapping Corrections	\$540	\$500
4	Lebanon	PA	BT	Chapel Renovations	\$498	\$40
4	Philadelphia	PA	SCIP 2013	Renovate Primary Care Clinic - Patient Aligned Care Team	\$1,947	\$1,752
4	Philadelphia	PA	SCIP 2015	SPEC/CT	\$1,500	\$1,400
4	Philadelphia	PA	BT	Upgrade Cath EP Lab	\$950	\$850
4	Pittsburgh	PA	SCIP 2014	Upgrade Direct Digital Controls (DDC) System at HZ	\$3,300	\$3,000
5	Washington	DC	BT	Power Upgrade to Building #6	\$900	\$800
5	Washington	DC	BT	MRI Site Preparation	\$650	\$650
5	Washington	DC	CSI	Linear Accelerator Site Prep	\$2,750	\$2,500
5	Baltimore	MD	BT	Loch Raven Drainage Corrections	\$770	\$700
5	Baltimore	MD	BT	Expand and Upgrade Baltimore Canteen Retail Store	\$990	\$900
5	Baltimore	MD	BT	Heating Hot Water System - Planner Study	\$150	\$150
5	Baltimore	MD	BT	Replace Heating Water Dielectric Couplings	\$250	\$250
5	Baltimore	MD	BT	Toshiba Site Prep at Baltimore	\$180	\$180
5	Perry Point	MD	BT	Construct Chapel Rose Garden at Perry Point	\$99	\$90
5	Perry Point	MD	BT	Waterproof Tunnel to Bldg. 364	\$880	\$800
5	Perry Point	MD	BT	PP Enhanced Dining	\$660	\$600
5	Perry Point	MD	BT	Environment of Care Improvements	\$800	\$800

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
5	Beckley	WV	SCIP 2014	Correct Facility Life Safety	\$2,750	\$2,475
5	Huntington	WV	BT	Correct VAST and Security Deficiencies	\$490	\$490
5	Huntington	WV	BT	Improve Signage and Wayfinding	\$1,000	\$150
5	Huntington	WV	BT	Replace Chiller Bldg. 2	\$650	\$65
5	Huntington	WV	BT	Replace Hydronic Hot Water Heater	\$300	\$300
5	Huntington	WV	BT	Install Continuous Water Monitoring System	\$998	\$998
5	Huntington	WV	CSI	Construct RRTP Building	\$4,840	\$440
5	Martinsburg	WV	Pending OOC Approval	Renovate Building 317, Post Theater	\$2,075	\$175
5	Martinsburg	WV	Pre-SCIP	Renovate Traction Elevators Building 500	\$2,260	\$2,100
5	Martinsburg	WV	BT	501B Healing Garden & Renovate Dining/Dayroom	\$400	\$355
5	Martinsburg	WV	BT	Grounds Equipment Carport Extension	\$80	\$80
6	Asheville	NC	Pending OOC Approval	Renovate Ward 5 East for Inpatient Mental Health	\$4,346	\$395
6	Durham	NC	BT	Replace Angio in F3108	\$466	\$421
6	Fayetteville	NC	SCIP 2013	Create a Pulmonary Area with Sleep Labs	\$2,000	\$1,800
6	Salisbury	NC	SCIP 2014	Renovate Building 7	\$2,525	\$2,272
6	Salisbury	NC	BT	Electrical Distribution Substation Upgrade	\$500	\$500
6	Hampton	VA	Pending OOC Approval	Replace Natural Gas Line and Initial ESPC Pay Down	\$1,730	\$75
6	Richmond	VA	SCIP 2014	Expand and Improve Chiller Capacity	\$2,241	\$2,037
6	Richmond	VA	SCIP 2016	Renovate for Operating Rooms	\$8,725	\$825
6	Richmond	VA	SCIP 2016	Replace HVAC System AC27 & AC38	\$1,930	\$180
6	Salem	VA	BT	Replace A/C Building 5	\$700	\$630
6	Salem	VA	Pending OOC Approval	Replace/Restore Building 2 Roof and Appurtenances	\$1,970	\$1,800
6	Salem	VA	Pending OOC Approval	Renovate Building 17	\$2,800	\$2,500
7	Montgomery	AL	BT	Repair Structural Deficiencies, Building 1	\$810	\$729
7	Atlanta	GA	CSI	CSI Multi Initiative	\$4,950	\$4,500
7	Augusta	GA	SCIP 2015 - OOC	Replace Water Lines, B801, Phase 6	\$3,100	\$2,500
7	Columbia	SC	BT	Paint/Repair Water Tower	\$330	\$30

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
8	Bay Pines	FL	SCIP 2014	Replace Roof Building 102	\$1,150	\$1,150
8	Bay Pines	FL	BT	Install Roof Guards on Buildings 2, 23, 71, 101, and 102	\$103	\$103
8	Bay Pines	FL	SCIP 2015	Replace Roof - Building 100	\$5,065	\$4,810
8	Bay Pines	FL	SCIP 2016	Replace Boilers Building 100 Energy Center	\$8,274	\$8,274
8	Bay Pines	FL	BT	Renovate Building 23 for Business Office	\$500	\$500
8	Bay Pines	FL	BT	Install Continuous Potable Water Monitoring in Buildings 1, 71, 100, 101, 102, and the Fisher House	\$622	\$622
8	Bay Pines	FL	BT	Replace Roof, Buildings 11 and 54	\$611	\$611
8	Bay Pines	FL	CSI	Construct Mobile MRI at Lee County Health Care Center	\$515	\$515
8	Bay Pines	FL	CSI	Install Nuclear Medicine Camera at Lee County Health Care Center	\$500	\$500
8	Gainesville	FL	SCIP 2013	Replace Exterior Windows in Ambulatory Care Svc, Pt. Wards, and Ancillary Svcs in E-Wing, Ph. 1 - FCA D	\$2,500	\$2,273
8	Gainesville	FL	BT	Upgrade Electrical Utilities, Phase 4 (FCA D)	\$990	\$900
8	Gainesville	FL	BT	Renovate Irrigation System (FCA F)	\$900	\$818
8	Gainesville	FL	BT	Complete Physical Access Control System (PACS) installation across Gainesville VAMC	\$850	\$850
8	Gainesville	FL	BT	Renovate Canteen	\$849	\$849
8	Gainesville	FL	BT	Evaluate and Repair Operating Room Back-up Chiller	\$150	\$150
8	Gainesville	FL	BT	Replace OR Air Handling Unit and Exhaust Fan	\$400	\$400
8	Gainesville	FL	CSI	Renovate Nuclear Medicine for Equipment Installation	\$3,000	\$2,728
8	Gainesville	FL	CSI	Renovate Radiology for Equipment Installation	\$1,469	\$1,336
8	Gainesville	FL	CSI	Install GE 1.5T Magnetic Resonance (MR) Equipment	\$2,000	\$2,000
8	Gainesville	FL	CSI	Install Radiography Unit in Room C294-1 Site Prep	\$241	\$241
8	Gainesville	FL	CSI	Install Direct Radiography in Room G164-1 Site Prep	\$207	\$207
8	Lake City	FL	SCIP 2013	Lake City Replace Elevators in Building 64 and 64-2	\$2,800	\$2,546
8	Lake City	FL	CSI	Install Radiography Room - Site Prep	\$500	\$500
8	Lake City	FL	CSI	Install Radio-Fluoroscopy Room - Site Prep	\$500	\$500
8	Miami	FL	BT	Site prep for replacement of radiology room 6	\$388	\$388

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
8	Miami	FL	BT	Update spinal cord injury outdoor rehabilitation area	\$352	\$317
8	Miami	FL	BT	Update Life Safety Drawings	\$300	\$300
8	Miami	FL	BT	Replace Non-working lab hood fans, dampers and controls building 1 second floor	\$192	\$192
8	Miami	FL	BT	Replace Air handling unit number 4 and controls	\$717	\$717
8	Miami	FL	BT	Modify Water Tower for Recirculation and Upgrade Chlorine Injection System	\$167	\$167
8	Miami	FL	BT	Renovate the Veterans Canteen Dining Area FCA-D	\$957	\$135
8	Miami	FL	BT	Update of Facility Master Plan	\$750	\$750
8	Miami	FL	CSI	Site prep for linear accelerator	\$1,105	\$985
8	Miami	FL	CSI	Site Prep for Pet CT installation	\$1,368	\$1,202
8	Miami	FL	CSI	Site preparation to renovate and install new Interventional Angiography Suite	\$1,712	\$1,712
8	Miami	FL	CSI	Site preparation to renovate space and install Single-Proton Emission Computed Tomography with additional Computed Tomography (SPECT-CT) unit.	\$520	\$520
8	Miami	FL	CSI	Site preparation to renovate space and install Single-Proton Emission Computed Tomography (SPECT) unit.	\$500	\$500
8	Orlando	FL	BT	Improve Security Features at Orlando Campuses	\$726	\$637
8	Orlando	FL	BT	Renovate Laboratory and Radiology Departments - Viera	\$732	\$636
8	Orlando	FL	BT	Install New Security Fence around Property – Phase 2	\$998	\$998
8	Orlando	FL	BT	Re-Seal & Re-Stripe Parking lot A, B and K	\$843	\$843
8	Orlando	FL	BT	Correct Electrical Deficiencies	\$906	\$906
8	Orlando	FL	CSI	Prepare Site for new Fluoroscopy Machine - Viera	\$500	\$500
8	Tampa	FL	Pending OOC Approval	Repair Structural Fireproofing Building 1 (FCA-D) Joint Commission PFI Correction	\$1,043	\$981
8	Tampa	FL	Pre-SCIP	Renovate Building 2 (Interiors and Systems) Research (FCA-D)	\$9,728	\$8,844
8	Tampa	FL	BT	Upgrade Warehouse	\$519	\$44
8	Tampa	FL	BT	Replace Kitchen Hood and UL300 Upgrade	\$385	\$350
8	Tampa	FL	SCIP 2016	Implement Building 38 Retro-Commissioning (SCIP)	\$1,650	\$150
8	Tampa	FL	BT	Design/Construct Chilled Water System Modifications	\$880	\$80
8	Tampa	FL	SCIP 2015	Replace Roof Systems Campus Wide	\$7,304	\$664
8	Tampa	FL	BT	Upgrade Minor Procedure Room 2C-260 for GI/ Lead Line 3 North	\$567	\$567

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
8	Tampa	FL	Pending OOC Approval	Upgrade Nurse Call System Campus Wide	\$2,800	\$2,800
8	Tampa	FL	BT	Basketball Shading Structure - 2 Sails	\$63	\$63
8	Tampa	FL	CSI	Site Prep 1.5T MRI HTHC	\$1,487	\$1,337
8	Tampa	FL	CSI	Fisher House 2 Site Prep	\$995	\$995
8	Tampa	FL	CSI	Site Prep DR Suite - NPR	\$830	\$700
8	Tampa	FL	CSI	Replace X-ray 1D-128 Fluoro	\$105	\$105
8	Tampa	FL	CSI	Replace CT Room D120-01	\$140	\$140
8	Tampa	FL	CSI	Mobile MRI Trailer Preparation	\$1,081	\$1,081
8	West Palm Beach	FL	Pending OOC Approval	Enhance Access in Outpatient Rehab and Pain Management	\$7,700	\$700
8	West Palm Beach	FL	BT	Move FMS, QM and HR to make room for clinics	\$120	\$120
8	West Palm Beach	FL	SCIP 2016	Replace Air Handler Units 4, 35, 54, 55, 27, NAH1, NAH2 and NAH3	\$4,500	\$160
8	West Palm Beach	FL	CSI	Renovate CT#1 HTHC	\$500	\$500
8	West Palm Beach	FL	CSI	Renovate CT#2 HTHC	\$500	\$500
8	West Palm Beach	FL	CSI	Extended Installation Room#4 X-ray	\$500	\$500
8	West Palm Beach	FL	CSI	Extended Installation Nuc Med #1	\$500	\$500
8	West Palm Beach	FL	CSI	Extended Installation Nuc Med #2	\$500	\$500
8	West Palm Beach	FL	CSI	Extended Installation ER#1	\$500	\$500
8	San Juan	PR	BT	Install Lint/ Dust Collectors at Laundry	\$210	\$175
8	San Juan	PR	SCIP 2015	Upgrade Perimeter Fence Upgrade FCA D	\$1,555	\$1,414
8	San Juan	PR	BT	Provide HVAC System for Administration Building Basement Storage	\$800	\$728
8	San Juan	PR	BT	Repair Laundry Built-up Roof	\$81	\$81
8	San Juan	PR	BT	Install HVAC System for Administration Building Basement Storage	\$907	\$817
8	San Juan	PR	BT	Establish Arc Flash Requirements	\$691	\$691
8	San Juan	PR	BT	Install Non Structural Components and Equipment Seismic Correction and Remove Asbestos at Basement Area	\$955	\$80
8	San Juan	PR	BT	Repair Paver System and Add Canopy at Administrative Building	\$507	\$46
8	San Juan	PR	CSI	Site Prep for New Linear Accelerator	\$2,209	\$201
9	Lexington	KY	BT	Provide Locks on Exam Rooms for Privacy	\$250	\$250
9	Lexington	KY	BT	B28 - Repair Building Envelope (Exterior Brick and Roof)	\$880	\$80
9	Lexington	KY	BT	Upgrade Exterior Lighting, Phase 1	\$616	\$56

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
9	Lexington (CD)	KY	BT	Renovate 1 Ground for Separation of Sterile Processing Services (SPS) and Logistics	\$726	\$660
9	Lexington (CD)	KY	BT	Relocate Smoking Shelter - CD	\$330	\$30
9	Lexington (CD)	KY	BT	Repair Pkg Garage Deck - CD	\$880	\$80
9	Lexington (CD)	KY	BT	Replace Boiler Controls and Burners	\$437	\$59
9	Lexington (Cooper Drive)	KY	BT	Cooper (CD) Legionella - Upgrade Water Distribution System	\$806	\$806
9	Lexington (Cooper Drive)	KY	CSI	High-Tech/High-Cost Medical Equipment Site Preps	\$550	\$550
9	Lexington (Leestown)	KY	BT	Leestown (LD) Legionella – Upgrade Water Distribution System	\$926	\$926
9	Louisville	KY	SCIP 2016	Correct Facade Deficiencies Phase 2	\$2,030	\$2,030
9	Louisville	KY	BT	7N Halls and Walls	\$990	\$900
9	Louisville	KY	BT	Install Elevator Roof	\$42	\$42
9	Louisville	KY	BT	UV Lighting Project	\$279	\$25
9	Louisville	KY	BT	SPS Supplemental Cooling	\$127	\$127
9	Louisville	KY	BT	Replace Med Gas Compressors	\$252	\$23
9	Louisville	KY	BT	Replace Dental Gas and Vacuum	\$232	\$21
9	Memphis	TN	Pending OOC Approval	Upgrade Electrical Distribution Phase 4	\$2,019	\$1,918
9	Memphis	TN	Pending OOC Approval	Upgrade Spinal Cord Injury Patient Bathrooms	\$1,678	\$153
9	Memphis	TN	BT	Replace Building 10 Rooftop AC Units	\$55	\$55
9	Memphis	TN	BT	Replace Building 1A Passenger Elevator Controls	\$708	\$708
9	Memphis	TN	BT	Replace 1st Floor Corridor Finishes	\$938	\$938
9	Memphis	TN	BT	Replace Flooring and Ceilings for Safety and Infection Control	\$964	\$87
9	Memphis	TN	BT	Renovate Physical Medicine & Rehabilitation Pool Area	\$871	\$86
9	Memphis	TN	BT	Install Continuous Water Monitoring System for Legionella	\$188	\$188
9	Mountain Home	TN	BT	Replace Theater Heating and Air Conditioning	\$498	\$453
9	Mountain Home	TN	BT	Enhance Cafeteria Service at Community Living Center	\$156	\$142
9	Mountain Home	TN	BT	Improve Service at Domiciliary Cafeteria	\$170	\$155
9	Mountain Home	TN	BT	Correct Bldg. 200 PFI Communicating Space Separation	\$100	\$91
9	Mountain Home	TN	BT	Install Pressure Independent Control Valves on Cooling Coils	\$184	\$168

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
9	Mountain Home	TN	BT	Modify Pumping System for Absorption Chiller, Bldg. 208	\$200	\$186
9	Mountain Home	TN	BT	Upgrade Building 77/204 Switchgear and Transformer	\$800	\$727
9	Mountain Home	TN	BT	Renovate & Expand OR Waiting Area	\$220	\$200
9	Mountain Home	TN	BT	Legionella Plumbing Schematic and Controls Review	\$149	\$149
9	Mountain Home	TN	BT	Install Independent HVAC System in sub sterile Core of the O.R.	\$875	\$88
9	Mountain Home	TN	BT	Implementation of Electrical Infrastructure Upgrades - Phase 2	\$948	\$86
9	Mountain Home	TN	BT	Implementation of Legionella Mitigation Measures CLC	\$190	\$190
9	Mountain Home	TN	BT	Replace Building 200 Roof	\$950	\$57
9	Mountain Home	TN	BT	Replacement of Signs Bldg. 200/204/205/77/160	\$900	\$5
9	Mountain Home	TN	BT	Renovate Halls & Walls, Building 200 Phase I	\$929	\$78
9	Mountain Home	TN	BT	Improve 77 Basement Corridor Ceiling	\$600	\$48
9	Mountain Home	TN	BT	Correct Facility Condition Assessment Exterior and Structural Deficiencies for Historic Chapel, Bldg. 13	\$988	\$90
9	Mountain Home	TN	BT	Renovate Building 160 Main Lobby	\$901	\$76
9	Mountain Home	TN	CSI	High-Tech/High-Cost Medical Equipment Site Preps	\$725	\$725
9	Murfreesboro	TN	SCIP 2014	Replace Chiller and Cooling Tower	\$4,400	\$3,820
9	Murfreesboro	TN	BT	Upgrade Insulation and Ductwork	\$693	\$630
9	Murfreesboro	TN	BT	Renovate Toilets	\$899	\$816
9	Murfreesboro	TN	BT	Renovate for Specialty Clinic Expansion	\$889	\$95
9	Murfreesboro	TN	BT	Comply With Legionella Directive	\$570	\$570
9	Nashville	TN	BT	Upgrade HVAC, Ph. 1	\$585	\$532
9	Nashville	TN	BT	Primary Power Feed Safety Upgrades	\$449	\$397
9	Nashville	TN	BT	Repair exterior and interior leakage and infiltration	\$771	\$701
9	Nashville	TN	BT	Expand Clinical Support	\$498	\$33
9	Nashville	TN	BT	Comply With Legionella Directive	\$585	\$585
10	Chillicothe	OH	SCIP 2016	Renovate Space for Expanded Rehab Therapy Clinics, Building 211 (23NR6KA09)	\$2,000	\$1,800
10	Cincinnati	OH	CSI	MRI Site Prep	\$550	\$467
10	Cincinnati	OH	CSI	CT Site Prep	\$385	\$345
10	Cleveland	OH	SCIP 2016	Enhance and Consolidate Mental Health Services (23NR6KA10)	\$3,350	\$3,050
10	Cleveland	OH	SCIP 2016	Renovate and Expand Endoscopy (23NR6KA13)	\$6,700	\$6,100

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
10	Cleveland	OH	CSI	SCI Outpatient Clinic Addition	\$3,366	\$3,081
10	Columbus	OH	SCIP 2015	Construct Combined Heat and Power Boiler Plant	\$13,672	\$13,672
10	Dayton	OH	CSI	Prepare Site for Replacement CT	\$250	\$321
11	Fort Wayne	IN	Pending OOC Approval	FTW Interior & Exterior Wayfinding	\$1,071	\$1,000
11	Indianapolis	IN	BT	Upgrade Building Security - Building 1	\$954	\$954
11	Indianapolis	IN	BT	Renovate Chapel Admin Offices	\$90	\$90
11	Indianapolis	IN	BT	Renovate Nourishment Centers	\$100	\$50
11	Battle Creek	MI	BT	Renovate IMH Flooring, Handrails and Acoustics	\$169	\$150
11	Battle Creek	MI	BT	Renovate and Repair Electrical System B.157	\$714	\$620
11	Battle Creek	MI	SCIP 2016	Replace Fire Alarm, Station Wide	\$2,800	\$300
11	Battle Creek	MI	BT	Renovate for Hospitality House	\$385	\$343
11	Detroit	MI	SCIP 2015	Remodel for New Fitness Center	\$990	\$900
11	Detroit	MI	SCIP 2016	Installation of Anti-Scalding Devices at Plumbing Fixtures	\$1,430	\$130
11	Detroit	MI	CSI	Addition of Second Linear Accelerator Vault	\$1,193	\$1,083
11	Detroit	MI	CSI	Site Prep for Hybrid Operating Room	\$1,800	\$1,620
11	Saginaw	MI	Pending OOC Approval	Expand Energy Center 3rd Story Addition	\$1,645	\$1,500
11	Saginaw	MI	BT	Building 22 Bathroom renovation	\$62	\$50
11	Saginaw	MI	SCIP 2014	IT Hub Centralization & Infrastructure Improvements	\$4,320	\$3,900
11	Saginaw	MI	BT	Electrical Deficiencies and Improvements	\$990	\$875
11	Saginaw	MI	BT	Pharmacy Renovation	\$999	\$889
11	Saginaw	MI	BT	Nitrous Oxide and Medical Air Renovation	\$888	\$800
11	Saginaw	MI	BT	Nurse Call System	\$285	\$255
11	Saginaw	MI	SCIP 2014	Renovate First Floor Building One (Patient Aligned Care Teams)	\$7,700	\$7,000
12	Chicago	IL	SCIP 2014	Upgrade Emergency Power Distribution System for Bldg. 11A, 11B & 30	\$4,000	\$3,700
12	Chicago	IL	BT	Sustainability Classification / 3rd Party Survey for 5 Buildings	\$40	\$40
12	Chicago	IL	Pending OOC Approval	Replace Obsolete Video Security System	\$1,980	\$80
12	Chicago	IL	BT	Replace Roofs at JB Areas: 5, 12, 15,16, 18	\$198	\$198
12	Chicago	IL	SCIP 2014	Replace failed roofs at JB areas 47, 48, and 49	\$1,700	\$1,700

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12	Chicago	IL	Pending OOC Approval	Replace Obsolete Fire Alarm Devices	\$4,450	\$250
12	Chicago	IL	Pending OOC Approval	Replace Obsolete Sprinkler Devices	\$4,450	\$250
12	Chicago	IL	BT	Replace the AR Condensing Unit	\$350	\$350
12	Danville	IL	Pre-SCIP	Demolish Buildings 12, 26, 40	\$1,256	\$1,161
12	Hines	IL	BT	Repair Electrical Systems, Building 221 and 217	\$650	\$30
12	Hines	IL	SCIP 2016	Relocate Eye Clinic, B200	\$4,400	\$400
12	Hines	IL	Pending OOC Approval	Facility As-Builts for Legionella Suppression Design	\$439	\$439
12	Hines	IL	Pending OOC Approval	Legionella Suppression	\$2,916	\$416
12	Hines	IL	BT	Repurpose C-Section Basement Pool & Electrical Room, Bldg. 200	\$400	\$400
12	Hines	IL	BT	Hines Campus parking lot striping and signage	\$135	\$135
12	Hines	IL	BT	Replace Existing Water Mains, Phase 3	\$806	\$50
12	Hines	IL	Pending OOC Approval	Increase Electrical Service for Radiology Expansion, Building 200	\$2,000	\$2,000
12	Hines	IL	BT	Remove and Replace Office Trailer, Building 300	\$50	\$50
12	North Chicago	IL	SCIP 2013	Laboratory and Rehabilitation Renovation - Design & Construction	\$5,500	\$4,920
12	North Chicago	IL	BT	ATFP Measures - Gates and Fencing	\$560	\$60
12	North Chicago	IL	SCIP 2014	Upgrade Facility Steam Dist. System - Includes relocating for future Green Houses	\$3,300	\$3,000
12	North Chicago	IL	BT	Upgrade Medical Gases Systems at Building 131, 133 and 133CA	\$450	\$450
12	North Chicago	IL	BT	Repair Roads & Curbs	\$400	\$400
12	North Chicago	IL	Pending OOC Approval	Replace Facility Roofs	\$3,300	\$300
12	Madison	WI	SCIP 2015 - OOC	Renovate 3B for Inpatient Ward	\$5,318	\$4,900
12	Madison	WI	BT	3YR Electrical Preventive Maintenance Initiative	\$425	\$425
12	Madison	WI	BT	Physical Security Upgrades	\$435	\$435
12	Madison	WI	BT	Facility Master Plan	\$150	\$150
12	Madison	WI	SCIP 2016	Renovate Food Production on 2C	\$2,750	\$250

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
12	Madison	WI	SCIP 2016	Repair Laundry Loading Docks/Bldg. 2 Upgrades	\$1,950	\$200
12	Madison	WI	SCIP 2016	Replace Communication Systems	\$1,100	\$100
12	Madison	WI	SCIP 2016	Improve Energy Efficiencies	\$1,675	\$175
12	Madison	WI	CSI	Construct MRI Suite	\$2,200	\$200
12	Milwaukee	WI	Pending OOC Approval	111 Change Transformers Essential & Non - Essential	\$1,980	\$1,800
12	Milwaukee	WI	Pending OOC Approval	Upgrade HVAC V7, S5, V12 (Phase 2)	\$1,800	\$1,800
12	Milwaukee	WI	BT	111 Upgrade Public Restrooms 1st Floor	\$450	\$450
12	Milwaukee	WI	BT	111 Repair Expansion Tank and HVAC Heat Exchangers, Coils & Piping	\$937	\$650
12	Milwaukee	WI	BT	144 Upgrade ATS Power	\$539	\$450
12	Milwaukee	WI	BT	111 Upgrade Urology Room	\$220	\$220
12	Milwaukee	WI	Pending OOC Approval	Renovate 8A for Outpatient Clinics	\$7,435	\$725
12	Milwaukee	WI	BT	Heat Buildings 5 6 7	\$513	\$450
12	Milwaukee	WI	BT	111 Upgrade Wanderguard System	\$100	\$100
12	Milwaukee	WI	BT	43 Upgrade Elevators	\$450	\$450
12	Milwaukee	WI	SCIP 2016	Repair and Replace Steam Traps Campus	\$3,025	\$275
12	Milwaukee	WI	BT	Bldg. 6 Sprinkler System Replacement	\$783	\$83
12	Milwaukee	WI	BT	CLC Road Loop - Final Water Course & Roads	\$350	\$350
12	Milwaukee	WI	BT	FY2016 Safety and TJC Corrections	\$450	\$450
12	Milwaukee	WI	BT	111 Correct Electrical Safety Deficiencies in Sub-Basement	\$400	\$400
12	Milwaukee	WI	BT	Site Electrical Corrections	\$400	\$400
12	Milwaukee	WI	BT	Level III TB Lab Design Phase C	\$20	\$20
12	Tomah	WI	BT	Construct Urgent Care Storage Room and PMRS Room	\$54	\$40
12	Tomah	WI	BT	Address Deficiencies Building 10	\$100	\$20
12	Tomah	WI	BT	Replace Windows Building 424	\$215	\$15
12	Tomah	WI	BT	Replace Roofing Building 424	\$290	\$15
12	Tomah	WI	BT	Replace B406 Windows	\$650	\$600
12	Tomah	WI	BT	Correct IT Deficiencies Building 32	\$225	\$25
12	Tomah	WI	BT	Repair Entrances and Exits	\$550	\$50
12	Tomah	WI	Pending OOC Approval	Replace HVAC Equipment in Building 406 (D)	\$2,950	\$200
12	Tomah	WI	BT	Seal and Tuck-point Buildings 402 and 403	\$450	\$450
12	Tomah	WI	BT	Install Oxygen Line to Building 410	\$275	\$25
12	Tomah	WI	CSI	Construct Warehouse	\$4,600	\$350

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15	Marion	IL	BT	Install Uninterruptable Power Supply for Imaging	\$790	\$700
15	Marion	IL	BT	Prepare Site for Replacement Catheterization Laboratory Equipment	\$50	\$50
15	Leavenworth	KS	BT	Perform Structural Study And Brick Repair, Building 41 & Pharmacy	\$335	\$300
15	Leavenworth	KS	BT	Remodel Canteen	\$275	\$250
15	Leavenworth	KS	BT	Mothball Historic Water Tower	\$510	\$480
15	Leavenworth	KS	BT	Replace Additional Windows Building 122	\$435	\$400
15	Leavenworth	KS	BT	Repair Road Surfaces	\$275	\$25
15	Leavenworth	KS	BT	FCA - Upgrade Computer/Phone Switch Room Air Conditioning and Power	\$385	\$35
15	Leavenworth	KS	BT	Prepare Site for Siemens Artis Zee Multipurpose Room	\$150	\$150
15	Topeka	KS	SCIP 2015 - OOC	FCA - Renovate Building 9 for Health Resource Center - Phase 2	\$4,200	\$3,900
15	Topeka	KS	BT	Replace Roof - Building 20	\$990	\$900
15	Topeka	KS	Pending OOC Approval	Upgrade Emergency Department - Topeka	\$4,300	\$3,830
15	Topeka	KS	BT	Relocate Sterile Processing Service	\$946	\$850
15	Topeka	KS	BT	FCA - Replace Roof and Renovate Building 21	\$800	\$100
15	Topeka	KS	BT	FCA - Replace Restrooms, Building 6 Community Living Center	\$773	\$43
15	Topeka	KS	BT	FCA - Remove Asbestos Building 42 and Repair Sewer Building 24	\$145	\$145
15	Topeka	KS	BT	FCA - Repair Boiler Plant Chimney	\$126	\$26
15	Topeka	KS	BT	Renovate Basement For Specialty Care	\$540	\$60
15	Topeka	KS	BT	FCA - Repair Campus Roads and Parking Lots	\$800	\$130
15	Topeka	KS	BT	Repair Surgery Ventilation System and Connect to Emergency Power	\$625	\$75
15	Wichita	KS	BT	Renovate Restrooms in Buildings: 1, 26, and 60	\$275	\$250
15	Wichita	KS	BT	Construct Operating Room #5, Building 34	\$275	\$250
15	Wichita	KS	BT	Correct Mechanical Deficiencies, Building 26	\$500	\$50
15	Wichita	KS	Pending OOC Approval	Renovate and Backfill Building 26	\$1,500	\$140
15	Wichita	KS	Pending OOC Approval	Construct Additional Elevator for Building 1	\$2,580	\$230
15	Wichita	KS	Pending OOC Approval	Correct Information Technology Closet Deficiencies	\$2,000	\$180

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
15	Wichita	KS	CSI	Construct Inpatient Behavioral Health building 59	\$4,730	\$4,300
15	Columbia	MO	BT	FCA - Install Steam Generator	\$500	\$450
15	Columbia	MO	BT	Prepare Site For Interventional Radiology Equipment Installation	\$330	\$300
15	Columbia	MO	BT	FCA - Replace Air Handler (AC -S1)	\$825	\$750
15	Columbia	MO	SCIP 2015	Remodel Ward 2C for Mental Health	\$1,275	\$1,000
15	Columbia	MO	BT	FCA - Renovate Vacated Intensive Care Unit	\$890	\$90
15	Columbia	MO	BT	FCA - Renovate Vacated Surgery, Ward 6	\$890	\$90
15	Columbia	MO	BT	FCA - Replace Exterior Signage	\$500	\$60
15	Kansas City	MO	BT	Renovate Existing Learning Center for Mental Health	\$50	\$50
15	Kansas City	MO	BT	Prepare Site To Replace Obsolete Radiology Equipment	\$400	\$400
15	Kansas City	MO	BT	Extend Chilled Water Loop Building 15 and 26	\$900	\$100
15	Kansas City	MO	BT	Replace Central Boiler Plant Control System	\$900	\$100
15	Kansas City	MO	BT	Complete Comprehensive Utility Location Survey	\$250	\$250
15	Kansas City	MO	CSI	Expand Outpatient Mental Health Clinic	\$2,200	\$200
15	Poplar Bluff	MO	BT	Construct Alternate Therapy Suite	\$285	\$255
15	Poplar Bluff	MO	BT	Renovate Locker Rooms for Veterans Transportation Service Offices	\$190	\$170
15	Poplar Bluff	MO	BT	Non-FCA Lump Sum Projects	\$110	\$100
15	Poplar Bluff	MO	BT	Replace Switchgear, Utility Feeders, and Transformers	\$948	\$148
15	Poplar Bluff	MO	BT	Correct Permeable Kitchen Floor	\$80	\$80
15	Poplar Bluff	MO	BT	Replace Canopy	\$70	\$70
15	Poplar Bluff	MO	BT	Renovate Rooms for Veterans Service Organizations, Prosthetics, and Call Center	\$60	\$60
15	Poplar Bluff	MO	BT	Create Exterior Secure Storage Area	\$250	\$50
15	St. Louis	MO	BT	Conduct Triennial Electrical Testing and Maintenance	\$310	\$310
15	St. Louis	MO	CSI	Purchase Existing Leased Mental Health Modular Building	\$78	\$78
15	St. Louis (JB)	MO	BT	FCA - Replace Roofs, Jefferson Barracks	\$909	\$819
15	St. Louis (JB)	MO	BT	Repair Smoke Barriers	\$215	\$215
15	St. Louis (JC)	MO	BT	FCA-Correct Loading Dock Deficiencies, Building 1	\$905	\$798
15	St. Louis (JC)	MO	BT	FCA-Replace Underground Sewer Lines	\$518	\$474
15	St. Louis (JC)	MO	BT	Repair Smoke Barriers, John Cochran Division	\$225	\$225
15	St. Louis (JC)	MO	BT	Expand Dental Clinic	\$500	\$500
15	St. Louis (JC)	MO	BT	Install Imaging Equipment (A011D)	\$150	\$150
15	St. Louis (JC)	MO	BT	Abate and Paint Stairwell #4, Building 1	\$100	\$100

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
15	St. Louis (JC)	MO	BT	FCA Repair Tuck-pointing and Seal Masonry, B1, JC	\$875	\$875
16	Fayetteville	AR	BT	Replace Cable TV System	\$140	\$140
16	Fayetteville	AR	BT	Install Mixing Valves at Eyewash Stations, Sitewide	\$60	\$60
16	Fayetteville	AR	BT	Install Sterilizer SPS, Bldg. 1	\$85	\$85
16	Fayetteville	AR	BT	Replace Water Main from Boiler Plant to Loop Road	\$240	\$240
16	Fayetteville	AR	BT	New flooring for N&FS and Canteen Dish Rooms	\$80	\$80
16	Fayetteville	AR	BT	Install Intercom Systems Pharmacy and Dental Clinic	\$70	\$70
16	Fayetteville	AR	BT	Install Additional Fuel Storage, Boiler Plant, Bldg. 10	\$30	\$30
16	Fayetteville	AR	BT	Correct Elevator Deficiencies, sitewide	\$40	\$40
16	Alexandria	LA	BT	SPD Cart Wash	\$195	\$166
16	New Orleans	LA	BT	Install Chiller in Old Medical Center	\$998	\$998
16	New Orleans	LA	BT	Upgrade Security Camera Feeds at CBOCs	\$350	\$350
16	New Orleans	LA	BT	Install Utility Metering at CRRC	\$45	\$45
16	New Orleans	LA	BT	General Exterior Improvements for St. John Clinic	\$660	\$660
16	New Orleans	LA	BT	St. John Electrical Improvements	\$352	\$352
16	New Orleans	LA	BT	Install Dryer Vent for F Quad	\$50	\$50
16	New Orleans	LA	BT	Restripe 1601 Perdido Parking Garage	\$167	\$167
16	New Orleans	LA	BT	Address Water Table Issues, replace sub floor, and complete utility closet structural improvements at Hammond CBOC	\$195	\$195
16	New Orleans	LA	BT	Install Security Screens at VA Owned Facilities	\$80	\$80
16	Shreveport	LA	BT	Emergency Entrance Drive Improvements	\$468	\$425
16	Shreveport	LA	BT	Renovate Family Centric Rooms	\$75	\$75
16	Biloxi	MS	BT	Correct West Parking Lot - JACC	\$210	\$210
16	Biloxi	MS	BT	Decommission Fire & Smoke Dampers, Bldgs. 1, 2,3,15,19, 25 & 30	\$350	\$350
16	Biloxi	MS	BT	Repair fuel system main generator plant BXD	\$400	\$400
16	Biloxi	MS	BT	Install Canopy System, Bldg. 25	\$35	\$35
16	Biloxi	MS	BT	Replace Damaged Flooring in ER, Bldg. 3	\$195	\$195
16	Biloxi	MS	BT	Install Traction treatment on Flooring, Bldg. 25	\$45	\$45
16	Jackson	MS	BT	Arc Flash Study and Labeling	\$90	\$80
16	Jackson	MS	CSI	Construct for New Linear Accelerator Addition	\$4,050	\$400
16	Houston	TX	BT	Renovate 2nd Floor B-100 for Diagnostic and Therapy Care Line	\$630	\$600

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
16	Houston	TX	BT	Renovate Main Lobby and Information Desk	\$110	\$110
16	Houston	TX	BT	Site Prep Research CT Room 140 in Building 109	\$90	\$90
16	Houston	TX	BT	Replace 5 AHUs	\$900	\$900
16	Houston	TX	BT	Demo Building 111 and 112	\$300	\$300
16	Houston	TX	BT	Site Prep 2 Hybrid OR to Expand OR Suite	\$950	\$950
17	Amarillo	TX	SCIP 2015	Increase ICU Efficiency	\$4,246	\$3,821
17	Big Spring	TX	BT	Renovate Restrooms- Phase I	\$343	\$312
17	Big Spring	TX	BT	Renovate Outpatient Clinic Check-In	\$210	\$185
17	Big Spring	TX	BT	Replace HVAC in Server Rm	\$80	\$80
17	Big Spring	TX	BT	Replace HVAC in Bldg. 4 & 5	\$800	\$75
17	Big Spring	TX	Pending OOC Approval	Upgrade Electrical Panels	\$2,250	\$250
17	Bonham	TX	Pre-SCIP	Correct B.2 Electrical Deficiencies	\$2,200	\$2,000
17	Bonham	TX	BT	Upgrade Bonham Building 1 Plumbing	\$141	\$128
17	Dallas	TX	CSI	Medical Equipment Site Prep. EP Lab	\$924	\$800
17	Dallas	TX	CSI	Medical Equipment Site Prep. Steralization	\$924	\$800
17	Dallas	TX	CSI	Medical Equipment Site Plan Fluoroscopy	\$908	\$800
17	Harlingen	TX	BT	Replace Roof CCOPC	\$324	\$289
17	Kerrville	TX	Pending OOC Approval	Renovate Pharmacy at Kerrville	\$1,926	\$1,750
17	San Antonio	TX	BT	Replace Floor in 2M Clinic	\$143	\$120
17	San Antonio	TX	BT	Installation of a new Digital Rad x-ray unit at NCFC	\$71	\$71
17	Temple	TX	Pending OOC Approval	Improvements to SPS Area Bldg. 163	\$2,200	\$2,000
17	Temple	TX	BT	Construct 2nd Cardiac Cath	\$491	\$41
17	Temple	TX	Pending OOC Approval	Replace Medium Voltage Switchgear	\$3,232	\$232
18	Phoenix	AZ	BT	OI&T Electrical Upgrades	\$990	\$90
18	Phoenix	AZ	SCIP 2016	Site Storm water Correction	\$1,760	\$160
18	Phoenix	AZ	Pending OOC Approval	Renovate 6D for Inpatient Ward	\$4,000	\$400
18	Phoenix	AZ	CSI	Install Siemens Ysio	\$78	\$78
18	Phoenix	AZ	CSI	Install Siemens Symbia T-6	\$460	\$60
18	Phoenix	AZ	CSI	Install Siemens Symbia T-2	\$220	\$20
18	Phoenix	AZ	CSI	Install Siemens Somatom CT	\$300	\$300

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
18	Prescott	AZ	Pending OOC Approval	Construct Central Chiller Plant	\$1,650	\$1,500
18	Prescott	AZ	SCIP 2015 - OOC	Upgrade Emergency Power - Campus Wide	\$1,650	\$1,500
18	Prescott	AZ	SCIP 2015 - OOC	Replace the underground 7200V primary service feeding Officers Row Rd and Upper Road	\$1,320	\$120
18	Tucson	AZ	BT	SPS Renovation (B-57)	\$995	\$895
18	Tucson	AZ	BT	Upgrade Security SSTV & PIV PACS	\$998	\$91
18	Tucson	AZ	BT	Replace DX/AC Units, Install New Heat Exchangers at Various Bldgs.	\$639	\$639
18	Tucson	AZ	Pending OOC Approval	Replace Water Tower	\$2,750	\$250
18	Tucson	AZ	Pending OOC Approval	Legionella DOM Water Loop Repairs, B-30 & B-67	\$1,200	\$250
18	Tucson	AZ	Pending OOC Approval	Replace Generators B5, B40 and B78	\$2,200	\$220
18	Tucson	AZ	CSI	Improve Inpatient Mental Health	\$4,840	\$4,400
18	Tucson	AZ	CSI	Construct Site Modifications for Hybrid OR	\$4,000	\$400
18	Albuquerque	NM	Pending OOC Approval	Replace Central Plant Boilers	\$3,600	\$400
18	Albuquerque	NM	Pending OOC Approval	Expand MRI Building (B-49)	\$1,500	\$150
18	Albuquerque	NM	BT	Install High Level Decontamination Unit in SPS	\$290	\$250
18	Albuquerque	NM	CSI	Construct Inpatient Mental Health Support Space	\$4,500	\$4,050
19	Denver	CO	BT	Replace Valves & Piping PH2	\$800	\$800
19	Denver	CO	Pending OOC Approval	FCA Corrections PH2	\$1,517	\$1,400
19	Denver	CO	BT	Water System Improvements	\$560	\$60
19	Grand Junction	CO	BT	OPA Security Enhancements	\$179	\$150
19	Grand Junction	CO	SCIP 2014	Replace Dietetics & Canteen Refrigerators and Freezers	\$1,190	\$1,100
19	Grand Junction	CO	SCIP 2014	Replace Boilers, Phase 1	\$1,740	\$1,600
19	Grand Junction	CO	BT	Room Prep for New GE X-ray	\$45	\$45
19	Grand Junction	CO	BT	Site Prep for Fluoroscopy Imaging Equipment	\$232	\$32

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
19	Fort Harrison	MT	SCIP 2016	Radiology HVAC Improvements	\$2,090	\$240
19	Fort Harrison	MT	SCIP 2016	Replace Penthouse HVAC Systems	\$2,420	\$270
19	Fort Harrison	MT	SCIP 2016	Replace Air Handlers - Building 154	\$1,816	\$216
19	Fort Harrison	MT	SCIP 2016	Building 141 Heating	\$1,452	\$172
19	Fort Harrison	MT	BT	Renovate ICU to GI Suite	\$697	\$97
19	Muskogee	OK	BT	Renovate Sterile Processing Service-Clean/Dirty Areas	\$631	\$574
19	Muskogee	OK	BT	Install Grease Traps	\$225	\$225
19	Muskogee	OK	SCIP 2015	Replace Air Handling Units	\$5,685	\$517
19	Oklahoma City	OK	Pending OOC Approval	Remodel Public Restrooms for ADA Phase 1	\$2,270	\$2,200
19	Oklahoma City	OK	CSI	Remodel Cath Labs	\$1,150	\$1,000
19	Oklahoma City	OK	CSI	Site Prep for New 80 Slice CT	\$4,090	\$3,734
19	Oklahoma City	OK	CSI	Site Prep for New Interventional Radiology Suite	\$755	\$400
19	Salt Lake City	UT	BT	B.27 Filtration System for Cooling Tower	\$55	\$45
19	Salt Lake City	UT	BT	Replace HVAC, B. 14, 3, Telephone Room B.9	\$990	\$890
19	Salt Lake City	UT	BT	B.47 Renovation Temporary Prosthetics Lab	\$35	\$33
19	Salt Lake City	UT	SCIP 2016	Energy Efficiency, Commissioning Corrections	\$1,377	\$123
19	Salt Lake City	UT	BT	Remove / Replace Various Roofs	\$450	\$450
19	Cheyenne	WY	BT	Automate Boiler Plant Chemical Feed	\$125	\$125
19	Cheyenne	WY	BT	Energy Corrections per ECM Audit	\$870	\$775
19	Cheyenne	WY	BT	Replace Fire Door Frames Per Safety	\$25	\$25
19	Cheyenne	WY	BT	Canteen Grease Trap Replacement	\$67	\$67
19	Cheyenne	WY	BT	Relocate Specialty & Eye Clinics	\$314	\$314
19	Cheyenne	WY	CSI	MRI Site Prep	\$1,847	\$1,727
19	Sheridan	WY	BT	B87 Landscape/Site Work	\$331	\$331
19	Sheridan	WY	BT	SPS Endoscopy Remodel	\$195	\$195
19	Sheridan	WY	BT	Energy Audit Corrections Ph. I	\$999	\$850
19	Sheridan	WY	BT	Water Treatment Drying Ponds	\$198	\$190
19	Sheridan	WY	BT	Legionella Corrections Ph2	\$566	\$61
19	Sheridan	WY	BT	Increase Main Server Rm Elect Capacity	\$300	\$300
19	VISN 19		BT	VISN-19 MATOC	\$900	\$900
20	Anchorage	AK	BT	Additional Circuits for Emergency Power	\$75	\$75
20	Anchorage	AK	BT	Install Water Softener, Bldg. 100	\$100	\$100
20	Anchorage	AK	BT	Repurpose Patriot Store	\$76	\$76

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
20	Anchorage	AK	BT	Legionella Prevention Install Mixing Valves	\$125	\$125
20	Anchorage	AK	BT	Surgical Suite Steam Humidification System	\$177	\$12
20	Anchorage	AK	BT	Building 100 Site Improvements	\$440	\$40
20	Boise	ID	BT	Renovate Building 4 for Telehealth	\$660	\$610
20	Boise	ID	BT	Remodel Building 29	\$410	\$360
20	Boise	ID	BT	Upgrade Energy Management System	\$37	\$37
20	Boise	ID	BT	Replace Officer's Row Road	\$335	\$35
20	Boise	ID	BT	Replace Fire Protection Valves	\$80	\$80
20	Boise	ID	BT	Building 85A Upgrades	\$450	\$50
20	Boise	ID	BT	Triennial Electrical System Testing	\$70	\$70
20	Portland	OR	BT	Renovate Laboratory space in Portland	\$420	\$390
20	Portland	OR	BT	Remodel Day Treatment located in Building 104 Portland	\$225	\$200
20	Portland	OR	BT	Expand Resident Clinic Bldg. 103 (P)	\$300	\$300
20	Portland	OR	BT	Correct Safety Deficiencies FY16	\$100	\$100
20	Portland	OR	BT	Correct Security Deficiencies FY16	\$300	\$300
20	Portland	OR	BT	Expand ABC Clinic Exam Rooms (P)	\$100	\$100
20	Portland	OR	BT	Complete Legionella Mitigation	\$100	\$100
20	Portland	OR	CSI	Vancouver Outpt Imaging Center Site Work	\$500	\$500
20	Roseburg	OR	BT	Correct ADA Deficiencies in Building 1	\$340	\$315
20	Roseburg	OR	BT	Renovate Room D111-1	\$35	\$35
20	Roseburg	OR	BT	PCU Green House	\$28	\$28
20	Roseburg	OR	BT	Sidewalk Repair	\$75	\$75
20	Roseburg	OR	BT	Replace Exit Stairway Building 1	\$165	\$15
20	Roseburg	OR	BT	Replace Nurse Call System Building 81	\$275	\$25
20	Roseburg	OR	BT	Replace Campus PA System	\$715	\$65
20	Roseburg	OR	Pending OOC Approval	Renovate Building 1 to Relocate Short Stay	\$1,936	\$176
20	White City	OR	SCIP 2014	Renovate Building 201 for Clinical Areas (Phase 2)	\$5,830	\$5,406
20	White City	OR	BT	ArcFlash Electrical Study	\$210	\$210
20	White City	OR	BT	Security Camera Enhancements	\$515	\$65
20	White City	OR	BT	Security Enhancements and Retrofitting	\$120	\$120
20	White City	OR	BT	Transformer Replacement and Enhancements	\$200	\$200
20	White City	OR	BT	HVAC System Retrofitting at Various Locations	\$150	\$150
20	American Lake	WA	BT	VCS Coffee Shop in Building 2	\$153	\$143
20	American Lake	WA	BT	Transitional Housing Improvements	\$935	\$850
20	American Lake	WA	BT	CLC Flooring Replacement and Renovation	\$115	\$15
20	American Lake	WA	BT	American Lake SPS Sterilizer and Sink Installation	\$60	\$60
20	Seattle	WA	BT	Building 33 Envelope Repairs	\$415	\$375

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20	Seattle	WA	BT	Clinic and Outpatient Pharmacy Flow, Finishes Study and Renovation	\$423	\$363
20	Seattle	WA	BT	Ft. Lawton Warehouse Renovation	\$326	\$300
20	Seattle	WA	BT	Renovate B100 1st Floor Info Desk for Enhanced Security	\$175	\$159
20	Seattle	WA	BT	B100 room CB-18-A for EMS storage	\$195	\$175
20	Seattle	WA	BT	Correct Legionella Deficiencies	\$285	\$285
20	Seattle	WA	BT	Bldg. 100 Fire and Life Safety Repairs	\$825	\$825
20	Seattle	WA	BT	Site Prep for Pharmacy Robot	\$250	\$50
20	Seattle	WA	BT	Study on SCI Space to Address PVA Findings	\$50	\$50
20	Seattle	WA	BT	Upgrade Team Room Soundproofing in 7W	\$130	\$30
20	Seattle	WA	BT	Mental Health Shower Fixture Replacement	\$40	\$40
20	Seattle	WA	BT	Install Wi-Fi in Patient Areas	\$825	\$75
20	Seattle	WA	BT	Renovate Fort Lawton - Phase 4	\$145	\$30
20	Seattle	WA	SCIP 2016	4W Surgical Specialty Care Clinic Expansion	\$4,686	\$390
20	Spokane	WA	BT	Demolish Building 32	\$60	\$50
20	Spokane	WA	BT	Emergency Department Remodel	\$550	\$500
20	Spokane	WA	BT	Pharmacy Secure Storage Enclosure	\$160	\$125
20	Spokane	WA	BT	Replace Failing Hot Water Tanks/Systems Buildings 1 and 2	\$935	\$85
20	Spokane	WA	BT	Repair/Augment Failing Cooling Towers & Controls	\$840	\$90
20	Spokane	WA	BT	Install Hot Water Recirculation Loop for Acute Psychiatric Unit	\$495	\$45
20	Spokane	WA	BT	Replace Elevators in Bldg. 1 and 27	\$990	\$90
20	Spokane	WA	BT	Augment Lab HVAC and Humidification	\$660	\$60
20	Spokane	WA	BT	Install additional HVAC and power for IT server room	\$275	\$25
20	Spokane	WA	BT	Replace and Update Signage to Improve Wayfinding	\$40	\$40
20	Spokane	WA	BT	Repair Medical Gas Mechanical Controls	\$440	\$40
20	Spokane	WA	CSI	Site Prep for CT and Nuclear Medicine Camera	\$523	\$463
20	Walla Walla	WA	BT	Relocate Alarm Systems	\$200	\$200
20	Walla Walla	WA	BT	Remove and Replace Hazardous Trees and Landscape	\$90	\$90
20	Walla Walla	WA	BT	Replace Fuel Tank Cathodic Protection and O2 Sensors	\$40	\$40
20	Walla Walla	WA	BT	Replace HVAC Condensers	\$30	\$30
20	Walla Walla	WA	BT	Replace Steam Traps	\$440	\$40
20	Walla Walla	WA	BT	Replace Building 75 Hood Exhaust System	\$200	\$20
21	Fresno	CA	BT	Pre-Facility Condition Assessment Survey	\$265	\$265
21	Fresno	CA	BT	Remodel Building 24, 1st Floor	\$900	\$100

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21	Fresno	CA	SCIP 2016	Expand Chilled Water Capacity	\$9,600	\$800
21	Martinez	CA	SCIP 2015	Renovate and Expand Audiology, Mare Island	\$1,100	\$1,000
21	Martinez	CA	BT	Renovate Outpatient Clinic Office Space, Building 778, Fairfield	\$880	\$800
21	Martinez	CA	BT	Prep for New CT Scanner Install	\$870	\$767
21	Martinez	CA	BT	Correct Campus Security North East Phase	\$150	\$150
21	Menlo Park	CA	BT	Renovate Willow Clinic for Swing Space	\$660	\$60
21	Palo Alto	CA	BT	Renovate Physical/ Optometry Therapy, Building 5	\$900	\$800
21	Palo Alto	CA	BT	Upgrade Nurse Call and Code Blue Systems	\$990	\$900
21	Palo Alto	CA	BT	Convert Stockton Trailer Storage Rooms to Restrooms	\$242	\$220
21	Palo Alto	CA	BT	Modify Fire Sprinklers in SPS for Hanel Cabinet Installation	\$510	\$60
21	Palo Alto	CA	BT	Construct Bump Out for Major Construction Team	\$550	\$50
21	Palo Alto	CA	BT	Construct Bump Out for Research Wet Labs	\$550	\$50
21	Palo Alto	CA	BT	Upgrade Bldg. 100 E Wing Critical Care AHU	\$353	\$270
21	Palo Alto	CA	BT	Replace Bldg. 100 F Wing Critical Area Air Handling Unit	\$392	\$300
21	Palo Alto	CA	BT	Upgrade Bldg. 100 Air Cooled Reciprocating Chiller Units	\$391	\$300
21	Palo Alto	CA	Pending OOC Approval	Improve Physical Security and Parking/Landscaping Infrastructure PAD South Campus	\$1,641	\$141
21	Palo Alto	CA	BT	Replace Chillers in Building 100	\$960	\$50
21	Palo Alto	CA	SCIP 2016	Construct Consolidated Fisher House Central Reception Building	\$2,800	\$500
21	Sacramento	CA	SCIP 2014	Renovate Imaging and Nuclear Medicine Building 700	\$3,900	\$3,510
21	Sacramento	CA	BT	Pharmacy Supplemental HVAC—Bldg. 650 Mather	\$730	\$657
21	Sacramento	CA	BT	Replace Roof B700	\$165	\$165
21	Sacramento	CA	BT	Replace Roof B722 & B802	\$100	\$100
21	Sacramento	CA	CSI	Site Prep for MRI	\$2,098	\$1,900
21	San Francisco	CA	Pending OOC Approval	Replace Building 3, 200 Chillers, insulate ductwork	\$2,076	\$1,750
21	San Francisco	CA	SCIP 2015	Renovate and Consolidate Clinical Programs on the Ground Floor of the Main Hospital	\$1,785	\$1,600
21	Honolulu	HI	BT	Expand American Samoa Emergency Power	\$500	\$500
21	Honolulu	HI	BT	Improve Ambulatory Care Clinic Lighting	\$550	\$50

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21	Honolulu	HI	BT	Replace American Samoa Electrical Panels	\$155	\$150
21	Honolulu	HI	BT	Install continuous water monitoring Bldg. 110	\$150	\$9
21	Honolulu	HI	BT	Renovate E-Wing for Clinical Support	\$565	\$65
21	Honolulu	HI	BT	Install ACC High Voltage Bus Bars	\$50	\$50
21	Honolulu	HI	BT	Install Real-time Water Monitoring System - Legionella	\$550	\$50
21	Honolulu	HI	BT	Install Building Pressure Monitoring System - Infection Control	\$550	\$50
21	Honolulu	HI	BT	Replace Automatic Transfer Switch at CFA	\$550	\$50
21	Honolulu	HI	BT	Replace Fire Alarm Panels	\$565	\$65
21	Honolulu	HI	BT	Replace Double Doors (C-Wing) & Roof Doors	\$65	\$65
21	Las Vegas	NV	BT	Environmental Controls and Monitoring	\$572	\$520
21	Las Vegas	NV	BT	Stairwell Safeguards	\$771	\$720
21	Las Vegas	NV	BT	Back Up Cooling System for Critical Care Areas	\$879	\$790
21	Las Vegas	NV	BT	Legionella Prevention Measures and Monitoring	\$331	\$300
21	Las Vegas	NV	Pending OOC Approval	CLC Patient Lift Installation	\$1,757	\$1,757
21	Las Vegas	NV	Pending OOC Approval	Water Line Improvement/Bypass	\$1,137	\$177
21	Las Vegas	NV	Pending OOC Approval	Modify Main Entrances in Building 1	\$1,841	\$151
21	Reno	NV	BT	Improve Decontamination Shower Area	\$120	\$20
21	Reno	NV	BT	Upgrade Boiler Plant Electrical	\$533	\$500
21	Reno	NV	BT	Demolish Laundry Building	\$565	\$500
21	Reno	NV	BT	Install Patient Lifts at Five ER Rooms	\$40	\$40
21	Reno	NV	BT	Demolish Buildings on East Side of Campus minus Boiler Plant	\$755	\$155
21	Reno	NV	BT	Install Proximity Cards at all Critical Doors	\$425	\$425
21	Reno	NV	BT	Accomplish Seismic Survey to Bldgs. 1D and 8	\$250	\$250
22	San Diego	CA	CSI	4W Nuclear Medicine Symbia S Room	\$260	\$260
22	San Diego ²	CA	Pending OOC Approval	Water Leak Damage Remediation West Wing, Floors: Basement, 2nd, 3rd, 4th	\$42,900	\$42,900
23	Des Moines	IA	BT	Walkway Between Bldg. 2 and Bldg. 3	\$674	\$500
23	Des Moines	IA	BT	Replace Paging System	\$200	\$150
23	Des Moines	IA	BT	Replace Locks and Hardware	\$951	\$800
23	Des Moines	IA	BT	Replace Thermal Insulation	\$686	\$600
23	Des Moines	IA	SCIP 2015	Design/Construct Security Gates	\$1,660	\$1,500

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23	Des Moines	IA	BT	Electrical Panel Breaker Labels	\$40	\$20
23	Des Moines	IA	BT	Knoxville Bldg. 1 Repairs	\$227	\$227
23	Des Moines	IA	Pending OOC Approval	Expand Radiology and Police Services	\$4,000	\$375
23	Des Moines	IA	Pending OOC Approval	Renovate 5th Floor for Administrative Space	\$2,000	\$175
23	Des Moines	IA	CSI	IR HVAC Upgrade/Site Prep for CT Scanner	\$975	\$850
23	Iowa City	IA	BT	Update Finishes, Intensive Care Unit	\$952	\$850
23	Iowa City	IA	BT	Install Temp Trailers -Site Prep	\$350	\$350
23	Iowa City	IA	CSI	Replacement 64 Slice CT Scanner Site Prep	\$525	\$475
23	Iowa City	IA	CSI	Design MRI Addition for Building 1	\$4,950	\$4,500
23	Minneapolis	MN	SCIP 2015	Upgrade Security Ph. 2	\$1,500	\$1,300
23	Minneapolis	MN	BT	Correct Life Safety Deficiencies Phase 2	\$200	\$200
23	Minneapolis	MN	SCIP 2016	Construct Clinical Research Wings	\$3,300	\$300
23	Minneapolis	MN	BT	Create 2B GIM-IT Office	\$85	\$85
23	Minneapolis	MN	BT	Renovate 3P and 4M	\$550	\$500
23	Minneapolis	MN	BT	Replace Make-Up Air Unit	\$45	\$45
23	Minneapolis	MN	CSI	Design CT Upgrade	\$560	\$500
23	Minneapolis	MN	CSI	Upgrade Cath Labs	\$770	\$700
23	St. Cloud	MN	SCIP 2012	Renovate Building 4 1st Floor for Medical Home Model	\$4,781	\$4,255
23	St. Cloud	MN	BT	Repair Structural Foundations at Buildings 4, 7 and 59	\$225	\$200
23	St. Cloud	MN	BT	Install Heating, Ventilation and Air Conditioning, Basement Building 48	\$965	\$870
23	St. Cloud	MN	BT	Replace Carpet, Buildings 3, 4, 28 & 29	\$567	\$557
23	St. Cloud	MN	BT	Demolish Trestle	\$100	\$100
23	Fargo	ND	BT	Install Computer Room UPS	\$195	\$195
23	Fargo	ND	BT	Perform 3 Year Electrical Testing - 2016	\$150	\$150
23	Omaha	NE	Pending OOC Approval	Replace Main Electrical Equipment	\$1,100	\$1,000
23	Omaha	NE	BT	Correct Life Safety Code Deficiencies	\$300	\$300
23	Omaha	NE	Pending OOC Approval	Correct HVAC Deficiencies in Gastro (8th Fl)	\$1,575	\$1,500
23	Omaha	NE	Pending OOC Approval	Repair Condensate Return - Omaha	\$1,100	\$100
23	Omaha	NE	BT	Replace Overhead Paging Systems - Omaha and Grand Island	\$30	\$30
23	Omaha	NE	BT	Retrofit Air Handling Units Study - Omaha	\$150	\$150
23	Omaha	NE	BT	Correct Front Entrance Doors	\$80	\$80

VISN	Location	ST	Project Type ¹	Planned 2016 NRM Projects	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
23	Omaha	NE	CSI	Fisher House Site Prep	\$1,050	\$960
23	Omaha	NE	CSI	Site Prep for CT Replacements-OM-GI-LN	\$950	\$890
23	Fort Meade	SD	BT	Upgrade Outlying Building Fire Protection System, Phase 1	\$880	\$800
23	Fort Meade	SD	BT	Renovate Imaging Services & MRI Zoning	\$280	\$250
23	Fort Meade	SD	BT	Repair Building 146 Sanitary Sewer System	\$200	\$150
23	Fort Meade	SD	BT	Site Preparation for CT Scanner	\$150	\$15
23	Hot Springs	SD	BT	Building 1 Fire Sprinkler design	\$440	\$400
23	Hot Springs	SD	BT	Electrical Deficiencies Design	\$330	\$300
23	Hot Springs	SD	BT	Correct Building 12 Structural Deficiencies	\$301	\$251
23	Hot Springs	SD	SCIP 2015 - OOC	Exterior Building Improvements	\$1,180	\$1,080
23	Hot Springs	SD	BT	Upgrade Campus Camera System	\$330	\$330
23	Hot Springs	SD	BT	Upgrade Hot Springs SPS HVAC and Water Upgrades (Design)	\$330	\$30
23	Hot Springs	SD	BT	Replace A/C Units for Computer Room B-65 (Design)	\$330	\$30
23	Sioux Falls	SD	BT	Renovate Radiology Space for CT	\$660	\$60
23	Sioux Falls	SD	BT	Electrical Coordination Study	\$125	\$125
23	Sioux Falls	SD	BT	PACS/Wander Guard - Med Surg/Women's Health/OR	\$230	\$30
23	Sioux Falls	SD	Pending OOC Approval	Mechanical Upgrades	\$2,200	\$200
Total VHA Planned NRM Projects					\$ 827,705	\$494,591

¹BT = Below Threshold, which for VHA includes all NRMs below the established dollar threshold of \$1million; OOC = Out of Cycle; CSI = Clinical Specifics Initiative

²Due to the magnitude of this San Diego NRM project, formal Deputy Under Secretary for Health for Operations and Management (DUSHOM) and OOC approval are required prior to proceeding

The projects listed above may be modified during execution at management discretion and consistent with the SCIP process. Projects listed as Pending Out-of-Cycle are subject to VA Office of Management approval prior to award and/or obligation.

Table 3-5: Planned 2016 NRM Veterans, Choice and Accountability Act Construction Projects (Sorted by VISN, by State, by City)

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects Project Description - Short Title	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
1	Newington	CT	SCIP 2016	Rekey and Modernize Security for the Entire Campus	\$5,203	\$520
1	West Haven	CT	SCIP 2016	Replace Load Center 1A	\$22,000	\$2,000
1	West Haven	CT	SCIP 2012	Renovate In-Patient Unit Ph. 2	\$9,900	\$9,000
1	West Haven	CT	SCIP 2016	Replace Electrical Load Center 2 and Load Center 5	\$2,237	\$224
1	West Haven	CT	SCIP 2016	Install Emergency Generator for Buildings 3, 4, 5, 27, and 34	\$1,815	\$182
1	West Haven	CT	SCIP 2016	Rekey and Modernize Security for the Entire Campus	\$5,808	\$581
1	Bedford	MA	SCIP 2015	Consolidate Mental Health Outpatient Clinic - Phase 1	\$4,400	\$4,010
1	Bedford	MA	SCIP 2016	Renovate Space for Geropsych Ward	\$2,860	\$286
1	Bedford	MA	SCIP 2016	Renovate and Relocate Optometry Clinic	\$3,494	\$349
1	Bedford	MA	SCIP 2016	Upgrade Hot Water Systems for Legionella Control	\$6,150	\$615
1	Bedford	MA	SCIP 2016	Upgrade Emergency Electrical Systems	\$5,500	\$550
1	Bedford	MA	SCIP 2016	Replace Fire Sprinkler Deficiencies	\$2,000	\$200
1	Bedford	MA	SCIP 2016	Relocate and Renovate Rehab Medicine	\$2,648	\$265
1	Bedford	MA	SCIP 2016	Building Automation Controls Upgrade	\$3,500	\$350
1	Bedford	MA	SCIP 2016	Replace Secondary Distribution	\$2,000	\$200
1	Boston	MA	SCIP 2016	Replace Damaged Doors and Hardware/ Card Access Campus Wide West Roxbury	\$3,850	\$385
1	Boston	MA	SCIP 2016	Construct Central Chiller Plant Phase 2 Jamaica Plain	\$9,900	\$990
1	Boston	MA	SCIP 2016	Replace Decaying Exterior Panels - JP	\$10,400	\$1,040
1	Boston	MA	SCIP 2016	Replace Damaged Doors and Upgrade Card Access Systems Phase 2	\$3,300	\$330
1	Boston	MA	SCIP 2016	IT infrastructure upgrades JP	\$2,200	\$220
1	Boston	MA	SCIP 2016	Steam Piping Replacement Ph. 3	\$3,850	\$385
1	Boston	MA	SCIP 2016	Upgrade Interior Finishes	\$4,000	\$400
1	Boston	MA	SCIP 2012	FCA Upgrade Elevators JP	\$1,100	\$1,000

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
				Project Description - Short Title		
1	Boston (JP)	MA	SCIP 2014	Mental Health Safety Infrastructure Improvements Ph. 4	\$2,700	\$2,430
1	Boston (WR)	MA	SCIP 2012	Ward Renovation Patient Privacy	\$4,400	\$3,690
1	Brockton	MA	SCIP 2016	Upgrade Heating System, Buildings 3, 5, and 7, Phase 2	\$4,180	\$418
1	Brockton	MA	SCIP 2016	Upgrade Electrical Systems Campus-Wide, Phase 2	\$4,125	\$413
1	Brockton	MA	SCIP 2016	Improve Site Parking Roadway and Drainage Systems, Phase 2	\$3,410	\$341
1	Brockton	MA	SCIP 2016	Improve Roadway Systems and Parking Lots, Phase 4	\$4,510	\$451
1	Brockton	MA	SCIP 2016	Upgrade Patient Access Way Mechanical and Electrical Systems, Connecting Corridor	\$4,290	\$429
1	Brockton	MA	SCIP 2016	Upgrade Patient Access Way Finishes and Security Deficiencies Connecting Corridor	\$4,290	\$429
1	Togus	ME	SCIP 2015	Upgrade Electrical Distribution System	\$5,105	\$4,691
1	Togus	ME	SCIP 2016	Complete Maintenance and Repair of Building Systems	\$3,500	\$350
1	Manchester	NH	SCIP 2016	Upgrade Communications Closets Campus-wide	\$3,869	\$3,550
1	Manchester	NH	SCIP 2016	Replace Aboveground Storage Tanks	\$1,280	\$128
1	Providence	RI	SCIP 2014	Construct Emergency Egress Stairways Building 1	\$10,338	\$9,340
1	Providence	RI	SCIP 2016	Replace Existing Underground Water Distribution Piping Campus-wide	\$3,000	\$300
1	Providence	RI	SCIP 2016	Install Legionella Remediation System	\$1,000	\$100
1	White River Junction	VT	SCIP 2015	Renovate Inpatient Wards (Circa 1974)	\$11,696	\$10,661
2	Albany	NY	SCIP 2012	Renovate Ward 4B for CLC	\$4,537	\$4,250
2	Batavia	NY	SCIP 2016	Replace Fire Alarm System	\$3,150	\$315
2	Batavia	NY	SCIP 2016	Replace Roofs	\$2,950	\$295
2	Buffalo	NY	SCIP 2016	Replace Switch Gear, Bldgs. 11 & 18	\$3,300	\$330
2	Buffalo	NY	SCIP 2016	Upgrade Facility Electrical Distribution Panels	\$1,100	\$110
2	Buffalo	NY	SCIP 2016	Replace High Pressure Water Risers, Bldg. #1	\$1,600	\$160
2	Buffalo	NY	SCIP 2016	Renovate Dietary Walk In Coolers & Freezers	\$1,320	\$132
2	Syracuse	NY	SCIP 2015	Renovate 6th Floor South Wing for Patient Ward	\$4,461	\$4,000

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
				Project Description - Short Title		
3	East Orange	NJ	SCIP 2013	Improve outpatient Environment (4D)	\$2,854	\$2,574
3	East Orange	NJ	SCIP 2014	HVAC Deficiencies	\$3,500	\$3,500
3	Lyons	NJ	SCIP 2016	Correct FCA F Rated Deficiencies, B1	\$3,300	\$330
3	Lyons	NJ	SCIP 2016	Correct FCA F Rated Deficiencies, B7	\$2,860	\$286
3	Castle Point	NY	SCIP 2016	Correct aging equipment renovate Sewage Treatment Plant	\$1,480	\$148
3	Montrose	NY	SCIP 2015	Demolish Building 8 & 25 phase 2	\$4,500	\$4,500
3	Montrose	NY	SCIP 2016	Correct Emergency Power Deficiencies, Buildings 13 and 15	\$1,135	\$114
3	Montrose	NY	SCIP 2016	Correct Deficiencies with SPS Area in Building 7 FDR	\$1,045	\$105
3	New York	NY	SCIP 2013	Renovate 4 North ward/ Ambulatory Surgery	\$5,500	\$4,950
3	New York	NY	SCIP 2016	Replace HVAC / Operating Room AHU	\$6,900	\$690
3	Northport	NY	SCIP 2015	Renovate Roads - Phase 4	\$5,122	\$4,695
3	Northport	NY	SCIP 2016	Upgrade Emergency Generators, Phase 1	\$6,930	\$693
3	Northport	NY	SCIP 2016	Refurbish and Modernize Service Elevators	\$1,430	\$143
3	St. Albans	NY	SCIP 2016	Repair Underground Condensate Steam Pipe Leak	\$1,100	\$110
4	Wilmington	DE	SCIP 2016	Convert the Special Procedures Room to an Operatory	\$4,400	\$440
5	Washington	DC	SCIP 2016	Replace and Upgrade Outside Distribution for Site Storm and Sanitary Sewer System	\$3,700	\$370
5	Washington	DC	SCIP 2016	Upgrade Chiller Plant and Cooling Tower	\$8,800	\$880
5	Washington	DC	SCIP 2016	Upgrade Primary Electrical Switchgear and Distribution	\$3,300	\$330
5	Washington	DC	SCIP 2016	Upgrade Sprinkler System for Building #6	\$2,462	\$246
5	Washington	DC	SCIP 2016	Correct Electrical System Deficiencies	\$2,778	\$278
5	Baltimore	MD	SCIP 2014	Potable Water System Improvements (Legionella)	\$13,721	\$12,426
5	Baltimore	MD	SCIP 2014	Expand Canteen, Upgrade Building Automation System, and Improve Site and Building Utility Systems	\$9,900	\$9,000
5	Baltimore	MD	SCIP 2013	Convert Semi-Private Beds to Private 3A	\$8,930	\$8,000
5	Baltimore	MD	SCIP 2016	Convert 6A Semi-Private Mental Health Beds to Private	\$8,290	\$829

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
				Project Description - Short Title		
5	Perry Point	MD	SCIP 2016	Upgrade Fire Alarm System Campus Wide Phase 1 Patient Buildings	\$7,415	\$742
5	Perry Point	MD	SCIP 2016	Upgrade Steam Distribution and Mechanical Rooms	\$7,920	\$792
5	Perry Point	MD	SCIP 2016	Upgrade Medical Gas Systems	\$1,912	\$191
5	Perry Point	MD	SCIP 2016	Replace Boiler #2	\$1,484	\$148
5	Martinsburg	WV	SCIP 2014	Replace Air Handling Unit # AC-19	\$4,535	\$4,015
5	Martinsburg	WV	SCIP 2016	Renovate Building 207A for Domiciliary Support Space	\$1,600	\$160
6	Asheville	NC	SCIP 2016	Renovate Ward 4 South for Inpatient Mental Health	\$4,327	\$433
6	Asheville	NC	Pre-SCIP	Upgrade HVAC, B-47 Phase 4	\$4,100	\$3,800
6	Fayetteville	NC	SCIP 2016	Renovate 3C for Intensive Care Unit and Inpatient Dialysis	\$5,185	\$519
6	Salisbury	NC	SCIP 2016	Correct Operating Room Deficiencies	\$9,000	\$900
6	Salisbury	NC	SCIP 2016	Correct Information Technology FCA Deficiencies	\$3,500	\$350
6	Salisbury	NC	SCIP 2016	Replacement Campus Fire Alarm System	\$4,285	\$429
6	Hampton	VA	SCIP 2013	Construct Surface Parking & Repair Existing Parking / Roads	\$8,910	\$1,261
6	Hampton	VA	SCIP 2016	Improve Data Distribution/Security/Infrastructure	\$1,650	\$165
6	Richmond	VA	SCIP 2014	Improve Patient Privacy 4C/4B	\$5,395	\$5,000
6	Salem	VA	SCIP 2016	Replace Roof and Tuck-point	\$6,000	\$600
6	Salem	VA	SCIP 2016	Correct Building Envelope Site Wide	\$7,333	\$733
6	Beckley	WV	SCIP 2016	Improve Emergency Department	\$4,950	\$495
7	Birmingham	AL	SCIP 2014	Expand and Renovate Dialysis and Audiology Services	\$4,500	\$4,050
7	Birmingham	AL	SCIP 2016	Replace/Upgrade Pressure Piping and Hot Water Distribution System	\$6,600	\$660
7	Birmingham	AL	SCIP 2016	Replace Air Handling Units - Phase IV	\$4,400	\$440
7	Birmingham	AL	SCIP 2016	Replace/Upgrade Electrical Switchgear, Phase 3	\$4,400	\$440
7	Birmingham	AL	SCIP 2016	Improve Exterior Lighting, Sidewalks and Site Drainage	\$2,750	\$275
7	Birmingham	AL	SCIP 2016	Replace Information Technology Cabling Infrastructure	\$2,200	\$220
7	Birmingham	AL	SCIP 2014	Expand and Renovate Sterile Processing and Distribution	\$4,500	\$4,099

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
				Project Description - Short Title		
7	Tuscaloosa	AL	SCIP 2012	B39 Phase 1	\$4,947	\$4,165
7	Tuscaloosa	AL	SCIP 2016	Electrical Upgrades	\$1,664	\$166
7	Atlanta	GA	SCIP 2014	Replace Mechanical Systems Building B	\$4,330	\$4,225
7	Atlanta	GA	SCIP 2016	Renovate and Expand Medical/Surgical Inpatient Services on 6th Floor Building 1C Nursing Tower	\$6,576	\$658
7	Atlanta	GA	SCIP 2016	Renovate and Expand Oncology Medical Specialty Services	\$3,350	\$335
7	Augusta	GA	SCIP 2016	Patient Privacy, Bldg. 801, Wing 6A	\$5,500	\$550
7	Augusta	GA	SCIP 2016	Replace Emergency Generator Systems Uptown	\$2,706	\$271
7	Augusta	GA	SCIP 2016	Upgrade Downtown Emergency Generator System	\$2,200	\$220
7	Dublin	GA	SCIP 2016	Correct Information Technology Infrastructure Deficiencies	\$1,814	\$181
7	Dublin	GA	SCIP 2016	Install Emergency Power Generator	\$3,780	\$378
7	Dublin	GA	SCIP 2016	Replace Water Tower	\$2,200	\$220
7	Dublin	GA	SCIP 2016	Renovate 9B for Sterile Process and Delivery Services	\$2,735	\$274
7	Dublin	GA	SCIP 2016	Renovate 26A for Swing Space Functions	\$2,354	\$235
7	Charleston	SC	SCIP 2014	Renovate Remaining Specialty Care Clinic Space	\$2,200	\$2,033
7	Charleston	SC	SCIP 2016	Correct Secondary Electrical Deficiencies	\$3,600	\$360
7	Charleston	SC	SCIP 2016	Construct Additional Patient/Surgical Elevator	\$2,500	\$250
7	Columbia	SC	SCIP 2016	Renovate OR Suite	\$8,800	\$880
7	Columbia	SC	SCIP 2016	Upgrade Elevator Systems	\$1,450	\$145
7	Columbia	SC	Pre-SCIP	Parking/Paving Upgrades	\$1,630	\$1,500
8	Gainesville	FL	SCIP 2015	Install Perimeter Fence VAMC - Security	\$2,565	\$2,332
8	Gainesville	FL	SCIP 2015	Replace Roofs: campus and Tuck-point bldgs.	\$5,500	\$5,000
8	Gainesville	FL	SCIP 2016	Complete Campus Fire Sprinkler System	\$5,100	\$510
8	Gainesville	FL	SCIP 2014	Improve Mechanical Utilities - Mechanical Improvements Phase 4	\$6,300	\$5,900
8	Lake City	FL	SCIP 2015	Improve Mechanical & Plumbing Systems in Multiple Buildings	\$3,900	\$3,550
8	Lake City	FL	SCIP 2015	Replace Steam Distribution and Condensate System	\$3,300	\$3,000

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
				Project Description - Short Title		
8	Orlando	FL	SCIP 2013	Expand Infusion Center	\$2,248	\$1,991
8	Tampa	FL	SCIP 2016	Replace and Upgrade Code Deficient Electrical Equipment	\$2,640	\$264
8	West Palm Beach	FL	SCIP 2015	Repurpose Amb Care Sub-specialty Clinics	\$4,863	\$3,924
8	San Juan	PR	SCIP 2015	Install Heat Transfer Machine	\$3,996	\$3,633
9	Lexington	KY	SCIP 2016	Renovate Building 28 for Specialty Care	\$9,540	\$954
9	Louisville	KY	SCIP 2016	Replace Fire Alarm System	\$5,500	\$550
9	Murfreesboro	TN	SCIP 2016	Upgrade Corridors and waiting	\$1,980	\$198
9	Murfreesboro	TN	SCIP 2016	Upgrade Security Measures	\$1,760	\$176
9	Nashville	TN	SCIP 2016	Upgrade Electrical Distribution	\$3,300	\$330
9	Huntington	WV	SCIP 2016	Install Facility Backup Generator	\$9,184	\$918
9	Huntington	WV	SCIP 2016	Correct IT Security Deficiencies	\$1,361	\$136
9	Huntington	WV	SCIP 2016	Correct Boiler Plant Steam Deficiencies	\$3,004	\$300
9	Huntington	WV	SCIP 2013	Renovate Surgical Service & Upgrade Operating Rooms	\$9,317	\$8,470
10	Cincinnati	OH	SCIP 2015	Correct Electrical Facility Condition Assessment Deficiencies	\$3,666	\$3,333
10	Cincinnati	OH	SCIP 2015	Relocate Dental and Hemodialysis	\$5,200	\$4,650
10	Columbus	OH	SCIP 2015	Modify Entrance and Correct Sprinkler Coverage - FCA	\$2,750	\$2,480
10	Dayton	OH	SCIP 2015	Renovate Operating Rooms	\$9,500	\$8,387
11	Danville	IL	SCIP 2013	Renovate Building 101 5/6	\$3,600	\$3,600
11	Fort Wayne	IN	SCIP 2016	Correct Information Technology Deficiencies	\$1,000	\$100
11	Ft. Wayne	IN	SCIP 2015	Renovate and Upgrade Patient Areas, Fourth Floor	\$2,420	\$1,694
11	Indianapolis	IN	SCIP 2015	Upgrade Building 1 for Accessibility	\$9,000	\$8,057
11	Indianapolis	IN	SCIP 2016	Renovate Sixth Floor Tenant Space to Clinical Space, Building 1	\$5,500	\$550
11	Indianapolis	IN	SCIP 2016	Upgrade Security Camera Systems	\$1,650	\$165
11	Indianapolis	IN	SCIP 2015	Install Primary & Emergency Power Systems	\$5,500	\$5,000
11	Marion	IN	SCIP 2015	Improve Infrastructure to Buildings	\$7,770	\$7,000

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
				Project Description - Short Title		
11	Marion	IN	SCIP 2016	Improve and Upgrade Emergency Power Systems in Building 138, Marion	\$7,500	\$750
11	Marion	IN	SCIP 2016	Upgrade Primary Loops	\$3,300	\$330
11	Marion	IN	SCIP 2016	Renovate Building 138, Third Floor	\$7,810	\$781
11	Marion	IN	SCIP 2016	Repair Roads, Catch Basins, and Other Underground Structures	\$2,500	\$250
11	Ann Arbor	MI	SCIP 2015	Expand Endoscopy	\$5,000	\$4,413
11	Ann Arbor	MI	SCIP 2016	Upgrade Automatic Transfer Switch System	\$2,750	\$275
11	Ann Arbor	MI	SCIP 2016	Renovate Intensive Care Units	\$8,672	\$867
11	Battle Creek	MI	SCIP 2015	Renovate B83-2 for Patient Privacy	\$4,979	\$4,979
11	Battle Creek	MI	SCIP 2016	Replace Electrical Primary Distribution	\$4,179	\$418
11	Battle Creek	MI	SCIP 2016	Replace Windows, Various Buildings	\$2,528	\$253
11	Battle Creek	MI	SCIP 2016	Install Central Steam Vacuum Return System	\$2,800	\$280
11	Battle Creek	MI	SCIP 2014	Renovate Patient Recreation Therapy Building	\$1,348	\$1,210
11	Detroit	MI	SCIP 2016	Install Electrical Switchgear Enclosures	\$6,700	\$670
11	Saginaw	MI	SCIP 2016	Building 22 Domestic Hot Water Renovation	\$2,225	\$223
12	Chicago	IL	SCIP 2014	Replace Air Handler Units, Phase 2	\$4,200	\$2,191
12	North Chicago	IL	SCIP 2016	Renovate Mental Health Residential Rehab Building 7	\$9,950	\$995
12	North Chicago	IL	SCIP 2016	Renovate Mental Health Building 131	\$9,900	\$990
12	North Chicago	IL	SCIP 2016	Renovate Building 4	\$8,000	\$800
12	Iron Mountain	MI	SCIP 2014	Renovate 5 East	\$2,194	\$2,000
12	Iron Mountain	MI	SCIP 2014	Relocate Canteen Kitchen	\$5,081	\$4,585
12	Madison	WI	SCIP 2013	Expand ED/Admissions	\$3,866	\$3,266
12	Madison	WI	SCIP 2015	Renovate 3A/3C	\$6,646	\$6,146
12	Milwaukee	WI	SCIP 2015	Renovate 43 for Substance Abuse and Psychology	\$2,220	\$2,319
12	Milwaukee	WI	SCIP 2016	Upgrade HVAC V9, S1, S4 in Bldg. 111	\$6,600	\$660
12	Milwaukee	WI	SCIP 2016	Upgrade W Panels	\$2,566	\$257

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects Project Description - Short Title	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
12	Milwaukee	WI	SCIP 2016	Renovate 7A	\$6,710	\$671
12	Milwaukee	WI	SCIP 2016	Replace Security Card Readers with PIV Readers and Upgrade Security	\$1,384	\$138
12	Milwaukee	WI	SCIP 2016	144 Upgrade Emergency Generator	\$1,150	\$115
12	Milwaukee	WI	SCIP 2016	Replace Water Cooled Units with Mechanical Cooling Phase 1	\$2,835	\$284
12	Tomah	WI	SCIP 2012	Renovate 2nd and 3rd Floors Building 406	\$9,700	\$4,310
12	Tomah	WI	SCIP 2016	Renovate south end of Building 406, Third Floor	\$2,530	\$253
12	Tomah	WI	SCIP 2016	Replace HVAC Equipment in B-404	\$1,485	\$149
12	Tomah	WI	SCIP 2016	Remove Asbestos from Steam Tunnel	\$6,450	\$645
12	Tomah	WI	SCIP 2016	Replace Boilers, Phase 1 of 3	\$3,025	\$303
12	Tomah	WI	SCIP 2016	Replace Condensate Return Line	\$3,396	\$340
12	Tomah	WI	SCIP 2016	Replace and Upgrade HVAC System Building 402	\$1,650	\$165
12	Tomah	WI	SCIP 2016	Renovate 2nd Floor Building 404	\$2,606	\$261
15	Marion	IL	SCIP 2013	Remodel Dietetics and Construct New Dock - FCA	\$5,114	\$4,700
15	Wichita	KS	SCIP 2015	FCA - Repair, Seal and Stripe Parking Lots P5, and P6	\$1,500	\$1,471
15	Columbia	MO	SCIP 2015	Correct Patient Privacy Medicine/Surgery, Phase 1	\$9,635	\$7,413
15	Columbia	MO	SCIP 2013	Relocate Nuclear Medicine	\$3,629	\$3,274
15	Kansas City	MO	SCIP 2015	Renovate Research Space Building 15	\$4,684	\$3,961
15	Kansas City	MO	SCIP 2015	FCA - Replace Sanitary Lines PH 5	\$3,850	\$3,150
15	Kansas City	MO	SCIP 2015	Repair/Upgrade Medical Gas System	\$3,135	\$2,565
15	St. Louis	MO	SCIP 2013	Renovate Operating Rooms, Emergency Department, and Triage	\$9,053	\$8,000
15	St. Louis (JC)	MO	SCIP 2015	FCA Renovate Public Restroom, Building 1 - Multi-Purpose Imaging Installation	\$2,469	\$500
16	Little Rock	AR	SCIP 2016	Consolidate Admin, Outpatient Surgery Specialty, and Rehab. Med. Spaces	\$7,150	\$715
16	Little Rock	AR	SCIP 2016	Improve Security Access Control/Monitoring Systems	\$1,980	\$198
16	Little Rock	AR	SCIP 2016	Patient Parking Enhancements	\$2,200	\$220
16	Little Rock	AR	SCIP 2016	Provide 100% Emergency Power	\$4,400	\$440

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
				Project Description - Short Title		
16	North Little Rock	AR	SCIP 2016	Improve Security Access Control/Monitoring Systems	\$3,300	\$330
16	North Little Rock	AR	SCIP 2016	Renovate Administrative, Health Services Research & Development, Mental Illness Research, Education and Clinical Center, and Support Spaces	\$6,380	\$638
16	North Little Rock	AR	SCIP 2016	Renovate NFS Food production/Patient Dining area in B76	\$6,600	\$660
16	Alexandria	LA	SCIP 2014	Convert Inpatient Rooms to Private Rooms with Private Baths Building 7	\$6,000	\$5,500
16	Alexandria	LA	SCIP 2015	Replace Boiler Plant	\$16,900	\$1,500
16	Alexandria	LA	SCIP 2016	Emergency Generator Replacement	\$4,950	\$495
16	Alexandria	LA	SCIP 2013	Replace Obsolete HVAC Controls with Digital Controls	\$5,266	\$5,100
16	Shreveport	LA	SCIP 2014	Replace Fan Coil Units, Phase 1	\$2,854	\$2,569
16	Shreveport	LA	SCIP 2016	Cath Lab Expansion, 6E	\$3,374	\$337
16	Biloxi	MS	SCIP 2016	Renovate Mental Health and PR RTP, Building 19	\$8,668	\$867
16	Biloxi	MS	SCIP 2016	Repair/Expand Laboratory Building 3	\$3,850	\$385
16	Jackson	MS	SCIP 2014	Renovate Clinical Laboratory	\$4,180	\$3,762
16	Jackson	MS	SCIP 2016	Replace Building 5 Air Handling Systems	\$4,150	\$415
16	Muskogee	OK	SCIP 2014	Renovate Inpatient Medicine /Surgery Units (4 East and 4 West)	\$6,848	\$6,848
16	Muskogee	OK	SCIP 2015	Install Energy Retrofits for Air Handling Units, Controls, and Lighting	\$4,950	\$4,455
16	Muskogee	OK	SCIP 2016	Replace Electrical Switchgears and Transformers	\$6,136	\$614
16	Oklahoma City	OK	SCIP 2014	Renovate A-Mod for Women's Clinic	\$1,605	\$1,415
16	Oklahoma City	OK	SCIP 2016	Renovate 7East for Patient Privacy	\$3,215	\$322
16	Oklahoma City	OK	SCIP 2016	Increase Electrical Capacity to 9th Floor Server Room	\$1,406	\$141
16	Houston	TX	SCIP 2016	Upgrade Emergency Power System	\$2,200	\$220
16	Houston	TX	SCIP 2016	Road Repairs on VA Campus	\$1,650	\$165
17	Bonham	TX	SCIP 2012	Replace Roof	\$1,650	\$1,491
17	Bonham	TX	SCIP 2015	Correct Basement Air Quality	\$1,200	\$1,102
17	Bonham	TX	SCIP 2015	Upgrade Bonham Roadways and Site Utilities	\$1,650	\$1,439

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
				Project Description - Short Title		
17	Bonham	TX	SCIP 2016	Correct Electrical & Lighting Deficiencies	\$2,700	\$270
17	Dallas	TX	SCIP 2013	Retrofit Light Fixtures	\$2,884	\$2,884
17	Dallas	TX	SCIP 2013	Establish Acute Coronary Syndrome/ Observation Unit (ACS/OBS)	\$3,820	\$3,363
17	Dallas	TX	SCIP 2013	Renovate Dallas Medical Inpatient Nursing Unit for Privacy 6B	\$1,000	\$675
17	Dallas	TX	SCIP 2015	Upgrade Dallas Building 2 Elevators	\$1,980	\$1,725
17	Dallas	TX	SCIP 2015	Bld. 60 PT/OT Upgrade	\$1,100	\$974
17	Dallas	TX	SCIP 2015	Repair Dallas Main Water Feed	\$1,100	\$951
17	Kerrville	TX	SCIP 2016	Replace Elevators P1, P2, P3, and P4	\$2,200	\$220
17	Kerrville	TX	SCIP 2016	Repair and Upgrade Site Parking and Access - Kerrville	\$3,300	\$330
17	San Antonio	TX	SCIP 2015	Resurface Parking, Upgrade Lighting Fixtures, and Landscaping	\$3,071	\$2,771
17	San Antonio	TX	SCIP 2015	Replace OR 9 HVAC and Construct Hybrid ORs	\$3,515	\$2,750
17	San Antonio	TX	SCIP 2015	Install Pneumatic Tube System	\$1,704	\$1,650
17	San Antonio	TX	SCIP 2016	Replace 1000kW Generator and Fuel Storage Tank	\$2,200	\$220
17	San Antonio	TX	SCIP 2016	Replace HVAC Units at ALMD Second Floor Zone A and F and Fourth Floor Zone A and B	\$4,400	\$440
17	San Antonio	TX	SCIP 2016	Install Lighting Upgrades for Energy Efficiency	\$1,320	\$132
17	Temple	TX	SCIP 2015	Replace Air Handler Units Bldg. 163	\$9,498	\$9,048
17	Temple	TX	SCIP 2015	Repair Streets Campus wide	\$2,750	\$2,500
17	Temple	TX	SCIP 2015	Secure Information Technology Wire Closet Doors – Temple	\$1,700	\$1,700
17	Waco	TX	SCIP 2015	Replace Site Water and Sewer Systems	\$3,300	\$3,000
17	Waco	TX	Pre-SCIP	Renovate Bldg. 10 (Long-Term Care)	\$7,700	\$7,000
18	Phoenix	AZ	SCIP 2016	Renovate Inpatient Ward 2C	\$4,504	\$450
18	Prescott	AZ	SCIP 2015	Upgrade Primary Care, bldg. 117 (SCI)	\$1,236	\$1,105
18	Prescott	AZ	SCIP 2016	Repair/Resurface Roads, Phase 4	\$1,107	\$111
18	Amarillo	TX	SCIP 2016	Replace HVAC Components for Energy Savings in Building 28	\$3,800	\$380
18	Amarillo	TX	SCIP 2016	Replace HVAC Components for Energy Savings Building 1	\$2,750	\$275

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects Project Description - Short Title	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
18	Amarillo	TX	SCIP 2015	Increase ICU Efficiency	\$4,246	\$3,821
19	Fort Harrison	MT	SCIP 2016	Upgrade Roads	\$1,000	\$100
19	Fort Harrison	MT	SCIP 2016	Construct Central Chiller Plant	\$2,750	\$275
19	Cheyenne	WY	SCIP 2014	Facility Condition Assessment Work for Architectural & Plumbing & Electrical	\$1,040	\$994
19	Cheyenne	WY	SCIP 2016	Relocate MRI	\$1,474	\$147
20	Boise	ID	SCIP 2016	Renovate for Cardiac Cath Lab	\$1,650	\$165
20	Boise	ID	SCIP 2016	Renovate Building 27 First Floor for Ambulatory Care	\$4,400	\$440
20	Portland	OR	SCIP 2016	Upgrade Site Security	\$1,850	\$185
20	Portland	OR	SCIP 2016	Upgrade Fire Alarm	\$1,750	\$175
20	Roseburg	OR	SCIP 2015	Correct Laboratory Deficiencies	\$2,500	\$2,094
20	Roseburg	OR	SCIP 2015	Bldg. 3 HVAC Corrections	\$1,120	\$1,019
20	Roseburg	OR	SCIP 2016	Upgrade Campus Security	\$3,300	\$330
20	Roseburg	OR	SCIP 2016	Replace Water Mains Campus Wide	\$5,000	\$500
20	White City	OR	SCIP 2014	Retrofit Infrastructure Electrical Systems, Install Auxiliary Campus Power, and Renewable Energy	\$9,350	\$8,534
20	White City	OR	SCIP 2016	Retrofit Campus-Wide Infrastructure Systems - Water, Sewer and Storm	\$7,900	\$790
20	American Lake	WA	SCIP 2016	Replace Boilers for Energy Efficiency	\$3,300	\$330
20	Seattle	WA	SCIP 2016	Renovate Seattle B37 First Floor for VA Police	\$1,654	\$1,489
20	Seattle	WA	SCIP 2015	Upgrade Seattle Electrical Distribution from 5KV to 15KV B100	\$22,400	\$18,564
20	Seattle	WA	SCIP 2015	Renovate and Expand Seattle Sterile Processing Service	\$7,797	\$7,019
20	Spokane	WA	SCIP 2015	Correct Electrical and Communication Infrastructure Deficiencies	\$3,900	\$3,510
20	Walla Walla	WA	SCIP 2016	Renovate Steam Generation Boiler System	\$3,300	\$330
21	Fresno	CA	SCIP 2013	Repair/Correct Electrical Deficiencies Throughout Campus	\$7,790	\$7,036
21	Menlo Park	CA	SCIP 2013	Renovate to support Homeless Outreach Program Building 348	\$3,877	\$3,500
21	Menlo Park	CA	SCIP 2014	Upgrade Heating Ventilation and Cooling Systems in Patient Care Areas	\$8,326	\$7,640

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
				Project Description - Short Title		
21	Sacramento	CA	SCIP 2013	Renovate Building 700 4th Floor for Observation/ Inpatient Pharmacy and Replace Fire Alarm System	\$5,500	\$4,400
21	San Francisco	CA	SCIP 2015	Renovate Outpatient Pharmacy	\$3,500	\$3,500
21	San Francisco	CA	SCIP 2013	Repair Replace Elevators Campus Wide	\$9,350	\$1,300
22	Loma Linda	CA	SCIP 2015	Consolidate and Expand Intensive Care Unit 2SW	\$9,873	\$8,973
22	Loma Linda	CA	SCIP 2014	Construct Operating Room and Upgrade Ventilation	\$2,755	\$2,500
22	Loma Linda	CA	SCIP 2016	Replace Main Storm water, Waste, & Vent Piping	\$3,000	\$300
22	Long Beach	CA	SCIP 2015	Renovate Morgue Building 2	\$2,442	\$2,202
22	Long Beach	CA	SCIP 2016	B126 Renovate & Upgrade Hemodialysis Infrastructure	\$4,950	\$495
22	San Diego	CA	SCIP 2015	Renovate Anatomical Pathology	\$3,500	\$3,150
22	San Diego	CA	SCIP 2015	Halls and Walls Renovation Floors 2-6	\$3,600	\$3,600
22	San Diego	CA	SCIP 2015	Replace Sewer Main and Interceptor	\$3,000	\$2,700
22	San Diego	CA	SCIP 2016	Replace Emergency Bus Duct & Generator Switchgear	\$9,020	\$902
22	San Diego	CA	SCIP 2016	Renovate Logistics	\$3,000	\$300
22	Sepulveda	CA	SCIP 2016	Upgrade Information Technology Closets Sepulveda	\$1,650	\$165
23	Des Moines	IA	SCIP 2016	Upgrade OR Cooling System	\$1,595	\$1,500
23	Des Moines	IA	SCIP 2014	Upgrade Existing and Construct New Elevators - D	\$3,990	\$3,600
23	Des Moines	IA	SCIP 2016	Replace Nutrition and Food Service Critical Air Conditioning	\$1,140	\$1,000
23	Des Moines	IA	SCIP 2016	Remodel Emergency Department	\$2,250	\$225
23	Minneapolis	MN	SCIP 2015	Correct Electrical Deficiencies	\$1,700	\$1,500
23	Minneapolis	MN	SCIP 2015	Upgrade Chilled Water Capacity at Minneapolis	\$1,720	\$1,600
23	Minneapolis	MN	SCIP 2015	Correct Mechanical Deficiencies	\$2,000	\$650
23	Minneapolis	MN	SCIP 2015	Replace Underground Roof-Traffic Pattern-Canopy	\$3,266	\$2,980
23	Minneapolis	MN	SCIP 2016	Consolidate Intensive Care Units	\$5,040	\$504
23	Minneapolis	MN	SCIP 2016	Renovate Women's Clinic	\$2,875	\$288
23	Minneapolis	MN	SCIP 2016	Renovate Historic Ft Snelling Building for Support and Administrative space	\$2,300	\$230

VISN	Location	ST	Project Type	Planned Veterans Choice Act NRM Projects Project Description - Short Title	Total Estimated Cost (\$000)	Planned FY16 Obs (\$000)
23	Minneapolis	MN	SCIP 2016	Renovate Inpatient Mental Health	\$2,600	\$260
23	Minneapolis	MN	SCIP 2016	Realign Post-Partial Hospitalization Ward	\$3,960	\$396
23	Minneapolis	MN	SCIP 2016	Construct Evidence Based Inpatient Wards	\$4,770	\$477
23	Minneapolis	MN	SCIP 2016	Renovate Outpatient Surgery for a Hybrid Operating Room	\$3,500	\$350
23	St Cloud	MN	SCIP 2016	Renovate Building 4 Basement for Sterile Processing Services and Sterile Processing and Distribution	\$7,150	\$715
23	St Cloud	MN	SCIP 2016	Renovate for Lab in Building 1 Basement	\$2,903	\$290
23	St Cloud	MN	SCIP 2016	Right-Size Building 29 First Floor for PACT	\$2,422	\$242
23	St Cloud	MN	SCIP 2016	Upgrade IT Closets for Security	\$5,035	\$504
23	St Cloud	MN	SCIP 2016	Renovate Building 4 East Side for Women's Clinic	\$2,900	\$290
23	Omaha	NE	SCIP 2014	Renovations to Steam System, Ph. 1	\$1,000	\$900
23	Omaha	NE	SCIP 2016	Construct Central Energy Plant	\$39,600	\$3,960
23	Fort Meade	SD	SCIP 2016	Renovate and Consolidate In-Patient Functions Bldg. 113	\$7,250	\$725
23	Fort Meade	SD	SCIP 2016	Replace Building 145 HVAC	\$1,400	\$140
23	Fort Meade	SD	SCIP 2016	Relocate Sterile Processing Service and Endoscopy	\$5,256	\$526
23	Fort Meade	SD	SCIP 2016	Upgrade Electrical Distribution System, Buildings 148	\$1,000	\$100
Total, FY16 NRM Veterans Choice Act Projects with oversubscription					\$1,356,555	\$559,409

Table 3-6: Planned 2016 Veterans, Choice and Accountability Act Legionella Projects (Sorted by VISN, by State, by City)

VISN	Location	ST	Project Type ¹	Planned Veterans Choice Act Legionella Projects Project Description - Short Title	Total Estimated Cost (\$000)	FY16 Planned (\$000)
1	Boston (JP)	MA	SCIP 2016	Infrastructure Capital Needs for Legionella Directive Implementation JP	\$1,650	\$1,485
1	Boston (WR)	MA	SCIP 2016	Infrastructure Capital Needs for Legionella Directive Implementation WR	\$1,650	\$1,484
1	Brockton	MA	SCIP 2016	Infrastructure Capital Needs for Legionella Directive Implementation	\$1,650	\$1,485
1	Togus	ME	SCIP 2016	Install Legionella Mitigation Infrastructure	\$1,100	\$990
4	Butler	PA	SCIP 2016	Improve Water System	\$9,900	\$8,910

VISN	Location	ST	Project Type ¹	Planned Veterans Choice Act Legionella Projects Project Description - Short Title	Total Estimated Cost (\$000)	FY16 Planned (\$000)
4	Philadelphia	PA	SCIP 2016	Repair Domestic Water Piping System	\$1,870	\$1,683
5	Washington	DC	SCIP 2016	Update Domestic Water Systems for Legionella Prevention	\$3,963	\$2,970
6	Salem	VA	SCIP 2016	Renovate for Water Quality	\$5,600	\$5,040
7	Charleston	SC	SCIP 2016	Address Potential Legionella Issues (Phase I)	\$10,000	\$9,000
10	Cleveland	OH	SCIP 2016	Improve Potable Water System to Prevent Legionella	\$2,249	\$1,500
10	Dayton	OH	OOO	Upgrade Water Distribution System	\$8,000	\$7,012
12	Madison	WI	SCIP 2016	Upgrade Water Distribution/Treatment	\$6,458	\$4,950
17	Bonham	TX	SCIP 2016	Prevent and Control Legionella.	\$9,090	\$8,181
17	Dallas	TX	SCIP 2016	Prevent and control Legionella	\$9,900	\$810
19	Sheridan	WY	LP	Main Water Supply Corrections	\$910	\$1,616
22	Long Beach	CA	SCIP 2016	B126 Legionella Hot Water System Replacement	\$7,770	\$6,930
23	Iowa City	IA	LP	Reconfigure Domestic Water Distribution System for Legionella Prevention	\$6,500	\$5,850
23	Minneapolis	MN	SCIP 2016	Eliminate Legionella	\$1,000	\$500
	Various		LP	National Contract for Medical Centers that will provide for current as-built drawings for facility water distribution systems	\$81,079	\$81,079
Total, FY 2016 Legionella Prevention Projects with oversubscription					\$192,694	\$151,475

¹BT = Below Threshold Projects; LP = Legionella Prevention Projects

Table 3-7: VHA 2017 Potential Leases (Sorted by VISN, by State, by City)

VISN	City	ST	VHA 2017 Potential Leases Project Name - Short Description	Total First Year Estimated Cost (\$000) ²
1	Brockton	MA	Replacement Lease Brockton Vet Center	\$280
1	Manchester	NH	Renew Lease for Tilton Community Based Outpatient Clinic	\$642
1	Manchester	NH	Renew Lease for Conway Community Based Outpatient Clinic	\$721
1	Manchester	NH	Renew Lease for Office Space	\$1,099
1	Providence	RI	Renew/Replace Lease for Administrative Space at Medical Center Annex (Eagle 1)	\$290
1	Providence	RI	Renew/Replace Lease for Hyannis Vet Center	\$100
1	Providence	RI	Renew/Replace Lease and Add Space for Hyannis Community Based Outpatient Clinic	\$920
2	Bath	NY	Wellsville Lease Renewal	\$611
2	Canandaigua	NY	Lease Heated Storage for Mobile Clinic	\$25

VISN	City	ST	VHA 2017 Potential Leases Project Name - Short Description	Total First Year Estimated Cost (\$000) ²
2	Canandaigua	NY	Replacement Lease Space for ROPC Phase II ¹	\$6,901
3	Montrose	NY	Improve clinic space by expanding Port Jervis, NY Community Based Outreach Clinic	\$700
3	Montrose	NY	Improve clinic space by expanding Poughkeepsie, NY Community Based Outreach Clinic	\$700
3	Montrose	NY	Relocation of New City CBOC	\$1,269
4	Lebanon	PA	Replace Lancaster CBOC Lease	\$2,850
4	Clarksburg	WV	Renew Lease Space for Vet Center in Morgantown	\$113
4	Clarksburg	WV	Renew Lease Space for Wood County CBOC	\$607
4	Clarksburg	WV	Renew Lease Space for Monongalia County CBOC	\$595
4	Clarksburg	WV	Establish Lease for Social Work, Mental Health, and Administrative Services	\$3,010
5	Washington	DC	Replace Alexandria Vet Center Lease	\$465
5	Washington	DC	Renew Existing Fort Belvoir Community Based Outpatient Clinic Lease	\$339
5	Martinsburg	WV	Renew Administrative Space Lease (Medical Care Cost Recovery)	\$1,120
6	Asheville	NC	Expand Franklin Clinic Primary Care Space	\$769
6	Fayetteville	NC	Renew Hamlet CBOC	\$663
8	Gainesville	FL	Replace Existing Gainesville Home Based Primary Care Lease	\$205
8	Gainesville	FL	Replace Existing Gainesville Medical Administration Service Lease	\$480
8	Gainesville	FL	Replace Existing TelCare Lease	\$278
8	Gainesville	FL	Replace Existing Tallahassee IG Office Lease	\$120
8	Gainesville	FL	Replace Existing Compensation and Pension Lease	\$386
8	Gainesville	FL	Replace Existing Homeless Medical Foster Care Lease	\$346
8	Gainesville	FL	Establish a Jacksonville Outpatient Clinic Expansion Lease ¹	\$18,421
8	Miami	FL	Replacement Homestead Clinic lease or new homestead clinic ¹	\$2,725
8	Tampa	FL	Renew Home Oxygen Program Lease	\$80
8	Tampa	FL	Replacement to Consolidate and expand Lakeland leases ¹	\$10,568
9	Memphis	TN	Replace Memphis Vet Center Lease	\$599
9	Huntington	WV	Create new VISN 9 Coding Unit Lease	\$180
10	Cincinnati	OH	Renew Inpatient Evaluation Center (IPEC) Lease	\$222
10	Cincinnati	OH	Renew Vet Center Lease	\$292
10	Cleveland	OH	Renew Ravenna CBOC	\$925
11	Danville	IL	Renew Lease for Springfield Community Based Outpatient Clinic for IMMP	\$3,645
11	Indianapolis	IN	Replacement Lease - Terre Haute - Integrative Planning ¹	\$4,536
11	Indianapolis	IN	Renew/Replacement Lease - Indy West	\$914
11	Ann Arbor	MI	Expand Flint CBOC	\$1,562
11	Detroit	MI	Replace Lease for Pontiac CBOC to replace existing Pontiac CBOC Lease ¹	\$4,532
11	Saginaw	MI	Renew/Replacement Lease Clare CBOC	\$800
12	Chicago	IL	Auburn Gresham CBOC Lease	\$500
12	Tomah	WI	Lease Wausau Outpatient Clinic	\$3,979
15	Marion	IL	Relocate the Administrative Annex lease	\$1,393

VISN	City	ST	VHA 2017 Potential Leases Project Name - Short Description	Total First Year Estimated Cost (\$000) ²
15	Marion	IL	Renew Primary Care Annex Lease	\$1,400
15	Marion	IL	Relocate the Mayfield, Kentucky lease	\$1,190
15	Marion	IL	Relocate Paducah, Kentucky Lease	\$1,399
15	Marion	IL	Renew and Expand Mount Vernon Lease	\$1,400
15	Marion	IL	Relocate Owensboro, Kentucky Lease	\$1,400
15	Marion	IL	Renew Vincennes, Indiana Lease	\$1,400
15	Wichita	KS	Relocate Liberal CBOC Lease	\$530
15	Columbia	MO	Renew Vet Center Lease	\$98
15	Poplar Bluff	MO	Expand Farmington VA Clinic	\$1,313
15	St Louis	MO	Women's and Dermatology Clinic	\$125
15	St Louis	MO	St. Louis Research and Development Lease	\$128
16	Little Rock	AR	Establish Jacksonville, AR PACT Annex	\$1,105
16	Shreveport	LA	Renew Shreveport Business Annex Lease	\$128
16	Biloxi	MS	Renew Lease for Biloxi Vet Center	\$36
16	Muskogee	OK	Renew Lease for Muskogee Administrative Leased Space	\$874
16	Oklahoma City	OK	Renew Oklahoma City Vet Center Lease	\$43
16	Oklahoma City	OK	Renew Nicholson Mental Health Intensive Case Management Lease	\$20
16	Oklahoma City	OK	Renew Garrison Human Resources Lease	\$94
16	Oklahoma City	OK	Renew Garrison Office of Performance & Quality Lease	\$97
16	Oklahoma City	OK	Renew Garrison Medical Records Lease	\$109
16	Oklahoma City	OK	Renew or Replace Surface Parking Lease	\$302
16	Oklahoma City	OK	Renew Nicholson Research & Prosthetics Lease	\$61
16	Oklahoma City	OK	Renew Nicholson Police Office Lease	\$13
16	Oklahoma City	OK	Renew Nicholson NonVA Care Lease	\$45
17	Harlingen	TX	Replacement Lease to Consolidate Primary Care Outpatient Clinics Corpus Christi ¹	\$7,452
18	Phoenix	AZ	Globe CBOC	\$216
18	Tucson	AZ	Replace Casa Grande CBOC Lease with PACT	\$2,266
18	Amarillo	TX	Replace Childress Lease	\$159
19	Denver	CO	Alamosa CBOC (Renewal)	\$151
19	Denver	CO	Burlington CBOC Lease (Renewal)	\$12
19	Denver	CO	Non-VHA Lease Renewal : Mountain Towers VISN19 St. 610	\$215
19	Denver	CO	Community Resource and Referral Center Replacement Lease	\$1,106
19	Fort Harrison	MT	Lease Lewistown CBOC Space	\$48
19	Salt Lake City	UT	Replacement Lease of Saint George CBOC	\$1,131
19	Salt Lake City	UT	Replacement Lease Orem CBOC	\$1,477

VISN	City	ST	VHA 2017 Potential Leases	
			Project Name - Short Description	Total First Year Estimated Cost (\$000) ²
19	Salt Lake City	UT	Replacement Lease Elko CBOC	\$502
19	Salt Lake City	UT	Genomic Medicine Lease	\$765
19	Sheridan	WY	Replace Primary Care Telehealth Outreach Clinic Evanston WY	\$200
19	Sheridan	WY	Replace Primary Care Telehealth Outreach Clinic, PCTOC, in Worland, WY	\$144
20	Anchorage	AK	Replacement Lease in Anchorage to Consolidate Admin, C&P and Warehouse Functions	\$3,352
20	Roseburg	OR	Replace Expiring VA Clinic Lease for a Primary Care CBOC in North Bend, OR	\$800
21	Palo Alto	CA	Replace Sonora Community Based Outpatient Clinic with the Patient Aligned Care Team Module Concept	\$2,380
21	Reno	NV	Execute New North Campus lease to Provide Patient Aligned Care Team Clinic	\$2,346
22	Loma Linda	CA	Replace Business Office Lease	\$1,216
22	Loma Linda	CA	Replace High Desert Vet Center Lease	\$481
22	Loma Linda	CA	Replace San Bernardino Vet Center	\$473
22	Loma Linda	CA	Replace Temecula Vet Center Lease	\$432
22	Loma Linda	CA	Replace Human Resources Off-Site Lease	\$1,161
22	Loma Linda	CA	Replace Corona Vet Center Lease	\$616
22	Loma Linda	CA	Lease Space for Prosthetics	\$1,554
23	Des Moines	IA	Carroll CBOC	\$570
23	Des Moines	IA	CRRC Lease	\$565
23	Minneapolis	MN	Expand Rochester CBOC	\$4,924
23	Minneapolis	MN	Expand NW Metro CBOC	\$4,125
23	Minneapolis	MN	Expand Minneapolis CRRC	\$1,170
23	Minneapolis	MN	Renew Richfield Lease	\$750
23	Minneapolis	MN	Renew Richfield Call Center Lease	\$760
23	Minneapolis	MN	Renew Richfield Adult Day Health Care Lease	\$580
23	St Cloud	MN	Expand Montevideo CBOC	\$1,846
23	Sioux Falls	SD	Replacement Lease Sioux City Vet Center	\$290
23	Sioux Falls	SD	Replacement CBOC Lease Space - Aberdeen	\$1,621
23	Sioux Falls	SD	Replacement Lease Spirit Lake CBOC	\$1,686
23	Sioux Falls	SD	Replacement Lease CBOC Watertown	\$1,721

¹This is a major lease and requires Congressional authorization.

² Lease cost includes first year annual unserviced rent plus any associated build out cost, but excludes future annual rent payments.

Note: All SCIP business cases (projects) are validated during the SCIP process. At multiple stages during the validation process applicants are provided feedback on critical areas (the business cases must be complete, cost estimates need to be included and must be within acceptable range, the correct number of alternatives are provided, the project has a well-defined scope, the project is consistent with SCIP gaps, etc.). These critical areas must be addressed in order for a project to pass validity and be considered for 2016 funding.

Table 3-9: VHA Future Year Above-Threshold Potential SCIP Projects (Sorted by VISN, State, and City)

VISN	City	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
1	Newington	CT	Correct Electrical Deficiencies Phase 2	NRM	\$7,343
1	Newington	CT	Correct Life Safety Deficiencies Phase 3	NRM	\$2,200
1	Newington	CT	Install Supervisory Control and Data Acquisition System	NRM	\$2,090
1	Newington	CT	Modernize Building 42	NRM	\$4,803
1	Newington	CT	Improve Parking and Pavements	NRM	\$3,080
1	Newington	CT	Renovate Eye Clinic, Building 1 Fourth Floor	NRM	\$8,683
1	Newington	CT	Replace and Repair plumbing Systems, Buildings 1, 2E, 2W, & 3	NRM	\$6,547
1	Newington	CT	Construct Multi-Specialty Outpatient Procedure Center	Minor	\$7,109
1	Newington	CT	Install Newington Building Automation Controls	NRM	\$3,025
1	Newington	CT	Renovate Building 4	NRM	\$7,432
1	Newington	CT	Renovation for Dental Clinic, Building 1	NRM	\$7,745
1	Newington	CT	Replace Boilers Buildings 6, 7 & 8	NRM	\$8,470
1	Newington	CT	Business Office Lease for Facility Access Expansion	Lease	\$2,799
1	Newington	CT	Correct pressure differentials in clean and soiled storage areas	NRM	\$1,645
1	West Haven	CT	Repair Building Envelopes Support Buildings	NRM	\$8,690
1	West Haven	CT	Correct Electrical Deficiencies Building 1	NRM	\$8,195
1	West Haven	CT	Correct Electrical Deficiencies Support Buildings	NRM	\$8,910
1	West Haven	CT	Upgrade and Modernize Water Distribution	NRM	\$6,820
1	West Haven	CT	Abate Hazardous Materials Buildings 1 & 2	NRM	\$4,900
1	West Haven	CT	Modernize Steam Distribution System - Buildings 11, 14, 21, 22, 24, 34	NRM	\$7,920
1	West Haven	CT	Renovate Bathrooms for Handicap Accessibility - Buildings 3 & 24	NRM	\$3,850
1	West Haven	CT	Modernize Steam Distribution System - Building 1	NRM	\$8,580
1	West Haven	CT	Abate Hazardous Materials Supporting Buildings	NRM	\$4,070
1	West Haven	CT	Renovate Inpatient Pharmacy	NRM	\$6,003
1	West Haven	CT	Renovate In-Patient Unit -4 West	NRM	\$8,250
1	West Haven	CT	Install Load & Electrical System Sub-Metering	NRM	\$2,090
1	West Haven	CT	Upgrade Chiller Plant	NRM	\$8,965
1	West Haven	CT	Construct Emergency Egress Towers Building 2	NRM	\$9,240
1	West Haven	CT	Construct Emergency Egress Towers Building 1	NRM	\$9,240
1	West Haven	CT	Replace Existing Facility Fire Alarm System Building 1	NRM	\$6,496
1	West Haven	CT	Correct Virology Environmental Deficiencies	NRM	\$2,695
1	West Haven	CT	Upgrade & Repair Plumbing Systems, Buildings 1 & 2	NRM	\$7,471
1	West Haven	CT	Upgrade Structural Deficiencies Building 5	NRM	\$2,200
1	West Haven	CT	Upgrade Primary Care Space Second Floor Building 2	NRM	\$4,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
1	West Haven	CT	Correct Structural Deficiencies Building 4	NRM	\$2,860
1	West Haven	CT	Upgrade Specialty Care Space First Floor Building 2	NRM	\$7,700
1	West Haven	CT	Correct Electrical Deficiencies Building 2	NRM	\$9,350
1	West Haven	CT	Reconfigure Site Storm Water Management System	NRM	\$2,900
1	West Haven	CT	Replace Roofs Supporting Buildings	NRM	\$3,300
1	West Haven	CT	Replace Interior Sewer Lift stations	NRM	\$2,750
1	West Haven	CT	Replace and Expand Elevator P-5	NRM	\$2,420
1	West Haven	CT	Correct Medical Gas Deficiencies Buildings 1 & 2	NRM	\$4,950
1	West Haven	CT	Refurbish Parking Areas and Roadways	NRM	\$1,650
1	West Haven	CT	Upgrade Pathology and Histology Laboratory Heating Ventilating and Air Conditioning Systems	NRM	\$3,168
1	West Haven	CT	Upgrade Specialty Care Space Second Floor Building 2	NRM	\$7,480
1	West Haven	CT	Renovate Sterile Processing Service Space	NRM	\$7,260
1	West Haven	CT	Replace Nurse Call System, Buildings 1 & 2	NRM	\$2,090
1	West Haven	CT	Upgrade and Consolidate Urology Clinic	Minor	\$9,395
1	West Haven	CT	Renovate Operating Room Storage & Post Anesthesia Care Unit (PACU) Building 1	Minor	\$8,823
1	West Haven	CT	Create Multi-Purpose Procedure Space, Building 1, Second Floor	NRM	\$3,305
1	West Haven	CT	Repair & Modernize Elevators Building 1 & 2	NRM	\$7,902
1	West Haven	CT	Removal of Water System Dead Ends- Legionella	NRM	\$1,866
1	West Haven	CT	Interconnect Facility Water Mains and Addition of Automatic Flushers – Legionella	NRM	\$1,581
1	West Haven	CT	Replace Existing Fire Alarm System Building 2 & Supporting Buildings	NRM	\$9,381
1	West Haven	CT	Surgical Clinical Core	Major	\$148,469
1	West Haven	CT	Create Integrated Operating Room Suite Building 1	NRM	\$4,125
1	West Haven	CT	Renovate Community Living Center	NRM	\$4,400
1	West Haven	CT	Construct Parking Garage West Haven	Minor	\$9,704
1	West Haven	CT	Upgrade Plumbing Systems Building 1	NRM	\$4,400
1	West Haven	CT	Upgrade Primary Care Space First Floor Bldg. 2	NRM	\$6,710
1	West Haven	CT	Relocate all Police Functions to Secure Area	NRM	\$2,640
1	West Haven	CT	Create Hardened Security Room	NRM	\$1,320
1	West Haven	CT	Erect Fencing and Protective Barriers at Critical Areas	NRM	\$3,850
1	West Haven	CT	Relocate mailroom to secure area	NRM	\$4,400
1	West Haven	CT	Upgrade Police Security and Communication Systems	NRM	\$2,200
1	West Haven	CT	Construct Research Facility	Minor	\$9,864
1	West Haven	CT	Erect New Security Fencing	NRM	\$1,284
1	West Haven	CT	Abate Hazardous Material Buildings 3, 4, 5, 6, 7, 9 & 12	NRM	\$4,206

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
1	West Haven	CT	Abate Hazardous Materials in Tunnels and Boiler Plant	NRM	\$6,831
1	West Haven	CT	Renovate Mental Health Inpatient Unit	NRM	\$6,728
1	West Haven	CT	Replace Sterilized Processing & Supply (SPS) Air Handlers	NRM	\$3,606
1	West Haven	CT	Removal and Upgrade of Water System Hammer Arrestors – Legionella	NRM	\$2,277
1	West Haven	CT	Correct pressure differentials in clean and soiled storage areas	NRM	\$2,404
1	West Haven	CT	Lease for Research Oversight and Administration	Lease	\$1,480
1	West Haven	CT	Lease Eye, Audiology, and ENT Clinic	Lease	\$5,263
1	Bedford	MA	Replace Sanitary Sewer Lines - Phase 2	NRM	\$2,525
1	Bedford	MA	Replace Transformer for Patient Safety	NRM	\$2,700
1	Bedford	MA	Replace Secondary Distribution	NRM	\$3,300
1	Bedford	MA	Replace Original Steam Distribution - Phase 4	NRM	\$8,030
1	Bedford	MA	Create New Central Energy Efficient Chiller Plant	NRM	\$1,100
1	Bedford	MA	Replace Original Single Pane Windows - Phase 2	NRM	\$1,430
1	Bedford	MA	Replace Electrical Feeders Phase 1	NRM	\$2,600
1	Bedford	MA	Update Interior Finishes	NRM	\$5,500
1	Bedford	MA	Replace Elevators for Patient Safety - Phase 1	NRM	\$1,800
1	Bedford	MA	Historical Restoration and Hazardous Materials Remediation	NRM	\$5,500
1	Bedford	MA	Replace Water Mains - Phase 2	NRM	\$2,430
1	Bedford	MA	Security & Patient Safety Access Control	NRM	\$3,000
1	Bedford	MA	Consolidate Mental Health Outpatient Clinic - Phase 2	NRM	\$3,762
1	Bedford	MA	Renovate and Consolidate Centralized Check-in	NRM	\$3,000
1	Bedford	MA	Construct New Pharmacy	Minor	\$9,990
1	Bedford	MA	Relocate and Renovate New Primary Care Clinic	NRM	\$8,602
1	Bedford	MA	Relocate and Renovate Specialty & Acute Care Clinics	NRM	\$7,600
1	Bedford	MA	Upgrade Information Technology in Connecting Corridors	NRM	\$1,176
1	Bedford	MA	Asbestos Abatement	NRM	\$3,900
1	Bedford	MA	Upgrade Heating System	NRM	\$2,750
1	Bedford	MA	Parking Lot Expansion	NRM	\$5,900
1	Bedford	MA	Replace HVAC Air Handling Units - Domiciliary	NRM	\$9,400
1	Bedford	MA	Construct Long Term Dementia Ward	Minor	\$8,800
1	Bedford	MA	Upgrade IT Data Center	NRM	\$6,600
1	Bedford	MA	Replace Storm Water Inlets and Outlets	NRM	\$1,100
1	Bedford	MA	Replace Elevators for Patient Safety - Phase 2	NRM	\$3,900
1	Bedford	MA	Renovate Inpatient Long Term Care Unit Ward 2B	NRM	\$8,900
1	Bedford	MA	Upgrade and Expand Food Services and Dietician Training	NRM	\$8,400

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
1	Bedford	MA	Correct Deficiencies to Building 1	NRM	\$9,400
1	Bedford	MA	Upgrade Emergency Generators - Phase 2	NRM	\$3,850
1	Bedford	MA	Upgrade Deficient Stairwells and Sidewalks	NRM	\$1,100
1	Bedford	MA	Repave Roadway	NRM	\$1,100
1	Boston (JP)	MA	Replace Roof Drain Piping	NRM	\$1,650
1	Boston (JP)	MA	Upgrade Electrical Systems Building 1 Phase B Jamaica Plain	NRM	\$5,500
1	Boston (JP)	MA	Provide Central Heating, Ventilation and Air Conditioning Research Space Bldg. 1	NRM	\$7,150
1	Boston (JP)	MA	Install Site Security Systems Campus Wide Jamaica Plain	NRM	\$7,150
1	Boston (JP)	MA	Upgrade Clinic Areas Condition Gaps	NRM	\$2,970
1	Boston (JP)	MA	Install Legionella Infrastructure JP	NRM	\$2,200
1	Boston (JP)	MA	Replace Decaying Exterior Panels D and E Wing phase 3	NRM	\$9,900
1	Boston (WR)	MA	West Roxbury Clinical Addition	Major	\$315,040
1	Boston (WR)	MA	Construct Central Chiller Plant West Roxbury	NRM	\$9,850
1	Boston (WR)	MA	Replace Roofs Buildings 1,2,3 West Roxbury	NRM	\$2,500
1	Boston (WR)	MA	Land Acquisition -WR	Minor	\$9,900
1	Boston (WR)	MA	Administrative Lease Space	Lease	\$521
1	Boston (WR)	MA	IT infrastructure upgrades WR	NRM	\$3,300
1	Boston (WR)	MA	Install Legionella Infrastructure WR	NRM	\$2,200
1	Brockton	MA	Demolish unused crawl space	NRM	\$2,200
1	Brockton	MA	Building Demolition	NRM	\$2,200
1	Brockton	MA	Install Site Security Systems Campus Wide Brockton Phase 2	NRM	\$7,150
1	Brockton	MA	Replace Roofs Multiple Buildings Brockton	NRM	\$3,080
1	Brockton	MA	Upgrade VISN 1 Laundry Heating Ventilating Air Condition and Envelope Systems Bldg. 45	NRM	\$9,900
1	Brockton	MA	Replace Windows Phase 3 Campus Wide	NRM	\$3,190
1	Brockton	MA	Repair Exterior Masonry Facades Buildings #23, #24, #2 & #7	NRM	\$6,600
1	Brockton	MA	Upgrade Heating Ventilating Air Conditioning Systems Phase 4 Building 3	NRM	\$7,500
1	Brockton	MA	Replace Steam Condensate Pumps and Hydronic Heating Pumps Buildings 2,3,4,5,7	NRM	\$4,500
1	Brockton	MA	Replace Deteriorating Steam Distribution System Site	NRM	\$5,500
1	Brockton	MA	Upgrade Water Distribution System Phase 2 Site	NRM	\$3,300
1	Brockton	MA	Correct Mental Health Condition/ Safety Gaps Building 2,5	NRM	\$4,200
1	Brockton	MA	Upgrade Patient Privacy Systems and Condition Corrections Building 2	NRM	\$6,050
1	Brockton	MA	Upgrade Water Distribution System Phase 3 Campus Wide	NRM	\$2,200
1	Brockton	MA	Upgrade Perimeter Heating Systems Buildings 1,3,4,7	NRM	\$7,000
1	Brockton	MA	Abate Damaged Asbestos Floor Tiles Campus Wide	NRM	\$3,850
1	Brockton	MA	Upgrade Mechanical Systems Building 5	NRM	\$4,950

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
1	Brockton	MA	Upgrade Storm water Systems Campus Wide, Phase 2	NRM	\$1,320
1	Brockton	MA	Improve Mental Health Safety Systems Phase 5 Building 2	NRM	\$2,420
1	Brockton	MA	Community Living Center	Major	\$250,000
1	Brockton	MA	Replace Leaky Rain Leaders	NRM	\$1,650
1	Brockton	MA	Upgrade Electrical Systems Brockton Phase 4	NRM	\$5,400
1	Brockton	MA	Upgrade Electrical Systems Brockton Phase 5	NRM	\$6,000
1	Brockton	MA	Long Term Spinal Cord Injury Center	Major	\$157,217
1	Brockton	MA	Upgrade Physical Therapy Area Building 23	NRM	\$3,800
1	Brockton	MA	New VISN 1 Laundry Building	Minor	\$9,950
1	Brockton	MA	Lease for VISN Contracting Staff	Lease	\$1,100
1	Brockton	MA	Build Life Safety Stair Towers BRK	NRM	\$9,900
1	Brockton	MA	Central Chiller Plant Phase 1	NRM	\$9,900
1	Brockton	MA	Upgrade IT Infrastructure BRK	NRM	\$9,900
1	Brockton	MA	Upgrade Site Parking Roadway and Drainage Systems Phase 5 - Campus Wide Brockton	NRM	\$4,400
1	Brockton	MA	Install Legionella Infrastructure	NRM	\$4,400
1	Brockton	MA	Convert Contracting space to Primary Care	NRM	\$4,400
1	Brockton	MA	Mental Health Space Conversion	NRM	\$4,400
1	Northampton	MA	Replace Storm water Management System	NRM	\$3,200
1	Northampton	MA	Renew Pittsfield CBOC Lease	Lease	\$1,290
1	Northampton	MA	Renew Greenfield CBOC Lease	Lease	\$1,225
1	Northampton	MA	Improve Building Ventilation	NRM	\$2,650
1	Northampton	MA	Repair Masonry, Building 6, 7, 8,11 and 12,	NRM	\$3,420
1	Northampton	MA	Repair Roof, Buildings 2, 9, 11, 12 and 26	NRM	\$8,640
1	Northampton	MA	Renovate for Clinical and Administrative Space Building 8	NRM	\$4,555
1	Northampton	MA	Renovate Building 4	NRM	\$8,880
1	Northampton	MA	Renovate Mechanical Systems Building 1	NRM	\$11,160
1	Northampton	MA	Correct Road and Sidewalk Deficiencies	NRM	\$1,800
1	Togus	ME	Repair Roadway and Parking Lot Deterioration	NRM	\$2,265
1	Togus	ME	Renovate Patient Dining Room and Kitchen	NRM	\$2,966
1	Togus	ME	Construct Clinical Support Space	Minor	\$3,118
1	Togus	ME	Upgrade Facility Emergency Power Generators	NRM	\$2,737
1	Togus	ME	Replace Damaged Roofs and Masonry	NRM	\$4,845
1	Togus	ME	Repair Damaged Windows and Entranceway Doors	NRM	\$4,405
1	Togus	ME	Renovate Dialysis Clinic	NRM	\$4,015
1	Togus	ME	Renovate Emergency Department	NRM	\$4,125
1	Togus	ME	Relocate Primary Care Clinic to B205	NRM	\$5,500
1	Togus	ME	Upgrade Site Security System	NRM	\$4,906
1	Togus	ME	Replace Damaged Roofs throughout Campus	NRM	\$1,805
1	Togus	ME	Construct Community Living Center West Addition	Minor	\$9,850
1	Togus	ME	Construct Community Living Center East Addition	Minor	\$9,850
1	Togus	ME	Correct B202 Heating, Ventilation, and Air Conditioning Deficiencies	NRM	\$1,925

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
1	Togus	ME	Correct B209 Heating, Ventilation and Air Conditioning Deficiencies	NRM	\$3,630
1	Togus	ME	Correct Storm water System Deficiencies throughout Campus	NRM	\$3,710
1	Togus	ME	Replace Fire and Life Safety Building	NRM	\$4,060
1	Togus	ME	Renovate Pathology and Laboratory Medicine	NRM	\$5,317
1	Togus	ME	Renovate Prosthetics Clinic	NRM	\$2,028
1	Togus	ME	Upgrade Information Technology Server Room	NRM	\$1,358
1	Manchester	NH	Upgrade Campus Electrical Distribution System	NRM	\$2,343
1	Manchester	NH	Tuck-point and Seal Buildings 15 and 18	NRM	\$3,322
1	Manchester	NH	Expand Parking	NRM	\$1,979
1	Manchester	NH	Renovate Community Living Center Corridors and Nurse Station	NRM	\$1,258
1	Manchester	NH	Repave Parking Lots	NRM	\$2,057
1	Manchester	NH	Renovate Basement Corridors in Buildings 1 and 15	NRM	\$2,740
1	Manchester	NH	Construct Transportation Operations Building	Minor	\$4,757
1	Manchester	NH	Expand Building Management System 1	NRM	\$1,080
1	Manchester	NH	Repair Campus Water Distribution, Sanitary, and Storm Water Systems	NRM	\$2,828
1	Manchester	NH	Provide Seismic Bracing for Building 1.	Major	\$79,203
1	Manchester	NH	Maintain and Improve Heating, Ventilation, and Air Conditioning Systems	NRM	\$1,224
1	Manchester	NH	Correct Security Deficiencies	NRM	\$3,922
1	Manchester	NH	Renovate Building 18, Primary Care	NRM	\$3,400
1	Manchester	NH	Renovate Building 1, 2nd Floor, Laboratory	NRM	\$6,552
1	Manchester	NH	Renovate Building 1, 3rd Floor for Dental	NRM	\$2,927
1	Manchester	NH	Construct Road and Parking	NRM	\$2,073
1	Manchester	NH	Construct Parking Deck	Minor	\$4,602
1	Manchester	NH	Construct Administration Building	Minor	\$9,008
1	Manchester	NH	Replace Locks Throughout the Campus	NRM	\$1,747
1	Manchester	NH	Upgrade Building 15 Entrance	NRM	\$1,733
1	Manchester	NH	Install Perimeter Fence and Vehicle Gate	NRM	\$1,925
1	Manchester	NH	Upgrade Building 1 Entrance and Lobby	NRM	\$2,307
1	Manchester	NH	New Automatic Transfer Switches	NRM	\$2,750
1	Manchester	NH	Renovate Urgent Care	NRM	\$2,037
1	Manchester	NH	Tuck-point and Seal Building 7 and replace windows	NRM	\$1,700
1	Manchester	NH	Replace Underground Steam Distribution	NRM	\$1,804
1	Manchester	NH	Provide New Electrical Source from Distribution Grid	NRM	\$2,750
1	Providence	RI	Repair Brick Masonry at Outbuildings	NRM	\$3,025
1	Providence	RI	Separate Combined Sewer System at Medical Center Campus	NRM	\$2,363
1	Providence	RI	Repair Access and Finishes Deficiencies at Outbuildings	NRM	\$2,265
1	Providence	RI	Replace Sanitary, Roof Drain, and Water Piping in Building 1	NRM	\$4,900
1	Providence	RI	Convert Steam Perimeter Heating System in Wing 2A to Hydronic Heat	NRM	\$1,650

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
1	Providence	RI	Combine Heating Ventilation and Air Conditioning Controls in Various Units to Full Digital Control	NRM	\$1,125
1	Providence	RI	Install Central Air Conditioning in Building 2	NRM	\$1,650
1	Providence	RI	Upgrade Nurse Call and Public Address System	NRM	\$2,200
1	Providence	RI	Roof Deck Repairs	NRM	\$1,500
1	Providence	RI	Construct E Wing 5th Floor for Specialty Clinics	Minor	\$7,700
1	Providence	RI	Construct E Wing 6th Floor for Specialty Clinics	Minor	\$8,445
1	Providence	RI	Install Elevators	NRM	\$1,236
1	Providence	RI	Replace Plumbing and Fixtures in Building 1	NRM	\$5,500
1	Providence	RI	Install Central Air Conditioning System Building 3	NRM	\$1,650
1	Providence	RI	Replace Piping and Fixtures in Outbuildings	NRM	\$2,500
1	Providence	RI	Install Central Air Conditioning System in Building 5	NRM	\$1,650
1	Providence	RI	Replace Air Handling Unit, Chiller, and Hood Make-Up Air Unit in Building 1 Kitchen	NRM	\$1,250
1	Providence	RI	Repair Chilled Water System for Building 1 D-Wing	NRM	\$1,000
1	Providence	RI	Expand and Renovate Space for Interventional Radiology	Minor	\$7,355
1	Providence	RI	Extend Central Chiller Plant Water to Roof Top Units Phase 2	NRM	\$3,000
1	Providence	RI	Upgrade Cooling System in Wing 1D of Building 1	NRM	\$2,200
1	Providence	RI	Replace Underground Telecommunications Network Cabling Campus-wide	NRM	\$2,400
1	Providence	RI	Provide 4 Days Campus Water Storage	NRM	\$3,571
1	Providence	RI	Create New Lease for Primary Care Annex	Lease	\$22,162
1	Providence	RI	Replace Boilers in Building 10	NRM	\$6,750
1	Providence	RI	Construct Central Chiller Plant Phase 1	NRM	\$9,000
1	Providence	RI	Upgrade Electrical Panels and Correct Code Violations	NRM	\$1,890
1	Providence	RI	Expand and Renovate 5B Medical Surgical Inpatient Nursing Unit	Minor	\$9,780
1	Providence	RI	Expand and Renovate Wing 4B for Specialty Clinics	Minor	\$9,970
1	Providence	RI	Improve Circulation at Ambulatory Entrance	NRM	\$3,750
1	Providence	RI	Install Pressure Sensitive Area Monitoring in Patient Areas	NRM	\$1,650
1	Providence	RI	Construct Research Building Addition	Minor	\$9,920
1	Providence	RI	Replace Out-Patient Pharmacy Heating Ventilation and Air Conditioning System	NRM	\$3,300
1	Providence	RI	Replace Deficient Space for Linen Service and Convert Space for Research	NRM	\$3,046
1	Providence	RI	Replace Substandard Emergency Department	Minor	\$9,980
1	Providence	RI	Create New Lease to Replace Endoscopy	Lease	\$6,970

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
1	White River Junction	VT	Renovate Same Day Unit/Recovery/Infusion Center	NRM	\$9,900
1	White River Junction	VT	Renovate Outpatient Mental Health (Building 8), Upgrade Heating, Ventilating, and Conditioning of Outpatient Mental Health, and Building Envelope	NRM	\$4,950
1	White River Junction	VT	Indoor Air Quality and interior improvements of Hospital Administration Building	NRM	\$7,150
1	White River Junction	VT	Underground Utility Replacements	NRM	\$7,700
1	White River Junction	VT	Correct Physical Security Deficiencies	NRM	\$3,300
1	White River Junction	VT	Renovate Outpatient Services	NRM	\$3,300
1	White River Junction	VT	Upgrades to Mental Health Unit	NRM	\$1,375
2	Albany	NY	Repair Parking Lots	NRM	\$9,276
2	Albany	NY	Replace Elevator Building 3	NRM	\$1,938
2	Albany	NY	Replace Window Air Conditioning Units	NRM	\$2,073
2	Albany	NY	Renovate for Angiography	NRM	\$2,310
2	Albany	NY	Renovate Service Elevators	NRM	\$3,819
2	Albany	NY	Relocate and Enlarge Endoscopy	NRM	\$3,105
2	Albany	NY	Replace Windows phase 4	NRM	\$2,000
2	Albany	NY	Renovate Asbestos Flooring Phase I	NRM	\$1,450
2	Albany	NY	Renovate and Expand Audiology	NRM	\$3,300
2	Albany	NY	Renovate 5D	NRM	\$1,300
2	Albany	NY	Renovate Cardiac Catheterization Lab	NRM	\$2,850
2	Albany	NY	Renovate Clinics phase I	NRM	\$2,056
2	Albany	NY	Renovate Offices Phase I	NRM	\$1,268
2	Albany	NY	Relocate Respiratory Therapy	NRM	\$1,241
2	Albany	NY	Install New Heating/Cooling Water Main Risers	NRM	\$4,200
2	Albany	NY	Renovate for Ambulatory Surgery	NRM	\$8,801
2	Albany	NY	Replace Site Fencing	NRM	\$1,500
2	Albany	NY	Provide Canopy for Main Entrance	NRM	\$2,100
2	Albany	NY	Replace Main Hospital Make-Up Air Handling Units	NRM	\$2,700
2	Albany	NY	Renovate Air Handling System in Building 2	NRM	\$2,700
2	Albany	NY	Repair Main Boilers for FCA Deficiencies	NRM	\$2,150
2	Albany	NY	Correct Telecommunication Rooms Deficiencies	NRM	\$1,620
2	Albany	NY	Renovate Main Hospital Basement	NRM	\$4,296
2	Albany	NY	Renovate Offices phase II	NRM	\$1,268
2	Albany	NY	Consolidate Primary Care on 1st floor	NRM	\$5,915
2	Albany	NY	Renovate for Research	NRM	\$4,612
2	Albany	NY	Relocate Urology	NRM	\$2,232
2	Albany	NY	Renovate Radiology	NRM	\$8,489
2	Albany	NY	Renovate for CLC/Hospice phase 3	NRM	\$7,140
2	Albany	NY	Install Sprinklers in Utility Buildings	NRM	\$2,700
2	Albany	NY	Renovate for CLC/Hospice Phase 4	NRM	\$7,836
2	Batavia	NY	Correct Mechanical Deficiencies Batavia	NRM	\$3,300
2	Batavia	NY	Remodel Bldg. # 4 Batavia	NRM	\$1,100

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
2	Batavia	NY	Replace Water Distribution System	NRM	\$2,280
2	Batavia	NY	Remodel Dental	NRM	\$1,760
2	Batavia	NY	Renovate E ward	NRM	\$4,400
2	Batavia	NY	Replace Windows Campus Wide	NRM	\$2,750
2	Batavia	NY	Upgrade Essential Electric System Batavia	NRM	\$1,170
2	Batavia	NY	Upgrade Elevators Bldg#2, 4, 5	NRM	\$1,650
2	Batavia	NY	Renovate Building 5	NRM	\$1,750
2	Batavia	NY	Repair Site Utilities- Batavia	NRM	\$3,850
2	Batavia	NY	Modernize Electrical Distribution	NRM	\$1,350
2	Batavia	NY	Remodel Bldgs. 7 & 8	NRM	\$1,250
2	Batavia	NY	Batavia Accessibility Enhancements	NRM	\$2,200
2	Bath	NY	Replace Steam Distribution Piping and insulation	NRM	\$1,575
2	Bath	NY	Storm Drains on Station	NRM	\$2,500
2	Bath	NY	Replace Roof/Renovate Wood Molding, B76	NRM	\$1,225
2	Bath	NY	Upgrade Electric, B76 South End	NRM	\$2,550
2	Bath	NY	FCA Renovate Main Kitchen, B24	NRM	\$1,375
2	Bath	NY	Improve ventilation B76	NRM	\$2,352
2	Bath	NY	B78 (CLC) 3rd floor renovations	NRM	\$4,500
2	Buffalo	NY	Upgrade Essential Electric System	NRM	\$2,197
2	Buffalo	NY	Renovate Nutrition and Food	NRM	\$2,150
2	Buffalo	NY	Environmental Improvements	NRM	\$2,200
2	Buffalo	NY	Renovate Ward 9C for Inpatient Medical Unit	NRM	\$3,600
2	Buffalo	NY	Renovate for Surgery Procedure Areas	NRM	\$8,800
2	Buffalo	NY	Renovate for Prep and Recovery	NRM	\$4,100
2	Buffalo	NY	Renovate Inpatient Medical Ward 9B	NRM	\$4,350
2	Buffalo	NY	Renovate Facility Entrance.	NRM	\$2,200
2	Buffalo	NY	Correct Electrical FCA Deficiencies - Phase 1	NRM	\$1,900
2	Buffalo	NY	Correct Electrical FCA Deficiencies - Phase 2	NRM	\$1,140
2	Buffalo	NY	Correct Mechanical FCA Deficiencies - Phase 2	NRM	\$2,475
2	Buffalo	NY	Consolidate Primary Care	Minor	\$8,800
2	Buffalo	NY	Renovate for Second Cardiac Cath Lab	NRM	\$3,160
2	Buffalo	NY	Replace Building 20 Chillers	NRM	\$1,275
2	Buffalo	NY	Replace Roofs Building 1	NRM	\$1,680
2	Buffalo	NY	Renovate 6th floor D Wing	NRM	\$3,420
2	Buffalo	NY	Upgrade Elevators Building 1	NRM	\$3,550
2	Buffalo	NY	Renovate 7 floor C wing	NRM	\$5,300
2	Buffalo	NY	Replace Fuel Oil Tanks	NRM	\$1,640
2	Buffalo	NY	Renovate Cardiology Offices	NRM	\$1,540
2	Buffalo	NY	Renovate ER	NRM	\$2,750
2	Buffalo	NY	Renovate ICU	NRM	\$3,780
2	Buffalo	NY	Renovate Surgery	NRM	\$8,750
2	Buffalo	NY	Patient Parking Ramp Expansion	Minor	\$8,400
2	Buffalo	NY	Renovate Specialty Clinics, Bldg. #1 5th Floor	NRM	\$2,200
2	Buffalo	NY	Update Surgical Clinics	NRM	\$1,950
2	Canandaigua	NY	Replace Primary Electrical Distribution System	NRM	\$1,650
2	Canandaigua	NY	Construct Addition and Renovate Laundry B10	Minor	\$3,415
2	Canandaigua	NY	Renovate Fire Department B16	NRM	\$1,045
2	Canandaigua	NY	Replace Roofs, Station Wide	NRM	\$1,350
2	Canandaigua	NY	FCA Replace Roof, Building 7	NRM	\$1,100

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
2	Canandaigua	NY	Repair Failing Masonry	NRM	\$1,800
2	Canandaigua	NY	Install Environmental Control Measures	NRM	\$2,200
2	Syracuse	NY	Replace Obsolete Air Handling Units	NRM	\$2,230
2	Syracuse	NY	Upgrade Fire Alarm System	NRM	\$1,790
2	Syracuse	NY	Renovate for new magnetic resonating imaging machine	NRM	\$1,725
2	Syracuse	NY	Repair room air ventilation	NRM	\$6,625
2	Syracuse	NY	Syracuse Admin Lease	Lease	\$1,179
2	Syracuse	NY	Expand radiology for increased patient load	Minor	\$6,501
2	Syracuse	NY	Renovate 5th Floor East Wing for Primary care	NRM	\$4,500
2	Syracuse	NY	Renovate Rome 2nd Floor for specialized dementia in patient community living center	NRM	\$9,475
2	Syracuse	NY	Renovate Rome community based outpatient clinic 1st Floor for primary care	NRM	\$5,693
2	Syracuse	NY	Renovate 8th Floor for community living center	NRM	\$4,850
2	Syracuse	NY	Syracuse Records	Lease	\$1,015
2	Syracuse	NY	Renovate Research labs Floors 2-4	NRM	\$9,350
2	Syracuse	NY	Correct Electrical Deficiencies in Research	NRM	\$1,320
2	Syracuse	NY	Renovate research ground and first floors	NRM	\$5,783
2	Syracuse	NY	Replace Research Wing Mechanicals	NRM	\$5,830
2	Syracuse	NY	Expand 1st Floor PACT clinic for increased patient load	Minor	\$9,347
2	Syracuse	NY	Expand Primary Care Specialty clinics on second floor for increased patient load	Minor	\$6,200
2	Syracuse	NY	Jefferson CBOC	Lease	\$2,136
3	East Orange	NJ	Improve Plumbing system	NRM	\$2,420
3	East Orange	NJ	Window replacement	NRM	\$3,550
3	East Orange	NJ	Plumbing system repairs	NRM	\$1,210
3	East Orange	NJ	Improve electrical deficiencies Phase I	NRM	\$6,050
3	East Orange	NJ	Improve site IT	NRM	\$2,007
3	East Orange	NJ	Renovate Spinal Cord Unit, Bldg. 1	NRM	\$3,300
3	East Orange	NJ	Core Lab Consolidation - Bldg. 1	NRM	\$4,070
3	East Orange	NJ	Modify Main Entrance to Bldg. 1	NRM	\$1,045
3	East Orange	NJ	Renovate bathrooms	NRM	\$3,080
3	East Orange	NJ	Improve outpatient Environment, red & blue clinic AB	NRM	\$2,750
3	East Orange	NJ	Consolidate diagnostic Cancer Center, AD	NRM	\$4,350
3	East Orange	NJ	Renovate outpatient Dental Clinic	NRM	\$3,350
3	East Orange	NJ	Renovate and upgrade Kitchen on B level	NRM	\$4,700
3	East Orange	NJ	Renovate Building 7 Animal lab and Research	NRM	\$4,900
3	East Orange	NJ	Replace Steam Traps - EO	NRM	\$2,200
3	East Orange	NJ	Correct Seismic Deficiencies, Bldg. 18	NRM	\$1,320
3	East Orange	NJ	Correct Seismic Deficiencies, Bldg. 15	NRM	\$1,188
3	East Orange	NJ	Correct Seismic Deficiencies, Bldg. 8	NRM	\$2,430
3	East Orange	NJ	Improve electrical deficiencies	NRM	\$2,750
3	East Orange	NJ	Parking Garage at East Orange	Minor	\$9,570
3	Lyons	NJ	Replace Steam Traps	NRM	\$2,200
3	Lyons	NJ	Replace Bldg. 1 Plumbing	NRM	\$1,210
3	Lyons	NJ	Modernize Wastewater Treatment Plant	NRM	\$2,750
3	Lyons	NJ	NHCU Ward Modernization P1	NRM	\$4,950

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
3	Lyons	NJ	NHCU Ward Modernization P2	NRM	\$4,950
3	Lyons	NJ	Upgrade Security Project P2	NRM	\$3,850
3	Lyons	NJ	Correct CLC Deficiencies - PH 3B	Minor	\$8,800
3	Lyons	NJ	Construct Solar Energy Field	NRM	\$2,200
3	Lyons	NJ	Replace Site lighting - Phase 2	NRM	\$1,650
3	Lyons	NJ	Replace steam and condensate line	NRM	\$3,850
3	Lyons	NJ	Install Replacement Chiller	NRM	\$2,200
3	Lyons	NJ	Re-lamping with Super T8s and automatic sensors	NRM	\$1,210
3	Lyons	NJ	Emergency Power for HVAC Equipment	NRM	\$3,300
3	Lyons	NJ	Correct Seismic Deficiencies, Bldgs. 8 and 9	NRM	\$8,800
3	Lyons	NJ	Correct Seismic Deficiencies, Bldg. 57	NRM	\$5,500
3	Lyons	NJ	Correct Seismic Deficiencies, Bldg. 1	NRM	\$8,800
3	Lyons	NJ	Correct Seismic Deficiencies, Bldg. 53	NRM	\$7,700
3	Lyons	NJ	Correct Seismic Deficiencies, Bldg. 7	NRM	\$5,500
3	Lyons	NJ	Correct Seismic Deficiencies, Bldgs. 2 and 4	NRM	\$6,600
3	Bronx	NY	Clean and Reseal Building Exterior (Bldg. 105 & 106)	NRM	\$1,925
3	Bronx	NY	Clean & Reseal Building Exterior Building (Bldg. 100)	NRM	\$1,320
3	Bronx	NY	Renovate ICU	NRM	\$3,300
3	Bronx	NY	Replace Domestic Water Distribution System, Phase 1	NRM	\$5,500
3	Brooklyn	NY	Correct Seismic Deficiencies	Major	\$135,340
3	Brooklyn	NY	Upgrade Life Safety/Critical Branch Electrical Distribution	NRM	\$9,900
3	Brooklyn	NY	Renovate Dental Clinic	NRM	\$1,960
3	Brooklyn	NY	Upgrade Elevators	NRM	\$2,750
3	Brooklyn	NY	Renovate Neurology Space	Minor	\$1,760
3	Brooklyn	NY	Renovate Specialty Care Clinic	NRM	\$1,760
3	Brooklyn	NY	Consolidate Primary Care Clinic	NRM	\$3,740
3	Brooklyn	NY	Install Secondary Main Water Supply Line	NRM	\$1,540
3	Brooklyn	NY	Upgrade Electrical Distribution	NRM	\$9,900
3	Brooklyn	NY	Renovate Inpatient Ward	NRM	\$1,980
3	Brooklyn	NY	Consolidate Administrative Space	Minor	\$7,700
3	Brooklyn	NY	Upgrade Air Handling Unit Recirculation	NRM	\$6,050
3	Brooklyn	NY	Replace Fire Tube Boiler	NRM	\$3,300
3	Brooklyn	NY	Conduct Retro-Commissioning Bldg. 1,14,15	NRM	\$3,180
3	Brooklyn	NY	Repair Accessibility Deficiencies	NRM	\$8,470
3	Brooklyn	NY	Upgrade Architectural Finishes	NRM	\$9,900
3	Brooklyn	NY	Abate Asbestos Bldg. 1	NRM	\$24,200
3	Brooklyn	NY	Upgrade Site Security	NRM	\$1,800
3	Brooklyn	NY	Replace Windows	NRM	\$21,450
3	Brooklyn	NY	Consolidate Mental Health Services	NRM	\$5,280
3	Brooklyn	NY	Install Green Roof Building	NRM	\$5,500
3	Brooklyn	NY	Replace 250kW Penske Generator	NRM	\$1,210
3	Brooklyn	NY	Replace Pressure Reducing Valve and Condensate Pump Bldg. 2	NRM	\$1,200
3	Brooklyn	NY	Create Alternate Site for Emergency Operations	NRM	\$2,500
3	Brooklyn	NY	Correct Building 4 Condition Deficiencies	NRM	\$1,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
3	Brooklyn	NY	Renovate Inpatient Mental Health	NRM	\$3,300
3	Brooklyn	NY	Construct On-Site Cogeneration Plant	NRM	\$3,300
3	Brooklyn	NY	Replace Radiator Steam Control Valve	NRM	\$2,090
3	Brooklyn	NY	Upgrade Chiller Controls	NRM	\$2,400
3	Brooklyn	NY	Replace Two Boilers	NRM	\$8,000
3	Brooklyn	NY	Install Thermal Energy Storage	NRM	\$3,300
3	Brooklyn	NY	Replace Chiller Engine #1	NRM	\$2,200
3	Brooklyn	NY	Replace HVAC Controls Building 15	NRM	\$5,500
3	Brooklyn	NY	Replace HVAC units	NRM	\$4,400
3	Brooklyn	NY	Correct Research Space Deficiencies	NRM	\$5,500
3	Brooklyn	NY	Replace 900 Ton Chiller	NRM	\$1,980
3	Castle Point	NY	Correct Handicap Accessibility Deficiencies in Public Bathrooms at Castle Point	NRM	\$1,650
3	Castle Point	NY	Upgrade Outpatient Clinic H	Minor	\$8,606
3	Castle Point	NY	Replace Building 16 AHU at Castle Point	NRM	\$2,415
3	Castle Point	NY	Install FCA-Water Main CP Phase 2 (Tunnel Main & Tower)	NRM	\$2,650
3	Castle Point	NY	Correct Water Intrusion in Connecting Corridor Exterior Walls Ph1	NRM	\$1,585
3	Castle Point	NY	Campus Way Finding at Castle Point Campus	NRM	\$3,035
3	Castle Point	NY	Relocation of SPS Services at Castle Point to Ground Floor Bldg. 18	NRM	\$2,325
3	Castle Point	NY	Replace Shingle Roofs on Building 19, 20 and 21 at Castle Point	NRM	\$1,922
3	Castle Point	NY	Install new Temperature, pH, and Flow measuring devices on Domestic Water Systems at CP	NRM	\$2,025
3	Castle Point	NY	Enlarge Building 15H Community Living Center at Castle Point	Minor	\$4,490
3	Castle Point	NY	Replace Alternate Campus Entrance Roadway and Appurtenances at Castle Point	NRM	\$1,705
3	Castle Point	NY	Upgrade Central Air Conditioning Plant Chilled Water Units and Distribution Main at Castle Point	NRM	\$4,400
3	Castle Point	NY	Replace Steam Traps Campus Wide at Castle Point	NRM	\$1,300
3	Castle Point	NY	Upgrade Emergency Power distribution system for Buildings 19, 20, and 21	NRM	\$1,950
3	Castle Point	NY	Replace Building 15E Air Handling Unit at Castle Point Campus	NRM	\$2,415
3	Castle Point	NY	Replace High Pressure Steam Lines and Pumps in Tunnel & Trench at Castle Point Campus	NRM	\$1,042
3	Castle Point	NY	Install Energy Saving Plumbing Fixtures and Appurtenances	NRM	\$5,800
3	Castle Point	NY	Relocation of Audiology - 1st Floor Bldg. 15E	NRM	\$2,085
3	Castle Point	NY	Replace Building 18 Air Handling Unit at Castle Point Campus	NRM	\$2,200
3	Castle Point	NY	Replace elevator shaft, cars, controls and roofs 15H, and 19B and misc. roofs	NRM	\$1,385
3	Castle Point	NY	Replace Fan Coils - Bldg. 18 Castle Point	NRM	\$1,200

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			Project Name – Short Description		
3	Castle Point	NY	Install Solar PV System	NRM	\$2,000
3	Castle Point	NY	Replace FPU Panel for BMS System	NRM	\$2,350
3	Castle Point	NY	Correct Patient Care Deficiencies - Renovate Building 21 First Floor	NRM	\$3,075
3	Castle Point	NY	Correct Patient Care Deficiencies - Renovate Building 21 Second Floor	NRM	\$6,427
3	Castle Point	NY	Correct Patient Care Deficiencies - Renovate Building 20 First Floor	NRM	\$3,475
3	Castle Point	NY	Correct Patient Care Deficiencies - Renovate Building 20 Second Floor	NRM	\$3,075
3	Castle Point	NY	Primary Care relocation from D-1 to E-1	NRM	\$4,000
3	Castle Point	NY	Relocation of Radiology Suite	NRM	\$2,465
3	Castle Point	NY	Relocation of Operating/Procedure Suite	Minor	\$4,950
3	Castle Point	NY	Water Tower Rehabilitation for Castle Point	NRM	\$1,000
3	Castle Point	NY	Replace Hot Water Heat Exchangers at CP	NRM	\$3,135
3	Montrose	NY	Correct accessibility deficiencies in campus bathrooms	NRM	\$1,800
3	Montrose	NY	Rehabilitate Water Storage Tower # 54	NRM	\$1,265
3	Montrose	NY	Install new curb water services to buildings Phase 1 B-1,2,6 and 7)	NRM	\$1,100
3	Montrose	NY	Improve usefulness of outlying buildings by installing fiber optic network in steam trenches	NRM	\$2,865
3	Montrose	NY	Install New Curb Water Services to Buildings 3, 4, 13, 14, and 15 Ph. 2	NRM	\$1,045
3	Montrose	NY	Repair Storm & Sanitary Sewers	NRM	\$1,780
3	Montrose	NY	Replace Roads and Drainage	NRM	\$1,275
3	Montrose	NY	Campus Way Finding	NRM	\$3,275
3	Montrose	NY	Repair / Replace Buildings Gutter and Down Spouts throughout the Montrose Campus	NRM	\$2,565
3	Montrose	NY	Install new Temperature, pH, and Flow measuring devices on Domestic Water Systems at FDR	NRM	\$2,465
3	Montrose	NY	Replace roof and solar panel & solar hot water installations for building 5	NRM	\$3,615
3	Montrose	NY	Replace aged steam regulators at Montrose, NY campus	NRM	\$2,400
3	Montrose	NY	Repair aged brick exterior of buildings 12,13,14	NRM	\$3,125
3	Montrose	NY	Replace Water Fixtures	NRM	\$2,725
3	Montrose	NY	Provide new medical ward annex Building 6 & 7 at Montrose	Minor	\$9,050
3	Montrose	NY	Provide physical therapy addition	Minor	\$6,025
3	Montrose	NY	Provide transitional residence in building 30	NRM	\$2,465
3	Montrose	NY	Replace Locking System	NRM	\$4,915
3	Montrose	NY	Replace elevator in building 1	NRM	\$1,900
3	Montrose	NY	Tuck Pointing/Seal Coating for building 1,3	NRM	\$2,525
3	Montrose	NY	Improve energy efficiency and address site deficiencies through replacement of aged steam distribution equipment for buildings 3, 4, and 12 Phase 6	NRM	\$3,765

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
3	Montrose	NY	Replace failing pneumatic control network with new, more efficient digital controls	NRM	\$1,635
3	Montrose	NY	Replace roof and Correct water intrusion rehabilitate building 16 exterior walls Tuck-point and Sealcoat	NRM	\$1,075
3	Montrose	NY	Replace street lighting at Montrose, NY campus	NRM	\$1,800
3	Montrose	NY	Replace Refrigeration Units	NRM	\$2,195
3	Montrose	NY	Construct Post Traumatic Stress Disorder Treatment	NRM	\$4,925
3	Montrose	NY	Improve site infrastructure by providing backup generator power to service buildings 17,18,and 28 elevator	NRM	\$3,295
3	Montrose	NY	Replace steam lines and appurtenances to improve energy efficiency and address site deficiencies of aged steam lines in 3,4,12, and 15 Phase 2 Part A	NRM	\$3,285
3	Montrose	NY	Install Advanced Utility Metering Campus-wide	NRM	\$7,000
3	Montrose	NY	Improve accessibility and quality of care through an addition to the specialty clinic areas at the Montrose, NY campus	NRM	\$2,465
3	Montrose	NY	Replace Failing and Unsafe Electrical Panels Campus-wide Ph. 3	NRM	\$1,560
3	Montrose	NY	Replace roof on building 29 and tuck-point & seal attic & parapet	NRM	\$1,685
3	Montrose	NY	Improve energy efficiency and address site deficiencies through replacement of aged steam distribution equipment for buildings 1 and 2 Phase 7	NRM	\$3,235
3	Montrose	NY	Replace Building 2 Roof and Correct Water Intrusion Rehabilitate 2 Exterior Walls Tuck-point and Sealcoat	NRM	\$1,285
3	Montrose	NY	Install New Windows, Buildings 1,2,3,4, and 5	NRM	\$3,385
3	Montrose	NY	Replace steam lines and appurtenances to improve energy efficiency and address site deficiencies of aged steam lines in 1 and 2 Phase 2 Part B	NRM	\$4,665
3	Montrose	NY	Replace Roof and Correct Water Intrusion and Rehabilitate Building 19 Exterior Walls and Parapet, Tuck-point and Sealcoat	NRM	\$2,100
3	Montrose	NY	Install Air Conditioning Systems, Building 29	NRM	\$2,455
3	Montrose	NY	Construct New Podiatry Suite in Building 3	NRM	\$2,965
3	Montrose	NY	Construct audiology suite in building 3	NRM	\$1,290
3	Montrose	NY	Install Radiator Controls, Buildings 2 and 3	NRM	\$1,070
3	Montrose	NY	Install Radiator Controls, Buildings 17 and 19	NRM	\$1,160
3	Montrose	NY	Replace steam lines and appurtenances to improve energy efficiency and address site deficiencies of aged steam lines in 16,17 and 19 Phase 2 Part E	NRM	\$1,875
3	Montrose	NY	Install Radiator Controls, Buildings 13 and 14	NRM	\$1,035
3	Montrose	NY	Replace steam lines Phase 2 Part C	NRM	\$4,250

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
3	Montrose	NY	Correct patient care deficiencies renovate building 7 AB first floor for CLC	NRM	\$3,665
3	Montrose	NY	Correct patient care deficiencies renovate building 7 CD second floor for CLC	NRM	\$3,785
3	Montrose	NY	Correct patient care deviancies renovate building 6 AB first floors for CLC	NRM	\$2,005
3	Montrose	NY	Correct patient care deficiencies renovate building 6 CD second floor for CLC	NRM	\$1,845
3	Montrose	NY	Renovate Building 52 bathrooms for ADA Compliance	NRM	\$1,755
3	Montrose	NY	Relocate IRM Server Room to Building 2 at the Montrose Campus	NRM	\$3,835
3	Montrose	NY	Montrose Hudson River Access Repair and Rehabilitation	NRM	\$1,075
3	Montrose	NY	Install Solar PV and Solar Thermal	NRM	\$2,500
3	Montrose	NY	Building 18- Install Solar Photovoltaic System	NRM	\$2,200
3	Montrose	NY	Relocate Supportive Services and Primary Care to Building 3 at Montrose	NRM	\$2,380
3	Montrose	NY	Campus Water Distribution Study and Deficiency Correction at Montrose	NRM	\$5,125
3	Montrose	NY	Modernize Residential Care Facility at Montrose	Major	\$22,700
3	Montrose	NY	Repair Montrose WWTP Digester Walls	NRM	\$2,375
3	Montrose	NY	Install Ground Source Heat Pumps at Montrose	NRM	\$1,200
3	Montrose	NY	Relocate Radiology to Ground Floor of Building 3	NRM	\$1,295
3	Montrose	NY	Construct a new Cogeneration Plant	NRM	\$3,500
3	Montrose	NY	Renovate Building 15 CLC For Single Occupancy and Private Bathroom	NRM	\$8,225
3	Montrose	NY	Replace High Voltage Feeders and Sectional Switch for Buildings 27, 29, 30 and 31 at Montrose	NRM	\$2,335
3	Montrose	NY	Replace High Voltage Feeders and Sectional Switch for Buildings 27, 29, 30 and 31 at Montrose	NRM	\$2,335
3	New York	NY	Upgrade Dental Lab	NRM	\$1,925
3	New York	NY	Correct Accessibility Deficiencies PH1	NRM	\$5,375
3	New York	NY	Repair Accessibility Deficiencies PH 2	NRM	\$3,250
3	New York	NY	Upgrade High Voltage Switchgear	NRM	\$5,500
3	New York	NY	Upgrade Sanitary Risers/Storm water outflow	NRM	\$4,000
3	New York	NY	Replace Nurse Call System	NRM	\$5,500
3	New York	NY	Renovate Hoptel 10 South	NRM	\$2,750
3	New York	NY	Repair Exterior Façade and Brick Cleaning	NRM	\$4,575
3	New York	NY	Abate Asbestos Ph. 1	NRM	\$4,000
3	New York	NY	Modernize Radiology Space	NRM	\$2,100
3	New York	NY	Renovate Hoptel	NRM	\$2,500
3	New York	NY	Renovate 3E/3N Kitchen and Admin Offices	NRM	\$5,060
3	New York	NY	Renovate 7N Rehab space	NRM	\$3,190
3	New York	NY	Correct Architectural Deficiencies	NRM	\$8,000
3	New York	NY	Replace Plumbing Riser	NRM	\$2,000
3	New York	NY	Replace Windows Phase I	NRM	\$5,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
3	New York	NY	Replace Windows Phase II	NRM	\$5,500
3	New York	NY	Replace Windows Phase III	NRM	\$4,400
3	New York	NY	Improve Parking Lot Access	NRM	\$2,000
3	New York	NY	Consolidate Space -Relocate Primary Care and Ambulatory Care	NRM	\$4,850
3	New York	NY	Construct Emergency Generator Structure/Emergency Electrical Upgrades	NRM	\$8,900
3	New York	NY	SPD Renovation	NRM	\$2,700
3	New York	NY	Upgrade IT Data and Electrical Rooms	NRM	\$2,750
3	New York	NY	Expand Building Management System for Heating Ventilation and Air-Conditioning in Building 100 Phase I	NRM	\$1,220
3	New York	NY	Expand Building Management System for Heating Ventilation and Air-Conditioning in Building 100 Phase II	NRM	\$1,470
3	New York	NY	Replace Exterior Windows Ph. I (300 EA)	NRM	\$2,750
3	New York	NY	Upgrade AHU Phase 4	NRM	\$4,000
3	New York	NY	Replace Boilers	NRM	\$8,000
3	New York	NY	Replace Exterior Windows Ph. II (300 EA)	NRM	\$2,750
3	New York	NY	Install 300 KW Parking Lot Solar System	NRM	\$2,114
3	New York	NY	Replace AHUs Phase V	NRM	\$5,500
3	New York	NY	Install AHU Air Recovery	NRM	\$4,400
3	New York	NY	Install Chiller Plant Upgrades	NRM	\$5,500
3	New York	NY	Install Chiller Control Optimization	NRM	\$2,420
3	New York	NY	Install Thermal Energy Storage	NRM	\$3,300
3	New York	NY	Upgrade Architectural Doors and Hardware	NRM	\$4,800
3	New York	NY	Upgrade Architectural Finishes-flooring, ceiling, light fixtures	NRM	\$4,675
3	New York	NY	Accomplish Retro Commissioning Manhattan	NRM	\$2,400
3	New York	NY	Expand Mental Health	NRM	\$3,300
3	New York	NY	Install and Upgrade Architectural Signage	NRM	\$1,140
3	New York	NY	Improve Accessibility	NRM	\$2,200
3	New York	NY	Upgrade HVAC Controls Ph2	NRM	\$6,380
3	New York	NY	Replace Induction Units	NRM	\$3,300
3	New York	NY	Replace Steam Distribution Piping	NRM	\$4,250
3	New York	NY	Replace HVAC Controls Ph. 3	NRM	\$6,737
3	New York	NY	Renovate Space For Patient Aligned Care Team (PACT)/ Primary Care	NRM	\$4,070
3	New York	NY	Upgrade/Improve Site Security	NRM	\$1,485
3	New York	NY	Expand Emergency Room / Ambulatory Entrance PH 2	NRM	\$6,500
3	New York	NY	Renovate Research Ph. 3	NRM	\$7,228
3	New York	NY	Perform Structural Repairs for Main Hospital	NRM	\$3,000
3	New York	NY	Renovate Inpatient Wards PH 3	NRM	\$8,890
3	New York	NY	Upgrade Operating Rooms	NRM	\$9,100
3	New York	NY	Replace Operating Room Suite Air Handling Unit	NRM	\$4,950
3	New York	NY	Install Fire Stopping /Address Life Safety Deficiencies	NRM	\$2,500
3	New York	NY	Replace Chiller Phase II	NRM	\$3,800

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
3	New York	NY	Renovate VISN Prosthetics on 14S and 14W	NRM	\$5,210
3	New York	NY	Lease Admin Space	Other	\$4,500
3	New York	NY	Replace Cooling Towers	NRM	\$4,400
3	New York	NY	Correct Electrical Deficiencies	NRM	\$2,700
3	Northport	NY	Replace Fascia's and Soffits, Phase 2	NRM	\$2,035
3	Northport	NY	Renovate Toilets, Bathrooms and Replace Casework	NRM	\$4,000
3	Northport	NY	Replace Primary Electrical Distribution System, Phase 2	NRM	\$9,900
3	Northport	NY	Refurbish and Modernize Elevators, Phase 2	NRM	\$2,750
3	Northport	NY	Replace Air Handlers, Phase 3	NRM	\$3,465
3	Northport	NY	Rehabilitate Roads and Parking Lots, Phase 6	NRM	\$5,500
3	Northport	NY	Replace Secondary Electrical Distribution, Phase 1	NRM	\$9,900
3	Northport	NY	Rehabilitate Roads and Parking Lots, Phase 5	NRM	\$4,950
3	Northport	NY	Replace Cooling Towers	NRM	\$17,182
3	Northport	NY	Renovate Public Toilets	NRM	\$1,961
3	Northport	NY	Replace Domestic Water Risers and Sanitary Waste and Vent Lines, Phase 1	NRM	\$9,900
3	Northport	NY	Replace Sanitary Sewer Lines, Phase 1	NRM	\$5,390
3	Northport	NY	Replace Water Distribution Lines, Phase 1	NRM	\$1,045
3	Northport	NY	Upgrade Fuel Dispensing Systems	NRM	\$1,000
3	Northport	NY	Renovate and Modernize Medical/Surgical Inpatient Units, Phase 1	NRM	\$9,900
3	Northport	NY	Replace Air Handlers, Phase 2	NRM	\$6,458
3	Northport	NY	Replace Roofs and Repair Facades, Phase 2	NRM	\$4,215
3	Northport	NY	Renovate Information Technology Spaces, Phase 2	NRM	\$8,800
3	Northport	NY	Upgrade Electrical Services, Phase 1	NRM	\$4,515
3	Northport	NY	Replace Roofs and Repair Facades, Phase 1	NRM	\$3,764
3	Northport	NY	Replace Roof Building 200	NRM	\$3,787
3	Northport	NY	Demolish Buildings 1 and 2	NRM	\$9,954
3	Northport	NY	Renovate Dialysis	NRM	\$4,404
3	Northport	NY	Replace Roofs and Repair Facades, Phase 3	NRM	\$1,708
3	Northport	NY	Upgrade Electrical Services, Phase 2	NRM	\$6,110
3	Northport	NY	Recommission Energy Systems	NRM	\$4,824
3	Northport	NY	Reuse Treated Wastewater Effluent for Irrigation	NRM	\$2,310
3	Northport	NY	Upgrade Airflow Motors via Variable Speed Drive	NRM	\$1,452
3	Northport	NY	Replace Perimeter Fences	NRM	\$4,616
3	Northport	NY	Upgrade Electronic Security Systems	NRM	\$4,400
3	Northport	NY	Renovate Research Wet Labs, Phase 3	NRM	\$9,900
3	Northport	NY	Relocate and Modernize Post Traumatic Stress Disorder Residence	NRM	\$9,900
3	St. Albans	NY	Repair Facility Envelope Structural	NRM	\$2,000
3	St. Albans	NY	Install Green Roof	NRM	\$4,500
3	St. Albans	NY	Renovate C3 & D3 Ward	NRM	\$4,620
3	St. Albans	NY	Upgrade Architectural Finishes	NRM	\$7,150
3	St. Albans	NY	Abate Asbestos	NRM	\$2,640

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
3	St. Albans	NY	Renovate Specialty Clinics Space	NRM	\$1,430
3	St. Albans	NY	Renovate Prosthetics Department	NRM	\$1,980
3	St. Albans	NY	Upgrade Domiciliary Building	NRM	\$1,980
3	St. Albans	NY	Renovate Outpatient Pharmacy	NRM	\$1,040
3	St. Albans	NY	Renovate Dental Clinic	NRM	\$1,320
3	St. Albans	NY	Replace High Voltage Switchgear	NRM	\$2,200
3	St. Albans	NY	Conduct Retro Commissioning	NRM	\$2,000
3	St. Albans	NY	Install Summer Boiler	NRM	\$3,300
3	St. Albans	NY	Replace Steam Control Valves	NRM	\$1,332
3	St. Albans	NY	Replace Boiler	NRM	\$3,960
3	St. Albans	NY	Replace Pump Station & Control Pumps (SA)	NRM	\$2,060
3	St. Albans	NY	Upgrade Site Security	NRM	\$1,320
3	St. Albans	NY	Address Seismic Deficiencies	Major	\$71,500
3	St. Albans	NY	Repair Accessibility Deficiencies	NRM	\$7,700
3	St. Albans	NY	Consolidate OPC Primary Care/PACT Realignment	NRM	\$1,430
3	St. Albans	NY	Replace Window	NRM	\$3,520
3	St. Albans	NY	Install Locks, Doors, & Key Systems	NRM	\$1,100
3	St. Albans	NY	Consolidate Mental Health Services	NRM	\$1,500
3	St. Albans	NY	Replace Two Boilers	NRM	\$7,920
3	St. Albans	NY	Replace HVAC Control System	NRM	\$3,300
4	Wilmington	DE	Install Exterior Insulation Finishing System on Bldg. 1 and 17	NRM	\$3,300
4	Wilmington	DE	Expand Clinical Service Building	Minor	\$9,900
4	Wilmington	DE	Provide Emergency Power to the Entire Facility	NRM	\$6,600
4	Wilmington	DE	Replace Clinical Addition Mechanical Equipment	NRM	\$2,200
4	Wilmington	DE	Install Card Access throughout the Facility	NRM	\$3,300
4	Wilmington	DE	Renew and Expand lease for the Kent County CBOC	Lease	\$3,400
4	Wilmington	DE	Assess and Replace Steam and Condensate Distribution Piping	NRM	\$3,300
4	Wilmington	DE	Replace Building 15 Elevator P9, Building 15 generator, and Building 7 Hydraulic Dock Lift	NRM	\$1,320
4	Wilmington	DE	Correct Information Technology Cabling Deficiencies	NRM	\$3,300
4	Wilmington	DE	Renovate 3 West and the OR Suite	NRM	\$5,500
4	Wilmington	DE	Renew the Administrative Annex Lease	Lease	\$1,900
4	Wilmington	DE	Renovate Building 13	NRM	\$3,850
4	Wilmington	DE	Renew the Atlantic County CBOC Lease	Lease	\$3,400
4	Wilmington	DE	Evaluate and replace roofs throughout the Facility	NRM	\$5,500
4	Wilmington	DE	Expand the Community Living Center	Minor	\$9,900
4	Wilmington	DE	Correct ICU Heat and Facility-Wide Humidification	NRM	\$2,200
4	Wilmington	DE	Provide chiller plant redundancy	NRM	\$2,200
4	Wilmington	DE	Replace Air Handling Units serving Nuclear Medicine and the Lab	NRM	\$1,100
4	Wilmington	DE	Modify water distribution systems to comply with the Legionella Directive	NRM	\$3,300

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
4	Wilmington	DE	Renovate the Auditorium	NRM	\$1,100
4	Wilmington	DE	Renovate the Ground floor for Pharmacy consolidation and Environmental Management Service	NRM	\$4,400
4	Wilmington	DE	Renovate 2 West	NRM	\$2,200
4	Wilmington	DE	Install renewable energy solutions	NRM	\$5,500
4	Wilmington	DE	Renovate the CLC	NRM	\$8,800
4	Wilmington	DE	Renovate 4 West	NRM	\$3,300
4	Altoona	PA	Extend Freight Elevator	NRM	\$2,985
4	Altoona	PA	Provide Medical Storage/Cache Space	Minor	\$1,990
4	Altoona	PA	Provide Support/Infrastructure Office Space	Minor	\$9,898
4	Altoona	PA	Construct Nuclear Medicine Space	NRM	\$2,324
4	Altoona	PA	Replace Building 1 Pneumatic Heating, Ventilation, Air Conditioning Control With Direct Digital Control	NRM	\$3,940
4	Altoona	PA	Renovate Third Floor For Specialty Clinic	NRM	\$1,856
4	Altoona	PA	Renovate Specialty Clinic	NRM	\$3,606
4	Altoona	PA	Renovate Dental	NRM	\$2,015
4	Altoona	PA	Replace Bldg. 1 Water Fixtures With Low Flow LEED Certified Water Fixtures	NRM	\$1,984
4	Altoona	PA	Correct Retro-commissioning Discrepancies Phase 2	NRM	\$3,722
4	Altoona	PA	Replace Nurse Call & Telemetry Systems	NRM	\$1,415
4	Altoona	PA	Renovate Pharmacy	NRM	\$4,170
4	Altoona	PA	Renovate 4th Floor	NRM	\$6,850
4	Altoona	PA	Satisfy Issues Related to Water, & Renovate Misc. Restrooms	NRM	\$5,115
4	Altoona	PA	Renovate Facilities Shop Areas In Basement	NRM	\$2,669
4	Altoona	PA	Replace Keying System For Outbuildings	NRM	\$1,745
4	Butler	PA	Improve Storm Drain Improvement	NRM	\$1,100
4	Butler	PA	Demolish Excess Space, phase 2	NRM	\$7,700
4	Butler	PA	Repave Hospital Road	NRM	\$7,150
4	Butler	PA	Dispose of Excess Space, Phase 3	NRM	\$4,931
4	Butler	PA	Upgrade Building 4	NRM	\$1,540
4	Butler	PA	Perform Site Improvements	NRM	\$7,150
4	Coatesville	PA	Renovate Building 1 Ground Floor	NRM	\$3,850
4	Coatesville	PA	Repave Roadways	NRM	\$3,500
4	Coatesville	PA	Renovate Building 58 - A Floor	NRM	\$4,950
4	Coatesville	PA	Renovate Building 9 New Entrance, New Elevator and Exterior Renovations	NRM	\$2,500
4	Coatesville	PA	Construct New Emergency Management Center	Minor	\$7,700
4	Coatesville	PA	Enhance Nursing Home	Minor	\$8,800
4	Coatesville	PA	Renovate Building 16	NRM	\$8,800
4	Coatesville	PA	Replace Heating Ventilation Air Conditioning Building 57	NRM	\$2,200
4	Coatesville	PA	Renovate Building 2 West	NRM	\$3,300
4	Coatesville	PA	Renovate Building 1, First Floor, Community Living Center	NRM	\$4,840
4	Coatesville	PA	Construct New Addition to Community Living Center	Minor	\$8,800

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
4	Coatesville	PA	Renovate Building 1, Second Floor for Community Living Center	NRM	\$4,840
4	Coatesville	PA	Renovate Bldg. 57 Mental Health, Second Floor	NRM	\$4,950
4	Coatesville	PA	Renovate Bldg. 58-B Floor	NRM	\$4,950
4	Coatesville	PA	Relocate Spring City CBOC	Lease	\$1,308
4	Coatesville	PA	Update Exterior Signage & Wayfinding	NRM	\$1,870
4	Coatesville	PA	Upgrade HVAC System Building 38	NRM	\$2,200
4	Coatesville	PA	Water Towers Repair & Paint	NRM	\$1,650
4	Coatesville	PA	Replace Mechanical Rooms	NRM	\$1,725
4	Coatesville	PA	Renovate Bathrooms Oval 2	NRM	\$2,200
4	Coatesville	PA	Replace Heating Ventilation Air Conditioning System & Fan Coil Units Bldg. 39	NRM	\$2,420
4	Coatesville	PA	Renovate Bathrooms Oval 1	NRM	\$2,200
4	Coatesville	PA	Replace Steam & Condensate System Oval 1	NRM	\$3,500
4	Coatesville	PA	Replace Water Mains & Valves	NRM	\$2,750
4	Coatesville	PA	Replace Fan Coil Units - Buildings 6, 7 & 8	NRM	\$3,300
4	Erie	PA	Install Lightning Protection	NRM	\$1,100
4	Erie	PA	Correct Isolation Room Exhaust Deficiencies	NRM	\$1,201
4	Erie	PA	Provide Chilled Water Distribution	NRM	\$1,100
4	Erie	PA	Renovate Canteen, Building 1	NRM	\$1,980
4	Erie	PA	Renew Warren CBOC Lease	Lease	\$1,000
4	Erie	PA	Upgrade Campus Storm Water System	NRM	\$4,400
4	Erie	PA	Replace Roofs Building 1	NRM	\$1,650
4	Erie	PA	Renovate 5th Floor	NRM	\$4,950
4	Erie	PA	Construct new Recreation/Group Room	NRM	\$1,200
4	Erie	PA	Construct new Administrative/Clinical Space Building to replace Contracting Trailer and Termination of Off-Station Administration Lease space	Minor	\$4,000
4	Erie	PA	Correct Retro-Commissioning Project Findings	NRM	\$2,200
4	Erie	PA	Renovate Exterior Building - Masonry, Windows, Sunshades	NRM	\$2,200
4	Erie	PA	Repair and Replace First and Second Floor Halls and Walls	NRM	\$2,200
4	Erie	PA	Construct Perimeter Fence	NRM	\$2,200
4	Erie	PA	Correct Electrical Deficiencies - New 480V Distribution Rooms	NRM	\$3,850
4	Erie	PA	Upgrade Plumbing, Replace hot water tanks, Repipe main domestic riser	NRM	\$2,750
4	Erie	PA	Upgrade Mechanical Systems	NRM	\$1,161
4	Erie	PA	Construct Community Living Center Phase 2	Minor	\$9,600
4	Erie	PA	Mental Health and Primary Care Expansion	Minor	\$8,250
4	Erie	PA	Expand Pharmacy and SPS	Minor	\$9,350
4	Erie	PA	Upgrade Medical Gas Systems	NRM	\$1,375
4	Erie	PA	Consolidate Primary Care & Renovate for Specialty Care	Minor	\$9,250
4	Erie	PA	Upgrade Existing Security System	NRM	\$1,540
4	Lebanon	PA	Renovate 1-4C for Multi-Purpose Area	NRM	\$2,200
4	Lebanon	PA	Construct New Community Living Center Lebanon	Minor	\$9,653

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			Project Name – Short Description		
4	Lebanon	PA	Demolish Utility Buildings	NRM	\$2,200
4	Lebanon	PA	Renovate Building 22/Demolish Building 99	NRM	\$5,000
4	Lebanon	PA	Demolish Buildings 4, 5, 25, 26, 27 and 28	NRM	\$1,500
4	Lebanon	PA	Renovate for MOVE! Program	NRM	\$3,400
4	Lebanon	PA	Relocate Warehouse	Minor	\$6,038
4	Lebanon	PA	Replace Windows	NRM	\$3,800
4	Lebanon	PA	Correct External Facade Conditions - Phase 2	NRM	\$8,000
4	Lebanon	PA	Install Central Generator System	NRM	\$6,700
4	Lebanon	PA	Replace Substation	NRM	\$4,500
4	Lebanon	PA	Replace Roofing and Building Insulation	NRM	\$3,000
4	Lebanon	PA	Install Mass Notification Fire Alarm System	NRM	\$2,000
4	Lebanon	PA	Replace Chillers	NRM	\$3,550
4	Lebanon	PA	Construct Med/Surg Addition	Minor	\$9,519
4	Lebanon	PA	Construct Sterile Processing Unit	NRM	\$1,650
4	Philadelphia	PA	Upgrade Halls and Walls	NRM	\$2,200
4	Philadelphia	PA	Correct Electrical Deficiencies - Phase 2	NRM	\$1,980
4	Philadelphia	PA	Construct Addition onto Administration and Educational Building	Minor	\$9,280
4	Philadelphia	PA	Renovate Administrative Areas	NRM	\$1,650
4	Philadelphia	PA	Renovate Basement Building 1 for Support Space	NRM	\$1,430
4	Philadelphia	PA	Renovate Rehabilitation	NRM	\$1,100
4	Philadelphia	PA	Repave Roads and Sidewalks	NRM	\$1,650
4	Philadelphia	PA	Upgrade and Replace Storm Water Mains	NRM	\$1,100
4	Philadelphia	PA	Replace Plumbing System Utilities - Building 1	NRM	\$2,460
4	Philadelphia	PA	Modernize Dental Exam Rooms	NRM	\$1,100
4	Philadelphia	PA	Install Wells for Boiler Plant	NRM	\$2,700
4	Philadelphia	PA	Address Emergency Power Deficiencies in Building 1	NRM	\$4,600
4	Philadelphia	PA	Repair Sanitary Lines Building 1	NRM	\$1,100
4	Philadelphia	PA	Construct Water Storage Facility	NRM	\$2,200
4	Philadelphia	PA	Replace Roof Building 2 Phase II	NRM	\$1,310
4	Philadelphia	PA	Replace Roofs Building 2 Phase III	NRM	\$1,750
4	Philadelphia	PA	Upgrade Existing Lightning Protection	NRM	\$1,100
4	Philadelphia	PA	Renovate Radiology for Architectural Improvements	NRM	\$1,100
4	Philadelphia	PA	Improve Architectural for Inpatient Wards on 5th and 6th Floors	NRM	\$2,805
4	Philadelphia	PA	Correct Halls and Wall Conditions Phase 2	NRM	\$2,200
4	Philadelphia	PA	Upgrade Interior Finishes Building 2	NRM	\$3,300
4	Philadelphia	PA	Upgrade Interior Finishes Building 1	NRM	\$3,300
4	Philadelphia	PA	Correct Electrical Deficiencies Building 31	NRM	\$2,090
4	Philadelphia	PA	Renovate 5-South for Specialty Clinics	NRM	\$2,200
4	Philadelphia	PA	Replace Heating Ventilation Air Conditioning Systems Building 2 Phase 3	NRM	\$3,850
4	Philadelphia	PA	Replace Heating Ventilation Air Conditioning Systems Building #1 Phase 1	NRM	\$1,300
4	Philadelphia	PA	Renovate Multipurpose Room for Outpatient Rehab and Patient Education	NRM	\$1,610
4	Philadelphia	PA	Upgrade/Relocate Existing Data Closets	NRM	\$1,300

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			Project Name – Short Description		
4	Philadelphia	PA	Renovate 6 South for Dialysis	NRM	\$1,100
4	Philadelphia	PA	Implement Energy Commissioning	NRM	\$1,100
4	Philadelphia	PA	Replace HVAC Systems Building 2 Phase 1	NRM	\$1,200
4	Philadelphia	PA	Upgrade Automatic Temperature Controls	NRM	\$1,100
4	Philadelphia	PA	Construct Behavioral Health Outpatient and Research Facility	Major	\$36,000
4	Philadelphia	PA	Install Solar Recovery System in Community Living Center	NRM	\$2,090
4	Philadelphia	PA	Replace Windows, Building 30	NRM	\$2,200
4	Philadelphia	PA	Upgrade Security - 2	NRM	\$3,300
4	Philadelphia	PA	Construct Bed Tower	Major	\$160,000
4	Philadelphia	PA	Renovate 7th Floor Building 1	NRM	\$2,200
4	Philadelphia	PA	Replace Heating Ventilation Air Conditioning System for Building 2 Phase 2	NRM	\$1,200
4	Pittsburgh	PA	Replace Kitchen Air Handling Unit (AC6) at University Drive Division	NRM	\$2,200
4	Pittsburgh	PA	Replace Air Handling Units (AC9) serving First Floor Clinics	NRM	\$3,300
4	Pittsburgh	PA	Renovate Building One-10 East for Architectural, Mechanical and Electrical Deficiencies	NRM	\$5,250
4	Pittsburgh	PA	Renovate Building One - 9 West for Architectural, Mechanical and Electrical Deficiencies	NRM	\$7,700
4	Pittsburgh	PA	Renovate Building One - 7 West for Architectural, Mechanical and Electrical Deficiencies	NRM	\$8,800
4	Pittsburgh	PA	Renovate Building One - 8 West for Architectural Finishes and Mechanical/Electrical Deficiencies	NRM	\$1,650
4	Pittsburgh	PA	Replace Domestic Water Branch Piping at UD - Phase 2	NRM	\$7,000
4	Pittsburgh	PA	Replace Domestic Water Branch Piping at UD - Phase 3	NRM	\$6,000
4	Pittsburgh	PA	Renovate Emergency Department at University Drive	NRM	\$4,400
4	Pittsburgh	PA	Correct Main Entrance Deficiencies at University Drive	NRM	\$2,200
4	Pittsburgh	PA	Resurface Roads and Access Improvements at University Drive - Phase 1	NRM	\$2,200
4	Pittsburgh	PA	Replace Doors in Operating Room Suite at University Drive	NRM	\$2,950
4	Pittsburgh	PA	Correct Deficiencies in Building One - Unit 3A SICU	NRM	\$2,750
4	Pittsburgh	PA	Demolish Building Six at University Drive	NRM	\$2,000
4	Pittsburgh	PA	Expand Cellular and Guest Wi-Fi Service at UD and HZ	NRM	\$3,300
4	Pittsburgh	PA	Renovate Nutrition and Food Service Area at University Drive	NRM	\$4,950
4	Pittsburgh	PA	Develop Utilities Mapping System	NRM	\$1,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
4	Pittsburgh	PA	Replace Air Handling Unit (AC1) serving Pathology Lab	NRM	\$1,100
4	Pittsburgh	PA	Replace Air Handling Unit (AC2) serving Blood Bank	NRM	\$1,100
4	Pittsburgh	PA	Construct Multipurpose Activity Center	Minor	\$8,800
4	Pittsburgh	PA	Demolish Remaining Buildings at the Highland Drive Division	NRM	\$18,700
4	Pittsburgh	PA	Replace Air Handling Units serving Operating Rooms (AC12 & AC13)	NRM	\$4,950
4	Pittsburgh	PA	Renovate Building One, Second Floor (2E) for Specialty/Ambulatory Care Clinics	NRM	\$9,350
4	Pittsburgh	PA	Renovate Building One, Second Floor (2A) for Specialty Clinics	NRM	\$4,950
4	Pittsburgh	PA	Construct Combined Heat and Power (CHP) Plant at University Drive	NRM	\$8,250
4	Pittsburgh	PA	Renovate Building One, 5East/6East Units for 48-Hour Observation	NRM	\$4,400
4	Pittsburgh	PA	Extend Main Chilled Water Distribution System to Building 30	NRM	\$1,430
4	Pittsburgh	PA	Provide New Major Lease for Primary Care / Eye Clinic	Lease	\$6,616
4	Pittsburgh	PA	Provide New Minor Lease for Primary Care Annex	Lease	\$365
4	Pittsburgh	PA	Expand Building One for Emergency Department	Minor	\$9,900
4	Pittsburgh	PA	Replace Building Management System	NRM	\$8,800
4	Pittsburgh	PA	Construct Facilities Management Service Building	Minor	\$4,400
4	Pittsburgh	PA	Upgrade Surgical Suite to Include Hybrid Operating Room	NRM	\$4,400
4	Pittsburgh	PA	Install Vertical Storage Systems in Courtyard Area of Building One	NRM	\$1,650
4	Pittsburgh	PA	Correct Generator Deficiencies with Stack Sampling at UD and HZ	NRM	\$1,650
4	Pittsburgh	PA	Replace Campus Entrance Checkpoint Locations at UD and HZ	NRM	\$1,375
4	Pittsburgh	PA	Upgrade Security Systems at UD and HZ	NRM	\$3,300
4	Pittsburgh	PA	Renovate Imaging CT Scan Rooms on First Floor, Building One	NRM	\$1,870
4	Pittsburgh	PA	Renovate Tomotherapy Rooms on Basement Level of Building One	NRM	\$1,100
4	Pittsburgh	PA	Install Condensate Recovery System in Building 29	NRM	\$1,100
4	Pittsburgh	PA	Renovate Building 51, Nursing Home Care Unit 2A at Heinz Division and Upgrade Nurse Call system	NRM	\$3,630
4	Pittsburgh	PA	Renovate Building 51, Nursing Home Care Unit 2B at Heinz Division and Upgrade Nurse Call system.	NRM	\$4,950
4	Pittsburgh	PA	Renovate Building 51 - Ground Floor Kitchen	NRM	\$2,000

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
4	Pittsburgh	PA	Upgrade Wall and Floor Finishes in Building 51 - Ground Floor at Heinz Division	NRM	\$2,420
4	Pittsburgh	PA	Recommission Air Handling Units at Heinz Division	NRM	\$1,100
4	Pittsburgh	PA	Rebalance Fan Systems at Heinz Division	NRM	\$1,100
4	Pittsburgh	PA	Replace Roof on Building 51 at Heinz Division	NRM	\$1,925
4	Pittsburgh	PA	Replace Roof on Building 50 at Heinz Division	NRM	\$1,650
4	Pittsburgh	PA	Install Central Control Systems for Exterior and Interior Lighting at Heinz	NRM	\$2,200
4	Pittsburgh	PA	Resurface Roads and Access Improvements at Heinz Division - Phase 1	NRM	\$8,250
4	Pittsburgh	PA	Upgrade Building 53 Maintenance Garage at Heinz Division	NRM	\$8,250
4	Pittsburgh	PA	Install Wayfinding Signage at HZ Division	NRM	\$2,750
4	Pittsburgh	PA	Upgrade Boiler Dual Fuel Burners at Heinz Division	NRM	\$5,500
4	Pittsburgh	PA	Upgrade Nurse Call Systems in Units G South, 3A and 1South at Heinz	NRM	\$5,500
4	Pittsburgh	PA	Resurface Roads and Access Improvements at Heinz Division - Phase 2	NRM	\$1,100
4	Pittsburgh	PA	Renovate Building 51, 1st Floor and Building 50, 1st Floor for Cultural Transformation	NRM	\$6,050
4	Pittsburgh	PA	Construct Research Water Testing Systems at Highland Drive	Other	\$2,200
4	Wilkes Barre	PA	Upgrade Heating, Venting and Air Conditioning, Phase 3	NRM	\$5,500
4	Wilkes Barre	PA	Replace Concrete Walkways	NRM	\$2,200
4	Wilkes Barre	PA	Upgrade Parking Lot - Paving and Restoration	NRM	\$3,300
4	Wilkes Barre	PA	Replace Community Living Center- Hospice/Long Term Care	NRM	\$9,900
4	Wilkes Barre	PA	Perform Exterior Tuck Pointing, Phase 1	NRM	\$4,400
4	Wilkes Barre	PA	Improve Building Management System	NRM	\$2,200
4	Wilkes Barre	PA	Renovate 3 North Laboratory	NRM	\$5,500
4	Wilkes Barre	PA	Renovate 4 West Gastrointestinal Lab	NRM	\$5,500
4	Wilkes Barre	PA	Remove Asbestos, Phase 1	NRM	\$2,200
4	Wilkes Barre	PA	Upgrade Storm Water System	NRM	\$3,300
4	Wilkes Barre	PA	Upgrade Sanitary Piping	NRM	\$2,750
4	Wilkes Barre	PA	Upgrade Plumbing Ph. 3	NRM	\$5,500
4	Wilkes Barre	PA	Renovate 7th Floor- Business	NRM	\$6,600
4	Wilkes Barre	PA	Renovate 11th Floor for Administrative Offices	NRM	\$4,950
4	Wilkes Barre	PA	Renovate 3 East- Cardiology and Pulm	NRM	\$3,300
4	Wilkes Barre	PA	Renovate 10th Floor - Administrative Offices	NRM	\$5,500
4	Wilkes Barre	PA	Renovate Interiors, Phase 1	NRM	\$3,300
4	Wilkes Barre	PA	Correct FCA Electrical Deficiencies	NRM	\$4,400
4	Wilkes Barre	PA	Remove Fan Coil Units	NRM	\$6,600
4	Wilkes Barre	PA	Replace Asphalt Pavement	NRM	\$3,080
4	Wilkes Barre	PA	Install Reverse Osmosis Water System	NRM	\$1,210
4	Wilkes Barre	PA	Replace Community Living Center - Long Term Care	NRM	\$9,700
4	Wilkes Barre	PA	Renovate 5th floor for Inpatient	NRM	\$6,600

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
4	Wilkes Barre	PA	Renovate 4th floor - Special Procedures and Intensive Care	NRM	\$6,600
4	Wilkes Barre	PA	Renovate Pharmacy	NRM	\$4,950
4	Wilkes Barre	PA	Upgrade Exterior Lighting	NRM	\$2,200
4	Wilkes Barre	PA	Renovate Dental	NRM	\$2,750
4	Wilkes Barre	PA	Improve Wayfinding and Signage	NRM	\$2,200
4	Wilkes Barre	PA	Upgrade HVAC, Phase 2	NRM	\$4,400
4	Wilkes Barre	PA	Replace Underground Storage Tanks	NRM	\$2,090
4	Wilkes Barre	PA	Upgrade Halls and Walls	NRM	\$3,300
4	Wilkes Barre	PA	Upgrade Elevators - Silver and Blue	NRM	\$7,700
4	Wilkes Barre	PA	Renovate Supply Processing Service	NRM	\$2,200
4	Wilkes Barre	PA	Renovate 2 West- Rehabilitation	NRM	\$6,600
4	Wilkes Barre	PA	Renovate 2 - South Nuclear Medicine	NRM	\$2,750
4	Wilkes Barre	PA	Upgrade Exterior Facade and Main Entrance	NRM	\$6,600
4	Wilkes Barre	PA	Improve Landscaping, Phase 2	NRM	\$2,090
4	Wilkes Barre	PA	Upgrade Electric Uninterrupted Power Service	NRM	\$3,300
4	Wilkes Barre	PA	Renovate 2 North Radiology	NRM	\$3,300
4	Wilkes Barre	PA	Provide Alternative Energy Study Geothermal	NRM	\$1,100
4	Wilkes Barre	PA	Renovate 4 East - Inpatient care	NRM	\$6,600
4	Wilkes Barre	PA	Renovate 9th Floor for administrative offices	NRM	\$6,600
4	Wilkes Barre	PA	Construct Combined Heat Power	NRM	\$2,750
4	Wilkes Barre	PA	Install Fence and Gates	NRM	\$2,200
4	Wilkes Barre	PA	Renovate Primary Care 2nd Floor	NRM	\$6,600
4	Wilkes Barre	PA	Renovate Primary Care 1st Floor	NRM	\$6,600
4	Clarksburg	WV	Construct Surgery Day Procedure and Specialty Clinics	Minor	\$9,800
4	Clarksburg	WV	Renovate and Modernize Operating and Recovery Rooms	NRM	\$9,800
4	Clarksburg	WV	Renew Lease Space for Braxton County CBOC	Lease	\$42
4	Clarksburg	WV	Renew Rosebud Plaza Annex Lease	Lease	\$132
4	Clarksburg	WV	Modernize Specialty Clinics	NRM	\$7,145
4	Clarksburg	WV	Replace Domestic Water Riser Building 1	NRM	\$2,200
4	Clarksburg	WV	Upgrade Site Accessibility	NRM	\$2,200
4	Clarksburg	WV	Expand Parking Garage	Minor	\$8,800
4	Clarksburg	WV	Renovate and Expand Facilities Maintenance Shops	Minor	\$1,100
4	Clarksburg	WV	Renew Lease for Warehouse Space	Lease	\$418
4	Clarksburg	WV	Construct East Parking Lot	NRM	\$1,610
4	Clarksburg	WV	Replace Boiler Plant DA and Condensate Tanks	NRM	\$2,000
4	Clarksburg	WV	Repair Roofs and Envelopes of Building 7 and Generator Building	NRM	\$3,300
4	Clarksburg	WV	Relocate and Modernize Intensive Care Unit	NRM	\$5,060
4	Clarksburg	WV	Replace Site Lighting and Resurface Parking Lot	NRM	\$1,320
4	Clarksburg	WV	Replace Fire Protection Piping	NRM	\$2,750
4	Clarksburg	WV	Replace Overhead Paging System	NRM	\$1,620
4	Clarksburg	WV	Replace Windows in Bldg. 1 and Bldg. 7	NRM	\$1,110
4	Clarksburg	WV	Expand Behavioral Health Villas	Minor	\$4,950
4	Clarksburg	WV	Expand Warehouse Space	Minor	\$8,130
4	Clarksburg	WV	Establish Lease for Outpatient Specialty Clinics	Lease	\$7,400

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
4	Clarksburg	WV	Renovate 6th Floor for Hospice/Palliative Care	NRM	\$8,700
5	Washington	DC	Replace Corridor Finishes on 3C Outpatient Mental Health	NRM	\$1,700
5	Washington	DC	Renovate Orthotic & Prosthetic Clinic	NRM	\$6,600
5	Washington	DC	Renovate Pathology	NRM	\$5,225
5	Washington	DC	Renovate Aquatic Facilities in Basement of Hospital	NRM	\$1,100
5	Washington	DC	Convert Central Dental Lab to Expand Inpatient Dialysis Center	NRM	\$3,300
5	Washington	DC	Renovate Dermatology	NRM	\$2,200
5	Washington	DC	Renovate Dialysis Center	NRM	\$2,750
5	Washington	DC	Renovate Outpatient Clinic Space	NRM	\$4,000
5	Washington	DC	Upgrade IT Closets- Medical Center Wide	NRM	\$5,500
5	Washington	DC	Upgrade Plumbing System Building 1 Main Hospital	NRM	\$2,750
5	Washington	DC	Convert Surplus Laboratory Space to Imaging	NRM	\$3,960
5	Washington	DC	Replace Existing and Install additional Zone Isolation Valves for Heating and Cooling Water Distribution Systems	NRM	\$2,200
5	Washington	DC	Upgrade and Expand the Engineering Control System	NRM	\$1,320
5	Washington	DC	Construct Additional 1000KW Emergency Generator , Enclosure, associated transfer switches and panels	NRM	\$1,650
5	Washington	DC	Expand Operating Suite in New Space Constructed over the Emergency Department Addition	Minor	\$9,350
5	Washington	DC	Renovate existing OR	NRM	\$6,721
5	Washington	DC	Replace and Upgrade Elevators B1 and B6	NRM	\$1,569
5	Washington	DC	Renovate 2D Surgical Ward	Major	\$13,200
5	Washington	DC	Renovate Social Work Service	NRM	\$1,100
5	Washington	DC	Upgrade Fire Alarm System	NRM	\$3,300
5	Washington	DC	Construct Emergency Steam Connection Facility	NRM	\$4,200
5	Washington	DC	Replace Walk-In Freezers in Patient Kitchen, morgue and research	NRM	\$1,485
5	Washington	DC	Renovate 3E Inpatient Medical Ward for Inpatient Acute Psych	Major	\$11,660
5	Washington	DC	Construct Outpatient Clinical Addition	Major	\$24,365
5	Washington	DC	Construct New Boiler Plant	NRM	\$21,450
5	Washington	DC	Replace Bldg. #1 Heat System	NRM	\$3,080
5	Washington	DC	Implement Steam & Condensate System Repairs	NRM	\$4,400
5	Washington	DC	Install Solar Panels	NRM	\$3,300
5	Washington	DC	Replace and Upgrade Air Handling Units (Medical Center Wide)	NRM	\$8,262
5	Washington	DC	Renovate Ward 4E for Patient Privacy and improvements to patient environment	Major	\$12,000
5	Washington	DC	Replace and Expand Southern Prince George County Community Based Outpatient Clinic	Lease	\$3,036
5	Washington	DC	Establish New Northern Virginia Multi-Specialty Community based outpatient Clinic	Lease	\$8,026

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
5	Washington	DC	Construct Second Floor Addition to Research Building 14	Minor	\$9,350
5	Washington	DC	Construct third floor addition to Research Building 14	Minor	\$9,575
5	Washington	DC	Correct Incorrect and Nonexistent Grounding in secondary electrical system and primary switchgear	NRM	\$1,320
5	Washington	DC	Replace and Upgrade Room Air Distribution Terminal Devices and Controls	NRM	\$1,540
5	Washington	DC	Construct 1 million gallon elevated water tank	NRM	\$4,400
5	Washington	DC	Renovate Existing Research Space Basement building #1	NRM	\$5,233
5	Washington	DC	Upgrade MICU 4B for Patient Privacy	NRM	\$9,900
5	Washington	DC	Renovate Research Phase 4 Building 4	NRM	\$4,070
5	Washington	DC	Replace 120 Bed CLC	Major	\$161,700
5	Washington	DC	Construct Fourth floor addition to Research building #14	Minor	\$10,000
5	Washington	DC	Implement Geothermal Sourced Heat Pump Systems for Out Buildings	NRM	\$1,100
5	Washington	DC	Replace Low Slope Roofs Areas 1D and 4A building #1	NRM	\$2,323
5	Washington	DC	Expand Fort Belvoir CBOC	Lease	\$1,978
5	Baltimore	MD	Renovate 6B Research and Backfill 6C Mental Health	NRM	\$4,620
5	Baltimore	MD	Modernize Elevators at Baltimore and Loch Raven	NRM	\$2,200
5	Baltimore	MD	Construct Building to Expand Primary Care and Condense Prosthetics and Home Based Primary Care	Minor	\$5,775
5	Baltimore	MD	Convert 3B Semi Private Beds to Private	NRM	\$7,040
5	Baltimore	MD	Renovate Surgical Suite to Improve Patient Flow and Security Access to Operating Rooms	NRM	\$8,800
5	Baltimore	MD	Modernize and Correct Deficiencies in Clinical Lab	NRM	\$4,323
5	Baltimore	MD	Construct Hybrid Operating Rooms	NRM	\$7,547
5	Baltimore	MD	Replace Roof Sections A & B and Install PV Solar Panels	NRM	\$3,630
5	Baltimore	MD	Upgrade Emergency Power System and Replace Air Handling Units	NRM	\$3,630
5	Baltimore	MD	Convert Semi-Private Surgical Inpatient Rooms to Private 5B	NRM	\$6,292
5	Baltimore	MD	Reactivate 4B as Inpatient Medical / Surgical Beds and Relocate Geriatric Research Education & Clinical Center	NRM	\$4,400
5	Baltimore	MD	Retrofit Medical Center Lighting with T8, T5, and LED fixtures and Improve Electrical Distribution System	NRM	\$1,577
5	Baltimore	MD	Chiller Plant Redesign and Replacement, and Installation of Heat Exchanger	NRM	\$5,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
5	Baltimore	MD	Upgrade Building Air Handler Units and Improve Heating, Ventilating, and Air Conditioning Systems	NRM	\$5,170
5	Baltimore	MD	Redesign Condensate Receiver, Upgrade Cooling Towers, and Replace Variable Frequency Drives	NRM	\$4,400
5	Baltimore	MD	Lease and Buildout Animal and Wet Lab Research Space with University of Maryland Affiliate	Lease	\$6,551
5	Baltimore	MD	Replace Hot Water Heating System and Repair Cross Connects, Replace Potable Water Pumps, and Improve Steam Trap Monitoring	NRM	\$3,725
5	Baltimore	MD	Expand CLC to meet private bedroom criteria	Minor	\$8,250
5	Baltimore	MD	Upgrade and Expand Emergency Power System	NRM	\$2,200
5	Baltimore	MD	Upgrade Stairwell Lighting, Repair Pneumatic Air Leaks, and Replace Boilers in Building 1	NRM	\$1,375
5	Perry Point	MD	Repair Sanitary Lines at Perry Point	NRM	\$3,300
5	Perry Point	MD	Upgrade Public and Staff Restrooms	NRM	\$4,070
5	Perry Point	MD	Construct New Residential Rehabilitation Treatment Building to Replace 1H Domiciliary	Minor	\$6,985
5	Perry Point	MD	Construct Replacement Food Service Preparation Area	Minor	\$9,142
5	Perry Point	MD	Replace Transformers at Perry Point Campus	NRM	\$2,310
5	Perry Point	MD	Renovate Building 15H for Mental Health Homeless Staff and Voluntary Service	NRM	\$6,050
5	Perry Point	MD	Renovate Building 314 Complex as Wellness Facility	NRM	\$9,075
5	Perry Point	MD	Upgrade Steam System - Phase V	NRM	\$3,300
5	Perry Point	MD	Upgrade Restrooms and Legionella Prevention in Patient Buildings	NRM	\$8,415
5	Perry Point	MD	Replace Elevators Buildings 22H, 24H & 25H	NRM	\$3,190
5	Perry Point	MD	Replace Elevators Buildings 3H, 4H & 5H	NRM	\$2,750
5	Perry Point	MD	Replace Plumbing in Patient Buildings 13H, 14H & 23H	NRM	\$6,325
5	Perry Point	MD	Replace Windows at Perry Point Campus	NRM	\$8,635
5	Perry Point	MD	Upgrade Electrical Distribution at Perry Point	NRM	\$3,850
5	Perry Point	MD	Replace Chilled Water along Avenue D	NRM	\$4,675
5	Perry Point	MD	Upgrade Fire Alarm System Campus Wide - Phase II Support Buildings	NRM	\$8,525
5	Perry Point	MD	Upgrade Connecting Corridor Mechanical Units	NRM	\$9,625
5	Perry Point	MD	Construct Replacement Food Service Receiving and Storage Area	Minor	\$8,470
5	Perry Point	MD	Upgrade HVAC Controls at Perry Point	NRM	\$1,540
5	Perry Point	MD	Upgrade HVAC at Bldg. 4H	NRM	\$1,375
5	Perry Point	MD	Improve Physical Security at Perry Point	NRM	\$5,500
5	Perry Point	MD	Renovate 19H for Patient Aligned Care	NRM	\$4,950
5	Martinsburg	WV	Expand Laundry Plant Building 508	Minor	\$5,400
5	Martinsburg	WV	Relocate/Expand Prosthetics to 4C	NRM	\$4,540
5	Martinsburg	WV	Construct 47-Bed Domiciliary Pod	Minor	\$8,575
5	Martinsburg	WV	Replace Building/Energy Management System	NRM	\$1,648

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
5	Martinsburg	WV	Repair Steam Piping for 300 & 400 Row Buildings	NRM	\$1,502
5	Martinsburg	WV	Install Ground Source Heat Pumps in 300 Row Buildings	NRM	\$2,832
5	Martinsburg	WV	Renovate/Expand Pathology & Laboratory and Replace AC-17	NRM	\$6,144
5	Martinsburg	WV	Relocate Electrical Feeder for Physical Security Compliance	NRM	\$1,325
5	Martinsburg	WV	Renovate 501C Community Living Center Support Core	NRM	\$6,820
5	Martinsburg	WV	Renovate/Expand Eye Clinic and add New Air Handling Unit 17A	NRM	\$5,433
5	Martinsburg	WV	Renovate/Expand Surgical Service with New Elevator Tower	Minor	\$9,215
5	Martinsburg	WV	Replace Air Handling Unit-1 and Air Handling Unit-2 in Connecting Corridors	NRM	\$2,130
5	Martinsburg	WV	Correct Access Deficiencies at the Entrance to Main Hospital Building 500	NRM	\$3,003
5	Martinsburg	WV	Correct Campus Physical Security Deficiencies	NRM	\$3,003
5	Martinsburg	WV	Construct Two 12-Bed Community Living Center Residences (West Wing)	Major	\$12,977
5	Martinsburg	WV	Renovate/Expand 47-Bed Domiciliary Pod B	Minor	\$9,035
5	Martinsburg	WV	Renovate/Expand 47-Bed Domiciliary Pod C	Minor	\$9,135
5	Martinsburg	WV	Construct Surgical Specialty Care Addition	Minor	\$6,901
5	Martinsburg	WV	Renovate Acute Inpatient Psychiatric Unit on 4A	NRM	\$8,138
5	Martinsburg	WV	Renovate 2D for Surgical Offices	NRM	\$2,307
5	Martinsburg	WV	Renovate 3C for Medical Specialties	NRM	\$6,220
5	Martinsburg	WV	Renovate 3A Med/Surg Inpatient Nursing Unit to Provide Single Rooms with Private Baths	NRM	\$6,000
5	Martinsburg	WV	Renew/Expand Hagerstown Community Based Outpatient Clinic Lease	Lease	\$2,122
5	Martinsburg	WV	Construct Domiciliary Support Bldg., Renovate Vacated Space for Admin, Demolish Vacant Bldg.	Major	\$11,200
5	Martinsburg	WV	Renovate Vacated Audiology for Pharmacy and Speech Pathology	NRM	\$1,687
5	Martinsburg	WV	Renovate/Expand Rehab Medicine	NRM	\$8,910
5	Martinsburg	WV	Install Solar Photo-Voltaic Array	NRM	\$1,441
5	Martinsburg	WV	Renovate/Expand Domiciliary Pod D	Minor	\$9,235
5	Martinsburg	WV	Renovate Community Living Center 501B	NRM	\$7,251
5	Martinsburg	WV	Renovate 3B for ICU and Med/Surg Acute Step Down	NRM	\$7,967
5	Martinsburg	WV	Upgrade potable cold water distribution systems for prevention of Legionella	NRM	\$9,927
5	Martinsburg	WV	Renovate/Upgrade Nutrition & Food Service Kitchen, Bldg. 500 Basement	NRM	\$7,175
5	Martinsburg	WV	Renovate Canteen Kitchen, Bldg. 500, First Floor	NRM	\$2,308

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			Project Name – Short Description		
5	Martinsburg	WV	Install Ground Source Heat Pumps in 400 Row Buildings	NRM	\$2,750
5	Martinsburg	WV	Install Medical Gas System, West Campus	NRM	\$3,300
5	Martinsburg	WV	Replace/upgrade HVAC Mixing Boxes and associated controls, Building 500	NRM	\$5,500
5	Martinsburg	WV	Reseal exterior Windows and Install energy film, Building 500	NRM	\$2,200
5	Martinsburg	WV	Renovate Primary Care Clinics for PACT compliance, building 500, First Floor	NRM	\$5,000
5	Martinsburg	WV	Construct Isolation Suite for Emergency Department	NRM	\$1,100
5	Martinsburg	WV	Renovate former Police Service space for Women's Clinic expansion, Phase 2	NRM	\$2,200
5	Martinsburg	WV	Expand Ft. Detrick Community Based Outpatient Clinic, Phase 2	Major	\$11,000
6	Asheville	NC	Renovate Ward 3-East/West	NRM	\$5,500
6	Asheville	NC	Correct Facility Condition Assessment Deficiencies Bldg. 47 and 62	NRM	\$5,600
6	Asheville	NC	Construct Additional Parking Lot	NRM	\$1,507
6	Asheville	NC	Construct Space for Education and Admin Support Space	Minor	\$9,900
6	Asheville	NC	Correct Condition Deficiencies - Access/Storm Water/Site	NRM	\$1,430
6	Asheville	NC	Construct New SPS Addition Adjacent to Operating Room Suite	Minor	\$5,500
6	Asheville	NC	Install Ground Source Heat Pump B-14	NRM	\$1,650
6	Asheville	NC	Upgrade Domestic Water System Bldg. 47	NRM	\$3,300
6	Asheville	NC	Upgrade Heating Ventilation Air Conditioning Phase 4	NRM	\$4,180
6	Asheville	NC	Expand Community Living Center Bldg. 62	Major	\$40,875
6	Asheville	NC	Replace Chillers Bldg. 47	NRM	\$2,557
6	Asheville	NC	Develop New Energy Innovations	NRM	\$4,400
6	Asheville	NC	Correct Facility Condition Assessment Deficiencies Bldg. 47 and 62 Electrical/Energy	NRM	\$3,080
6	Asheville	NC	Replace Existing Water Closets and Urinals with Low Flow Battery Operated Fixtures/Flush Valves	NRM	\$1,650
6	Asheville	NC	Construct Primary Care Clinic	Minor	\$9,900
6	Asheville	NC	Replace Air Handling Unit 11	NRM	\$1,029
6	Asheville	NC	Asheville, NC Seismic Correction/Outpatient Services Correction	Major	\$129,027
6	Asheville	NC	Replace Pneumatic Controls with Direct Digital Controls	NRM	\$1,650
6	Asheville	NC	Construct Surgical Clinics Adjacent to Operating Suite	Minor	\$9,900
6	Asheville	NC	Construct New Sleep Lab Center	Minor	\$2,600
6	Asheville	NC	Construct Specialty Care Clinic	Minor	\$9,900
6	Durham	NC	Renovate Halls and Walls Basement, 2nd, and 3rd Floors.	NRM	\$5,000
6	Durham	NC	Replace/Repair Windows Bldg. 1,7,9,23	NRM	\$5,000

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			Project Name – Short Description		
6	Durham	NC	Upgrade 100% Outside Air Handling Units on Building 1 and Penthouse Air Handling Units in Building 1	NRM	\$1,250
6	Durham	NC	Replace Condensate and Deaerator Tanks, Boiler Stacks, and Blow-off Pit Bldg. #7	NRM	\$1,250
6	Durham	NC	Renovate Parking Garage Building #26 Elevators and Lobbies	NRM	\$1,100
6	Durham	NC	Replace Site Domestic Water Pipeline Loop	NRM	\$3,800
6	Durham	NC	Renovate Restrooms Bldg. #1 for Handicap Compliance Phase 2	NRM	\$1,500
6	Durham	NC	Improve Inpatient Privacy and Safety	NRM	\$3,070
6	Durham	NC	Install Generator, Cooling Tower, and Chiller at F-Wing Building # 1	NRM	\$5,000
6	Durham	NC	Expand Building 23 for PMRS and Prosthetics.	Minor	\$9,900
6	Durham	NC	Veteran Centered Women’s and Mental Health Expansion	Minor	\$4,900
6	Durham	NC	Replace Roofs on Building 1 and Outlying Buildings	NRM	\$1,500
6	Durham	NC	Renovate Ground Floor N Wing for Medical Administration Service	NRM	\$1,500
6	Durham	NC	Expand Operating Room Suite Building #23 N-Wing	Minor	\$5,830
6	Durham	NC	Emergency Patient Safety Access Walkway VA-Duke	NRM	\$3,300
6	Durham	NC	Expand Warehouse	Minor	\$2,000
6	Durham	NC	Correct Retro-Commissioning Deficiencies	NRM	\$1,000
6	Durham	NC	Upgrade Lightning Protection	NRM	\$1,500
6	Durham	NC	Renew HS&RD, Fiscal, and HR Office Lease at Legacy Tower	Lease	\$1,750
6	Durham	NC	Install PV System on South Side of Tower	NRM	\$4,290
6	Durham	NC	Expand SPS	Minor	\$7,200
6	Durham	NC	Create Dementia Unit	Minor	\$9,900
6	Fayetteville	NC	Correct Electrical Deficiencies	NRM	\$2,904
6	Fayetteville	NC	Construct Maintenance Shops	Minor	\$3,161
6	Fayetteville	NC	Renovate Retail Store and Storage Area	NRM	\$1,394
6	Fayetteville	NC	Repair Sanitary Sewers	NRM	\$1,455
6	Fayetteville	NC	Replace Interior and Exterior signage	NRM	\$1,075
6	Fayetteville	NC	Build an addition 10-Bed house for the Community Living Center	Minor	\$9,104
6	Fayetteville	NC	Construct an Information Technology Building	Minor	\$8,800
6	Fayetteville	NC	Perform Halls and Walls Project for Medical Center	NRM	\$7,700
6	Fayetteville	NC	Upgrade Freight Elevator in Building 3	NRM	\$1,185
6	Fayetteville	NC	Correct Access Deficiencies	NRM	\$1,521
6	Fayetteville	NC	Repair roof for the Main Building of the Medical Center	NRM	\$2,200
6	Fayetteville	NC	Replace Fancoil on Second and 1st Floor of Building 1	NRM	\$2,752
6	Fayetteville	NC	Renovate Bathrooms Ph. 2	NRM	\$2,110

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			Project Name – Short Description		
6	Fayetteville	NC	Replace Domestic Water and Steam Risers, and Valves	NRM	\$5,477
6	Fayetteville	NC	Renovate 1st floor of A-wing for Nursing Service and Fiscal	NRM	\$3,216
6	Fayetteville	NC	Renovate 3A and 3B	NRM	\$7,377
6	Fayetteville	NC	Energy Conservation Upgrades Phase 2	NRM	\$2,200
6	Fayetteville	NC	Renovate for an psychosocial rehabilitation and recovery center	NRM	\$2,600
6	Fayetteville	NC	Renovate 1st Floor C-wing PI, HAS, and HR	NRM	\$1,331
6	Fayetteville	NC	Construct a Mental Health Building	Minor	\$7,777
6	Fayetteville	NC	Correct IT Closet Deficiencies	NRM	\$1,330
6	Fayetteville	NC	Replace Underground Steam/Condensate lines and Chiller water from Maintenance area to Main Medical Building	NRM	\$5,359
6	Fayetteville	NC	Renovate Radiology to include Vascular Support	NRM	\$4,544
6	Fayetteville	NC	Landfill Gas Combined Heat and Power (CHP) Plant	NRM	\$5,500
6	Fayetteville	NC	Renew PWC Lease	Lease	\$2,802
6	Fayetteville	NC	Renovate Historical Building for Residential Rehabilitation and Treatment Program	Minor	\$6,011
6	Fayetteville	NC	Create Community Living Center Addition	Minor	\$8,987
6	Fayetteville	NC	Renovate Building 11 for Historic Preservation	NRM	\$3,636
6	Fayetteville	NC	Create an Ambulatory Surgery Clinic at Wilmington	Lease	\$3,080
6	Fayetteville	NC	Expand the Dialysis area at the existing Lease Space	NRM	\$3,476
6	Salisbury	NC	Upgrade Cable Television System	NRM	\$1,100
6	Salisbury	NC	Site Prep for Linear Accelerator	Minor	\$8,580
6	Salisbury	NC	Install Rainwater for Boiler and Cooling Tower Makeup	NRM	\$1,010
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies and Renovate Building 15	NRM	\$1,320
6	Salisbury	NC	Install New Electric Boiler	NRM	\$1,690
6	Salisbury	NC	Asbestos Abatement Various Areas	NRM	\$3,100
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies Building 1	NRM	\$1,540
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies and Renovate Buildings 16 and 18	NRM	\$1,375
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies and Renovate Building 5	NRM	\$8,910
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies Building 3	NRM	\$8,520
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies and Renovate Building 11, 17 and 17A	NRM	\$2,235
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies Building 34, 35, 36, 37 Generators/Switchgear	NRM	\$1,700

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies Building 4	NRM	\$10,900
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies Building 42	NRM	\$4,950
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies and Renovate Building 6	NRM	\$6,790
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies and Renovate Connecting Corridors and Tunnels	NRM	\$2,750
6	Salisbury	NC	Install Emergency Power for Chiller Plant and Bldg. Air Handling Units in Campus Buildings	NRM	\$9,335
6	Salisbury	NC	Install Campus Energy Management System	NRM	\$6,200
6	Salisbury	NC	Install Additional Elevators Building 2	NRM	\$2,145
6	Salisbury	NC	Install plate and frame heat exchanger for central chiller plant for winter operation	NRM	\$1,050
6	Salisbury	NC	Renovate Food and Nutrition Space Building 5	NRM	\$1,300
6	Salisbury	NC	Perform Retro Commissioning of all Existing HVAC Systems	NRM	\$1,375
6	Salisbury	NC	Install Photovoltaic Solar Panels	NRM	\$9,480
6	Salisbury	NC	Correct Security Issues: Site, Required Passenger Vehicle Stand-off Distances	NRM	\$4,400
6	Salisbury	NC	Correct Security Issues: Site Conditions with AHU's, Perimeter Barrier	NRM	\$2,200
6	Salisbury	NC	Resurface Roadways Station Wide/Sidewalk Repairs	NRM	\$1,890
6	Salisbury	NC	Replace Underground Steam Lines and Steam Stations North Campus	NRM	\$1,930
6	Salisbury	NC	Replace Remaining Old Underground Chilled and Domestic Water Lines and Gas Lines	NRM	\$1,660
6	Salisbury	NC	Replace HVAC Units in Building 16	NRM	\$1,360
6	Salisbury	NC	Replace Air Handling Units in Buildings 7, 11, 16 and 19	NRM	\$1,800
6	Salisbury	NC	Replace Cooling Tower #2 and Common Header	NRM	\$1,540
6	Salisbury	NC	Replace Entry Doors with New Vestibules in Multiple Buildings	NRM	\$1,690
6	Salisbury	NC	Replace Parking and Site Lighting	NRM	\$1,760
6	Salisbury	NC	Upgrade Elevators to Correct Facility Condition Assessment Deficiencies	NRM	\$4,360
6	Salisbury	NC	Relocate Central Clothing and Expand Sterile Processing	NRM	\$1,950
6	Salisbury	NC	Correct Building 2 Remaining Facility Condition Assessment Deficiencies	NRM	\$6,600
6	Salisbury	NC	Long Term Care Modifications	Minor	\$9,995
6	Salisbury	NC	Increase Intensive Care Unit (ICU) and Long Term Acute Care (LTAC) Bed Capacity	Minor	\$9,900
6	Salisbury	NC	Extend Chilled Water to Hospice and Audiology	NRM	\$1,320
6	Salisbury	NC	Relocate Chiller Plant	NRM	\$20,000
6	Salisbury	NC	Replace Fancoil Units Building 2	NRM	\$1,760
6	Salisbury	NC	Replace Fan Coil Units Building 4	NRM	\$1,650
6	Salisbury	NC	Construct Radiation Oncology Clinic	Minor	\$9,900

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
6	Salisbury	NC	Renovate Building 2 for Medical Surgical Modernization	NRM	\$5,500
6	Salisbury	NC	Construct Women's Clinic and Wellness Center	Minor	\$9,350
6	Salisbury	NC	New Ambulatory Surgical Center with Dialysis	NRM	\$6,600
6	Salisbury	NC	Construct Diagnostic and Interventional Center including Cath Lab and Interventional Radiology	Minor	\$9,790
6	Salisbury	NC	Correct Legionella Management Deficiencies - Critical Buildings	NRM	\$8,800
6	Salisbury	NC	Correct Accessibility Gap Deficiencies	NRM	\$8,800
6	Salisbury	NC	Correct Electrical Gap	NRM	\$1,718
6	Salisbury	NC	Renovate Building 3 for PACT and FCA Deficiencies	NRM	\$6,708
6	Salisbury	NC	Renovate Building 4-4 for Prosthetics	NRM	\$6,900
6	Salisbury	NC	Renovate Building 2-2 for Imaging and Cardiology	NRM	\$6,029
6	Salisbury	NC	Construct New South Parking Garage	Minor	\$7,453
6	Salisbury	NC	Replace Roofs on Buildings 1, 2, 3, and 4	NRM	\$5,720
6	Hampton	VA	Community Living Center Renovation / Addition	Major	\$82,500
6	Hampton	VA	James River as Heat Sink	NRM	\$1,500
6	Hampton	VA	Consolidate HVAC Systems in Building 116 - Centralized Food & Nutrition Facility	NRM	\$1,500
6	Hampton	VA	Install Energy Monitoring & Control System	NRM	\$2,420
6	Hampton	VA	Remove Chapel and Bldg. 43 from Steam System	NRM	\$1,120
6	Hampton	VA	Upgrade/Integrate Energy Management System and Replace Controls Building 17 - Canteen	NRM	\$2,200
6	Hampton	VA	Replace Exterior/Interior Lighting Campus-wide	NRM	\$1,375
6	Hampton	VA	Construct Rehabilitative Center and Associated Parking	Minor	\$9,900
6	Hampton	VA	Upgrade Steam Distribution System Mechanical Rooms in Various Buildings	NRM	\$4,300
6	Hampton	VA	Upgrade/Replace Electrical Distribution System Building 15 - Boiler Plant	NRM	\$1,045
6	Hampton	VA	Upgrade/Replace HVAC Buildings 110 /110A - Patient Care Buildings	NRM	\$1,430
6	Hampton	VA	Structural Repairs to Buildings 27 & 28 - Warehouse and Facility Maintenance Buildings	NRM	\$1,045
6	Hampton	VA	Upgrade Electrical Distribution System Various Buildings and site	NRM	\$9,790
6	Hampton	VA	Replace Steam/Condensate Laterals	NRM	\$1,860
6	Hampton	VA	Replace Storm Drains Phase I	NRM	\$2,750
6	Hampton	VA	Replace Windows Various Buildings	NRM	\$2,310
6	Hampton	VA	Renovate and Expand Inpatient Medicine Bed Unit	Minor	\$6,580
6	Hampton	VA	Renovate Admin Space in Various Buildings	NRM	\$9,900
6	Hampton	VA	Renovate Building 110 - 1st Floor	NRM	\$6,710
6	Hampton	VA	Renovate Building 110 - 2nd Floor	NRM	\$6,710
6	Hampton	VA	Renovate Building 110 - 3rd Floor	NRM	\$6,710

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
6	Hampton	VA	Renovate Building 110 - 4th Floor	NRM	\$8,910
6	Hampton	VA	Improve Security Infrastructure throughout the Facility	NRM	\$3,751
6	Hampton	VA	Correct Life Safety Deficiencies Various Patient Care Buildings	NRM	\$1,210
6	Hampton	VA	Correct Water Distribution Problems (plumbing) and Renovate Bathrooms in Various Buildings	NRM	\$4,510
6	Hampton	VA	Correct HVAC Deficiencies Building 135	NRM	\$2,200
6	Hampton	VA	Five Story Clinical expansion B-110 (110 East Addition per Master Plan)	Major	\$44,110
6	Hampton	VA	Renovate Space Vacated By Prosthetics B110 2nd Floor	NRM	\$2,200
6	Hampton	VA	Abate Buildings 31, 50, 52	NRM	\$1,375
6	Hampton	VA	Correct FCA Access Deficiencies	NRM	\$1,045
6	Hampton	VA	Correct Structural Deficiencies in Various Buildings	NRM	\$1,100
6	Hampton	VA	Renovate Elevators Various Buildings B-110, B-110A, and B-110B	NRM	\$2,200
6	Hampton	VA	Renovate Building 50 FCA deficiencies	NRM	\$4,400
6	Hampton	VA	Renovate bathrooms ADA compliance and buildings accessibility	NRM	\$6,600
6	Hampton	VA	Correct Electrical and Mechanical FCA's	NRM	\$13,200
6	Hampton	VA	Renovate and Expand Lab and Pathology	Minor	\$8,800
6	Hampton	VA	Construct ICU Tower	Minor	\$9,900
6	Hampton	VA	Abate Asbestos Various Buildings	NRM	\$6,510
6	Hampton	VA	Construct Prosthetics Facility	Minor	\$9,122
6	Hampton	VA	Renovate Building 110B for Ambulatory Care	NRM	\$2,178
6	Hampton	VA	Outpatient, Inpatient Care Addition (110B Build-Out)	Major	\$138,600
6	Hampton	VA	Correct Physical Security Requirements	NRM	\$6,829
6	Hampton	VA	Construct Parking Garage	Minor	\$9,426
6	Hampton	VA	Install Photovoltaic Electric Generation Panels on Available Roofs and Ground	NRM	\$16,500
6	Hampton	VA	SCI renovation and residence addition	Minor	\$9,692
6	Hampton	VA	Homeless and Mental Health Building	Minor	\$8,943
6	Hampton	VA	Upgrade Water Distribution System for Legionella Prevention	NRM	\$5,185
6	Hampton	VA	Renovate Building 110B for PACT and Security	NRM	\$4,840
6	Richmond	VA	Enhance Environment Of Care - Architectural Improvements - Halls/Walls III	NRM	\$2,750
6	Richmond	VA	Replace Water and Steam Valves and Piping	NRM	\$1,060
6	Richmond	VA	Replace HVAC Systems AC4, AC8 & AC9, Building 500	NRM	\$2,500
6	Richmond	VA	Upgrade Redundant Electrical Service	NRM	\$3,135
6	Richmond	VA	Upgrade Primary Switchgear	NRM	\$5,800
6	Richmond	VA	Upgrade Exterior Site Water and Sewer System	NRM	\$1,370
6	Richmond	VA	Upgrade Steam Generation System & Distribution	NRM	\$2,750
6	Richmond	VA	Construct Support Space	Minor	\$9,020
6	Richmond	VA	Upgrade Administrative Spaces	NRM	\$2,200

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
6	Richmond	VA	Renovate for Step Down Unit	NRM	\$5,962
6	Richmond	VA	Upgrade Boiler Plant Systems	NRM	\$2,700
6	Richmond	VA	Replace Cooling Systems	NRM	\$1,340
6	Richmond	VA	Replace Air Handlers SCI	NRM	\$1,790
6	Richmond	VA	Enhance Community Living Center/Hospice	Minor	\$4,400
6	Richmond	VA	Renovate OR expansion, Building 500, 3rd Floor	NRM	\$9,900
6	Richmond	VA	Replace HVAC Systems-AC19 & AC23	NRM	\$2,055
6	Richmond	VA	Enhance Cardiovascular Center	Minor	\$9,620
6	Richmond	VA	Replace HVAC Systems-AC27&AC38	NRM	\$1,930
6	Richmond	VA	Parking Lot PV Enhancement	NRM	\$5,500
6	Richmond	VA	Construct Access Support Space	Minor	\$8,525
6	Richmond	VA	Construct Specialty Care Building	Minor	\$9,020
6	Richmond	VA	Expand and Improve Imaging Access	Minor	\$9,890
6	Richmond	VA	Renovate 2nd floor Clinics	NRM	\$6,820
6	Richmond	VA	Renovate 5th Floor	NRM	\$8,800
6	Richmond	VA	Replace Roofs	NRM	\$3,630
6	Richmond	VA	Construct Spinal Cord Injury Enhancement Center	Minor	\$9,790
6	Richmond	VA	Renovate Community Living Center, Building 500, 1st floor	NRM	\$5,500
6	Richmond	VA	Expand and Enhance Community Living Center	Minor	\$9,500
6	Richmond	VA	Expand Surgical Intensive Care Unit	Minor	\$9,750
6	Richmond	VA	Renovate for Ambulatory Specialty Care Center	NRM	\$9,350
6	Richmond	VA	Renovate Sterile Processing Service	NRM	\$2,695
6	Richmond	VA	Exterior Site Improvements	NRM	\$1,200
6	Richmond	VA	Renovate 5th floor	NRM	\$6,600
6	Richmond	VA	Renovate 2F & 2G for Surgical Inpatients	NRM	\$8,250
6	Richmond	VA	Replace HVAC Systems-AC31, AC40, AC44, AC47-Second Floor	NRM	\$3,300
6	Richmond	VA	Renovate Spinal Cord Injury Unit for Privacy	NRM	\$2,772
6	Richmond	VA	Lease Northern Neck Community Based Outpatient Clinic	Lease	\$400
6	Richmond	VA	Improve Access to Primary Care	Minor	\$9,520
6	Richmond	VA	Construct GI Specialty Center	Minor	\$9,420
6	Richmond	VA	Build Administrative / Clinical Building	Minor	\$8,250
6	Richmond	VA	Lease Fredericksburg Outpatient Clinic	Lease	\$26,601
6	Salem	VA	Renovate Nutrition and Food Service	NRM	\$4,400
6	Salem	VA	Renovate for IT Improvements	NRM	\$3,250
6	Salem	VA	Restore Paving and Access Routes Phase I	NRM	\$3,850
6	Salem	VA	Refurbish Floors Halls & Walls Phase II	NRM	\$7,900
6	Salem	VA	Renovate Community Living Center	Minor	\$9,636
6	Salem	VA	Renovate and Expand Palliative Care	Minor	\$9,900
6	Salem	VA	Upgrade/Replace HVAC Systems Phase I	NRM	\$4,400
6	Salem	VA	Correct Environmental Controls	NRM	\$6,000
6	Salem	VA	Correct Sanitary Waste and Administrative Building Plumbing Deficiencies	NRM	\$5,000
6	Salem	VA	Replace/Rehab Elevators in Multiple Buildings	NRM	\$5,500
6	Salem	VA	Correct Storm water Drainage Deficiencies	NRM	\$3,300
6	Salem	VA	Construct Parking Garage	Minor	\$9,300

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
6	Salem	VA	Renovate for Patient Privacy	NRM	\$5,225
6	Salem	VA	Repair Architectural Elements	NRM	\$6,000
6	Salem	VA	Correct Electrical Study Deficiencies Phase II	NRM	\$4,950
6	Salem	VA	Renovate for Specialty Care	Minor	\$8,800
6	Salem	VA	Replace Primary Transformers	NRM	\$9,350
6	Salem	VA	Renovate for Water Quality	NRM	\$5,600
6	Salem	VA	Upgrade Fire Alarm Systems	NRM	\$3,300
6	Salem	VA	Repair Steam Distribution System	NRM	\$3,300
6	Salem	VA	Expand/Renovate Radiology and Nuclear Medicine	NRM	\$4,400
6	Salem	VA	Expand and Relocate Prosthetics	Minor	\$5,270
6	Beckley	WV	Replace Administrative Buildings	Minor	\$5,700
6	Beckley	WV	Replace Windows Building 1	NRM	\$7,700
6	Beckley	WV	Corrections to access, architectural, mechanical systems	NRM	\$2,700
6	Beckley	WV	Construct Beckley VA NHCU	Major	\$49,000
6	Beckley	WV	Construct New Specialty Care Building	Minor	\$8,780
6	Beckley	WV	Corrections to Medical Gas System	NRM	\$1,600
6	Beckley	WV	Correct Water System for Legionella	NRM	\$2,750
6	Beckley	WV	Correct Operating Room Deficiencies	NRM	\$8,470
6	Beckley	WV	Corrections to SPD	Minor	\$9,335
6	Beckley	WV	Construct Wind Mills	NRM	\$9,500
6	Beckley	WV	Remodel Hall and Walls Building 1	NRM	\$2,640
6	Beckley	WV	Corrections to Facility Condition Assessment Electrical, Architectural and Structural	NRM	\$2,240
6	Beckley	WV	Renovate Inpatient Rooms and Nursing Stations on CLC	NRM	\$7,485
6	Beckley	WV	Correct IT Infrastructure Deficiencies	NRM	\$1,485
6	Beckley	WV	Correct Domestic Water Supply System	NRM	\$3,025
6	Beckley	WV	Correct High Voltage Deficiencies	NRM	\$4,840
6	Beckley	WV	Upgrade Boiler Plant System	NRM	\$3,850
7	Birmingham	AL	Replace Callahan Eye Foundation Hospital Lease	Lease	\$1,076
7	Birmingham	AL	Expand / Replace Direct Digital Control - 3	NRM	\$2,200
7	Birmingham	AL	Improve Heating Ventilation Air Conditioning System Test and Balance	NRM	\$1,650
7	Birmingham	AL	Improve Public Area Functionality	NRM	\$2,970
7	Birmingham	AL	Install New Finishes - 4th and 5th Floor Patient Rooms	NRM	\$4,700
7	Birmingham	AL	Replace/Upgrade Heating and Cooling Controls - Phase III	NRM	\$2,750
7	Birmingham	AL	Implement Holistic Feasibility Study Recommendations	Minor	\$5,600
7	Birmingham	AL	Replace/Upgrade Medical Gas System	NRM	\$3,850
7	Birmingham	AL	Expand Health and Education Resource Center	NRM	\$2,750
7	Birmingham	AL	Expand Specialty Care Clinics into Dental Clinic Space	NRM	\$5,500
7	Birmingham	AL	Expand Specialty Care Clinics into former 2nd and 3rd floor Mental Health Clinics	NRM	\$4,400

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			Project Name – Short Description		
7	Birmingham	AL	Relocate Office of Information & Technology to Allow for Research Expansion	NRM	\$2,750
7	Birmingham	AL	Expand Research Services and Lobby Renovation	NRM	\$3,250
7	Birmingham	AL	Replace Bessemer Community Based Outpatient Clinic Lease	Lease	\$1,556
7	Birmingham	AL	Replace Steam Distribution System	NRM	\$5,500
7	Birmingham	AL	Renovate for Specialty Care Clinics and Business Management Services	NRM	\$4,400
7	Birmingham	AL	Expand Administrative Services - Lease	Lease	\$3,430
7	Birmingham	AL	Replace Finishes on Ground Floor	NRM	\$1,375
7	Birmingham	AL	Replace Finishes on 3rd Floor of Blind Rehabilitation Center	NRM	\$1,375
7	Birmingham	AL	Replace Windows Phase III	NRM	\$2,200
7	Montgomery	AL	Repair FCA Noted Site Deficiencies in the Water Mains, Natural Fuel System and Steam Distribution Lines	NRM	\$1,270
7	Montgomery	AL	Improve Streets and Parking Lots	NRM	\$2,000
7	Montgomery	AL	Improve Information Technology Infrastructure - West Campus	NRM	\$1,000
7	Montgomery	AL	Improve Emergency Switchgear B-1 - West Campus	NRM	\$2,000
7	Montgomery	AL	Improve Urgent Care/Administration/Police & Security	NRM	\$3,000
7	Montgomery	AL	Relocate Day Surgery and Outpatient Pulmonary Medicine	NRM	\$2,300
7	Montgomery	AL	Dispose of Building #40	NRM	\$9,900
7	Montgomery	AL	Construct Building #40 Replacement - West	Minor	\$9,636
7	Montgomery	AL	Replace Flashing, Counter flashing, Gutters, and Downspouts for all Roof Types on Building #1 - West Campus	NRM	\$1,641
7	Montgomery	AL	Improve and Renovate Various Areas for Pharmacy, Pathology and Surgery - West	NRM	\$9,600
7	Montgomery	AL	Dispose and backfill building #7	NRM	\$4,000
7	Montgomery	AL	Improve Energy Options - Replace Boiler Plant/Co Generation	NRM	\$12,280
7	Montgomery	AL	Expand / Replace Direct Digital Controls	NRM	\$1,000
7	Montgomery	AL	Repair and Improve Roof Efficiency	NRM	\$2,000
7	Montgomery	AL	Improve Interior Lighting Retrofits	NRM	\$2,000
7	Montgomery	AL	Improve Chiller Efficiency	NRM	\$1,000
7	Montgomery	AL	Improve Energy Efficient Heating, Ventilation, Air Conditioning System - Phase IV	NRM	\$1,000
7	Montgomery	AL	Improve Energy Efficient Heating, Ventilation, Air Conditioning System - Phase III	NRM	\$1,000
7	Montgomery	AL	Improve Energy Efficient Heating, Ventilation, Air Conditioning System - Phase II	NRM	\$1,000
7	Montgomery	AL	Expand Fuel Options - Compressed Natural Gas	NRM	\$1,000
7	Montgomery	AL	Expand Fuel Options - Biodiesel Station	NRM	\$2,000
7	Montgomery	AL	Implement Holistic Feasibility Study Recommendations - Montgomery	NRM	\$8,000

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			Project Name – Short Description		
7	Tuscaloosa	AL	Expand Laundry Services	Minor	\$1,820
7	Tuscaloosa	AL	Expand Dietetics Facility	NRM	\$1,650
7	Tuscaloosa	AL	Expand Dental Clinic	Minor	\$2,750
7	Tuscaloosa	AL	Improve Site Security/Access Control	NRM	\$4,088
7	Tuscaloosa	AL	Correct FCA Deficiencies Building 137	NRM	\$3,300
7	Tuscaloosa	AL	Correct FCA Deficiencies Building 1	NRM	\$7,700
7	Tuscaloosa	AL	Correct FCA Deficiencies Building 3	NRM	\$2,580
7	Tuscaloosa	AL	Improve Building 4, Auditorium and HBPC	NRM	\$1,848
7	Tuscaloosa	AL	Correct FCA Deficiencies Building 40	NRM	\$5,690
7	Tuscaloosa	AL	Correct FCA Deficiencies Building 5	NRM	\$1,895
7	Tuscaloosa	AL	Improve Access to Building 61	NRM	\$2,570
7	Tuscaloosa	AL	Improve Site Conditions	NRM	\$2,851
7	Tuscaloosa	AL	Modernize Building 135 and Building 63	NRM	\$3,460
7	Tuscaloosa	AL	Expand/Replace Direct Digital Control - 4	NRM	\$2,200
7	Tuscaloosa	AL	Correct FCA Deficiencies Building 38 and Building 12	NRM	\$1,980
7	Tuscaloosa	AL	Expand Mental Health Outpatient	NRM	\$5,500
7	Tuscaloosa	AL	Improve Buildings B17, B18, B41, & B138	NRM	\$1,320
7	Tuscaloosa	AL	Masonry Restoration	NRM	\$1,980
7	Tuscaloosa	AL	Elevator Upgrades	NRM	\$800,100
7	Tuscaloosa	AL	Correct FCA Deficiencies Building 2	NRM	\$1,210
7	Tuscaloosa	AL	Expand Research Services	NRM	\$2,310
7	Tuscaloosa	AL	Install CHP Plant	NRM	\$9,990
7	Tuscaloosa	AL	Legionella Precautions Phase II	NRM	\$2,300
7	Tuskegee	AL	Improve Building #68 - Mechanical Renovations	NRM	\$5,408
7	Tuskegee	AL	Repair Facility Condition Assessment - Mechanical Deficiencies, Buildings #3A, #4,	NRM	\$3,000
7	Tuskegee	AL	Renovate Vacated Dental and Podiatry Space for Specialty Care	NRM	\$5,740
7	Tuskegee	AL	Improve East Campus Upgrades in the Emergency System, Secondary Distribution and Primary Switchgear	NRM	\$3,965
7	Tuskegee	AL	Repair Electrical FCA Deficiencies in Buildings #65 and #68	NRM	\$1,400
7	Tuskegee	AL	Repair Facility Condition Assessment Water Deficiencies Found on Site	NRM	\$1,000
7	Tuskegee	AL	Improve Site - Building # 120 Access Deficiencies - East	NRM	\$1,923
7	Tuskegee	AL	Repair the Roof on Buildings #3,#3A,#4A,#65,#83,#88,#97,#120 and #129	NRM	\$2,090
7	Tuskegee	AL	Construct Community Living Center Cottages - II	Minor	\$6,000
7	Tuskegee	AL	Renovate Vacant Space in Building #3 for Specialty Care	NRM	\$4,430
7	Tuskegee	AL	Upgrade Existing Site IT Infrastructure	NRM	\$1,452
7	Tuskegee	AL	Replace and Renovate Telecommunications Rooms in Functioning Buildings	NRM	\$2,200
7	Tuskegee	AL	Repair FCA Electrical Deficiencies in Buildings #5,#12,#14	NRM	\$1,092

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
7	Tuskegee	AL	Replace Air Handling and Heating Systems in Building #3A	NRM	\$1,330
7	Tuskegee	AL	Replace Refrigeration Equipment for Building #120 and #97	NRM	\$1,192
7	Tuskegee	AL	Expand Heating in Tuskegee Hospital	NRM	\$2,000
7	Tuskegee	AL	Improve Energy Conservation Project Phase IV	NRM	\$2,000
7	Tuskegee	AL	Expand and Install Energy Efficient Roof Coating	NRM	\$2,000
7	Tuskegee	AL	Construct Outpatient Mental Health Clinic	Minor	\$3,000
7	Tuskegee	AL	Expand and Install an Additional Security System - Phase 3	NRM	\$3,070
7	Tuskegee	AL	Improve Interior Lighting	NRM	\$2,000
7	Tuskegee	AL	Buildings to be Demolished - #19 through #29 and #63	Minor	\$4,001
7	Tuskegee	AL	Construct New Community Living Cottages - I	Minor	\$9,889
7	Tuskegee	AL	Construct Community Living Center Cottage - III	Minor	\$6,000
7	Tuskegee	AL	Construct Community Living Center - IV	Minor	\$6,000
7	Tuskegee	AL	Correct Heating and Cooling in Buildings #5 and #68	NRM	\$3,000
7	Tuskegee	AL	Install HVAC Units for Buildings #14, #15, #88 and #65	NRM	\$2,500
7	Tuskegee	AL	Replace Building #4A Fan Coil Units	NRM	\$2,000
7	Tuskegee	AL	Repair FCA Electrical Deficiencies on the Tuskegee Site	NRM	\$1,452
7	Tuskegee	AL	Implement Holistic Feasibility Study Recommendation -Tuskegee	NRM	\$5,000
7	Atlanta	GA	Repair, Replace and Upgrade All Roadways, Sidewalks and Wayfinding Signage Deficiencies at Atlanta VAMC Campus	NRM	\$7,375
7	Atlanta	GA	Correct Building Pressurization in Buildings 1A, 1B and 1C	NRM	\$3,063
7	Atlanta	GA	Replace Mechanical Systems-Building 1B	NRM	\$2,530
7	Atlanta	GA	Short-term Extension of Austell, GA Community Based Outpatient Clinic Lease	Lease	\$1,019
7	Atlanta	GA	Lease Renewal and Expansion of Decatur, GA Administrative 1 Lease	Lease	\$1,955
7	Atlanta	GA	OOO Lease to Replace Decatur, GA Administrative 2 Lease	Lease	\$1,270
7	Atlanta	GA	Construct New Clinical Research Building at Atlanta VAMC	Major	\$149,384
7	Atlanta	GA	Replace Pneumatic Controls with Direct Digital Control (DDC) and Upgrade with Variable Air Volume (VAV) Control Boxes	NRM	\$3,110
7	Atlanta	GA	Remove (Abate) Asbestos Facility Wide	NRM	\$1,513
7	Atlanta	GA	Install New (3rd) Air Handling Unit in Building 1C	NRM	\$2,770
7	Atlanta	GA	Replace Main Tower Windows in Building 1A	NRM	\$4,312
7	Atlanta	GA	Replace/Upgrade Mechanical Systems for Surgical Suites	NRM	\$2,520

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			Project Name – Short Description		
7	Atlanta	GA	Renovate, Relocate and Expand Spinal Cord Injury and Traumatic Brain Injury Services with New Main Lobby on 1st Floor Building 1A for	Minor	\$4,949
7	Atlanta	GA	Renovate and Expand Medical/Surgical Inpatient Services on 11th Floor Building 1C Nursing Tower	NRM	\$7,187
7	Atlanta	GA	Renovate and Expand Sterile Processing Services-Phase II on Ground Floor Building 1C	NRM	\$2,723
7	Atlanta	GA	Implement Retrocommissioning Recommendation - 3	NRM	\$2,200
7	Atlanta	GA	Retrofit Lighting for Energy Savings	NRM	\$1,320
7	Atlanta	GA	Lease Renewal and Expansion of Atlanta, GA Warehouse 2 Lease	Lease	\$1,701
7	Atlanta	GA	Replacement Lease For Henry County, GA Community Based Outpatient Clinic	Lease	\$1,725
7	Atlanta	GA	Replace Roofing Building 1A	NRM	\$1,525
7	Atlanta	GA	Upgrade IT Comm Closets for Security and Equipment Systems, Add Computer Room Air Conditioning, and Replace Wet Sprinkler System Across Atlanta VAMC and Clinics	NRM	\$1,047
7	Atlanta	GA	Upgrade Elevators in Buildings 1A and 1B	NRM	\$3,700
7	Atlanta	GA	Upgrade Transformers to High Efficiency	NRM	\$2,750
7	Atlanta	GA	Renovate and Expand Blood Lab to Upgrade Equipment and Improve Functional Space	NRM	\$1,650
7	Atlanta	GA	Renovate and Consolidate Geriatrics Clinics and Geriatric Research on CLC 2nd Floor Bldg. 1D	NRM	\$3,410
7	Atlanta	GA	Construct New Building to Expand Medical/Surgical Specialty Care Services	Minor	\$6,865
7	Atlanta	GA	Renovate and Expand Chaplaincy Service Spaces on 1st Floor Bldg. 1C	NRM	\$1,205
7	Atlanta	GA	Construct New 2nd Floor PACU Expansion	Minor	\$5,413
7	Atlanta	GA	Research Sub-Zero Freezer Controlled Storage Building	Minor	\$4,103
7	Atlanta	GA	Renovate and Upgrade Main N&FS Kitchen	NRM	\$9,350
7	Atlanta	GA	Renovate CLC Kitchen for Cook-To-Order Service	NRM	\$3,300
7	Atlanta	GA	Construct New Surgical OR Suite Expansion	Minor	\$9,833
7	Augusta	GA	Renovate Downtown Medical and Surgical Wards	NRM	\$7,700
7	Augusta	GA	Relocate Building 801 Prosthetics and Warehouse	NRM	\$3,300
7	Augusta	GA	Renovate Building 801 Bathroom Facilities	NRM	\$2,101
7	Augusta	GA	Upgrade Downtown Parking and Road Surfaces	NRM	\$2,438
7	Augusta	GA	Improve/Upgrade Downtown Campus Site	NRM	\$1,100
7	Augusta	GA	Replace Gamma Camera, B801	NRM	\$1,100
7	Augusta	GA	Renovate Downtown Information Technology Areas	NRM	\$2,000
7	Augusta	GA	Renovate Building 801 Specialty Care Clinics	NRM	\$8,000
7	Augusta	GA	Renovate Emergency Room and Urgent Care Center, Building 801	NRM	\$4,000

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
7	Augusta	GA	Expand Aiken Community Based Outpatient Clinic	Lease	\$2,186
7	Augusta	GA	Renovate Building 801 Administrative Areas	NRM	\$2,200
7	Augusta	GA	Renovate Downtown Mechanical Spaces	NRM	\$2,200
7	Augusta	GA	Renovate Building 801 Interior Finishes	NRM	\$3,300
7	Augusta	GA	Renovate Building 802 Energy Plant	NRM	\$4,400
7	Augusta	GA	Expand/Add Wing Building 801 for Acute Inpatient Medicine	Minor	\$8,800
7	Augusta	GA	Implement Recommendations of Holistic Feasibility Study	NRM	\$3,850
7	Augusta	GA	Expand Downtown Parking Deck	Minor	\$8,800
7	Augusta	GA	Upgrade Downtown Electrical Distribution Systems	NRM	\$3,300
7	Augusta	GA	Replace Bldg. 801 & 802 Exterior Wall Panels and Windows, Phase 1	NRM	\$8,000
7	Augusta	GA	Replace Bldg. 801 & 802 Exterior Wall Panels and Windows, Phase 2	NRM	\$8,000
7	Augusta	GA	Renovate Blind Rehabilitation Wing 1B, B110	NRM	\$4,400
7	Augusta	GA	Renovate Uptown Pool Area	NRM	\$3,300
7	Augusta	GA	Improve Campus Landscaping Uptown	NRM	\$1,650
7	Augusta	GA	Renovate Information Technology Areas, Building 110	NRM	\$2,200
7	Augusta	GA	Replace Roofs Uptown	NRM	\$2,750
7	Augusta	GA	Renovate Building 110 Bathroom Facilities	NRM	\$4,802
7	Augusta	GA	Upgrade Information Technology Infrastructure Uptown	NRM	\$2,200
7	Augusta	GA	Renovate Building 110 Administrative Areas	NRM	\$2,200
7	Augusta	GA	Improve Surface Parking and Roadway Uptown	NRM	\$2,200
7	Augusta	GA	Replace Water and Sewer Line Uptown	NRM	\$5,000
7	Augusta	GA	Renovate Primary Care Clinic A and Urgent Care Center	NRM	\$3,300
7	Augusta	GA	Renovate Building 110, 4th Floor for Administration	NRM	\$4,400
7	Augusta	GA	Renovate Building 110 Halls and Walls, Phase 1	NRM	\$5,500
7	Augusta	GA	Upgrade Cable TV and Master Antenna Uptown	NRM	\$1,100
7	Augusta	GA	Replace Air Handling Units, Phase 1	NRM	\$1,200
7	Augusta	GA	Relocate Podiatry Clinic to Bldg. 110	NRM	\$1,870
7	Augusta	GA	Relocate Dermatology Clinic to Bldg. 110	NRM	\$1,870
7	Augusta	GA	Replace Underground Fuel Oil Tanks Uptown	NRM	\$3,300
7	Augusta	GA	Replace Bldg. 110 Operable Exterior Windows	NRM	\$6,908
7	Augusta	GA	Renovate B79 Chiller Plant	NRM	\$3,300
7	Augusta	GA	Renovate the Building 110 3F Mental Health Clinic	NRM	\$2,200
7	Augusta	GA	Replace Downtown Roof	NRM	\$2,200
7	Augusta	GA	Correct Seismic Bracing Deficiencies, Downtown	Minor	\$8,800
7	Augusta	GA	Renovate 2A and 2B Imaging, Building 801	NRM	\$4,000
7	Augusta	GA	Expand/Replace Direct Digital Control, Building 801	NRM	\$3,764

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
7	Augusta	GA	Install Efficient Cooling Equipment, Building 802	NRM	\$1,100
7	Augusta	GA	Install Solar Photovoltaic System, Building 802	NRM	\$3,500
7	Augusta	GA	Correct Fire and Safety Deficiencies, Downtown	NRM	\$2,200
7	Augusta	GA	Renovate Building 801 Entrances, Waiting Areas and Lobbies	NRM	\$2,750
7	Augusta	GA	Upgrade Information Technology Infrastructure, Downtown	NRM	\$2,200
7	Augusta	GA	Repair Building 801 Exterior Shell, Tuck-Pointing and Skylights	NRM	\$1,100
7	Augusta	GA	Replace/Upgrade Cable TV & Master Antenna Downtown	NRM	\$1,100
7	Augusta	GA	Renovate and Upgrade Operating Rooms- Phase 2	NRM	\$9,900
7	Augusta	GA	Upgrade Elevator Systems, Building 801	NRM	\$6,309
7	Augusta	GA	Install Lighting Retrofit, PH 2 B801	NRM	\$4,400
7	Augusta	GA	Expand Spinal Cord Injury Clinic, Phase 4	Minor	\$9,600
7	Augusta	GA	Renovate for Patient Privacy, Building 801, Wing 6C	NRM	\$5,400
7	Augusta	GA	Convert B801 G Wing for SCI Long Term Care	NRM	\$3,000
7	Augusta	GA	Renovate Palliative Care Rooms	NRM	\$1,600
7	Augusta	GA	Replace Water Lines, Building 801, Phase 6	NRM	\$2,300
7	Augusta	GA	Renovate Primary Care Clinics B & C	NRM	\$4,400
7	Augusta	GA	Correct Uptown Fire and Safety Deficiencies	NRM	\$2,777
7	Augusta	GA	Replace Boiler Plant / CHP	NRM	\$11,000
7	Augusta	GA	Renovate Building 110 Entrances, Waiting Areas and Lobbies	NRM	\$3,000
7	Augusta	GA	Install Building 110 Mechanical Control Solutions, Phase 2	NRM	\$2,200
7	Augusta	GA	Upgrade Elevator Systems Uptown	NRM	\$5,687
7	Augusta	GA	Repair Uptown Curbs, Gutters and Walkways	NRM	\$2,200
7	Augusta	GA	Install Lighting Retrofit for Uptown Buildings	NRM	\$3,300
7	Dublin	GA	Repurpose Support Space into Swing Space	NRM	\$8,800
7	Dublin	GA	Renovate 5B North for Specialty Care	NRM	\$2,268
7	Dublin	GA	Renovate 3B for Lab & Pathology	NRM	\$1,854
7	Dublin	GA	Replace Building 16 Air Handling Units	NRM	\$3,780
7	Dublin	GA	Replace Building 1 Air Handling Unit	NRM	\$3,240
7	Dublin	GA	Construct Community Living Center	Minor	\$9,784
7	Dublin	GA	Construct Outpatient Dental & Audiology Clinic	Minor	\$9,503
7	Dublin	GA	Construct Outpatient Primary Care Clinic	Minor	\$9,798
7	Dublin	GA	Construct Outpatient Specialty Care Clinic	Minor	\$7,047
7	Dublin	GA	Construct Outpatient Urgent Care Clinic	Minor	\$8,631
7	Dublin	GA	Replace Brunswick Community Based Outpatient Clinic Lease	Lease	\$2,510
7	Dublin	GA	Renovate Kitchen, Canteen, Food Service Dining Area	NRM	\$6,527
7	Dublin	GA	Upgrade Building Access Control System	NRM	\$1,850
7	Dublin	GA	Relocate Prosthetics and Rehabilitation Medicine to Building 19A	NRM	\$1,186
7	Dublin	GA	Upgrade Hydraulic Elevators	NRM	\$2,100

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
7	Dublin	GA	Relocate Radiology and Nuclear Med to 5A	NRM	\$3,810
7	Dublin	GA	Relocate Administrative Services to 9A	NRM	\$1,514
7	Dublin	GA	Relocate Homeless Domiciliary from 8B to 12B	NRM	\$2,313
7	Dublin	GA	Correct Architectural Deficiencies	NRM	\$8,100
7	Dublin	GA	Renovate Building 4 for Police and Administrative Services	NRM	\$3,485
7	Dublin	GA	Construct Standalone Domiciliary	Minor	\$8,332
7	Dublin	GA	Relocate Community Living Center from 19B to 6B	NRM	\$2,313
7	Dublin	GA	Implement Water Conservation Measures	NRM	\$1,100
7	Dublin	GA	Repair Mechanical and Utility Deficiencies	NRM	\$3,300
7	Dublin	GA	Open Dublin Medical Annex	Lease	\$1,163
7	Dublin	GA	Replace Albany VA Clinic Lease	Lease	\$8,120
7	Charleston	SC	Implement Water Conservation Measures	NRM	\$1,210
7	Charleston	SC	Renovate Primary Care and Dental Areas for Specialty Care	NRM	\$5,100
7	Charleston	SC	Expand and Renovate Emergency Department and Health Administration Service, Phase II	NRM	\$2,200
7	Charleston	SC	2nd Floor Research Building Addition for Specialty Care	Minor	\$9,800
7	Charleston	SC	Expand Laboratory Spaces	NRM	\$2,500
7	Charleston	SC	Construct/Renovate Pharmacy	Minor	\$3,673
7	Charleston	SC	Construct Parking Deck, Phase II	Minor	\$9,900
7	Charleston	SC	Expand Sterile Processing Service into vacated Rehab Medicine and Prosthetics	NRM	\$7,500
7	Charleston	SC	Remove Asbestos Containing Material Throughout Medical Center	NRM	\$1,100
7	Charleston	SC	Correct Parking Lot Structural Issues	Minor	\$10,000
7	Charleston	SC	Renovate 4A Center Core for Inpatient Beds	NRM	\$5,000
7	Charleston	SC	Construct Additional Passenger Elevator	NRM	\$2,500
7	Charleston	SC	Resurface and Restripe Parking Lot	NRM	\$1,500
7	Charleston	SC	Construct Second Parking Deck (Phase I)	Minor	\$9,790
7	Charleston	SC	Construct CLC Phase II (Beaufort)	Minor	\$9,900
7	Charleston	SC	Dental Clinic - Savannah	Lease	\$850
7	Charleston	SC	Dental Clinic - Myrtle Beach	Lease	\$850
7	Charleston	SC	Construct Second Parking Deck (Phase II)	Minor	\$9,790
7	Charleston	SC	Lighting Energy Project	NRM	\$2,200
7	Charleston	SC	Implement Steam Audit Recommendations - 5	NRM	\$1,110
7	Charleston	SC	Update Mechanical Systems	NRM	\$8,580
7	Charleston	SC	Replace Air Handling Unit 17 and 18	NRM	\$2,500
7	Charleston	SC	Replace Air Handling Units 20 and 21	NRM	\$2,500
7	Charleston	SC	Expand Surgery Procedure and Support Area	NRM	\$9,900
7	Charleston	SC	Expand/Replace Direct Digital Control	NRM	\$2,200
7	Charleston	SC	Update Utility Infrastructure Distribution and Collection Systems	NRM	\$6,490
7	Charleston	SC	Correct/Repair External Architectural Barriers and Structures	NRM	\$6,380
7	Charleston	SC	Air Emissions Retrofit/Study	NRM	\$1,350
7	Charleston	SC	Construct CLC Phase I	Minor	\$9,900
7	Charleston	SC	3rd & 4th Floor Research Addition	Minor	\$9,900

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			Project Name – Short Description		
7	Charleston	SC	Address Potential Legionella Issues (Phase II)	NRM	\$10,000
7	Charleston	SC	3rd Floor Addition to VEC Building for Inpatient MH	Minor	\$9,900
7	Charleston	SC	4th & 5th Floor Additions to VEC Building	Minor	\$9,900
7	Charleston	SC	Correct Remaining Security Deficiencies	NRM	\$3,850
7	Charleston	SC	5th Floor Research Building Addition	Minor	\$7,150
7	Charleston	SC	Relocation of existing CBOC Beaufort, SC	Minor	\$4,828
7	Charleston	SC	Outpatient Ambulatory Care Center	Lease	\$10,409
7	Columbia	SC	Replace Hot Water Piping	NRM	\$1,842
7	Columbia	SC	Improve Storm Water Drainage	NRM	\$1,688
7	Columbia	SC	Repair and Replace Roofing	NRM	\$2,252
7	Columbia	SC	Waterproof and Renovate Building 22 Basement	NRM	\$3,223
7	Columbia	SC	Repair and Renovation of Roads	NRM	\$3,325
7	Columbia	SC	Renovate Canteen	NRM	\$3,860
7	Columbia	SC	New Overhead Paging System	NRM	\$2,232
7	Columbia	SC	Replace B100 VAV Boxes	NRM	\$2,566
7	Columbia	SC	Renovate OR Suite Phase II	NRM	\$9,200
7	Columbia	SC	Implement Water Conservation Measures 544	NRM	\$6,050
7	Columbia	SC	Expand/Replace Direct Digital Control - 2	NRM	\$2,200
7	Columbia	SC	Implement Lighting Improvements - 3	NRM	\$1,765
7	Columbia	SC	Install Solar Assisted Water Heater 544	NRM	\$1,650
7	Columbia	SC	Correct Seismic Deficiencies - Building 22	Minor	\$6,139
7	Columbia	SC	Correct Seismic Deficiencies - B101	Minor	\$6,139
7	Columbia	SC	Correct Physical Security Deficiencies	NRM	\$6,139
7	Columbia	SC	Renovate 4 South for Cardiology - Master Plan	NRM	\$5,940
7	Columbia	SC	Parking Paving Upgrades	NRM	\$4,140
7	Columbia	SC	Construct Combined Heat and Power Project	NRM	\$4,500
7	Columbia	SC	Phase I Seismic Deficiency Improvement Clinical Space	Minor	\$7,700
7	Columbia	SC	Ambulatory Surgery Suite - Renovation	NRM	\$8,800
7	Columbia	SC	New Fire Alarm Voice Evacuation System	NRM	\$1,372
7	Columbia	SC	Construct Outpatient Optometric Treatment Center	Minor	\$7,787
7	Columbia	SC	Replace Columbia South Carolina Administrative Space Lease	Lease	\$1,058
7	Columbia	SC	Renovation: Non-Clinical Space: Administration	Minor	\$5,655
7	Columbia	SC	Construct Dental Annex	Minor	\$6,775
7	Columbia	SC	Renovate Research Laboratories Phase II	NRM	\$3,630
7	Columbia	SC	Renovate Research Laboratories Phase III	NRM	\$5,803
8	Bay Pines	FL	Expand Imaging Into Vacated Warehouse Space 1st Floor Building 100	NRM	\$1,950
8	Bay Pines	FL	Renovate Laboratory Building 100	NRM	\$4,595
8	Bay Pines	FL	Replace Corroded Galvanized Water Piping with Copper - Building 100	NRM	\$1,425
8	Bay Pines	FL	Renovate Kitchen - Building 100	NRM	\$6,500
8	Bay Pines	FL	Renovate Operating Rooms 5 and 6 - Building 100	NRM	\$1,800
8	Bay Pines	FL	Resolve Sterile Processing Service Temperature, Humidity, Air Change and Air Flow Deficiencies	NRM	\$3,465

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			Project Name – Short Description		
8	Bay Pines	FL	Install Radio Frequency Identification (RFID) Patient Location System	NRM	\$3,520
8	Bay Pines	FL	Renovate "Service Mall" Area Building 100	NRM	\$2,585
8	Bay Pines	FL	Renovate Patient Wards Building 100, 5A & 4D	NRM	\$9,600
8	Bay Pines	FL	Resolve Facility Condition Assessment Issues Building 23	NRM	\$6,810
8	Bay Pines	FL	Expand Imaging - Lee County Healthcare Center	Minor	\$5,135
8	Bay Pines	FL	Renovate Domiciliary Building 102 Phase I	NRM	\$3,740
8	Bay Pines	FL	Construct Additional Parking Garage	Minor	\$9,075
8	Bay Pines	FL	Renovate Mechanical Systems - Building 102 Domiciliary - Phase II	NRM	\$3,811
8	Bay Pines	FL	Renovate Mechanical Systems - Building 102 Domiciliary - Phase III	NRM	\$3,800
8	Bay Pines	FL	Relocate Sterile Process Service (SPS) - Building 100	NRM	\$7,425
8	Bay Pines	FL	Repurpose Emergency Department Space for Psychiatric Observation Area - Building 100	NRM	\$1,350
8	Bay Pines	FL	Correct Architectural Facility Condition Assessment Deficiencies - Building 71	NRM	\$3,850
8	Bay Pines	FL	Correct Facility Condition Assessment Deficiencies - Structural	NRM	\$3,245
8	Bay Pines	FL	Install Solar Photovoltaic System Building 100 Roof	NRM	\$3,045
8	Bay Pines	FL	Replace Deteriorated Fiber Data and Telecom Backbone System	NRM	\$4,665
8	Bay Pines	FL	Construct Geriatric Primary Care Clinic	Minor	\$5,514
8	Bay Pines	FL	Renovate Radiology Office and Waiting Areas - Building 100	NRM	\$1,595
8	Bay Pines	FL	Enhance Police Radio Communications Antenna Repeater System	NRM	\$1,320
8	Bay Pines	FL	Correct Facility Condition Assessment Deficiencies - Mechanical	NRM	\$1,760
8	Bay Pines	FL	Construct Audiology/Ear Nose & Throat/Speech Clinic	Minor	\$9,515
8	Bay Pines	FL	Construct Drive-Through Outpatient Pharmacy	Minor	\$8,773
8	Bay Pines	FL	Improve Traffic Flow on the Bay Pines Campus	NRM	\$5,690
8	Bay Pines	FL	Renovate Radiology Support Areas	NRM	\$1,358
8	Gainesville	FL	Improve Mechanical Piping Systems in Building 64 - Lake City	NRM	\$2,420
8	Gainesville	FL	Construct Outpatient Building 1 - Lake City	Minor	\$9,212
8	Gainesville	FL	Expand Building 19 Facility Support Services Areas - Lake City	Minor	\$8,250
8	Gainesville	FL	Upgrade Chilled Water Loop Phase 2 - Lake City	NRM	\$3,850
8	Gainesville	FL	Upgrade Chilled Water Loop Phase 3 - Lake City	NRM	\$3,300
8	Gainesville	FL	Replace Finishes Community Living Center and Hospice - Lake City	NRM	\$2,244

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			Project Name – Short Description		
8	Gainesville	FL	Renovate Emergency Department (ED) for Radiology - Lake City	NRM	\$1,000
8	Gainesville	FL	Expand Ambulatory Care Building - 4th Floor	Minor	\$9,900
8	Gainesville	FL	Construct addition to Building 19	Minor	\$7,000
8	Gainesville	FL	Construct Swing Space - Lake City	Minor	\$9,900
8	Gainesville	FL	Expand Building 1 (1A) - Lake City	Minor	\$9,900
8	Gainesville	FL	Construct Swing Space Building	Major	\$19,900
8	Gainesville	FL	Expand Ambulatory Care Building - 3rd Floor - Lake City	Minor	\$7,102
8	Gainesville	FL	Install Thermal Storage System - Lake City	NRM	\$2,200
8	Gainesville	FL	Improve Mechanical and Plumbing Systems in Multiple Buildings	NRM	\$6,600
8	Gainesville	FL	Expand Community Living Center Pod 1A - Lake City	Minor	\$9,082
8	Gainesville	FL	Separate Electrical Life Safety System	NRM	\$3,100
8	Gainesville	FL	Replace Damaged Roofs at the campus and Tuck-point buildings (Facility Condition Assessment)	NRM	\$9,500
8	Gainesville	FL	Renovate Ambulatory Care Area - Building 1 (Facility Condition Assessment)	NRM	\$7,150
8	Gainesville	FL	Replace Sanitary Sewer Piping (Facility Condition Assessment)	NRM	\$5,500
8	Gainesville	FL	Renovate Laboratory Area for Radiology Service Expansion	NRM	\$9,350
8	Gainesville	FL	Upgrade Light Fixtures to Light-Emitting Diode Fixtures	NRM	\$3,750
8	Gainesville	FL	Renovate Old Unit for Hemodialysis Unit	NRM	\$4,850
8	Gainesville	FL	Correct Facility Condition Assessment Deficiencies	NRM	\$9,350
8	Gainesville	FL	Replace and Glaze Windows - Lake City	NRM	\$3,630
8	Gainesville	FL	Renovate Vacated Medical Center Space	NRM	\$9,900
8	Gainesville	FL	Install Ground Source Heat Pumps	NRM	\$1,375
8	Gainesville	FL	Expand and Replace Existing Marianna Community Based Outpatient Clinic Lease	Lease	\$1,382
8	Gainesville	FL	Construct Parking Garage - Lake City	Minor	\$9,740
8	Gainesville	FL	Renovate Common Area Restrooms	NRM	\$4,100
8	Gainesville	FL	Construct Third, Fourth and Fifth Floors of Parking Garage # 2	Minor	\$9,750
8	Gainesville	FL	Construct North Side of Parking Garage # 3	Minor	\$9,950
8	Gainesville	FL	Install Emergency Generator and Automatic Transfer Switches	NRM	\$5,450
8	Gainesville	FL	Renovate Stairs	NRM	\$2,700
8	Gainesville	FL	Install Perimeter Fence VAMC Malcom Randall - Security Facility Condition Assessment D	NRM	\$2,565
8	Gainesville	FL	Construct Radiation Therapy Unit	Minor	\$8,450
8	Gainesville	FL	Construct Ancillary Diagnostic Building - Lake City	Minor	\$2,701
8	Gainesville	FL	Install Closed Circuit Television System - Physical Security	NRM	\$2,500

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			Project Name – Short Description		
8	Gainesville	FL	Install Closed Circuit Television System (CCTV) at VAMC Lake City	NRM	\$2,000
8	Gainesville	FL	Upgrade Light Fixtures to Light-Emitting Diode Fixtures - Lake City	NRM	\$1,120
8	Gainesville	FL	Replace Steam Distribution and Condensate System	NRM	\$3,300
8	Gainesville	FL	Construct Information Technology Wing	Minor	\$9,500
8	Gainesville	FL	Replace Air Handler Unit No. 3 Main Building	NRM	\$9,750
8	Gainesville	FL	Replace Existing Palatka CBOC	Lease	\$1,517
8	Gainesville	FL	Replace Existing Waycross Community Based Outpatient Clinic lease	Lease	\$1,493
8	Gainesville	FL	Expand Community Living Center Pod 2A	Minor	\$9,900
8	Gainesville	FL	Expand Community Living Center Pod 1B	Minor	\$9,900
8	Gainesville	FL	Expand Community Living Center Pod 2B	Minor	\$9,900
8	Gainesville	FL	Renovate Operating Rooms - Lake City	NRM	\$1,364
8	Gainesville	FL	Expand Building 1 (1B) - Lake City	Minor	\$9,900
8	Gainesville	FL	Renovate Community Living Center	NRM	\$9,700
8	Gainesville	FL	Renovate Research Laboratories	NRM	\$9,800
8	Gainesville	FL	Install Perimeter Fence at VAMC Lake City Campus Facility Condition Assessment D	NRM	\$2,500
8	Gainesville	FL	Relocate Chapel and Physical Rehabilitative Medicine (PRMS)	NRM	\$4,900
8	Gainesville	FL	Renovate Cardiothoracic Intensive Care Unit and Surgical Intensive Care Unit	NRM	\$8,150
8	Gainesville	FL	Construct Electrical / Telephone Closet Tower	Minor	\$4,400
8	Gainesville	FL	Replace Air Handling Units	NRM	\$7,700
8	Gainesville	FL	Correct Facility Condition Assessment Lake City Campus	NRM	\$4,400
8	Gainesville	FL	Renovate Operating Rooms	NRM	\$7,150
8	Gainesville	FL	Replace Air Handler Unit No. 2 Main Building	NRM	\$9,050
8	Gainesville	FL	Establish a New Primary Care Lease in Gainesville	Lease	\$8,972
8	Gainesville	FL	Expand Ambulatory Care Services Addition 2nd Floor POD 2A	Minor	\$9,900
8	Gainesville	FL	Resurface Site Pavement, Walkways, and Markings	NRM	\$1,475
8	Gainesville	FL	Expand Ambulatory Care Services Addition 3rd Floor	Major	\$19,800
8	Gainesville	FL	Renovate Ambulatory Care Services Addition 1st Floor	NRM	\$7,650
8	Gainesville	FL	Mechanical Improvements Phase 5	NRM	\$4,350
8	Gainesville	FL	Construct Ambulatory Surgery Center - Lake City	Minor	\$8,040
8	Gainesville	FL	Construct Administrative Building	Minor	\$9,850
8	Gainesville	FL	Renovate 5A and 5B for Mental Health	NRM	\$8,100
8	Gainesville	FL	Expand Administrative Building - 3rd and 4th Floors	Major	\$19,300
8	Gainesville	FL	Expand Administrative Building - 5th and 6th Floors	Major	\$19,900

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			Project Name – Short Description		
8	Gainesville	FL	Expand Ambulatory Care Services Addition 4th Floor	Major	\$19,800
8	Gainesville	FL	Expand Ambulatory Care Services Addition 5th Floor	Major	\$19,750
8	Gainesville	FL	Repurpose Operating Room Space - LC	NRM	\$1,364
8	Gainesville	FL	Construct Medical Specialties Building	Minor	\$7,750
8	Gainesville	FL	Expand Community Living Center Pod 1B - Lake City	Minor	\$9,075
8	Gainesville	FL	Construct Administration Building POD 2A	Minor	\$9,950
8	Gainesville	FL	Expand Ambulatory Care Services Addition 2nd Floor POD 2B	Minor	\$9,800
8	Gainesville	FL	Expand Community Living Center - Phase 1	Minor	\$9,900
8	Gainesville	FL	Expand Community Living Center - Phase 2	Minor	\$9,900
8	Miami	FL	Construct 563 space Parking garage	Minor	\$9,600
8	Miami	FL	Replace Duct Work and Piping and Conduct Duct Cleaning Building 1 Ph. 2	NRM	\$9,180
8	Miami	FL	Correction of Remaining Sanitary Mains and Lift Stations Bldg. 1 Phase I	NRM	\$3,320
8	Miami	FL	Renovate interior corridor in building one Phase 3 floors 4-12	NRM	\$7,200
8	Miami	FL	Pressure wash building 1, building 44 and building 10	NRM	\$1,926
8	Miami	FL	Relocate telecommunications and Intermediate Distribution Frame closets	NRM	\$1,991
8	Miami	FL	Correct Sterile Processing Service functional deficiencies	NRM	\$5,555
8	Miami	FL	Renovate Medical Intensive Care (MICU/CCU)	NRM	\$8,000
8	Miami	FL	Renovate Interior Corridors Building 1 2nd and 3rd Floors phase 2	NRM	\$7,700
8	Miami	FL	Design and Construct new Loading Dock at Research Building	NRM	\$3,040
8	Miami	FL	Construct Ambulatory Care clinical addition building 1A, 3rd Floor Addition phase I	Minor	\$9,373
8	Miami	FL	Re-pipe Natural Gas Lines and Steam Pipe insulation	NRM	\$6,314
8	Miami	FL	Replacement of fire sprinkler piping in basement and drain valve replacements	NRM	\$3,745
8	Miami	FL	Replace Duct work and piping and conduct duct cleaning building 1	NRM	\$8,346
8	Miami	FL	Inventory and separate branch circuits building 1 FCA-D	NRM	\$1,554
8	Miami	FL	Correct National electrical code (NEC) deficiencies, bldgs. 1, 7, 10, 44, 1A	NRM	\$1,402
8	Miami	FL	Abate asbestos containing mastic adhesive and Remove asbestos containing Heating Ventilation and Air Conditioning. FCA-D	NRM	\$3,881
8	Miami	FL	Replace Levers and Handrails Building 1	NRM	\$3,479
8	Miami	FL	Reseal existing Roads in parking lot & parking issues with better routes and signage	NRM	\$1,020
8	Miami	FL	Replace Pneumatics with Direct digital control (DDC)	NRM	\$9,079

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			Project Name – Short Description		
8	Miami	FL	Renovate ambulatory surgery	NRM	\$1,418
8	Miami	FL	Correction of Sanitary Mains building 1 Phase 2	NRM	\$3,190
8	Miami	FL	Replace coolers and refrigerators	NRM	\$2,020
8	Miami	FL	Upgrade water mains to building 1	NRM	\$5,349
8	Miami	FL	Convert remaining non private rooms to private	NRM	\$5,000
8	Miami	FL	Expand Hollywood CBOC succeeding lease	Lease	\$1,035
8	Miami	FL	Broward County Community based Annex	Lease	\$3,582
8	Miami	FL	Expand Homestead CBOC with Joint incentive funds via a sharing agreement	Lease	\$2,983
8	Miami	FL	Construct new surgical intensive care unit at new location (SICU).	Minor	\$6,911
8	Miami	FL	Renovate research Labs replace fixed equipment building 1 and 7	NRM	\$8,000
8	Miami	FL	Relocate main medical gas farm	NRM	\$3,000
8	Miami	FL	expand community living center 1st-4th floor bldg. 10	Minor	\$9,017
8	Miami	FL	Construct new facility wide uninterruptable power supply (UPS) for primary and emergency systems	NRM	\$2,000
8	Miami	FL	Replace air handlers in main hospital	NRM	\$5,500
8	Miami	FL	Renovate inpatient Mental Health fourth floor	NRM	\$6,718
8	Miami	FL	Install new solar panels in auxiliary parking area	NRM	\$6,270
8	Miami	FL	Clinical Annex for main hospital	Lease	\$1,750
8	Miami	FL	Update and upgrade Information Technology telecommunications rooms	NRM	\$1,000
8	Miami	FL	Renovate passenger and service elevators	NRM	\$9,090
8	Miami	FL	Renovate 4AB inpatient mental health	NRM	\$7,500
8	Miami	FL	Renovate 5CD for inpatient Mental Health	NRM	\$7,500
8	Orlando	FL	Renovate Building 500 for Administrative Space	NRM	\$4,400
8	Orlando	FL	Improve Windows at Lakemont	NRM	\$1,394
8	Orlando	FL	Improve Electrical Infrastructure at Lake Baldwin	NRM	\$5,443
8	Orlando	FL	Improve Architectural Infrastructure at Lake Baldwin	NRM	\$6,380
8	Orlando	FL	Renovate Bldg. 500 2nd Floor for Specialty Clinic	NRM	\$3,501
8	Orlando	FL	Remove Asbestos from Lake Baldwin Campus	NRM	\$3,248
8	Orlando	FL	Replace Air Handlers and Address Various Mechanical Deficiencies	NRM	\$2,000
8	Orlando	FL	Replace Med Gas Distribution and Outlets	NRM	\$5,060
8	Orlando	FL	Improve Mechanical Infrastructure at Lake Baldwin	NRM	\$1,184
8	Orlando	FL	Renovate Building 500 for Mental Health Clinic	NRM	\$8,184
8	Orlando	FL	Lease facility in Mims to create new Community Based Outpatient Clinic	Lease	\$868
8	Orlando	FL	Install Solar Photovoltaic System - Lake Nona	NRM	\$3,600
8	Tampa	FL	Replace & Consolidate Domestic Water Distribution Bldg. 1	NRM	\$6,112
8	Tampa	FL	Renovate Building 1, south wing, floors 6 thru 7	NRM	\$9,800

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
8	Tampa	FL	Renovate Building 1, west wing 3rd and 7th floors	NRM	\$9,550
8	Tampa	FL	Renovate Building 1, North wing, floors 6 & 7	NRM	\$8,855
8	Tampa	FL	Renovate Building 1, Ground Floor A Wing for Nuclear Medicine	NRM	\$9,950
8	Tampa	FL	Replace Magnetic Resonance Imaging (MRI) HVAC Bldg. 1, Ph. 1	NRM	\$5,720
8	Tampa	FL	Replace Bldg. 1 HVAC Phase 2	NRM	\$4,400
8	Tampa	FL	Replace Bldg. 1 HVAC Phase 3	NRM	\$5,500
8	Tampa	FL	Replace Bldg. 1 HVAC Phase 4	NRM	\$5,500
8	Tampa	FL	Upgrade Telephone/Data Closets Campus Wide	NRM	\$1,100
8	Tampa	FL	Renovate & Replace Transportation Equipment Bldg. 1	NRM	\$3,822
8	Tampa	FL	Install Secondary Power Source Central Energy Plant, Building 39	NRM	\$2,750
8	Tampa	FL	Replace Roof System Building 2, 32, 41 and parts of Building #1	NRM	\$9,900
8	Tampa	FL	Reconfigure Chilled Water System Building 38	NRM	\$2,217
8	Tampa	FL	Construct Waste Water Storage	NRM	\$5,500
8	Tampa	FL	Upgrade Nurse Call System Campus Wide	NRM	\$1,650
8	Tampa	FL	Construct 1st Floor of Diagnostic bldg.	Minor	\$9,800
8	Tampa	FL	Construct 1st Floor Specialty Care Bldg.	Minor	\$9,905
8	Tampa	FL	Construct 1st level of a new Parking Garage	Minor	\$9,984
8	Tampa	FL	Construct 3rd level to Parking Garage	Minor	\$9,800
8	Tampa	FL	Establish New Lease to move long-term care off-site	Lease	\$13,586
8	Tampa	FL	Construct 2nd Floor Specialty Care Bldg.	Minor	\$9,800
8	Tampa	FL	Construct 2nd Floor of Ambulatory Surgery Unit (ASU) Bldg.	Minor	\$9,800
8	Tampa	FL	Construct 3rd floor of Ambulatory Surgery Unit (ASU) bldg.	Minor	\$9,900
8	Tampa	FL	Replace sanitary sewerage drainage systems Bldg. #1	NRM	\$8,600
8	Tampa	FL	Replace storm water distribution system bldg. #1	NRM	\$9,146
8	Tampa	FL	Renovate Bldg. 1 Ground Floor A Area 25,000 Sq.Ft.	NRM	\$9,800
8	Tampa	FL	Renovate Bldg. 1 Ground Floor B-C Area 25,000 Sq.Ft.	NRM	\$9,900
8	Tampa	FL	Renovate Bldg. 1 First Floor A Area 25,000 Sq.Ft.	NRM	\$9,800
8	Tampa	FL	Renovate Bldg. 1 First Floor B Area 25,000 Sq.Ft.	NRM	\$9,800
8	Tampa	FL	Renovate Bldg. 1 Second Floor B-C Area 25,000 Sq.Ft.	NRM	\$9,900
8	Tampa	FL	Renovate Bldg. 1 Second Floor A Area 25,000 Sq.Ft.	NRM	\$9,800
8	Tampa	FL	Relocate Solar Panel system on Freedom parking	NRM	\$1,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
8	Tampa	FL	Renovate Bldg. #1 Dental Space into Admit/Discharge Area	NRM	\$3,280
8	Tampa	FL	Renovate bldg. 1 Canteen Space for Interventional Radiology	NRM	\$5,000
8	Tampa	FL	Renovate Bldg. 1 Wings 6S 6N 6W 7N & 7S	NRM	\$9,251
8	Tampa	FL	Construct 2nd Level of Parking Garage	Minor	\$9,800
8	Tampa	FL	Renovate Bldg. 1 Ground Floor D Area 25,000 Sq.Ft	NRM	\$9,800
8	Tampa	FL	Renovate Bldg. 1 First Floor D Area 25,000 Sq.Ft.	NRM	\$9,800
8	Tampa	FL	Renovate Bldg. 1 First Floor C Area 25,000 Sq.Ft.	NRM	\$9,800
8	Tampa	FL	Upgrade Hosp Lighting Controls Bldg. 1 FL- G thru 2	NRM	\$1,500
8	Tampa	FL	Upgrade Chilled Water Distribution	NRM	\$2,738
8	Tampa	FL	Upgrade Facility Security	NRM	\$4,600
8	Tampa	FL	Upgrade Campus Roads, Sidewalks and Lighting	NRM	\$3,850
8	Tampa	FL	Install Signal Light Bruce B Downs Blvd and Richard Silver Way	NRM	\$4,950
8	Tampa	FL	Improve Bed Tower Life Safety Issues	NRM	\$1,605
8	Tampa	FL	Construct 1st Floor of Ambulatory Surgery Unit (ASU) bldg.	Minor	\$9,994
8	Tampa	FL	Renovate 4th floor of building 1 for ARC and Hospice 25,000 GSF	NRM	\$9,800
8	West Palm Beach	FL	Improve Acute Care Unit 6B Renovate/Replace Original Finishes	NRM	\$2,240
8	West Palm Beach	FL	Upgrade Electrical Distribution System	NRM	\$1,448
8	West Palm Beach	FL	Improve Ambulatory Care Unit 5A Renovate/Replace Original Finishes	NRM	\$1,010
8	West Palm Beach	FL	Improve Patient Spaces 1A Renovate/Replace Original Finishes	NRM	\$2,728
8	West Palm Beach	FL	Construct Blind Rehabilitation Unit	Minor	\$9,830
8	West Palm Beach	FL	Renovate SPD	NRM	\$1,570
8	West Palm Beach	FL	Raise Operating Room Ceilings to VA Mandated Height	NRM	\$3,600
8	West Palm Beach	FL	Replace and refinish worn VCT and ACT ceilings in High Traffic Areas	NRM	\$5,500
8	West Palm Beach	FL	Replace Pneumatic Tube System	NRM	\$2,400
8	West Palm Beach	FL	Replace Site Irrigation System	NRM	\$1,010
8	West Palm Beach	FL	Construct Multispecialty Care Clinic	Major	\$19,000
8	West Palm Beach	FL	Enclose 3rd Floor Terrace for Specialty Care	Minor	\$2,220
8	West Palm Beach	FL	Repurpose Ambulatory Care Sub-specialty Clinics	NRM	\$9,900

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
8	West Palm Beach	FL	Replace Variable Air Volume Boxes and Upgrade to Direct Digital Controls	NRM	\$4,585
8	West Palm Beach	FL	Improve Patient Bathrooms Phase 2 Renovate/Replace Original Finishes	NRM	\$1,740
8	West Palm Beach	FL	Improve Patient Bathrooms Phase 1 Renovate/Replace Original Finishes	NRM	\$1,591
8	West Palm Beach	FL	Replace Pneumatic Controls	NRM	\$1,240
8	West Palm Beach	FL	Initiate Combined Heat and Power (CHP) Program	NRM	\$2,700
8	West Palm Beach	FL	Provide return ducts and controllers on Air Handler Units (AHU's)	NRM	\$1,090
8	West Palm Beach	FL	Update Physical Access Control System (PACs) and Closed Circuit TV (CCTV)	NRM	\$1,000
8	West Palm Beach	FL	Replace hand held radio system	NRM	\$2,000
8	West Palm Beach	FL	Install BioGas Bloom Box	NRM	\$1,800
8	West Palm Beach	FL	Replace Air Handler Units 4, 35, 54, 55, 27, NAH1, NAH2 and NAH3	NRM	\$4,500
8	West Palm Beach	FL	Replace Air Handler Units 15,28,39,24,27,34,39 and 17	NRM	\$4,500
8	West Palm Beach	FL	Renovate Laundry Space to Replace Original Equipment	NRM	\$5,110
8	West Palm Beach	FL	Enhance Access in Outpatient Rehab and Pain Management	NRM	\$7,007
8	West Palm Beach	FL	Renovate Emergency Department	NRM	\$4,000
8	West Palm Beach	FL	Renovate In-Patient/Out-Patient Pharmacy Space and Construct Vault	NRM	\$3,000
8	West Palm Beach	FL	Enhance Privacy of 7A by Converting Semi-Private to Private Rooms	NRM	\$4,000
8	West Palm Beach	FL	Lease Multispecialty Clinic Northern Catchment	Lease	\$8,952
8	West Palm Beach	FL	Enhance Privacy of 7B by Converting Semi-Private to Private Rooms	NRM	\$3,600
8	West Palm Beach	FL	Replace Air Handler Units 5,6,10,13,31,37,38 and 45	NRM	\$4,500
8	West Palm Beach	FL	Replace Air Handler Units 1,42,47,9,20,36,44 and 46	NRM	\$4,500
8	West Palm Beach	FL	Replace Secondary Transformers	NRM	\$3,000
8	West Palm Beach	FL	Recoat/Reseal Parking Garage Surfaces	NRM	\$1,540
8	West Palm Beach	FL	Enhance Long Term Care Construct Addition to Community Living Center	Major	\$19,800
8	West Palm Beach	FL	Install Photovoltaic Panels on the Community Living Center Phase II	NRM	\$2,505
8	West Palm Beach	FL	Install Storm Shutters Bldg. #1	NRM	\$1,300

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
8	West Palm Beach	FL	Replace Interior Doors	NRM	\$2,100
8	West Palm Beach	FL	Replace Air Handlers 48,49,8,30,50,51,52 and 53	NRM	\$4,500
8	West Palm Beach	FL	Replace Air Handlers 7,14,41,23,32,33,18 and 19	NRM	\$4,500
8	West Palm Beach	FL	Replace Air Handlers 11,18,19 and 29	NRM	\$2,000
8	West Palm Beach	FL	Expand Reorganize Telecommunications Closets	NRM	\$1,300
8	West Palm Beach	FL	Lease Multi Specialty Clinic Southern Catchment	Lease	\$4,085
8	San Juan	PR	Provide Room Air Exchange Rates to Meet Standards	NRM	\$4,700
8	San Juan	PR	Replace Kitchen Equipment	NRM	\$2,400
8	San Juan	PR	Replace Roofing System and Provide Fall Protection	NRM	\$8,400
8	San Juan	PR	Repair Ductwork and Replace AHU Unit 21 at Main Hospital Building	NRM	\$8,800
8	San Juan	PR	Replace Bldg. water distribution system for water conservation	NRM	\$4,730
8	San Juan	PR	Correct Operating Rooms Functional Deficiency	NRM	\$5,500
8	San Juan	PR	Renovate IT Communication Closets at San Juan Medical Center	NRM	\$3,300
8	San Juan	PR	Renovate Community Living Center	NRM	\$4,950
8	San Juan	PR	Repair/Install Pneumatic Tube Transportation System	NRM	\$1,300
8	San Juan	PR	Replace Medical Gases Components	NRM	\$2,300
8	San Juan	PR	Improve Access at Main Hospital Building	NRM	\$6,450
8	San Juan	PR	Replace Air Handling Units Equipment	NRM	\$3,050
8	San Juan	PR	Upgrade Ducts and Water Distribution System at Main Hospital Bldg.	NRM	\$6,530
8	San Juan	PR	Replace Secondary Sanitary Line at Main Hospital Bldg.	NRM	\$2,750
8	San Juan	PR	Replace finish floor tile at each floor from Basement, First Floor and Second floor of Hospital main bldg.	NRM	\$3,500
8	San Juan	PR	Upgrade Perimeter Fence and site Security	NRM	\$2,300
8	San Juan	PR	Replace Generator Number 5	NRM	\$3,600
8	San Juan	PR	Install Water Conservation Measures	NRM	\$2,300
8	San Juan	PR	Repair Exterior Walls Windows and Metal Canopies	NRM	\$1,650
8	San Juan	PR	Replace Air Handling Units at Various Site	NRM	\$7,900
8	San Juan	PR	Upgrade Air Distribution at Main Hospital Bldg.	NRM	\$5,000
8	San Juan	PR	Replace Exhaust Fans and Engr Control System	NRM	\$9,500
8	San Juan	PR	Install Non Structural Components and Equipment Seismic Corrections and Remove Asbestos From 1st Floor Area A	NRM	\$4,400
8	San Juan	PR	Repair Accessibility of Public Restrooms for Patient At the Main Bldg. FCA	NRM	\$7,000

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
8	San Juan	PR	Separate Life Safety and Critical Branches at Main Hospital Bldg.	NRM	\$4,008
8	San Juan	PR	Install Return Air System in Surgery	NRM	\$1,650
8	San Juan	PR	Install automatic balancing valves and tuning control valves	NRM	\$1,091
8	San Juan	PR	Install a chiller plant optimization system	NRM	\$2,000
8	San Juan	PR	Install Photo Voltaic System in new Parking Garage	NRM	\$5,000
8	San Juan	PR	Relocate Data Communication Center	NRM	\$4,400
8	San Juan	PR	Replace Secondary Electrical Power Distribution at Main Building	NRM	\$8,885
8	San Juan	PR	Install Non Structural Components and Equipment Seismic First Floor areas C	NRM	\$4,950
8	San Juan	PR	Install Non Structural Components and Equipment Seismic Corrections And Remove Asbestos at BLDG 1 at 2nd Floor area A and B FCA	NRM	\$9,000
8	San Juan	PR	Repair Concrete Encasement at Structural Steel Columns	NRM	\$1,540
8	San Juan	PR	Renovate Main Facility Exterior Wall Finish, Roads and Sidewalks	NRM	\$3,730
8	San Juan	PR	Update Our Utilities As-Builds and Install all required valves and sensors for Legionella Control	NRM	\$5,075
8	San Juan	PR	Renovate Main Building Sub Basement Piping	NRM	\$1,100
8	San Juan	PR	Remove Asbestos and Anchored of All Non Structural Items Area C second floor	NRM	\$1,870
8	San Juan	PR	Install Non Structural Components and Equipment Seismic Correction and Remove Asbestos at Basement Area A	NRM	\$4,900
8	San Juan	PR	Install Non Structural Components and Equipment Seismic Correction And Remove Asbestos at the First Floor Area D	NRM	\$4,800
8	San Juan	PR	Replace CCTV System for Parking Garage	NRM	\$1,100
8	San Juan	PR	Renovate Chiller Plant	NRM	\$4,050
8	San Juan	PR	Install Non Structural Components and Equipment Seismic Correction And Remove Asbestos at Basement Area D	NRM	\$1,870
8	San Juan	PR	Repair non-structural components and remove asbestos at 2nd floor area D	NRM	\$1,870
8	San Juan	PR	Install Non Structural Components and Equipment Seismic Basement area C	NRM	\$3,850
8	San Juan	PR	Install Non Structural Components and Equipment Seismic Corrections and Remove Asbestos From 1st Floor Area B	NRM	\$1,650
8	San Juan	PR	Repair Air Room distribution system at Main Hospital building.	NRM	\$6,220
8	San Juan	PR	Upgrade Synchronization Standby Power System	NRM	\$10,000
8	San Juan	PR	Relocate Community Living Center	Lease	\$4,665

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
8	San Juan	PR	Replace roof build top at main hospital building. FCA	NRM	\$6,600
8	San Juan	PR	Remove asbestos and provide nonstructural components seismic correction repairs at Basement Floor Area B	NRM	\$2,400
8	San Juan	PR	Repair Nurse Call System at Old Main Hospital Building	NRM	\$4,950
8	San Juan	PR	Replace Deareator Tank at Boiler Plant	NRM	\$1,170
8	San Juan	PR	Replace Secondary Electrical Power Distribution at various site	NRM	\$3,740
8	San Juan	PR	Replace Various Fixed Equipment at Main Hospital	NRM	\$2,850
8	San Juan	PR	Relocate Mental Health and Physical Medicine and Rehabilitation Outpatient Clinics	Lease	\$12,637
8	San Juan	PR	Replace Build Top Roof Third and Fourth Floor Roof at Main Hospital Building	NRM	\$8,200
9	Lexington	KY	Replace Deteriorated Storm and Sanitary Sewer Piping	NRM	\$5,940
9	Lexington	KY	Insulate Exterior Walls	NRM	\$7,800
9	Lexington	KY	Refinish Connecting Corridors	NRM	\$1,300
9	Lexington	KY	Repair Elevators Buildings 1 and 1A, Cooper Division	NRM	\$2,200
9	Lexington	KY	Correct Emergency Electrical System, Cooper Division	NRM	\$1,980
9	Lexington	KY	Repair Remaining Roofing Buildings 1 and 1A, Cooper Division	NRM	\$1,320
9	Lexington	KY	Correct Various Mechanical System Deficiencies, Cooper Division	NRM	\$3,300
9	Lexington	KY	Renovate 1Ground for Sterile Processing Service and Logistics Realignment	NRM	\$7,650
9	Lexington	KY	Repair Roofs of Multiple Buildings	NRM	\$6,160
9	Lexington	KY	Install Ground Based Photovoltaic System	NRM	\$6,247
9	Lexington	KY	Repair Windows Campus Wide	NRM	\$6,400
9	Lexington	KY	Correct Information Technology Deficiencies	NRM	\$1,520
9	Lexington	KY	Renovate Building 25 Ground and 2nd Floors for Mental Health	NRM	\$9,500
9	Lexington	KY	Renovate Building 29 2nd Floor for Women's Health, Primary Care, and C&P	NRM	\$7,400
9	Lexington	KY	Renovate Building 29 1st and Ground Floors for Primary Care and Pharmacy	NRM	\$9,350
9	Lexington	KY	Renovate and Repair Building 28 Ground	NRM	\$4,900
9	Lexington	KY	Construct New Radiology Building	Major	\$30,000
9	Lexington	KY	Renovate Building 27 for Ancillary-Diagnostics and Specialty Care	NRM	\$9,350
9	Lexington	KY	Renovate Building 1 for Administration and Support Functions	NRM	\$9,250
9	Lexington	KY	Renovate Building 17 for Administration and Support Functions	NRM	\$6,310
9	Lexington	KY	Repair and Renovate Building 16 for Primary Care	NRM	\$4,790

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
9	Lexington	KY	Repair Building 39 for Transportation and Grounds	NRM	\$1,741
9	Lexington	KY	Repair Exterior Walls at the Leestown Division	NRM	\$8,150
9	Lexington	KY	Repair Exterior Walls at the Cooper Division	NRM	\$5,440
9	Lexington	KY	Renovate and Repair Building 4	NRM	\$2,940
9	Lexington	KY	Renovate 4 South for Endoscopy, Cooper Division	NRM	\$3,850
9	Lexington	KY	Renovate 4th Floor Main Building for Research	NRM	\$9,400
9	Lexington	KY	Renovate Building 1 3rd Floor for Patient Privacy and Surgical Specialty Clinics, Cooper Division	NRM	\$9,770
9	Lexington	KY	Renovate 1A 2nd Floor for Cardiology	NRM	\$6,800
9	Lexington	KY	Renovate 1N for Ancillary/Diagnostics (Lab/OP/PT) - CD	NRM	\$6,050
9	Lexington	KY	Install Roof-Mount Photovoltaic System - Cooper Division	NRM	\$1,364
9	Lexington	KY	Replace Fire Alarm System	NRM	\$3,190
9	Lexington	KY	Construct Replacement CLC (Palliative/Long Term Stay)	Major	\$41,600
9	Louisville	KY	Correct Site Access	NRM	\$1,650
9	Louisville	KY	Replace Laundry Equipment & Flooring	NRM	\$5,013
9	Louisville	KY	Inspect & Repair Ductwork	NRM	\$2,775
9	Louisville	KY	Replace Drain, Waste & Vent Phase 2	NRM	\$4,950
9	Louisville	KY	Replace Windows Bldgs. 1,4,5,12,21	NRM	\$4,400
9	Louisville	KY	Scottsburg KY CBOC Renewal	Lease	\$1,000
9	Louisville	KY	Correct Physical Security Deficiencies	NRM	\$1,100
9	Louisville	KY	Correct Site Lighting Deficiencies	NRM	\$1,650
9	Louisville	KY	Replace Electrical Main Feeders and Switchgear	NRM	\$1,650
9	Louisville	KY	Shively Community Based Outpatient Clinic Lease	Lease	\$2,000
9	Louisville	KY	Replace Patient Television System	NRM	\$1,750
9	Louisville	KY	Expand and Relocate Dental Clinic	Lease	\$2,130
9	Louisville	KY	Install Combined Heat and Power Unit (Cogeneration)	NRM	\$3,190
9	Louisville	KY	Louisville Community Resource and Referral Center	Lease	\$1,750
9	Louisville	KY	Correct Outbuilding Exterior Deficiencies	NRM	\$1,100
9	Memphis	TN	Renovate Clinical Lab	NRM	\$7,409
9	Memphis	TN	Replace Building 1 HVAC Induction Units and Piping	NRM	\$9,350
9	Memphis	TN	Replace Boilers 1, 2, and 3	NRM	\$8,250
9	Memphis	TN	Correct Plumbing Piping and Replace Fixtures	NRM	\$9,185
9	Memphis	TN	Replace Jackson TN CBOC Lease	Lease	\$1,350
9	Memphis	TN	Replace Administrative Leased Space	Lease	\$1,350
9	Memphis	TN	Renovate Restrooms	NRM	\$1,100
9	Memphis	TN	Construct Building 7 SCI/D Outpatient Addition North	Minor	\$9,867
9	Memphis	TN	Construct Building 7 SCI/D Outpatient Addition South	Minor	\$9,845
9	Memphis	TN	Construct Parking Garage on East Lot	Minor	\$9,900

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
9	Memphis	TN	Construct Building 5 Addition for Primary Care	Minor	\$6,600
9	Memphis	TN	Relocate and Expand Orthopedic Clinic	NRM	\$1,346
9	Memphis	TN	Renovate Eye Clinic for Expanded Ophthalmology	NRM	\$1,150
9	Memphis	TN	Expand and Renovate GI Lab on 3rd Floor of Building 1A	NRM	\$1,581
9	Memphis	TN	Install Energy Efficient Motors and Equipment	NRM	\$1,661
9	Memphis	TN	Install Solar Panels on Roof	NRM	\$2,310
9	Memphis	TN	Expand Building 1A Bed Tower for Specialty Care	Minor	\$9,596
9	Memphis	TN	Install Lighting Controls	NRM	\$1,540
9	Memphis	TN	Replace Main Chillers and Cooling Tower	NRM	\$5,500
9	Memphis	TN	Construct Building 7 SCI/D 2nd Floor Addition Ward 2E	Minor	\$9,273
9	Memphis	TN	Renovate Building 7 SCI/D 1st Floor Ward 1E	NRM	\$8,250
9	Memphis	TN	Construct Building 7 SCI/D 2nd Floor Addition Ward 2W	Minor	\$9,350
9	Memphis	TN	Renovate 1st and 2nd Floors Building 5	NRM	\$1,100
9	Memphis	TN	Install Solar Panel Canopies	NRM	\$1,760
9	Mountain Home	TN	Correct Telecommunication Data Room Security Issues	NRM	\$2,285
9	Mountain Home	TN	Renovate Building 34 for Specialty Care	NRM	\$8,283
9	Mountain Home	TN	Correct Historic Admin Building 34 Environment & Condition Deficiencies	NRM	\$5,905
9	Mountain Home	TN	Renovate Building 160 4th Floor N-Side for Mental Health	NRM	\$6,659
9	Mountain Home	TN	Install Facility Access Control System	NRM	\$1,600
9	Mountain Home	TN	Renewal of Lease for Norton Community Based Outpatient Clinic	Lease	\$1,032
9	Mountain Home	TN	Renewal of Lease for Morristown Community Based Outpatient Clinic	Lease	\$1,081
9	Mountain Home	TN	Renewal of Lease for Bristol Community Based Outpatient Clinic	Lease	\$1,153
9	Mountain Home	TN	Construct New Sterile Processing Service and Surgical Observation Area Building 200	Minor	\$9,891
9	Mountain Home	TN	Renovate Building 160 3rd Floor Administrative Space	NRM	\$2,856
9	Mountain Home	TN	Renovate Acute Inpatient Mental Health Ward Wing E2 Building 200	NRM	\$4,939
9	Mountain Home	TN	Replace Site Storm Water Piping	NRM	\$2,750
9	Mountain Home	TN	Lease New Knoxville Health Care Center	Lease	\$35,000
9	Mountain Home	TN	Construct Overhead Walkway for Parking Garage	NRM	\$1,700
9	Mountain Home	TN	Renovate B Ground Building 200 for Acute Care Beds	NRM	\$3,615

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
9	Mountain Home	TN	Correct Structural and Facility Condition Assessment Deficiencies with Historic Chapel Building 13	NRM	\$1,760
9	Murfreesboro	TN	Upgrade Electrical Distribution	NRM	\$5,500
9	Murfreesboro	TN	Repair Retainage Walls and Dredge Lake	NRM	\$1,815
9	Murfreesboro	TN	Murfreesboro Administrative Lease	Lease	\$1,325
9	Murfreesboro	TN	Construct Mental Health Services Center	Major	\$20,617
9	Murfreesboro	TN	Construct Community Living Centers North	Minor	\$9,625
9	Murfreesboro	TN	Renovate Ward 1A	NRM	\$6,998
9	Murfreesboro	TN	Upgrade Elevators	NRM	\$3,630
9	Murfreesboro	TN	Replace Chilled Water Loop	NRM	\$4,400
9	Murfreesboro	TN	Upgrade Steam Distribution System	NRM	\$4,400
9	Murfreesboro	TN	Expand Multi-Specialty Clinic Phase 2 Chattanooga, TN	Lease	\$2,996
9	Murfreesboro	TN	Upgrade Energy Management System I	NRM	\$1,980
9	Murfreesboro	TN	Whitfield County CBOC	Other	\$1,250
9	Murfreesboro	TN	Repair Structural Damage	NRM	\$1,485
9	Murfreesboro	TN	Renovate Ward 1B	NRM	\$6,998
9	Murfreesboro	TN	Renovate Building 6	NRM	\$5,674
9	Murfreesboro	TN	Upgrade Building 6	NRM	\$5,445
9	Murfreesboro	TN	Construct Community Living Centers South	Minor	\$9,432
9	Murfreesboro	TN	Mechanical Room Upgrades Murfreesboro	NRM	\$4,950
9	Murfreesboro	TN	Renovate for Physical Medicine and Rehabilitation Service	NRM	\$2,530
9	Murfreesboro	TN	Upgrade Chilled Water System and Air Handling Units	NRM	\$1,820
9	Nashville	TN	Replace Research Wing Chiller	NRM	\$2,470
9	Nashville	TN	Replace Post Anesthesia Care Unit Air Handling Units	NRM	\$2,860
9	Nashville	TN	Upgrade Electrical Paralleling System	NRM	\$4,100
9	Nashville	TN	Construct Surgery and Specialty Services Center	Major	\$88,500
9	Nashville	TN	Nashville Eye Center Lease	Lease	\$2,245
9	Nashville	TN	Nashville - Dermatology and Podiatry Lease	Lease	\$2,145
9	Nashville	TN	Nashville Dental Lease	Lease	\$1,607
9	Nashville	TN	Nashville Audiology and Physical Therapy Lease	Lease	\$2,195
9	Nashville	TN	Nashville West CBOC	Lease	\$1,995
9	Nashville	TN	Renovate Operating Room	NRM	\$9,880
9	Nashville	TN	Upgrade Elevators	NRM	\$1,925
9	Nashville	TN	Upgrade Steam Distribution System	NRM	\$2,090
9	Nashville	TN	Renovate Transplant Center of Excellence & Cardiology	NRM	\$9,800
9	Nashville	TN	Mechanical Room Upgrades Nashville	NRM	\$5,280
9	Nashville	TN	Renewable Energy, Combined Heat and Power Plant Project	NRM	\$8,320
9	Nashville	TN	Upgrade Heating, Ventilation and Air Conditioning, Phase 2	NRM	\$2,770
9	Nashville	TN	Renovate Outpatient Radiology	NRM	\$9,000
9	Nashville	TN	Renovate for Specialty Clinics and Oncology	NRM	\$6,000
9	Nashville	TN	Renovate for Cardiology	NRM	\$4,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
9	Nashville	TN	Upgrade Chilled Water System and Air Handling Units	NRM	\$1,365
9	Huntington	WV	Upgrade Electrical Infrastructure	NRM	\$2,200
9	Huntington	WV	Upgrade Storm Water System	NRM	\$2,200
9	Huntington	WV	Upgrade Facility Interior Lighting	NRM	\$1,400
9	Huntington	WV	Install Photovoltaic Renewable Energy System	NRM	\$11,167
9	Huntington	WV	Renovate Ground Floor 1S for Emergency Department	NRM	\$3,730
9	Huntington	WV	Replace Flat Roofs Bldg. 1S & 1W	NRM	\$1,500
9	Huntington	WV	Upgrade Laundry Plant	NRM	\$2,526
9	Huntington	WV	Replace #1 Boiler and Replace Fuel Tanks	NRM	\$4,200
9	Huntington	WV	Repair and Upgrade Buildings 23 and 23R	NRM	\$7,069
9	Huntington	WV	Upgrade Campus Building Management System	NRM	\$6,278
9	Huntington	WV	Create Boyd County, KY Primary Care Lease	Lease	\$1,155
9	Huntington	WV	Create Cabell County, WV Primary Care Lease	Lease	\$1,307
9	Huntington	WV	Renovate Pharmacy and Dental Spaces	NRM	\$4,725
9	Huntington	WV	Renovate Surgery Phase 2	NRM	\$1,320
10	Chillicothe	OH	Relocate Optometry and Podiatry to Building 31	Minor	\$5,555
10	Chillicothe	OH	Relocate Acute Medicine Inpatient Beds to Increase Privacy and Address Safety/Environmental Concerns	Minor	\$9,900
10	Chillicothe	OH	Rehab Storm Water Lines	NRM	\$8,500
10	Chillicothe	OH	Rehab Sanitary Sewer Mains	NRM	\$1,000
10	Chillicothe	OH	Upgrade Electrical System to Address Remaining FCA Deficiencies	NRM	\$8,800
10	Chillicothe	OH	Correct Energy Deficiencies and Increase Energy Conservation	NRM	\$9,350
10	Chillicothe	OH	Renovate Space for Dedicated Hospice Unit	Minor	\$9,900
10	Chillicothe	OH	Install ATES/Ground Source Heat System	NRM	\$9,900
10	Chillicothe	OH	Relocate Canteen to Large Circle to Improve Safety and Access Issues and Demolish Bldg. 28/Construct Parking Lot	NRM	\$8,250
10	Chillicothe	OH	Renovate Space to Integrate Mental Health with a fully Implemented PACT Program, Building 31	NRM	\$2,800
10	Chillicothe	OH	Renovate Space for Clinical Offices, Building 211	NRM	\$2,200
10	Chillicothe	OH	Renovate Space for Psychosocial Residential Rehab Therapy Program, Building 26	NRM	\$6,000
10	Chillicothe	OH	Improve Water System to Reduce Risk of Legionella Contamination	NRM	\$9,999
10	Chillicothe	OH	Increase Back Up Electrical Generation and Site Distribution Upgrade	NRM	\$3,850
10	Chillicothe	OH	Add Alternative Fuel Storage and Handling System at The Bio Mass Boiler	NRM	\$4,400
10	Chillicothe	OH	Renovate Tank Room Project for Buildings 31, 30, 27, 26, 24	NRM	\$1,650
10	Chillicothe	OH	Renovate Student Housing Buildings 15 and 16	NRM	\$1,000
10	Cincinnati	OH	Replace Site Sanitary and Storm Sewers	NRM	\$3,667
10	Cincinnati	OH	Construct Education/Support Addition	Minor	\$9,645

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
10	Cincinnati	OH	Replace Domestic Water and Chilled Drinking Water Piping	NRM	\$1,400
10	Cincinnati	OH	Correct Parking Lot Issues	NRM	\$2,150
10	Cincinnati	OH	Expand Logistics in the Basement and 2nd Floor	NRM	\$2,500
10	Cincinnati	OH	Relocate Fisher House	Minor	\$3,641
10	Cincinnati	OH	Construct Patient Parking Garage	Minor	\$9,360
10	Cincinnati	OH	Correct Electrical FCA Deficiencies Phase II	NRM	\$1,708
10	Cincinnati	OH	Renew ISO Consultation Division Lease	Lease	\$685
10	Cincinnati	OH	Replace Air Handling Units 20, 21, 22, 30, 31, 32, 34, 37, 38, 39, 14, & 16	NRM	\$4,750
10	Cincinnati	OH	Replace Hospital Steam Heating Systems, Phase II	NRM	\$3,355
10	Cincinnati	OH	Correct Retro-Commissioning Recommendations	NRM	\$2,961
10	Cincinnati	OH	Renovate 4th Floor for Specialty Care Services	NRM	\$4,200
10	Cincinnati	OH	Correct FCA Deficiencies-FTD Interior Deficiencies	NRM	\$2,611
10	Cincinnati	OH	Install Electronic Security Access System, Building 1	NRM	\$3,000
10	Cincinnati	OH	Correct Interior Deficiencies at Cincinnati	NRM	\$7,132
10	Cincinnati	OH	Improve Exhaust System	NRM	\$4,875
10	Cincinnati	OH	Upgrade 3rd Floor Building 64, Fort Thomas	NRM	\$4,350
10	Cincinnati	OH	Expand Hematology/Oncology and Lab Corrections	NRM	\$2,900
10	Cincinnati	OH	Upgrade Water Systems for Legionella and Improve Water Efficiency	NRM	\$1,200
10	Cincinnati	OH	Install Renewable Energy Systems	NRM	\$9,800
10	Cincinnati	OH	Enhance Building Management System	NRM	\$2,145
10	Cincinnati	OH	Replace Outbuilding Heating and Cooling Systems, Buildings 3 & 8	NRM	\$2,970
10	Cincinnati	OH	Construct Specialty Clinic and Inpatient Pharmacy Addition	Minor	\$9,575
10	Cincinnati	OH	Upgrade Domiciliary Beds, Fort Thomas	NRM	\$6,800
10	Cincinnati	OH	Construct 4th Floor Inpatient Tower	Minor	\$9,500
10	Cincinnati	OH	Relocate PM&R to Basement of Building #2	NRM	\$1,200
10	Cincinnati	OH	Construct Research Addition Phase V	Minor	\$9,278
10	Cincinnati	OH	Reconfiguring of Primary Care for the PACT model	NRM	\$6,500
10	Cincinnati	OH	Construct Inpatient Mental Health Clinic - 7th Floor	Minor	\$9,400
10	Cincinnati	OH	Renovate 4 East for Research	NRM	\$3,046
10	Cincinnati	OH	Upgrades to Building 15	NRM	\$7,920
10	Cincinnati	OH	Install Ground Source Heat Pumps at Fort Thomas	NRM	\$8,580
10	Cincinnati	OH	Convert 4 East to Specialty Clinics	NRM	\$3,630
10	Cleveland	OH	Improve Sub-basement Plumbing and Air Quality	NRM	\$2,250
10	Cleveland	OH	Correct and Repair CARES Tower Roof Overhangs	NRM	\$1,650
10	Cleveland	OH	Replace Perimeter Heating	NRM	\$1,650

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
10	Cleveland	OH	Upgrade Engineering Control Systems	NRM	\$1,650
10	Cleveland	OH	Renovate Operating Rooms	NRM	\$6,950
10	Cleveland	OH	Expand Patient Parking Garage	Minor	\$3,600
10	Cleveland	OH	Renovate Primary Care 1st Floor	NRM	\$5,380
10	Cleveland	OH	Renovate Research K-wing	NRM	\$7,250
10	Cleveland	OH	Upgrade Secondary Electrical Distribution and Site Security	NRM	\$4,900
10	Cleveland	OH	Renovate Research North	NRM	\$4,100
10	Cleveland	OH	Upgrade Fire Alarm System	NRM	\$3,300
10	Cleveland	OH	Replace 3rd Floor Roofs	NRM	\$3,000
10	Cleveland	OH	Expand Primary Care For PACT Realignment	Minor	\$9,500
10	Cleveland	OH	Expand Women's Health	Minor	\$6,000
10	Columbus	OH	Expand Eye Clinic	NRM	\$1,650
10	Columbus	OH	Relocate Urgent Care and Cardiology	Minor	\$9,798
10	Columbus	OH	Expand Pharmacy and Canteen	NRM	\$3,000
10	Columbus	OH	Construct Lab and Administrative Addition	Minor	\$9,800
10	Columbus	OH	Construct PM&R and Pharmacy Addition	Minor	\$9,680
10	Columbus	OH	Build SCI and SPS Addition	Minor	\$8,800
10	Columbus	OH	Lease Dialysis Center	Lease	\$1,260
10	Columbus	OH	Expand Detention Pond	NRM	\$1,650
10	Columbus	OH	Expand Radiology, Endoscopy, and Lab	NRM	\$6,200
10	Columbus	OH	Construct Pulmonology Space	NRM	\$2,200
10	Columbus	OH	Construct Mental Health, Voluntary Service, and Primary Care Addition	Minor	\$9,850
10	Columbus	OH	Lease Outreach Clinic	Lease	\$1,020
10	Columbus	OH	Expand Parking Garage	Minor	\$9,700
10	Columbus	OH	Lease Marion CBOC	Lease	\$2,068
10	Columbus	OH	Lease Newark CBOC	Lease	\$2,908
10	Columbus	OH	Install Solar Panels	NRM	\$2,200
10	Columbus	OH	Upgrade Facility Utility Plans	NRM	\$1,800
10	Columbus	OH	Install ATES System	NRM	\$4,950
10	Columbus	OH	Provide Redundant Power	NRM	\$7,800
10	Columbus	OH	Construct Bed Tower	Major	\$445,291
10	Dayton	OH	Renovate Building 409	NRM	\$8,800
10	Dayton	OH	Renovate Laboratory, Building 310	NRM	\$5,500
10	Dayton	OH	Renovate Building 305	NRM	\$4,950
10	Dayton	OH	Improve Patient Flow B-330	NRM	\$8,800
10	Dayton	OH	Relocate Eye Clinic and Improve Patient Access B330	NRM	\$7,700
10	Dayton	OH	Construct CLC Green Homes 2 Story Structure	Minor	\$9,000
10	Dayton	OH	Expand Emergency Department for Mental Health	Minor	\$9,000
10	Dayton	OH	Replace Patient Tower Elevator Controls B330	NRM	\$5,500
10	Dayton	OH	Correct IT Deficiencies	NRM	\$1,650
10	Dayton	OH	Upgrade Air Handling Components B330	NRM	\$2,000
10	Dayton	OH	Relocate Urology	NRM	\$4,400
10	Dayton	OH	Renovate TCU/ICU Space	NRM	\$4,950
10	Dayton	OH	Renovate Outpatient Pharmacy	NRM	\$1,650
10	Dayton	OH	Renovate OT and KT Department	NRM	\$1,650
10	Dayton	OH	Replace CATV System	NRM	\$3,300

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			Project Name – Short Description		
10	Dayton	OH	Correct Infrastructure Deficiencies, Building 408 - FCA	NRM	\$6,600
10	Dayton	OH	Renovate Infrastructure for National Historical Archives, Building 116	NRM	\$4,400
10	Dayton	OH	Construct Co-Generation Plant	NRM	\$18,700
10	Dayton	OH	Renovate 6S for Mental Health Ward	NRM	\$5,500
10	Dayton	OH	Construct CLC Green Homes Single Story Unit and Activity Center	Minor	\$9,000
10	Dayton	OH	Improve Sub-Specialty Waiting, B310	NRM	\$3,300
10	Dayton	OH	Renovate B410 East Wing	NRM	\$4,400
10	Dayton	OH	Stabilize and Abatement for Residential Quarters	NRM	\$1,650
10	Dayton	OH	Renovate B129 Infrastructure for VA National Archives	NRM	\$4,400
10	Dayton	OH	Renovate B116 for VA National Archives	NRM	\$4,400
11	Danville	IL	Renovate Building 48 for Education Center	NRM	\$3,960
11	Danville	IL	Renovate Building 98-2 for Dental Clinic	NRM	\$2,994
11	Danville	IL	Renovate Buildings Station-wide for Accessibility	NRM	\$2,750
11	Danville	IL	Renovate Space Building 104 for Consolidation of Rehab Therapy	NRM	\$2,831
11	Danville	IL	Remove and Replace Roof Building 104	NRM	\$1,210
11	Danville	IL	Renovate Building 98-3 for Mental Health	NRM	\$6,657
11	Danville	IL	Establish/Construct New Community Based Outpatient Clinic in Mclean County	Lease	\$2,553
11	Danville	IL	Renovate Building 98-1 for Women's Health Clinic	NRM	\$1,210
11	Danville	IL	Renovate Building 101-1/2 Community Living Center For Privacy	Minor	\$6,600
11	Danville	IL	Renovate Building 101-7/8 Community Living Center For Privacy	Minor	\$7,100
11	Danville	IL	Renovate Building 98 for Audiology Suite	Minor	\$6,380
11	Danville	IL	Replace Roads and Parking Station Wide	NRM	\$4,180
11	Danville	IL	Renovate Buildings Station-wide for Interior Finishes	NRM	\$2,750
11	Danville	IL	Remove and Replace Ducts and Air handler Units in Building 101	NRM	\$1,331
11	Danville	IL	Construct New 20 Bed Psychosocial Residential Rehabilitation Treatment Program Facility	Minor	\$6,600
11	Danville	IL	Establish/Construct New Ambulatory Surgery and Specialty Care Center Champaign County for IMMP	Lease	\$29,000
11	Danville	IL	Renovate Building 58-1 to Upgrade Pathology and Laboratory	NRM	\$2,057
11	Danville	IL	Renovate Space Building 98-1 to Relocate Inpatient Pharmacy	NRM	\$2,553
11	Danville	IL	Construct New 600KW Natural Gas Fired Combined Heating and Power Plant	NRM	\$4,400
11	Danville	IL	Construct new Community Center for LTSS Neighborhood for IMMP	Minor	\$9,995

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
11	Danville	IL	Station wide Legionella Remediation Project Phase I	NRM	\$3,850
11	Danville	IL	Station wide Legionella Remediation Project Phase II	NRM	\$3,850
11	Fort Wayne	IN	Renovate Basement Areas of Building 1	NRM	\$1,200
11	Fort Wayne	IN	Install Combined Heating and Power Plant (CHP Plant)	NRM	\$1,540
11	Fort Wayne	IN	Renovate Basement, Building 1	NRM	\$3,300
11	Fort Wayne	IN	Install Wireless Network to Remaining Buildings, Fort Wayne	NRM	\$1,000
11	Fort Wayne	IN	Build West Tower for Emergency Department	Minor	\$9,803
11	Fort Wayne	IN	Upgrade Building 2, FCA	NRM	\$2,900
11	Fort Wayne	IN	Expand East Tower, Basement	Minor	\$5,166
11	Fort Wayne	IN	Expand Building 1, 2nd Floor Lab and Radiology	Minor	\$9,900
11	Fort Wayne	IN	Renovate 5th Floor	NRM	\$5,720
11	Fort Wayne	IN	Remodel Building 1, 1st Floor	NRM	\$4,400
11	Fort Wayne	IN	Construct Oncology Clinic & Infusion Center	Minor	\$7,216
11	Fort Wayne	IN	Establish New Lease - Lease Defiance CBOC	Lease	\$1,400
11	Indianapolis	IN	Replace Air Driers	NRM	\$1,650
11	Indianapolis	IN	Upgrade Canteen Dining Area	NRM	\$1,760
11	Indianapolis	IN	Renovate Dental	NRM	\$2,750
11	Indianapolis	IN	Modify Water Systems for Legionella Prevention	NRM	\$1,650
11	Indianapolis	IN	Upgrade and Extend Pneumatic Tube System to D-Wing Clinics	NRM	\$1,100
11	Indianapolis	IN	Repair Exterior Infrastructure	NRM	\$4,950
11	Indianapolis	IN	Replace Roofs - Phase 1	NRM	\$1,100
11	Indianapolis	IN	Replace Roofs - Phase 2	NRM	\$1,100
11	Indianapolis	IN	Replace Roofs - Phase 3	NRM	\$1,100
11	Indianapolis	IN	Upgrade Building Systems - Phase 1	NRM	\$4,400
11	Indianapolis	IN	Upgrade Building Systems - Phase 2	NRM	\$6,600
11	Indianapolis	IN	Upgrade Building Systems - Phase 3	NRM	\$5,500
11	Indianapolis	IN	Renovate Halls and Walls - Phase 1	NRM	\$4,400
11	Indianapolis	IN	Renovate Halls and Walls - Phase 2	NRM	\$4,400
11	Indianapolis	IN	Renovate Halls and Walls - Phase 3	NRM	\$4,400
11	Indianapolis	IN	Establish New Lease - Indianapolis HOPTEL	Lease	\$286
11	Indianapolis	IN	Renovate Space Vacated for CBOCs - Integrative Planning	NRM	\$5,500
11	Indianapolis	IN	Upgrade Fiber Optic and Data Cabling	NRM	\$8,800
11	Indianapolis	IN	Replace and Upgrade Doors in Building 1	NRM	\$3,350
11	Indianapolis	IN	Upgrade Heating Ventilation and Air Conditioning	NRM	\$3,300
11	Indianapolis	IN	Expand Clinical Space	Minor	\$9,960
11	Indianapolis	IN	Expand Surgery Suite	Minor	\$8,800
11	Indianapolis	IN	Install Energy Savings System	NRM	\$1,100
11	Indianapolis	IN	Repair HVAC	NRM	\$8,250
11	Indianapolis	IN	Expand Inpatient Medicine	Minor	\$9,350
11	Indianapolis	IN	Expand Specialty Care and Mental Health	Major	\$76,560
11	Indianapolis	IN	Expand Building 5 Phase II	Minor	\$8,776

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			Project Name – Short Description		
11	Indianapolis	IN	Establish New Lease - Shelbyville - Integrative Planning	Lease	\$4,779
11	Indianapolis	IN	Establish New Lease - Noblesville - Integrative Planning	Lease	\$4,801
11	Indianapolis	IN	Establish New Lease - Bloomington - Integrative Planning	Lease	\$1,985
11	Indianapolis	IN	Establish New Lease - Martinsville - Integrative Planning	Lease	\$1,351
11	Indianapolis	IN	Establish New Lease - Indy West - Integrative Planning	Lease	\$13,208
11	Indianapolis	IN	Establish New Lease - West Lafayette - Integrative Planning	Lease	\$2,163
11	Indianapolis	IN	Renovate Space for Substance Abuse Treatment (SATS)	NRM	\$1,100
11	Indianapolis	IN	Renovate Emergency Department (ED) for Isolation Ward	NRM	\$1,650
11	Indianapolis	IN	Improve Radiation Oncology	NRM	\$1,100
11	Indianapolis	IN	Expand Eye Clinic	NRM	\$1,100
11	Indianapolis	IN	Construct New Domiciliary	Minor	\$9,570
11	Indianapolis	IN	Renovate Specialty Care	NRM	\$2,750
11	Indianapolis	IN	Construct New MRI Entrance and Renovate Radiology	Minor	\$9,350
11	Indianapolis	IN	Repair Structural Deficiencies, Underground Parking Garage	NRM	\$1,650
11	Indianapolis	IN	Replace Server Room	NRM	\$5,500
11	Indianapolis	IN	Conduct Contingency Water Supply Study and Remediation	NRM	\$5,500
11	Indianapolis	IN	Conduct Parking and Traffic Flow Study	NRM	\$5,500
11	Indianapolis	IN	Renovate Dialysis Space for Nocturnal and In-Center Care	NRM	\$2,750
11	Indianapolis	IN	Renovate Rehab Space	NRM	\$1,375
11	Indianapolis	IN	Upgrade Building Security - Phase 1	NRM	\$4,400
11	Indianapolis	IN	Upgrade Building Security - Phase 2	NRM	\$4,400
11	Indianapolis	IN	New Lease - VERC and VA-CASE Lease	Lease	\$1,820
11	Indianapolis	IN	Update Building Security - Phase 3	NRM	\$1,100
11	Indianapolis	IN	Re-pave and Re-stripe Roads and Parking Lots	NRM	\$7,700
11	Indianapolis	IN	Upgrade Information Technology Infrastructure - Phase 1	NRM	\$1,650
11	Indianapolis	IN	Upgrade Information Technology Infrastructure - Phase 2	NRM	\$1,100
11	Indianapolis	IN	Upgrade Information Technology Infrastructure - Phase 3	NRM	\$1,100
11	Indianapolis	IN	Correct Accessibility Deficiencies - Phase 1	NRM	\$1,980
11	Indianapolis	IN	Correct Accessibility Deficiencies - Phase 2	NRM	\$1,760
11	Indianapolis	IN	Correct Accessibility Deficiencies - Phase 3	NRM	\$1,100
11	Indianapolis	IN	Expand Domiciliary	Minor	\$8,800
11	Indianapolis	IN	Renovate Building 33	NRM	\$5,450
11	Indianapolis	IN	Renovate Building 9 - CSR	NRM	\$1,100
11	Indianapolis	IN	Replace Roofs - Buildings 5 and 9	NRM	\$1,050
11	Indianapolis	IN	Renovate Building 7 - CSR	NRM	\$2,750

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			Project Name – Short Description		
11	Indianapolis	IN	Upgrade Fire Alarm	NRM	\$1,650
11	Indianapolis	IN	Repair Site for Accessibility	NRM	\$1,100
11	Indianapolis	IN	Install and Modify Elevators	NRM	\$2,200
11	Indianapolis	IN	Replace Mechanical Systems	NRM	\$2,750
11	Indianapolis	IN	Replace Plumbing System	NRM	\$1,100
11	Marion	IN	Replace Storm Sewers, Marion	NRM	\$3,850
11	Marion	IN	Improve Infrastructure and Renovate Space, Buildings 15, 16, 17, 124	NRM	\$9,900
11	Marion	IN	Demolish Vacant Buildings, 25, 35, 42, 50, 118, 120, and 122	NRM	\$4,400
11	Marion	IN	Construct Hospice Care Support Facilities	Major	\$29,315
11	Marion	IN	Install Combined Heating and Power Plant (CHP)	NRM	\$6,160
11	Marion	IN	Demolish Buildings 41, 51, 52, 53, 54, 58, 78, 97, 137, T504, T516, 128, 149	NRM	\$2,500
11	Marion	IN	Improve Infrastructure Building 65	NRM	\$1,000
11	Marion	IN	Replace Roofs and Other Exterior Improvements	NRM	\$2,200
11	Marion	IN	Install Wireless Network to Remaining Buildings, Marion	NRM	\$1,000
11	Marion	IN	Upgrade Elevators, Building 138	NRM	\$1,000
11	Marion	IN	Construct Addition to Building 47 for Accessibility, Marion	NRM	\$1,000
11	Marion	IN	Correct Information Technology Deficiencies, Marion	NRM	\$1,000
11	Marion	IN	Renew/Replacement - Lease Muncie CBOC	Lease	\$1,219
11	Marion	IN	Renew/Replacement - Lease Peru CBOC	Lease	\$1,149
11	Marion	IN	Correct Legionella Deficiencies	NRM	\$1,650
11	Marion	IN	Upgrade Elevators, Buildings 172 & 174	NRM	\$3,300
11	Marion	IN	Remove Building 12 and Relocate Parking	NRM	\$2,000
11	Marion	IN	Install Solar Panels, Marion	NRM	\$880
11	Marion	IN	Renovate 4th Floor, Building 138	NRM	\$9,600
11	Ann Arbor	MI	Construct Subspecialty Clinics over Emergency Room	Minor	\$9,900
11	Ann Arbor	MI	Renovate and Convert the Geriatric Research Education Clinical Center	Minor	\$9,652
11	Ann Arbor	MI	Renovate Primary Care	NRM	\$1,650
11	Ann Arbor	MI	Upgrade Energy Management System	NRM	\$2,200
11	Ann Arbor	MI	Replace, Upgrade, & Complete HVAC System in Building 1-West	NRM	\$4,950
11	Ann Arbor	MI	Replace and/or Upgrade Domestic Hot & Cold Water System	NRM	\$2,200
11	Ann Arbor	MI	Upgrade Electrical Switchgear and Distribution	NRM	\$2,200
11	Ann Arbor	MI	Upgrade Elevators	NRM	\$2,750
11	Ann Arbor	MI	Renovate Community Living Center	Minor	\$5,500
11	Ann Arbor	MI	Renovate Building 1 East	Minor	\$5,500
11	Ann Arbor	MI	Construct Specialty Care Clinics to Support Veteran Choice Access and Capacity Gaps	Minor	\$9,900
11	Ann Arbor	MI	Expand Jackson CBOC	Lease	\$1,156

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
11	Ann Arbor	MI	Convert 7th floor Building 1 West to an Inpatient Medical/Surgical Unit	NRM	\$8,800
11	Ann Arbor	MI	Construct a Clinical Support Building	Minor	\$9,570
11	Ann Arbor	MI	Construct and Expand Clinical Addition (Building 1 East)	Major	\$221,791
11	Battle Creek	MI	Maintain Roads & Parking Areas	NRM	\$3,402
11	Battle Creek	MI	Replace Underground Fuel Storage Tanks	NRM	\$1,680
11	Battle Creek	MI	Replace Exterior Doors and Install Keyless Entry, Various Buildings	NRM	\$1,680
11	Battle Creek	MI	Renovate Mental Health Building 7-2	NRM	\$2,200
11	Battle Creek	MI	Install Interior Door Keyless Entry	NRM	\$2,178
11	Battle Creek	MI	Expand Community Living Center, Building 84	Minor	\$9,997
11	Battle Creek	MI	Repair Covered Walkways	NRM	\$3,360
11	Battle Creek	MI	Tuck-point Various Buildings	NRM	\$1,045
11	Battle Creek	MI	Renovate Building 39 for Patient Privacy	NRM	\$5,456
11	Battle Creek	MI	Expand Community Living Center, Building 83	Minor	\$9,900
11	Battle Creek	MI	Renovate Outpatient Pharmacy & Urgent Care Building 2	NRM	\$4,368
11	Battle Creek	MI	Correct Water Distribution Deficiencies Building 82, 83, 84 for legionella	NRM	\$1,500
11	Battle Creek	MI	Correct Water Distribution Deficiencies for legionella Buildings 3, 13, 14, 22, 39, Quarters, Transitional Residency	NRM	\$1,500
11	Battle Creek	MI	Physical Security Upgrades, Campus Wide	NRM	\$1,500
11	Battle Creek	MI	Replace Interior Doors, Various Locations	NRM	\$1,400
11	Battle Creek	MI	Replace Generators Building 8 and 13	NRM	\$1,200
11	Detroit	MI	Convert A4S from Inpatient to Outpatient Usage Building 100	NRM	\$4,400
11	Detroit	MI	Replace Blue and Yellow Roof Building 100	NRM	\$5,000
11	Detroit	MI	Replace Wall Bumper Building 100	NRM	\$2,860
11	Detroit	MI	Repair Parking Garage Deficiencies	NRM	\$1,120
11	Detroit	MI	Replace Pozlock Sprinkler System Piping Phase III	NRM	\$2,200
11	Detroit	MI	Renovate B2North Inpatient Ward	NRM	\$4,800
11	Detroit	MI	Remodel A2South from Inpatient Ward to Outpatient Specialty Clinics	NRM	\$4,800
11	Detroit	MI	Replace Poz Loc Fire Sprinkler Piping, Phase II	NRM	\$2,240
11	Detroit	MI	Remove and Replace Exterior Window Caulking and Seals	NRM	\$3,300
11	Detroit	MI	Renovate Existing First Floor Registration Area	NRM	\$2,000
11	Detroit	MI	Installation of Anti Climb Fencing at Two Parking Structures	NRM	\$2,750
11	Detroit	MI	Upgrade Fire Alarm Notification System	NRM	\$2,750
11	Detroit	MI	Replace Medical Center Substations and Transformers	NRM	\$3,850
11	Detroit	MI	Renewal Lease for Piquette Square Mental Health VCRRC	Lease	\$2,250
11	Detroit	MI	Establish New CBOC Lease in Western Wayne County per Integrated Plan	Lease	\$5,170
11	Detroit	MI	New Lease Sterling Heights CBOC	Lease	\$11,092

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
11	Saginaw	MI	Renovate Atrium	NRM	\$1,650
11	Saginaw	MI	Build Dental Clinic & Renovate 2nd Floor building 1	Minor	\$9,680
11	Saginaw	MI	Upgrade Lighting Controls	NRM	\$1,650
11	Saginaw	MI	Renovate Building 22 Basement	NRM	\$3,300
11	Saginaw	MI	Correct Physical Security Deficiencies	NRM	\$3,050
11	Saginaw	MI	Renovate 2nd Floor, Build new 3rd and 4th Floors, Building 22	Major	\$19,800
11	Saginaw	MI	New Mental Health Building	Minor	\$9,500
11	Saginaw	MI	Upgrade Building 22 Electrical	NRM	\$2,225
11	Saginaw	MI	Site Masonry	NRM	\$3,300
11	Saginaw	MI	Renovate 5th Floor Building 1	NRM	\$4,450
11	Saginaw	MI	Renovate basement Building 1 and Building 9	NRM	\$6,000
11	Saginaw	MI	Renew/Replacement Lease Cadillac CBOC	Lease	\$1,050
11	Saginaw	MI	Elevator Replacement buildings 1 & 22	NRM	\$2,200
11	Saginaw	MI	Building 22 1st & 2nd floor Renovation	NRM	\$4,750
11	Saginaw	MI	Building 3 Elevator	NRM	\$1,100
11	Saginaw	MI	Physical Access Control System (PACS) Installation	NRM	\$1,600
11	Saginaw	MI	Nutrition & environmental Service Renovation	NRM	\$3,025
11	Saginaw	MI	AHU Mechanical Deficiencies Campus	NRM	\$3,300
11	Saginaw	MI	Electrical FCA Corrections	NRM	\$3,250
11	Saginaw	MI	Rec Therapy Building	Minor	\$7,800
11	Saginaw	MI	Campus Wide Roof Replacement	NRM	\$1,600
11	Saginaw	MI	Administration Building	Minor	\$9,500
11	Saginaw	MI	Sensory Service Building	Minor	\$9,300
11	Saginaw	MI	Construct Residential Rehabilitation Facility	Minor	\$9,020
11	Saginaw	MI	Renovate Chapel	NRM	\$1,650
12	Chicago	IL	Relocate Mental Health (SR RTP) suite to 10 N&S, Damen Pavilion	NRM	\$4,500
12	Chicago	IL	Expand Outpatient Dialysis -Phase 2	NRM	\$5,250
12	Chicago	IL	Relocate Mental Health Administration Area	NRM	\$1,375
12	Chicago	IL	Rehab Existing Elevators in Ogden & Taylor Pavilions	NRM	\$2,100
12	Chicago	IL	Add / Expand Outpatient Specialty Clinics-2nd and 3rd Floor Addition, Bldg. 30	Major	\$14,300
12	Chicago	IL	Relocate & Expand Physical Medicine and Rehab Service Area	Minor	\$8,505
12	Chicago	IL	Diagnostic/Ancillary Services Building Addition at Polk Street-North Loading Dock	Major	\$17,500
12	Chicago	IL	Masonry Repairs at JB- Group B	NRM	\$1,400
12	Chicago	IL	Masonry Repairs at JB- Group C	NRM	\$1,484
12	Chicago	IL	Replace Inadequate/Obsolete Electric Panels in Bldg. #1, 11A, 11B- Group D	NRM	\$1,625
12	Chicago	IL	Replace Obsolete Air Handler Units- Group B	NRM	\$3,200
12	Chicago	IL	Replace Obsolete Air Handler Units- Group C	NRM	\$3,100
12	Chicago	IL	CLC Nursing Area Modifications-6W-Bed Tower (537-11-164)	NRM	\$1,800
12	Chicago	IL	Lease Parking Spaces at Cook County Juvenile Parking facility	Lease	\$1,800

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
12	Chicago	IL	Mental Health North Building Lease	Lease	\$4,560
12	Chicago	IL	Building 1D: Two Additional Floors - Phase (2)	Minor	\$8,750
12	Chicago	IL	Building 1D: Two Additional Floors - Phase (3)	Minor	\$9,150
12	Chicago	IL	Building 1D: Two Additional Floors - Phase (4)	Minor	\$7,900
12	Chicago	IL	Relocate Vascular Lab Suite - 5th Floor-Bldg. #1	NRM	\$1,770
12	Hines	IL	Expand Sterile Processing Department for Building 200 Second Floor Surgery	Minor	\$3,850
12	Hines	IL	Construct CLC Addition	Major	\$49,243
12	Hines	IL	Construct Ambulatory Surgery Center	Major	\$36,008
12	Hines	IL	Replace Water Mains, Phase 3	NRM	\$4,100
12	Hines	IL	Renovate Eye Clinic, Building 200	NRM	\$6,499
12	Hines	IL	Renovate Observation Clinic, Building 200	NRM	\$1,870
12	Hines	IL	Renovate Building 228, TSP and 4th Floor Common Area	NRM	\$1,100
12	Hines	IL	Repair and Restore Building 23	NRM	\$3,150
12	Hines	IL	Renovate FMS Shops, Building 8	NRM	\$1,770
12	Hines	IL	Upgrade Fire Protection, Domestic and Sanitary Water Lines, Building 200	NRM	\$3,300
12	Hines	IL	Renovate and Restore Building 9	Minor	\$9,100
12	Hines	IL	Construct Steam Tunnel, Building 2 to 200	NRM	\$4,753
12	Hines	IL	Remodel Radiotherapy Rooms, Building 200	NRM	\$1,980
12	Hines	IL	Renovate Building 228, Homeless Outreach	NRM	\$2,000
12	Hines	IL	North Aurora CBOC	Lease	\$3,300
12	Hines	IL	Replace Building 200 Exterior Wall Facade	NRM	\$8,000
12	Hines	IL	Renovate Radiology, Building 200	NRM	\$6,000
12	Hines	IL	Demolish Building 5	NRM	\$1,500
12	Hines	IL	Construct Multi-level Parking Garage	Minor	\$6,882
12	Hines	IL	Complete Legionella Suppression	NRM	\$4,440
12	North Chicago	IL	Upgrade Facility Elevators	NRM	\$3,850
12	North Chicago	IL	Improve Facility Accessibility	NRM	\$3,000
12	North Chicago	IL	Replace Electrical Deficiencies	NRM	\$3,000
12	North Chicago	IL	Expand Emergency Generator Capacity	Minor	\$4,000
12	North Chicago	IL	Repair Roads, Curbs, and Sidewalks	NRM	\$2,200
12	North Chicago	IL	Renovate and Expand ICU/CCU	NRM	\$6,000
12	North Chicago	IL	Upgrade Water Distribution System	NRM	\$6,500
12	North Chicago	IL	Enhance Physical Security Requirements	NRM	\$2,000
12	North Chicago	IL	Renovate Basement Building 134 - IRM Customer Support Center & Computer Room	NRM	\$3,300
12	North Chicago	IL	Renovate Building 1	NRM	\$8,800
12	North Chicago	IL	Renovate 133-2B	NRM	\$5,500
12	North Chicago	IL	Renovate Outpatient Clinical Space	NRM	\$1,425
12	North Chicago	IL	Replace Fire Alarm System	NRM	\$8,400
12	North Chicago	IL	Building 131-4 A Wing Patient Safety & EOC Items	NRM	\$1,000
12	North Chicago	IL	Replace Facility Roofs	NRM	\$3,300
12	North Chicago	IL	Renovate Building 135, Collocate Special Medical Exam/Integrated Disability Evaluation System (IDES) Section	NRM	\$9,900
12	Iron Mountain	MI	Lease CBOC for Menominee, MI	Lease	\$1,027

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			Project Name – Short Description		
12	Iron Mountain	MI	Lease CBOC for Marquette, MI	Lease	\$1,100
12	Iron Mountain	MI	Install Absorption Chiller	NRM	\$2,750
12	Iron Mountain	MI	Expand Primary Care	Minor	\$8,800
12	Iron Mountain	MI	Install Potable Water Mixing Valves and Control Upgrades	NRM	\$1,650
12	Madison	WI	FCA Replace Flooring/Wall covering - 2	NRM	\$1,100
12	Madison	WI	FCA Replace Flooring/Wall covering - 3	NRM	\$1,100
12	Madison	WI	Administrative Offices - Lease Buildout	Lease	\$3,040
12	Madison	WI	Expand Specialty Care	Minor	\$6,600
12	Madison	WI	Expand Parking Structure	Minor	\$9,901
12	Madison	WI	FCA HVAC Upgrades Phase 2	NRM	\$1,100
12	Madison	WI	FCA HVAC Upgrades Phase 3	NRM	\$1,100
12	Madison	WI	Repair Laundry Loading Docks/Bldg. 2 Upgrades	NRM	\$1,900
12	Madison	WI	Renovate 5A to Expand Eye Clinic	NRM	\$3,750
12	Madison	WI	Renovate Food Production on 2C	NRM	\$3,855
12	Madison	WI	Renovate IRMS	NRM	\$2,500
12	Madison	WI	Renovate Medical Services	NRM	\$1,780
12	Madison	WI	Renovate Outpatient Clinics	NRM	\$6,700
12	Madison	WI	Renovate Research Laboratory	NRM	\$8,750
12	Madison	WI	Renovate Respiratory Therapy	NRM	\$1,550
12	Madison	WI	Tuck Pointing Main Hospital	NRM	\$2,500
12	Madison	WI	Welcome Center/Lobby Renovation	NRM	\$1,100
12	Madison	WI	Renovate Sterile Processing Service	NRM	\$5,300
12	Madison	WI	Expand Janesville CBOC - Lease Buildout	Lease	\$1,200
12	Madison	WI	Expand Annex Clinic - Lease Buildout	Lease	\$3,860
12	Madison	WI	Renovate Inpatient Wards	NRM	\$8,000
12	Madison	WI	Consolidate Administrative Support	NRM	\$1,100
12	Madison	WI	FCA Replace Communication Systems	NRM	\$1,100
12	Madison	WI	FCA Improve Accessibility	NRM	\$2,900
12	Madison	WI	FCA Replace 800kW emergency generator and switch gear	NRM	\$3,000
12	Madison	WI	Renovate 4B	NRM	\$3,850
12	Madison	WI	Physical Security Upgrades	NRM	\$1,500
12	Madison	WI	Expand and Renovate Building 12	Minor	\$9,400
12	Milwaukee	WI	Renovate Recovery PACU	NRM	\$2,095
12	Milwaukee	WI	Construct New Parking Structure - Lot 5	Minor	\$9,890
12	Milwaukee	WI	Construct New Parking Structure - Lot 8	Minor	\$9,850
12	Milwaukee	WI	Renovate 5A for Subspecialty Care and Rehab Medicine	NRM	\$4,100
12	Milwaukee	WI	Relocate Dialysis Clinic into Leased Building	Lease	\$1,245
12	Milwaukee	WI	Renovate 7AS Clinics	NRM	\$3,410
12	Milwaukee	WI	Renovate 7B	NRM	\$1,100
12	Milwaukee	WI	Construct Operating Rooms to Correct Substandard Operating Rooms	Minor	\$5,163
12	Milwaukee	WI	Renovate Mental Health Office/Exam Rooms	NRM	\$1,420
12	Milwaukee	WI	Renovate Specialty Clinic 1st Floor	NRM	\$1,975
12	Milwaukee	WI	Relocate and Expand Information Technology Data Center	NRM	\$6,197

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			Project Name – Short Description		
12	Milwaukee	WI	Correct fire safety, structural, architectural, & emergency Services in Building 2	Major	\$66,100
12	Milwaukee	WI	Correct privacy substandard beds 3C, 4C, 7C, 9C and Install Elevator	NRM	\$3,025
12	Milwaukee	WI	Renovate 8A Ward for Inpatient Privacy, Substandard Beds	NRM	\$4,675
12	Milwaukee	WI	Correct FCA Deficiencies Building 6	NRM	\$7,700
12	Milwaukee	WI	Upgrade Existing Building Automation Energy System, Main Hospital	NRM	\$8,800
12	Milwaukee	WI	Correct FCA Deficiencies Mental Health Complex Building 123	NRM	\$9,315
12	Milwaukee	WI	Upgrade FCA Deficiencies Building 7	NRM	\$3,135
12	Milwaukee	WI	Construct Bed Tower	Major	\$232,300
12	Milwaukee	WI	Renovate Administration Space Bldg. 6	NRM	\$3,531
12	Milwaukee	WI	Replace Steam Coils and Heaters Bldg. 70 & 111	NRM	\$2,195
12	Milwaukee	WI	Correct FCA Deficiencies Building 43 3rd Floor	NRM	\$2,150
12	Milwaukee	WI	Correct FCA Deficiencies Research Building 70 Elevators	NRM	\$3,250
12	Milwaukee	WI	Upgrade HVAC Various in Bldg. 111	NRM	\$6,600
12	Milwaukee	WI	Correct FCA Deficiencies Replace Windows Main Hospital	NRM	\$5,445
12	Milwaukee	WI	Correct FCA Deficiencies Replace Plumbing Main Hospital Phase 1	NRM	\$5,660
12	Milwaukee	WI	Lease Appleton Outpatient Clinic	Lease	\$2,672
12	Milwaukee	WI	Upgrade and Correct Steam Distribution Deficiencies	NRM	\$4,675
12	Milwaukee	WI	Campus Correct FCA Cooling Deficiencies	NRM	\$5,475
12	Milwaukee	WI	Building 123 PV Solar Farm	NRM	\$4,950
12	Milwaukee	WI	Upgrade and Replace Campus Steam Distribution Tunnels and Piping	NRM	\$4,420
12	Milwaukee	WI	Renovate Building 1 for Administrative Services	NRM	\$6,289
12	Milwaukee	WI	Renovate Operating Rooms to Correct Substandard Operating Rooms	NRM	\$5,034
12	Tomah	WI	Lease CBOC for Wisconsin Rapids, Wisconsin	Lease	\$3,040
12	Tomah	WI	Construct Recycling Center Building 403	Minor	\$5,500
12	Tomah	WI	Renovate North end of Building 406, 2nd Floor	NRM	\$3,300
12	Tomah	WI	Construct Small Home Building 413	Minor	\$7,631
12	Tomah	WI	Expand Outpatient Mental Health Building 404	Minor	\$9,527
12	Tomah	WI	Expand Urgent Care and Renovate First Floor for Patient Flow - Building 400	Minor	\$9,592
12	Tomah	WI	Expand Rehab Medicine and Fitness Center Building 402	Minor	\$9,350
12	Tomah	WI	Expand Inpatient Mental Health Building 403	Minor	\$7,827
12	Tomah	WI	Renovate Specialty Care Building 400	NRM	\$6,600
12	Tomah	WI	Construct Small Home Building 414	Minor	\$7,150
12	Tomah	WI	Renovate Community Living Center for Privacy Building 402	Minor	\$9,900
12	Tomah	WI	Renovate Inpatient Beds for Privacy Building 400	NRM	\$9,900

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
12	Tomah	WI	Expand and Renovate Building 404 for Outpatient Mental Health	Minor	\$9,900
12	Tomah	WI	Construct Fire Station	Minor	\$4,400
12	Tomah	WI	Construct Clinic for PACT	Minor	\$9,218
12	Tomah	WI	Update Elevators in Buildings 402, 404, and 406	NRM	\$4,500
12	Tomah	WI	Update Elevators Buildings 407 and 408	NRM	\$3,300
12	Tomah	WI	Renovate North end of Building 406, 2nd Floor	NRM	\$3,838
12	Tomah	WI	Replace Air Handling Equipment and Update Electrical Building 407	NRM	\$4,235
12	Tomah	WI	Replace Air Handling Equipment and Upgrade Electrical Building 408	NRM	\$3,668
12	Tomah	WI	Construct Small Home Building 415	Minor	\$8,250
12	Tomah	WI	Expand Clinic for PACT	Minor	\$9,771
15	Marion	IL	Replace Elevators and Heating Ventilation Air Conditioning Equipment -Phase 1	NRM	\$3,001
15	Marion	IL	Replace Roofs on Buildings 14 and 38	NRM	\$1,901
15	Marion	IL	Renovate Recreation Hall and Kitchen, Building 2	NRM	\$2,890
15	Marion	IL	Renovate Cath Lab	NRM	\$3,520
15	Marion	IL	Update Campus Signage and Wayfinding	NRM	\$2,750
15	Marion	IL	Construct Community Living Center Addition to Provide Patient Privacy	Minor	\$9,000
15	Marion	IL	Construct Community Living Center Addition to Provide Supportive Services	Minor	\$9,000
15	Marion	IL	Replace Warehouse	Minor	\$9,000
15	Marion	IL	Expand and Upgrade Building 42 for Diagnostic Imaging, Computed Topography, Interventional Radiology and Guided Ultrasound	Minor	\$9,000
15	Marion	IL	Renew Marion, Illinois Mental Health Annex	Lease	\$1,382
15	Marion	IL	Install Cold Water Loop System	NRM	\$4,500
15	Marion	IL	Replace Campus Water Mains	NRM	\$5,500
15	Marion	IL	Construct Morgue Theatre and Cold Storage Support	Minor	\$9,000
15	Leavenworth	KS	Replace Sanitary Risers in Buildings 88, 89, and 91	NRM	\$2,640
15	Leavenworth	KS	Renovate Infrastructure of Laundry Building 153	NRM	\$5,600
15	Leavenworth	KS	Renovate interior & exterior of Building 66	NRM	\$2,200
15	Leavenworth	KS	Upgrade Johnson Controls Phase 1	NRM	\$1,650
15	Leavenworth	KS	Replace Operating Room Heating Ventilation and Air Conditioning	NRM	\$1,650
15	Leavenworth	KS	Remodel first floor of B122 for CLC	NRM	\$5,500
15	Leavenworth	KS	Construct Solar Array	NRM	\$4,300
15	Leavenworth	KS	Consolidate Ambulatory Mental Health Services	Minor	\$9,700
15	Leavenworth	KS	Construct New Inpatient Medical Facility	Major	\$132,000
15	Topeka	KS	Replace Roofs of Corridors and Buildings	NRM	\$3,001
15	Topeka	KS	Construct Solar Renewable Energy, Phase 2	NRM	\$1,600
15	Topeka	KS	Repair Roads and Curbs and Seal Parking Lots	NRM	\$2,424
15	Topeka	KS	Stand Alone Community Living Center	Minor	\$8,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
15	Topeka	KS	Replace Obsolete Building Automation Control System	NRM	\$4,200
15	Topeka	KS	Renovate Bldg. 6, Wing B of Existing Community Living Center (CLC)	NRM	\$4,990
15	Topeka	KS	Build Community Living Center Addition to Building #6	Minor	\$4,400
15	Topeka	KS	Replace Steam/Condensate Distribution Piping	NRM	\$1,334
15	Topeka	KS	Construct Specialty Care Clinic	NRM	\$1,870
15	Wichita	KS	Replace Fan Coil Units and Associated Piping with New Hot Water Variable Air Volume System, Building 1	NRM	\$2,200
15	Wichita	KS	Renovate Backfill of Building 26	NRM	\$1,500
15	Wichita	KS	Construct New Biomed/Server Building	Minor	\$4,200
15	Wichita	KS	Construct Energy Center Building at MAFB	NRM	\$6,500
15	Wichita	KS	Construct New Dental, Eye Clinics and Main Entry Building @ MAFB	Minor	\$8,800
15	Wichita	KS	Construct New Employee Parking Garage	Minor	\$9,500
15	Wichita	KS	Renovate Restrooms Station Wide	NRM	\$4,000
15	Wichita	KS	Construct New Audiology & Sleep Lab Building at MAFB	Minor	\$3,000
15	Wichita	KS	Renew Hutchinson Community Based Outpatient Lease	Lease	\$1,050
15	Wichita	KS	Construct Additional Elevators, Building 1	NRM	\$5,000
15	Wichita	KS	Construct Operating Rooms Suite Addition Adjacent to Building 34	Minor	\$5,800
15	Wichita	KS	Construct New Elevators Bank	NRM	\$2,001
15	Wichita	KS	Construct Woman's Clinic Addition, B29	Minor	\$1,625
15	Wichita	KS	Construct New Occupational and Physical Therapy Building at MAFB	Minor	\$6,450
15	Wichita	KS	Construct Water System Improvements to meet Legionella Standards	NRM	\$5,001
15	Wichita	KS	Correct Information Technology Closets Deficiencies	Minor	\$2,000
15	Wichita	KS	Land Deal for Construction and Sharing of Medical Facilities	Major	\$26,730
15	Columbia	MO	Lease Community Living Center	Lease	\$3,166
15	Columbia	MO	Replace Plumbing Systems	NRM	\$3,300
15	Columbia	MO	Remodel 6th Floor for Directors Suite/Staff	NRM	\$2,950
15	Columbia	MO	Lease Satellite Clinic	Lease	\$11,124
15	Columbia	MO	Remodel 5th Floor for Clinical/Education/Admin	NRM	\$4,919
15	Columbia	MO	Construct Clinical/Support Space	Minor	\$8,918
15	Columbia	MO	Construct Chest Pain Unit	Minor	\$4,633
15	Columbia	MO	Relocate Medical Ward	NRM	\$7,000
15	Columbia	MO	Lease Specialty Care Satellite Clinic	Lease	\$3,810
15	Columbia	MO	Renovate Research	NRM	\$2,200
15	Columbia	MO	Expand Mental Health Clinic	Minor	\$8,019
15	Jefferson Barracks	MO	Asbestos Abatement, Phase 2	NRM	\$2,585

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			Project Name – Short Description		
15	Jefferson Barracks	MO	Construct Computed Tomography Scanner Building Addition	Minor	\$9,000
15	Jefferson Barracks	MO	Replace Failing Roofs	NRM	\$2,500
15	Jefferson Barracks	MO	Replace Air Handling Units Buildings 52 & 53	NRM	\$9,000
15	Jefferson Barracks	MO	Replace Air Handling Units for Building 2 and 51	NRM	\$8,500
15	Jefferson Barracks	MO	Replace Heating, Air, Ventilation in Building 60 and Air Handling Unit in Bldg. 18	NRM	\$9,900
15	Jefferson Barracks	MO	Perform Renewable Energy Study and Implementation, Jefferson Barracks	NRM	\$4,400
15	Jefferson Barracks	MO	Replace Obsolete Light and Power Systems, Buildings 1 and Spinal Cord Injury Building 52	NRM	\$8,900
15	Jefferson Barracks	MO	Replacement of Inpatient Mental Health, Building 51	Major	\$97,000
15	Jefferson Barracks	MO	Replace Windows in Buildings 2, 18, 25, 51, and 52 for energy efficiency	NRM	\$2,750
15	Jefferson Barracks	MO	Upgrade/replace multiple campus/building electrical systems	NRM	\$5,510
15	Kansas City	MO	Expand Radiology and Right-Size Laboratory Services	Minor	\$9,995
15	Kansas City	MO	Expand Sterilization Processing Service	Minor	\$9,750
15	Kansas City	MO	Replace Buildings 1 and 6	Major	\$541,244
15	Kansas City	MO	Renovate existing space for Hybrid Surgical Suite	NRM	\$3,300
15	Kansas City	MO	Correct deficiencies in the building automated control system to monitor systems for Legionella Prevention	NRM	\$3,300
15	Kansas City	MO	Renovate Outpatient Clinics for Patient Aligned Care Team and patient privacy	NRM	\$4,345
15	Kansas City	MO	Renew Paola Community Based Outpatient Clinic Minor Lease	Lease	\$1,860
15	Kansas City	MO	Renew Nevada, Missouri Community Based Outpatient Clinic Minor Lease	Lease	\$1,540
15	Kansas City	MO	Renew Excelsior Springs, Missouri Community Based Outpatient Clinic Minor Lease	Lease	\$4,699
15	Kansas City	MO	Renovate Veterinary Medical Unit Building 6 (589-11-602)	NRM	\$6,406
15	Kansas City	MO	Repair/Upgrade Heating, Ventilation, and Air Conditioning Systems Main Campus and Honor Annex	NRM	\$4,400
15	Kansas City	MO	Repair/Upgrade/Expand Chilled Water Delivery System to Buildings 15 and 26	NRM	\$2,125
15	Kansas City	MO	Correct Electrical Redundancy Deficiencies (SITE)	NRM	\$9,075
15	Kansas City	MO	Construct Community Living Center Addition	Minor	\$9,995
15	Kansas City	MO	Expand Physical Medicine and Rehabilitation Services	Minor	\$9,995
15	Poplar Bluff	MO	Replace Station 518,000 Volt Amps (kVA) Electrical Life Safety Generator	NRM	\$1,315

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
15	Poplar Bluff	MO	Replace Outdated HVAC Systems and Associate Appurtences	NRM	\$6,975
15	Poplar Bluff	MO	Improve Access to Main Facility	Minor	\$2,040
15	Poplar Bluff	MO	Replace Building 2 from Residential to Learning Resource Center (LRC)	Minor	\$2,926
15	Poplar Bluff	MO	Upgrade Water Distribution Systems to mitigate the potential for Legionella Disease	NRM	\$5,500
15	Poplar Bluff	MO	Renovate Existing Dental & Urgent Care	NRM	\$3,261
15	Poplar Bluff	MO	Renovate VA Clinics to ensure Physical Security & Privacy Compliance Measures	NRM	\$1,210
15	Poplar Bluff	MO	Right-Size and Renovate Lab and Radiology	Minor	\$9,974
15	Poplar Bluff	MO	Construct CLC Addition	Minor	\$9,858
15	Poplar Bluff	MO	Renovate 5th Floor of Main Facility Alt Therapy & Privacy	NRM	\$1,606
15	St Louis	MO	Expand Ambulatory Dental, 9 South, Building 1	NRM	\$2,950
15	St Louis	MO	Expand Dialysis and Radiology	Minor	\$9,350
15	St Louis	MO	Repair Exterior Building & Roof Replacement, Building 1	NRM	\$4,000
15	St Louis	MO	Replace Air Handling Units, Building 1	NRM	\$2,265
15	St Louis	MO	Re-Insulate All Mechanical Systems and Piping, Building 1	NRM	\$3,850
15	St Louis	MO	Relocation of Pathology, Laboratory, & Radiology, Building 1	Major	\$77,556
15	St Louis	MO	Clinical Expansion and Removal of Building 1	Major	\$463,000
15	St Louis	MO	Replace Bed Tower/Clinical Exp.	Major	\$468,000
15	St Louis	MO	Upgrade/replace electrical secondary distribution	NRM	\$6,600
16	Fayetteville	AR	Lease 9500 NSF of space in Bella Vista Arkansas for Community Based Outpatient Clinic	Lease	\$1,906
16	Fayetteville	AR	Mill Down and Resurface Roads	NRM	\$5,775
16	Fayetteville	AR	Renovate Med/Surg Inpatient Units, 2A, 2B and Renovate Ward 1A for Inpatient Med/Surge, Bldg. 1	NRM	\$7,689
16	Fayetteville	AR	Upgrade Air Conditioning and Renovate Interior Finishes, Building 3	NRM	\$3,320
16	Fayetteville	AR	Renovate Radiology and Pulmonary for Endoscopy Suite and CT, Bldg. 1	NRM	\$2,810
16	Fayetteville	AR	Replace Eaves, Soffit, Integral Gutters and Fascia, Multiple Buildings	NRM	\$1,855
16	Fayetteville	AR	Construct new Oncology space	Minor	\$7,663
16	Fayetteville	AR	Relocate Administrative Functions to Medical Center Building	NRM	\$7,682
16	Fayetteville	AR	Renovate and Expand Emergency Department	Minor	\$7,558
16	Fayetteville	AR	Renovate Primary Care for PACT model	NRM	\$7,822
16	Little Rock	AR	Enhance Ambulatory Surgery	NRM	\$9,790
16	Little Rock	AR	Replace Interior Finishes	NRM	\$8,250
16	Little Rock	AR	Correct Plumbing & Water Deficiencies	NRM	\$5,500
16	Little Rock	AR	Remove Hazardous Materials	NRM	\$3,300

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
16	Little Rock	AR	Replace Interior Finishes for High Volume Patient & Public Areas	NRM	\$6,050
16	Little Rock	AR	Correct Seismic and Structural Deficiencies	Minor	\$3,870
16	Little Rock	AR	Develop Additional EP Lab on 5C	NRM	\$5,940
16	Little Rock	AR	Expand Diagnostic and Common Spaces	Minor	\$9,940
16	Little Rock	AR	Enhance Support and Clinic Space	Minor	\$4,400
16	Little Rock	AR	Expand B.170 Front Entry Lobby	Minor	\$5,500
16	Little Rock	AR	Establish Radiation Therapy Program	Minor	\$7,150
16	Little Rock	AR	Improve LR Support Services Spaces	NRM	\$5,808
16	Little Rock	AR	Replace/Improve Climate Control Systems	NRM	\$2,034
16	Little Rock	AR	Convert External Lighting	NRM	\$1,430
16	Little Rock	AR	Develop Private/Semi-Private Bed Spaces	NRM	\$8,360
16	Little Rock	AR	Develop Private/Semi-Private Bed Spaces at North Little Rock	NRM	\$7,920
16	Little Rock	AR	Replace Heating, Ventilation, & Air Conditioning Systems & Ductwork	NRM	\$5,500
16	Little Rock	AR	Correct Seismic and Structural Deficiencies Buildings 69 & 102	Minor	\$7,920
16	Little Rock	AR	Upgrade & Expand Energy Management System	NRM	\$5,840
16	Little Rock	AR	Perform Maintenance to Structures	NRM	\$5,720
16	Little Rock	AR	Provide Security Perimeter Hardening	NRM	\$5,940
16	Little Rock	AR	Correct Seismic and Structural Deficiencies Buildings 66, 22, 39, 58, 76, and 89	Minor	\$8,800
16	Little Rock	AR	Upgrade & Expand Energy Management Systems	NRM	\$5,830
16	Little Rock	AR	Modernize Utilities/Energy Efficiency	NRM	\$4,620
16	Little Rock	AR	Consolidate Mental Health Outpatient & Inpatient	NRM	\$5,800
16	Little Rock	AR	Improve LR Patient Support & Outpatient Specialty Care Spaces	Minor	\$9,990
16	Little Rock	AR	Improve Clinic spaces and CLC/Common spaces	NRM	\$7,810
16	Little Rock	AR	Replacement of Boilers	NRM	\$4,290
16	Little Rock	AR	Chiller Plant Replacement	NRM	\$4,400
16	Little Rock	AR	Enhance CCU & complete improvements for ICUs	NRM	\$6,600
16	Little Rock	AR	Replace Interior Lighting	NRM	\$5,500
16	Little Rock	AR	Establish West Little Rock, AR PACT Annex	Lease	\$1,020
16	Little Rock	AR	Establish Benton, AR PACT & Specialty Annex	Lease	\$1,040
16	Little Rock	AR	Expand Diagnostics Space at NLR	Minor	\$5,280
16	Little Rock	AR	Expand Existing Conway, AR CBOC	Lease	\$1,150
16	Little Rock	AR	LETC Enhanced Patient/Employee Security Construction Project	Minor	\$8,900
16	Alexandria	LA	Refurbish Core Hallways in Building 7	NRM	\$4,400
16	Alexandria	LA	Modernize Elevators	NRM	\$3,645
16	Alexandria	LA	Update Bathrooms in Buildings 5 and 142 and Renovate Basement of Building 5	NRM	\$1,020
16	Alexandria	LA	Replace Fixed Equipment in the Eye and Dental Clinics - Building 7	NRM	\$5,500
16	Alexandria	LA	Repair/Replace Roof of Building 7	NRM	\$3,004

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
16	Alexandria	LA	Repair/Replace Plumbing Systems in Building 6	NRM	\$2,200
16	Alexandria	LA	Repair/Replace Plumbing Systems in Building 7	NRM	\$9,388
16	Alexandria	LA	Extend Parking Lot in Front of Building 7	NRM	\$2,258
16	Alexandria	LA	Replace Roof and Windows in Building 2	NRM	\$5,720
16	Alexandria	LA	Replace Roof and Windows in Building 4	NRM	\$2,489
16	Alexandria	LA	Urgent Care Primary Flow Improvements	NRM	\$1,650
16	Alexandria	LA	Replace Air Handling Units 109 &110 in Bldg. 7	NRM	\$1,100
16	Alexandria	LA	Replace Heating, Ventilation and Air Conditioning System in Building 2	NRM	\$4,842
16	Alexandria	LA	Construct Community Living Center (CLC) Pod B	Minor	\$5,128
16	Alexandria	LA	Construct Community Living Center (CLC) Pod C	Minor	\$5,384
16	Alexandria	LA	Construct Community Living Center (CLC) Pod D	Minor	\$5,653
16	Alexandria	LA	Construct Community Living Center (CLC) Pod E	Minor	\$5,936
16	Alexandria	LA	Construct Community Living Center (CLC) - Pod A	Minor	\$7,581
16	Alexandria	LA	Replace Heating, Ventilation, & Air Conditioning System (HVAC) Building 5	NRM	\$5,447
16	Alexandria	LA	Abate Asbestos - Alexandria	NRM	\$4,500
16	Alexandria	LA	Replace Rotoclave/Medical Waste Processing Units	NRM	\$2,970
16	Alexandria	LA	Replace Boiler Plant	NRM	\$14,880
16	Alexandria	LA	Renovate Acute Psych Unit (9A) & Convert Intermediate Psych Unit (9B) to a Residential Rehabilitation Treatment Program	NRM	\$9,750
16	Alexandria	LA	Replace Air Handling Units 101 and 112 in Bldg. 7	NRM	\$1,290
16	Alexandria	LA	Replace Air Handling Units 105 & 114 in Bldg. 7	NRM	\$1,100
16	Alexandria	LA	Renovate and expand Community Living Center (CLC)	Minor	\$6,732
16	Alexandria	LA	Replace Heating, Ventilation & Air Conditioning System in Building 1	NRM	\$5,775
16	Alexandria	LA	Replace Heating, Ventilation & Air Conditioning System in Building 3	NRM	\$3,768
16	New Orleans	LA	Install Rotary Autoclave for Medical Waste Disposal	NRM	\$2,000
16	New Orleans	LA	Establish Ambulatory Surgery Lease in Baton Rouge	Lease	\$6,100
16	New Orleans	LA	Install Photovoltaic Panels for Renewable Energy at New Medical Center	NRM	\$6,500
16	New Orleans	LA	Replace Community Based Outpatient Clinic (CBOC) at Hammond, LA	Lease	\$10,305
16	New Orleans	LA	Renew/Replace Lease for Baton Rouge South Operations Center	Lease	\$4,345
16	New Orleans	LA	Construct Surface Level Parking Lot at Replacement Medical Center	NRM	\$1,485

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
16	New Orleans	LA	Renew/Replace Baton Rouge North Lease	Lease	\$3,945
16	Shreveport	LA	Renovate Gastroenterology & Endoscopy Specialty, BE	NRM	\$2,310
16	Shreveport	LA	Correct Electrical Deficiencies, Building 1	NRM	\$1,870
16	Shreveport	LA	Tuck-point Building 1	NRM	\$2,750
16	Shreveport	LA	Replace Fan Coil Units	NRM	\$1,096
16	Shreveport	LA	Renew Longview Clinic Lease	Lease	\$1,575
16	Shreveport	LA	Expand Cath Lab, 6E	NRM	\$3,374
16	Shreveport	LA	Install New Combined Heat & Power Fuel Cell	NRM	\$2,660
16	Shreveport	LA	Construct Information Technology Building	Minor	\$8,494
16	Shreveport	LA	Renovate Inpatient Wards, 6W, 7W & 8W	NRM	\$3,900
16	Shreveport	LA	Install Solar Photovoltaic Panels on Parking Garage	NRM	\$4,400
16	Shreveport	LA	Replace Boilers, Building 3	NRM	\$4,400
16	Shreveport	LA	Replace Medical Research Building 33	Minor	\$3,410
16	Shreveport	LA	Replace Primary Switch Gear	NRM	\$1,553
16	Biloxi	MS	Installation for Magnetic Resonance Unit	NRM	\$2,800
16	Biloxi	MS	Correct Facility Condition Assessment Deficiencies (Architectural, Mechanical and Plumbing) in various buildings	NRM	\$5,500
16	Biloxi	MS	Repair Architectural Deficiencies various buildings	NRM	\$3,300
16	Biloxi	MS	Renovate 1st and 2nd floor building 1	NRM	\$2,200
16	Biloxi	MS	Install Photovoltaic Array at the Pensacola Clinic	NRM	\$2,200
16	Biloxi	MS	Lease New Outpatient Clinic in Foley, AL	Lease	\$1,840
16	Biloxi	MS	Repair Radiology Department, Building 3	NRM	\$1,298
16	Biloxi	MS	Repair erosion along the waterfront.	NRM	\$11,000
16	Jackson	MS	Renovate Food & Nutrition Service Kitchen	NRM	\$2,885
16	Jackson	MS	Renovate for New PET/CT and Nuclear Medicine Suite	NRM	\$2,200
16	Jackson	MS	Construct Addition for Cultural Transformation for Existing Community Living Center (CLC)	Minor	\$9,850
16	Jackson	MS	Construct New Clinical Addition	Major	\$150,000
16	Jackson	MS	Renovate for Expanded Sterile Processing Service (SPS)	NRM	\$4,660
16	Jackson	MS	Expand Outpatient Services Addition	Minor	\$8,220
16	Jackson	MS	Renovate and Expand Surgery Suite	NRM	\$8,585
16	Jackson	MS	Renovate Inpatient Ward 2A	NRM	\$6,100
16	Jackson	MS	Upgrade Chiller Plant	NRM	\$6,975
16	Jackson	MS	Improve Boiler Plant Efficiency	NRM	\$1,580
16	Jackson	MS	Replace Building 1 Elevators- Phase 1	NRM	\$3,900
16	Jackson	MS	Renovate Radiology Service	NRM	\$6,470
16	Jackson	MS	Install New Elevators for Improved Safety and Access	NRM	\$1,500
16	Jackson	MS	Renovate PC Green and Silver Clinic for PACT	NRM	\$4,165
16	Muskogee	OK	Replace Floors, Ceilings, Paint and Patch Walls Building #1, A/B Wing	NRM	\$3,730
16	Muskogee	OK	Renovate VA Canteen and Retail Store	NRM	\$2,270
16	Muskogee	OK	Repair Sanitary Sewage Outflow Deficiencies	NRM	\$1,221

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
16	Muskogee	OK	Renovate Laboratory/Pathology Space	NRM	\$4,715
16	Muskogee	OK	Repair Exterior Brick Work/Tuck Point, Multiple Buildings	NRM	\$1,011
16	Muskogee	OK	Replace and Upgrade Elevators	NRM	\$1,888
16	Muskogee	OK	Correct Storm Water Drainage System Deficiencies	NRM	\$1,175
16	Muskogee	OK	Upgrade Nutrition and Food Service and Correct Building 24 Deficiencies	NRM	\$2,875
16	Muskogee	OK	Replace Air Handling Units	NRM	\$5,988
16	Muskogee	OK	Upgrade Architectural and Mechanical Deficiencies for Building 22	NRM	\$4,745
16	Muskogee	OK	Correct Electrical Closets and Panel Deficiencies	NRM	\$1,529
16	Muskogee	OK	Replace Steam Piping Building #1	NRM	\$5,750
16	Muskogee	OK	Expand Building #1 A/B Wing for Specialty Care and Primary Care	Minor	\$6,543
16	Muskogee	OK	Install Solar PV on Building 53 and Building 1 rooftop	NRM	\$3,300
16	Muskogee	OK	Repair and Install Energy Retrofits	NRM	\$5,643
16	Muskogee	OK	Renovate Roads, Parking Lots, and Sidewalks	NRM	\$7,496
16	Muskogee	OK	Upgrade Chiller Plant	NRM	\$6,900
16	Muskogee	OK	Upgrade Water Distribution System	NRM	\$1,313
16	Muskogee	OK	Replace Roofing for Multiple Buildings	NRM	\$2,000
16	Muskogee	OK	Install solar photovoltaic on parking garage	NRM	\$2,500
16	Muskogee	OK	Lease and Activate Okmulgee, OK, CBOC	Lease	\$676
16	Muskogee	OK	Repair Retaining Walls and Install New Security Fence	NRM	\$1,073
16	Muskogee	OK	Build Elevated Pedestrian Access Corridor	NRM	\$1,320
16	Muskogee	OK	Acquire Property and Build North Access Road	Minor	\$1,537
16	Muskogee	OK	Replace Building #1 Windows	NRM	\$3,850
16	Oklahoma City	OK	Expand Patient Parking	Minor	\$9,900
16	Oklahoma City	OK	Remodel Public Restrooms for ADA	NRM	\$3,782
16	Oklahoma City	OK	Upgrade Emergency Generators	NRM	\$2,214
16	Oklahoma City	OK	Replace Air Handling Equipment	NRM	\$3,418
16	Oklahoma City	OK	Replace and Expand Security Camera System	NRM	\$1,800
16	Oklahoma City	OK	Expand Recreational Therapy	Minor	\$9,263
16	Oklahoma City	OK	Replace and Repair Exterior Walks, Ramps, Roadways, Fencing & Landscaping	NRM	\$1,405
16	Oklahoma City	OK	Relocate and Expand Recreational Therapy	Minor	\$9,905
16	Oklahoma City	OK	Relocate and Expand Pulmonary Rehab	Minor	\$7,574
16	Oklahoma City	OK	Relocate and Expand Pain Management	Minor	\$7,574

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
16	Oklahoma City	OK	Renovate Emergency Department for Facility Decon Improvements	NRM	\$1,225
16	Oklahoma City	OK	Expand and Correct Laundry Deficiencies	NRM	\$1,586
16	Oklahoma City	OK	Renovate CICU	NRM	\$2,979
16	Oklahoma City	OK	Correct Domestic Hot Water Distribution System Deficiencies	NRM	\$6,000
16	Oklahoma City	OK	Replace Equipment for FCA Deficiencies	NRM	\$5,534
16	Oklahoma City	OK	Replace Medical Gas Piping	NRM	\$2,441
16	Oklahoma City	OK	Establish New HBPC Lease in OKC	Lease	\$1,050
16	Oklahoma City	OK	Install solar photovoltaic panels on clinic addition and lot 10	NRM	\$5,000
16	Oklahoma City	OK	Renovate Nutrition & Food Service Kitchen	NRM	\$4,018
16	Oklahoma City	OK	Expand Radiation Oncology	NRM	\$1,437
16	Oklahoma City	OK	Abate Asbestos Entire Facility	NRM	\$5,500
16	Oklahoma City	OK	Install solar photovoltaic system above parking garage	NRM	\$4,450
16	Oklahoma City	OK	Install Back-up Generators for Building 1 & Lawton Clinic 100% Capacity	NRM	\$6,000
16	Oklahoma City	OK	Renovate B, C & D Mods for PACT	NRM	\$3,062
16	Oklahoma City	OK	Renovate 6 North for Patient Privacy	NRM	\$3,093
16	Oklahoma City	OK	Establish New CBOC Lease in Shawnee	Lease	\$830
16	Oklahoma City	OK	Upgrade interior lighting to LED	NRM	\$3,000
16	Oklahoma City	OK	Install Back-up Generators for Clinic Addition 100% Capacity	NRM	\$9,600
16	Houston	TX	Replace 25 Air Handling Units in Building 100	NRM	\$5,000
16	Houston	TX	Correct Electrical Study Deficiencies	NRM	\$3,000
16	Houston	TX	Waterproof Building Exteriors Campus-Wide	NRM	\$4,200
16	Houston	TX	Upgrade Finishes Basement and 1st Floor Building 100	NRM	\$3,000
16	Houston	TX	Upgrade Finishes Out Buildings	NRM	\$3,000
16	Houston	TX	Construct Parking Garage West	Minor	\$9,900
16	Houston	TX	Ambulatory Care Surgical Center	Major	\$80,000
16	Houston	TX	Replace Existing Lease for Beaumont Community Based Outpatient Clinic	Lease	\$3,800
16	Houston	TX	Replace Existing Lease for Richmond Outpatient Clinic	Lease	\$1,098
16	Houston	TX	Replace Elevators Building 100 Phase I	NRM	\$6,000
16	Houston	TX	Replace Elevators Building 100 Phase II	NRM	\$6,000

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
16	Houston	TX	Upgrade Emergency Power System	NRM	\$2,200
16	Houston	TX	Renovation of Pathology and Laboratory- Phase 1	NRM	\$6,000
16	Houston	TX	Construct Parking Garage North	Minor	\$9,900
16	Houston	TX	Upgrade Finishes 2nd and 3rd Floor Building 100	NRM	\$3,001
16	Houston	TX	Upgrade Finishes 4th, 5th, and 6th Floor Building 100	NRM	\$3,001
16	Houston	TX	Renovation of Pathology and Laboratory- Phase 2	NRM	\$7,000
16	Houston	TX	Renovation of Pathology and Laboratory- Phase 3	NRM	\$3,200
16	Houston	TX	Upgrade Fire Alarm System in Outbuildings	NRM	\$2,500
16	Houston	TX	Construct Replacement Community Living Center and Palliative Care Unit	Major	\$110,000
16	Houston	TX	Lease Space for Mental Health Integrated Clinic and Support Services	Lease	\$6,500
16	Houston	TX	Lease for Homeless Vets Program and HPACT (CRRC)	Lease	\$2,800
16	Houston	TX	Renovate Research Space - Phase I	NRM	\$7,500
16	Houston	TX	Renovate Cath Lab Suite	NRM	\$3,600
16	Houston	TX	Upgrade VA Campus Security Systems	NRM	\$2,500
16	Houston	TX	Emergency Room Expansion/Renovation	NRM	\$6,500
16	Houston	TX	Install Solar Photovoltaic Canopies	NRM	\$24,475
16	Houston	TX	Warehouse Lease - Offsite Lease #1	Lease	\$420
16	Houston	TX	Renovate Building 110 Exteriors	NRM	\$4,500
16	Houston	TX	Expand Women's Clinic	NRM	\$1,400
16	Houston	TX	Establish Lease for New Liberty Community Based Outpatient Clinic	Lease	\$1,300
16	Houston	TX	Establish Lease for New Livingston Community Based Outpatient Clinic	Lease	\$1,300
16	Houston	TX	Replace Nursing Call System on all Units	NRM	\$6,500
17	Bonham	TX	Upgrade Electrical and Mechanical For Clinic	NRM	\$1,650
17	Bonham	TX	Establish Bonham Site Perimeter Security	NRM	\$1,350
17	Bonham	TX	Correct Bonham Community Living Center Patient Privacy	Major	\$49,500
17	Bonham	TX	Complete Continuous Commissioning Ph. 2	NRM	\$2,000
17	Bonham	TX	Improve Bonham Water Efficiency	NRM	\$1,500
17	Bonham	TX	Install Ground Source Heat Pump	NRM	\$4,900
17	Bonham	TX	Outpatient Mental Health Clinic	Minor	\$9,900
17	Bonham	TX	Complete Energy Efficiency Project	NRM	\$1,909
17	Bonham	TX	Install Solar Cell System	NRM	\$9,700
17	Bonham	TX	Replace Mechanical Systems in Building 1,2, & 11	NRM	\$1,650
17	Bonham	TX	Water Line Repairs	NRM	\$7,600
17	Dallas	TX	Renovate Dental Building 2	NRM	\$3,300
17	Dallas	TX	Repair/Replace Dallas Roadways and Sidewalks	NRM	\$1,150
17	Dallas	TX	Renovate 14,440 GSF of Space for Lab, Pharmacy and Waiting Area Space	NRM	\$3,696
17	Dallas	TX	Site Preparation Dallas Equipment	NRM	\$1,100

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
17	Dallas	TX	Renovate Building 1 for Support Space	NRM	\$4,950
17	Dallas	TX	Renovate Dallas Research Buildings 3 & 43	NRM	\$4,900
17	Dallas	TX	Improve VAMC Dallas Texas Campus Site Security	NRM	\$2,000
17	Dallas	TX	Improve Dallas Community Living Center Bed Room Compliance	Minor	\$10,000
17	Dallas	TX	Improve Dallas Exterior & Building Physical Security	NRM	\$1,100
17	Dallas	TX	Renovate Dallas Medical Inpatient Nursing Unit for Privacy 5B	NRM	\$3,850
17	Dallas	TX	Replace and Upgrade Transfer Switches Building 1	NRM	\$1,100
17	Dallas	TX	Replace Dallas Isolation Valves and Plumbing Corrections	NRM	\$1,350
17	Dallas	TX	Upgrade Dallas Information Technology systems	NRM	\$1,500
17	Dallas	TX	Replace Dallas Building 2J Fire Sprinkler and Pump	NRM	\$4,400
17	Dallas	TX	Establish Acute Coronary Syndrome/Observation Unit Phase II	NRM	\$2,475
17	Dallas	TX	Provide Continuous Commissioning Phase 2, IT and Security Work	NRM	\$4,700
17	Dallas	TX	Install Solar Cell System	NRM	\$9,700
17	Dallas	TX	Replace Dallas Mechanical Systems	NRM	\$4,350
17	Dallas	TX	Renovate Dallas Employee Staff Areas	NRM	\$1,200
17	Dallas	TX	Correct Electrical Deficiencies Phase 2	NRM	\$2,200
17	Dallas	TX	Upgrade Building No. 1 Finishes	NRM	\$5,500
17	Dallas	TX	Construct Clinical Expansion for Mental Health	Major	\$156,025
17	Dallas	TX	Install Solar PV Project - Dallas	NRM	\$7,600
17	Dallas	TX	Construct Cancer Center	Minor	\$9,409
17	Dallas	TX	Construct and Renovate SCI/D PM&R and Chapel Area	Minor	\$10,000
17	Dallas	TX	Renovate Orthopedics/Derm	NRM	\$3,850
17	Dallas	TX	Build to suit Plano Outpatient Clinic	Lease	\$10,877
17	Kerrville	TX	Replace Building 11 Plumbing Infrastructure and Repair Site Sanitary Sewer Distribution System - Kerrville	NRM	\$2,200
17	Kerrville	TX	Repair Campus wide Storm Drain Main/Inlets and Replace French Drains Bldg. 11 and 96 - Kerrville	NRM	\$1,650
17	Kerrville	TX	Repurpose Auditorium	NRM	\$1,814
17	Kerrville	TX	Renovate Space For Mental Health	NRM	\$1,100
17	Kerrville	TX	Construct Green House Homes	Minor	\$9,900
17	Kerrville	TX	Convert Laundry to Energy Efficient Chilled Water System	NRM	\$1,400
17	Kerrville	TX	Replace Sprinkler Piping Buildings 11 and 96 - Kerrville	NRM	\$4,000
17	Kerrville	TX	Upgrade Electrical Building 11 and 96 - Kerrville	NRM	\$3,550

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
17	Kerrville	TX	Remodel 3rd Floor Clinics, Offices, Halls and Walls - Kerrville	NRM	\$1,210
17	Kerrville	TX	Remodel CLC/Dementia Unit: 1st Floor Building 96 – Kerrville	NRM	\$2,200
17	Kerrville	TX	Remodel 5th Floor CLC Building 11 - Kerrville	NRM	\$2,400
17	Kerrville	TX	Remodel Recreation Hall and Basement Halls and Walls - Kerrville	NRM	\$2,750
17	Kerrville	TX	Construct Clinic Space	Major	\$18,000
17	Kerrville	TX	Remodel Building 96 for Short Stay Unit	NRM	\$4,961
17	Kerrville	TX	Install Cogeneration System for Electricity and Heating - Renewable Technology	NRM	\$6,300
17	Kerrville	TX	Expand Solar Photovoltaic System	NRM	\$3,500
17	San Antonio	TX	Replacement San Antonio Hospital	Major	\$843,587
17	San Antonio	TX	Construct 5G: Construct Administration/Professional Services Addition	Minor	\$9,900
17	San Antonio	TX	Construct 6G: Cardiac Center of Excellence	Minor	\$9,925
17	San Antonio	TX	Replace main switch gear	NRM	\$1,650
17	San Antonio	TX	Renovate 2C for Surgical Step-Down Unit	NRM	\$3,080
17	San Antonio	TX	Renovate Auditorium for Clinical Space	NRM	\$1,308
17	San Antonio	TX	Renovate 7th Floor for Expansion of Neurology Services	NRM	\$2,724
17	San Antonio	TX	Replacement Domiciliary and SARRTP Facility	Minor	\$9,828
17	San Antonio	TX	Renovate First Floor for Expansion of Mental Health and Diagnostic Services	NRM	\$4,699
17	San Antonio	TX	Renovate 1C for a Comprehensive Women's Clinic	NRM	\$2,036
17	San Antonio	TX	Replace Keying System	NRM	\$1,000
17	San Antonio	TX	Construct 3rd Level for GEC Expansion	Minor	\$9,986
17	San Antonio	TX	Upgrade ceilings, lights and casework in research.	NRM	\$1,540
17	San Antonio	TX	Expand Solar Photovoltaic Carports	NRM	\$3,050
17	San Antonio	TX	Construct Joint VA/DoD Outpatient Clinic	Minor	\$9,927
17	San Antonio	TX	Lease Research Space	Lease	\$2,377
17	Temple	TX	Correct Facility Condition Assessment Architectural Deficiencies Building 163	NRM	\$2,200
17	Temple	TX	Construct Endoscopy/Colonoscopy Suite	Minor	\$5,500
17	Temple	TX	Expand Sterile Processing Service Phase 2	NRM	\$6,435
17	Temple	TX	Upgrade Site Water Piping	NRM	\$2,000
17	Temple	TX	Replace Plumbing Systems Building 163	NRM	\$2,200
17	Temple	TX	Convert Bldg. 44W to Admin	NRM	\$1,650
17	Temple	TX	Convert Bldg. 44E to Admin	NRM	\$1,750
17	Temple	TX	Convert Bldg. 45W to Admin	NRM	\$1,080
17	Temple	TX	Convert Bldg. 45E to Admin	NRM	\$1,030
17	Temple	TX	Convert Bldg. 46W to Admin	NRM	\$1,153
17	Temple	TX	Construct Employee Parking North	NRM	\$1,544
17	Temple	TX	Construct Visitor Parking West	NRM	\$1,152
17	Temple	TX	Relocate Lab Bldg. 163	NRM	\$5,709
17	Temple	TX	Install and Commission a Campus Wide EMCS System	NRM	\$1,200
17	Temple	TX	Construct Outpatient Clinic	Major	\$94,333

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
17	Temple	TX	Install CoGen System - 2	NRM	\$7,500
17	Temple	TX	Complete Commissioning Critical Repairs	NRM	\$1,200
17	Temple	TX	Complete Continuous Commissioning Phase 2	NRM	\$2,226
17	Temple	TX	Tri-County Community Based Outpatient Clinic (Central Texas)	Lease	\$850
17	Temple	TX	Install Geothermal Heat Pump Building 203	NRM	\$1,525
17	Temple	TX	Construct New Central Plant	NRM	\$22,000
17	Temple	TX	Improve Roads and Entrances Temple Campus	NRM	\$11,100
17	Temple	TX	Install Solar Thermal System	NRM	\$1,000
17	Temple	TX	Provide Onsite Water Storage	NRM	\$1,419
17	Temple	TX	Relocate Inpatient Pharmacy	NRM	\$9,800
17	Temple	TX	Complete Lighting Retrofit and Guiding Principles Certification	NRM	\$1,240
17	Temple	TX	Renovate Primary Care Space for Mental Health Clinic	NRM	\$2,300
17	Temple	TX	Convert Building 204 Patient Rooms to Private Rooms	NRM	\$5,000
17	Temple	TX	Renovate DOM C-Wing for Mental Health	NRM	\$9,686
17	Temple	TX	Reconfigure Specialty Clinics 4th Floor Teague Tower	NRM	\$2,841
17	Temple	TX	Expand Primary Care Bldg. 163 North (Urgent Care)	NRM	\$1,680
17	Temple	TX	Expand Primary Care Bldg. 163 South (Lab)	NRM	\$5,238
17	Temple	TX	Replace Chillers at Building 203	NRM	\$1,425
17	Temple	TX	Relocate Mental Health to DOM D-Wing	NRM	\$7,578
17	Waco	TX	Correct Facility Condition Assessment Architectural Deficiencies Waco Site	NRM	\$3,500
17	Waco	TX	Waco Security Gap Correction	NRM	\$1,150
17	Waco	TX	Correct Sterile Processing Service Deficiencies	NRM	\$1,500
17	Waco	TX	Renovate Bldg. 11 Community Living Center	NRM	\$5,309
17	Waco	TX	Upgrade Waco Elevators	NRM	\$1,600
17	Waco	TX	Relocate Canteen Bldg. 202	NRM	\$2,299
17	Waco	TX	Relocate Kitchen Bldg. 202	NRM	\$4,733
17	Waco	TX	Relocate Voluntary Service to Bldg. 6 Basement	NRM	\$1,736
17	Waco	TX	Consolidate Engineering Bldg. 17	NRM	\$1,570
17	Waco	TX	Convert Chapel to Learning Center	NRM	\$1,812
17	Waco	TX	Replace Primary MV Switchgears and Building - Waco	NRM	\$2,200
17	Waco	TX	Complete Continuous Commissioning Phase 2 - 2	NRM	\$2,016
17	Waco	TX	Install Utility Meters	NRM	\$1,320
17	Waco	TX	Correct Facility Condition Assessment Access Deficiencies on Waco Campus	NRM	\$2,000
17	Waco	TX	Install Ground Source Heat Pump	NRM	\$3,900
17	Waco	TX	Reconfigure Telecommunications and Security Upgrades	NRM	\$1,296
17	Waco	TX	Replace Exterior Lighting With More Efficient LED Lamps	NRM	\$1,100

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
17	Waco	TX	Complete Continuous Commissioning Heating, Ventilating and Air Conditioning (HVAC) Repairs and Guiding Principles Certification	NRM	\$1,350
17	Waco	TX	Install Low Flow Water Devices	NRM	\$1,400
17	Waco	TX	Renovate Outpatient Clinic/Lab Clinic Bldg. 4	NRM	\$7,927
17	Waco	TX	Provide Structural Repairs Building 5	NRM	\$6,000
17	Waco	TX	Upgrade Mental Health Environment Bldg. 94 (Nurses Stations)	NRM	\$5,443
17	Waco	TX	Relocate IT to Bldg. 92	NRM	\$1,168
17	Waco	TX	Renovate Bldg. 8 for Outpatient Mental Health	NRM	\$5,847
18	Phoenix	AZ	Renovate Dental Clinic for Specialty Care	NRM	\$4,950
18	Phoenix	AZ	Remodel Dietetics Kitchen	NRM	\$1,210
18	Phoenix	AZ	Remodel Morgue	NRM	\$1,100
18	Phoenix	AZ	Renovate Building 1-Halls & Walls	NRM	\$7,150
18	Phoenix	AZ	Renovate, Upgrade, and Add Elevators	NRM	\$2,200
18	Phoenix	AZ	Replace Hydraulic Lift Equipment(Dock Levelers)	NRM	\$1,100
18	Phoenix	AZ	Construct Back-up Water System	NRM	\$6,600
18	Phoenix	AZ	Install Electric Boilers	NRM	\$2,200
18	Phoenix	AZ	Replace Boilers	NRM	\$2,750
18	Phoenix	AZ	Renovate Inpatient Ward 4D	NRM	\$4,514
18	Phoenix	AZ	Renovate and Upgrade Building 10-Laundry	NRM	\$1,650
18	Phoenix	AZ	Modernize Facility Special Systems	NRM	\$4,400
18	Phoenix	AZ	Expand and Renovate Inpatient Ward 3B	Minor	\$9,900
18	Prescott	AZ	Replace and Install Upper Loop Utilities	NRM	\$1,650
18	Prescott	AZ	Rehab and Expand 1B, Bldg. 107 for Specialty Clinics	Minor	\$5,950
18	Prescott	AZ	Renovate 4A Bldg. 107 for Audiology & Eye Clinic	NRM	\$5,525
18	Prescott	AZ	Construct Replacement Warehouse	Minor	\$4,964
18	Prescott	AZ	Construct 3rd Floor, New Rehab Building (B162), for Occupational Therapy, Prosthetics and Rec Therapy	Minor	\$5,400
18	Prescott	AZ	Renovate 2nd Floor B108 for Occupational Therapy	NRM	\$1,100
18	Prescott	AZ	Construct and renovate Community Living Center (CLC) South	Minor	\$9,840
18	Prescott	AZ	Expand Primary Care	Minor	\$7,500
18	Prescott	AZ	Replace Heating Systems for Outer Bldgs. - Phase II	NRM	\$1,485
18	Prescott	AZ	Replace Heating Systems for Outer Bldgs., Ph. 1	NRM	\$1,280
18	Prescott	AZ	Construct and renovate Community Living Center (CLC) North	Minor	\$9,870
18	Prescott	AZ	Replacement Lease for Flagstaff Community-Based Outpatient Clinic (CBOC)	Lease	\$1,605
18	Prescott	AZ	Replacement Lease for Cottonwood Community Based Outpatient Clinic (CBOC)	Lease	\$1,026
18	Tucson	AZ	Construct Linear Accelerator Building	Minor	\$9,999
18	Tucson	AZ	Construct Clinical Support Building	Minor	\$6,865

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
18	Tucson	AZ	Upgrade Controls and Mixing Boxes, B38 & B50	NRM	\$1,050
18	Tucson	AZ	Improve Acute Care Environment, B2	NRM	\$1,090
18	Tucson	AZ	Replace Building 60 Air Handlers	NRM	\$2,100
18	Tucson	AZ	Water Conservation Measures	NRM	\$1,550
18	Tucson	AZ	Expand Pathology and Optical Store B80	NRM	\$1,000
18	Tucson	AZ	Renovate for Pathology, Morgue, and IT B-38 Basement	NRM	\$3,051
18	Tucson	AZ	Replace Generators Building 5, Building 40 and Building 78	NRM	\$2,200
18	Tucson	AZ	Replace B-5 Air Handlers and VAV Boxes	NRM	\$1,100
18	Tucson	AZ	Replace Ancillary Boiler Plant Equipment & Controls	NRM	\$1,430
18	Tucson	AZ	Correct FCA Electrical Deficiencies	NRM	\$1,010
18	Tucson	AZ	Replace Medical/Surgical Beds	Minor	\$9,946
18	Tucson	AZ	Construct Community Living Center Addition	Major	\$37,300
18	Tucson	AZ	Expand/Renovate Clinics	Minor	\$9,990
18	Tucson	AZ	Renew Southeast Tucson CBOC Lease	Lease	\$2,110
18	Tucson	AZ	Energy Upgrades	NRM	\$1,050
18	Tucson	AZ	Expand Nuclear Medicine (B-81)	Minor	\$9,999
18	Tucson	AZ	Expand Mental Health Clinic	Minor	\$4,593
18	Tucson	AZ	Replace ICU and SDU Beds	Minor	\$9,999
18	Tucson	AZ	Replace up to 24 Med/Telemetry Beds	Minor	\$9,999
18	Tucson	AZ	Replace Med/Surg Beds	Minor	\$9,999
18	Tucson	AZ	Expand OR Support Space	Minor	\$7,492
18	Tucson	AZ	Replace Water Tower	NRM	\$2,750
18	Tucson	AZ	Construct Ancillary/Diagnostic Space B-60 and B-2	Minor	\$9,732
18	Tucson	AZ	Construct New Building	Minor	\$9,999
18	Tucson	AZ	Expand Radiology (B-81)	Minor	\$9,999
18	Tucson	AZ	Expand PACT	Minor	\$9,999
18	Tucson	AZ	Relocate MRI Suite	Minor	\$9,999
18	Tucson	AZ	Legionella DOM Water Loop Repairs, B-30 & B-67	NRM	\$1,200
18	Albuquerque	NM	Correct Facility Condition Assessment Deficiencies, B1-Architectural, Electrical, Mechanical, Plumbing	NRM	\$4,500
18	Albuquerque	NM	Correct Facility Condition Assessment Deficiencies, B41- Architectural, Mechanical, Electrical and Water	NRM	\$6,200
18	Albuquerque	NM	Perform Recommissioning Phase I	NRM	\$1,500
18	Albuquerque	NM	Perform Recommissioning Phase II	NRM	\$1,000
18	Albuquerque	NM	Renovate and Expand SPS/Distribution	Minor	\$9,450
18	Albuquerque	NM	Relocate Fuel Tanks	NRM	\$2,500
18	Albuquerque	NM	Expand Canteen Service Space	Minor	\$9,200
18	Albuquerque	NM	Establish Mid-New Mexico CBOC	Lease	\$1,550
18	Albuquerque	NM	Increase Electrical Capacity-Phase 1	NRM	\$3,000
18	Albuquerque	NM	Correct Facility Condition Assessment Deficiencies, B3-Architectural, Electrical, Mechanical, Plumbing	NRM	\$2,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
18	Albuquerque	NM	Replace Central Plant Boilers, B-43	NRM	\$4,800
18	Albuquerque	NM	Expand and Renovate SCI	Minor	\$9,750
18	Albuquerque	NM	Repair/Replace Water Storage and Connections	NRM	\$4,500
18	Albuquerque	NM	Restore Exteriors Building 2 & 3	NRM	\$2,300
18	Albuquerque	NM	Renovate Spinal Cord Injury Building	Minor	\$9,750
18	Albuquerque	NM	Seismic Mitigation-Building 3	Minor	\$9,850
18	Albuquerque	NM	Expanded NW Metro CBOC	Lease	\$2,795
18	Albuquerque	NM	Replace Main Emergency Power Generators (B-42)	NRM	\$4,000
18	Albuquerque	NM	Enhance B-1 for Seismic Safety	Minor	\$4,500
18	Albuquerque	NM	Replace Domestic/Sanitary Pipe Risers in B-41	NRM	\$2,575
18	Albuquerque	NM	Expand MRI Building (B-49)	NRM	\$1,650
18	Albuquerque	NM	Upgrade Nuclear Medicine Area	NRM	\$2,850
18	Albuquerque	NM	Replace Roofs Building 1, 2,3 and 4	NRM	\$1,285
18	Albuquerque	NM	Correct Building-Frame Seismic Deficiencies-Phase 1	Minor	\$9,850
18	Albuquerque	NM	Correct Building-Frame Seismic Deficiencies-Phase 2	Minor	\$9,550
18	Albuquerque	NM	Expand/Renovate B41 2A & B for Surgical Clinics	Minor	\$9,850
18	Albuquerque	NM	Renovate 5B/C for Infusion-Pulmonary Functions	Minor	\$9,300
18	Albuquerque	NM	Expand the Emergency Department	Minor	\$9,700
18	Albuquerque	NM	Renovate & Expand Radiology (Quad 1D)	Minor	\$9,250
18	Albuquerque	NM	Expand Research Program Space	Minor	\$8,300
18	Amarillo	TX	Study and Correct Electrical Distribution	NRM	\$1,760
18	Amarillo	TX	Expand Community Living Center for Patient Privacy	Minor	\$9,900
18	Amarillo	TX	Upgrade Fire Systems and Doors	NRM	\$1,045
18	Amarillo	TX	Correct Exterior Facade and Foundations	NRM	\$1,122
18	Amarillo	TX	Renovate Building 33 for Outpatient Clinics	NRM	\$3,197
18	Big Spring	TX	Upgrade Chillers & Cooling Towers	NRM	\$3,000
18	Big Spring	TX	Renovate Administration For Physical Therapy and Prosthetics	NRM	\$3,500
18	Big Spring	TX	Renovate West Wing of 6th Floor for Administrative Services	NRM	\$3,200
18	Big Spring	TX	Replace Roofs Outer Buildings	NRM	\$1,100
18	Big Spring	TX	Renovate Radiology and Cardiopulmonary	NRM	\$5,000
18	Big Spring	TX	Replace Fire Alarm	NRM	\$2,200
18	Big Spring	TX	Renovate Outpatient Clinic	NRM	\$1,100
18	Big Spring	TX	Install Perimeter Fence around the Campus	NRM	\$2,700
18	Big Spring	TX	Upgrade HVAC Equipment	NRM	\$4,350
18	Big Spring	TX	Correct Ventilation Deficiencies	NRM	\$1,250
18	El Paso	TX	Renovate Dental Clinic to Surgical Clinic space	NRM	\$1,942
18	El Paso	TX	Renovate 2nd floor of Building #1 for Podiatry Clinic	NRM	\$1,939
18	El Paso	TX	Minor Construction of Administrative Bldg.	Minor	\$8,482
18	El Paso	TX	Minor Construction project of Eye and Audiology Space	Minor	\$7,395
18	El Paso	TX	Renovation of Mental Health Space	NRM	\$1,313

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
18	El Paso	TX	Renovate 1st floor of the Building #1 Police Services	NRM	\$1,686
18	El Paso	TX	Renovate 3rd floor of Building #1 for Primary Care	NRM	\$7,536
18	El Paso	TX	Renovate 3rd floor of the Building #1 for Primary Care, Phase 2	NRM	\$2,884
18	El Paso	TX	Establish a West Side El Paso CBOC	Lease	\$2,889
18	El Paso	TX	Joint Sharing agreement for Sterile Processing Service space in new WBAMC	Other	\$1,301
19	Denver	CO	Renovate Denver VA Community Living Center (CLC) Space for Admin	Minor	\$9,789
19	Denver	CO	Construct Bldg. J Ancillary Diagnostic & Specialty Care Bldg.	Major	\$95,400
19	Denver	CO	Denver VAMC Demolition	NRM	\$14,839
19	Denver	CO	ECHCS FRA Lease	Lease	\$4,800
19	Denver	CO	Convert Community Living Center Building 38 to Hot Water Boilers	NRM	\$1,300
19	Denver	CO	Construct Bldg. M : Outpatient Mental Health	Major	\$62,400
19	Denver	CO	Research Lease	Lease	\$8,960
19	Denver	CO	Install Solar PV - Fitzsimons Campus	NRM	\$27,000
19	Denver	CO	ECHC CBOC I	Lease	\$2,159
19	Denver	CO	ECHCS CBOC II	Lease	\$1,591
19	Denver	CO	Aurora Gateway CBOC Renewal	Lease	\$374
19	Denver	CO	Colorado Springs Clinic	Lease	\$8,928
19	Grand Junction	CO	New Central Warehouse	Minor	\$2,500
19	Grand Junction	CO	Radiology 2nd Floor West Wing Addition	Minor	\$9,620
19	Grand Junction	CO	Renovate 2nd Floor Laboratory for Expansion	NRM	\$2,760
19	Grand Junction	CO	Replace Facility Storm Sewer Pipes	NRM	\$1,595
19	Grand Junction	CO	Renovate Pharmacy	NRM	\$1,960
19	Grand Junction	CO	Repave Facility Parking Lots and Roadways	NRM	\$1,080
19	Grand Junction	CO	Renovate Dental Clinic	NRM	\$2,140
19	Grand Junction	CO	Renovate Bldg. 6 and Replace AHU	NRM	\$1,950
19	Grand Junction	CO	Renovate 5W for Audiology	NRM	\$2,546
19	Grand Junction	CO	Replace Sanitary Sewer Mains and Laterals in Building 1	NRM	\$1,425
19	Grand Junction	CO	Specialty Care Expansion 2nd Floor	Major	\$12,900
19	Grand Junction	CO	Eye Clinic Addition 2nd Floor	Minor	\$2,360
19	Grand Junction	CO	Renovate Building 13 for Warehouse/Linen	NRM	\$1,010

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
19	Grand Junction	CO	Correct Electrical Deficiencies in Building 1	NRM	\$1,600
19	Grand Junction	CO	Parking Garage Structure Phase 2	Minor	\$9,900
19	Grand Junction	CO	New Community Living Center North East Wing Expansion	Minor	\$5,750
19	Grand Junction	CO	Elimination of Substandard bed in the Community Living Center	Minor	\$4,353
19	Grand Junction	CO	New Outpatient Mental Health Addition	Minor	\$9,850
19	Grand Junction	CO	Renovate Laundry Facility	NRM	\$5,520
19	Grand Junction	CO	Replace Boilers and Controls (PH2)	NRM	\$5,390
19	Grand Junction	CO	Urgent Care Renovation	NRM	\$2,100
19	Grand Junction	CO	Renovate 4E/4W for C&P and Telehealth	NRM	\$3,960
19	Grand Junction	CO	Grand Junction Lease for Clinical Programs	Lease	\$840
19	Fort Harrison	MT	Irrigation Improvements Fort Harrison	NRM	\$1,200
19	Fort Harrison	MT	Parking Lot Maintenance	NRM	\$1,000
19	Fort Harrison	MT	PT/Prosthetics Renovation	NRM	\$2,200
19	Fort Harrison	MT	Repair Building Facade - Fort Harrison	NRM	\$1,380
19	Fort Harrison	MT	Upgrade IRM Infrastructure	NRM	\$2,640
19	Fort Harrison	MT	Seismic Upgrade and Specialty Care Improvements	Major	\$192,500
19	Fort Harrison	MT	Facility Duct Sealing	NRM	\$1,380
19	Fort Harrison	MT	LED Lighting Phase I	NRM	\$1,100
19	Fort Harrison	MT	LED Lighting Phase 2	NRM	\$1,100
19	Fort Harrison	MT	Solar Hot Water	NRM	\$1,100
19	Fort Harrison	MT	Fenestration Improvements	NRM	\$1,100
19	Fort Harrison	MT	Correct NFPA-101 ADA Accessibility Gaps	NRM	\$1,320
19	Fort Harrison	MT	Emergency Department Renovation	NRM	\$1,650
19	Fort Harrison	MT	Radiology HVAC Improvements	NRM	\$2,090
19	Fort Harrison	MT	Replace Air Handlers AC-3 and AC-4	NRM	\$1,485
19	Fort Harrison	MT	Replace Penthouse HVAC Systems	NRM	\$2,420
19	Fort Harrison	MT	Replace Air Handlers - Building 154	NRM	\$1,815
19	Fort Harrison	MT	Building 141 Heating	NRM	\$1,452
19	Fort Harrison	MT	Information Infrastructure Air Condition Improvements	NRM	\$1,210
19	Fort Harrison	MT	Replace Sanitary Lines	NRM	\$1,000
19	Fort Harrison	MT	Primary Electrical Distribution Modernization	NRM	\$2,716
19	Fort Harrison	MT	Construct Parking Garage	Minor	\$9,800
19	Fort Harrison	MT	Renovate Basement and 1st floor of Building 141	NRM	\$2,400
19	Fort Harrison	MT	Water System Upgrades	NRM	\$1,430
19	Fort Harrison	MT	Construct a Community Living Center at Ft Harrison Campus	Minor	\$9,900
19	Fort Harrison	MT	Insulation of Pipe Systems and Damper Upgrade	NRM	\$1,000

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
19	Fort Harrison	MT	Miles City, Remodel & Alter Exhaust Systems	NRM	\$1,950
19	Fort Harrison	MT	Miles City CLC, Legionella Eradication, Potable Water	NRM	\$1,100
19	Fort Harrison	MT	Construct Home Based Primary Care Addition	Minor	\$7,040
19	Fort Harrison	MT	Reclaimers, Boiler plant 171	NRM	\$1,950
19	Fort Harrison	MT	Construct Emergency Response Center	Minor	\$3,141
19	Salt Lake City	UT	Replace Exterior Curtain Wall	NRM	\$8,650
19	Salt Lake City	UT	Upgrade Chilled Water Distribution Line, Ph. 6	NRM	\$4,700
19	Salt Lake City	UT	Replace Roofs	NRM	\$3,700
19	Salt Lake City	UT	Upgrade Secondary Electrical Panel, Ph. 3	NRM	\$3,500
19	Salt Lake City	UT	Upgrade Elevators	NRM	\$4,650
19	Salt Lake City	UT	Renovation of Pharmacy	Minor	\$9,504
19	Salt Lake City	UT	Construct Specialty Clinics	Minor	\$9,917
19	Salt Lake City	UT	Renovation for PACT Compliance and Canteen Relocation	Minor	\$9,504
19	Salt Lake City	UT	Replacement Lease West Salt Lake Valley Clinic	Lease	\$4,308
19	Salt Lake City	UT	Upgrade Steam Distribution	NRM	\$3,700
19	Salt Lake City	UT	Replace Boiler #1	NRM	\$3,100
19	Salt Lake City	UT	Upgrade Heating, Ventilation, & Air Conditioning (HVAC)	NRM	\$9,400
19	Salt Lake City	UT	Replacement Lease of Ogden CBOC	Lease	\$3,323
19	Salt Lake City	UT	Replace Research Lab Space	Minor	\$9,978
19	Salt Lake City	UT	South Campus Parking Garage	Minor	\$8,237
19	Salt Lake City	UT	Replace Water Mains / Soft Water	NRM	\$2,475
19	Salt Lake City	UT	Upgrade Fire Alarms	NRM	\$1,527
19	Salt Lake City	UT	Upgrade Physical Security	NRM	\$3,550
19	Salt Lake City	UT	Upgrade Electrical Distribution	NRM	\$4,000
19	Salt Lake City	UT	Consolidate Intensive Care Units (ICUs)	NRM	\$5,830
19	Salt Lake City	UT	Renovate Operating Room Pre-Post Operation	NRM	\$4,400
19	Salt Lake City	UT	Renovate Outpatient Substance Abuse	NRM	\$1,980
19	Salt Lake City	UT	Expand Warehouse	NRM	\$1,520
19	Salt Lake City	UT	Consolidation of Administrative spaces	Minor	\$7,976
19	Salt Lake City	UT	Mid Campus Parking Garage	Minor	\$9,890
19	Salt Lake City	UT	Construct Administrative Space - Healthcare Administrative Service	Minor	\$5,508
19	Salt Lake City	UT	Upgrade Public Address Mass Notification System (PAMNS)	NRM	\$4,750
19	Salt Lake City	UT	Water Efficiency	NRM	\$1,000
19	Salt Lake City	UT	Construct Audiology Clinic	Minor	\$9,947
19	Salt Lake City	UT	Consolidate Clinical Laboratory	Minor	\$9,924
19	Cheyenne	WY	Install Storm Water Control System	NRM	\$1,229
19	Cheyenne	WY	Upgrade Utilities & high voltage loop	NRM	\$2,141
19	Cheyenne	WY	Correct & Test Electrical System	NRM	\$1,000
19	Cheyenne	WY	Replace Community Living Center Beds - Phase 1	Minor	\$9,039
19	Cheyenne	WY	Reduce Heat & Power Loss, Phase 2	NRM	\$1,000
19	Cheyenne	WY	Expand Emergency Department	Minor	\$7,820
19	Cheyenne	WY	Replace Community Living Center Beds	Minor	\$8,748

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			Project Name – Short Description		
19	Cheyenne	WY	Renovate Pharmacy & Sterile Processing, Phase 2	NRM	\$1,688
19	Cheyenne	WY	Dental Clinic Relocations & Expansions	Minor	\$9,610
19	Cheyenne	WY	Relocate & expand Chemo/Infusion Clinic	Minor	\$2,157
19	Cheyenne	WY	Relocate, consolidate office areas; Build new Emergency Dept.	Minor	\$6,617
19	Cheyenne	WY	Move Basement switchgear	NRM	\$5,328
19	Cheyenne	WY	Replace Community Living Center Beds	Minor	\$9,946
19	Cheyenne	WY	Expand laboratory	Minor	\$9,661
19	Sheridan	WY	Disposal, Bldg. 55	NRM	\$1,400
19	Sheridan	WY	Comprehensive Panic Alarm System Upgrade & Expansion, Phase II	NRM	\$1,092
19	Sheridan	WY	Comprehensive Overhead Paging System Upgrade/Expansion	NRM	\$1,000
19	Sheridan	WY	Renovate Rehab Area, Bldg. 86	NRM	\$6,150
19	Sheridan	WY	Cooling System Upgrade, Bldg. 7	NRM	\$1,200
19	Sheridan	WY	Station Security Enhancements Phase III	NRM	\$1,000
19	Sheridan	WY	Facility Condition Assessment (FCA) - Comprehensive Campus-Wide Cooling System Deficiency Upgrades	NRM	\$5,800
19	Sheridan	WY	Facility Condition Assessment (FCA) - Interior Finishes	NRM	\$2,486
19	Sheridan	WY	Secondary Electrical Distribution Replacement, Phase II	NRM	\$1,200
19	Sheridan	WY	Steam Distribution System Upgrades	NRM	\$4,500
19	Sheridan	WY	Complete Chilled Water Loop	NRM	\$1,000
19	Sheridan	WY	Tramway Infrastructure Upgrades/Insulation Phase II	NRM	\$1,545
19	Sheridan	WY	Community Living Center (CLC) West Expansion/Renovation	Minor	\$9,975
19	Sheridan	WY	Community Living Center (CLC) East Expansion/Renovation	Minor	\$9,975
19	Sheridan	WY	Expand and Renovate Primary Care (PACT)- Women's Health-Audiology	Minor	\$9,886
19	Sheridan	WY	Disposal, Bldg. 13	NRM	\$1,870
19	Sheridan	WY	Mental Health Special Needs Unit (SNU) Interior Renovation, Phase I (North)	NRM	\$4,950
19	Sheridan	WY	Mental Health Special Needs Unit (SNU) Interior Renovation - Phase II (South)	NRM	\$4,950
19	Sheridan	WY	Repair Roofs, Gutters & Soffits Station-Wide	NRM	\$1,960
19	Sheridan	WY	Relocate/Resolicit Minor Lease, Rock Springs CBOC, WY	Lease	\$1,055
19	Sheridan	WY	Expand and Renovate Pharmacy	Minor	\$8,631
20	Anchorage	AK	Install Air Handler Heat Recovery Systems and Extend Radiant Heating, Building 100	NRM	\$1,220
20	Anchorage	AK	Renovate Domiciliary Bldg. 3001 to address Seismic and FCA Deficiencies	Minor	\$9,900
20	Anchorage	AK	Renovate Space for Patient Aligned Care Teams	NRM	\$6,420
20	Boise	ID	Construct Clinical Building	Minor	\$9,980
20	Boise	ID	Renovate for Central Processing	NRM	\$1,210

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
20	Boise	ID	Construct Primary and Specialty Care Building	Minor	\$9,980
20	Boise	ID	Remodel Step Down Unit	NRM	\$2,510
20	Boise	ID	Renovate Ward 2 Medical/Surgical	NRM	\$3,960
20	Boise	ID	Renovate Building 88 for Outpatient Services	NRM	\$2,430
20	Boise	ID	Construct Ambulatory Care Building	Major	\$84,300
20	Portland	OR	Construct New Supply, Processing and Distribution Space in Vancouver	Minor	\$3,300
20	Portland	OR	Expand Supply Processing Distribution & Pharmacy Support Space	Minor	\$9,700
20	Portland	OR	Upgrade Vertical Transportation Systems	NRM	\$2,100
20	Portland	OR	Add Parking Decks to Existing Bldg. 108 Parking Structure	Minor	\$6,900
20	Portland	OR	New Lease for Patient Parking in Portland, OR	Lease	\$1,896
20	Portland	OR	Expand Surgical Support Space and GI/Endo Space on the 3rd Floor and 4th Floor, Bldg. 100	Minor	\$8,600
20	Portland	OR	Construct Parking Garage Vancouver Campus to Increase Patient Parking	Minor	\$9,900
20	Portland	OR	Renovate Building 100 Inpatient Ward 6D	NRM	\$4,400
20	Portland	OR	Renovate Boiler Plant Bldg. 3 for Seismic deficiencies	Minor	\$2,200
20	Portland	OR	Upgrade Building Mechanical and Plumbing Systems for Energy Conservation	NRM	\$3,000
20	Portland	OR	Upgrade Infrastructure for Facility Condition, Building Service Equipment and Fixtures and Misc. Energy Conservation Measures	NRM	\$3,600
20	Portland	OR	Upgrade Infrastructure for Facility Condition and Misc. Energy Conservation Measure - Phase 2	NRM	\$3,600
20	Portland	OR	Upgrade Infrastructure For Facility Condition and Misc. Energy Conservation Measures - Phase 3	NRM	\$4,400
20	Portland	OR	Replace Heating, Ventilating and Air Conditioning Equipment	NRM	\$2,200
20	Portland	OR	Upgrade Building 2 (Laundry/Warehouse) Seismic Structural Systems	Minor	\$2,750
20	Portland	OR	Upgrade Building 14 (Gym) Seismic Structural Systems	Minor	\$5,500
20	Portland	OR	Upgrade Campus Electrical System	NRM	\$2,500
20	Portland	OR	Add a New Wing to the Community Living Center (CLC)	Minor	\$9,900
20	Portland	OR	Upgrade Campus Wide Energy Usage	NRM	\$4,000
20	Portland	OR	Upgrade and replace condensate and steam infrastructure serving the Vancouver campus	NRM	\$2,500
20	Portland	OR	Replace Nurse Call System in Portland	NRM	\$5,500
20	Portland	OR	Convert Existing Boilers To Condensing Boilers	NRM	\$2,200
20	Portland	OR	Construct New Combined Heat & Power Station for Vancouver Campus	NRM	\$9,800
20	Portland	OR	Construct Pharmacy and Women's Health Clinic on Vancouver Campus	Minor	\$9,900

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
20	Portland	OR	Construct New Research & Administration Building to Replace Bldg. 16	Major	\$63,149
20	Portland	OR	Enlarge Emergency Department on the Portland Campus	Minor	\$9,800
20	Portland	OR	Install Ground Source Heat Pump for Vancouver Campus	NRM	\$2,750
20	Portland	OR	New VA Clinic Lease for Other Outpatient Services adjacent to existing East Portland CBOC	Lease	\$1,400
20	Portland	OR	New VA Clinic Lease for Other Outpatient Services (Eye Clinic) in Portland, OR	Lease	\$1,600
20	Portland	OR	Correct Facility Condition Deficiencies and Upgrade Building Service Equipment	NRM	\$3,300
20	Roseburg	OR	Demolish and replace Buildings T6, T7, T8 T15, & T19	NRM	\$2,300
20	Roseburg	OR	Renovate Buildings 4, 5 and 6	NRM	\$7,700
20	Roseburg	OR	Replace Sanitary Sewer Lines Campus Wide	NRM	\$8,000
20	Roseburg	OR	Renovate Building 1 to Relocate Short Stay	NRM	\$2,202
20	Roseburg	OR	Replace Building 1 Windows	NRM	\$3,300
20	Roseburg	OR	Renovate Building 2 Floor 2 East Wing	NRM	\$3,236
20	Roseburg	OR	Renovate Building 2 Floor 3 West Wing	NRM	\$3,616
20	Roseburg	OR	Renovate Building 2 Floor 3 East Wing	NRM	\$2,200
20	Roseburg	OR	Seismically Upgrade Building 3	NRM	\$8,800
20	Roseburg	OR	Construct Secondary Electrical Service Entrance	NRM	\$1,210
20	Roseburg	OR	Seismically Upgrade, Correct Facility Condition Deficiencies and Renovate Buildings 16 and 17	Major	\$18,260
20	Roseburg	OR	Install new Heating Ventilation and Air Conditioning systems in Building 3	NRM	\$1,430
20	Roseburg	OR	Install Energy Efficient Lighting	NRM	\$1,880
20	Roseburg	OR	Upgrade Fire Alarm System	NRM	\$3,300
20	Roseburg	OR	Upgrade Laundry Building 11	NRM	\$3,731
20	Roseburg	OR	Upgrade Building 1 Heating, Ventilation and Air Conditioning Systems	NRM	\$5,500
20	Roseburg	OR	Upgrade Nurse Call Campus Wide	NRM	\$1,650
20	Roseburg	OR	Replace Primary Electrical Transformers	NRM	\$2,200
20	Roseburg	OR	Correct Steam Distribution Deficiencies	NRM	\$6,600
20	Roseburg	OR	Paint Building Exteriors Campus Wide	NRM	\$1,500
20	Roseburg	OR	Abate Asbestos Buildings 1, 2, 11, 16, and 17	NRM	\$6,000
20	Roseburg	OR	Renovate Building 2, Floor 2 West	NRM	\$2,500
20	White City	OR	Replace Seismically Deficient Domiciliary Building 239 for Mental Health Service Line	Minor	\$9,960
20	White City	OR	Replace Seismically Deficient Building 240 for Mental Health Service Line	Minor	\$9,950
20	White City	OR	Renovate and Expand Building 213 for Diabetes Clinic	Minor	\$5,525
20	White City	OR	Replace Seismically Deficient Buildings 229, 228, 262, 227, and 235 for Infrastructure Support	Minor	\$9,980
20	White City	OR	Demolish Building 241 and 242 and Construct New Environmental Management Building	Minor	\$9,970

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
20	White City	OR	Renovate Seismically Deficient Building 211 North for Clinical Services	Minor	\$3,600
20	White City	OR	Renovate and Expansion for Library in Building 210	Minor	\$6,740
20	White City	OR	Renovate and Expand Seismically Deficient Building 209 North Administrative Areas, Physical Therapy, and Gym	Minor	\$6,424
20	White City	OR	Renovate and Expand Seismically Deficient Building 211 Clinical Areas for Various Clinical Services	Minor	\$6,440
20	White City	OR	Renovate and Expand Seismically Deficient Building 212 Lower South for Clinical Care and Prosthetics	Minor	\$4,350
20	White City	OR	Renovate Building 202 East, Admin Offices	Minor	\$6,400
20	White City	OR	Renovate Building 200 for Administration Services	Minor	\$8,400
20	White City	OR	Replace Seismically Deficient Building 243 for Recreation	Minor	\$9,760
20	White City	OR	Replace Seismically Deficient Building 223 and Replace with New Building for Outpatient Mental Health	Minor	\$9,950
20	White City	OR	Renovate Seismically Deficient Building 224	Minor	\$5,950
20	White City	OR	Replace Aged and Inefficiently sized (as concerns Energy usage) Boilers	NRM	\$6,575
20	White City	OR	Replace Expiring Vet Center Lease in Grants Pass, OR	Lease	\$320
20	American Lake	WA	Upgrade Building Communication Closets and Security	NRM	\$1,000
20	American Lake	WA	Campus Wide Exterior Design Template and FCA Corrections	NRM	\$5,500
20	American Lake	WA	Renovate Building 2, 1st and 2nd Floors and Reseal Building Envelope	NRM	\$9,955
20	American Lake	WA	Repair Mechanical Room Fire Barrier Building 200	NRM	\$1,100
20	American Lake	WA	Asbestos Abatement American lake	NRM	\$1,100
20	American Lake	WA	Abate Non-Friable Asbestos at American Lake (Floor Tile)	NRM	\$4,950
20	American Lake	WA	Abate Lead Paint American Lake	NRM	\$7,700
20	American Lake	WA	Install Wash Rack American Lake	NRM	\$1,100
20	American Lake	WA	Upgrade Seismic and Renovation of Building 5 for Sleep, Pulmonary Services and Women's Domiciliary	Minor	\$7,500
20	Seattle	WA	Upgrade and Clean Building Envelope Building 100	NRM	\$3,850
20	Seattle	WA	Upgrade and Clean Exterior Envelope Building 1	NRM	\$3,850
20	Seattle	WA	Construct Parking Garage	Major	\$33,000

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
20	Seattle	WA	Replace Expiring Administrative GSA Occupancy Agreement Leases in Metro Fed Center South in Seattle, WA	Lease	\$1,060
20	Seattle	WA	Replace Seattle Building 1 Heating, Ventilating and Air Conditioning System	NRM	\$7,700
20	Seattle	WA	Correct Seattle Campus-wide Physical Security and Safety Deficiencies	NRM	\$9,900
20	Seattle	WA	Enhance Seattle Security, Pave, and Restripe at South Parking Lot	NRM	\$2,750
20	Seattle	WA	Relocate Canteen and Retail Store from Bldgs. 1 and 22 to Bldg. 100 First Floor	NRM	\$4,400
20	Seattle	WA	Seattle Combined Heat and Power Plant	NRM	\$6,600
20	Seattle	WA	Campus Pedestrian Handicap Access Site Improvements FCA Corrections	NRM	\$2,750
20	Seattle	WA	Elevator Upgrades and FCA corrections Building 100	NRM	\$5,700
20	Seattle	WA	4W Surgical Specialty Care Clinic Expansion	NRM	\$4,686
20	Seattle	WA	New VA Clinic Lease for Other Outpatient Services in King County, WA	Lease	\$3,949
20	Seattle	WA	New VA Clinic Lease for a Multi-Specialty CBOC in Everett, WA	Lease	\$1,225
20	Seattle	WA	Construct New and Renovate Existing space to Expand Medical Specialty Services	Major	\$187,000
20	Seattle	WA	Expand and Renovate Rehab Therapy Program.	Minor	\$4,950
20	Seattle	WA	Asbestos Abatement Seattle Division	NRM	\$1,870
20	Seattle	WA	Upgrade Fire panel Systems Seattle	NRM	\$2,200
20	Spokane	WA	Campus wide Storm and Sewer Water Line Separation and Upgrade	NRM	\$1,100
20	Spokane	WA	Construct New Parking Structure	Minor	\$7,100
20	Spokane	WA	Replace roof systems various buildings	NRM	\$2,100
20	Spokane	WA	Renovate and Expand Existing Community Living Center (CLC)	Minor	\$9,850
20	Spokane	WA	Construct new and renovate existing space for Patient Support Center and Vascular Lab	Minor	\$9,650
20	Spokane	WA	Renovate and Expand Emergency Department	Minor	\$1,650
20	Spokane	WA	Construct new Dental Space	Minor	\$9,775
20	Spokane	WA	Replace Existing Windows	NRM	\$2,300
20	Spokane	WA	Replace Expiring VA Clinic Lease for Other Outpatient Services (Homeless Program) in Spokane County, WA	Lease	\$450
20	Spokane	WA	Construct New and Renovate Existing space for Acute In-Patient and Specialty Care	Major	\$11,000
20	Spokane	WA	Renovate Building 2 For Administrative Space	Minor	\$5,680
20	Spokane	WA	Renovate for Specialty Care	NRM	\$4,206
20	Spokane	WA	Construct addition to Primary Care	Minor	\$9,240
20	Spokane	WA	Expand building 1 for diagnostic imaging and support services	Minor	\$9,350
20	Spokane	WA	New VA Clinic Lease for a Multispecialty CBOC in Spokane Valley	Lease	\$9,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
20	Spokane	WA	Seismically Upgrade, Correct Facility Condition Deficiencies and Renovate Building 1	Major	\$230,000
20	Walla Walla	WA	Replace and Resurface Campus Wide Roadways	NRM	\$3,500
20	Walla Walla	WA	Conduct Campus Cultural Resource Historic and Archeological Survey	NRM	\$1,201
20	Walla Walla	WA	Replace Electrical Life safety Signal and Fire Alarm Infrastructure	NRM	\$3,250
20	Walla Walla	WA	Replace Campus Perimeter Fence	NRM	\$2,200
20	Walla Walla	WA	Demolish and Mothball Multiple Buildings	NRM	\$1,700
20	Walla Walla	WA	Renovate Building 66	NRM	\$1,900
20	Walla Walla	WA	Install Combined Heat and Power	NRM	\$2,500
20	Walla Walla	WA	Renovate Building 78 - FCA Corrections	NRM	\$2,700
20	Walla Walla	WA	Install Ground Source Heat Pump	NRM	\$2,200
20	Walla Walla	WA	Paint Building Exteriors	NRM	\$1,600
20	Walla Walla	WA	Renovate Building 74 for Seismic and Facility Condition Assessment Deficiencies	NRM	\$9,900
20	Walla Walla	WA	Upgrade interior lighting, lighting controls, and improve HVAC systems to campus buildings.	NRM	\$1,100
20	Walla Walla	WA	Renovate Building 75 - Canteen FCA corrections	NRM	\$3,300
20	Walla Walla	WA	Seismically Retrofit, Correct Facility Condition Deficiencies and Renovate Building 69	Major	\$19,000
20	Walla Walla	WA	Seismically Retrofit, Correct Facility Condition Deficiencies and Renovate Building 68	Major	\$18,000
21	Fresno	CA	Renovate the 3rd Floor Building 1 for Dental Service Expansion	NRM	\$6,600
21	Fresno	CA	Expand Chilled Water Capacity	NRM	\$3,600
21	Fresno	CA	Improve Operating Room Suites and Relocation to 2 East, Building 1	Minor	\$9,937
21	Fresno	CA	Improve Site Access and Physical Security Deficiencies	NRM	\$9,172
21	Fresno	CA	Expand/Construct Primary Care Clinic for Patient Aligned Care Team Model	Minor	\$9,916
21	Fresno	CA	Renovate 3 West for Surgical Clinics	NRM	\$6,700
21	Fresno	CA	Expand/Renovate/Relocate 1st Floor Outpatient Clinic for Medical Specialty Care	NRM	\$7,700
21	Fresno	CA	Expand/Renovate Community Living Center	Minor	\$9,900
21	Fresno	CA	Repair/Replace Mechanical Systems Building 1	NRM	\$4,510
21	Fresno	CA	Improve Facility Vulnerability Deficiencies to Sustain 96 Hour Independent Operations	NRM	\$8,800
21	Fresno	CA	Improve and repair surface parking	NRM	\$2,800
21	Fresno	CA	Expand Pharmacy and relocate the Veteran Canteen Service	Minor	\$9,800
21	Fresno	CA	Renovate 1st Floor Building, 24 for Education Service	NRM	\$3,300
21	Fresno	CA	Renovate 2nd Floor Out Patient Clinic for Ambulatory Procedures	NRM	\$3,800
21	Fresno	CA	Expand the Psychosocial Recovery Rehabilitation Center and Homeless Program for Increased Access	Minor	\$9,621

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			Project Name – Short Description		
21	Oakland	CA	Expand Operating Room 1 in Building 700	NRM	\$6,000
21	Oakland	CA	Lease Parking for Mare Island Outpatient Clinic	Lease	\$36
21	Oakland	CA	Install Roof Top Photovoltaics on Building 730	NRM	\$2,200
21	Oakland	CA	Construct and Renovate Expansion to Clinical Laboratory	Minor	\$9,700
21	Oakland	CA	Construct Specialty Clinic.	Minor	\$9,800
21	Oakland	CA	Construct Community Living Center Addition for Patient Privacy	Minor	\$9,100
21	Oakland	CA	Construct New Addition and Correct Operating Room Sterile Processing Distribution Discrepancies	Minor	\$9,635
21	Oakland	CA	Construct New Facility for Pharmacy Service and Home Based Primary Care	Minor	\$9,720
21	Oakland	CA	Construct and Renovate Primary Care to Patient Aligned Care Team (PACT) Model	Minor	\$9,700
21	Oakland	CA	Construct Specialty Care and Support Infrastructure space	Minor	\$9,800
21	Oakland	CA	Construct Clinical Building for Audiology and Speech Pathology Services	Minor	\$9,200
21	Oakland	CA	Construct Clinical Building to Support Eye Clinic and Police Services	Minor	\$9,200
21	Oakland	CA	Construct Community Living Center	Major	\$55,500
21	Oakland	CA	Construct and Renovate Primary Care to Patient Aligned Care Team (PACT)	Minor	\$9,200
21	Oakland	CA	Remodel Vacated Dental Clinic	NRM	\$2,750
21	Oakland	CA	Renovate Vacated Space in the Martinez Outpatient Clinic	NRM	\$1,650
21	Palo Alto	CA	Renovate Offices for Clinical and Administrative Support	NRM	\$6,900
21	Palo Alto	CA	Renovate Canteen Office Suite	NRM	\$1,075
21	Palo Alto	CA	Demolish Temporary Blind Center and Support Buildings at Menlo Park	NRM	\$3,550
21	Palo Alto	CA	Correct Mechanical Building Systems Deficiencies Buildings 370 and 371	NRM	\$4,450
21	Palo Alto	CA	Demolish Livermore Campus	NRM	\$9,500
21	Palo Alto	CA	Demolish Deficient Jones Hall Army Reserve Site Buildings	NRM	\$3,300
21	Palo Alto	CA	Construct Sleep Study Program for Improved Access	NRM	\$9,125
21	Palo Alto	CA	Enhance Site Physical Security and Emergency Engineering Systems	NRM	\$3,425
21	Palo Alto	CA	Correct Elevator Deficiencies (Building 334)	NRM	\$1,140
21	Palo Alto	CA	Upgrade Building Management and Engineering Control Systems on Menlo Park Division	NRM	\$6,950
21	Palo Alto	CA	Upgrade existing well-water pump and storage system and site irrigation loop	NRM	\$3,450
21	Palo Alto	CA	Consolidate Mental Health Outpatient Services to Improve Access	Minor	\$9,300
21	Palo Alto	CA	Correct Acute Inpatient Psychiatry Facility Safety and Infrastructure Deficiencies	Minor	\$8,888

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
21	Palo Alto	CA	Construct Emergency Command Center and Entry Road Circulation Improvements	Minor	\$9,280
21	Palo Alto	CA	Relocate Site Utilities to Construct Fisher House Central Reception Building	NRM	\$3,575
21	Palo Alto	CA	Upgrade Palo Alto site Lighting, Safety, and Security	NRM	\$8,500
21	Palo Alto	CA	Construct Emergency Command Center and Parking Structure	Minor	\$9,790
21	Palo Alto	CA	Renovate Operating Room Suite Building 100	NRM	\$8,900
21	Palo Alto	CA	Renovate Clinical Research Center to Relocate Staff from Seismically Deficient Buildings	Minor	\$8,870
21	Palo Alto	CA	Construct Dental Clinic Addition	Minor	\$8,890
21	Palo Alto	CA	Remediate Environmental Exposures and Liabilities at Base Realignment and Closure Acquired Property (Jones Hall Army Reserve Center)	NRM	\$9,382
21	Palo Alto	CA	Improve site infrastructure and building engineering systems.	NRM	\$7,400
21	Palo Alto	CA	Improve Emergency Department Mental Health Access	Minor	\$5,411
21	Palo Alto	CA	Improve Site Security Access to North and South Secondary Entrance Gates	NRM	\$4,475
21	Palo Alto	CA	Consolidate Dining and Canteen Services	Minor	\$9,725
21	Palo Alto	CA	Expand and Renovate Imaging Department for Improved Access	Minor	\$9,274
21	Palo Alto	CA	Combined Heat and Power Plant	NRM	\$29,000
21	Palo Alto	CA	Expand Photovoltaic System at Palo Alto Division	NRM	\$6,700
21	Palo Alto	CA	Expand Photovoltaic System-Menlo Park	NRM	\$24,000
21	Palo Alto	CA	Construct Cardiac Rehabilitation Addition	Minor	\$9,854
21	Palo Alto	CA	Construct National Center for Public Health and Surveillance	Minor	\$8,990
21	Palo Alto	CA	Consolidate Clinical Services to Palo Alto Division Medical City	NRM	\$54,950
21	San Francisco	CA	Retrofit Bldg. 200 Heating, Ventilation, Air Conditioning with Energy Efficient System	NRM	\$1,015
21	San Francisco	CA	Construct New Storm Water Drainage System	NRM	\$2,500
21	San Francisco	CA	Renovate Building 22 for Hoptel	NRM	\$1,210
21	San Francisco	CA	Retrofit Building 203 Heating, Ventilation, Air Conditioning System with Energy Efficient Systems*	NRM	\$3,450
21	San Francisco	CA	Retrofit Building 208 Community Living Center with Energy Efficient Systems	NRM	\$1,968
21	San Francisco	CA	Retrofit Building 210 HVAC with Energy Efficient Systems	NRM	\$1,159
21	San Francisco	CA	Retrofit Building 7 Heating, Ventilation, Air Conditioning System with Energy Efficient Systems	NRM	\$1,500
21	San Francisco	CA	Construct 60 bed Community Living Center in Santa Rosa and Renovate 60 Existing CLC Beds at San Francisco VA Medical Center	Major	\$216,600

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
21	San Francisco	CA	Renovate Campus Infrastructure for Emergency Sustainability	NRM	\$9,996
21	San Francisco	CA	Correct Server Room Cooling Deficiencies, multiple locations*	NRM	\$1,755
21	San Francisco	CA	Repair Steam Distribution System and Condensate Return System	NRM	\$1,471
21	San Francisco	CA	Correct Communications Closet and Electrical Closet Deficiencies	NRM	\$1,860
21	San Francisco	CA	Seismically Retrofit, Renovate, and Expand the Sausalito Research Annex	Major	\$35,200
21	San Francisco	CA	Expand and Renovate Building 200 Ambulatory Care Clinics for Patient Aligned Care Team Delivery	Minor	\$9,800
21	San Francisco	CA	Expand and Renovate Acute Medical/Surgical Bed Sections for Patient Privacy in Building 203	Minor	\$9,800
21	San Francisco	CA	Renovate Building 203 Cardiac Catheterization Lab Area to Implement Sterile Storage and Patient Care Requirements	NRM	\$1,090
21	San Francisco	CA	Renovate Building 200 Patient Clinic Area	NRM	\$2,395
21	San Francisco	CA	Construct Bus and Vehicle drop off and turn-around circle for Main Hospital and Clinic Buildings to Support Welcome Center	NRM	\$3,080
21	San Francisco	CA	Upgrade Water System for Legionella Prevention	NRM	\$8,900
21	San Francisco	CA	Upgrade Existing Security System Station wide	NRM	\$3,465
21	San Francisco	CA	Construct Clinical Care Center at San Francisco VA Medical Center	Major	\$500,380
21	Honolulu	HI	Renovate Honolulu Community Living Center for Patient Privacy	NRM	\$4,400
21	Honolulu	HI	Expand Center For Aging	Minor	\$9,350
21	Honolulu	HI	Initiate New Lease for Research Space	Lease	\$2,900
21	Honolulu	HI	Replace E-Wing Chillers	NRM	\$1,650
21	Honolulu	HI	Construct Photovoltaic Farm-Honolulu	NRM	\$2,200
21	Honolulu	HI	Construct Hilo Replacement Community Based Out Patient Clinic	Minor	\$9,800
21	Honolulu	HI	Renovate Ambulatory Care Clinic	NRM	\$8,250
21	Reno	NV	Convert Facility to Electronic Proximity Card Locking System	NRM	\$4,500
21	Reno	NV	Replace Air Handling Units Serving Building 12	NRM	\$3,250
21	Reno	NV	Provide Sewer Storage Tank for Emergency Management	NRM	\$2,750
21	Reno	NV	Renovate Sterile Processing Service	NRM	\$4,999
21	Reno	NV	Renovate Space Adjacent to the Intensive Care Unit Wing B3 of Building 12	NRM	\$5,000
21	Reno	NV	Extend Elevators to Roof for Improved Maintenance Access	NRM	\$2,750
21	Reno	NV	Install Facility-Wide Pneumatic Tube System	NRM	\$1,100
21	Reno	NV	Realign Center Cores of Wings B4 and B5 in Building 12	NRM	\$3,500
21	Reno	NV	Repair exterior walls for buildings throughout campus	NRM	\$4,400

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			Project Name – Short Description		
21	Reno	NV	Renovate Vacated Primary Care for Pharmacy	NRM	\$9,900
21	Reno	NV	Provide Emergency Water Supply Tank	NRM	\$2,000
21	Reno	NV	Expand/Renovate Magnetic Resonance Imaging Space	Minor	\$7,125
21	Reno	NV	Provide Bird Protection for Patient Safety and Infection Control	NRM	\$1,675
21	Reno	NV	Construct Solar Panel Array on New Parking Garage	NRM	\$2,000
21	Reno	NV	Construct Solar Panel Array on Second New Facility Parking Garage	NRM	\$2,200
21	Reno	NV	Procure Land for Campus and Parking Expansion to increase Security Setbacks	Minor	\$9,700
21	Reno	NV	Expand Emergency Power Capacity at the Boiler Plant	NRM	\$6,831
21	Reno	NV	Install New Energy Efficient Chiller and Cooling Tower	NRM	\$1,500
21	Reno	NV	Replace damaged piping in clinical Building 1D.	NRM	\$5,500
21	Reno	NV	Construct New Community Living Center Building (Pod 3)	Minor	\$9,570
21	Reno	NV	Construct Parking Garage	Minor	\$9,600
21	Reno	NV	Correct Seismic Bracing for Non Structural Components & Equipment in Critical Patient Care Areas	Minor	\$9,650
21	Reno	NV	Execute New South Campus lease to Provide Patient Aligned Care Team Clinic	Lease	\$1,750
21	Reno	NV	Renovate Wing B4 of Building 12 for Single Patient Rooms	NRM	\$8,640
21	Reno	NV	Repair critical electrical deficiencies in Clinical Building 1D	NRM	\$3,850
21	Reno	NV	Correct Deficiencies at Inpatient Mental Health	NRM	\$1,100
21	Reno	NV	Renovate and Rightsized Operating Rooms	NRM	\$9,486
21	Reno	NV	Renovate and Expand Operating Room Support Areas	Minor	\$9,600
21	Reno	NV	Renovate and Rightsized Inpatient Mental Health Ward	NRM	\$7,500
21	Reno	NV	Construct New Wellness Center	Minor	\$9,500
22	Loma Linda	CA	Install Electronic Lighting Controls	NRM	\$3,600
22	Loma Linda	CA	Expand Audiology Building	Minor	\$8,048
22	Loma Linda	CA	Renovate 2E (North) for Medical Specialty Clinics	NRM	\$6,850
22	Loma Linda	CA	Correct Fire Deficiencies	NRM	\$1,500
22	Loma Linda	CA	Construct Patient Education Resource Center	Minor	\$1,210
22	Loma Linda	CA	Replace Emergency Generator	NRM	\$9,000
22	Loma Linda	CA	Replace Warehouse Lease	Lease	\$3,716
22	Loma Linda	CA	Renovate Public Restrooms Group 2	NRM	\$6,138
22	Loma Linda	CA	Upgrade Penthouse and Plant Exhaust Fans and Install New	NRM	\$2,200
22	Loma Linda	CA	Renovate Halls and Walls Area 4	NRM	\$2,000
22	Loma Linda	CA	Correct Environmental Controls & Security Deficiencies in IT rooms	NRM	\$7,500

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
22	Loma Linda	CA	Renovate 2 Center SW for Medical Specialty Clinics	NRM	\$4,400
22	Loma Linda	CA	Relocate Sleep Study/Patient Services	Minor	\$9,900
22	Loma Linda	CA	Construct Specialties Clinic 1	Minor	\$8,356
22	Loma Linda	CA	Construct Specialties Clinic 2	Minor	\$9,900
22	Loma Linda	CA	Construct Specialties Clinic 3	Minor	\$9,900
22	Loma Linda	CA	Renovate Research/EMS Part 1	NRM	\$5,500
22	Loma Linda	CA	Replace Blythe Tele-Health Lease	Lease	\$1,426
22	Loma Linda	CA	Replace Warehouse #1 Lease	Lease	\$8,150
22	Loma Linda	CA	Renovate Nutrition/SPS/Warehouse	NRM	\$6,710
22	Loma Linda	CA	Install Generator Farm	NRM	\$9,900
22	Loma Linda	CA	Expand Radiology Part 1	NRM	\$9,900
22	Loma Linda	CA	Construct Operating Rooms	NRM	\$5,500
22	Loma Linda	CA	Replace Energy Management System	NRM	\$2,300
22	Loma Linda	CA	Upgrade Parking Lot Lights and Replace Conduit	NRM	\$2,278
22	Loma Linda	CA	Renovate 4NW Med/Surg Ward for Private Beds	NRM	\$9,900
22	Loma Linda	CA	Renovate Inpatient Behavioral Health Unit	Minor	\$3,500
22	Loma Linda	CA	Replace Secondary Electrical Distribution System	NRM	\$8,000
22	Loma Linda	CA	Relocate Dialysis Center	Minor	\$7,247
22	Loma Linda	CA	Expand CLC Part 3	Minor	\$7,819
22	Loma Linda	CA	Upgrade Building Management System	NRM	\$4,400
22	Loma Linda	CA	Construct Specialty Clinic Building and Renovate 4E for Ward Beds	Minor	\$7,760
22	Loma Linda	CA	Replace Specialty Clinic Lease	Lease	\$1,206
22	Long Beach	CA	Correct Electrical Site Security Deficiencies	NRM	\$3,091
22	Long Beach	CA	Expand SCI for Inpatient Privacy and Rehab Facility	Major	\$275,000
22	Long Beach	CA	Pharmacy Clean Room Heat, Ventilation & Air Conditioning Corrections, Bldg164	NRM	\$5,500
22	Long Beach	CA	Replace FCA Finish Deficiencies in B126	NRM	\$9,900
22	Long Beach	CA	Correct FCA Finish Deficiencies Various Buildings	NRM	\$9,900
22	Long Beach	CA	Correct Site FCA Access Deficiencies	NRM	\$9,000
22	Long Beach	CA	Correct FCA Roofing Deficiencies for Various Buildings	NRM	\$8,800
22	Long Beach	CA	Replace Acute Inpatient Medical Surgical Care Hospital	Major	\$220,000
22	Long Beach	CA	Renovate Bldg. 126OP Basement and Correct FCA Deficiencies	NRM	\$9,900
22	Long Beach	CA	Correct Bldg. 138 HVAC Deficiencies	NRM	\$9,900
22	Long Beach	CA	Replace FCA Deficient Mechanical HVAC Equipment Various Bldgs.	NRM	\$8,800
22	Long Beach	CA	Replace Central Chiller and Central and Local DDC Controls	NRM	\$9,900
22	Long Beach	CA	Remodel Pathology Histology/Cytology and Other Lab Spaces	NRM	\$4,400
22	Long Beach	CA	Seismic Upgrade Building 2	Major	\$22,000

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
22	Long Beach	CA	Replace Bldg. 138 FCA Plumbing Deficiencies	NRM	\$2,800
22	Long Beach	CA	Demo Non-Seismic Buildings at Various Locations	Minor	\$8,800
22	Long Beach	CA	Correct FCA Emergency Electrical Systems	NRM	\$5,000
22	Long Beach	CA	Correct FCA Nurse Call/Int/TV Deficiencies	NRM	\$4,000
22	Long Beach	CA	Replace FCA Deficient Secondary Distribution Equipment	NRM	\$4,200
22	Long Beach	CA	Replace FCA Deficient Finishes and Fixed Equipment	NRM	\$4,400
22	Long Beach	CA	Replace FCA Finish Deficiencies B138	NRM	\$3,300
22	Long Beach	CA	Correct FCA Electrical Unit Sub-System Deficiencies	NRM	\$3,500
22	Long Beach	CA	Correct FCA Architectural Accessibility Deficiencies Various Bldgs.	NRM	\$3,300
22	Long Beach	CA	Correct FCA Exterior Wall and Bldg. Exterior Finishes Various Buildings and Structures	NRM	\$6,600
22	Long Beach	CA	Relocate OI&T to Bldg. 2, 1st Floor	NRM	\$3,000
22	Long Beach	CA	Expand Outpatient Pharmacy	NRM	\$2,750
22	Long Beach	CA	Renovate Bldg. 1 for Cardiology Relocation	NRM	\$4,000
22	Long Beach	CA	Renovate Building 1 Cardiac Cath Lab Relocation	NRM	\$7,800
22	Long Beach	CA	Renovate Neurology Space for Improvements	NRM	\$4,290
22	Long Beach	CA	Correct Legionella Deficiencies Site Wide	NRM	\$4,400
22	Long Beach	CA	Construct Back-up Oxygen Tank Farm	NRM	\$5,244
22	Long Beach	CA	Construct New Primary Care building	Major	\$66,000
22	Long Beach	CA	Renovate Infusion B126	NRM	\$7,700
22	Long Beach	CA	Expand Santa Ana CBOC	Lease	\$1,072
22	Long Beach	CA	Relocate Cabrillo CBOC	Lease	\$1,501
22	Los Angeles	CA	Replace Galvanized Water Lines B256	NRM	\$1,980
22	Los Angeles	CA	Retrofit Sewer System in Building 500 First, Fifth & Sixth Floors	NRM	\$2,000
22	Los Angeles	CA	Install Condensate Return System Building 337	NRM	\$1,400
22	Los Angeles	CA	Replace Roofs B113, B256 & B117	NRM	\$1,980
22	Los Angeles	CA	Retrofit Fire Alarm System in B256	NRM	\$1,600
22	Los Angeles	CA	Replace Galvanized Waterlines B158	NRM	\$3,300
22	Los Angeles	CA	Rebuild/Replace Secondary Chilled Water System in Building 501	NRM	\$1,760
22	Los Angeles	CA	Replace Operating Room Suite Floorings in B500	NRM	\$1,500
22	Los Angeles	CA	Upgrade/Install Electrical and Mechanical Systems for Building 158	NRM	\$4,000
22	Los Angeles	CA	Replace Heating Hot Water Loop System B213	NRM	\$2,750
22	Los Angeles	CA	Replace West Water Main North Campus	NRM	\$2,750
22	Los Angeles	CA	Replace Building 207 Roof	NRM	\$1,420
22	Los Angeles	CA	B-500 Replace Air Handlers 4th and 5th Floor Patient Care Areas	NRM	\$2,900
22	Los Angeles	CA	Replace B256 HVAC	NRM	\$2,500
22	Los Angeles	CA	Repair Roadways and Potholes	NRM	\$2,420
22	Los Angeles	CA	Correct Emergency Electrical System in Building 500	NRM	\$9,000

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
22	Los Angeles	CA	Install Central Air Conditioning in Building 218	NRM	\$3,000
22	Los Angeles	CA	Restoration of Historical Structures - Buildings 20 & 66	Major	\$26,400
22	Los Angeles	CA	Upgrade Security Communication System	NRM	\$3,000
22	Los Angeles	CA	Remove/Mitigate Underground Fuel Storage Tank	NRM	\$1,200
22	Los Angeles	CA	Relocate Transformers/Retrofit Switchgear B501	NRM	\$8,500
22	Los Angeles	CA	Upgrade Information Technology Closets B500 South Quadrant All Floors	NRM	\$3,000
22	Los Angeles	CA	Upgrade Information Technology Closets B500 East Quadrant All Floors	NRM	\$3,000
22	Los Angeles	CA	Upgrade Information Technology Closets B500 West Quadrant All Floors	NRM	\$3,000
22	Los Angeles	CA	Upgrade Information Technology Closets B500 Core All Floors	NRM	\$3,000
22	Los Angeles	CA	Construct Community Living Center Addition to B213 1st floor	Minor	\$9,750
22	Los Angeles	CA	Construct Community Living Center Addition to B213 2nd floor	Minor	\$9,750
22	Los Angeles	CA	Construct Community Living Center Addition to B213 3rd floor	Minor	\$9,750
22	Los Angeles	CA	Correct Seismic Components and Other Deficiencies for Research Building 117	Minor	\$9,460
22	Los Angeles	CA	Correct Seismic Components and Other Deficiencies for Research Building 113	Minor	\$9,625
22	Los Angeles	CA	Construct Community Living Center Addition to B215 1st floor	Minor	\$9,750
22	Los Angeles	CA	Construct Community Living Center Addition to B215 2nd floor	Minor	\$9,750
22	Los Angeles	CA	Construct Community Living Center Addition to B215 3rd floor	Minor	\$9,750
22	Los Angeles	CA	Correct Seismic Components and Other Deficiencies for Research Building 337	Minor	\$3,350
22	Los Angeles	CA	Replace Water Main Lines and Valves at Water Tanks	NRM	\$3,850
22	Los Angeles	CA	B500 Legionella Directive Compliance - Install Anti-Scald Devices and Mixing Valves	NRM	\$6,250
22	Los Angeles	CA	B500 Legionella Directive Compliance - Remove Dead Legs and Decommission Underutilized Plumbing Fixtures	NRM	\$4,635
22	Los Angeles	CA	B99, B213 and B215 Legionella Directive Compliance	NRM	\$2,350
22	Los Angeles	CA	Buildings 99, 207, 209 and 212 Legionella Directive Compliance - Chill, Recirculate & Insulate Domestic Cold Water	NRM	\$3,933
22	Los Angeles	CA	Install Joint Commission Mandated Environmental Controls	NRM	\$3,800
22	Los Angeles	CA	Seismic Correct Building 259	Minor	\$4,400
22	Los Angeles	CA	Antelope Valley CBOC	Lease	\$4,259

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			Project Name – Short Description		
22	Los Angeles	CA	Buildings 213, 214, 215, 217 Legionella Directive Compliance - Chill, Recirculate & Insulate Domestic Cold Water	NRM	\$3,776
22	Los Angeles	CA	Buildings 257, 525 and Fisher House Legionella Directive Compliance - Chill, Recirculate & Insulate Domestic Cold Water	NRM	\$1,705
22	Los Angeles	CA	B500 Legionella Directive Compliance - Chill, Recirculate & Insulate Domestic Cold Water	NRM	\$4,820
22	Los Angeles	CA	B500 Legionella Directive Compliance - Install Automation System - Water Temperature & Quality	NRM	\$6,451
22	Los Angeles	CA	Various Buildings Legionella Directive Compliance - Install Automation System - Water Temperature & Quality	NRM	\$2,750
22	Los Angeles	CA	B207 and B209 Legionella Directive Compliance	NRM	\$4,400
22	Los Angeles	CA	B257, B525 and B523 Legionella Directive Compliance	NRM	\$2,970
22	Los Angeles	CA	B214 and B217 Legionella Directive Compliance	NRM	\$1,980
22	Los Angeles	CA	B212 Legionella Directive Compliance	NRM	\$4,290
22	Los Angeles	CA	Correct Seismic Components and Other Deficiencies for Building 220	Minor	\$1,100
22	San Diego	CA	Renovate Pharmacy	NRM	\$7,480
22	San Diego	CA	Radiology Renovation / Upgrade I	Minor	\$9,500
22	San Diego	CA	Renovate & Expand Hemodialysis & Infusion on 3W-B&C Pods	Minor	\$9,020
22	San Diego	CA	Replace Sewer Risers Building 1	NRM	\$2,970
22	San Diego	CA	Convert Inpatient Mental Health to Admin 2S A&B	NRM	\$3,300
22	San Diego	CA	Expand Radiology Building	Minor	\$9,400
22	San Diego	CA	Replace Hospital Nurse Call & Public Address Systems	NRM	\$2,200
22	San Diego	CA	Replace Main & Secondary Electrical Switchgear & Transformers	NRM	\$8,250
22	San Diego	CA	Replace Exterior Facade	NRM	\$5,940
22	San Diego	CA	Canteen Kitchen Remodel	NRM	\$6,000
22	San Diego	CA	San Diego Human Resources Lease Replacement	Lease	\$1,150
22	San Diego	CA	San Diego Admin Lease Replacement	Lease	\$1,150
22	San Diego	CA	San Diego Finance Office Lease Replacement	Lease	\$1,090
22	San Diego	CA	Construct New Clinical Laboratory - South	Minor	\$9,400
22	San Diego	CA	Expand Clinical Lab Building - Center	Minor	\$9,400
22	San Diego	CA	Construct New Building for Education, Rec Therapy, and Chapel	Minor	\$9,400
22	San Diego	CA	Parking Structure Number 4	Minor	\$9,900
22	San Diego	CA	Parking Structure Number 5	Minor	\$9,400
22	San Diego	CA	Renovate Specialty Clinics Building 1, First Floor	NRM	\$8,030

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
22	San Diego	CA	Physical Medicine and Rehabilitation Renovation B1, 1st Floor, Area 2	NRM	\$8,030
22	San Diego	CA	Renovate Procedure Center, 3S-A,B,&C	Minor	\$9,400
22	San Diego	CA	Renovate Specialty Clinics 3E-C&D	Minor	\$9,400
22	San Diego	CA	Renovate Specialty Clinics, Building 1, 3 East-A&B	Minor	\$9,400
22	San Diego	CA	Renovate Cardiology, Building 1, 4 North B&C	Minor	\$9,400
22	San Diego	CA	Renovate Operating Suite, 5 North A-Pod	NRM	\$7,700
22	San Diego	CA	Replace Roof, Building 2	NRM	\$1,100
22	San Diego	CA	New Dental Clinic Leased Facility	Lease	\$4,100
22	San Diego	CA	New Specialty Care Clinic Leased Facility	Lease	\$4,020
22	San Diego	CA	AC 26 Replacement	NRM	\$2,750
22	San Diego	CA	Pharmacy Expansion & Waiting, 1SE	NRM	\$2,464
22	San Diego	CA	Renovate Ambulatory Surgery 5W-B&C	NRM	\$9,460
22	San Diego	CA	Energy Management Controls Integration I	NRM	\$1,870
22	San Diego	CA	Energy Management Controls Integration 3rd Floor	NRM	\$1,870
22	San Diego	CA	Renovate 4S for Medical / Surgery Beds	NRM	\$6,050
22	San Diego	CA	Renovate Ambulatory for Emergency Dept. Triage and Psychiatric Emergency Clinic	NRM	\$5,170
22	San Diego	CA	Research Renovation 6W C&D	Minor	\$9,400
22	San Diego	CA	Research Renovation 6E C&D	Minor	\$9,400
22	San Diego	CA	Replace Sewer Main, and Interceptor	NRM	\$3,300
22	San Diego	CA	Halls & Walls Renovation Building 1 Floors 2-6	NRM	\$4,418
22	San Diego	CA	Renovate Inpatient Mental Health 2S C&D	NRM	\$8,800
22	San Diego	CA	Construct Research Building	Major	\$374,000
22	San Diego	CA	Replace Air handlers - Group 1	NRM	\$4,510
22	San Diego	CA	Expand Emergency Water Storage Tank	NRM	\$5,500
22	San Diego	CA	Install Photovoltaic Energy System	NRM	\$4,400
22	San Diego	CA	Energy Management Controls Integration 4th Floor	NRM	\$1,870
22	San Diego	CA	Site Physical Security Upgrade	NRM	\$9,400
22	San Diego	CA	San Diego Comp & Pen Exam Lease Replacement	Lease	\$1,150
22	San Diego	CA	Renovate B11 for Primary Care - PACT	NRM	\$9,400
22	San Diego	CA	Renovate Interstitial Space Entrance Locations to Create Changing Rooms	NRM	\$4,950
22	San Diego	CA	Correct Stairwell Deficiencies	NRM	\$2,200
22	San Diego	CA	Non-structural Seismic Upgrades	Minor	\$4,400
22	San Diego	CA	UCSD Land Purchase	Major	\$33,000
22	San Diego	CA	Expand 2SW Residential Rehab - SAARTP	Minor	\$9,570
22	San Diego	CA	Upgrade Hot Water System - Legionella Prevention	NRM	\$3,300
22	San Diego	CA	Replace & Upgrade Hot & Cold Water Branch Lines, Floors B-1 - Legionella Prevention	NRM	\$7,700
22	San Diego	CA	Replace & Upgrade Hot & Cold Water Branch Lines, B1 Floors 2 & 3 - Legionella Prevention	NRM	\$7,700
22	San Diego	CA	Replace Air handlers - Group 2	NRM	\$4,950
22	San Diego	CA	HVAC Retrocommissioning, Buildings 1 and 11	NRM	\$1,200
22	San Diego	CA	VAV Box Replacement	NRM	\$4,950

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			Project Name – Short Description		
22	San Diego	CA	Outpatient Mental Health Renovation Building 1, 2W	Minor	\$9,400
22	San Diego	CA	Renovate Direct Observation Unit	Minor	\$9,400
22	San Diego	CA	Replace Sanitary Sewer Piping, Building 1	NRM	\$3,875
22	San Diego	CA	Replace 30 Branch Circuit Panels, Building 1	NRM	\$1,650
22	San Diego	CA	Replace FPE Unit Substation Transformers in Building 1	NRM	\$2,035
22	San Diego	CA	Replace Dual Primary Selective Switches	NRM	\$2,970
22	San Diego	CA	Replace Air Handling Units in Building 1 - Group 2	NRM	\$7,150
22	San Diego	CA	Thermal Energy Storage System Addition	NRM	\$1,100
22	San Diego	CA	Correct Fire Safety Deficiencies - TJC PFI	NRM	\$2,200
22	San Diego	CA	Emergency Department Exterior Access & Signage	NRM	\$2,310
22	San Diego	CA	Correct Fire Sprinkler Deficiencies Above Loading Dock	NRM	\$2,500
22	Sepulveda	CA	Upgrade Building 1 Ground Floor Utilities and Conditions.	NRM	\$3,250
22	Sepulveda	CA	Replace Flooring and Finishes for Building 200	NRM	\$1,300
22	Sepulveda	CA	Correct Electrical Deficiencies for Building 1	NRM	\$2,900
22	Sepulveda	CA	Replace Steam & Condensate Lines	NRM	\$3,850
22	Sepulveda	CA	Replace Two Air Handling Units for Building 24	NRM	\$1,600
22	Sepulveda	CA	Correct Electrical Deficiencies for Building 62	NRM	\$1,650
22	Sepulveda	CA	Replace Four Air Handling Units for Building 22	NRM	\$3,800
22	Sepulveda	CA	Correct Electrical Deficiencies B40, B44, 45 & B46	NRM	\$1,300
22	Sepulveda	CA	Replace B99 HVAC	NRM	\$3,300
22	Sepulveda	CA	Replace Main Water Supply System	NRM	\$6,100
22	Sepulveda	CA	Renovate Audiology, Primary Care for Mental Health Integration - B200 East	NRM	\$4,500
22	Sepulveda	CA	Replace Chiller Building 40	NRM	\$9,350
22	Sepulveda	CA	Correct Electrical Deficiencies B22, B24 & B21	NRM	\$2,000
22	Sepulveda	CA	Upgrade Information Technology Closets Buildings 7, 10, 20, 22, 25	NRM	\$1,600
22	Sepulveda	CA	Correct Seismic Components and Other Deficiencies for Research Buildings 47 and 103	Minor	\$4,400
22	Sepulveda	CA	Correct Seismic Components and Other Deficiencies for Research Building 25	Minor	\$9,350
22	Las Vegas	NV	Construct Helipad	NRM	\$2,750
22	Las Vegas	NV	Install Water Isolation Valves	NRM	\$1,950
22	Las Vegas	NV	Campus Utility Loop	NRM	\$4,950
22	Las Vegas	NV	Renovate Shop Space in Central Plant	NRM	\$4,850
22	Las Vegas	NV	Renovate Logistics Space Bldg. 1	NRM	\$7,400
22	Las Vegas	NV	MEP, B.6 - Correct Deficiency	NRM	\$2,400
22	Las Vegas	NV	Construct Additional Parking	NRM	\$1,378
22	Las Vegas	NV	Modify Main Entrances in Building 1	NRM	\$1,841
22	Las Vegas	NV	CLC Patient Lift Installation	NRM	\$1,757
22	Las Vegas	NV	Construct Site Improvements	NRM	\$3,450

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			Project Name – Short Description		
22	Las Vegas	NV	Construct Eye Clinic Wing	Minor	\$8,495
22	Las Vegas	NV	Construct Primary Care Clinic	Minor	\$9,900
22	Las Vegas	NV	Construct Women's Clinic Building	Minor	\$9,740
22	Las Vegas	NV	Convert Interior Lighting System to LED	NRM	\$8,199
22	Las Vegas	NV	Install Utility Metering Throughout Campus	NRM	\$3,192
22	Las Vegas	NV	Provide ICU Line of Sight	NRM	\$5,687
22	Las Vegas	NV	Renovate Emergency Department	Minor	\$3,650
22	Las Vegas	NV	Radiology Expansion	Minor	\$9,900
22	Las Vegas	NV	Radiation Therapy	Minor	\$9,900
22	Las Vegas	NV	New Audiology Bldg.	Minor	\$9,900
22	Las Vegas	NV	New Mental Health Bldg.	Minor	\$9,990
22	Las Vegas	NV	Ambulatory Surgery Addition	Minor	\$9,900
22	Las Vegas	NV	Building Envelope/Membrane Systems-B.6	NRM	\$2,200
22	Las Vegas	NV	Correct Architectural Deficiency, Bldg. 1	NRM	\$1,320
22	Las Vegas	NV	Dialysis Line of Sight	NRM	\$9,350
22	Las Vegas	NV	Remodel Rehab/Prosthetics	NRM	\$9,900
22	Las Vegas	NV	Enhance BP EEF, B.2	NRM	\$2,310
22	Las Vegas	NV	Chiller Loop Ops Eff., Campus	NRM	\$3,410
22	Las Vegas	NV	BioMed Waste Enhancement	NRM	\$1,270
22	Las Vegas	NV	Dental Clinic Expansion	NRM	\$9,900
22	Las Vegas	NV	Dental Clinic Expansion	NRM	\$9,900
23	Des Moines	IA	Renovate Building. 1, Second Floor West for Specialty Care Clinic Space	NRM	\$1,925
23	Des Moines	IA	Construct Canteen Space	Minor	\$7,000
23	Des Moines	IA	Remodel Bldg. 1W 5th floor for Clinic Space	NRM	\$2,500
23	Des Moines	IA	Construct 2nd Community Living Center Care Cottage	Minor	\$9,900
23	Des Moines	IA	Upgrade Storm Outflows	NRM	\$1,760
23	Des Moines	IA	Construct Security Gates	NRM	\$1,725
23	Des Moines	IA	Upgrade Flat Tile Roofs	NRM	\$1,680
23	Des Moines	IA	Renovate CLC3 for Clinical Services	NRM	\$1,430
23	Des Moines	IA	Construct 3rd Community Living Center Cottage	Minor	\$9,900
23	Des Moines	IA	Renovate Shops to Correct FCA Deficiencies	NRM	\$1,000
23	Des Moines	IA	Renovate Bldg. 2 Basement for Support Services	NRM	\$1,300
23	Des Moines	IA	Construct Rehabilitation Center	Minor	\$9,625
23	Des Moines	IA	Prevention of Water Infiltration with Tuck-Pointing	NRM	\$1,475
23	Des Moines	IA	Upgrade Fiber Optics System and Telecom Rooms	NRM	\$1,950
23	Des Moines	IA	Upgrade and Improve Access and Safety for Parking Lot #5	NRM	\$1,675
23	Des Moines	IA	Upgrade Surface Parking Lot #6	NRM	\$2,325
23	Des Moines	IA	Upgrade IT Infrastructure	NRM	\$1,350
23	Iowa City	IA	Renovate 10th Floor, Building 1	NRM	\$3,050
23	Iowa City	IA	Backfill 4South for Surgical Support	NRM	\$4,170
23	Iowa City	IA	Repair Concrete Including Roads, Sidewalks and Curbs	NRM	\$1,670
23	Iowa City	IA	Replace Obsolete Electrical Systems	NRM	\$2,225

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			Project Name – Short Description		
23	Iowa City	IA	Upgrade Deficient Mechanical Systems	NRM	\$2,250
23	Iowa City	IA	Improve Site Waste Management	NRM	\$1,320
23	Iowa City	IA	Lease Space for Administrative functions	Lease	\$1,948
23	Iowa City	IA	Renovate and Expand Physical Therapy	NRM	\$2,550
23	Iowa City	IA	Renovate Basement Lab	NRM	\$3,600
23	Iowa City	IA	Fit-Out Surgical Operating Room	NRM	\$1,925
23	Iowa City	IA	Renovate Biomedical and Maintenance Shops Areas	NRM	\$3,530
23	Iowa City	IA	Renovation of Inpatient Areas	NRM	\$3,850
23	Iowa City	IA	Correct Life Safety Deficiency - Dead End Corridor and Rebuild VA Police Station	NRM	\$9,900
23	Iowa City	IA	Construct Parking Garage	Minor	\$9,990
23	Iowa City	IA	Renovate 6th Floor for Clinical Support Functions	NRM	\$1,950
23	Iowa City	IA	Renovate Vacated Specialty Care Clinics and Ambulatory Entrance	NRM	\$3,600
23	Iowa City	IA	Replace Defective Steam Traps and Correct Condensate Over pressurization	NRM	\$6,100
23	Iowa City	IA	Renovate 1 South Clinic for Geriatrics, Transplant and Pain Clinic	NRM	\$1,675
23	Iowa City	IA	Upgrade and Expand Hospital Security Systems	NRM	\$2,250
23	Iowa City	IA	Contract for Replacement Lease for Coralville Psychology and Coralville Psychiatry	Lease	\$4,591
23	Iowa City	IA	Convert Fluorescent Lighting to LED, Building 1	NRM	\$1,325
23	Iowa City	IA	Modernize Existing Chillers	NRM	\$3,850
23	Iowa City	IA	Modernize Existing 'A' Bank Elevators	NRM	\$1,650
23	Iowa City	IA	Renovate 8W Hematology & Oncology	NRM	\$3,050
23	Iowa City	IA	Replace Existing Compressors/Vacuum Systems	NRM	\$2,310
23	Iowa City	IA	Modernization of Life Safety/Security Systems	NRM	\$2,607
23	Minneapolis	MN	Repair main hospital exterior building facade with brick tuck-pointing	NRM	\$2,500
23	Minneapolis	MN	Repair Main Hospital Building exterior envelope	NRM	\$2,000
23	Minneapolis	MN	Upgrade Chilled Water Capacity at Minneapolis	NRM	\$2,120
23	Minneapolis	MN	Upgrade facility Security System	NRM	\$1,700
23	Minneapolis	MN	Correct Mechanical Deficiencies	NRM	\$5,000
23	Minneapolis	MN	Upgrade Roads and Grounds	NRM	\$2,000
23	Minneapolis	MN	Renovate Halls and Walls	NRM	\$2,000
23	Minneapolis	MN	Consolidate Clinical Research Wings	NRM	\$4,450
23	Minneapolis	MN	Renovate for Polytrauma Transitional Program Space	NRM	\$1,540
23	Minneapolis	MN	Renovate Urology	NRM	\$4,180
23	Minneapolis	MN	Upgrade SPS	NRM	\$1,100
23	Minneapolis	MN	Renovate for Community Living Center (CLC) Unit	NRM	\$1,320
23	Minneapolis	MN	Consolidate Patient Services	NRM	\$3,920
23	Minneapolis	MN	Renovate Radiology Department	NRM	\$1,120
23	Minneapolis	MN	Create First Impressions Phase 2	NRM	\$1,420

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			Project Name – Short Description		
23	Minneapolis	MN	Consolidate Patient Services in Building 70 Atrium	NRM	\$2,240
23	Minneapolis	MN	Renovate Building 10 for Amb Mental Health (PTSD treatment program) and Pain Center	NRM	\$1,000
23	Minneapolis	MN	Upgrade Cath Lab	NRM	\$1,500
23	Minneapolis	MN	Remediate Asbestos and Lead-Based Paint in existing campus buildings	NRM	\$1,650
23	Minneapolis	MN	Replace Cooling Towers	NRM	\$5,000
23	Minneapolis	MN	Construct CLC cottages for Long Term Care	Minor	\$9,800
23	Minneapolis	MN	Expand and Renovate Radiation Oncology	Minor	\$9,750
23	Minneapolis	MN	Expand Outpatient Mental Health in Main Hospital (Building 70)	NRM	\$3,650
23	Minneapolis	MN	Expand Parking Ramp	Minor	\$8,600
23	Minneapolis	MN	Construct Surgery Support Center and Upgrade OR's	Minor	\$9,850
23	Minneapolis	MN	Construct a CLC Cottage and additional Physical Therapy space; Renovate an existing CLC ward	Minor	\$9,600
23	Minneapolis	MN	Construct Women's Clinic and Radiology Addition	Minor	\$9,800
23	Minneapolis	MN	Renovate Research Labs in the Main Hospital Building	NRM	\$1,100
23	Minneapolis	MN	Construct a Primary Care Clinic and Renovate Existing PC space in the Main Hospital for Specialty Care.	Minor	\$7,500
23	Minneapolis	MN	Create Lyle C. Pearson Community Mankato CBOC	Lease	\$4,030
23	Minneapolis	MN	Upgrade lighting to LED	NRM	\$2,000
23	Minneapolis	MN	Design and install renewable energy systems	NRM	\$5,500
23	Minneapolis	MN	Create St. James CBOC	Lease	\$2,140
23	Minneapolis	MN	Construct Specialty Care Clinic and Tele-Medicine Center (4R)	Minor	\$9,800
23	Minneapolis	MN	Construct Research Park Building	Minor	\$9,800
23	St Cloud	MN	Construct Clinical Training Center	Minor	\$9,650
23	St Cloud	MN	Expand Specialty Care and Relocate Business Office	Lease	\$1,701
23	St Cloud	MN	Expand Mental Health Surgical Specialties	Minor	\$9,900
23	St Cloud	MN	Upgrade HVAC Building 1 for Surgery	NRM	\$2,200
23	St Cloud	MN	Construct Multidisciplinary Specialty Clinic	Minor	\$9,986
23	St Cloud	MN	Construct Parking Structures for Staff Access	Minor	\$8,030
23	St Cloud	MN	Renovate/Expand Building 51, First Floor Community Living Center	Minor	\$9,159
23	St Cloud	MN	Install Ground Source Heat Pumps, Building 29	NRM	\$6,050
23	St Cloud	MN	Replace/Upgrade Building 50 Heating Ventilation Air Conditioning System	NRM	\$7,700
23	St Cloud	MN	Create PACT Clinic and Relocate Police	Minor	\$9,900
23	St Cloud	MN	Remodel Building 48, First Floor for Swing Space	NRM	\$7,220
23	St Cloud	MN	Renovate/Expand Building 50, Second Floor Community Living Center	Minor	\$8,756

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
23	St Cloud	MN	Renovate Building 2, First Floor for Residential Rehabilitation Therapy Program	Minor	\$9,900
23	St Cloud	MN	Create PACT Clinic Building 29, First Floor	Minor	\$9,900
23	St Cloud	MN	Expand Surgical and Specialty Services, Building 1	Minor	\$9,350
23	St Cloud	MN	Install Heating Ventilation and Air Conditioning - Building 3	NRM	\$1,000
23	St Cloud	MN	Install Heating Ventilation and Air Conditioning - Basement Building 49	NRM	\$1,660
23	St Cloud	MN	Construct Third Community Living Center Cottage	Minor	\$9,955
23	St Cloud	MN	Remodel Building 48, Second Floor	NRM	\$4,578
23	St Cloud	MN	Improve Security, Wayfinding, Tunnel and Public Rest Areas	Minor	\$9,900
23	St Cloud	MN	Upgrade Heating and Ventilation System for Building 59	NRM	\$1,320
23	St Cloud	MN	Renovate Building 51, Second Floor	Minor	\$9,155
23	St Cloud	MN	Relocate Rehab Functions	NRM	\$6,204
23	St Cloud	MN	Construct Second Floor for Mental Health on Existing Psych Building	Minor	\$9,916
23	St Cloud	MN	Renovate Building 28, First Floor for RRTP	NRM	\$6,600
23	St Cloud	MN	Update Chapel	NRM	\$2,200
23	St Cloud	MN	Update Bowling Alley and Renovate Auditorium	Minor	\$2,750
23	St Cloud	MN	Construct CLC Community Center Cottage	Minor	\$9,900
23	St Cloud	MN	Add Parking to Alexandria Lease	Lease	\$474
23	Fargo	ND	Replace Exterior Utilities and Asphalt	NRM	\$3,500
23	Fargo	ND	Renovate Basement for Business Occupancy	NRM	\$1,760
23	Fargo	ND	Renovate Basement for Clinical Administration Support Offices (CRM, HIMS, etc.)	NRM	\$1,859
23	Fargo	ND	Expand Audiology and Eye Clinic	NRM	\$1,650
23	Fargo	ND	Install Steam Main to Building 40 and Modify HVAC Systems	NRM	\$1,100
23	Fargo	ND	Remodel Building 1 Basement South	NRM	\$1,700
23	Fargo	ND	Replace HVAC Systems and Components - Phase II	NRM	\$1,250
23	Fargo	ND	Replace Interior Utility Mains	NRM	\$1,080
23	Fargo	ND	Replace Boiler Equipment	NRM	\$8,250
23	Fargo	ND	Renovate 2nd Floor Bldg. 46 for Medical Specialties	NRM	\$3,000
23	Fargo	ND	Renovate Building 1 - 1st Floor East for Physical and Occupational Therapy and Prosthetics	NRM	\$4,400
23	Fargo	ND	Renovate for Medical Specialties / Palliative Care, Hospice & Oncology - Building 46 First Floor Northeast	NRM	\$1,650
23	Fargo	ND	Renovate for Pharmacy, C&P, and Amb: Medical Non-Surg Specialty and other Primary (Women's Health) - First Floor Bldg. 46	NRM	\$3,960

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
23	Fargo	ND	Renovate 2nd Floor for MH, Clinic Space, and an Integrated Health & Healing Center	NRM	\$3,025
23	Fargo	ND	Renovate Wing 4B to convert Inpatient MH to Outpatient Clinical	NRM	\$3,300
23	Fargo	ND	Install Solar Power Parking Lot Lights	NRM	\$568
23	Fargo	ND	Replace Air Handling Unit 2	NRM	\$1,100
23	Fargo	ND	Replace HVAC Systems and Components - Phase I	NRM	\$1,250
23	Fargo	ND	Replace Nurse Call System and Expansion	NRM	\$3,300
23	Fargo	ND	Replace Pneumatic HVAC System Controls with DDC - Phase I	NRM	\$1,125
23	Fargo	ND	Install Solar Panels	NRM	\$2,200
23	Fargo	ND	Modify Clinic Areas for Female Veteran Privacy	NRM	\$2,200
23	Fargo	ND	Replace Pneumatic Controls with DDC - Phase II	NRM	\$1,200
23	Fargo	ND	Correct Identified Electrical Systems	NRM	\$3,030
23	Fargo	ND	Install Geothermal Wells and Convert HVAC Systems	NRM	\$9,900
23	Fargo	ND	Relocate OI&T and Telecomm Servers and Staff	NRM	\$5,500
23	Fargo	ND	Replace Selected Interior Finishes and Door Hardware	NRM	\$2,200
23	Fargo	ND	Replace Selected Interior Finishes and Door Hardware - Part 1	NRM	\$2,200
23	Fargo	ND	Replace Selected Interior Finishes and Door Hardware - Part 2	NRM	\$2,200
23	Fargo	ND	Construct Mental Health Outpatient Building 52 Addition	Minor	\$4,249
23	Fargo	ND	Lease Space in Grand Forks ND for CBOC	Lease	\$2,276
23	Fargo	ND	Lease Space in Fergus Falls MN (CBOC)	Lease	\$1,456
23	Omaha	NE	Construct Dental Center of Excellence	Minor	\$7,750
23	Omaha	NE	Replace Windows Main building	NRM	\$2,910
23	Omaha	NE	Correct HVAC in Isolation Rooms (Med/Surg)	NRM	\$1,100
23	Omaha	NE	Add UPS to critical hospital equipment	NRM	\$1,100
23	Omaha	NE	Construct Emergency Electrical Generation Plant	NRM	\$4,000
23	Omaha	NE	Lease OPC Clinical Space in Omaha South West	Lease	\$7,375
23	Omaha	NE	Relocate and Expand Rehabilitation Service	Minor	\$9,337
23	Omaha	NE	Construct Community Living Center Community Center Building - Grand Island	Minor	\$8,250
23	Omaha	NE	Construct Community Residential House Phase I - Grand Island	Minor	\$9,625
23	Omaha	NE	Construct MRI Suite – Grand Island	Minor	\$3,300
23	Omaha	NE	Renovate Elevators P1 & P2 - Grand Island	NRM	\$1,430
23	Omaha	NE	Replace Air Handling Equipment - Grand Island	NRM	\$3,630
23	Omaha	NE	Renovate Steam System Phase 2, Grand Island	NRM	\$1,320
23	Omaha	NE	Replace Boilers 2 & 3 - Grand Island	NRM	\$2,000
23	Omaha	NE	Relocate and Expand Sterile Processing Service	Minor	\$6,986
23	Omaha	NE	Lease OPC Clinical Space in Omaha North West	Lease	\$7,375

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
23	Omaha	NE	Replace Boilers 2 & 3	NRM	\$2,750
23	Omaha	NE	Replace Horizontal Sewer Pipes and Mains - PH I	NRM	\$1,430
23	Omaha	NE	Replace Horizontal Sewer Pipes and Mains - PH II	NRM	\$1,430
23	Omaha	NE	Install New Generator Boiler Plant	NRM	\$1,650
23	Omaha	NE	Replace Vertical Sewer Lines and Vents	NRM	\$1,430
23	Omaha	NE	Replace Generator Bldg. 15 Research	NRM	\$1,650
23	Omaha	NE	Construct Community Residential House Phase II - Grand Island	Minor	\$9,625
23	Omaha	NE	Construct Community Residential House Phase III - Grand Island	Minor	\$9,625
23	Omaha	NE	Construct Community Residential House Phase IV - Grand Island	Minor	\$9,625
23	Omaha	NE	Construct Community Residential House Phase V - Grand Island	Minor	\$9,625
23	Omaha	NE	Replace T12 Lighting - Grand Island	NRM	\$1,028
23	Omaha	NE	Renovate Bldg. 25 for Outpatient Mental Health	NRM	\$9,350
23	Omaha	NE	Construct 4th Floor Addition to Research Bldg. 15	Minor	\$2,275
23	Omaha	NE	Major Medical Facility Project	Major	TBD ¹
23	Sioux Falls	SD	Renovate Ground floor for Canteen	NRM	\$3,350
23	Sioux Falls	SD	Replace Air Conditioning Unit, Bldg. 1, Tower	NRM	\$1,090
23	Sioux Falls	SD	Repair Exterior Deficiencies Bldg. 5	NRM	\$1,090
23	Sioux Falls	SD	Repair Exterior Deficiencies	NRM	\$1,000
23	Sioux Falls	SD	Repair Concrete	NRM	\$1,001
23	Sioux Falls	SD	Replace Air Handling Units Bldg. 5	NRM	\$1,090
23	Sioux Falls	SD	Construct Specialty Care Clinical Space	Minor	\$9,857
23	Sioux Falls	SD	Renovation for Facility Education and Meeting Space	NRM	\$1,658
23	Sioux Falls	SD	Renovation and Addition of Building 1 Elevators	NRM	\$5,000
23	Sioux Falls	SD	Renovate Tower of Building 1	NRM	\$1,650
23	Sioux Falls	SD	Upgrade Station Generator Systems	NRM	\$3,350
23	Sioux Falls	SD	Replace Boiler Plant Equipment	NRM	\$1,650
23	Sioux Falls	SD	Replace Boiler #1	NRM	\$1,650
23	Sioux Falls	SD	Replace Boiler #2	NRM	\$1,650
23	Sioux Falls	SD	Replace Building 5 Transformers	NRM	\$1,090
23	Sioux Falls	SD	Construct CLC Cottage for Dementia	Minor	\$8,262
23	Sioux Falls	SD	Renovate Ground Floor for Agent Cashier and Travel	NRM	\$1,650
23	Sioux Falls	SD	Renovation for Same Day Surgery, Surgical Pre-Operation and Recovery	NRM	\$2,600
23	Sioux Falls	SD	Renovate 4th Floor Surgical Clinic	NRM	\$2,750
23	Sioux Falls	SD	Renovate Blood Draw Area	NRM	\$1,290
23	Sioux Falls	SD	Renovation of Physical and Occupational Therapy	NRM	\$3,480
23	Sioux Falls	SD	CLC 3 Renovation	NRM	\$6,365
VHA	Tucson	AZ	Replace Tucson CMOP Lease	Lease	\$6,175
VHA	Chelmsford	MA	Replace Chelmsford CMOP Lease	Lease	\$5,850

VISN	City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
			Project Name – Short Description		
VHA	Lancaster	TX	Construct Major Lancaster CMOP	Major	\$17,500

¹This project was being more fully developed during the SCIP 2017 process. The cost and scope of this project is pending approval of public-private partnership legislation.

Strategic Capital Investment Plan for VISN 1

Figure 3-10: VISN 1 Map



Space Analysis

Space requirements for VISN 1 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-10: VISN 1 Space Analysis

VISN 1 Space Analysis	Gross Square Feet
Total Current Available Space	9,347,562
Plus Active New Construction	1,111,725
Less Retired Space ¹	965,472
Less Future Need	9,440,310
Post-SCIP Space Gap	53,505

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 1

- Aging buildings
- Antiquated building designs
- Demographically challenging facility locations
- Misdistribution of space among medical centers
- Lack of swing space

Action Plan Strategy

VISN 1 projects a significant decline in its Veteran population over the next 10 years. To appropriately address these issues, VISN 1's capital strategy allows for expansion to meet space and utilization needs in the short term, while allowing for consolidation and demolition of deficient space in the long term to allow for appropriate sizing of the facilities. VISN 1 plans on reducing space by over 2 million square feet.

The East Market (Boston, Bedford and Providence) requires the construction of a clinical addition at West Roxbury and short-term expansions of space to meet space and utilization needs. The renovation of an outdated emergency department in Providence will reduce a number of facility condition assessment (FCA) deficiencies, expand space to support utilization demand, and create a modern ER. The short-term addition of space through the Boston clinical addition will allow for realignment of space and services so that space may be reduced and other deficiencies, like parking, may be addressed in the long term.

The West Market (VA Connecticut and VA Central Western Massachusetts (Northampton) Healthcare Systems) must address changing utilization needs within the constraints of an urban campus in West Haven, and a rurally located facility in Northampton. A mix of minor construction and Non-Recurring Maintenance (NRM) projects will be used to expand the most critical patient care services and surgical units at West Haven, which will allow for reorganization of the medical center in its effort to be more patient centered. Expansion and renovation of research space will allow for a right-sized, modern facility at the West Haven campus.

VA Central Western Healthcare System (VACWHS) market modeling indicates that inpatient service demands will decline significantly for at least the next several years. Outpatient service demands are expected to increase moderately during the same period. Outpatient primary care and outpatient mental health services are, in particular, projected for continued steady increases through the same period.

The North Market (Manchester, New Hampshire and White River Junction, Vermont) must address substantial FCA deficiencies, a small access gap, and additional outpatient utilization. Renewal and expansion of two CBOCs is planned in order to address access gaps in New Hampshire, while minor construction and demolition of aging facilities in Manchester will help address FCA deficiencies, as well as space and utilization gaps.

The Far North Market (VA Maine HCS) must address a large increase in outpatient care demand through 2020, while appropriately dealing with an aging infrastructure and substantial access gaps. Mitigating several infrastructure deficiencies and renovating for primary care on the Togus campus will eliminate FCA deficiencies and reduce space gaps.

Energy

VISN 1 is committed to meeting Departmental Green Management goals. VISN 1 has included a \$34.1 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 34%, reduce water use intensity by 22%, reducing energy use intensity by 31%, and increasing use of renewable energy by 18 million kilowatt hours. Finally, following the implementation of the long range plan, 27% of VISN 1's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 1 is above the 70% outpatient primary care access guideline in 2 out of its 4 markets, falling below in the Far North market (51.2%) and the North market (61.4%). In order to close identified SCIP gaps, VISN 1's plan proposes to increase its outpatient primary care access from its pre-SCIP state of 79.2% to 79.9%; increase space inventory by 466,063 square feet to meet projected demand; increase outpatient capacity to support an additional 4,248,380 clinic stops; and invest \$677,622,909 in its facilities to correct 58.3% of its FCA deficiencies.

Table 3-11: VISN 1 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	79.2%	79.9%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	451,558	217,789	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	412,558	-53,505	Amount of needed square feet (2023)
Condition	\$1,163,185,349	\$485,562,441	Currently identified Facility Condition Assessment deficiencies

¹Outpatient primary care access gap is calculated using the current (2013) outpatient primary care access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 1 is estimated to be between \$2.8 and \$3.4 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-12: VISN 1 Capital Investment Projects by Type

VISN 1	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	5	\$949,929
Leases	7	\$4,052	9	\$42,810
Minor Construction	0	\$0	22	\$187,870
NRM (includes GMP-Green projects)	0	\$0	219	\$945,483
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	7	\$4,052	255	\$2,126,092
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$624,555
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$41,251
Non-Recurring Activation Costs ³	-	\$5,107	-	\$226,349
Recurring Activation Costs ³	-	\$0	-	\$14,461
IT Non-Recurring Activation Costs ³	-	\$1,151	-	\$18,257
IT Recurring Activation Costs ³	-	\$384	-	\$6,086
Total	7	\$10,693	255	\$3,057,052

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 2

Figure 3-11: VISN 2 Map



Space Analysis

Space requirements for VISN 2 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-13: VISN 2 Space Analysis

VISN 2 Space Analysis	Gross Square Feet
Total Current Available Space	5,024,010
Plus Active New Construction	568,877
Less Retired Space ¹	593,377
Less Future Need	5,154,248
Post-SCIP Space Surplus	-154,738

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 2

- Aging and declining Veterans population
- Historic eligibility of three campuses for inclusion on the National Registry of Historic Properties
- Syracuse VAMC, the only VISN 2 Medical Center projected to need additional space, is landlocked with no area to expand its existing footprint

Action Plan Strategy

VISN 2 serves Veterans in 47 counties in New York State as well as two counties in Northern Pennsylvania. The VISN provides a full array of inpatient, ambulatory and long term care services, including a full range of medical, surgical and mental health specialty services, delivered in five defined market areas.

VISN 2 planning efforts have focused on delivery of care to Veterans by means other than acquisition of new capital assets; it is exploring ways to address utilization and space issues through non-capital solutions (such as Telehealth, community partnerships, fee care, home health initiatives, and maximizing space efficiencies through renovations) and in-house adjustments. VISN 2 is projected to experience decreasing workload demands and has an abundance of space; therefore, new construction is less cost-effective and less appropriate when compared to renovation. Instead, existing facilities and space will be adjusted to meet future fluctuations in Veteran demand.

Most capital expenditures are aimed at improvement of existing VA facilities to meet modern health care needs. All of the Medical Centers in VISN 2 were constructed in the early (1930's) to mid (1950's) 20th century, with the exception of one facility constructed in the late 19th century as a post-Civil War soldiers and sailors home. The age of facilities throughout the VISN poses a significant challenge in the delivery of 21st century healthcare services. This is further impacted by the fact that the three campus facilities in VISN 2 (Canandaigua, Bath and Batavia) are eligible for inclusion on the National Register of Historic Places, which adds additional challenges in renovation or disposition of buildings. The VISN continues to embrace energy improvement projects and focuses on changing the way energy is purchased, produced, distributed and consumed.

Plans for all VISN 2 facilities include strategies to reduce or eliminate vacant or underutilized space within our existing buildings by means of several diverse strategies, including Enhanced Sharing Agreements, Enhanced Use Leases, renovating to improve access, patient privacy, functionality, and repurposing space. Numerous renovation and restoration projects are already underway or under development to modernize medical centers across the VISN for care of our Veterans.

Energy

VISN 2 is committed to meeting Departmental Green Management goals. VISN 2 has included a \$28.2 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 20%, reduce water use intensity by 16%, reducing energy use intensity by 28%, and increasing use of renewable energy by 12.5 million kilowatt hours. Finally, following the implementation of the long range plan, 13% of VISN 2's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 2 is above the 70% outpatient primary care access guideline in all of its 5 markets. In order to close identified SCIP gaps, VISN 2's plan proposes to increase outpatient capacity to support an additional 2,468,532 clinic stops; and invest \$283,033,452 in its facilities to correct 86.5% of its FCA deficiencies.

Table 3-14: VISN 2 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	84.0%	84.0%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	276,167	9,354	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	126,270	154,738	Amount of excess square feet (2023)
Condition	\$327,331,488	\$44,298,036	Currently identified Facility Condition Assessment deficiencies

¹Outpatient primary care access gap is calculated using the current (2013) outpatient primary care access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 2 is approximately estimated to be between \$881 million and \$1.1 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-15: VISN 2 Capital Investment Projects by Type

VISN 2	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	0	\$0
Leases	3	\$7,537	3	\$4,330
Minor Construction	0	\$0	6	\$42,663
NRM (includes GMP-Green projects)	0	\$0	93	\$297,555
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	3	\$7,537	102	\$344,548
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$489,729
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$74,207
Non-Recurring Activation Costs ³	-	\$16,866	-	\$22,402
Recurring Activation Costs ³	-	\$4,764	-	\$14,033
IT Non-Recurring Activation Costs ³	-	\$1,724	-	\$2,115
IT Recurring Activation Costs ³	-	\$575	-	\$705
Total	3	\$31,466	102	\$947,738

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 3

Figure 3-12: VISN 3 Map



Space Analysis

Space requirements for VISN 3 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-16: VISN 3 Space Analysis

VISN 3 Space Analysis	Gross Square Feet
Total Current Available Space	9,327,755
Plus Active New Construction	382,477
Less Retired Space ¹	688,188
Less Future Need	8,248,592
Post-SCIP Space Surplus	773,452

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 3

- Renovation of the Manhattan Medical Center, damaged by Hurricane Sandy, remains a priority, due to patients and staff temporarily relocated to other medical centers
- Significant decline in inpatient and outpatient workload
- Aging and outdated infrastructure
- Asbestos and lead throughout older facilities
- The Brooklyn, Manhattan, East Orange and Bronx campuses are constrained by limited space, and in some cases limited parking

Action Plan Strategy

The New York/New Jersey Network (VISN 3) covers 12,480 square miles in 46 Congressional Districts in counties across in Southern New York, Northern New Jersey, and Long Island. The VISN is comprised of 9 campuses and 37 CBOCs, outreach clinics, and Vet Centers. Out of the existing 262 buildings within the VISN, 86 are eligible for historic designation.

While VISN 3 successfully meets patient access standards, the condition of its aging infrastructure poses additional, significant challenges, with the replacement cost to address its identified FCA deficiencies being the highest in VHA at over \$1.1 billion, even after a significant investment in the infrastructure over the past four years. Of note is the impact of Hurricane Sandy at the end of October 2012, which flooded the ground floor of the Manhattan Medical Center, seriously damaging or destroying facility infrastructure. The VISN continues to aggressively work to re-open outpatient activities as soon as possible. Capital and non-capital solutions are centered on VISN 3's plan to improve the condition of existing infrastructure, operate an efficient organization that meets the high quality standards in health care, utilize emerging technologies, and operate an organization that is financially viable. These solutions also take into account that the VISN will continue to experience a decline in inpatient workload in all acute bed sections and outpatient workload areas except mental health.

Included in VISN 3's initiatives is an aggressive energy plan to reduce its carbon footprint; renovate and expand to ensure that mental health services meet demand; renovate and expand to improve access; renovate to meet physical security needs; renovate and expand to improve patient privacy; renovate and expand to enhance research; replace and expand expiring leases to maximize efficiencies; and further develop relationships with special populations, including women, homeless, and Operations Iraqi Freedom/Enduring Freedom Veterans.

Energy

VISN 3 is committed to meeting Departmental Green Management goals. VISN 3 has included a \$193 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 24%, reduce water use intensity by 16%, reducing energy use intensity by 23%, and increasing use of renewable energy by 24.7 million kilowatt hours. Finally, following the implementation of the long range plan, 18% of VISN 3's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results:

Currently, VISN 3 is above the 70% outpatient primary care access guideline in all of its 3 markets. In order to close identified SCIP gaps, VISN 3's plan proposes to reduce excess space by retiring 306,111 square feet; increase outpatient capacity to support an additional 3,140,530 clinic stops; and invest \$925,010,740 in its facilities to correct 60.2% of its FCA deficiencies.

Table 3-17: VISN 3 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	96.3%	96.3%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization Space ²	253,718	155,301	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Condition	-1,079,563	-773,452	Amount of excess square feet (2023)
	\$1,536,658,813	\$611,648,073	Currently identified Facility Condition Assessment deficiencies

¹Outpatient primary care access gap is calculated using the current (2013) outpatient primary care access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 3 is estimated to be between \$1.9 and \$2.4 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-18: VISN 3 Capital Investment Projects by Type

VISN 3	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	3	\$229,540
Leases	3	\$2,669	0	\$0
Minor Construction	0	\$0	9	\$60,951
NRM (includes GMP-Green projects)	0	\$0	278	\$1,045,122
Other (includes disposal and sharing projects)	0	\$0	1	\$4,500
Project Specific Subtotal	3	\$2,669	291	\$1,340,113
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$590,505
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$61,642
Non-Recurring Activation Costs ³	-	\$4,907	-	\$169,104
Recurring Activation Costs ³	-	\$0	-	\$11,984
IT Non-Recurring Activation Costs ³	-	\$637	-	\$1,860
IT Recurring Activation Costs ³	-	\$212	-	\$620
Total	3	\$8,425	291	\$2,175,829

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 4

Figure 3-13: VISN 4 Map



Space Analysis

Space requirements for VISN 4 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-19: VISN 4 Space Analysis

VISN 4 Space Analysis	Gross Square Feet
Total Current Available Space	8,998,313
Plus Active New Construction	2,074,936
Less Retired Space ¹	1,074,480
Less Future Need	9,135,604
Post-SCIP Space Surplus	863,166

¹Retired Space” refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 4

- Space functionality and proximity to related services
- Aging and outdated infrastructure
- Significant retro-commissioning needed to meet current energy standards

Action Plan Strategy

VISN 4 has utilized an aggressive capital plan to address access gaps and market penetration and currently meets drive-time requirements in all markets. Utilization gaps will be closed using a mix of both capital and non-capital solutions to increase outpatient services and improve efficiency. Capital solutions for decreasing the inpatient footprint in existing infrastructure will focus on re-purposing vacated areas into outpatient and ancillary services as well as demolition where appropriate. Existing inpatient units will be renovated to improve privacy and safety. New construction will support private, modern community living centers.

Additionally, the use of non-traditional hours of care will be explored to reduce the need for additional outpatient space while allowing for more episodes of care to be accomplished, as well as pursuing sharing opportunities with community providers, and adding additional services to CBOCs. Many infrastructure initiatives focus on the appropriateness of space for its function and the adjacency of needed services. VISN 4's space gaps are resolved with the completion of this plan.

Significant resources have been expended on existing infrastructure systems in VISN 4 over the past decade and little space is identified as below threshold or "poor space." The challenge going forward will be to sustain this level of maintenance as the buildings continue to age and requirements for modern healthcare continue to change.

Energy

VISN 4 is committed to meeting Departmental Green Management goals. VISN 4 has included a \$132.5 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 35%, reduce water use intensity by 20%, reducing energy use intensity by 37%, and increasing use of renewable energy by 36.7 million kilowatt hours. Finally, following the implementation of the long range plan, 17% of VISN 4's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 4 is above the 70% outpatient primary care access guideline in both of its markets. In order to close identified SCIP gaps, VISN 4's plan proposes to increase space inventory by 1,197,372 square feet to meet project demand; increase outpatient capacity to support an additional 5,049,654 clinic stops; and invests \$361,573,494 in its facilities to correct 90.8% of its FCA deficiencies.

Table 3-20: VISN 4 SCIP Implemental Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	83.6%	83.6%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	752,117	299,128	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	334,207	-863,166	Amount of excess square feet (2023)
Condition	\$398,117,193	\$36,543,699	Currently identified Facility Condition Assessment deficiencies

¹Outpatient primary care access gap is calculated using the current (2013) outpatient primary care access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 4 is between \$2.2 and \$2.7 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-21: VISN 4 Capital Investment Projects by Type

VISN 4	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	2	\$196,000
Leases	5	\$7,175	11	\$25,981
Minor Construction	0	\$0	24	\$187,808
NRM (includes GMP-Green projects)	0	\$0	237	\$831,049
Other (includes disposal and sharing projects)	0	\$0	1	\$2,200
Project Specific Subtotal	5	\$7,175	275	\$1,243,038
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$931,500
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$47,059
Non-Recurring Activation Costs ³	-	\$7,981	-	\$200,502
Recurring Activation Costs ³	-	\$11,010	-	\$32,548
IT Non-Recurring Activation Costs ³	-	\$1,486	-	\$20,844
IT Recurring Activation Costs ³	-	\$495	-	\$6,948
Total	5	\$28,147	275	\$2,482,439

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 5

Figure 3-14: VISN 5 Map



Space Analysis

Space requirements for VISN 5 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-22: VISN 5 Space Analysis

VISN 5 Space Analysis	Gross Square Feet
Total Current Available Space	5,108,252
Plus Active New Construction	2,016,468
Less Retired Space ¹	766,690
Less Future Need	6,432,972
Post-SCIP Space Gap	-74,943

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 5

- Parking constraints at DC and Baltimore Campuses
- Privacy deficiencies for inpatient care across the network
- Several historic properties, especially at the Perry Point VAMC, which make ongoing maintenance a challenge

Action Plan Strategy

The VA Capitol Health Care Network (VISN 5) serves the Veterans of Maryland, the District of Columbia, and portions of Virginia, West Virginia, and Pennsylvania through comprehensive services provided at any one of our three medical centers and 26 community based outpatient clinics (CBOCs), outreach clinics, and Vet Centers. With medical centers located strategically in Washington DC, Baltimore, MD, and Martinsburg, WV, 86% of Veterans are within 30 minutes of a VA care facility.

While the standards for access to care are met, projected workload is expected to increase in Dental, Primary Care, Geriatrics and Urgent Care, and in Medical Non-Surgical Specialties. In addition, there are significant infrastructure gaps, including over a 1,000,000 square foot space gap and \$385M in Facility Condition Assessment corrections. The location of our two largest medical centers, Washington and Baltimore, create special issues in addressing identified gaps, as they are both “land locked.” Addressing the adequacy and availability of parking also continues to be an issue, with an estimated 753 parking space deficit VISN-wide. Finally, privacy and access deficiencies in inpatient care areas will be addressed through NRM projects.

Network Leadership have analyzed and considered several capital and non-capital solutions when developing their master plan. Sustainability, new models of care, patient centered appropriateness and alternative delivery options were all considered when analyzing capital solutions. Non-capital solutions, such as Department of Defense (DoD) and community partnerships, Telehealth, fee care, systems redesign, home health, and options for scheduling of staff were also considered. It was determined that the most effective way to manage gaps and drive future developments is through a systematic master plan to include the combination of Minors, NRMs and Leases. Building on past DoD collaborations, VISN 5 is working with the Department of Defense to offer clinic availability to active duty personnel, particularly in Mental Health clinics, to maximize utilization and address access gaps that DoD is experiencing.

Enhancing the Veteran experience was an underlying consideration for most of the identified projects in our action plan. Projects to increase access and utilization, specifically in Primary Care and specialty clinics such as Surgery, will ensure that Veterans are able to access the health care that they need when they need it and at the location that they choose. Other non-capital options to help increase patient services, including extended hours and weekend appointments, especially in Mental Health and Primary Care, were considered to increase clinic and services access. Additionally, many of the identified projects focus on co-location of administrative resources when applicable, to allow for additional space to meet patient care needs.

Energy

VISN 5 is committed to meeting Departmental Green Management goals. VISN 5 has included a \$84.9 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 36%, reduce water use intensity by 47%, reducing energy use intensity by 37%, and increasing use of renewable energy by 18.5 million kilowatt hours. Finally, following the implementation of the long range plan, 28% of VISN 5's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 5 is above the 70% outpatient primary care access guideline in all 3 of its markets. In order to close identified SCIP gaps, VISN 5's plan proposes to increase space inventory by 1,002,995 square feet to meet project demand; increase outpatient capacity support an additional 2,671,656 clinic stops; and invest \$300,588,526 in its facilities to correct 77.9% of its FCA deficiencies.

Table 3-23: VISN 5 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status or Gap	Gap Description
Outpatient Primary Care Access ¹	79.8%	79.8%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	441,616	4,366	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	1,077,937	74,943	Amount of needed square feet (2023)
Condition	\$385,996,526	\$85,407,999	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 5 is estimated to be between \$1.6 and \$1.9 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-24: VISN 5 Capital Investment Projects by Type

VISN 5	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	8	\$258,102
Leases	3	\$1,924	5	\$21,713
Minor Construction	0	\$0	16	\$134,393
NRM (includes GMP-Green projects)	0	\$0	99	\$436,658
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	3	\$1,924	128	\$850,866
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$536,980
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$50,887
Non-Recurring Activation Costs ³	-	\$3,981	-	\$179,273
Recurring Activation Costs ³	-	\$0	-	\$107,266
IT Non-Recurring Activation Costs ³	-	\$662	-	\$18,989
IT Recurring Activation Costs ³	-	\$221	-	\$6,330
Total	3	\$6,788	128	\$1,750,591

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 6

Figure 3-15: VISN 6 Map



Space Analysis

Space requirements for VISN 6 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-25: VISN 6 Space Analysis

VISN 6 Space Analysis	Gross Square Feet
Total Current Available Space	9,822,986
Plus Active New Construction	3,295,120
Less Retired Space ¹	1,152,425
Less Future Need	12,081,720
Post-SCIP Space Gap	-116,038

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 6

- Aging and outdated facilities
- Landlocked campuses with no available land for adjacent expansion
- Significant increases in projected workload

Action Plan Strategy

VISN 6 is a complex and high-growth health care environment. Combined with aging infrastructure, VISN 6 has significant access, space and condition improvement gaps to address in order to best serve our Veterans now and in the future.

Closing gaps in energy, space, IT, seismic, security, and emergency preparedness (particularly Hurricane) will be accomplished through efficient use of the Minor, Non-Recurring Maintenance (NRM), Leasing and Green Management programs. All of VISN 6 facilities are several decades old, with one more than a century, which results in continuous improvements and expansions to maintain high-quality service delivery within the expanding and evolving health environment of care.

While capital improvements are necessary to continue and improve high-levels of patient care, VISN 6 is committed to expanding non-capital options whenever possible. Home Based Primary Care (HBPC), telecommuting for employees, tele-health programs, and rural health programs are rapidly expanding, along with increased efficiencies and utilization of current facilities. These options will serve to decrease access and utilization gaps, while placing less impact on an already strained infrastructure. All of the investments listed within the SCIP submission were chosen to provide maximum impact on the identified gaps, while maintaining an efficient use of funds and operating cohesion.

Energy

VISN 6 is committed to meeting Departmental Green Management goals. VISN 6 has included a \$88.4 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 42%, reduce water use intensity by 22%, reducing energy use intensity by 37%, and increasing use of renewable energy by 20.3 million kilowatt hours. Finally, following the implementation of the long range plan, 40% of VISN 6's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 6 is above the 70% outpatient primary care access guideline in 1 out of its 4 markets, falling below in the Northwest (55.9%), Southwest (64.3%), and the Southeast (62.0%) markets. In order to close identified SCIP gaps, VISN 6's plan proposes to increase space inventory by 2,599,005 square feet to meet project demand; increase outpatient capacity to support an additional 6,929,299 clinic stops; and invest \$466,200,347 in its facilities to correct 74.7% of its FCA deficiencies.

Table 3-26: VISN 6 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status or Gap	Gap Description
Outpatient Primary Care Access ¹	65.4%	65.4%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	1,652,966	576,517	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	2,715,043	116,038	Amount of needed square feet (2023)
Condition	\$624,183,156	\$157,982,809	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access is calculated using the current (2013) access data plus the addition of approved and active new construction facilities.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 6 is estimated to be between \$2.8 and \$3.4 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-27: VISN 6 Capital Investment Projects by Type

VISN 6	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	6	\$484,112
Leases	2	\$1,432	5	\$34,633
Minor Construction	0	\$0	53	\$442,027
NRM (includes GMP-Green projects)	0	\$0	192	\$766,442
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	2	\$1,432	256	\$1,727,214
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$552,629
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$35,256
Non-Recurring Activation Costs ³	-	\$2,062	-	\$504,819
Recurring Activation Costs ³	-	\$2,146	-	\$208,529
IT Non-Recurring Activation Costs ³	-	\$384	-	\$49,323
IT Recurring Activation Costs ³	-	\$128	-	\$16,441
Total	2	\$6,152	256	\$3,094,212

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 7

Figure 3-16: VISN 7 Map



Space Analysis

Space requirements for VISN 7 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-28: VISN 7 Space Analysis

VISN 7 Space Analysis	Gross Square Feet
Total Current Available Space	11,261,660
Plus Active New Construction	1,980,092
Less Retired Space ¹	1,563,099
Less Future Need	12,256,962
Post-SCIP Space Gap	-578,309

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 7

- Limited parking
- Landlocked campuses with no available land for adjacent expansion
- Aging infrastructure
- Increased projected workload

Action Plan Strategy

VISN 7 delivers care through 8 Medical Centers and 63 CBOCs, outreach clinics, and Vet Centers throughout the Georgia, South Carolina and Alabama markets. It is the fastest growing network in the country. VISN 7's Action Plan utilizes a mix of capital and non-capital solutions to close the currently-identified access, utilization, space, wait times, and condition gaps, and to address energy requirements.

The space gap is partially addressed by new and expanding leases, as well as new construction for clinical space. Projected Outpatient Care Ambulatory Care demographics growth in all three markets ranges from 20 to 40 percent in most planning categories. This growth results in large space deficits and the need to decompress most tertiary care facilities. Expansion of existing CBOCs, planned new CBOCs, and decompression of existing facilities with additional leases will allow us to expand our footprint at our parent facilities using the minor construction program. As Ambulatory Care solutions are accomplished, opportunities to address non-clinical space gaps will be managed with the use of backfill space.

Other gaps, such as safety, security, and information technology needs are components of most projects, regardless of the actual gap. In addition, projects addressing parking gaps have been included in the plan via the Minor construction program. Functional gaps pertaining to inpatient privacy, SPD and OR space have been mitigated through a combination of NRM and Minor projects. Finally, condition gaps have been addressed through a multitude of NRM projects.

Energy

VISN 7 is committed to meeting Departmental Green Management goals. VISN 7 has included a \$271.2 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 35%, reduce water use intensity by 10%, reducing energy use intensity by 30%, and increasing use of renewable energy by 43.3 million kilowatt hours. Finally, following the implementation of the long range plan, 41% of VISN 7's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 7 is above the 70% outpatient primary care access guideline in 1 out of its 3 markets, falling below in the Alabama market (69.4%) and the South Carolina market (69.6%). In order to close identified SCIP gaps, VISN 7's plan proposes to increase space inventory by 857,319 square feet to meet projected demand; increase outpatient capacity to support an additional 7,453,541 clinic stops; and invest \$601,137,436 in its facilities to correct 87.5% of its FCA deficiencies.

Table 3-29: VISN 7 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status or Gap	Gap Description
Outpatient Primary Care Access ¹	70.3%	70.3%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	1,605,767	179,433	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	1,435,628	578,309	Amount of needed square feet (2023)
Condition	\$687,128,653	\$85,991,217	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access is calculated using the current (2013) access data plus the addition of approved and active new construction facilities.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 7 is estimated to be between \$3.6 and \$4.4 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-30: VISN 7 Capital Investment Projects by Type

VISN 7	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	1	\$149,384
Leases	0	\$0	16	\$40,878
Minor Construction	0	\$0	44	\$329,579
NRM (includes GMP-Green projects)	0	\$0	225	\$1,566,348
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	0	\$0	286	\$2,086,189
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$1,336,500
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$66,876
Non-Recurring Activation Costs ³	-	\$0	-	\$298,536
Recurring Activation Costs ³	-	\$0	-	\$214,612
IT Non-Recurring Activation Costs ³	-	\$0	-	\$29,102
IT Recurring Activation Costs ³	-	\$0	-	\$9,701
Total	0	\$0	286	\$4,041,516

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 8

Figure 3-17: VISN 8 Map



Space Analysis

Space requirements for VISN 8 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-31: VISN 8 Space Analysis

VISN 8 Space Analysis	Gross Square Feet
Total Current Available Space	12,752,175
Plus Active New Construction	4,560,959
Less Retired Space ¹	1,284,462
Less Future Need	16,260,218
Post-SCIP Space Gap	-231,546

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 8

- Landlocked campuses with no available land for adjacent expansion
- Natural disasters, such as hurricanes, flood, and seismic activity
- Historic properties

Action Plan Strategy

The Sunshine Healthcare Network (VISN 8) is one of the busiest in the nation among VHA Networks. VISN 8 spans a 61,101 square mile area through 79 counties across Florida, Georgia, Puerto Rico, and the U.S. Virgin Islands. The VISN is comprised of 7 healthcare systems and 105 CBOCs, outreach clinics, and Vet Centers. VISN 8 remains committed to providing Veterans with a full range of high quality, cost effective medical, psychiatric, and extended care services, as well as specialized programs such as spinal cord injury and Polytrauma rehabilitation.

VISN 8 utilizes a business philosophy centered on three balanced priorities: quality of care, cost effectiveness, and patient/employee satisfaction. All VISN 8 decisions are evaluated against the three tenants of the “Iron Triangle.” To correlate this philosophy to the SCIP process, Veteran satisfaction is highly dependent on the availability and quality of our infrastructure as well as the ability to gain access to services.

While VISN 8 has been successful in achieving excellent access standards, the largest and most challenging gap for VISN 8 continues to be space, which currently has no vacant or underutilized space and is projected to have a deficit of more than 3.7 million square feet by 2023. In light of these challenges, much of the capital and non-capital solutions are centered on VISN 8’s plan to improve the condition of existing infrastructure, expand clinics on existing campuses where space is available, expand into leased/owned facilities closer to our Veterans, as well as to consolidate leases where feasible, and utilize emerging technology as an alternative solution to space increases.

As VISN 8’s plan also focuses on reducing dependence on fossil fuels, expanding mental health services, improving parking, tightening physical security, improving privacy, enhancing research, effectively utilize leases, improving access for patients, and further developing our relationship with special populations including women, homeless, and Operations Iraqi Freedom/ Enduring Freedom Veterans.

Energy

VISN 8 is committed to meeting Departmental Green Management goals. VISN 8 has included a \$78.1 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 37%, reduce water use intensity by 11%, reducing energy use intensity by 26%, and increasing use of renewable energy by 26 million kilowatt hours. Finally, following the implementation of the long range plan, 26% of VISN 8's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 8 is above the 70% outpatient primary care access guideline in all of its 7 markets. In order to close identified SCIP gaps, VISN 8's plan proposes to increase space inventory by 3,503,141 square feet to meet projected demand; increase outpatient capacity to support an additional 10,655,264 clinic stops; and invests \$659,719,192 in its facilities to correct 86.0% of its FCA deficiencies.

Table 3-32: VISN 8 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status or Gap	Gap Description
Outpatient Primary Care Access ¹	87.9%	87.9%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	1,189,426	0	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	3,734,687	231,546	Amount of needed square feet (2023)
Condition	\$766,782,266	\$107,063,074	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access is calculated using the current (2013) access data plus the addition of approved and active new construction facilities.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 8 is estimated to be between \$3.0 and \$3.6 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-33: VISN 8 Capital Investment Projects by Type

VISN 8	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	8	\$157,250
Leases	10	\$33,609	14	\$67,507
Minor Construction	0	\$0	48	\$422,349
NRM (includes GMP-Green projects)	0	\$0	241	\$1,103,781
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	10	\$33,609	311	\$1,750,887
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$595,937
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$40,138
Non-Recurring Activation Costs ³	-	\$87,848	-	\$439,961
Recurring Activation Costs ³	-	\$49,926	-	\$241,619
IT Non-Recurring Activation Costs ³	-	\$9,093	-	\$50,994
IT Recurring Activation Costs ³	-	\$3,031	-	\$16,998
Total	10	\$183,507	311	\$3,136,534

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 9

Figure 3-18: VISN 9 Map



Space Analysis

Space requirements for VISN 9 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-34: VISN 9 Space Analysis

VISN 9 Space Analysis	Gross Square Feet
Total Current Available Space	8,314,660
Plus Active New Construction	2,591,904
Less Retired Space ¹	1,396,977
Less Future Need	9,664,652
Post-SCIP Space Gap	-155,064

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 9

- Lack of available swing space at several facilities
- Landlocked campuses with no available land for adjacent expansion
- Historic properties
- Seismic deficiencies

Action Plan Strategy

The Mid South Network (VISN 9) is an integrated healthcare delivery system comprised of six VA Medical Centers and one Health Care System which covers 110,000 square miles, including 18 congressional districts. The geographic area includes 266 counties in two states, as well as portions of seven additional states. The Network contains a wide mixture of rural and urban settings, with over 57 percent designated as rural.

With such a large portion of the veteran population within VISN 9 residing in rural areas, many miles from the nearest VA facility, non-capital solutions for establishing contract CBOCs and plans for creating new CBOCs and expanding several current CBOCs have been included. Additionally, increased use of Telehealth modalities, such as virtual clinics, tele-mental health, tele-radiology, and virtual consults are also being employed as a way to help address existing access gaps.

Virtually, all of VISN 9 facilities are deficient in space. Major and Minor construction solutions are included to add space to accommodate workload growth and improve privacy and comfort within the existing environment of care. Many of the existing buildings are 1920's and/or 1930's vintage and have significant infrastructure issues. Numerous NRM and other solutions are planned for elimination of the \$628,814,120 of facility condition deficiencies, as well as improve the energy efficiency of the buildings and systems.

The major construction replacement project at Louisville is currently undergoing an environmental assessment. VA will also be looking at the most cost effective method of meeting the health care needs of Veterans in the area, including considering the Zorn site and Brownsboro land as well as private sector opportunities for contract service in the area,

Energy

VISN 9 is committed to meeting Departmental Green Management goals. VISN 9 has included a \$93 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 50%, reduce water use intensity by 13%, reducing energy use intensity by 28%, and increasing use of renewable energy by 47.4 million kilowatt hours. Finally, following the implementation of the long range plan, 31% of VISN 9's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 9 is below the 70% outpatient primary care access guideline in all of its 4 markets. In order to close identified SCIP gaps, VISN 9's plan proposes to increase its outpatient primary care access from its pre-SCIP state of 65.1% to 67.6%; increase space inventory by 1,428,241 square feet to meet projected demand; increase outpatient capacity to support an additional 5,674,406 clinic stops; and invest \$569,724,558 in its facilities to correct 90.6% of its FCA deficiencies.

Table 3-35: VISN 9 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status or Gap	Gap Description
Outpatient Primary Care Access ¹	65.1%	67.6%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	1,122,360	71,665	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	1,587,805	159,564	Amount of needed square feet (2023)
Condition	\$628,814,120	\$59,089,561	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access is calculated using the current (2013) access data plus the addition of approved and active new construction facilities.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 9 is estimated to be between \$1.9 and \$2.4 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-36: VISN 9 Capital Investment Projects by Type

VISN 9	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	4	\$180,717
Leases	2	\$779	19	\$64,816
Minor Construction	0	\$0	10	\$93,379
NRM (includes GMP-Green projects)	0	\$0	108	\$480,733
Other (includes disposal and sharing projects)	0	\$0	1	\$1,250
Project Specific Subtotal	2	\$779	142	\$820,895
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$714,488
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$41,737
Non-Recurring Activation Costs ³	-	\$2,781	-	\$307,333
Recurring Activation Costs ³	-	\$0	-	\$225,728
IT Non-Recurring Activation Costs ³	-	\$438	-	\$33,003
IT Recurring Activation Costs ³	-	\$146	-	\$11,001
Total	0	\$4,144	142	\$2,154,185

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 10

Figure 3-19: VISN 10 Map



Space Analysis

Space requirements for VISN 10 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-37: VISN 10 Space Analysis

VISN 10 Space Analysis	Gross Square Feet
Total Current Available Space	7,342,933
Plus Active New Construction	1,033,174
Less Retired Space ¹	558,873
Less Future Need	9,059,774
Post-SCIP Space Gap	-1,242,540

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 10

- Landlocked facilities with no available land for adjacent expansion
- Historic designation of Chillicothe and Dayton campuses

Action Plan Strategy

The VA Healthcare System of Ohio (VISN 10) is an integrated health care system consisting of four VA Medical Centers, one VA Ambulatory Care Clinic (VAACC), and 45 CBOCs, Outreach Clinics, and Vet Centers located primarily in the State of Ohio. VISN 10 has three identified markets: Central (Chillicothe and Columbus), Eastern (Cleveland), and Western (Cincinnati and Dayton).

The primary gaps facing VISN 10 are condition and space. VISN 10 has been successful in reducing its overall condition gap by \$40.6 million since its first SCIP submission, and VISN 10 continues to place an emphasis on projects that address \$249 million condition gaps at all facilities. VISN 10 continues to try and balance an overall space need of over 1.78 million additional square feet at its Cleveland, Cincinnati and Columbus campuses, all of which are landlocked with limited ability to expand, with the over 213,000 in excess space at its Chillicothe and Dayton campuses. The VISN has planned significant demolition at Chillicothe and Dayton; however, addressing historic preservation requirements and approval from the State Historic Preservation Office remains a challenge.

Challenges in VISN 10's operating environment include aging infrastructure and expansive campuses at two facilities (Chillicothe and Dayton), with many buildings identified as eligible for the historic register; property and parking constraints at three facilities (Cincinnati, Columbus, and Cleveland) permitting only vertical expansion to address increased demand; and attainment of the energy targets through Energy Conservation Measures (ECM) and renewable projects utilizing the NRM program. Additionally, the Cleveland consolidation has created unique gap issues which will be evaluated in future SCIP submissions.

The approach to addressing these defined gaps includes a combination of capital and non-capital solutions. Capital solutions focus on renovations to upgrade infrastructure to meet current standards of patient care delivery, right-sizing of infrastructure, centralizing clinical services to improve access, disposal of unusable properties, and right-sizing of existing community-based clinics to provide appropriate access to diagnostics, specialty services, non-institutional care modalities, as well as Telehealth.

Energy

VISN 10 is committed to meeting Departmental Green Management goals. VISN 10 has included a \$116.4 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 32%, reduce water use intensity by 13%, reducing energy use intensity by 10%, and increasing use of renewable energy by 23.8 million kilowatt hours. Finally, following the implementation of the long range plan, 13% of VISN 10's

owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 10 is above the 70% outpatient primary care access guideline in all of its 3 markets. In order to close identified SCIP gaps, VISN 10's plan proposes to increase space inventory by 537,612 square feet to meet projected demand; increase outpatient capacity to support an additional 4,677,113 clinic stops; and invest \$241,363,421 in its facilities to correct 96.6% of its FCA deficiencies.

Table 3-38: VISN 10 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	88.7%	88.7%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	946,055	152,792	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	1,780,152	1,242,540	Amount of needed square feet (2023)
Condition	\$249,816,014	\$8,452,593	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 10 is estimated to be between \$1.8 and \$2.2 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-39: VISN 10 Capital Investment Projects by Type

VISN 10	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	1	\$445,291
Leases	3	\$1,439	5	\$7,941
Minor Construction	0	\$0	22	\$189,482
NRM (includes GMP-Green projects)	0	\$0	82	\$370,779
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	3	\$1,439	110	\$1,013,493
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$744,670
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$45,530
Non-Recurring Activation Costs ³	-	\$2,048	-	\$103,787
Recurring Activation Costs ³	-	\$0	-	\$106,492
IT Non-Recurring Activation Costs ³	-	\$450	-	\$11,122
IT Recurring Activation Costs ³	-	\$150	-	\$3,707
Total	3	\$4,088	110	\$2,028,802

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 11

Figure 3-20: VISN 11 Map



Space Analysis

Space requirements for VISN 11 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-40: VISN 11 Space Analysis

VISN 11 Space Analysis	Gross Square Feet
Total Current Available Space	8,414,798
Plus Active New Construction	2,680,879
Less Retired Space ¹	1,885,173
Less Future Need	9,210,719
Post-SCIP Space Gap	-214

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 11

- Landlocked facilities with no available land for adjacent expansion
- Historic properties
- Dispersed campus layouts make continuation of care difficult
- Highly Rural

Action Plan Strategy

VISN 11 is responsible for providing health care to Veterans from central Illinois, Indiana, northwest Ohio, and throughout most of Michigan. The VISN accomplishes this by maintaining a network of 7 healthcare centers that also provide on-site outpatient care, six Community Living Centers, three domiciliaries, and 50 CBOCs, outreach clinics, and Vet Centers.

VISN 11 is focused on the primary gaps of access, utilization and condition. The rural nature of the VISN is a particular strategic issue that has been a focus within the VISN. This situation presents a challenging access issue that the VISN has addressed through an aggressive CBOC expansion program. Gaps also exist in all outpatient categories, which will be addressed with a mix of minor construction and non-recurring maintenance (NRM) projects to expand, reconfigure or renovate space in areas that provide services including primary and specialty outpatient care, mental health, laboratory and imaging services, and facility based PR RTP programs.

In addition to the location and availability of services, the flow and functionality of services and the way they are delivered are incorporated into the SCIP plan. This includes privacy upgrades, clear and understandable way-finding, the consideration of functional adjacencies that promote a continuum of care, and the maintenance of physical security and sufficient parking for Veterans.

Energy

VISN 11 is committed to meeting Departmental Green Management goals. VISN 11 has included a \$21.4 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 23%, reduce water use intensity by 39%, reducing energy use intensity by 28%, and increasing use of renewable energy by 24.5 million kilowatt hours. Finally, following the implementation of the long range plan, 15% of VISN 11's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 11 is above the 70% outpatient primary care access guideline in 1 out of its 3 markets, falling below in the Central Illinois market (57.9%) and the Indiana market (63.6%). In order to close identified SCIP gaps, VISN 11's plan proposes to increase its outpatient primary care access from its pre-SCIP state of 68.2% to 68.6%; increase space inventory by 1,022,470 square feet to meet projected demand; increase outpatient capacity to support an additional 4,878,098 clinic stops; and invest \$637,950,118 in its facilities to correct 99.2% of its FCA deficiencies.

Table 3-41: VISN 11 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	68.2%	68.6%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	846,400	91,393	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	1,022,684	214	Amount of needed square feet (2023)
Condition	\$643,318,953	\$5,368,835	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction.

²Space gap is calculated in the table above. Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 11 is estimated to be between \$2.1 billion and \$2.6 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-42: VISN 11 Capital Investment Projects by Type

VISN 11	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	4	\$347,466
Leases	6	\$15,989	18	\$86,432
Minor Construction	0	\$0	30	\$258,085
NRM (includes GMP-Green projects)	0	\$0	140	\$418,047
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	6	\$15,989	192	\$1,110,030
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$397,433
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$61,309
Non-Recurring Activation Costs ³	-	\$34,316	-	\$429,388
Recurring Activation Costs ³	-	\$31,033	-	\$235,091
IT Non-Recurring Activation Costs ³	-	\$4,249	-	\$48,504
IT Recurring Activation Costs ³	-	\$1,416	-	\$16,168
Total	6	\$87,004	192	\$2,297,922

¹ Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

² VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³ Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 12

Figure 3-21: VISN 12 Map



Space Analysis

Space requirements for VISN 12 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-43: VISN 12 Space Needs

VISN 12 Space Analysis	Gross Square Feet
Total Current Available Space	8,444,494
Plus Active New Construction	2,684,518
Less Retired Space ¹	1,603,524
Less Future Need	9,576,778
Post-SCIP Space Gap	-51,289

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 12

- Historic designation of many properties
- Landlocked campuses with no available land for adjacent expansion

Action Plan Strategy

VISN 12 is comprised of seven medical centers that are located within the three healthcare markets. Of the three markets, only the Northern market is projected to have a gap in geographic access for primary care services going forward as the result of a very remote and sparsely populated geography. The VISN has 8 CBOCs and outreach clinics in this rural service area. Telehealth and fee-for-services are proposed to help close this gap.

Dental is the primary utilization gap for VISN 12 followed by Medical and Surgical specialties. A combination of Minor construction projects and NRM projects were submitted to assist with these utilization gaps. Non-capital solutions, such as major expansions in virtual care and connected health, will also be used to reduce any remaining wait time gaps.

VISN 12's capital plan also addresses the significant condition gap, which totals \$1,035,565,416 in deficiencies. This gap is mitigated through several NRM projects.

VISN 12's capital plan development was greatly influenced by the fact that 99 buildings are considered historic properties, this equates to 30% of their inventory on the three largest campuses within the VISN. Space and condition gaps identified will be addressed through targeted use of Minor, NRM and leasing, and where feasible, disposal of buildings that are beyond their architectural and functional life is an essential component of reducing these gaps in VISN 12.

Energy

VISN 12 is committed to meeting Departmental Green Management goals. VISN 12 has included a \$120.5 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 37%, reduce water use intensity by 34%, reducing energy use intensity by 37%, and increasing use of renewable energy by 38.1 million kilowatt hours. Finally, following the implementation of the long range plan, 16% of VISN 12's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 12 is above the 70% outpatient primary care access guideline in 2 out of its 3 markets, falling below in the Northern market (53.4%). In order to close identified SCIP gaps, VISN 12's plan proposes to increase its outpatient primary care access from its pre-SCIP state of 81.8% to 85.3%; increase space inventory by 603,960 square feet to meet projected demand; increase outpatient capacity to support an additional 4,881,901 clinic stops; and invest \$995,287,584 in its facilities to correct 96.1% of its FCA deficiencies.

Table 3-44: VISN 12 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	81.8%	85.3%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	786,036	23,911	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	655,249	51,289	Amount of needed square feet (2023)
Condition	\$1,035,565,416	\$40,277,832	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 12 is estimated to be between \$2.4 and \$2.9 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-45: VISN 12 Capital Investment Projects by Type

VISN 12	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	6	\$415,451
Leases	2	\$4,479	11	\$26,844
Minor Construction	0	\$0	28	\$225,757
NRM (includes GMP-Green projects)	0	\$0	98	\$372,138
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	2	\$4,479	143	\$1,040,190
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$1,150,126
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$39,819
Non-Recurring Activation Costs ³	-	\$8,495	-	\$318,087
Recurring Activation Costs ³	-	\$1,306	-	\$67,484
IT Non-Recurring Activation Costs ³	-	\$949	-	\$26,694
IT Recurring Activation Costs ³	-	\$316	-	\$8,898
Total	2	\$15,545	145	\$2,651,298

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 15

Figure 3-22: VISN 15 Map



Space Analysis

Space requirements for VISN 15 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-46: VISN 15 Space Analysis

VISN 15 Space Analysis	Gross Square Feet
Total Current Available Space	7,426,762
Plus Active New Construction	2,863,206
Less Retired Space ¹	2,474,466
Less Future Need	7,826,670
Post-SCIP Space Surplus	-11,167

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 15

- Landlocked facilities with no available land for adjacent expansion
- Historical properties
- Aging Infrastructure
- Easements and Deed Restrictions Flood plains or seismic zones in portions of the VISN

Action Plan Strategy

VISN 15 covers 263 counties in six states with over 85% of the counties categorized as highly rural or rural, with a majority of those counties being designated as medically underserved according to the Department of Health and Human Services.

The rurality of the Network offers unique challenges and opportunities in health care planning and program development and implementation. The challenges include, but are not limited, to access to care; health care costs and efficiencies; patient and staff transportation/travel; limited community resources; limited communication systems; and multiple geographic and regional issues which impact patients and the health care systems that serve them. Opportunities include the VA's focus on growing intensive outpatient services such as Home Based Primary Care and Mental Health Intensive Case Management, as care is moved away from inpatient; improvements of operations through actual implementation of new modalities of care such as PACT; and the Network's Tele-Health capabilities.

The VISN 15 SCIP plan operationalizes the planning initiatives contained in the Network Strategic Plan and the Health Care Planning Model. Some of the biggest challenges facing the Network are providing modern healthcare in facilities with an average age of 70 years, coupled with Facility Condition Assessment items totaling in excess of \$721 million for the VISN's facilities. Significant issues exist with the need to modernize buildings but some are restricted due to their historical designation. Other significant issues include deed restrictions; flood plain restrictions; and property constraints, such as expansion limitations by neighborhoods or highways; vertical or minimal footprint expansion limitations; or utility easements limitations. In addition, four (VAMC St. Louis, MO, John Cochran and Jefferson Barracks Campuses, VAMC Poplar Bluff, MO and VAMC Marion, IL) facilities are located within the New Madrid Seismic Fault, which requires additional seismic attention for structural integrity to each building.

Energy

VISN 15 is committed to meeting Departmental Green Management goals. VISN 15 has included a \$49 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 37%, reduce water use intensity by 25%, reducing energy use intensity by 28%, and increasing use of renewable energy by 30 million kilowatt hours. Finally, following the implementation of the long range plan, 18% of VISN 15's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 15 is above the 70% outpatient primary care access guideline in both of its markets. In order to close identified SCIP gaps, VISN 15's plan proposes to increase space inventory by 491,937 square feet to meet projected demand; increase outpatient capacity to support an additional 4,424,042 clinic stops; and invest \$705,163,796 in its facilities to correct 97.7% of its FCA deficiencies.

Table 3-47: VISN 15 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	73.7%	73.7%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	749,167	33,306	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	503,105	11,167	Amount of excess square feet (2023)
Condition	\$721,604,925	\$16,441,130	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction.

²Space gap is calculated in the table above. Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 15 is estimated to be between \$3.7 and \$4.5 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-48: VISN 15 Capital Investment Projects by Type

VISN 15	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	7	\$1,805,530
Leases	12	\$11,776	8	\$28,631
Minor Construction	0	\$0	29	\$213,428
NRM (includes GMP-Green projects)	0	\$0	60	\$240,120
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	12	\$11,776	104	\$2,287,709
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$767,385
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$44,651
Non-Recurring Activation Costs ³	-	\$19,320	-	\$556,555
Recurring Activation Costs ³	-	\$22,366	-	\$282,652
IT Non-Recurring Activation Costs ³	-	\$2,862	-	\$63,886
IT Recurring Activation Costs ³	-	\$954	-	\$21,295
Total	12	\$57,277	104	\$4,024,133

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 16

Figure 3-23: VISN 16 Map



Space Analysis

Space requirements for VISN 16 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-49: VISN 16 Space Analysis

VISN 16 Space Analysis	Gross Square Feet
Total Current Available Space	12,883,460
Plus Active New Construction	2,230,941
Less Retired Space ¹	881,551
Less Future Need	14,675,854
Post-SCIP Space Gap	-443,005

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 16

- Aging infrastructure
- Historic properties

Action Plan Strategy

The South Central VA Health Care Network (VISN 16) located in Ridgeland, Mississippi, covers a vast area of 170,000 square miles, serving Veterans in Oklahoma, Arkansas, Louisiana, Mississippi, and parts of Texas, Missouri, Alabama and Florida. VISN 16 includes 9 medical centers, one Health Care System and 68 CBOCs, outreach clinics, and Vet Centers.

VISN 16 reviewed projects based on VA, VHA and VISN strategic initiatives. Using the criteria of “Veteran Centric,” “Results Driven,” and “Sustainability,” each project was evaluated to ensure it addressed a current or projected need, its impact on projected utilization and space gaps, and whether the project would enhance delivery of care for Veterans. VISN 16 ensured that all access and utilization gaps were closed while maintaining quality of care. Space, condition and energy gaps were also addressed and closed in the plan. Two VISN 16 markets currently do not meet the 70% access guidelines. Within VISN 16 the upper western market has the greatest challenge meeting the access guidelines. VISN 16’s plan proposes 6 additional CBOCs and the re-activation of a previously suspended CBOC to bring the Upper Western market to the 70% Access standard. VISN 16’s plan also replaces and expands 13 existing clinics to assist with the 759,613 square foot space gap.

Through capital and non-capital solutions, VISN 16 focuses on improving privacy, tightening physical security, improving parking, and further developing our relationship with special populations including women, homeless, rural and Operations Iraqi Freedom/Enduring Freedom Veterans.

Energy

VISN 16 is committed to meeting Departmental Green Management goals. VISN 16 has included a \$100.4 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 35%, reduce water use intensity by 31%, reducing energy use intensity by 60%, and increasing use of renewable energy by 52.8 million kilowatt hours. Finally, following the implementation of the long range plan, 29% of VISN 16’s owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 16 is above the 70% outpatient primary care access guideline in 1 out of its 3 markets, falling below in the Central Southern market (69.4%) and the Upper Western market (61.4%). In order to close identified SCIP gaps, VISN 16's plan proposes to increase its outpatient primary care access from its pre-SCIP state of 67.9% to 69.7%; increase space inventory by 316,608 square feet to meet projected demand; increase outpatient capacity to support an additional 9,126,185 clinic stops; and invests \$582,259,130 in its facilities to correct 72.8% of its FCA deficiencies.

Table 3-50: VISN 16 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	67.9%	69.7%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	1,614,466	383,230	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	759,613	443,005	Amount of needed square feet (2023)
Condition	\$799,603,397	\$217,344,267	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 16 is estimated to be between \$2.4 and \$2.9 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-51: VISN 16 Capital Investment Projects by Type

VISN 16	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	3	\$340,000
Leases	13	\$2,927	20	\$53,000
Minor Construction	0	\$0	31	\$225,455
NRM (includes GMP-Green projects)	0	\$0	148	\$645,410
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	13	\$2,927	202	\$1,263,865
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$512,189
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$81,311
Non-Recurring Activation Costs ³	-	\$8,250	-	\$371,399
Recurring Activation Costs ³	-	\$16,734	-	\$335,144
IT Non-Recurring Activation Costs ³	-	\$1,617	-	\$39,429
IT Recurring Activation Costs ³	-	\$539	-	\$13,143
Total	13	\$30,067	202	\$2,616,480

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 17

Figure 3-24: VISN 17 Map



Space Analysis

Space requirements for VISN 17 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-52: VISN 17 Space Needs

VISN 17 Space Analysis	Gross Square Feet
Total Current Available Space	7,652,185
Plus Active New Construction	4,847,220
Less Retired Space ¹	1,969,880
Less Future Need	10,530,020
Post-SCIP Space Gap	-495

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 17

- Landlocked facilities with no available land for adjacent expansion
- Historic designation for Waco campus
- Natural disasters, such as tornados, high winds, and extreme heat

Action Plan Strategy

VISN 17, or the VA Heart of Texas Health Care Network, is an integrated health care system, serving 134 counties stretching from the Oklahoma border to the Lower Rio Grande Valley of Texas. Care is provided through four health care systems (HCS): VA North Texas Health Care System (VANTHCS), Dallas, TX; Central Texas Veterans Health Care System (CTVHCS), Temple, TX; South Texas Veterans Health Care System (STVHCS) San Antonio, TX, and VA TX Valley Coastal Bend Health Care System (VATVCBHCS), Harlingen, TX. These four HCSs are comprised of six medical centers, 40 CBOCs, outreach clinics and Vet Centers, and 6 community living centers.

The VISN 17 Strategic Capital Investment Planning (SCIP) Action Plan addresses gaps in access, energy, utilization, space, facility condition and other items. It also identifies strategies for meeting the Secretary's priorities of ending Veterans homelessness, expanding access for all Veterans with an emphasis on women Veterans and Veterans in rural markets, and ensuring a Veterans-Centric healthcare model at all VISN 17 facilities.

By 2023 it is projected that VISN 17 will see a space gap of 2,979,501 square feet. An aggressive mix of minor construction and NRM projects, as well as leases, to expand clinical space within our medical centers, a new ambulatory care clinic is in San Antonio, and the activation of the Plano/Tri-County Clinic in Dallas, are all planned to help address these gaps.

Non-capital solutions include enhancing Telehealth in outpatient clinics, providing extended clinic hours, utilizing mobile medical units for rural populations, and hiring additional staff. VISN 17 also will utilize system redesign principles to ensure clinical and operational procedures are effective and efficient.

Energy

VISN 17 is committed to meeting Departmental Green Management goals. VISN 17 has included a \$136.2 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 49%, reduce water use intensity by 30%, reducing energy use intensity by 17%, and increasing use of renewable energy by 36.7 million kilowatt hours. Finally, following the implementation of the long range plan, 32% of VISN 17's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 17 is above the 70% outpatient primary care access guideline in 3 out of its 4 markets, falling below in the Central market (64.0%). In order to close identified SCIP gaps, VISN 17's plan proposes to increase space inventory by 2,979,006 square feet to meet projected demand; increase outpatient capacity to support an additional 6,434,782 clinic stops; and invest \$318,621,545 in its facilities to correct 98.8% of its FCA deficiencies.

Table 3-53: VISN 17 SCIP Implemental Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	75.8%	75.8%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	1,489,833	22,301	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	2,979,501	495	Amount of needed square feet (2023)
Condition	\$322,448,525	\$3,826,979	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 17 is estimated to be between \$3.2 and \$3.9 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-54: VISN 17 Capital Investment Projects by Type

VISN 17	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	5	\$1,161,445
Leases	1	\$7,452	3	\$14,104
Minor Construction	0	\$0	11	\$104,275
NRM (includes GMP-Green projects)	0	\$0	109	\$360,389
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	1	\$7,452	128	\$1,640,213
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$870,628
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$45,709
Non-Recurring Activation Costs ³	-	\$11,295	-	\$577,503
Recurring Activation Costs ³	-	\$34,638	-	\$257,428
IT Non-Recurring Activation Costs ³	-	\$1,342	-	\$71,441
IT Recurring Activation Costs ³	-	\$447	-	\$23,814
Total	1	\$55,175	128	\$3,486,735

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 18

Figure 3-25: VISN 18 Map



Space Analysis

Space requirements for VISN 18 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-55: VISN 18 Space Analysis

VISN 18 Space Analysis	Gross Square Feet
Total Current Available Space	6,486,505
Plus Active New Construction	1,295,323
Less Retired Space ¹	495,772
Less Future Need	7,603,079
Post-SCIP Space Gap	-317,023

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 18

- Historic properties
- Land locked

Action Plan Strategy

VISN 18 covers 349,615 square miles of highly diverse geography across the Southwestern United States. The network service area includes Arizona, New Mexico, the western portion of Texas, as well as bordering counties in Colorado, Kansas and Oklahoma. Within its vast borders, VISN 18 provides a comprehensive continuum of health care to Veterans via 6 medical centers, 1 Outpatient Clinic, 6 Community Living Centers, 3 Domiciliary units, and 60 CBOCs, outreach clinics, and Vet Centers.

Network health care services include inpatient acute care, outpatient and primary care, mental health services, psychosocial rehabilitation, geriatrics care, long-term care, diagnostic services, specialized care such as blind rehabilitation and spinal cord injury care, general rehabilitation services, prosthetics, and sensory aids.

VISN 18 is actively working to reduce gaps associated with safety and security, facility infrastructure condition, energy, parking, and campus physical security. There is a robust capital program strategy that incorporates Veterans Centered Care principles in the design and development of all projects.

Providing care to VISN 18 Veterans involves a variety of delivery paths beyond the traditional development of new capital assets. Given its extensive geographic area and significant rural population, VISN 18 continues to explore and utilize non-capital efforts including community partnerships (rural and otherwise), collaboration with other federal healthcare providers (Indian Health Service and the Department of Defense), Telehealth, and home health care.

Energy

VISN 18 is committed to meeting Departmental Green Management goals. VISN 18 has included a \$12.8 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 21%, reduce water use intensity by 36%, reducing energy use intensity by 73%, and increasing use of renewable energy by 3 million kilowatt hours. Finally, following the implementation of the long range plan, 15% of VISN 18's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 18 is above the 70% outpatient primary care access guideline in both of its markets. In order to close identified SCIP gaps, VISN 18's plan proposes to increase space inventory by 1,061,224 square feet to meet projected demand; increase outpatient capacity to support an additional 4,905,664 clinic stops; and invest \$256,742,714 in its facilities to correct 88.7% of its FCA deficiencies.

Table 3-56: VISN 18 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	85.9%	85.9%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	961,934	9,177	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	1,378,247	317,023	Amount of needed square feet (2023)
Condition	\$289,310,061	\$32,567,348	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 18 is estimated to be between \$1.2 and \$1.4 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-57: VISN 18 Capital Investment Projects by Type

VISN 18	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	1	\$37,300
Leases	3	\$2,641	6	\$11,975
Minor Construction	0	\$0	38	\$336,110
NRM (includes GMP-Green projects)	0	\$0	65	\$168,429
Other (includes disposal and sharing projects)	0	\$0	1	\$1,301
Project Specific Subtotal	3	\$2,641	111	\$555,115
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$416,969
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$32,296
Non-Recurring Activation Costs ³	-	\$3,838	-	\$182,593
Recurring Activation Costs ³	-	\$3,264	-	\$87,333
IT Non-Recurring Activation Costs ³	-	\$594	-	\$13,008
IT Recurring Activation Costs ³	-	\$198	-	\$4,336
Total	3	\$10,535	111	\$1,291,650

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 19

Figure 3-26: VISN 19 Map



Space Analysis

Space requirements for VISN 19 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-58: VISN 19 Space Analysis

VISN 19 Space Analysis	Gross Square Feet
Total Current Available Space	5,784,139
Plus Active New Construction	1,247,049
Less Retired Space ¹	1,471,538
Less Future Need	6,047,821
Post-SCIP Space Gap	-488,171

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 19

- Historic properties
- Availability of swing space for renovation
- Large geographical area

Action Plan Strategy

VISN 19 is a unique patient care network with a land area of over 470,000 square miles, encompassing all or part of 9 states, 6 hospitals and 60 CBOCs, outreach clinics, and Vet Centers supporting urban, rural and large stretches of highly rural veteran population counties. The VISN touches large contingents of several Native American cultures. Hospitals are at least 100 miles apart and the network has one of the most advanced rural health care programs.

VISN 19 is characterized by slight reductions in all projected inpatient programs and major increases in Dental, Medical and non-Surgical Specialties, Radiology, and Primary Care creating gaps ranging from 24% to over 43%. This represents a continuing shift from inpatient to outpatient demand, increased access to a greater number of veterans through additional access points and services, in urban, rural and highly rural areas and the expansion of ambulatory care requirements for an aging veteran population.

Other existing critical gaps were also addressed, including energy reduction targets, building condition shortfalls, space, physical security, and IT deficiencies. The VISN strategy for meeting these demands and gaps is to, 1) improve efficiency and accelerate patient flow in existing clinics, 2) replace and expand existing clinics, 3) expand offerings for homeless care in a variety of venues, 4) provide more efficient use of current ambulatory care services through increased hours, increased days, increased services, increased collaboration with DOD and/or community entities, 5) increased telemedicine capacity, 6) additional energy reduction projects, 7) increased and more efficient use of space, 8) non-capital and capital solutions to meet/exceed patient waiting time targets and 9) projects that increase physical security, IT support and the quality of patient care services.

Energy

VISN 19 is committed to meeting Departmental Green Management goals. VISN 19 has included a \$27.6 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 63%, reduce water use intensity by 19%, reducing energy use intensity by 41%, and increasing use of renewable energy by 32 million kilowatt hours. Finally, following the implementation of the long range plan, 26% of VISN 19's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 19 is above the 70% outpatient primary care access guideline in 5 out of its 6 markets, falling below in the Grand Junction market (60.5%). In order to close identified SCIP gaps, VISN 19's plan proposes to increase its outpatient primary care access from its pre-SCIP state of 79.2% to 79.9%; increase outpatient capacity to support an additional 3,905,886 clinic stops; and invest \$427,418,314 in its facilities to correct 90.0% of its FCA deficiencies.

Table 3-59: VISN 19 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	79.2%	79.9%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	865,828	167,901	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	298,248	488,171	Amount of needed square feet (2023)
Condition	\$475,143,257	\$47,724,943	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 19 is estimated to be between \$1.6 and \$2.0 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-60: VISN 19 Capital Investment Projects by Type

VISN 19	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	4	\$363,200
Leases	11	\$5,751	10	\$36,338
Minor Construction	0	\$0	34	\$276,453
NRM (includes GMP-Green projects)	0	\$0	83	\$246,284
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	11	\$5,751	131	\$922,275
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$274,323
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$50,603
Non-Recurring Activation Costs ³	-	\$13,147	-	\$355,730
Recurring Activation Costs ³	-	\$12,358	-	\$164,186
IT Non-Recurring Activation Costs ³	-	\$1,769	-	\$27,935
IT Recurring Activation Costs ³	-	\$590	-	\$9,312
Total	11	\$33,614	131	\$1,804,363

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 20

Figure 3-27: VISN 20 Map



Space Analysis

Space requirements for VISN 20 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-61: VISN 20 Space Analysis

VISN 20 Space Analysis	Gross Square Feet
Total Current Available Space	7,527,212
Plus Active New Construction	1,895,442
Less Retired Space ¹	870,799
Less Future Need	8,580,632
Post-SCIP Space Gap	-28,776

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 20

- Historic properties
- Large rural and highly-rural populations
- Seismic deficiencies

Action Plan Strategy

VISN 20, the VA Northwest Health Network, includes the states of Alaska, Washington, Oregon, most of Idaho and one county in both Montana and California. VISN 20's 135 counties cover approximately 23% of the U.S.A. land mass, and 86% of these counties are classified as having medically underserved areas or containing medically underserved populations. VISN 20's network of health care facilities is comprised of 8 VAMC's, including 2 complex care hospitals, one Outpatient Clinic, and 57 CBOCs, outreach clinics, and Vet Centers. Other services include 5 Community Living Centers and 2 homeless Domiciliary.

VISN 20 is characterized by an aging infrastructure with numerous seismic deficiencies. The SCIP plan includes major and minor projects to seismically mitigate buildings and renovate interior spaces. NRM projects also install energy efficient building service equipment, upgrade finishes and improve functional layouts to mitigate space gaps and improve program adjacencies. Projects will address patient privacy concerns such as accommodating inpatients in single occupancy bedrooms. Veteran Centered care models require alterations to existing capital infrastructure to accommodate improved patient and staff interactions.

Other gaps addressed in VISN 20's SCIP plan include additional parking, mitigating research space/condition deficiencies, energy, and emergency preparedness projects.

Energy

VISN 20 is committed to meeting Departmental Green Management goals. VISN 20 has included an \$40.9 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 46%, reduce water use intensity by 15%, reducing energy use intensity by 28%, and increasing use of renewable energy by 21.6 million kilowatt hours. Finally, following the implementation of the long range plan, 35% of VISN 20's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 20 is above the 70% outpatient primary care access guideline in 4 out of its 5 markets, falling below in the Inland North market (66.1). In order to close identified SCIP gaps, VISN 20's plan proposes to increase its outpatient primary care access from its pre-SCIP state of 73.2% to 74.8%; increase space inventory by 1,244,972 square feet to meet projected demand; increase outpatient capacity to support an additional 5,472,864 clinic stops; and invest \$1,010,102,575 in its facilities to correct 89.8% of its FCA deficiencies.

Table 3-62: VISN 20 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	73.2%	74.8%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	1,140,254	91,822	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	1,273,749	28,776	Amount of needed square feet (2023)
Condition	\$1,124,563,949	\$114,461,373	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction facilities.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 20 is estimated to be between \$2.3 and \$2.8 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-63: VISN 20 Capital Investment Projects by Type

VISN 20	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	9	\$663,709
Leases	2	\$4,152	9	\$21,400
Minor Construction	0	\$0	39	\$296,454
NRM (includes GMP-Green projects)	0	\$0	80	\$294,448
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	2	\$4,152	137	\$1,276,011
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$703,497
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$53,212
Non-Recurring Activation Costs ³	-	\$5,138	-	\$268,525
Recurring Activation Costs ³	-	\$1,772	-	\$236,292
IT Non-Recurring Activation Costs ³	-	\$1,074	-	\$25,706
IT Recurring Activation Costs ³	-	\$358	-	\$8,569
Total	2	\$12,495	137	\$2,571,812

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 21

Figure 3-28: VISN 21 Map



Space Analysis

Space requirements for VISN 21 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-64: VISN 21 Space Analysis

VISN 21 Space Analysis	Gross Square Feet
Total Current Available Space	8,930,821
Plus Active New Construction	2,235,393
Less Retired Space ¹	2,212,798
Less Future Need	9,073,206
Post-SCIP Space Gap	-119,790

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 21

- Seismic deficiencies
- Landlocked facilities with no available land for adjacent expansion
- Historic properties

Action Plan Strategy

VA Sierra Pacific Network (VISN 21) provides health care services to Veterans residing in northern Nevada, central/northern California, Hawaii, the Philippines, Guam, American Samoa and the Commonwealth of the Northern Marianas Islands. VISN 21 is supported by 6 major Health Care Systems (HCS) and an Outreach Clinic co-located with VBA/RO in Manila, with 59 CBOCS, outreach clinics, and Vet Centers distributed over 275,000 square miles. VISN 21 healthcare systems are all highly affiliated, and the Network ranks first in VHA funded research, with over \$136 million in Grant Research Funding.

The VISN 21 SCIP Action Plan is supported by a broad spectrum of both capital and non-capital projects and collaborations distributed over the next ten years. Proposed projects/strategies correct seismically deficient buildings, expand grossly undersized Research facilities, support clinical program expansions to meet increases in projected utilization, address failing building infrastructure, mitigate security risks, resolve the existence of two and four-bed patient rooms, address significant building space shortages, and address parking deficiencies through a comprehensive and integrated SCIP Action Plan. VISN 21 relies upon its Department of Defense (DoD) partners to extend access to care for Veterans through two Joint Venture sites and several other sharing partnerships. This plan, and its approaches, is necessary to correct an aging infrastructure which will support a safe, secure and energy efficient environment offering improved efficiencies in functionality and flow, while also providing a patient centric platform to deliver quality care.

Energy

VISN 21 is committed to meeting Departmental Green Management goals. VISN 21 has included a \$27.2 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 28%, reduce water use intensity by 14%, reducing energy use intensity by 25%, and increasing use of renewable energy by 22.4 million kilowatt hours. Finally, following the implementation of the long range plan, 43% of VISN 21's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 21 is above the 70% outpatient primary care access guideline in all of its 6 markets. In order to close identified SCIP gaps, VISN 21's plan proposes to increase space inventory by 212,199 square feet to meet projected demand; increase outpatient capacity to support an additional 4,630,753 clinic stops; and invest \$373,760,781 in its facilities to correct 74.7% of its FCA deficiencies.

Table 3-65: VISN 21 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	86.5%	86.5%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	503,943	44,340	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	331,909	119,790	Amount of needed square feet (2023)
Condition	\$500,059,825	\$126,299,044	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction facilities.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 21 is estimated to be between \$2.2 and \$2.7 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-66: VISN 21 Capital Investment Projects by Type

VISN 21	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	4	\$807,680
Leases	2	\$4,726	3	\$4,686
Minor Construction	0	\$0	37	\$345,996
NRM (includes GMP-Green projects)	0	\$0	77	\$437,074
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	2	\$4,726	121	\$1,595,436
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$463,735
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$24,453
Non-Recurring Activation Costs ³	-	\$6,716	-	\$269,378
Recurring Activation Costs ³	-	\$10,781	-	\$70,823
IT Non-Recurring Activation Costs ³	-	\$1,107	-	\$21,718
IT Recurring Activation Costs ³	-	\$369	-	\$7,239
Total	2	\$23,699	121	\$2,452,781

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 22

Figure 3-29: VISN 22 Map



Space Analysis

Space requirements for VISN 22 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-67: VISN 22 Space Analysis

VISN 22 Space Analysis	Gross Square Feet
Total Current Available Space	9,698,181
Plus Active New Construction	2,319,353
Less Retired Space ¹	1,311,599
Less Future Need	11,168,326
Post-SCIP Space Gap	-462,391

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 22

- Seismic deficiencies
- Historic properties

Action Plan Strategy

VISN 22's 10-Year Action Plan addresses gaps over a ten year planning horizon and prioritizes projects that address deficiencies which could compromise the safety of Veterans and staff. It ensures that VISN 22 becomes fully "Veteran-Centric" and is focused on meeting initiatives set by the Secretary of the Department of Veterans Affairs.

VISN 22's plan includes a mix of minor construction, non-recurring maintenance (NRM) and leases which will help support a shift from inpatient workload and beds to outpatient treatment structures. Included in the plan is an expansion of an integrated Community Care program, construction of a new Community Living Center to address future utilization demand, and the correction of Facilities Condition Assessment (FCA) deficiencies at West Los Angeles, including upgrading HVAC delivery, replacement of boilers and condensate lines, and correction of OI&T closet deficiencies and support systems.

The action plan also includes projects which address multiple VA initiatives, including the correction of inpatient privacy issues by converting semi-private inpatient space to fully private patient rooms. Additionally, the action plan includes projects that resolve space gaps, corrects FCA deficiencies, achieves energy executive order goals, complies with local Air Quality regulations, satisfies parking gaps, and remedies deficiencies within existing water systems to prevent legionella.

VISN 22 has also included a mix of projects that will support the elimination of Veteran homelessness, and improves the ability to provide mental health services. Coordination with DoD, and other VA agencies, will be utilized when possible, which should result in overall cost savings for the VISN, medical centers, and partners. Energy projects and potential non capital solutions, such as educational outreach programs, tele-health, and tele-work will also result in overall cost savings to the VISN.

VISN 22 has developed and sustained the third largest medical research program in the VA system. Thus, the action plan includes multiple projects which will continue to enhance research space.

In addition, with such a large geographical area of VISN 22 being located in a highly seismic activity area, multiple projects have been included which will address critical seismic deficiencies, which remain an extremely high priority for the VISN.

Energy

VISN 22 is committed to meeting Departmental Green Management goals. VISN 22 has included a \$46.3 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 8%, reduce water use intensity by 11%, reducing energy use intensity by 44%, and increasing use of renewable energy by 2 million kilowatt hours. Finally, following the implementation of the long range plan, 10% of VISN 22's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 22 is above the 70% outpatient primary care access guideline in all of its 4 markets. In order to close identified SCIP gaps, VISN 22's plan proposes to increase space inventory by 917,575 square feet to meet projected demand; increase outpatient capacity to support an additional 5,904,300 clinic stops; and invest \$1,169,358,529 in its facilities to correct 93.1% of its FCA deficiencies.

Table 3-68: VISN 22 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	94.7%	94.7%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization	721,655	423,986	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Space ²	1,379,966	462,391	Amount of needed square feet (2023)
Condition	\$1,256,364,804	\$87,006,276	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 22 is estimated to be between \$3.4 and \$4.1 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-69: VISN 22 Capital Investment Projects by Type

VISN 22	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	7	\$1,016,400
Leases	7	\$5,933	13	\$33,990
Minor Construction	0	\$0	51	\$428,590
NRM (includes GMP-Green projects)	0	\$0	166	\$752,707
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	7	\$5,933	237	\$2,231,687
Future Year Planning (Minors and NRM) ¹	N/A	\$0	-	\$754,045
Below Threshold/Emergent Needs ²	TBD	\$0	-	\$52,784
Non-Recurring Activation Costs ³	-	\$8,159	-	\$563,053
Recurring Activation Costs ³	-	\$0	-	\$119,074
IT Non-Recurring Activation Costs ³	-	\$1,142	-	\$37,749
IT Recurring Activation Costs ³	-	\$381	-	\$12,583
Total	7	\$15,614	237	\$3,770,975

¹Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

²VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

³Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

Strategic Capital Investment Plan for VISN 23

Figure 3-30: VISN 23 Map



Space Analysis

Space requirements for VISN 23 are provided in the table below. For more information on space, see the SCIP Space Analysis section in chapter 9.3, Real Property Performance Management.

Table 3-70: VISN 23 Space Analysis

VISN 23 Space Analysis	Gross Square Feet
Total Current Available Space	9,173,155
Plus Active New Construction	1,787,655
Less Retired Space ¹	1,313,145
Less Future Need	9,768,175
Post-SCIP Space Gap	-120,510

¹Retired Space refers to planned disposals and other poor condition or otherwise unusable space.

Current Infrastructure Challenges Identified by VISN 23

- Landlocked facilities with no available land for adjacent expansion
- Historic properties
- Highly Rural
- Large geographical area

Action Plan Strategy

The VA Midwest Health Care Network (VISN 23) is a complex and growing health care organization. There are 8 VA Health Care Systems (VAHCS) in VISN 23, which includes 59 CBOCs, outreach clinics, and Vet Centers. VISN 23 Leadership is focused on maintaining, improving, and replacing infrastructure and equipment which enables our clinicians to provide safe, quality health care. VISN 23 strives to improve the capital assets to meet the changing demands and innovative nature of health care delivery. These efforts include innovations in medical technology, energy efficiency, and rural health care access.

One of the main challenges faced by VISN 23 remains its large geographical service area, which results in access gaps for the two north markets that must be addressed through SCIP. The primary effort in the reduction of access gaps is the addition of 2 CBOCs in our service area this fiscal year, plus the renewal and expansion of 7 leases in the north markets.

In mitigating gaps for space, condition, utilization, energy, facility condition, security, and privacy, initiatives were identified to assure that improvements and corrections could be accomplished in proposed locations. As well, adjacencies and efficiencies were optimized, patient centered care principles were incorporated, and impacts on patient care were minimized during construction. At the same time, demolition of buildings no longer suitable for patient care has been incorporated into the plans of all of the facilities. These were accomplished through a mix of Major, Minor and NRM projects and leases.

Aging infrastructure across VISN 23 has resulted in concentrated efforts to maintain functioning space, replace facilities that no longer meet Veteran's needs, such as the Lincoln campus. The buildings associated with this campus will be developed through an Enhanced Use Lease.

While capital improvements are necessary to continue the high level of patient care, VISN 23 is committed to expanding non-capital options whenever possible. To that end, the Home Based Primary Care program, Homeless program, Tele-health programs, Rural Health and Patient Centered Care initiatives are strongly supported and continuing to grow, along with increased efficiencies and utilization of current facilities. All of these options will serve to decrease access and utilization gaps while placing less impact on an already strained infrastructure. Most VAHCS in VISN 23 are affiliated with colleges of medicine, and all are affiliated with Allied Health Sciences for residencies, training and education of health professionals. VISN 23 supports VA's commitment to education, and gap solutions include educational and training experiences for trainees.

All of the investments listed within the SCIP submission were chosen to provide maximum impact on the identified gaps, while maintaining an efficient use of funds. Capital investments have been prioritized by greatest need, with an emphasis on access and facility condition. Internal stakeholder input is a valuable piece of the process. Leadership and key staff members in the VISN and at each VA Health Care System participated in the scoring of projects and initiatives.

The Omaha major construction project is listed as a potential out-year project in this year's SCIP plan. This project is currently undergoing study with several options being looked at, including accomplishing the project by Public Private Venture. Projects related to delivery of care in the Hot Springs/Rapid City/Ft. Meade are not included in this year's plan. Once a final decision is made any project(s) would be added to future SCIP Plans.

Energy

VISN 23 is committed to meeting Departmental Green Management goals. VISN 23 has included a \$133.8 million investment in Green Management projects in its long range plan. In addition, many other projects in the plan contribute to the closing of defined energy and environmental gaps. Over the plan period, these projects will reduce greenhouse gas emissions by 36%, reduce water use intensity by 19%, reducing energy use intensity by 31%, and increasing use of renewable energy by 27.9 million kilowatt hours. Finally, following the implementation of the long range plan, 36% of VISN 23's owned and directly leased buildings will feature sustainable building principles and practices.

SCIP Implementation Gap Results

Currently, VISN 23 is above the 70% outpatient primary care access guideline in all of its 5 markets. In order to close identified SCIP gaps, VISN 23's plan proposes to increase its outpatient primary care access from its pre-SCIP state of 59.5% to 63.2%; increase space inventory by 617,619 square feet to meet projected demand; increase outpatient capacity to support an additional 5,485,424 clinic stops; and invest \$405,412,350 in its facilities to correct 70.3% of its FCA deficiencies.

Table 3-71: VISN 23 SCIP Implementation Gap Results

SCIP Gap Type	Current Status or Gap	Post-SCIP Status	Gap Description
Outpatient Primary Care Access ¹	59.5%	63.2%	Percent of enrollees within drive-time guidelines for outpatient primary care (Corporate Target = 70%)
Inpatient Utilization	0	0	Additional inpatient capacity needed to meet 2023 projected demand (BDOC)
Outpatient Utilization Space ²	1,071,221	407,968	Additional outpatient capacity needed to meet 2023 projected demand (Clinic Stops)
Condition	744,329	126,710	Amount of needed square feet (2023)
	\$577,034,918	\$171,622,569	Currently identified Facility Condition Assessment deficiencies

¹Outpatient Primary Care Access gap is calculated using the current (2013) primary care access data plus the addition of approved and active new construction facilities.

²Positive numbers indicate space needed, negative numbers indicate excess space.

SCIP Estimated Long Range Magnitude Costs

Total estimated costs (TEC) provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent. The cost to correct all currently-identified gaps for VISN 23 is estimated to be between \$1.9 and \$2.3 billion. This range is an estimate only; costs may change as projects are further refined.

Table 3-72: VISN 23 Capital Investment Projects by Type

VISN 23	2017		Future Years ¹	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000)
Major Construction	0	\$0	0	\$0
Leases	13	\$20,608	10	\$33,366
Minor Construction	0	\$0	44	\$385,413
NRM (includes GMP-Green projects)	0	\$0	136	\$361,363
Other (includes disposal and sharing projects)	0	\$0	0	\$0
Project Specific Subtotal	13	\$20,608	190	\$780,142
Future Year Planning (Minors and NRM) ²	N/A	\$0	-	\$730,804
Below Threshold/Emergent Needs ³	TBD	\$0	-	\$131,558
Non-Recurring Activation Costs ⁴	-	\$37,806	-	\$199,855
Recurring Activation Costs ⁴	-	\$40,199	-	\$156,660
IT Non-Recurring Activation Costs ⁴	-	\$5,208	-	\$23,229
IT Recurring Activation Costs ⁴	-	\$1,736	-	\$7,743
Total	13	\$105,556	190	\$2,029,991

¹Future Year number of projects and total estimated cost does not include the Omaha, NE Major Medical Facility project because the cost and scope are pending approval of public-private partnership legislation.

²Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

³VHA Action Plans include lump sums, for emergent needs and NRM projects that are below the established dollar threshold of \$1 million, which will be allocated during the year.

⁴Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.



Chapter 8.4

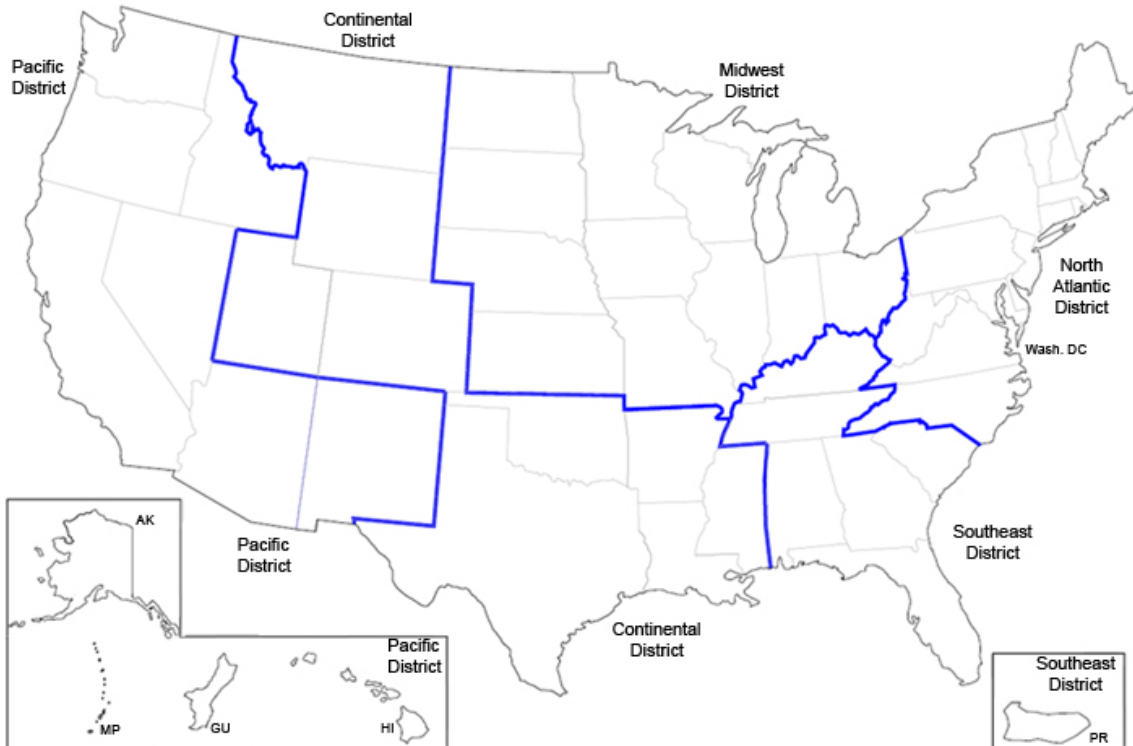
National Cemetery Administration

Introduction

NCA provides services to Veterans and their families through five Districts, administering burial benefit programs at 134 cemeteries, including one developed as part of the Rural Initiative, and 33 other cemetery installations. NCA maintains over 3.5 million gravesites over 20,000 acres and operates 595 buildings.

NCA locations previously were grouped into five MSNs. As part of MyVA efforts to improve service to Veterans, NCA has since realigned to a District structure which is slightly different from the Memorial Service Networks (MSNs) structure. Future SCIP-based plans and budgets may be adjusted to be consistent with this realignment. A map showing the five Districts is provided below.

Figure 4-1: NCA District Map



Linkage to VA's Strategic Goals

The construction program is a critical element in NCA's strategy to achieve its performance objectives.

An important objective of the Department is to make it easier for Veterans and their families to receive the right benefits, meeting their expectations for quality, timeliness and responsiveness. One of the performance measures that is impacted by NCA's construction program is measured by the percent of Veterans served by a burial option within a reasonable distance (75 miles) of their residence.

Construction projects to develop new national cemeteries will provide a burial option to Veterans and their families who are not currently served by a national, state or tribal Veterans' cemetery within a reasonable distance of their residence. Projects to keep existing national cemeteries open by developing additional gravesites and columbaria, or by acquiring additional land, prevent the loss of a burial option for Veterans that are currently served by a national cemetery within a reasonable distance of their residence.

Another objective of VA is to educate and empower Veterans and their families through proactive outreach and effective advocacy. Two performance measures for this objective are impacted by NCA's construction programs. The first measure is the percent of survey respondents who rate national cemetery appearance as excellent. Construction projects such as irrigation improvements, renovation of historic structures, and road resurfacing are important to maintaining our cemeteries as national shrines. In most cases, these types of projects directly impact cemetery appearance and, thereby, client satisfaction. The second measure is the percent of respondents who rate the quality of service provided by the national cemeteries as excellent. Construction of committal shelters, public restrooms, and public information centers improves service to Veterans and their families.

Meeting Current and Future Burial Needs

Annual Veteran deaths are expected to be over 562,000 in 2015 and are projected to slowly decline. Interments in 2015 were 130,424 and are expected to peak at nearly 135,000 in 2021 after which they will begin to decline gradually. The total number of gravesites is expected to increase from approximately 3.5 million in 2015 to nearly 3.7 million in 2017. The number of gravesites maintained is expected to reach over 4 million in 2022.

It is critical for VA to continue to provide service at existing national cemeteries by completing phased development projects in order to make additional gravesites or columbaria available for interments. National cemeteries that will close due to depletion of grave space are identified to determine the feasibility of extending the service period of the cemetery by the acquisition of additional land or by the construction of columbaria. As public acceptance of cremation as a burial option continues to grow, and demand for this alternative increases, construction of columbaria is an option that maximizes service delivery. VA will continue to develop columbaria, particularly in areas where land is scarce and the demand for cremation burials is high.

In addition to building, operating, and maintaining national cemeteries, NCA administers the Veterans' Cemetery Grant Program to provide grants to states or tribal organizations to establish or expand Veterans cemeteries. Grants may fund up to 100 percent of the cost of establishing, expanding, or improving state or tribal Veterans cemeteries, including the acquisition of initial operating equipment. These cemeteries may be located in areas where there are no plans for NCA to operate and maintain a national cemetery.

Burial Policies

The National Cemetery Administration (NCA) is close to achieving a significant strategic target. We anticipate that by 2017, approximately 92 percent of Veterans will have access to a burial option in a national, state, or tribal Veterans cemetery within 75 miles of their home. The independent *Evaluation of the VA Burial Benefits Program* (August 2008) offered a timely opportunity to reflect on a future strategic direction that will continue our success in meeting the burial needs of our Nation's Veterans. A number of burial policies targeting increased access and availability of burial options for our Nation's Veterans were identified and first included in the 2011 budget. These policies include:

- Lowering the unserved Veteran population threshold to establish a new national cemetery to 80,000 within a 75 mile radius. This resulted in the identification of locations for five new national cemeteries that will provide a burial option to an additional 550,000 Veterans and their families.
- Establishing "Urban Initiative" locations to improve travel time and access in densely populated metropolitan areas currently served by a national cemetery. Five locations have been identified for this initiative in the Los Angeles and San Francisco/Oakland, CA areas, Chicago, IL, New York, NY, and Indianapolis, IN metropolitan areas. NCA is in the process of acquiring land and establishing these facilities.

VA Burial Access Initiative for Rural Veterans

Building upon NCA's efforts to improve burial access, the 2013 budget included an initiative for Veterans residing in rural areas. In 2017, NCA will continue to establish rural national cemeteries in areas where the Veteran population is less than 25,000 within a 75-mile service area. This initiative targets those states in which: 1) there is no national cemetery within the state open for first interments; and 2) areas within the state are not currently served by a state Veterans cemetery or a national cemetery in an adjacent state. Eight states meet these criteria (Idaho, Montana, Nevada, North Dakota, Maine, Utah, Wisconsin, and Wyoming). NCA established the first rural national cemetery in Montana in 2014 and plans to continue to pursue the Rural Veteran Initiative. The 2017 budget positions NCA to meet Veterans' emerging burial and memorial needs in the decades to come through the continued implementation of these burial policies.

The current strategic target for the percent of the Veteran population served by a national, state, or tribal Veterans cemetery within 75 miles of their home is 96 percent.

National Shrine Commitment

Each national cemetery exists as a national shrine worthy of the sacrifice of our Nation's Veterans and their families. National cemeteries carry expectations of appearance that set them apart from private cemeteries. VA will continue to maintain the appearance of national cemeteries as national shrines dedicated to preserving our Nation's history, nurturing patriotism, and honoring the service and sacrifice Veterans have made. Infrastructure projects such as cemetery irrigation improvements, building renovations, maintenance of buildings and structures, and road and curb improvements are important to maintaining our cemeteries as national shrines.

Action Plan Strategy

NCA's Action Plan strategy addresses its access, utilization, condition, and space gaps. NCA's access and utilization gaps are closed by major and minor construction projects that increase or provide new burial services through the establishment of new national cemeteries or new interment options at existing cemeteries. Expansion projects prevent the closure of current cemeteries through the addition of interment sites that maintain existing interment options. NCA also continues to invest in columbarium-only cemeteries to reach Veterans located in urban areas. The space gap is closed through new construction, including administration buildings, maintenance buildings, public restrooms, and committal shelters. The condition gap is closed by projects that address deficiencies in buildings rated "D" or "F" in the Facility Condition Assessment as well as projects to decrease gaps in National Shrine assessments.

NCA Gaps

Access gap:

Defined as the percentage of Veterans who have access to a first interment burial option within 75 miles of their home. The Corporate and Strategic Target for NCA Access is 95%. The percent of Veterans served by a burial option in a national or state Veterans cemetery in 2015 was 91.0%. NCA expects to meet a target of 91.5% in 2017 by activating new state Veterans' cemeteries through the Veterans Cemetery Grants Program and the continuing to develop the new national cemeteries. NCA expects to meet the strategic target of 95% by activating the five planned new national cemeteries, the eight planned Rural Veterans Cemeteries, completing expansions to existing cemeteries, and by using its grant program to encourage the establishment of additional state Veterans' cemeteries. The planned new national cemeteries and the Rural Veterans Cemeteries will address most of the gap between the percent of Veterans served by a burial option in a national, or state Veterans cemetery and the strategic target. State Veterans cemeteries will further increase the percentage of Veterans who have access to a burial option within 75 miles of their home.

Condition gap:

There are two types of condition gaps for NCA: Facility Condition Assessment (FCA) and Visual/National Shrine Impact. Currently NCA estimates that the cost of remediating all currently-identified condition deficiencies is \$161 million to address the pre-SCIP gaps. According to the NCA Action Plan, NCA will correct \$111.8 million in current FCA condition gaps.

SCIP Estimated Magnitude Costs

The long range estimated cost to correct all currently-identified gaps for NCA is approximately estimated to be between \$1.08 billion and \$1.32 billion. This range is an estimate only; costs may change as projects are further refined.

Table 4-1: NCA Capital Investment Projects by Type

NCA	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000) ¹
Major Construction	2	\$55,000	21	\$622,000
Leases	0	\$0	0	\$0
Minor Construction	0	\$0	83	\$342,616
NRM	0	\$0	0	\$0
Other ²	0	\$0	0	\$0
Project Specific Subtotal	2	\$55,000	104	\$964,616
Future Year Planning (Minors and NRM) ³	N/A	\$0	-	\$119,495
Below Threshold (BT)/ Emergent Needs ⁴	TBD	\$0	-	\$57,901
Non-Recurring Activation Costs	-	\$0	-	\$1,959
Recurring Activation Costs	-	\$0	-	\$0
IT Non-Recurring Activation Costs	-	\$0	-	\$0
IT Recurring Activation Costs	-	\$0	-	\$0
Total	2	\$55,000	104	\$1,143,971

¹ Total estimated costs provided in the table are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent.

² Other projects include disposals and sharing projects.

³ Future year planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

⁴ NCA Action Plans include under threshold lump sums for NRMs below the established threshold of \$1 million. For the current planning period, NCA has a lump sum amount of \$57.9 million for emergent needs and below threshold Minor Construction projects that will be allocated during the year.

⁵ Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame, reflected in the first funding year for each project.

The tables on the following pages provide planned 2016 obligations for NCA minor construction, a list of above threshold projects for FY 2017 and potential future year projects.

No new starts are being requested for Minor Construction for 2017. New starts will be considered once the findings from Commission on Care report are released and incorporated into VA's strategic planning process. This will also allow Administrations to focus on completing prior year projects using 2017 and prior year funding including the Veterans Affairs Choice and Accountability Act funds. Requested funding for Minor Construction for 2017 is for prior year SCIP and below threshold projects.

Table 4 -2: Planned 2016 Minor Construction Projects (Sorted by State by City)

Location/ Cemetery	ST	Project Type	Project Title - Short Description	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
Alabama	AL	SCIP 2015 - OOC Approved	Install 5,000 Pre-placed Crypts and 1,000 In-ground Cremains	\$5,650	\$5,000
Fort Mitchell	AL	BT	Construct Cortege Lanes at Admin A and Shelter Areas	\$680	\$680
Fort Mitchell	AL	BT	Acquire 34 Acres = Donation	\$20	\$20
Sitka	AK	BT	Acquire Approx. 1 acre Adjacent to the Cemetery	\$500	\$435
Prescott	AZ	SCIP 2015	Install 3,500-Niche Columbarium (Phase 2)	\$3,480	\$3,080
Fort Rosecrans	CA	BT	Renovate Maintenance Building	\$750	\$550
Fort Rosecrans	CA	BT	Replace Roads, Curbs	\$880	\$860
Fort Rosecrans	CA	SCIP 2015 - OOC Approved	Develop Columbarium and In- ground Cremains	\$5,500	\$550
Golden Gate	CA	SCIP 2016	Repair Roads, Curbs and Storm Drainage	\$8,000	\$8,000
Miramar	CA	SCIP 2016	Renovate Perimeter Wall & Fence	\$4,870	\$487
Riverside	CA	SCIP 2015	Construct 5,000 Niche Columbarium	\$5,400	\$4,860
Riverside	CA	BT	Perimeter Fence and Waterwise Front Entry	\$860	\$840
Sacramento Valley	CA	SCIP 2015	Gravesite Expansion	\$9,900	\$1,000
San Joaquin Valley	CA	SCIP 2015	Install 4,000 PPC	\$4,800	\$4,800
San Joaquin Valley	CA	SCIP 2016	Gravesite Expansion - New Columbarium	\$6,215	\$600
Fort Logan	CO	SCIP 2016	Design and Install a Concrete Spillway Between 2 Existing Lakes	\$2,680	\$268
Fort Logan	CO	SCIP 2016	Renovate/Repair Roads	\$2,530	\$253
Bay Pines	FL	SCIP 2016	Construct Columbaria approx. 4,200- Niche	\$5,400	\$4,860
Florida	FL	SCIP 2016	Replace Roads & Storm Drainage	\$5,000	\$500
Jacksonville	FL	SCIP 2016	Install 1,460 Pre-placed Crypts, 1,000 In-ground Cremains, 1,100- Niche Columbarium	\$3,300	\$3,000
Sarasota	FL	BT	Patriot Plaza Drainage	\$150	\$150
Georgia	GA	SCIP 2015	Install 4,000 Niche Columbarium	\$3,980	\$3,580
Marietta	GA	BT	Demo and Replace Restroom and Committal Shelter	\$950	\$300
Marietta	GA	BT	Renovate Lodge [Historic]	\$770	\$100
Twin Falls	ID	BT	Rural Initiative	\$975	\$75
Abraham Lincoln	IL	Pre-SCIP	Chicago Urban Initiative	\$9,900	\$1,500
Danville	IL	SCIP 2016	Irrigate Entire Cemetery	\$1,630	\$163
Rock Island	IL	SCIP 2016	Irrigate Older Portions of Cemetery	\$3,700	\$370
Fort Leavenworth	KS	SCIP 2014 - OOC Approved	Renovate Historic Lodge	\$1,580	\$1,100
Fort Scott	KS	SCIP 2012	Restore Historic Rostrum	\$1,064	\$600

Location/ Cemetery	ST	Project Type	Project Title - Short Description	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
Camp Nelson	KY	SCIP 2016	Irrigate Entire Cemetery	\$2,750	\$275
Zachary Taylor	KY	SCIP 2016	Irrigate Entire Cemetery	\$1,500	\$150
Zachary Taylor	KY	BT	Sanitary Sewer Improvements	\$300	\$100
Alexandria	LA	BT	Repair Historic Perimeter Walls (Phase 3)	\$500	\$1,410
Baton Rouge	LA	BT	Replace Roads and Storm Drainage	\$980	\$430
Port Hudson	LA	SCIP 2016	Construct Admin/PIC, Committal Shelter, Columbarium, Flag Assembly Area	\$6,380	\$638
Port Hudson	LA	BT	Acquire 7.31 Acres (Lot 4B)	\$350	\$350
Baltimore	MD	SCIP 2013	Install Columbarium and Site Improvements	\$4,000	\$3,600
Machias	ME	BT	Rural Initiative	\$975	\$5
Fort Snelling	MN	SCIP 2016	Irrigation System Expansion & Renovation	\$2,160	\$216
Jefferson Barracks	MO	BT	Land Acquisition Approx. 36 Acres	\$75	\$50
Jefferson Barracks	MO	SCIP 2016	Install 5,000-Niche Columbarium	\$5,710	\$5,710
Jefferson Barracks	MO	BT	Restore Historic Perimeter Stone Wall	\$840	\$820
Jefferson Barracks	MO	SCIP 2014 - OOC Approved	Relocate Sanitary Sewer line	\$3,000	\$1,500
Jefferson City	MO	BT	Mothball Lodge (NPS Study)	\$300	\$100
Springfield	MO	SCIP 2016	Replace Water Lines and Irrigation System	\$1,380	\$138
Biloxi	MS	SCIP 2016	Replace Irrigation System	\$3,900	\$390
Natchez	MS	SCIP 2016	Slope Stabilization	\$8,780	\$800
Fargo	ND	BT	Rural Initiatives	\$975	\$75
Fort Bayard	NM	BT	Land Acquisition	\$200	\$200
Santa Fe	NM	SCIP 2016	Gravesite Expansion - MP and Install Crypts and In-Ground Cremains	\$9,000	\$900
Santa Fe	NM	BT	Renovate Lodge	\$750	\$680
Salisbury	NS	SCIP 2015	Install 4,500 Pre-placed Crypts and 1,500 Niche Columbarium	\$5,140	\$4,500
Elko	NV	BT	Rural Initiative	\$975	\$75
Bath	NY	BT	Land Acquisition	\$975	\$920
Long Island	NY	BT	Replace Chain Link Fence – Perimeter	\$890	\$880
Dayton	OH	BT	Asphalt Road Renovations	\$950	\$100
Ohio Western Reserve	OH	SCIP 2015	Gravesite Expansion	\$10,000	\$9,000
Fort Gibson	OK	SCIP 2016	Renovate /Repair Roadways	\$1,520	\$152
Fort Gibson	OK	BT	Acquire 15-20 Acres	\$800	\$790
Eagle Point	OR	SCIP 2012	Install 2,000 PPC	\$7,500	\$6,500
Willamette	OR	SCIP 2012	Replace Maintenance Building	\$1,124	\$500
NCOTA	PA	SCIP 2015	Gravesite Expansion	\$10,000	\$9,000

Location/ Cemetery	ST	Project Type	Project Title - Short Description	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
Philadelphia	PA	SCIP 2016	Renovate Site & Repair/Restore Historic Structures	\$4,660	\$466
Philadelphia	PA	BT	Replace Roads and Curbing	\$680	\$500
Beaufort	SC	BT	Water Filtration	\$200	\$200
Florence	SC	BT	Water Filtration	\$200	\$200
Florence	SC	Pre-SCIP	Repair Historic Perimeter Walls Phase 4	\$2,000	\$1,800
Florence	SC	BT	Acquire 20 Acres	\$500	\$415
Black Hills	SD	BT	Acquire 90 Acres	\$100	\$100
Chattanooga	TN	SCIP 2016	Renovate Admin & Maintenance Buildings	\$3,830	\$383
Knoxville	TN	BT	Demo Admin/Maint and Committal Shelter Bldgs - Construct RR & Committal Shelter	\$790	\$750
Mountain Home	TN	SCIP 2013	Phase 1 Development of New Land	\$10,000	\$7,000
Nashville	TN	SCIP 2013	Demolish Admin Bldg, Renovate Lodge, Maint Bldg, Rostrum, and Construct 750 Niche Columbaria	\$4,500	\$4,000
Fort Bliss	TX	SCIP 2016	Repair Historic Perimeter Walls	\$2,230	\$223
Fort Sam Houston	TX	BT	New Public Restrooms	\$800	\$500
Houston	TX	BT	Repair or Replace Fire Damaged Buildings	\$650	\$600
Cedar City	UT	BT	Rural Initiative	\$975	\$76
Culpeper	VA	BT	Restore Historical Wall Phase II	\$920	\$890
Danville	VA	BT	Purchase of up to 2 Individual Properties	\$400	\$15
Danville	VA	BT	Install In-Ground Cremains Sites on New Parcels	\$600	\$600
Quantico	VA	BT	Repair Parking Area	\$800	\$600
Quantico	VA	BT	HVAC	\$500	\$300
Rhineland	WI	BT	Rural Initiative	\$1,500	\$600
Wood	WI	SCIP 2016	Irrigate Entire 50A Cemetery	\$4,090	\$409
West Virginia	WV	SCIP 2016	Construct Columbarium and Admin/PIC/Public Restrooms with Cortege Lane and Parking	\$5,130	\$513
West Virginia	WV	BT	Construct Public Restrooms (New)	\$820	\$820
Cheyenne	WY	BT	Rural Initiative	\$975	\$95
MSN 1		BT	Mini-Minor MSN 1	\$400	\$400
MSN 2		BT	Mini-Minor MSN 2	\$400	\$400
MSN 3		BT	Mini-Minor MSN 3	\$400	\$400
MSN 4		BT	Mini-Minor MSN 4	\$400	\$400
MSN 5		BT	Mini-Minor MSN 5	\$400	\$400
Various			Planned Contingencies	\$2,000	\$2,000
Total, NCA 2016 Minor Construction Projects with oversubscription*				\$247,643	\$125,590

*The projects listed above may be modified during execution at management discretion and consistent with the SCIP process.

Total estimated costs provided in the table below are preliminary planning costs and are subject to change as projects are further refined. The NCA long term planning horizon Cost Estimate Range does not include under-threshold or out-year planning estimates.

Table 4-3: NCA2017 Above Threshold Potential Construction Projects* (Sorted by State, City, and Type)

Location/ Cemetery	ST	Project Name – Short Description	Project Type	Budget Request (\$000)	Total Estimated Cost (\$000)
Las Animas	CO	New National Cemetery – Southern Colorado	Major	36,000	36,000
Jacksonville	FL	Phase 2 Gravesite Development	Major	24,000	24,000
South Florida	FL	Phase 2 Gravesite Development	Major	31,000	31,000
Elmira	NY	New National Cemetery – Western New York	Major	36,000	36,000
Total*				\$127,000	\$127,000

*For planning purposes, VA utilized an established dollar amount for 2017 below which Administrations were not required to submit a Business Case for scoring. All NCA NRMs and Minor Construction projects under \$1 million are considered below threshold. All under-threshold projects were included in NCA's overall estimate as lump-sums.

Table 4-4: NCA Future Year* Above Threshold Potential Projects (Sorted by State, City, and Type)

Cemetery	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
Fort Richardson	AK	Install 1,000 Pre-placed Crypts & 1,000 In-ground Cremains	Minor	\$1,690
Alabama	AL	Gravesite Expansion and Cemetery Improvements	Major	\$28,000
Fort Mitchell	AL	Install 3,000 Pre-placed Crypts and 1000 Niche Columbarium	Minor	\$4,850
Fort Mitchell	AL	Renovate Admin and Maintenance Buildings	Minor	\$4,000
Fort Mitchell	AL	Replace Irrigation System	Minor	\$4,160
Fayetteville	AR	Renovate Admin & Maintenance Building	Minor	\$1,000
Fayetteville	AR	Gravesite Expansion on New Land Install Crypts, IG Cremains, and Columbarium	Minor	\$4,000
Fort Smith	AR	Gravesite Expansion - Install Pre-placed Crypts and 1,000-Niche Columbarium	Minor	\$5,500
NMCA	AZ	Gravesite Expansion - 1	Major	\$27,000
Bakersfield	CA	Install 3,000-Niche Columbarium, 2,500 In-ground Cremains & 2,500 Pre-placed Crypts	Minor	\$3,860
Sacramento Valley	CA	Gravesite Expansion - 1	Major	\$19,000
Golden Gate	CA	Install Well	Minor	\$1,890
Golden Gate	CA	Correct FCA Deficiencies	Minor	\$6,920
Ft. Rosecrans	CA	Gravesite Expansion and Infrastructure (MIRAMAR)	Major	\$26,000
Ft. Rosecrans	CA	City Water Line Connection	Minor	\$2,600
San Francisco	CA	Repair Historic Perimeter Walls and Rostrum	Minor	\$3,260
Ft. Logan	CO	Gravesite Expansion - Ft. Logan New Replacement Cemetery	Major	\$40,000
Ft. Logan	CO	Install Columbarium	Minor	\$8,000
Bay Pines	FL	Replace Roads, Curb Gutters and Storm Drainage	Minor	\$1,940
Florida	FL	Gravesite Expansion & Cemetery Improvements -3	Major	\$35,000
Sarasota	FL	Construct 6,000-Niche Columbaria	Minor	\$7,000

Cemetery	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
Sarasota	FL	Install 8,000 In-ground Cremains	Minor	\$4,000
Marietta	GA	Install Irrigation	Minor	\$1,670
Marietta	GA	Renovate Site and Buildings to Correct Cemetery FCA Deficiencies	Minor	\$1,670
Keokuk	IA	Irrigate Entire Cemetery	Minor	\$1,700
Abraham Lincoln	IL	Gravesite Expansion, Phase 3	Major	\$33,000
Abraham Lincoln	IL	Construct 5,000-Niche Columbarium	Minor	\$7,230
Rock Island	IL	Install Pre-placed Crypts, In-Ground Cremains and Columbarium Niche Gravesite Expansion and Roads	Minor	\$9,000
Rock Island	IL	Renovate Maintenance and Equipment Building/Complex	Minor	\$4,000
Camp Butler	IL	Irrigate Cemetery	Minor	\$5,200
Camp Butler	IL	Repair Roads and Parking Lots	Minor	\$3,396
Marion	IN	Install 2,000 Pre-placed Crypts	Minor	\$3,500
Marion	IN	Construct 500-Niche Columbarium	Minor	\$1,000
Leavenworth	KS	Construct 1,500-Niche Columbaria	Minor	\$2,000
Mill Springs	KY	Gravesite Expansion on New Land, Pre-placed Crypts & In-ground Cremains	Minor	\$3,000
Camp Nelson	KY	Install 3,000 Pre-placed Crypts, 1,000-Niche Columbarium	Minor	\$6,500
Baton Rouge	LA	Renovate Lodge, Maintenance Building, and Public Restroom	Minor	\$1,500
Alexandria	LA	Replace Roads, Curbs and Repair Storm Drainage	Minor	\$1,500
Port Hudson	LA	(Louisiana) Gravesite Expansion Install Pre-placed Crypts and In-ground Cremains	Minor	\$4,000
Port Hudson	LA	Renovate Site and Buildings to Correct FCA Deficiencies	Minor	\$1,200
Massachusetts	MA	Construct Gravesite Expansion and Cemetery Improvements	Major	\$18,000
Annapolis	MD	Renovate Historic Buildings and Site Infrastructure and Correct all FCA Deficiencies	Minor	\$5,821
Baltimore	MD	Renovate Historical Buildings and Site	Minor	\$7,650
Loudon Park	MD	Renovate Historic Lodge and Site	Minor	\$4,850
Togus	ME	Renovate Historic Buildings and Site	Minor	\$6,750
Ft. Custer	MI	Install 3,000 Pre-placed Crypts	Minor	\$3,450
Ft. Custer	MI	Irrigate Entire Cemetery	Minor	\$4,000
Great Lakes	MI	Gravesite Expansion and Cemetery Improvements	Major	\$25,000
Ft. Snelling	MN	Asphalt Road Work - 2	Minor	\$1,980
Ft. Snelling	MN	Construct New Columbarium	Minor	\$8,000
Jefferson Barracks	MO	Gravesite Expansion and Cemetery Improvements on New Land	Major	\$30,000
Biloxi	MS	Repair Replace Roads and Storm Drainage, Install Curbing	Minor	\$3,500
Biloxi	MS	Install 1,700 Niche Columbarium	Minor	\$3,000
Corinth	MS	Renovate Site and Buildings to Correct FCA Deficiencies	Minor	\$1,200
Ft. McPherson	NE	Install 385 In-ground Cremains	Minor	\$1,500
Beverly	NJ	Renovate/Repair Historic Buildings and Site	Minor	\$5,801
Santa Fe	NM	Install 5,000 Columbarium	Minor	\$6,400

Cemetery	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
Bath	NY	Construct Gravesite Expansion	Minor	\$9,900
Woodlawn	NY	Renovate Historic Buildings	Minor	\$3,800
Long Island	NY	Renovate Historic Site	Minor	\$9,990
Farmingdale	NY	Construct 5,000-Niche Columbarium and Replace Fence	Minor	\$9,700
Cypress Hills	NY	Renovate Historic Site and Buildings	Minor	\$4,559
Calverton	NY	Gravesite Expansion	Major	\$38,000
Solomon-Saratoga	NY	Gravesite Expansion	Major	\$34,000
Dayton	OH	Install 2,000 Niche Columbarium, 2,500 In-ground Cremains	Minor	\$2,820
Ohio Western Reserve	OH	Gravesite Expansion and Cemetery Improvements	Major	\$25,000
Fort Gibson	OK	Install 3,000 Pre-placed Crypts	Minor	\$3,500
Eagle Point	OR	Construct Columbarium 2,700 Niches	Minor	\$2,800
Roseburg	OR	Install 1,000-Niche Columbarium, 800 In-ground Cremains	Minor	\$2,270
Indiantown Gap	PA	Gravesite Expansion	Major	\$39,000
Indiantown Gap	PA	Construct 1,000-Niche Columbarium & 3,300 In-ground Cremains and Related Infrastructure	Minor	\$7,160
NC of Alleghenies	PA	Construct Gravesite Expansion Phase 3	Major	\$39,000
Washington Crossing	PA	Gravesite Expansion - Phase 2 Development	Major	\$40,000
Beaufort	SC	Replace Irrigation System	Minor	\$2,000
Beaufort	SC	Renovate Admin & Maintenance Buildings	Minor	\$1,000
Fort Jackson	SC	Gravesite Expansion Phase 2	Major	\$13,000
Chattanooga	TN	Install Irrigation System	Minor	\$8,930
Chattanooga	TN	Replace Roads & Storm Drainage	Minor	\$1,200
Chattanooga	TN	Gravesite Expansion - Install Pre-placed Crypts and In-Ground Cremains	Minor	\$5,180
Chattanooga	TN	Construct 2,000-Niche Columbaria	Minor	\$2,500
Mountain Home	TN	Improvements to Existing Cemetery	Minor	\$4,110
Mountain Home	TN	Irrigate 40 Acres	Minor	\$3,360
Mountain Home	TN	Install 2,500 PPC, 1,200 IG Cremains, and Construct 1,200 Niche Columbaria	Minor	\$5,500
Memphis	TN	Renovate Site and Buildings to Correct FDA Deficiencies	Minor	\$1,700
Dallas	TX	Install 9,000-Niche Columbarium	Minor	\$9,200
Dallas	TX	Install 8,000 Pre-placed Crypts	Minor	\$9,500
Dallas	TX	Dredge Lake, Renovate Storm Drainage	Minor	\$2,180
Dallas	TX	Build Committal Shelter and Expand Cortege Lanes	Minor	\$1,420
Fort Bliss	TX	Install 3,000 Pre-placed Crypts	Minor	\$3,500
Houston	TX	Gravesite Expansion and Cemetery Improvements	Major	\$28,000
Houston	TX	Install 2,000 In-ground Cremains	Minor	\$1,820
Ft. Sam Houston	TX	Gravesite Expansion	Major	\$30,000
Ft. Sam Houston	TX	Road, Curb and Gutter Repairs and Renovation	Minor	\$4,110
Culpeper	VA	Renovate Historic Buildings and Site	Minor	\$2,300
Culpeper	VA	Construct 500-Niche Columbarium Gravesite Expansion and Establish Master Plan	Minor	\$1,870
Culpeper	VA	Upgrade Irrigation System	Minor	\$2,510
Hampton	VA	Renovate Historic Buildings and Site	Minor	\$8,801

Cemetery	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
City Point	VA	Renovate Historic Site and Buildings	Minor	\$4,300
Cold Harbor	VA	Renovate Historic Site and Buildings	Minor	\$2,655
Quantico	VA	Expand Gravesites	Major	\$25,000
Ft. Harrison	VA	Renovate Historic Site Buildings and Infrastructure	Minor	\$2,160
Staunton	VA	Renovate Historic Lodge and Site and Correct FCA Deficiencies	Minor	\$3,150
Winchester	VA	Renovate Historic Buildings and Correct Infrastructure Deficiencies	Minor	\$4,523
Tahoma	WA	Gravesite Expansion and Cemetery Improvements	Major	\$30,000

*For planning purposes, VA utilized an established dollar amount for 2017 below which Administrations were not required to submit a Business Case for scoring. All NCA NRMs and Minor Construction projects under \$1 million are considered below threshold. All under-threshold projects were included in NCA's overall estimate as lump-sums.



Chapter 8.5

Veterans Benefits Administration

Introduction

VBA provides benefits and services to the Veteran population through five areas (North Atlantic, Southeast, Midwest, Continental and Pacific) and 56 regional offices. Benefits and services provided by VBA to Veterans and their dependents include disability compensation and pension, education, loan guaranty, and insurance. A map showing the five VBA districts is provided below.

Figure 5-1: VBA District Map



Action Plan Strategy

VBA's Action Plan strategy focuses on workload and condition gaps identified in the SCIP process. VBA's plan will reduce those gaps through renovation and maintenance projects. Renovation/realignment projects will focus on more efficient office flow arrangements to support Transformation Initiatives, reduce security and safety deficiencies and provide better service to the Veteran. These projects will provide reconfiguration where inactive veterans' files are removed and ensure compliance to new space standards is met. This will result in space reduction and savings in both rent and operating costs. Current leases, primarily through GSA allow VBA to relocate quickly with business process changes, or to follow Veteran population concentration changes.

SCIP Estimated Long Range Magnitude Costs

The estimated cost to correct all currently-identified gaps for VBA is estimated to be between \$1.1 and \$1.4 billion. The cost of correcting building deficiencies in VA-owned facilities occupied by VBA is anticipated to require approximately \$1.3 billion. Facility modification projects normally require a significant funding contribution by VBA; this is indicated even for leased space because of limited, or nonexistent, funding available through GSA or lessors for the customization that is required by VBA operations. The expected range of costs for all of these future requirements is an estimate only; the range may change as projects are further refined.

Table 5-2: VBA Capital Investment Projects by Type

VBA	2017		Future Years	
Project Type	# of Projects	2017 TEC (\$000)	# of Projects	Future Year TEC (\$000) ¹
Major Construction	0	\$0	0	\$0
Leases	16	\$1,386	37	\$75,884
Minor Construction	0	\$0	57	\$264,346
NRM	0	\$0	0	\$0
Other ²	0	\$0	0	\$0
Project Specific Subtotal	16	\$1,386	94	\$340,230
Future Year Planning (Minors and NRM) ³	N/A	\$0	-	\$104,402
Below Threshold/ Emergent Needs ⁴	TBD	\$0	-	\$11,629
Non-Recurring Activation Costs	-	\$4,185	-	\$661,107
Recurring Activation Costs	-	\$0	-	\$0
IT Non-Recurring Activation Costs	-	\$819	-	\$116,689
IT Recurring Activation Costs	-	\$273	-	\$38,896
Total	16	\$6,662	94	\$1,272,953

¹ Total estimated costs provided in the table are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent.

² Other projects include disposals and sharing projects.

³ Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

⁴ VBA Action Plans include below threshold lump sums for Minors below the established dollar threshold of \$250,000. For the current planning period, VBA has a lump sum amount of \$11.6 million for emergent needs and below threshold Minor Construction projects that will be allocated during the year.

⁵ Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame, reflected in the first funding year for each project.

The tables on the following pages provide planned 2016 obligations for VBA minor construction, a list of leases (SCIP reviewed and approved) for FY 2017, and potential future year projects.

No new starts are being requested for Minor Construction or NRM for 2017. New starts will be considered once the findings from Commission on Care report are released and incorporated into VA's strategic planning process. This will also allow Administrations to focus on completing prior year projects using FY 2017 and prior year funding.

Table 5-3: Planned 2016 Minor Construction Projects (Sorted by State and City)

City	ST	Project Type ¹	Project Title - Short Description	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
Montgomery	AL	SCIP 2014	Replace Carpet and Other Finishes	\$950	\$950
Montgomery	AL	SCIP 2015	Correct Emergency Power	\$296	\$296
Montgomery	AL	SCIP 2016	Renovate Part of Bldg 55 to House VRE Office	\$2,323	\$232
Montgomery	AL	BT	Resurface Parking Lots	\$65	\$65
Montgomery	AL	BT	Correct CRISP Deficiencies	\$15	\$15
Montgomery	AL	SCIP 2015	Provide Disabled Signage for Upper Level	\$6	\$6
Montgomery	AL	SCIP 2015	Install Duct Heating System	\$18	\$18
Montgomery	AL	SCIP 2015	Exterminate Termites and Seal Floor Openings	\$43	\$43
Montgomery	AL	SCIP 2015	Provide Interior Signage at Appropriate Heights	\$47	\$47
Montgomery	AL	SCIP 2015	Replace Gaskets and Seals for Windows and Doors	\$50	\$50
Montgomery	AL	SCIP 2015	Repair and Clean Architectural Stone & Pour Cast	\$55	\$55
Montgomery	AL	SCIP 2015	Provide Paved Egress Path to Parking Areas	\$115	\$115
Montgomery	AL	BT	Replace UPS Batteries	\$7	\$7
Montgomery	AL	BT	Replace Elevator Clutch	\$60	\$60
Montgomery/Mobile	AL	SCIP 2016	Build out VR&E Office	\$53	\$53
Montgomery/Regional Counsel	AL	SCIP 2016	Build out OGC Office	\$160	\$160
North Little Rock	AR	SCIP 2015	Upgrade Lights to LED	\$720	\$720
North Little Rock	AR	SCIP 2013	Remediate Seismic & Other Str Def	\$500	\$500
North Little Rock	AR	SCIP 2016	Replace Hydraulic Elevator	\$314	\$314
North Little Rock	AR	BT	Replace Signage in Front Office	\$25	\$25
North Little Rock	AR	BT	Install Surveillance Equipment	\$65	\$65
North Little Rock	AR	SCIP 2015	Correct Emergency Power, Grounding & Other Telecom Space Deficiencies	\$240	\$240
North Little Rock	AR	SCIP 2016	Tuckpoint Exterior Brick	\$54	\$54
Phoenix	AZ	BT	Install Duress Alarm Systems	\$15	\$15
Los Angeles	CA	Pre-SCIP	Renovate and Realign RO	\$8,500	\$7,650
Los Angeles	CA	OOC	Remove Asbestos	\$3,500	\$3,150
Los Angeles	CA	BT	Construct Temporary VSCM Office	\$14	\$14
Oakland	CA	SCIP 2016	Renovate and Realign to eRO	\$9,000	\$900
Oakland	CA	BT	Correct Electrical Safety Issues	\$31	\$31
Oakland	CA	BT	Install PACS in RO	\$357	\$357
Oakland	CA	BT	Replace Data Closet HVAC Unit	\$11	\$11

City	ST	Project Type ¹	Project Title - Short Description	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
Oakland	CA	BT	Install CCTV Monitoring System	\$18	\$18
Oakland/Fresno	CA	SCIP 2016	Build out VR&E Office	\$108	\$10
Oakland/Sacramento	CA	BT	Design Services for Public Contact	\$4	\$4
Denver	CO	SCIP 2016	Renovate and Realign to eRO	\$9,900	\$990
Denver	CO	BT	Install Security Cameras and Motion Detectors	\$61	\$61
Denver	CO	BT	Upgrade Computer Room UPS Battery	\$11	\$11
Ft Harrison	CO	BT	Install Power and Data for 25 Cubicles	\$20	\$20
Ft Harrison	CO	BT	Perform Maintenance on Chilled Water	\$4	\$4
Hartford	CT	BT	Design for 1st Impressions	\$19	\$19
Wilmington	DE	BT	Renovations to VRE	\$15	\$15
Wilmington	DE	BT	Expand electrical closet	\$25	\$25
St Petersburg	FL	SCIP 2013	Correct Hurricane Assessment Items	\$560	\$560
St Petersburg	FL	OOO	Install Hurricane Shutters	\$494	\$494
St Petersburg	FL	SCIP 2014	Install Dual Feeder Electric System	\$352	\$352
St Petersburg	FL	SCIP 2014	Replace Chillers at RO	\$2,700	\$2,700
St Petersburg	FL	Emergency	Replace Air Handlers at 46	\$900	\$900
St Petersburg	FL	SCIP 2015	Renovate and Realign RO	\$1,750	\$1,750
St Petersburg	FL	BT	Update HVAC controls	\$250	\$250
St Petersburg	FL	BT	Repair elevator lobbies and entryways	\$118	\$118
St Petersburg	FL	BT	VSC Front Office Realignment	\$35	\$35
St Petersburg	FL	BT	Repair/Replace Hurricane Shutters	\$80	\$80
St Petersburg	FL	OOO	Replace Automatic Transfer Switch (ATS)	\$560	\$560
St Petersburg	FL	OOO	Replace UPS in Network Support Center	\$605	\$605
St Petersburg/ Orlando	FL	SCIP 2016	Build-out Lake Baldwin Location	\$4,360	\$3,962
Atlanta	GA	BT	Add funds for installation	\$1	\$1
Atlanta/Columbus	GA	BT	Build out for VR&E	\$115	\$115
Atlanta/Tifton	GA	BT	Build out for VR&E	\$91	\$91
Honolulu	HI	SCIP 2016	Renovate and Realign 1st Floor	\$1,577	\$1,577
Honolulu	HI	BT	Renovate VSC Offices	\$100	\$100
Des Moines	IA	BT	Remodel QRT Area	\$14	\$14
Des Moines	IA	BT	Relocate C&P Exam Unit to 9th Floor	\$14	\$14

City	ST	Project Type ¹	Project Title - Short Description	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
Des Moines/Davenport	IA	BT	Build out for VR&E Office	\$110	\$110
Boise	ID	BT	Upgrade Server Room Security (CRISP)	\$7	\$7
Boise	ID	BT	Upgrade HVAC Software	\$6	\$6
Boise	ID	BT	Repair Lighting Inside	\$2	\$2
Chicago/Belleville	IL	BT	Construct two shared offices	\$2	\$2
Wichita	KS	SCIP 2015	Renovate and Realign	\$3,808	\$381
Louisville	KY	SCIP 2016	Reconfigure After File Removal	\$528	\$52
Louisville	KY	BT	Install Power and Data Drops	\$10	\$10
New Orleans	LA	BT	Correct CRISP Deficiencies	\$11	\$11
Boston	MA	SCIP 2015	Renovate and Realign RO	\$6,000	\$5,600
Boston	MA	SCIP 2015	Correct CRISP Deficiencies	\$30	\$30
Boston/Worchester	MA	BT	Build out New VR&E Location	\$5	\$5
Baltimore	MD	OOC	Renovate and Realign RO	\$9,100	\$9,100
Togus	ME	OOC	Renovate and Realign RO	\$9,900	\$8,910
Detroit	MI	SCIP 2015	Renovate and Realign to eRO	\$8,400	\$840
St Paul	MN	BT	Install 37 cubicles staffing	\$36	\$36
St Paul	MN	BT	Renovate and Realign Whipple Building for RLC	\$175	\$175
St Louis	MO	BT	Build ceiling high office walls	\$13	\$13
St Louis	MO	BT	Replace Computer Room UPS	\$241	\$241
St Louis RMC	MO	BT	RMC supports VALO located NPRC	\$195	\$195
St Louis RMC	MO	BT	Renovate Area for FOIA Personnel	\$52	\$52
St Louis RMC	MO	BT	Renovation to Accommodate FOIA Initiative	\$13	\$13
Jackson	MS	BT	Install Occupancy Sensors and Replace Fixtures	\$25	\$25
Jackson	MS	SCIP 2015	Repair cart damage to doors, door frames and gypsum in corridors 2	\$115	\$115
Jackson	MS	SCIP 2016	Correct Energy Audit Discrepancies	\$165	\$165
Winston Salem	NC	BT	Install Data and Cabling for Wacovia cubicles	\$82	\$62
Newark	NJ	OOC	Renovate and Realign	\$7,865	\$7,079
Newark	NJ	BT	Replace UPS Batteries	\$8	\$8
Albuquerque	NM	BT	Renovate support services	\$61	\$61
Albuquerque	NM	BT	Install PACS in RO	\$58	\$58
Albuquerque	NM	BT	Correct CRISP Deficiencies	\$13	\$13
Albuquerque	NM	BT	Complete 3rd Floor Touch-up	\$20	\$20
Buffalo/Syracuse	NY	SCIP 2015	Relocate VRE to federal building	\$56	\$56

City	ST	Project Type ¹	Project Title - Short Description	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
New York	NY	SCIP 2015	Renovate and Realign RO	\$9,350	\$9,350
New York	NY	BT	Install CCTV Monitoring System	\$62	\$62
New York	NY	BT	Convert VSO Office to Training Room	\$36	\$36
New York	NY	BT	Install Security Glass on Entry Doors	\$17	\$17
Cleveland	OH	BT	Repair computer room chiller	\$7	\$7
Muskogee	OK	SCIP 2013	Build-out Consolidate RO	\$2,200	\$220
Muskogee	OK	BT	Upgrade Intrusion Detection System	\$14	\$14
Muskogee/Ada	OK	SCIP 2016	Build out for VR&E Office	\$15	\$15
Portland	OR	SCIP 2016	Reconfigure After File Removal	\$275	\$28
Portland	OR	SCIP 2015	Update trng rm & reconfigure SSD space	\$65	\$65
Philadelphia	PA	SCIP 2016	Renovate and Realign 1st Floor	\$6,287	\$628
Philadelphia	PA	SCIP 2016	Reconfigure After File Removal	\$396	\$39
Philadelphia	PA	BT	Install Power Poles for Cubicles	\$9	\$9
Philadelphia	PA	BT	Install Duress Alarms	\$12	\$12
Manila	PI	Pre-SCIP	Annual Security Payment	\$4,221	\$4,221
San Juan	PR	BT	Tenant Improvements	\$170	\$170
San Juan	PR	BT	Convert Janitorial Room to Restroom	\$34	\$34
San Juan	PR	BT	Replace A/C water chiller unit	\$45	\$45
San Juan	PR	BT	Repair Wooden Floor under HDFS	\$3	\$3
San Juan	PR	BT	Install Durress Alarms	\$10	\$10
San Juan	PR	BT	Repair Security Cameras	\$10	\$10
Providence	RI	Pre-SCIP	Relocate to newly leased Facility	\$3,500	\$3,500
Nashville	TN	BT	Paint Suite 730	\$6	\$6
Nashville	TN	BT	Expand break room on Call Center	\$11	\$11
Houston	TX	SCIP 2012	Facility Maintenance Account	\$120	\$120
Houston	TX	BT	Repair Air Handler	\$127	\$127
Houston	TX	BT	Upgrade PIV Room Security	\$13	\$13
Houston	TX	SCIP 2016	Correct Energy Audit Discrepancies	\$235	\$235
Houston	TX	SCIP 2016	Correct ADA Accessibility Issues	\$28	\$28
Houston	TX	SCIP 2016	Correct Ext. Wall Condition	\$21	\$21
Houston	TX	SCIP 2016	Correct Exterior Paving Issues	\$139	\$139
Houston	TX	SCIP 2016	Replace Exterior Sealants	\$37	\$37
Houston	TX	SCIP 2016	Clean Stucco Soffits	\$14	\$14
Houston	TX	SCIP 2016	Repair Tiles at Main Entrance	\$61	\$61

City	ST	Project Type ¹	Project Title - Short Description	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
Houston	TX	SCIP 2016	Correct Exit Door Life Safety Issue	\$116	\$116
Houston	TX	SCIP 2016	Replace Monument Sign	\$24	\$24
Houston	TX	SCIP 2016	Correct Deficiencies in Telecomm Closets	\$39	\$39
Houston/San Antonio	TX	BT	Build privacy walls in interview area	\$15	\$15
Waco	TX	SCIP 2016	Renovate and Realign to eRO	\$8,623	\$862
Waco	TX	BT	Renovate and Realign to Accommodate 2nd Shift	\$180	\$180
Waco	TX	BT	Install New Carpet	\$116	\$116
Waco	TX	SCIP 2016	Convert File Bank Space to Workstations	\$185	\$185
Roanoke	VA	SCIP 2016	Renovate and Realign to eRO	\$2,955	\$295
Roanoke	VA	BT	Install Power & Data for 9 WSs	\$5	\$5
Roanoke	VA	BT	Build new PIV room & separate Director's Suite	\$55	\$55
Seattle	WA	BT	Improve training conference space	\$9	\$9
Seattle	WA	BT	Paint Public Contact Area	\$35	\$35
Seattle	WA	BT	Install Dedicated Circuit	\$25	\$25
Seattle/Lakewood	WA	BT	Install Automatic Double Doors	\$50	\$50
Seattle/Mt Vernon	WA	BT	Correct CRISP Deficiencies	\$34	\$34
Milwaukee	WI	BT	Construct office for Paralyzed Vets	\$6	\$6
Milwaukee/Eau Claire	WI	SCIP 2016	Build out VR&E Office	\$84	\$84
Huntington	WV	BT	Install Security System	\$20	\$20
Huntington	WV	BT	Install cabling for IT expansion	\$8	\$8
Huntington	WV	SCIP 2016	Construct Smoking Shelter	\$40	\$40
Huntington	WV	SCIP 2016	Construct Security Fence	\$150	\$150
Various		SCIP 2016	Emergency Fac. Fund, Misc	\$6,000	\$6,000
Total, VBA 2016 Minor Construction Projects with oversubscription²				\$145,906	\$92,786

¹BT = Below Threshold, which for VBA includes all Minors below the established dollar threshold of \$250,000.

²Oversubscription signifies there are more projects than funds available. This allows for flexibility during the year if projects slip or costs are lower than expected.

Table 5-4: VBA 2017 Potential Leases (Sorted by State and City)

City	ST	Project Name - Short Description	Total First Year Estimated Cost (\$000) ¹
Montgomery	AL	Renew Lease for Huntsville VR&E Office	\$146
San Diego	CA	Renew Lease for San Diego RO Storage	\$38
St Petersburg	FL	Renew Lease at Ft Myers VR&E Office	\$25
Atlanta	GA	Renew Lease for File Storage at Atlanta RO	\$79
Atlanta	GA	Renew Lease for Tifton VR&E Office	\$168
Des Moines	IA	Renew Lease for Des Moines Parking	\$14
St Louis	MO	Renew Lease at St Louis RMC 4	\$84
Fort Harrison	MT	Renew Lease for Missoula VR&E Office	\$80
Newark	NJ	Renew Lease for Trenton VR&E Office	\$41
Albuquerque	NM	Renew Lease for Albuquerque RO 2	\$13
Cleveland	OH	Renew Lease at Cleveland RO 3	\$16
Manila	RP	Renew Lease for Director's Residence at Manila	\$56
Waco	TX	Renew Lease for Austin VR&E Office	\$186
Waco	TX	Relocate the Austin VR&E Office	\$361
Salt Lake City	UT	Renew Lease for Ogden VR&E Office	\$40
Seattle	WA	Renew Lease for Seattle RO 3	\$39

¹Lease costs include first year annual unserviced rent plus any associated build out cost, but excludes future annual rent payments.

Table 5-5: VBA-Future Year* Above-Threshold Potential Projects (Sorted by State, City, and Type)

City	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
Anchorage	AK	Refresh Interior Finishes at RO	Minor	\$2,719
Montgomery	AL	Renovate and Realign Montgomery RO to the eRO Model	Minor	\$8,131
North Little Rock	AR	Renovate and Realign N Little Rock to the eRO Model	Minor	\$8,039
Phoenix	AZ	Renew Lease for Tucson VR&E Office	Lease	\$430
Phoenix	AZ	Renovate and Realign Phoenix RO to eRO Model	Minor	\$4,403
Phoenix	AZ	Renovate and Realign Phoenix RO to eRO Model	Minor	\$4,403
Phoenix	AZ	Renovate and Realign Phoenix RO to eRO Model	Minor	\$4,403
Los Angeles	CA	Renew Lease for Los Angeles RO	Lease	\$6,304
Oakland	CA	Renew Lease for Sacramento VSC/VR&E Office	Lease	\$1,777
Oakland	CA	Build out at Lease Renewal for Sacramento VSC	Minor	\$1,116
San Diego	CA	Renew Lease for San Diego RO 2	Lease	\$497
San Diego	CA	Renew Lease for San Diego RO 3	Lease	\$452
San Diego	CA	Renovate and Realign the San Diego RO to the eRO Format	Minor	\$9,000

City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
		Project Name – Short Description		
Newington	CT	Renovate and Realign Hartford RO to eRO Model	Minor	\$8,404
Washington	DC	Renovate and Realign Washington AMC to eRO Format	Minor	\$8,844
Elsmere	DE	Renovate and Realign Wilmington RO to eRO Format	Minor	\$2,152
St Petersburg	FL	Renew Lease for Orlando VR&E Office 1	Lease	\$593
St Petersburg	FL	Correct Water and Energy Usage Deficiencies at St Petersburg RO	Minor	\$1,000
St Petersburg	FL	Renovate All RO Rest Rooms	Minor	\$650
St Petersburg	FL	Replace UPS in NSC	Minor	\$410
St Petersburg	FL	Upgrade Lighting Control System	Minor	\$350
St Petersburg	FL	Pave Gravel Parking Areas	Minor	\$460
St Petersburg	FL	Replace ATS and Increase Backup Generator Load	Minor	\$750
St Petersburg	FL	Install Solar Parking Lot Lighting	Minor	\$500
St Petersburg	FL	Paint Fire Suppression Line Red	Minor	\$450
St Petersburg	FL	Install Reclaimed Waterline System	Minor	\$330
Atlanta	GA	Renovate and Realign Atlanta RO to eRO Model	Minor	\$5,767
Atlanta	GA	Renovate and Realign Atlanta RO to eRO Model	Minor	\$5,668
Atlanta	GA	Renovate and Realign Atlanta RO to eRO Model	Minor	\$5,668
Atlanta	GA	Renovate and Realign Atlanta RO to eRO Model	Minor	\$5,668
Des Moines	IA	Renew Lease at Des Moines RO	Lease	\$1,020
Des Moines	IA	Renovate and Realign Des Moines RO to eRO Model	Minor	\$5,211
Boise	ID	Renovate and Realign Boise RO to eRO Model	Minor	\$3,731
Chicago	IL	Reconfigure After Removal of Files at Chicago RO	Minor	\$1,764
Chicago	IL	Renovate and Realign Chicago RO to eRO Model	Minor	\$8,197
Indianapolis	IN	Renew Lease in Indianapolis for Fiduciary Hub	Lease	\$307
Indianapolis	IN	Renew Lease for Indianapolis RO 1	Lease	\$1,270
New Orleans	LA	Renovate and Realign New Orleans RO to eRO Model	Minor	\$7,707
Baltimore	MD	Renew Lease for Baltimore RO 1	Lease	\$1,806
Baltimore	MD	Renew Lease for Baltimore RO 2	Lease	\$320
Baltimore	MD	Renew Lease for Training Academy at Baltimore RO	Lease	\$905
Detroit	MI	Renew Lease for Detroit RO	Lease	\$2,501
St. Paul	MN	Renew Lease for St Paul (Ft Snelling) RO	Lease	\$6,067
St Louis	MO	Renew Lease for St Louis RMC 1	Lease	\$2,050
St. Louis	MO	Renew Lease for St Louis RO 1	Lease	\$2,218
Jackson	MS	Clean and Seal Exterior of Facilities	Minor	\$1,370
Jackson	MS	Replace Exterior Windows and Doors	Minor	\$4,500
Fargo	ND	Renovate and Realign Fargo RO to eRO Format	Minor	\$1,533

City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
		Project Name – Short Description		
Lincoln	NE	Renovate and Realign Lincoln RO to eRO Model	Minor	\$7,743
Lincoln	NE	Reconfigure After Removal of Files for FTE	Minor	\$489
Manchester	NH	Renovate and Realign Manchester RO to eRO Format	Minor	\$4,877
Newark	NJ	Renew Lease for Newark RO	Lease	\$2,331
Buffalo	NY	Renew Lease at Buffalo RO 2	Lease	\$310
Buffalo	NY	Renovate and Realign Buffalo RO to eRO Model	Minor	\$9,903
New York	NY	Renew Lease for New York RO	Lease	\$5,703
Cleveland	OH	Renew Lease for Cleveland RO 1	Lease	\$2,859
Cleveland	OH	Renew Lease at Cincinnati VR&E Office	Lease	\$434
Cleveland	OH	Build out at Lease Renewal for Cincinnati VR&E Office	Minor	\$283
Cleveland	OH	Renovate and Realign Cleveland to eRO Model	Minor	\$9,790
Muskogee	OK	Renew Lease for National Call Center at Muskogee RO 2	Lease	\$5,813
Muskogee	OK	Renew Lease for Call Center Space at Muskogee RO 3	Lease	\$731
Muskogee	OK	Renew Lease at Muskogee RO 1	Lease	\$2,195
Muskogee	OK	Build out at Lease Renewal for National Call Center	Minor	\$4,453
Portland	OR	Renew Lease at Portland RO	Lease	\$3,388
Philadelphia	PA	Renew Lease for Philadelphia ITC	Lease	\$1,911
Philadelphia	PA	Renew Lease for Philadelphia RO 1	Lease	\$8,057
Philadelphia	PA	Renovate and Realign 2nd Floor at Philadelphia RO	Minor	\$9,904
Philadelphia	PA	Renovate and Realign 3rd Floor at Philadelphia RO	Minor	\$9,904
Philadelphia	PA	Renovate and Realign 4th Floor at Philadelphia RO	Minor	\$9,904
Pittsburgh	PA	Renew Lease for Pittsburgh RO	Lease	\$1,897
Pittsburgh	PA	Renovate and Realign Pittsburgh RO to eRO Model	Minor	\$9,236
Hato Rey	PR	Renew Lease for San Juan RO	Lease	\$1,747
Hato Rey	PR	Renovate and Realign San Juan RO to eRO Model	Minor	\$8,725
Columbia	SC	Refresh Columbia RO	Minor	\$3,850
Sioux Falls	SD	Renovate and Realign Sioux Falls RO to eRO Format	Minor	\$1,846
Nashville	TN	Renew Lease at Nashville RO 7	Lease	\$1,107
Nashville	TN	Renovate and Realign Nashville RO FB to eRO Model	Minor	\$7,624
Houston	TX	Renew Lease at San Antonio VR&E Office	Lease	\$1,122
Houston	TX	Renew Lease at Houston Storage	Lease	\$305
Houston	TX	Complete the Realignment and Renovation of the Houston RO	Minor	\$8,393

City	ST	Future Year Above-Threshold Potential Projects	Project Type	Total Estimated Costs (000s)
		Project Name – Short Description		
Houston	TX	Replace Sagging Ceiling Tile at Houston RO	Minor	\$2,365
Houston	TX	Repair Window Seals & Single Pane Glass at Houston RO	Minor	\$2,930
Houston	TX	Replace Worn Carpet in Houston RO	Minor	\$1,700
Waco	TX	Renew Lease for Waco RO	Lease	\$2,438
Waco	TX	Renew Lease for El Paso VR&E Office	Lease	\$283
Waco	TX	Build out New Austin VR&E Office Location	Minor	\$311
Salt Lake City	UT	Reconfigure After Removal of Files at Salt Lake City RO	Minor	\$385
Salt Lake City	UT	Renovate and Realign Salt Lake City RO RB1 to eRO Model	Minor	\$7,091
Roanoke	VA	Renew Lease for Roanoke RO Director Suite	Lease	\$969
Roanoke	VA	Renovate and Realign Remaining Floors to the eRO Model	Minor	\$3,770
Seattle	WA	Renew Lease on Seattle RO 1	Lease	\$2,174
Seattle	WA	Renovate and Realign Seattle RO to eRO Model	Minor	\$8,331
Huntington	WV	Renew Lease for Huntington RO	Lease	\$1,593
Huntington	WV	Renovate and Realign Huntington RO to eRO Model	Minor	\$7,241

*For planning purposes, VA utilized an established dollar amount for project specific inclusion in the Action Plans. For example, in the Action Plans, the dollar threshold for VBA Minors is \$250,000. All under-threshold minor projects were included in the overall VBA estimate as lump-sums.

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Chapter 8.6

Staff Offices

Introduction

The Staff Offices (SO) are central, Departmental organizations with small but critical building and infrastructure needs. Offices included in Staff Offices include General Counsel, Inspector General, Policy and Planning, Operations, Security and Preparedness, Public and Intergovernmental Affairs, Congressional and Legislative Affairs, Acquisition, Logistics, and Construction, Management, Human Resources and Administration, and Information Technology.

Staff Offices Action Plan Strategy

Staff Offices Action Plan strategy focuses on condition gaps identified in the SCIP process. The Staff Offices' plan will reduce those gaps through projects and non-capital solutions. Staff Office funds are used to make infrastructure repairs and enhancements to improve operations and provide an acceptable and operationally effective work environment for the Department's staff offices, as well as to complete necessary modifications and upgrades to existing facilities to expand the Departments data capabilities. SO's Action Plan includes the majority of the work supports organizational requirements to maintain their space (electric and painting) and to reconfigure space (adding or removing offices) to accommodate FTE changes, including telework. Special emphasis will be placed on construction projects that provide for more efficient use of the existing footprint and consolidate space in an effort to reduce the VACO space inventory. To date, two buildings have been eliminated from the VA inventory. This is in support of the President's initiative to reduce the Federal footprint.

OIT Action Plan Strategy

OIT's SCIP optimizes utilization of data center space and employee/non-IT support space as part of a long-term strategy to reduce operational costs and environmental impacts; this ensures that IT systems remain operational and secure. OIT's plan does not include major construction; it utilizes non-capital solutions, leasing, minor construction, and recurring maintenance to correct functional gaps and optimize operational space utilization.

Leased space is incorporated to accommodate consolidation of VA enterprise data centers as well as to accommodate anticipated OIT employee growth and movement across the VA system. To ensure continuous improvement of the interoperability and standardization of VA's technical infrastructure and the IT services needed to foster increasing levels of organizational effectiveness and customer satisfaction, OIT has implemented, and continues to refine standards for the technical environment / infrastructure across the VA enterprise. OIT plans to consolidate its enterprise IT systems to improve long-term fiscal and operational management of VA's data center

portfolio. These projects include hardening of IT system security and correction of environmental deficiencies for mission critical systems. This is achieved while optimizing data center space utilization and shifting to standardized platforms and infrastructures. OIT plans to optimize its personnel and non-IT support space, via non-capital solutions such as Telework and Hoteling.

SCIP Estimated Long Range Magnitude Costs

The cost to correct all currently-identified gaps for Staff Offices is estimated to be between \$116 and \$141 million. This range is an estimate only; costs may change as projects are further refined.

Total estimated costs provided in the table below are preliminary planning costs and are subject to change as projects are further refined.

Table 6-1: Staff Office Capital Investment Projects by Type

Staff Offices	2017		Future Years	
Project Type	# of Projects	2016 TEC (\$000)	# of Projects	Future Year TEC (\$000) ¹
Major Construction	0	\$0	0	\$0
Leases	5	\$4,457	9	\$49,035
Minor Construction	0	\$0	49	\$64,651
NRM	0	\$0	0	\$0
Other ²	0	\$0	0	\$0
Project Specific Subtotal	5	\$4,457	58	\$113,686
Future Year Planning (Minors and NRM) ³	N/A	\$0	-	\$0
Below Threshold (BT)/ Emergent Needs ⁴	TBD	\$0	-	\$10,476
Non-Recurring Activation Costs ⁵	-	\$2,442	-	\$2,289
Recurring Activation Costs	-	\$0	-	\$0
IT Non-Recurring Activation Costs	-	\$611	-	\$-
IT Recurring Activation Costs	-	\$204	-	\$-
Total	5	\$7,714	58	\$126,451

¹ Total estimated costs provided in the table are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10 percent.

² Other projects include disposals and sharing projects.

³ Future planning includes estimates for NRMs and Minors for future years, and minor construction, non-major lease, disposal, and sharing projects for the ten-year planning horizon.

⁴ The Staff Offices Action Plan includes under-threshold lump sums for Minors below the established dollar threshold of \$250,000. For the current planning period, Staff Offices has a lump sum amount of \$10.5 million for emergent needs and below threshold Minor Construction projects that will be allocated during the year.

⁵ Non-recurring and recurring activation totals are inclusive of the entire cost over a 10 year time frame and are reflected in the first funding year for each project.

The tables on the following pages provide planned 2016 obligations for Staff Office minor construction, a list of leases for 2017 and a list of potential future year projects.

No new starts are being requested for Minor Construction in 2017. This will also allow Administrations to focus on completing prior year projects using FY 17 and prior year funding.

Table 6-2 Planned 2016 Minor Construction Projects (Sorted by State, by City)

City	ST	Project Type ¹	Project Title - Short Description	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
Washington	DC	BT	BPA'S	\$230	\$230
Washington	DC	BT	GSA Construction	\$240	\$240
Washington	DC	BT	Space Reduction	\$240	\$240
Washington	DC	BT	VACO Construction	\$235	\$235
Washington	DC	Pre-SCIP	Lafayette Modernization	\$4,000	\$4,000
Washington	DC	Pre-SCIP	VACO OIT Fiber Optic Cabling Installation	\$2,000	\$2,000
Washington	DC	Emergent Need	Maintain Continuous Operations A/H/P/Q/V	\$1,000	\$1,000
Hines	IL	BT	Upgrade Electrical Main & Sub-panels / Feeders, Phase 1	\$249	\$249
Hines	IL	BT	Replace Exterior Office Windows, Phase 2	\$249	\$249
Hines	IL	BT	Repair Warehouse Floor Ph 1	\$249	\$249
Hines	IL	SCIP 2016	Replace Steam/Condensate Lines	\$2,000	\$2,000
Hines	IL	SCIP 2016	Replace 17 - 20 Ton CRAC Units	\$3,080	\$3,080
Hines	IL	SCIP 2016	Data Center Electrical Upgrade	\$3,960	\$3,960
Hines	IL	SCIP 2016	Add 4-2.25MW Generators	\$2,800	\$2,800
Philadelphia	PA	BT	PITC Construct Guard Station and Man-Trap in Data Center	\$200	\$200
Philadelphia	PA	BT	PITC Office Space Renovations to Support Expansion	\$248	\$248
Philadelphia	PA	BT	PITC Office Support Space Renovations Teleworking Hotel Areas	\$100	\$100
Philadelphia	PA	SCIP 2014	PITC Install New Data Center CRAC Units	\$750	\$750
Philadelphia	PA	SCIP 2016	PITC Data Center Expansion Project	\$650	\$650
Austin	TX	BT	AITC 16C Reconfigure Space for teleworking, desk sharing, hot seating, etc.	\$245	\$245
Austin	TX	BT	AITC 16D Data Center Energy Management Consumption Metering Project	\$150	\$150
Austin	TX	BT	AITC 16G New PDU & RPP to support data center growth	\$245	\$245
Austin	TX	BT	AITC 16H (Phase-2) Perimeter Security Upgrade to Perimeter Security system	\$245	\$245
Austin	TX	BT	AITC 16J Replace Existing Fire Alarm System	\$225	\$225
Austin	TX	BT	AITC 16K Electric Car Charging Station	\$150	\$150
Austin	TX	BT	AITC 16L New UPS # 7 & 8	\$2,200	\$2,200
Austin	TX	BT	Replace built-in counters in Austin Facility	\$10	\$10
Austin	TX	BT	Replace Security Video System Fiber Optic Cable	\$50	\$50
Austin	TX	BT	Centralized Space	\$120	\$120
Austin	TX	BT	Supervisory Office reconfiguration	\$60	\$60
Austin	TX	Emergent Need	Emergent Needs / Buildouts / Decommissioning	\$1,500	\$1,500

City	ST	Project Type ¹	Project Title - Short Description	Total Estimated Cost (\$000)	Planned FY 2016 Obs (\$000)
Austin	TX	SCIP 2016	AITC 16B Replace Wet Sprinkler System	\$1,500	\$1,500
Austin	TX	SCIP 2016	AITC 16E Generators 7 & 8	\$2,500	\$2,500
Austin	TX	SCIP 2016	AITC 16F Electrical Commissioning	\$700	\$700
Austin/Waco	TX	BT	Replace analog security cameras at Austin and Waco	\$50	\$50
Waco	TX	BT	Carpet for Waco office	\$100	\$100
Quantico	VA	BT	QITC-Security Camera Upgrades	\$100	\$100
Misc.			Various field and HQ Miscellaneous Projects	\$1,083	\$1,083
Total, Staff Office 2016 Minor Construction Projects with oversubscription²				\$33,713	\$33,713

¹BT = Below Threshold, which for NCA includes all Minors below the established dollar threshold of \$1 million.

²The projects listed above may be modified during execution at management discretion and consistent with the SCIP process.

Table 6-3: Staff Office 2017 Potential Leases (Sorted by State and City)

City	ST	Project Name - Short Description	Total First Year Estimated Cost (\$000) ¹
Denver	CO	OIT Warehouse	\$43
Washington	DC	Lease Renewal – 801 I St. NW	\$3,000
Ann Arbor	MI	OIT Region 3 Staff	\$218
Arlington	TX	OIT Staff	\$1,228
Dallas	TX	General Counsel Region 13, Dallas Office Space	\$58

¹Lease costs include first year annual unserviced rent plus any associated build out cost, but excludes future annual rent payments.

Table 6-4: Staff Office Future Year* Above-Threshold Potential Projects (Sorted by State, City, and Type)

City	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type ¹	Total Estimated Cost (000s)
Oakland	CA	Oakland Lease Renewal	Leases	\$685
Washington	DC	Lease Renewal for 425 I St. NW	Leases	\$13,000
Washington	DC	Lease Renewal - 90 K St. NE	Leases	\$2,700
Washington	DC	Lease Renewals - 1100 First St. NE	Leases	\$8,000
Washington	DC	Lease Renewal - 1717 H St NW	Leases	\$3,200
Washington	DC	Lease Renewal - 1575 I St. NW	Leases	\$3,200
Washington	DC	1800 G St. Lease Renewal	Leases	\$8,000
Washington	DC	Build Sensitive Compartmented Information Facility	Minor	\$2,000
Washington	DC	VACO BPAs	Minor	\$1,150
Washington	DC	GSA Construction	Minor	\$1,200
Washington	DC	Space Reduction Project	Minor	\$1,200
Washington	DC	VACO Construction	Minor	\$1,175
Bay Pines	FL	Bay Pines New Lease Buildout	Minor	\$1,075
Hines	IL	Building Automation System Replacement/Upgrade	Minor	\$1,000
Hines	IL	Cooling Tower Replacement and A/C Improvements	Minor	\$1,000
Hines	IL	Replace CMOP Parking Lot	Minor	\$1,500
Hines	IL	Renovate / Upgrade Security Systems	Minor	\$990
Hines	IL	Renovate Office Space - Rooms 166 and 167	Minor	\$900
Hines	IL	Install Additional Sanitary Main	Minor	\$548
Hines	IL	Install Supplemental HVAC, 2nd floor, Building 37	Minor	\$274
Hines	IL	Correct Air Handling Unit 3 Deficiencies	Minor	\$550
Eatontown	NJ	Eatontown Lease Buildout	Minor	\$1,125
Philadelphia	PA	Feasibility Study/Design/Build Replace Wet Pipe Fire Suppression System in Data Center	Minor	\$4,225
Philadelphia	PA	Install K12 Rated Perimeter Fencing	Minor	\$2,501
Philadelphia	PA	Replace Air Handler No. 15	Minor	\$1,001
Philadelphia	PA	Install Clean Agent Fire System in Office Area	Minor	\$2,001
Philadelphia	PA	Replace Air Handler No. 9	Minor	\$351
Philadelphia	PA	Out-Year Projects	Minor	\$6,001
Philadelphia	PA	Install New UPS System and associated equipment	Minor	\$1,501
Philadelphia	PA	EDG Unit 1 and 2 Service Life Extension	Minor	\$301
Philadelphia	PA	EDG Unit 3 and 4 Service Life Extension	Minor	\$326
Philadelphia	PA	Replace Data Center Lighting	Minor	\$501
Philadelphia	PA	Replace Data Center Chiller No. 5	Minor	\$876
Philadelphia	PA	Replace Data Center Chiller No. 4	Minor	\$901
Philadelphia	PA	Design/Replace EDG Underground Fuel Storage Tank	Minor	\$501
Philadelphia	PA	Emergency Power Generation/Distribution System Upgrade	Minor	\$1,501
Philadelphia	PA	Expand Power Utilization and Temperature Monitoring System	Minor	\$401
Austin	TX	Refresh CRAC Units	Minor	\$1,000
Austin	TX	New Diesel Fuel Tank	Minor	\$400
Austin	TX	Add Two New Generators	Minor	\$1,200
Austin	TX	Generators 7 & 8	Minor	\$3,000
Austin	TX	New UPS # 7 & 8	Minor	\$2,200

City	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type ¹	Total Estimated Cost (000s)
Austin	TX	Office space renovations to support Data Center expansion	Minor	\$3,800
Austin	TX	Install Chiller # 1 & 2 Computer Room Utility Rack	Minor	\$1,600
Austin	TX	Install new Main Utility Electrical Vault	Minor	\$900
Austin	TX	Balance loads between Panels CLP # 1 & # 4 to remove Rental UPS-Generator system	Minor	\$300
Austin	TX	Replace existing Chiller # 1	Minor	\$390
Austin	TX	Install Chiller # 3 Ice Storage Tank System Expansion	Minor	\$1,000
Austin	TX	Install new energy efficient Fuel Cell for Data Center IT related power loads	Minor	\$1,000
Austin	TX	Install energy efficient cooling system for AITC Data Center	Minor	\$1,500
Austin	TX	Install new primary and secondary conductors for 2500 KVA Transformers for Module C	Minor	\$585
Austin	TX	Relocate existing chilled water piping out of new electrical room 160D for safety reasons	Minor	\$300
Austin	TX	Replace Automatic Transfer Switches #'s 2,3,4,5 that are past end of service life	Minor	\$1,000
Austin	TX	Emergency power support system for New Computer Room	Minor	\$5,000
Austin	TX	Retrofit Main PBX (telephone exchange) room from DX (electrical) to Chilled Water.	Minor	\$400
Austin	TX	Install new automatic transfer switches and associated electrical equipment at each new chilled water computer room air conditioning unit	Minor	\$500
Salt Lake City	UT	Salt Lake City Phase I - Option Renewal	Leases	\$6,000
Salt Lake City	UT	Salt Lake City Phase II Option Renewal	Leases	\$4,250

*For planning purposes, VA utilized an established dollar amount for project specific inclusion in the Action Plans. For example, in the Action Plans, the dollar threshold for Staff Office Minors is \$250,000. All under-threshold projects were included in the overall Staff Office estimate as lump-sums.

¹ Lease costs include first year annual unserviced rent plus any associated build out cost, but excludes future annual rent payments.



Chapter 8.7

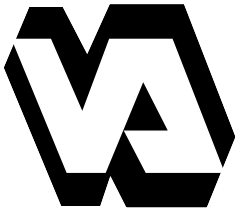
Conclusion

The Strategic Capital Investment Planning (SCIP) process is now in its sixth year of providing the Department with a comprehensive plan to improve the delivery of services and benefits to Veterans and their families. SCIP strives to provide the safest and most secure infrastructure possible by addressing the most critical needs first, investing wisely in VA's future, and significantly improving the efficiency of far-reaching activities. SCIP also provides a plan to improve the quality, access, and cost-efficiency of the delivery of VA benefits and services through modern facilities that match the location and demands of Veterans today and in the future.

SCIP incorporates NCA, VBA, VHA, and Staff Office needs into a comprehensive priority list of projects. This list serves as the basis for the budget request and the Long Range Capital Plan. SCIP aims to: address Veteran/patient safety and security; expand Veterans access to services; right-size inventory; mitigate environmental impacts and promote energy efficiency and sustainment efforts; and ensure value of investments. The process places emphasis on improving the delivery of services and benefits to Veterans, streamlining the efficiency of operations, and investing responsibly for the future. The SCIP action plan includes magnitude estimates of the range in cost that the Department will face to make all capital improvements identified in the Long Range Action Plans. It is important to note that the SCIP process is improved each year through from SCIP stakeholders and process improvement. VA also enhances the web-based SCIP Automation tool each year to enhance data and consolidate SCIP project information. Additionally The SCIP tool assists in ensuring each Action Plan or Business Case application meets established business rules. A project application cannot be submitted or approved if it does not fall in the built in SCIP parameters.

The hallmark of the SCIP process is its data-driven consideration of all Department infrastructure needs and service gaps (access, utilization, space, condition, energy, security, and IT deficiencies); these elements are considered together in the development of the long range capital plan. At the same time, SCIP's Veteran-centric approach emphasizes non-capital solutions to meet service delivery gaps. The SCIP process provides an objective, rational, and defensible plan for meeting VA's capital investment needs. VA will continue to update this plan each year to account for changes in Veteran demographics, newly-emerging medical technology, advances in modern health care delivery, construction technology, and availability of non-capital solutions. This continuous effort will ensure that capital investments will have the best possible impact on improving benefit and service delivery to Veterans and their families.

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Chapter 9.1

Enhanced Use Leasing and the Annual Consideration Report

Part I – Enhanced-Use Lease Program

Background on VA's Enhanced-Use Lease Program

Changes in the national health care delivery system and demographics have created both expensive inefficiencies and exciting opportunities for the government. VA infrastructure was largely designed and built when hospitalization and inpatient care were the norm. The new paradigm of health care delivery, supported by medical and technological advances, allows for the delivery of most patient care through outpatient services. Veteran demographics are also changing. Since World War II, the Veteran population has shifted to the west and south of the United States, along with the general population. The current VA network-based health care system often requires a different set of assets and infrastructure from those in VA's current inventory of buildings and land.

In response to these changes in demographics and health care delivery, VA has utilized an innovative capital asset management tool called Enhanced-Use Leasing. VA first obtained legislative authority in 1991 (sections 8161–8169 of Title 38 U.S.C.) to enter into Enhanced-Use Leases (EULs) to better serve our Nation's Veterans through expanded services, better allocation, and use of available resources. An EUL is a cooperative arrangement in which underutilized VA properties are made available to public or private entities in exchange for consideration that furthers VA's mission. The consideration amount and type varies from lease to lease, depending on the nature of the project, market demand, the amount and type of VA assets involved, and other factors. Among other benefits, EUL partnerships have allowed VA to offer expanded services to Veterans (for example, by creating supportive housing facilities for Veterans and their families); to generate substantial cost savings (for example, by facilitating campus realignment projects); and to help VA meet its sustainability goals (for example, by building on-site renewable energy facilities, thus enabling VA to reduce its greenhouse gas emissions).

Pursuant to sections 8161–8169 of title 38 U.S.C., the VA EUL authority expired on December 31, 2011. The VA EUL authority was reinstated in modified form via Public Law 112-154, Section 211, through December 31, 2023. Under VA's previous EUL authority, leased properties would be developed for VA and/or non-VA uses compatible with the mission of the Department. In return for the lease, the Department could obtain fair value consideration in the form of revenue and/or in-kind services.

The new authority has modified the above provisions such that, going forward, VA is authorized to receive only monetary consideration for all leased properties. The new author-

ity further stipulates that VA may enter into EULs only for the purpose of creating supportive housing. As before, VA may lease land and/or buildings to the public or private sector for up to 75 years.

Legislative Authority to Expand VA's Current EUL Authority beyond Supportive Housing

On December 8, 2015, VA proposed certain amendments to Title 38 U.S.C. to authorize VA to pursue EULs for purposes beyond creating supportive housing. The constraint on the current EUL authority hinders VA's ability to enter into a wide range of agreements that could provide cost savings for VA and benefit Veterans across the country. For Example: VA has many underutilized buildings some of which are eligible to be listed on the National Register of Historic Places. Repurposing these facilities is expensive and in many cases the restoration costs are beyond the scope of low-income/homeless housing projects. With expanded EUL authority, allowing mixed uses, such as medical office or other Veteran focused support service, would allow the EULs to generate additional revenue that might offset some or all of the additional restoration costs.

Benefits to Veterans

Veterans have enjoyed access to an expanded range of services as a result of this program, services that would not otherwise be available on medical center campuses. One prominent example is Veteran housing. VA has used its EUL authority to develop housing projects that included both transitional and permanent supportive housing for Veterans who are homeless or at risk of homelessness, as well as independent and assisted living for senior and disabled Veterans. There are 29 supportive housing EUL projects currently in operation, providing 1,909 units of housing with another 946 units under construction. There are 1,675 Veterans living in EUL housing. Other services available to Veterans as a result of EUL projects include hospice centers, mental health facilities, expanded parking, and child-care facilities, among others.

Benefits to VA

Use of this program has resulted in cost savings for many projects pursued by repurposing underutilized capital assets and/or transferring the cost to construct and/or renovate, operate and maintain these properties to third-party partners. VA's EUL program encouraged innovative public/private partnerships. In return for the lease, VA was required to obtain fair consideration in various forms.

Generally, when an agency generates revenue connected to real property, proceeds must be deposited in the U.S. Treasury. Under VA's EUL program, VA was allowed to retain funds received as consideration and redirect the net proceeds to Veteran services. This return provided the incentive necessary to encourage VA to be creative and aggressively pursue opportunities to partner with both private and non-profit entities.

Through this beneficial opportunity, EULs provided VA partners with long-term access to underutilized VA building and/or land assets in exchange for fair consideration that benefited Veterans.

Benefits to Developers and Local Community

An EUL provides the developer (lessee) with the long-term property interest necessary to secure financing through the capital markets and amortize any capital investment made to the property or facility. Although the underlying land remains Federal property, once leased, the facility is subject to state and local taxes, increasing the tax base for the local community. This increase to the tax base helps to support the local community's ability to provide needed services along with substantial private investment, new long-term revenue sources for the local economy, jobs, and tax revenues for the local, state and Federal sectors.

Transparency

A key component of the EUL program is close coordination with, and the involvement of, the local government and community as full partners in the development process. For example, VA must hold a public hearing at the location of any proposed EUL to obtain Veteran and local community input. In addition, VA must also provide a notice to its Congressional Veterans' Affairs Committees prior to entering into an EUL. Close collaboration with community leaders and interested stakeholders enables VA to address concerns early in the planning and development process.

In summation, the VA EUL authority allows VA to realign its asset portfolio in a way that creates value for Veterans, VA, and other stakeholders throughout the community. Local governments, Veterans groups, private partners, and community members benefit as underutilized properties are redeveloped to provide new services or economic opportunities for Veterans, VA, and the local community.

Working toward the objective of alleviating Veteran homelessness, VA is continuing its evaluation of unused and underused buildings on existing VA property for homeless housing potential through public-private collaboration and VA's EUL program. To date the EUL program has provided 1,675 Veterans with housing and supportive services, which contributes to the goal of ending Veteran homelessness across the country. A complete list of EULs can be found in the index of this report. The EUL program has the dual benefit of (1) supporting VA's initiative to end homelessness among our Veterans, while (2) contributing to the President's Federal real property initiatives by reducing the cost of operating VA's inventory of underutilized buildings and land.

Strategic Vision for 2016

The VA EUL program will continue its efforts largely on the elimination of Veteran homelessness and the risk of Veteran homelessness across the Nation.

When VA's EUL authority expired on December 31, 2011, there were a number of VA sites identified as potential EUL projects for which EULs had not been executed. When the EUL program was reauthorized on August 6, 2012, to allow for supportive housing projects, VA began to review these sites to identify viable candidates for redevelopment as supportive housing. VA expects to move forward with additional sites for repurposing assets to provide homeless housing to reduce and prevent homelessness among Veterans and their families.

Through the EUL program, VA expects to continue to increase the number of transitional and permanent homeless housing facilities with the goal of providing housing and services for homeless Veterans and Veterans at risk of homelessness.

Part II – Enhanced-Use Lease Consideration Report

EUL Consideration Report

The EUL Consideration Report as published by VA describes VA’s stewardship of its underutilized real property assets via its EUL authority, detailing the motivation and terms of each lease. The EUL Consideration Report is a living document that provides a transparent view of the measurable outcomes of VA asset utilization through the EUL program. The report serves as a blueprint for effectively managing EULs to ensure a safe and appropriate environment for the delivery of cost-effective benefits to VA, Veterans, and the community. In addition, EULs provide “soft” benefits that are not quantified in this report, such as improved health-care outcomes, quality of life, customer service, satisfaction for Veterans, socioeconomic stimulus, benefits to local communities, and improved community relations.

For VA, EULs are tools that allow the accomplishment of particular goals and provide significant positive outcomes that otherwise may not be achieved, such as:

- strengthening the network of local services available to Veterans;
- distributing costs of VA capital investments;
- transferring maintenance costs of land and improvements (without incurring the cost of disposal or continued maintenance); and,
- creating innovative community partnerships.

Honoring its commitment to effectively monitor its resources, VA has been working increasingly to standardize the mechanisms and calculations used to measure the revenues, expenses, and other benefits derived from its EULs. Systematic efforts have been made to institute policies and regulate procedures whereby all data and documentation gathered accurately and clearly reflect the EULs' cost-benefit outcomes. Benchmarks have been established for each EUL project type, and steps have been taken to monitor the reporting and documentation of each EUL. The methodology reflected in this report and outlined in further detail below has been used to calculate consideration figures for FY 2012, FY 2013, FY 2014, and FY 2015, as well as the data that has been accumulated since FY 2006.

In this report, we attempt to quantify the consideration VA realizes from its operational EULs in terms of cash (**revenue**) and in-kind consideration (**cost avoidance, cost savings, and enhanced services**) to Veterans, VA, and/or the community, net of any new **VA expenses** generated by the lease.

Active Project Portfolio

EUL projects can be divided into three (3) major categories according to the type of benefits provided. These categories are used for classification purposes, but are not mutually exclusive in terms of the benefits a given EUL can provide:

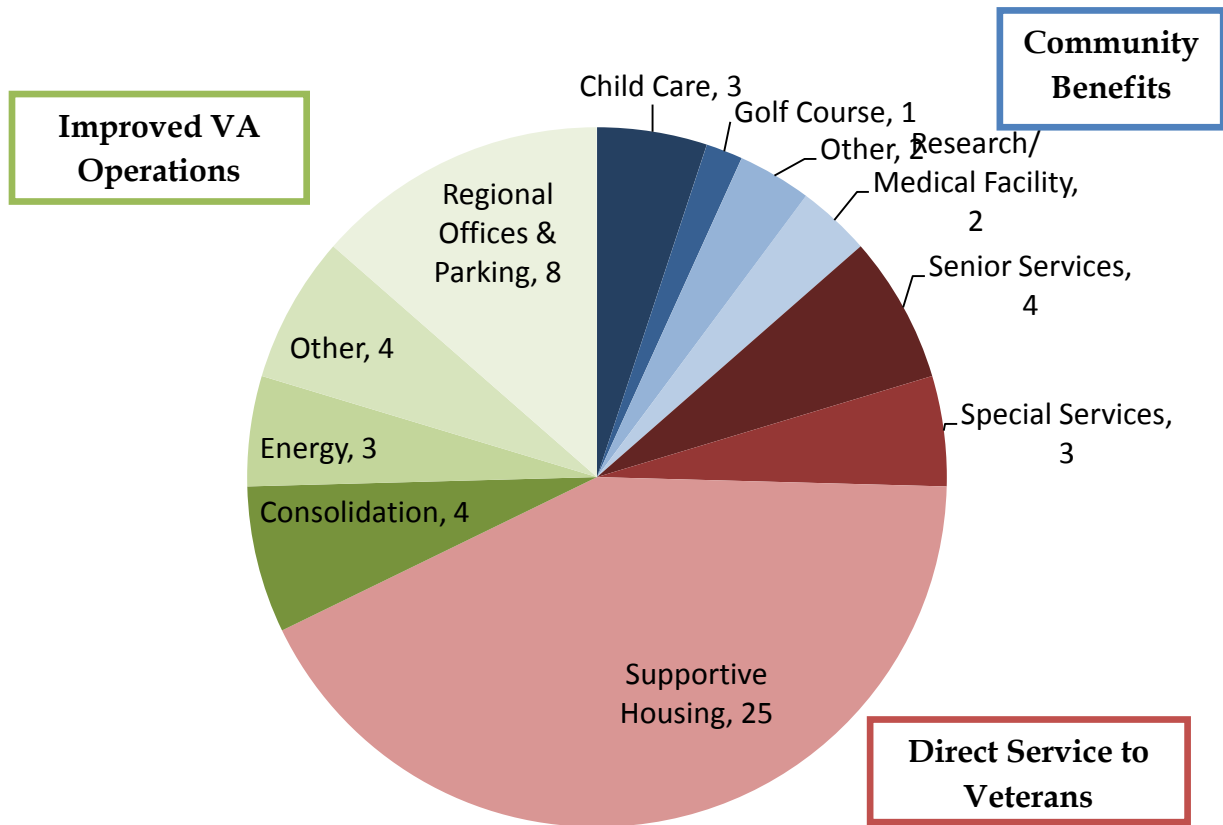
- **Direct Service to Veterans.** EULs in this category provide Veterans with certain services that augment services provided at VA medical centers (VAMCs) or services that

are not available at the VAMCs, in many cases because VA is not authorized to provide such services itself. Examples include housing, hospice, employment counseling, and crisis triage facilities acquired through the EUL. Our partners provide Veterans with priority placement, and in some cases, serve Veterans exclusively. All of these projects represent cost avoidance to VA in terms of bed days of care or similar health care services. Housing projects provide safe, affordable shelter and living arrangements near health care providers, which contribute to positive health care outcomes for Veterans. This type of project has many non-quantifiable benefits such as increased access to health care, improved satisfaction and quality of life for Veterans and their families, improved relations with the community, and other socio-economic benefits.

- **Improved VA Operations.** EULs in this category contribute to improved use of VA resources to enhance services to Veterans. Examples include regional office collocations, VISN offices, parking, consolidation of services, energy generation, visitor centers, and public safety buildings. Unlike direct service to Veterans, this type of lease provides services or cost avoidance directly to VA and contributes to better use of VA infrastructure and/or resources. While cost savings from rent, parking, and energy and cost avoidance can be easily measured, other benefits from this type of EUL (such as improved services, access, and increased Veteran satisfaction) are not as quantifiable. For example, providing additional parking capacity via EUL allows Veterans to park closer and walk less to get to their appointments, improving the Veteran experience, or consolidating VBA onto a VA Medical Center campus allows Veterans to obtain both health and benefit services in one location, also improving the Veteran experience.
- **Community Benefits.** EULs in this category provide services to the general community, in addition to Veterans and/or VA. Examples include research and development facilities, additional parking, and child care. The main impact of these leases is through revenue generation, cost avoidance, and difficult-to-quantify benefits such as community improvement and increased VA employee/Veteran satisfaction.

A further breakout of the active EULs can be found below:

Figure 9-1: Active Enhanced-Use Leases



59 EULs are featured in the 2015 EUL Consideration Report. These featured EULs are broken down by individual project summaries, highlights, and outcomes. The 2015 EUL Consideration Report does feature four of the 38 EULs (Dayton (I) Permanent Senior Supportive Housing, Fort Snelling Permanent Housing, Hines Permanent Housing, and Tuscaloosa Permanent Housing) that VA awarded at the close of calendar year 2012 under BURR. The remaining BURR EULs will continue to become operational over the course of several fiscal years and will be reported in this consideration report as they become operational.

Cumulative EUL Consideration

Operating Impact: The EUL program directly impacts VA’s operations by providing revenues in the form of upfront payments and ongoing lease payments. In addition, VA’s operations are impacted by cost avoidance, i.e., the value of goods or services provided by the lessees that would have otherwise been paid by VA, and by cost savings, i.e., the market price of goods or services supplied by the lessees to VA minus VA’s current cost to procure these goods and services. This consideration is offset by project and program expenses. These positive operating impacts allow expanding access to existing programs and services, as well as provide additional services, to Veterans.

The table below presents cumulative EUL consideration since 2006, as it impacts VA's operations.

Table 9-1: Cumulative EUL Considerations

Fiscal Year	Revenue (+)	Cost Avoidance (+)	Cost Savings (+)	Project Expenses (-)	Program Expenses (-)	Total Budget Impact
2006	\$23.5m	\$15.0m	\$9.3m	(\$8.1m)	(\$3.5m)	\$36.2m
2007	\$1.2m	\$18.2m	\$10.8m	(\$1.7m)	(\$7.8m)	\$20.8m
2008	\$1.5m	\$23.3m	\$14.5m	(\$1.7m)	(\$3.8m)	\$33.8m
2009	\$1.4m	\$20.4m	\$11.4m	(\$2.3m)	(\$3.5m)	\$27.4m
2010	\$3.1m	\$27.9m	\$12.3m	(\$11.6m)	(\$2.9m)	\$28.8m
2011	\$1.3m	\$29.3m	\$10.8m	(\$26.3m)	(\$7.1m)	\$7.9m
2012	\$9.4m	\$32.1m	\$13.8m	(\$9.3m)	(\$1.2m)	\$44.8m
2013	\$1.9m	\$39.9m	\$10.7m	(\$18.3m)	(\$3.0m)	\$31.2m
2014	\$1.8m	\$51.9m	\$11.6m	(\$10.3m)	(\$2.7m)	\$52.3m
2015	\$1.5m	\$55.9m	\$10.0m	(\$17.1m)	(\$2.3m)	\$48.0m
Total	\$46.7M	\$313.8M	\$115.1M	(\$106.8M)	(\$37.7M)	\$331.2M

Enhanced Services: In addition to the consideration elements that directly impact VA's operating budget, this report captures the value of enhanced services, i.e., the value of newly available or expanded services to Veterans, VA employees, and/or the community that do not impact VA's operating budget.

The table below presents the cumulative value of enhanced services provided since 2006.

Table 9-2: Cumulative Value of Enhanced Services:

Fiscal Year	Enhanced Services
2006	\$18.7m
2007	\$21.9m
2008	\$23.9m
2009	\$26.2m
2010	\$29.4m
2011	\$33.7m
2012	\$33.6m
2013	\$42.9m
2014	\$47.5m
2015	\$49.1m
TOTAL	\$327.0M

Since 2006, the EUL program has generated approximately \$658 million in total consideration, positively impacting VA, Veterans, and Communities in a variety of ways.

Consideration Methodology

The methodology, reflected in this report and outlined below, was used to calculate consideration figures for FY 2006-2014 in last year’s consideration report. The same methodology is being used to calculate the 2015 consideration figures as depicted in this report. No changes were made to the consideration methodology from 2014 to 2015.

For each EUL, VA quantifies the consideration and benefits VA realizes in terms of cash (revenue) and other in-kind consideration (cost avoidance, cost savings, enhanced services) to Veterans, VA, and/or the community. VA also tracks expenses pertaining to each lease. More specifically, these consideration elements are defined as follows:

- **Revenue:** Any **revenue payments** to VA, this includes both upfront payments and ongoing payments.
- **Cost Avoidance:** Any amount VA would have to pay to maintain a facility and/or deliver services in the absence of an EUL (only includes land or buildings that are part of the EUL, not new improvements being constructed).
- **Cost Savings:** Any discount realized on necessary VA purchases, such as energy, office space, or parking services. Specific EUL projects may show negative costs savings, meaning that VA is paying more than the benchmark rate used in the methodology. These cases are due to unique circumstances with that particular EUL or the local benchmarks used, but are shown as negative to reflect the actual benefit generated by the lease.

- **Enhanced Services:** Value of newly available services to Veterans, VA employees, and/or the community.
- **Expenses:** Any incremental expense incurred due to the EUL.

Revenue	Cost Avoidance	Cost Savings	Enhanced Services	VA Expenses
New cash receipts to VA	Amount VA would have paid to maintain facility and/or deliver services in the absence of an EUL	Discounts realized on necessary VA purchases, such as energy, office space, or parking	Value of newly available services to Veterans, VA employees, and/or the community	New expenses associated with the lease (not already subtracted in calculation of cost savings)



In reformulating its consideration methodology, VA implemented a number of changes to its former approach, beginning in the 2012 Consideration Report:

- Rent has been renamed **Ongoing Lease Payments** to differentiate from the rent that VA pays to lessees in those cases where VA leases portions of the facility back from lessees.
- The new category **Up Front Lease Payment** captures and distinguishes one-time up-front payments from the lessee from the other ongoing payments described above.
- Calculations of **Cost Avoidance** and **Cost Savings** have been standardized by using pre-determined market benchmarks and VA actual costs, rather than allowing facilities to determine benchmarks on their own.
- The definition of **Enhanced Services** has been expanded to include the value of new benefits available to the community.
- A line item for **Expenses**, such as third party reports, maintenance, and other expenses incurred by VA during the execution or steady-state phases of an EUL project, has been added to the consideration calculation. Program overhead costs are not included in these numbers as they are not tied to specific projects; they are general costs incurred to oversee the program and are included in table 10-1 as program expenses and included in the cumulative consideration calculation.

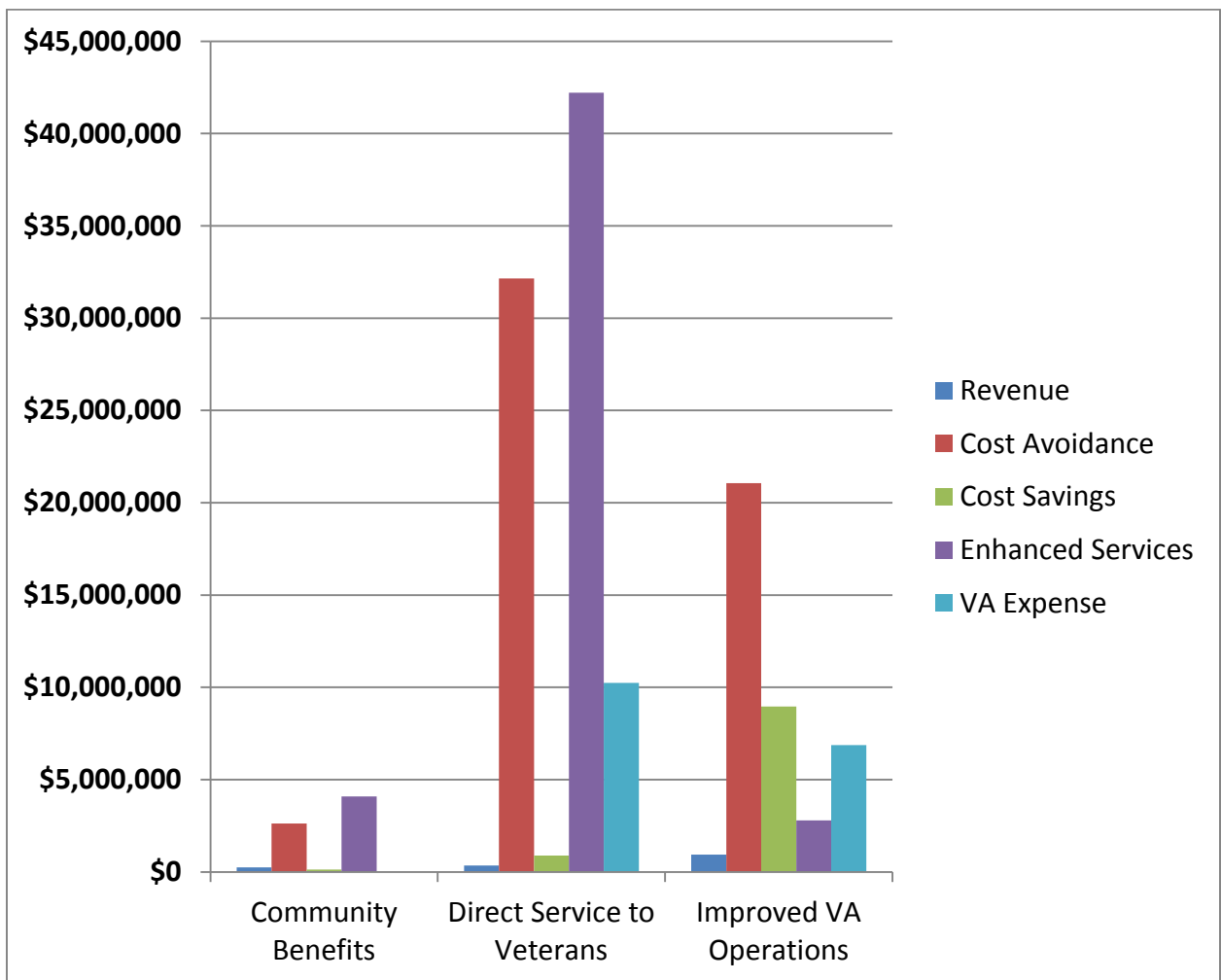
For further detail on VA's EUL consideration methodology, refer to Lease Consideration Definitions on page 9.1-76.

Across project types, EULs generated \$97.1 million in total consideration to VA in FY 2015, including \$55.9 million in cost avoidance, \$10.0 million in cost savings, and \$49.1 million in enhanced services. Since 2006, the EUL program has cumulatively generated \$658.2 million in total consideration to VA, including \$46.7 million in revenue, \$313.8 million in cost avoidance, \$115.1 million in cost savings, and \$327.0 million in enhanced services.

Average Recurring Consideration per Project Category

The form of consideration varies by project and project category. On average, direct service projects tend to generate the majority of their value through enhanced services, such as providing supportive housing to Veterans and the community. In contrast, improved VA operations projects tend to deliver the majority of their value through cost avoidance on VA facility and land maintenance and cost savings on large VA purchases, such as energy, office space, and parking. Community benefit projects affect VA primarily through enhanced services by making services such as child care available to VA employees and the community.

Figure 9-2: FY 2015 Comparison of Consideration by Project Category



Note: Program overhead expenses for FY 2015 are not included in the chart above. Expenses associated with program overhead are attributed to the program as a whole, including contractor expenses related to formulation, execution and oversight.

Direct Service to Veterans

Project Categorization within this report

Supportive Housing

Project Subcategory

BARBERS POINT, HAWAII
Transitional Housing

Project Title



MOTIVATION: Barbers Point, Hawaii recognized the need for supportive services, including housing, throughout the community. This project leases a portion of the Barbers Point property, including 3 buildings, to a private entity. The project offers a total of 244 safe, supportive, and affordable housing units, including 146 permanent housing beds and 98 transitional housing beds. **Benefits to Veterans:** This EUL provides housing for disabled, and single adult homeless Veterans. Additionally, Veterans benefit from enhanced services provided through this project, for example meals and transportation.

Description of project background, consideration pre-2005, and benefits (including those that could not be quantified, as applicable)

this project, for example meals and transportation.

Benefits to VA: VA receives consideration in the form of ongoing lease payments for the use of the property, and bed days of care costs that would have otherwise been incurred.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Cloudbreak, Hawaii, LLC	6 acres, 3 Buildings (65,963 sq ft)	<ul style="list-style-type: none"> Lessee to provide no less than 118 beds for homeless Veterans and non-Veterans Priority placement for Veterans VA receives ongoing lease payments of 2% gross revenue 	2003	50 years

Outcomes	Description	Cumulative (2006-2012)	2012	2011
Revenue	Upfront Lease		\$0	\$0
	Ongoing Lease		\$39,765	\$27,784
Cost Avoidance	Avoided Building Maint. Cost	\$2,211,443	\$122,954	\$774,406
	Avoided Property Maint. Cost			\$3,202
	Avoided Cost of Bed Days of Care			\$1,793,354
Cost Savings	N/A			\$0
Enhanced Services	Value of New Services	25	\$1,907,819	\$1,718,019
	Value of New Services	78	\$1,645,676	\$1,746,416
	Value of New Services		\$0	\$0
VA Expense	N/A		\$0	\$0
	Fiscal Year		09	08
			\$6,002,020	\$6,063,180

Forms of consideration that directly affect VA's operating budget

"Not Applicable." Note that our reporting of each type of consideration, benefit, or expense means that many fields will read "N/A"

Value of new services to Veterans, VA employees, and/or the community

Any incremental expense incurred due to the EUL; negatively affects VA's operating budget

Direct Service to Veterans

Supportive Housing

BARBERS POINT, HAWAII

Transitional Housing



MOTIVATION: Barbers Point, Hawaii recognized an unmet need for supportive services, including housing for homeless Veterans throughout the community. This project leases the 6.00 acre Barbers Point property including three (3) buildings, to a private developer, and offers a total of 244 safe, supportive, and affordable housing beds: 146 permanent housing beds and 98 transitional housing beds.

Benefits to Veterans: This EUL provides beds to mentally ill, disabled, and single adult homeless Veterans on a priority basis. In addition, Veterans benefit from enhanced services provided by this project such as meals, transportation, educa-

tional classes, and training to residents.

Benefits to VA: VA receives consideration in the form of ongoing lease payments and avoided building, property, and bed days of care costs that would have otherwise been incurred.

Note: Per Diem expenses are now being included for FY 2014 and FY 2015 because the 98 transitional housing beds are part of a VA Grant and Per Diem program operated by the United States Veterans Initiative.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Cloudbreak, Hawaii, LLC	6 acres, 3 Buildings (65,963 sq. ft.)	<ul style="list-style-type: none"> Lessee to provide no less than 118 beds for homeless Veterans and non-Veterans Priority placement for Veterans VA receives ongoing lease payments of 2% gross revenue 	2003	50 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$177,793	\$11,631	\$11,615
Cost Avoidance	Avoided Building Maint. Costs	\$5,791,274	\$905,441	\$706,122
	Avoided Property Maint. Costs	\$32,493	\$5,832	\$4,190
	Avoided Cost of Bed Days of Care	\$21,846,976	\$4,294,851	\$3,750,637
Cost Savings	Rental Savings	\$104,190	\$34,926	\$34,944
Enhanced Services	Value of Veteran Units	\$20,847,566	\$3,858,079	\$3,526,031
	Value of Non-Veteran Units	\$12,230,208	\$0	\$332,048
	Value of Other Services	\$2,254,365	\$39,365	\$420,000
VA Expense	Per Diem Payments	-\$4,597,876	-\$1,549,556	-\$1,549,556
	Fiscal Year Total	\$58,686,991	\$7,600,569	\$7,236,031

Direct Service to Veterans

Supportive Housing

BATAVIA, NEW YORK

Transitional Housing



MOTIVATION: VA identified the need for transitional housing and accompanying services in the Western New York area, where many Veterans are homeless with multiple medical conditions. Through this EUL, the lessee rehabilitated “Building 1” on the property into an 18-bed, 11-unit transitional housing services facility for eligible Veterans and non-Veterans of the Western New York Health Care System, and remains responsible for the maintenance, repair, and operation of the project and property.

Benefits to Veterans: This project provides safe, supportive, and affordable housing to homeless Veterans on a priority basis. The property’s proximity to the Medical Center campus ensures easy access to treatment and services for Veterans to support recovery and improved life opportunities. In addition, Veterans benefit from enhanced services provided by the project.

Benefits to VA: In addition to ongoing lease payments, VA receives consideration from this project in the form of cost avoidance for building maintenance, property maintenance, and bed days of care that would have otherwise been incurred in the absence of this project.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Cazenovia Recovery Systems, Inc.	3.00 acres, 1 Building (7,195 sq. ft.)	<ul style="list-style-type: none"> VA receives ongoing lease payments Eligible Veterans will receive priority admission to the facility and priority receipt of supportive services offered within the facility 	2008	40 years, (Three options for 10 year extensions)

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$174,568	\$39,528	\$39,523
Cost Avoidance	Avoided Building Maint. Costs	\$107,232	\$14,388	\$13,211
	Avoided Property Maint. Costs	\$13,037	\$2,916	\$2,095
	Avoided Cost of Bed Days of Care	\$1,356,994	\$316,833	\$285,923
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$1,273,960	\$284,612	\$268,801
	Value of Non-Veteran Units	\$88,264	\$0	\$15,812
	Value of Other Services	\$0	\$0	\$0
VA Expense	Maintenance	-\$829,519	\$0	\$0
	Fiscal Year Total	\$2,184,536	\$658,277	\$625,365

Direct Service to Veterans

Supportive Housing

BATTLE CREEK, MICHIGAN

Transitional Housing



MOTIVATION: VA identified the need for transitional housing for homeless Veterans to support the Battle Creek VAMC's operations and address homeless Veteran concerns in the community. This EUL leases 4.95 acres of VAMC property for the lessee to finance, construct, operate, and maintain a transitional housing facility to provide 75 units of safe, affordable, drug and alcohol free housing and services to eligible Veterans and non-Veterans. An amendment for

Phase II of the EUL at Battle Creek resulted in the construction of 100 additional apartments, which were operational for all of FY 2015.

Benefits to Veterans: Veterans receive priority placement into the transitional housing facility, as well as supportive services including professional counseling, case management, and job training. In addition, the proximity of the facility to the VAMC campus ensures easy access to the treatment necessary to support the full recovery of the Veterans served.

Benefits to VA: This project results in cost avoidance to VA through reduced operating costs, including property maintenance and reduced reliance on inpatient and domiciliary resources. In addition, should the lessee be unable to provide priority placement for eligible Veterans, VA would receive rental payments until the eligible Veterans are placed in the facility.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Medallion Management, Inc.	4.95 acres	<ul style="list-style-type: none"> Priority placement for VA-referred Veterans VA receives payments if priority placement is unavailable 	2008 (Operations began: 2010)	50 years (Option of 25 year extension)

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$14,345	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$21,512	\$4,811	\$3,456
	Avoided Cost of Bed Days of Care	\$10,418,227	\$3,009,916	\$2,909,687
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$9,724,542	\$2,703,818	\$2,735,441
	Value of Non-Veteran Units	\$94,871	\$63,247	\$31,624
	Value of Other Services	\$0	\$0	\$0
VA Expense	Third Party Reports – Land Survey, Appraisal	-\$6,200	\$0	\$0
	Fiscal Year Total	\$20,267,296	\$5,781,792	\$5,680,208

Direct Service to Veterans

Supportive Housing

BEDFORD, MASSACHUSETTS

Permanent Housing



MOTIVATION: Bedford, MA recognized the acute need for safe, affordable housing for the homeless Veteran population in greater Boston, where the only affordable housing available is often in unsafe areas where alcohol and drug abuse are widespread, which is unsuitable for Veterans who are in recovery and need a supportive living arrangement. Through this EUL, the lessee rehabilitated “Building 5” on the leased property into a 60-unit Single Room Occupancy (SRO) to provide permanent housing to homeless Veterans in the community.

Benefits to Veterans: This project provides safe, supportive, and affordable housing to mentally ill, disabled, and single adult homeless Veterans. All services offered are exclusive to Veterans.

Benefits to VA: The SRO facility provides revenue, and allows VA to avoid costs associated with building maintenance, property maintenance, and outpatient and domiciliary resources that otherwise would have been utilized in the absence of this project.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Vietnam Veterans Workshop, Inc.	1.00 acre, 1 Building (23,686 sq. ft.)	<ul style="list-style-type: none"> 100% priority placement for eligible Veterans into all services offered VA receives ongoing lease payments 	2004 (Operations began: 2008)	55 years (Option of 20 year extension)

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$908,095	\$92,140	\$222,525
Cost Avoidance	Avoided Building Maint. Costs	\$1,149,358	\$112,358	\$131,562
	Avoided Property Maint. Costs	\$5,416	\$972	\$698
	Avoided Cost of Bed Days of Care	\$6,203,090	\$915,296	\$941,864
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$5,899,203	\$822,214	\$885,461
	Value of Non-Veteran Units	\$902,718	\$126,494	\$63,247
	Value of Other Services	\$0	\$0	\$0
VA Expense	Non-recurring Maintenance	-\$22,000	\$0	\$0
	Fiscal Year Total	\$15,045,879	\$2,069,474	\$2,245,357

Direct Service to Veterans

Supportive Housing

BUTLER, PENNSYLVANIA

Transitional Housing



MOTIVATION: Butler, PA, recognized the unmet need for supportive services and affordable housing for Veterans in the Butler, VA community. Through this EUL, the lessee constructed a two-story addition to “Building 5” (Deshon Place) on the VAMC campus, expanding the VAMC’s existing transitional housing program by 10 single-occupancy units for homeless Veterans and other citizens.

Benefits to Veterans: This project provides safe, supportive, and affordable housing to mentally ill, disabled, and single adult homeless Veterans, who receive priority placement into all of the SRO units and services offered. If there are no

Veterans referred or on the waiting list, the unit could be offered to a non-Veteran. The proximity to the Medical Center campus ensures easy access to treatment and services that support recovery and improved life opportunities for the Veterans served.

Benefits to VA: This project allows VA to avoid costs associated with building maintenance, property maintenance, outpatient services, and domiciliary resources that otherwise would have been utilized in the absence of this project.

Terms	Lessee	Property	Key Terms	Awarded	Term
	County of Butler, Pennsylvania	0.26 acres, 1 Building (8,688 sq. ft.), 10 Units	<ul style="list-style-type: none"> Priority placement for VA-referred Veterans Addition of 10 single-occupancy units for a total of 20 units 	2007 (Operations began: 2010)	35 years (Opportunity for 20 year extension)

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$327,205	\$35,863	\$41,481
	Avoided Property Maint. Costs	\$1,300	\$253	\$182
	Avoided Cost of Bed Days of Care	\$743,041	\$70,407	\$84,095
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$704,143	\$63,247	\$79,059
	Value of Non-Veteran Units	\$1,071,071	\$252,989	\$237,177
	Value of Other Services	\$114,130	\$43,870	\$33,120
VA Expense	Maintenance	-\$7,500	-\$1,500	-\$6,000
	Fiscal Year Total	\$2,953,390	\$465,129	\$469,113

Direct Service to Veterans

Supportive Housing

CANANDAIGUA, NEW YORK

Permanent and Transitional Housing



MOTIVATION: The Cadence Square EUL project at the Canandaigua VA Medical Center is delivering 33 units (48 beds) of permanent/transitional housing for homeless and at-risk Veterans and their families. Through this EUL, the lessee financed, renovated, constructed, and now operates a transitional and permanent housing facility on 1.90 acres of property, providing supportive services that guide Veteran residents toward attaining long-term independence and self-sufficiency.

Benefits to Veterans: This project offers eligible Veterans priority placement into affordable, safe, and substance-free housing. Veterans also receive an array of supportive services. The consolidation and use of VAMC land enables services and VA personnel to be centralized, which result in efficiencies and improved access to health care services.

Benefits to VA: The EUL allows VA to avoid costs associated with maintaining the leased property. In addition, this project will result in significant cost avoidance to VA by reducing reliance on community residences and hospitalization of Veterans.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Cazenovia Recovery Systems, Inc.	1.90 acres, 1 Building (41,100 sq. ft.)	<ul style="list-style-type: none"> VA receives cost avoidance Eligible Veterans receive priority placement for all services offered No less than 33 tenant units and associated parking provided 	2012 (Operations began: Q1 FY 2014)	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$147,923	\$74,969	\$72,954
	Avoided Property Maint. Costs	\$3,173	\$1,847	\$1,327
	Avoided Cost of Bed Days of Care	\$1,208,644	\$704,074	\$504,570
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$1,106,826	\$632,472	\$474,354
	Value of Non-Veteran Units	\$252,989	\$47,435	\$205,553
	Value of Other Services	\$0	\$0	\$0
VA Expense	Per Diem Payments	-\$438,255	-\$58,433	-\$379,823
	Fiscal Year Total	\$2,281,300	\$1,402,364	\$878,936

Direct Service to Veterans

Supportive Housing

DAYTON, OHIO

Transitional Housing – Building 400



MOTIVATION: VA realized a need for transitional housing and related “wrap-around” supportive services in the Dayton community. Through this EUL, the lessee renovated, operates, and maintains “Building 400” on the 1.50 acres of property leased from the Dayton VAMC, providing 50 units of transitional housing beds and related supportive services to eligible Veterans and non-Veterans.

Benefits to Veterans: This project provides safe, supportive, drug and alcohol free housing and supportive services to Veterans, who receive 100% priority placement. The proximity of the facility to the Medical Center campus ensures easy

access to treatment and services necessary to support recovery and improve life opportunities for the Veterans served.

Benefits to VA: The EUL allows VA to avoid costs associated with building maintenance, property maintenance, outpatient services, and domiciliary resources that otherwise would have been utilized in the absence of this project. In addition, VA receives income consideration from ongoing lease payments.

Note: Previous Consideration Reports understated Per Diem Payments made by VA. These figures have been corrected and the report now reflects the full VA Expense impact of the EUL.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Volunteers of America of Greater Ohio	1.50 acres, 1 Building (39,750 sq. ft.)	<ul style="list-style-type: none"> VA receives ongoing lease payments Eligible Veterans receive priority placement for all services offered No less than 50 units of transitional housing provided 	2008	30 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$36,545	\$5,355	\$5,355
Cost Avoidance	Avoided Building Maint. Costs	\$1,003,365	\$145,755	\$141,024
	Avoided Property Maint. Costs	\$6,583	\$1,458	\$1,047
	Avoided Cost of Bed Days of Care	\$4,720,125	\$880,092	\$840,950
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$4,438,035	\$790,590	\$790,590
	Value of Non-Veteran Units	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	Per Diem Payments	-\$4,440,545	-\$790,590	-\$790,590
	Capital Contribution	-\$477,256	\$0	\$0
	Fiscal Year Total	\$5,286,852	\$1,032,660	\$988,375

Direct Service to Veterans

Supportive Housing

DAYTON, OHIO

Transitional Housing – Building 402



MOTIVATION: The Dayton VAMC recognized an unmet need for safe, clean, and affordable housing opportunities in the area for homeless Veterans. Through this EUL, Ohio Avenue Commons, LLC (OAC) renovated, operates, and maintains “Building 402” of the property, providing 27 units of transitional housing and related supportive services for eligible Veterans and non-Veterans.

Benefits to Veterans: This project provides safe, supportive, and affordable housing to mentally ill, disabled, and single adult homeless Veterans, who receive 100 percent priority placement into the facility and any services and programs offered.

The proximity of the facility to the Medical Center campus ensures easy access to treatment and services that support recovery and improve life opportunities for the Veterans served. In addition, other services such as life skills training, first aid, and clothing are offered.

Benefits to VA: Besides providing ongoing lease payments, this EUL allows VA to avoid costs associated with building maintenance, property maintenance, outpatient services, and domiciliary resources that otherwise would have been utilized in the absence of this project.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Ohio Avenue Commons, LLC	0.60 acres, 1 Building (23,060 sq. ft.)	<ul style="list-style-type: none"> VA receives annual ongoing lease payments Eligible Veterans receive priority placement for all services offered No less than 27 units of transitional housing provided 	2007 <i>(Operations began: 2008)</i>	65 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$41,842	\$5,794	\$5,794
Cost Avoidance	Avoided Building Maint. Costs	\$695,303	\$84,556	\$81,811
	Avoided Property Maint. Costs	\$2,999	\$583	\$419
	Avoided Cost of Bed Days of Care	\$472,012	\$88,009	\$84,095
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$443,804	\$79,059	\$79,059
	Value of Non-Veteran Units	\$2,468,219	\$347,860	\$347,860
	Value of Other Services	\$510,026	\$141,564	\$134,618
VA Expense	Maintenance	-\$1,824	\$0	\$0
	Fiscal Year Total	\$4,632,380	\$747,425	\$733,656

Direct Service to Veterans

Supportive Housing

DAYTON, OHIO

Permanent Housing – Building 412



MOTIVATION: Prior to the execution of this project, the deteriorating physical condition of “Building 412” on the Dayton VAMC campus jeopardized the residential housing services provided to homeless adults diagnosed with substance abuse and/or mental illness, made available via short-term 3-year out-lease of the building. This EUL provided VA the opportunity to out-lease the property for a long-term period, obtain necessary building improvements and renovations, and continue to offer 34 housing units to homeless Veterans and non-Veterans in the community.

Benefits to Veterans: This project provides safe and affordable permanent housing to Veterans, who receive priority placement into the facility. The proximity of the facility to the Medical Center campus ensures easy access to treatment and services necessary to support recovery and improve life opportunities for the Veterans served. In addition, other services such as life skills training, first aid, and clothing are offered.

Benefits to VA: The EUL allows VA to avoid costs associated with building maintenance, property maintenance, outpatient services, and domiciliary resources that otherwise would have been utilized in the absence of this project. In addition, VA receives income consideration from ongoing lease payments.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Miami Valley Housing Opportunities	2.20 acres, 1 Building (46,567 sq. ft.)	<ul style="list-style-type: none"> VA receives annual ongoing lease payments Eligible Veterans receive priority placement for all services offered 	2004	50 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$412,351	\$44,163	\$44,162
Cost Avoidance	Avoided Building Maint. Costs	\$1,636,608	\$170,752	\$165,209
	Avoided Property Maint. Costs	\$11,914	\$2,138	\$1,536
	Avoided Cost of Bed Days of Care	\$1,860,510	\$211,222	\$235,466
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$1,799,716	\$189,742	\$221,365
	Value of Non-Veteran Units	\$2,809,482	\$347,860	\$316,236
	Value of Other Services	\$1,586,105	\$169,016	\$177,716
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$10,116,686	\$1,134,892	\$1,161,690

Direct Service to Veterans

Supportive Housing

DAYTON, OHIO (I)

Permanent Senior Supportive Housing—Building 415



MOTIVATION: Under this project, the lessee, Lyons Place II Limited Partnership, financed, developed, and maintains an assisted living facility of at least 55 tenant units and 59 associated parking spaces located within the Dayton, OH VAMC. This EUL provides affordable, safe, substance-free senior supportive housing and supportive quality-of-life services to eligible senior Veterans and non-Veterans, and their families of the Dayton community.

Benefits to Veterans: Eligible Veterans will receive priority admission into the Facility and priority receipt of the supportive services offered within the Facility. In addition, this Facility will increase availability of affordable senior supportive housing for eligible senior Veterans and non-Veterans.

Benefits to VA: This project will result in significant cost avoidance to VA by reducing reliance upon inpatient and domiciliary resources that may otherwise have been utilized in the absence of this project. In addition, the project permits more VA resources to be directed toward direct Veteran care.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Lyons Place II Limited Partnership	6 acres, 1 Building (55,561 sq ft)	<ul style="list-style-type: none"> VA receives cost avoidance Eligible Veterans receive priority placement into the Facility and any services and programs offered therein. No less than 55 tenant units and 59 associated parking units provided 	2013 <i>(Operations began: 2015)</i>	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	<i>Lease became operational in April 2015.</i>
	Ongoing Lease Payments	\$0	\$0	
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	
	Avoided Property Maint. Costs	\$5,832	\$5,832	
	Avoided Cost of Bed Days of Care	\$338,836	\$338,836	
Cost Savings	N/A	\$0	\$0	
Enhanced Services	Value of Veteran Units	\$304,377	\$304,377	
	Value of Non-Veteran Units	\$130,447	\$130,447	
	Value of Other Services	\$0	\$0	
VA Expense	N/A	\$0	\$0	
	Capital Contribution	\$0	\$0	
	Fiscal Year Total	\$779,492	\$779,492	

FORT SNELLING, MINNESOTA

Permanent Housing Facility

Direct Service to Veterans

Supportive Housing



MOTIVATION: The CBVA Minneapolis Limited Partnership EUL project at the Fort Snelling Upper Post VAMC is delivering 58 tenant units and 45 associated parking spaces for the purpose of providing supportive housing and services to eligible homeless and disabled Veterans. Through this EUL, the lessee financed, designed, developed, constructed, operated, and maintains a housing facility on 5.76 acres of property, providing permanent residences and supportive services to eligible Veterans and non-Veterans of the Minneapolis—St. Paul, Minnesota community.

Benefits to Veterans: Eligible Veterans will receive priority admission into the Facility and priority receipt of the supportive services offered within the Facility. The consolidation and use of VAMC land enables residents to benefit from proximity to VA services, which result in improved access to health care services.

Benefits to VA: The EUL allows VA to avoid costs associated with maintaining the leased property, and additionally allows more VA resources to be applied toward direct Veteran care.

Terms	Lessee	Property	Key Terms	Awarded	Term
	CBVA Minneapolis Limited Partnership	5.76 acres	<ul style="list-style-type: none"> VA receives cost avoidance Eligible Veterans receive priority placement into the Facility and any services and programs offered therein. No less than 58 tenant units and 45 associated parking units provided 	2011 <i>(Operations began: 2015)</i>	50 years <i>(Option of 25 year extension)</i>

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	<i>Lease became operational in January 2015.</i>
	Ongoing Lease Payments	\$0	\$0	
Cost Avoidance	Avoided Building Maint. Costs	\$290,836	\$290,836	
	Avoided Property Maint. Costs	\$5,599	\$5,599	
	Avoided Cost of Bed Days of Care	\$151,376	\$151,376	
Cost Savings	N/A	\$0	\$0	
Enhanced Services	Value of Veteran Units	\$135,981	\$135,981	
	Value of Non-Veteran Units	\$0	\$0	
	Value of Other Services	\$0	\$0	
VA Expense	N/A	\$0	\$0	
	Capital Contribution	-\$788,090	-\$788,090	
	Fiscal Year Total	-\$204,298	-\$204,298	

Direct Service to Veterans

Supportive Housing

HINES, ILLINOIS

Transitional Housing – Building 14



MOTIVATION: The Edward Hines, Jr. VA Hospital recognized an unmet need for transitional housing for Veterans and other residents in the Hines, IL community. This EUL rehabilitated “Building 14”, a previously vacant building on the VAMC campus, into a 42-unit residential transitional housing facility.

Benefits to Veterans: Homeless and formally homeless Veterans receive priority placement into 40 units and associated services of the transitional housing facility. The proximity of the facility to the Medical Center campus ensures easy access to treatment and the services necessary to support recovery. In addition, other services such as a work program are offered by the lessee.

Benefits to VA: This EUL is expected to reduce VA operating costs by transferring the maintenance of “Building 14” and the associated property to the lessee. VA also avoids costs associated with outpatient and domiciliary resources that otherwise would have been utilized in the absence of the project, and receives income consideration from ongoing lease payments.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Shelters for the Homeless and Cooke’s Manor, LLC	0.50 acres, 1 Building (18,702 sq. ft.)	<ul style="list-style-type: none"> Veterans receive priority placement for 40 of the 42 units VA receives annual ongoing lease payments 	2004 <i>(Operations began: 2006)</i>	32 years

Outcomes	Description	Cumulative (2006 – 2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$257,734	\$46,833	\$46,834
Cost Avoidance	Avoided Building Maint. Costs	\$951,656	\$119,367	\$91,437
	Avoided Property Maint. Costs	\$2,708	\$486	\$349
	Avoided Cost of Bed Days of Care	\$5,187,130	\$642,467	\$571,846
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$5,031,474	\$577,131	\$537,601
	Value of Non-Veteran Units	\$598,994	\$55,341	\$94,871
	Value of Other Services	\$126,720	\$0	\$0
VA Expense	Per Diem Payments	-\$5,465,271	-\$646,864	-\$646,722
	Fiscal Year Total	\$6,691,146	\$794,761	\$696,216

Direct Service to Veterans

Supportive Housing

HINES, ILLINOIS

Permanent Housing Facility



MOTIVATION: The Hines Veterans Residences Limited Partnership EUL project at the Edward Hines Jr. VA Hospital is delivering 72 tenant units and 36 associated parking spaces for the purpose of providing housing for homeless and disabled Veterans within the Hines community. Through this EUL, the lessee financed, designed, developed, constructed, operated, and maintains a housing facility on 4.66 acres of property, providing permanent residences and supportive services to eligible Veterans and non-Veterans.

Benefits to Veterans: This project offers eligible homeless and at-risk of homelessness Veterans priority placement into residential housing, providing private residences with numerous amenities to enhance and extend independence and quality of life. The consolidation and use of VAMC land enables residents to benefit from proximity to VA services, which result in improved access to health care services.

Benefits to VA: The EUL allows VA to avoid costs associated with maintaining the leased property, and additionally allows more VA resources to be applied toward direct Veteran care.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Hines Veterans Residences Limited Partnership	4.6551 acres, 1 Building (63,000 sq ft)	<ul style="list-style-type: none"> VA receives cost avoidance Eligible Veterans receive priority placement into the Facility and any services and programs offered therein. No less than 72 tenant units and 36 associated parking units provided 	2013 <i>(Operations began: 2015)</i>	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	<i>Lease became operational in July 2015.</i>
	Ongoing Lease Payments	\$0	\$0	
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	
	Avoided Property Maint. Costs	\$4,525	\$4,525	
	Avoided Cost of Bed Days of Care	\$206,822	\$206,822	
Cost Savings	N/A	\$0	\$0	
Enhanced Services	Value of Veteran Units	\$185,789	\$185,789	
	Value of Non-Veteran Units	\$98,824	\$98,824	
	Value of Other Services	\$0	\$0	
VA Expense	N/A	\$0	\$0	
	Capital Contribution	-\$2,400,000	-\$2,400,000	
	Fiscal Year Total	-\$1,904,041	-\$1,904,041	

Direct Service to Veterans

Supportive Housing

LEAVENWORTH, KANSAS

Mixed Housing



MOTIVATION: Before the execution of this project, the Dwight D. Eisenhower VAMC campus contained 38 vacant and/or underused historical buildings of aging infrastructure. VA entered into this EUL to reuse, redevelop, and renovate the property for the purpose of providing affordable senior housing, long term care, and transitional housing.

Benefits to Veterans: This project offers a unique opportunity for Veterans, who receive priority placement, to live and receive care on the VAMC campus in a “life-care” community setting.

Benefits to VA: This EUL allows for the transfer of the costs of building and property maintenance and compliance with National Historic Preservation guidelines to a private partner. VA also avoids costs associated with domiciliary resources that otherwise would have been utilized in absence of the project.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Eisenhower Ridge Association	50.00 acres, 38 Buildings (547,882 sq. ft.)	<ul style="list-style-type: none"> Lessee to redevelop, renovate, and reuse the facilities to operate affordable transitional and senior housing VA allowed continued use of certain buildings 	2005 <i>(Operations began: 2006)</i>	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$10,407,551	\$1,417,398	\$1,013,582
	Avoided Property Maint. Costs	\$270,777	\$48,598	\$34,914
	Avoided Cost of Bed Days of Care	\$7,171,742	\$1,588,567	\$1,463,253
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$6,831,566	\$1,427,015	\$1,375,627
	Value of Non-Veteran Units	\$986,628	\$59,294	\$110,683
	Value of Other Services	\$0	\$0	\$0
VA Expense	Renovations, Utilities	-\$22,993	\$0	\$0
	Fiscal Year Total	\$25,645,272	\$4,540,873	\$3,998,058

Direct Service to Veterans

Supportive Housing

LYONS, NEW JERSEY

Permanent Housing Facility



MOTIVATION Lyons, NJ has a demonstrated need for permanent supportive housing services in the local community for Veterans, at-risk Veterans, and non-Veterans. Under this EUL, the lessee is to finance, develop, construct, operate, and maintain a permanent supportive housing facility of at least 61 tenant units and 70 parking spaces. The facility is centrally located on the VAMC campus.

Benefits to Veterans: Eligible Veterans receive priority placement into affordable, safe and substance free housing and receive supportive services.

Benefits to VA: VA avoids the cost of maintaining the leased property. In addition,

this project will result in significant cost avoidance to VA associated with domiciliary resources that otherwise would have been utilized in absence of the project.

Note: Fiscal Year 2014 Consideration Report includes a one-time, upfront rent payment made to the Department at the time of financial closing in 2012.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Valley Brook Village I LLC,	12.88 acres	<ul style="list-style-type: none"> Lessee is responsible for the coordination of client services across the consortium of health and social service organizations of which Lyons VAMC is a part 61 beds are designated as Veteran preferential 	2012 (<i>Operations began: Q4 FY 2013</i>)	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$15,000	\$0	\$15,000
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$14,036	\$12,519	\$749
	Avoided Cost of Bed Days of Care	\$2,099,672	\$1,073,713	\$1,025,959
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$1,929,040	\$964,520	\$964,520
	Value of Non-Veteran Units	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	Capital Contribution	-\$4,000,000	\$0	\$0
	Fiscal Year Total	\$57,747	\$2,050,751	\$2,006,228

Direct Service to Veterans

Supportive Housing

MINNEAPOLIS, MINNESOTA

Permanent Housing



MOTIVATION: A 2001 statewide survey found that there were approximately 3,413 homeless Veterans in the metro area of the Twin Cities, Minnesota, an estimated 45 percent of which were clinically diagnosed with a serious mental health disorder and 52 percent of which considered themselves to be chemically dependent. Under this EUL, the lessee constructed two (2) new buildings and renovated three (3) existing VA duplexes to provide 140 units of affordable, safe, drug and alcohol free housing and related services to Veterans in the Twin Cities area. In addition, the lease provides for the construction of associated parking adequate

to meet the needs of the staff and occupants of the facility and the renovation of a building for administrative and community use.

Benefits to Veterans: This EUL provides access to safe, supportive, and affordable housing, allowing Veterans an opportunity to focus on rehabilitation from chronic and debilitating conditions. Veterans receive priority placement into 51 percent of the total units and benefit from enhanced services associated with the project.

Benefits to VA: VA achieves cost avoidance related to building maintenance, property maintenance, and bed days of care, and saves on rental costs for office and storage space received at no cost in this lease.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Hennepin County Housing and Re-development Authority (HCHRA)	4.34 acres, 4 Buildings (3 residential duplexes, 1 administration) (20,253 sq. ft.)	<ul style="list-style-type: none"> Priority placement for Veterans in 51% of 140 units Lump sum payment \$300,000 in 2005 Office and Storage for VA's exclusive use 	2005 <i>(Operation began: August 2006)</i>	60 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$811,843	\$102,683	\$105,721
	Avoided Property Maint. Costs	\$23,503	\$4,218	\$3,031
	Avoided Cost of Bed Days of Care	\$11,654,840	\$1,749,917	\$1,715,538
Cost Savings	Rental Savings	\$219,998	\$23,508	\$23,520
Enhanced Services	Value of Veteran Units	\$11,209,673	\$1,571,956	\$1,612,804
	Value of Non-Veteran Units	\$6,853,253	\$641,696	\$553,413
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$30,773,111	\$4,093,978	\$4,014,026

Direct Service to Veterans

Supportive Housing

NEWINGTON, CONNECTICUT (I)

Permanent Housing Facility



MOTIVATION: Newington, CT has a demonstrated need for permanent supportive housing services in the local community for Veterans, at-risk Veterans and non-Veterans. Under this EUL, 11.2 acres of land and improvements were leased to Victory Gardens Housing LLC. Buildings 13, 27, 31, and 43 were demolished and building 5 was renovated into twenty-four (24) residential units. The selected developer financed, designed, developed, constructed, operates and maintains the permanent supportive rental housing community consisting of 74 units, with 37 of the units having priority occupancy for homeless Veterans and Veterans at risk of being homeless and the remaining units having priority occupancy for low income Veterans. Additionally this EUL required the Lessee to develop 154 parking spaces associated with the facility.

Benefits to Veterans: Eligible Veterans receive priority placement into affordable, safe and substance free housing and receive supportive services.

Benefits to VA: VA avoids the cost of maintaining the leased buildings and property. In addition, this project will result in significant cost avoidance to VA associated with domiciliary resources that otherwise would have been utilized in absence of the project.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Victory Gardens Housing LLC	11.232 acres	<ul style="list-style-type: none"> Veterans receive priority placement for 37 of the 74 units VA to receive 24 parking spaces for exclusive VA use adjacent to the EUL property 	2012 (<i>Operations began: Q4 FY 2013</i>)	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$987,934	\$290,283	\$279,996
	Avoided Property Maint. Costs	\$26,790	\$10,917	\$7,843
	Avoided Cost of Bed Days of Care	\$2,732,084	\$1,302,537	\$1,244,606
Cost Savings	Parking	\$39,345	\$13,189	\$13,196
Enhanced Services	Value of Veteran Units	\$2,514,747	\$1,170,073	\$1,170,073
	Value of Non-Veteran Units	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	Capital Contribution	-\$4,600,000	\$0	\$0
	Fiscal Year Total	\$1,700,899	\$2,786,999	\$2,715,714

Direct Service to Veterans

Supportive Housing

ROSEBURG, OREGON – Orchard Knoll

Transitional Housing



MOTIVATION: The Roseburg, Oregon VAMC realized a need for transitional housing units in the community; a single-day survey of the campus indicated that 32 percent of patients if discharged that day, would be homeless, about 83 patients per year. Through this EUL project, VA leased property on the VAMC campus for the construction of a SRO facility by the lessee, obtaining 63 affordable and transitional housing beds for homeless individuals in the Oregon area.

Benefits to Veterans: Veterans must occupy at least 50 percent of the total units in the facility, and benefit from its close proximity to the VAMC campus.

Benefits to VA: By reducing the length of homeless Veterans' stays at the VAMC, the project reduces costs associated with in-patient services that otherwise would have been utilized in the absence of this project. In addition, VA avoids the cost of maintaining the property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Housing Authority of Douglas County, OR	1.15 acres	<ul style="list-style-type: none"> 63-bed facility that provides transitional housing and supportive services 50% of beds designated as Veterans preferential 	2000	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$6,228	\$1,118	\$803
	Avoided Cost of Bed Days of Care	\$4,925,838	\$589,662	\$487,751
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$4,771,609	\$529,695	\$458,542
	Value of Non-Veteran Units	\$3,768,964	\$466,448	\$537,601
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$13,472,639	\$1,586,923	\$1,484,697

Direct Service to Veterans

Supportive Housing

ROSEBURG, OREGON – Eagle Landing

Permanent and Transitional Housing



MOTIVATION: The Eagle Landing development at the Roseburg, Oregon VAMC realized a need for permanent supportive housing in the local community for Veterans. Through this EUL project, the lessee has financed, developed, constructed, operated, and maintained a permanent housing facility of 54 tenant units and one managers unit for Veterans.

Benefits to Veterans: Eligible Veterans receive priority placement into affordable and safe housing with supportive services. Services include free haircuts two days every month, Alcoholics Anonymous meetings, onsite assistance from an Oregon Employment Services Veteran Representative, and walk, ride, and/or run groups.

Benefits to VA: By reducing reliance on domiciliary resources, the project lowers costs of care that would have otherwise been utilized in the absence of this project. In addition, VA avoids the cost of maintaining the leased property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Eagle Landing Associates LLC	4.76 acres	<ul style="list-style-type: none"> Facility of 54 tenant units and one managers unit Veterans receive no less than 50 parking spaces 	2012 (<i>Operations began: Q1 FY2014</i>)	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$15,533	\$9,039	\$6,494
	Avoided Cost of Bed Days of Care	\$1,858,726	\$950,500	\$908,226
Cost Savings	N/A	\$20,400	\$10,200	\$10,200
Enhanced Services	Value of Veteran Units	\$1,707,674	\$853,837	\$853,837
	Value of Non-Veteran Units	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$3,602,333	\$1,823,576	\$1,778,757

Direct Service to Veterans

Supportive Housing

SALT LAKE CITY, UTAH

Transitional Housing



MOTIVATION: Salt Lake City had a demonstrated need for transitional and supportive housing services in the local community for both Veterans and non-Veterans alike. Under this EUL, the lessee is to finance, develop, construct, operate, and maintain a transitional housing facility of at least 72 tenant units and not less than 14 new associated parking spaces. In addition, the consolidation and use of VAMC land enables services and VA personnel to be centralized on the VAMC campus in Salt Lake City.

Benefits to Veterans: Eligible Veterans receive priority placement into affordable, safe, and substance free housing. Supportive services are also included as additional benefits to Veterans.

Benefits to VA: VA avoids the cost of maintaining the leased property. In addition, this project will result in significant cost avoidance to VA by reducing reliance on domiciliary resources.

Note: The FY 2014 Consideration Report understated the Value of Veteran and Non-Veteran Units. These figures have been corrected and the report now reflects the full Enhanced Services impact of the EUL.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Housing Authority of Sat Lake City	0.92 acres	<ul style="list-style-type: none"> Eligible Veterans receive 100% priority placement into facility and associated services Lessee reimburses VA for utility and ancillary services 	2011 (Operational in Q3 FY 2013)	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$2,686	\$897	\$645
	Avoided Cost of Bed Days of Care	\$2,454,619	\$985,703	\$1,177,330
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$2,106,988	\$885,461	\$1,106,826
	Value of Non-Veteran Units	\$628,716	\$252,989	\$31,624
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$5,193,010	\$2,125,050	\$2,316,424

Direct Service to Veterans

Supportive Housing

SEPULVEDA, CALIFORNIA

Permanent Housing – Building 4



MOTIVATION: With an estimated 50,000 homeless Veterans per year, VA was able to aid less than 10 percent of those in need in the Sepulveda, California community prior to this EUL. Through this project, VA leases property located on the Sepulveda Ambulatory Care Center (SACC) campus, including “Building 4,” to the lessee, who is renovating and will operate it as a 73-unit transitional housing facility for safe and affordable supportive homeless housing.

Benefits to Veterans: Veterans will receive priority placement into all 73 transitional housing units and all services offered, including professional counseling, case management, and crisis management services.

Benefits to VA: VA avoids costs related to the maintenance of the building and property associated with the project.

Note: The FY 2014 Consideration Report understated the Avoided Cost of Bed Days of Care and Value of Veteran Units. These figures have been corrected and the report now reflects the full Cost Savings and Cost Avoidance impact of the EUL.

Terms	Lessee	Property	Key Terms	Awarded	Term
	New Directions Sepulveda I.L.P.	1.40 acres, 1 Building (79,389 sq. ft.)	<ul style="list-style-type: none"> Priority placement for VA-referred Veterans Counseling, case management, and crisis management provided to Veteran tenants VA receives 10% cash from film making activities. 	2007 (Operational in 2013)	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$3,578,332	\$478,901	\$508,508
	Avoided Property Maint. Costs	\$6,682	\$1,361	\$978
	Avoided Cost of Bed Days of Care	\$2,725,339	\$1,267,333	\$1,210,968
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$2,510,125	\$1,138,450	\$1,138,450
	Value of Non-Veteran Units	\$42,057	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	Capital Contribution	-\$6,000,000	\$0	\$0
	Fiscal Year Total	\$2,862,535	\$2,886,044	\$2,858,903

Direct Service to Veterans

Supportive Housing

SEPULVEDA, CALIFORNIA

Permanent Housing – Building 5



MOTIVATION: With an estimated 50,000 homeless Veterans per year, VA was able to aid less than 10 percent of those in need in the Sepulveda, California community prior to this EUL. Through this project, VA leases property located on the SACC campus, including “Building 5” to the lessee, who is renovating and will operate it as a 76-unit transitional housing facility for safe and affordable supportive homeless housing.

Benefits to Veterans: Veterans will receive priority placement into all 76 transitional housing units and all services offered, including professional counseling, case management, and crisis management services.

Benefits to VA: VA avoids costs related to the maintenance of the building and property associated with the project.

Note: The FY 2014 Consideration Report understated the Avoided Cost of Bed Days of Care and Value of Veteran Units. These figures have been corrected and the report now reflects the full Cost Savings and Cost Avoidance impact of the EUL.

Terms	Lessee	Property	Key Terms	Awarded	Term
	New Directions Sepulveda II L.P.	1.04 acres, 1 Building (77,310 sq. ft.)	<ul style="list-style-type: none"> ▪ Priority placement for VA-referred Veterans ▪ Counseling, case management, and crisis management provided to Veteran tenants ▪ VA receives 10% cash from film making activities 	2007 (Operational in 2013)	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$3,484,624	\$466,360	\$495,191
	Avoided Property Maint. Costs	\$4,964	\$1,011	\$726
	Avoided Cost of Bed Days of Care	\$2,828,601	\$1,320,139	\$1,261,425
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$2,604,996	\$1,185,885	\$1,185,885
	Value of Non-Veteran Units	\$53,527	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	Capital Contribution	-\$4,000,000	\$0	\$0
	Fiscal Year Total	\$4,976,713	\$2,973,394	\$2,943,227

Direct Service to Veterans

Supportive Housing

ST. CLOUD, MINNESOTA

Permanent Housing



MOTIVATION: VA recognized a need for additional affordable housing options in the city of St. Cloud, Minnesota, where a significant portion of the Veteran community is homeless. Through this EUL, the St. Cloud Housing & Redevelopment Authority financed, constructed, operates and maintains a safe and affordable Housing Complex of 61 apartment units, as well as associated parking, on the St. Cloud VAMC campus.

Benefits to Veterans: This EUL provides safe and affordable housing options to homeless Veterans, who receive priority placement into 51 percent of the housing units. In addition, Veterans benefit from the Complex's close proximity to the VAMC campus.

Benefits to VA: This project allows VA significant avoided costs related to bed days of care by reducing reliance on domiciliary resources, as well as property maintenance.

Terms	Lessee	Property	Key Terms	Awarded	Term
	St. Cloud Housing & Redevelopment Authority	5.62 acres	<ul style="list-style-type: none"> Veterans to receive 51% priority placement 	2005 (Operation began: 2006)	50 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$30,435	\$5,462	\$3,924
	Avoided Cost of Bed Days of Care	\$4,032,689	\$572,060	\$521,389
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$3,886,140	\$513,884	\$490,166
	Value of Non-Veteran Units	\$4,383,303	\$450,636	\$474,354
	Value of Other Services	\$0	\$0	\$0
VA Expense	Third Party Reports – City Waste Water Testing	-\$1,927	-\$368	-\$359
	Fiscal Year Total	\$12,330,641	\$1,541,674	\$1,489,474

Direct Service to Veterans

Supportive Housing

TUSCALOOSA, ALABAMA – Valor Grove

Permanent Housing Facility



MOTIVATION: The Valor Grove, Ltd. EUL project at the Tuscaloosa, AL VAMC is delivering 50 tenant units and 80 associated parking spaces for the purpose of providing housing and ancillary services to homeless Veterans in the Tuscaloosa community. Through this EUL, the lessee developed, operates, and maintains the housing facility on 3.64 acres of property, providing permanent residences and supportive educational services to eligible Veterans.

Benefits to Veterans: Eligible Veterans receive priority placement into affordable and safe housing with supportive services, including access to workshops, seminars, and classes offered as in-kind services for Adult Education, Parenting, Fatherhood, Healthy Relationships, and Career Development.

Benefits to VA: By reducing reliance on domiciliary resources, the project lowers costs of care that would have otherwise been utilized by VA. In addition, VA avoids the cost of maintaining the leased property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Valor Grove, Ltd.	3.64 acres	<ul style="list-style-type: none"> ▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement into the Facility and any services and programs offered therein. ▪ No less than 50 tenant units and 80 associated parking units provided 	2013 (Operation began: 2014)	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	Lease became operational in November 2014.
	Ongoing Lease Payments	\$0	\$0	
Cost Avoidance	Avoided Building Maint. Costs	\$154,598	\$154,598	
	Avoided Property Maint. Costs	\$3,538	\$3,538	
	Avoided Cost of Bed Days of Care	\$651,268	\$651,268	
Cost Savings	N/A	\$0	\$0	
Enhanced Services	Value of Veteran Units	\$585,037	\$585,037	
	Value of Non-Veteran Units	\$205,553	\$205,553	
	Value of Other Services	\$0	\$0	
VA Expense	Capital Contribution	-\$4,000,000	-\$4,000,000	
	Fiscal Year Total	-\$2,400,006	-\$2,400,006	

Direct Service to Veterans

Supportive Housing

VANCOUVER, WASHINGTON

Transitional Housing



MOTIVATION: The Portland VAMC realized a need for homeless housing in the Vancouver, Washington area. A single-day survey of the campus indicated that 18 percent of patients, if discharged that day, would be homeless, which equates to approximately 40 Veterans a year. Through this EUL project, VA leased a previously vacant and undeveloped land parcel to the City of Vancouver Housing Authority; the Housing Authority was then able to construct a 124 unit SRO facility and studio apartments.

Benefits to Veterans: Veterans receive priority placement into 62 SRO units of the facility and benefit from its close proximity to the VAMC campus. In addition, Veterans benefit from supportive services at the facility for example, counseling and recreation.

Benefits to VA: By reducing the length of homeless Veterans' stay at the VAMC, the project reduces costs associated with in-patient services that otherwise would have been utilized in the absence of this project. In addition, VA avoids the cost of maintaining the leased property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Housing Authority of the City of Vancouver	1.54 acres	<ul style="list-style-type: none"> Lessee is responsible for the coordination of client services across the consortium of health and social service organizations of which Portland VAMC is a part 62 beds are designated as Veteran preferential 	1998	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$8,340	\$1,497	\$1,075
	Avoided Cost of Bed Days of Care	\$9,876,604	\$1,306,937	\$1,160,511
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$9,566,840	\$1,174,026	\$1,091,014
	Value of Non-Veteran Units	\$7,211,553	\$770,825	\$853,837
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$26,663,337	\$3,253,285	\$3,106,438

Direct Service to Veterans

Senior Services

BATAVIA, NEW YORK

Congregate Living Housing



MOTIVATION: Batavia, NY had an unmet need in senior housing for Veterans and other residents in the community. This EUL provided for the construction of a 30,990 square foot congregate housing facility of 32 affordable, independent housing units for Veterans and other elderly citizens in the New York area. This project created much needed low-income housing to individuals in the community who are in need of support services in order to continue to live independently.

Benefits to Veterans: Veterans receive priority placement into all services. In addition, co-locating Havenwood Congregate Living Housing on the VAMC campus

creates a smooth transition for Veterans as they experience a need for changing levels of care.

Benefits to VA: VA receives ongoing lease payments and avoids maintenance costs associated with the property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Havenwood Associates Limited Partnership	3.00 acres	<ul style="list-style-type: none"> Eligible Veterans receive priority placement for all of the services offered VA receives annual ongoing lease payments 	2004	65 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$179,424	\$17,646	\$17,918
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$16,247	\$2,916	\$2,095
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$990,006	\$174,342	\$146,400
	Value of Non-Veteran Units	\$1,385,418	\$53,370	\$87,840
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$2,571,095	\$248,274	\$254,253

Direct Services to Veterans

Senior Services

DANVILLE, ILLINOIS

Independent Living Housing



MOTIVATION: The city of Danville, IL recognized an unmet need for affordable senior housing for Veterans and residents in the community. This EUL facilitated the rehabilitation of two (2) unused buildings on the Danville VAMC campus. The project provides 44 low-income senior citizen apartments for Veterans in the Illinois area.

Benefits to Veterans: Veterans receive priority placement into safe, affordable housing near their place of care at the Danville VAMC, as well as discounts on a limited number of units.

Benefits to VA: Besides receiving ongoing lease payments, VA avoids the costs of maintaining, repairing, and providing utilities to the buildings and property covered under this lease.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Danville VA Limited Partnership	3.07 acres, 2 Buildings (137,740 sq. ft.) (& option on 3rd building)	<ul style="list-style-type: none"> VA to receive annual ongoing lease payments 	1999	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$138,944	\$14,954	\$15,102
Cost Avoidance	Avoided Building Maint. Costs	\$5,096,380	\$687,323	\$702,474
	Avoided Property Maint. Costs	\$16,642	\$2,987	\$2,146
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$2,108,880	\$312,576	\$299,904
	Value of Non-Veteran Units	\$423,936	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$7,784,782	\$1,017,839	\$1,019,626

Direct Service to Veterans

Senior Services

HINES, ILLINOIS

Assisted Living Housing – Building 53



MOTIVATION: VA recognized an unmet need for affordable senior Housing in the Chicago, Illinois area. Under this EUL, the lessee rehabilitated and continues to operate "Building 53" on the Edward Hines, Jr. VA Hospital VAMC campus, providing 71 housing units for low-income seniors.

Benefits to Veterans: Veterans receive priority placement into safe, affordable senior housing on the campus of their primary place of care, and benefit from supportive services provided by the lessee.

Benefits to VA: VA receives ongoing lease payments from the lessee and is able to avoid the maintenance costs associated with the leased building and property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Goedert Senior Housing Corporations (GSHC)	1.84 acres, 1 Building (58,000 sq. ft.)	<ul style="list-style-type: none"> VA receives ongoing lease payments Lessee to pay VA's direct ancillary costs 	2004 (Operation began: April 2006)	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$572,049	\$47,233	\$78,738
Cost Avoidance	Avoided Building Maint. Costs	\$2,949,300	\$370,040	\$283,620
	Avoided Property Maint. Costs	\$9,965	\$1,788	\$1,285
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$4,175,136	\$420,432	\$376,656
	Value of Non-Veteran Units	\$3,144,396	\$365,112	\$327,096
	Value of Other Services	\$0	\$0	\$0
VA Expense	Maintenance	-\$67,143	\$0	\$0
	Fiscal Year Total	\$10,783,702	\$1,204,605	\$1,067,395

Direct Services to Veterans

Senior Services

VIERA, FLORIDA

Assisted Living Housing



MOTIVATION: Under this project, the lessee is to finance, develop, construct, operate, and maintain an assisted living facility of at least 86 tenant units and 50 associated parking spaces. This EUL provides affordable, safe, substance-free assisted living housing and supportive services to eligible Veterans and non-Veterans of the Brevard County, Florida community.

Benefits to Veterans: Eligible Veterans will receive priority placement into 69 (80%) of the total units in the facility, and of that 80 percent priority admission into at least 66 studio units, as well as a 10 percent monthly rent discount. Veterans also receive priority receipt of any services and programs offered.

Benefits to VA: This project will result in significant cost avoidance to VA in terms of bed days of care by reducing reliance upon inpatient and domiciliary resources that would otherwise have been utilized in the absence of this project, as well as provide VA with annual lease payments. In addition, VA avoids the maintenance costs associated with the Viera property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	INVENCO Senior Housing, LLC	15 acres	<ul style="list-style-type: none"> Veterans receive priority placement into 80% of total units All Veterans receive 10% discounted monthly rent VA to receive ongoing lease payments 	2011 <i>(Operation began: 2013)</i>	55 years <i>(Option for two 10 year extensions)</i>

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$91,811	\$25,000	\$25,000
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$41,186	\$14,580	\$10,474
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of Veteran Units	\$1,300,153	\$708,291	\$425,952
	Value of Non-Veteran Units	\$350,325	\$23,397	\$242,208
	Value of Other Services	\$134,729	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$1,918,204	\$771,268	\$703,634

Direct Service to Veterans

Special Services

BUTLER, PENNSYLVANIA

Mental Health Facility



MOTIVATION: VA faces the continual challenge of identifying secure, clinically-based residential care for individuals requiring extended, intensive mental health treatment and monitoring. Under this EUL Butler County Human Services constructed, operates and maintains a mental health facility with 16 beds, improving mental health services and recovery opportunities for Veterans.

Benefits to Veterans: VA-referred patients are admitted on a priority basis, expanding mental health services to Veterans and allowing them to stay in close proximity to VA physicians and health care providers.

Benefits to VA: Butler County's provision of inpatient mental health care yields substantial Veteran encounter cost avoidance to the VAMC due to reduced admissions to distant tertiary care centers. In addition, VA avoids the cost of maintaining the leased property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	County of Butler, Pennsylvania	1.30 acres	<ul style="list-style-type: none"> 2 of 16 beds reserved on a priority basis for VA referred Veterans 	2003 <i>(Operations began: 2006)</i>	50 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$7,040	\$1,264	\$908
	Avoided Cost of Vet Encounters	\$841,002	\$97,122	\$84,230
Cost Savings	Rental Savings	\$0	\$0	\$0
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Special Services	\$11,691,295	\$1,215,365	\$1,233,975
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$12,539,337	\$1,313,751	\$1,319,114

Direct Services to Veterans

Special Services

TUSCALOOSA, ALABAMA

Hospice



MOTIVATION: Prior to the lease, hospice services were not available in western Alabama. Under this EUL, the lessee financed, constructed, operates, and maintains a Hospice Facility with 10 beds on the Tuscaloosa VAMCA campus. This EUL provides safe, supportive, and affordable hospice inpatient services. It targets the most under-served Veterans – those who live alone and whose care is complex or those whose caregivers are too frail or elderly to care for them at home.

Benefits to Veterans: Five (5) of the total ten (10) hospice beds are reserved for VA-referred Veterans on a priority basis. In addition, Veterans benefit from enhanced services associated with the project.

Benefits to VA: This project helps VA avoid costs associated with Veteran patient encounters by reducing the length of hospital stays for Veterans requiring hospice inpatient beds. In addition, VA avoids the cost of maintaining the leased property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Hospice of West Alabama (HOWA)	3.17 acres	<ul style="list-style-type: none"> VA-referred Veterans given priority for 5 of the total 10 beds 	2002 <i>(Operation began: 2004)</i>	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$17,167	\$3,081	\$2,214
	Avoided Cost of Vet Encounters	\$5,550,891	\$539,007	\$628,322
Cost Savings	Rental Savings	\$0	\$0	\$0
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Special Services	\$28,382,470	\$3,239,838	\$3,054,345
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$33,950,529	\$3,781,926	\$3,684,881

Direct Service to Veterans

Special Services

VANCOUVER, WASHINGTON

Crisis Triage Center



MOTIVATION: One priority identified by a community redesign process examining Clark County's crisis care system was the development of a Crisis Triage Center to integrate mental health crisis and detoxification services and to operate as an alternative to the emergency room. Under this EUL, Clark County financed, constructed, operates and maintains a 175,000 square foot, 4-story Center, as well as 350 parking spaces, on land leased on the Vancouver Division of the VA Portland Health Care System, thereby filling a significant gap in mental health and substance abuse services for Veterans and non-Veterans in the Van-

couver area.

Benefits to Veterans: Eligible Veterans receive priority placement into all of the services and programs offered within the Center. In addition, co-locating the center on the Vancouver Division of the VA Portland Healthcare System facilitates Veteran patient referrals for services.

Benefits to VA: The lessee provides 23,696 square feet of rentable space on the fourth floor of the facility at no cost, as well as 350 of the parking spaces, allowing VA to achieve cost savings. VA also avoids the costs associated with each Veteran encounter at the Center.

Terms	Lessee	Property	Key Terms	Awarded	Term
		Clark County, WA	6.10 acres	<ul style="list-style-type: none"> 100% priority placement for Veterans for all services and programs 23,696 rentable sq. ft. available to VA 	2004 (Operation began: January 2006)

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$33,035	\$5,929	\$4,259
	Avoided Cost of Vet Encounters	\$6,378,663	\$238,003	\$264,010
Cost Savings	Rental Savings	\$5,372,781	\$574,971	\$575,274
	Parking Savings	\$2,286,900	\$228,900	\$228,900
Enhanced Services	Value of Special Services	\$76,258,832	\$8,360,805	\$9,618,059
VA Expense	Utilities & Labor	-\$658,959	\$0	-\$10,000
	Fiscal Year Total	\$89,671,252	\$9,408,608	\$10,680,502

Improved VA Operations

Energy

CHICAGO, ILLINOIS (JESSE BROWN)

Energy Center



MOTIVATION: This project was executed in order to reduce the Jesse Brown (formerly known as Chicago “Westside”) VAMC’s energy costs. Under the EUL, 1.07 acres of property is leased to a Trust, which engaged a private-sector partner, the Energy Systems Group, LLC, to construct, develop, operate, and maintain a state-of-the-art energy center to produce and sell energy (electricity, steam, and chilled water) to the VAMC.

Benefits to VA: VA can receive energy cost savings over the term of the lease based on market rates for energy and avoids the cost of maintaining the leased property. VA pays a fixed amount for energy for short periods of time, so if market rates increase, VA has cost savings; however if rates go down, VA would pay a premium until the fixed rate is renegotiated. In addition, VA receives a portion of any energy sales made by the Center to third party, non-VA users.

	Lessee	Property	Key Terms	Awarded	Term
Terms	Chicago West Side Energy Trust	1.07 acres, 2 Buildings (24,402 sq. ft.)	<ul style="list-style-type: none"> ▪ Developer to supply VA with electricity, steam, and chilled water ▪ Developer may sell energy to non-VA users ▪ VA would receive 50% of the balance of excess electricity sales to grid; 100% of steam, chilled water sold to 3rd parties, after management expenses paid 	2002	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$2,442,308	\$209,281	\$206,685
	Avoided Property Maint. Costs	\$5,795	\$1,040	\$747
Cost Savings	Energy Savings	\$502,706	-\$507,184	-\$66,095
Enhanced Services	N/A	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$2,950,809	-\$296,863	\$141,337

Improved VA Operations

Energy

MOUNTAIN HOME, TENNESSEE

Energy Center



MOTIVATION: This project was executed to reduce the James H. Quillen VAMC's energy costs. Under this EUL, VA leases 1.00 acre of property to a Trust, which engaged a private-sector partner, the Energy Systems Group LLC. Its goal is to construct, develop, operate, and maintain a state-of-the-art energy center that will produce and sell energy (electricity, steam, and chilled water) to the VAMC and East Tennessee State University (ETSU) Medical School's Basic Sciences Research Facility.

Benefits to VA: VA receives significant energy cost savings over the term of the lease and avoids the cost of maintaining the leased property. In addition, VA receives a portion of any energy sales made by the Center to third party and non-VA users.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Mountain Home Energy Trust	1.00 acre	<ul style="list-style-type: none"> ▪ Developer to supply VA with electricity, steam, and chilled water ▪ Developer may sell energy to non-VA users ▪ VA to receive 100% of the balance of any excess electricity sales to grid, 66% of the steam sales, and 63% of chilled water sales after management expenses are paid 	1999	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$5,416	\$972	\$698
Cost Savings	Energy Savings	\$13,911,176	\$885,928	\$1,420,564
Enhanced Services	100% Power Backup	\$367,767	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$14,284,358	\$886,900	\$1,421,262

Improved VA Operations

Energy

NORTH CHICAGO, ILLINOIS

Energy Center (Phases I & II)



MOTIVATION: This project was executed to reduce the North Chicago VAMC's energy costs. Under the EUL, VA leases 1.07 acres to a private developer, who financed, designed, constructed, owns, operates, and maintains a cogeneration energy center. The energy center maintains a state-of-the-art energy facility and supplies all of the North Chicago VAMC's electric and thermal energy, as well as all of the energy required to operate the joint VA/DOD Federal Hospital in the North Chicago area.

Benefits to VA: VA avoids the cost of maintaining the leased property. In addition, VA receives a portion of any energy sales made by the Center to third-party, non-VA users.

Note: North Chicago energy center project was executed as two (2) separate EULs, Phase I and Phase II.

	Lessee	Property	Key Terms	Awarded	Term
Terms	North Chicago Energy	1.07 acres	<ul style="list-style-type: none"> ▪ Developer to supply VA and joint VA/DOD Federal Hospital with electric and thermal energy ▪ Developer may sell energy to non-VA users ▪ VA to receive 50% of balance of any excess electricity sales to grid, 100% of any 3rd party energy sales after management expenses paid 	Phase I: 2002 Phase II: 2003	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$5,795	\$1,040	\$747
Cost Savings	Energy Savings	\$18,064,321	\$569,905	\$394,569
Enhanced Services	N/A	\$0	\$0	\$0
VA Expense	Electric System Upgrade	-\$349,475	\$0	\$0
	Fiscal Year Total	\$17,720,640	\$570,945	\$395,316

Improved VA Operations

Regional Offices & Parking

ALBANY, NEW YORK

Regional Offices & Parking



MOTIVATION: VA recognized the need for additional space at the Samel S. Stratton VAMC. In addition, the VISN 2 operations were previously located in an outdated and dysfunctional space. Under this EUL, VA leases 2.41 acres of VAMC land to Albany Medical Center and completed, at its own cost and expense, the removal and abatement of all asbestos and hazardous substances from the property, which included the demolition of three buildings, utility trenches, and a block garage. Following these lease-mandated improvements, the EUL provides for the design, development, construction, operation, and maintenance of a new,

state-of-the-art VA office building to serve as a setting for VISN 2 operations, a parking facility, and an optional commercial facility.

Benefits to Veterans: Veterans receive better access to and improved services from the VISN 2 network as a result of this project.

Benefits to VA: VA receives consideration from this project in the form of avoided property maintenance costs and savings on rent (no cost for the office building space) and parking costs (30 free spots daily).

Terms	Lessee	Property	Key Terms	Awarded	Term
	Albany Medical Center	2.41 Acres	<ul style="list-style-type: none"> ▪ Lessee to develop and construct a new office building (30,351 sq. ft.) for VA after VA completes the demolition of structures on the designated property ▪ Lessee has the option to develop, construct, operate and maintain a parking facility within 10 years of the effective date and a commercial facility within 2 years of the commencement of construction ▪ Minimum of 30 free daily parking spots for VAMC use over the term of the EUL 	2009	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$9,765	\$2,346	\$1,686
Cost Savings	Rental Savings	\$2,542,224	\$503,028	\$503,294
	Parking Savings	\$247,224	\$48,359	\$48,385
Enhanced Services	Value of Additional Parking Services	\$9,229,681	\$1,805,404	\$1,806,358
	Value of Other Services	\$0	\$0	\$0
VA Expense	Demolition, Abatement Monitor	-\$553,500	\$0	\$0
	Fiscal Year Total	\$11,475,394	\$2,359,137	\$2,359,722

Improved VA Operations

Regional Offices & Parking

ATLANTA, GEORGIA

Regional Office Collocation



MOTIVATION: Space and parking deficiencies at the Atlanta VA Regional Office (VARO) led VA to collocate the VARO on the Atlanta VAMC campus. Under this EUL, the lessee financed, developed, constructed, operates, and maintains a new state-of-the-art VARO facility, as well as 484 parking spaces on 5.90 acres of leased VAMC property. The lessee acquired appropriate financing services to enable the Department to benefit from the low-cost financing for the lessee's development of the VARO, providing lower on-going lease costs to VA.

Benefits to Veterans: Veterans receive better access to services and improved claims processing time as a result of the improved layout and accessibility of the VARO.

Benefits to VA: For VA, this deal achieves cost savings for the office space and parking spots available, as well as cost avoidance for the property associated with the lease.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Development Authority of DeKalb County, GA	5.90 acres	<ul style="list-style-type: none"> Developer to finance, design, construct, operate & maintain 179,328 rentable sq. ft. of VARO space and necessary parking Parking, data, and equipment are included in the lease costs 	1997	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$31,973	\$5,738	\$4,123
Cost Savings	Rental Savings	\$11,042,966	\$1,439,415	\$1,446,657
	Parking Savings	\$3,482,272	\$330,518	\$330,692
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$14,557,211	\$1,775,672	\$1,781,472

Improved VA Operations

Regional Offices & Parking

CHICAGO, ILLINOIS (JESSE BROWN)

Regional Office & Parking



MOTIVATION: The Chicago Regional Office (VARO) and Parking projects were executed in order to collocate the delivery of VA benefit and health care services as well as to correct a long-standing parking deficiency at the Jesse Brown VA Medical Center (VAMC) - formerly “Chicago Westside”. Under this EUL, VA leases 2.37 acres for the VARO and 2.58 acres for the parking garage to a Trust. The Trust then engaged a private-sector partner to construct, develop, operate and maintain a state-of-the-art VARO used by the Veterans Benefit Administration as well as a parking structure in close proximity to the Jesse Brown VAMC. The leased properties provide 93,700 square feet of rentable offices space and 1,620 parking spaces.

Benefits to Veterans: Veterans benefit from better access to services and reduced claim processing times as a result of the improved layout and accessibility of the VARO. In addition, free parking spaces help maintain access to the Jesse Brown VAMC, which serves a majority of the poorest Veteran patients in greater Chicago. Demand for services at Jesse Brown VAMC has dramatically increased, as four nearby community hospitals have closed in the five years preceding this project.

Benefits to VA: Obtaining space through this EUL allowed cost-effective project financing with no capital cost to VA. This deal also achieves cost savings for the parking spots available, as well as cost avoidance for the properties associated with the lease.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Chicago West Side Enhanced-Use Trust	2.37 acres (Office) 2.58 acres (Parking)	<ul style="list-style-type: none"> VA pays for turnkey delivery of 93,700 rentable sq. ft. Lessee provides parking structure of no less than 1,620 parking spaces (64 free spaces for VA) and assumes operation and maintenance of the building and all parking 	2002	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$26,805	\$4,810	\$3,455
Cost Savings	Rental Savings	\$3,549,604	\$509,967	\$1,041,845
	Parking Savings	\$26,877,348	\$2,943,598	\$3,189,474
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	Security and Maintenance	-\$2,169,279	-\$206,722	-\$206,722
	Fiscal Year Total	\$28,284,477	\$3,251,654	4,028,052

Improved VA Operations

Regional Offices & Parking

COLUMBIA, SOUTH CAROLINA

Collocation/Mixed-Use Project



MOTIVATION: VA had determined a portion of its Columbia, South Carolina William Jennings Bryan Dorn VAMC campus to be underutilized. Under this EUL, VA leases 25.00 acres of land, which include 6 buildings, to the Keenan Development Associates of South Carolina. The lessee constructed a three-story, 107,000 square foot Class-A office building, in which VBA secured office space through a separate, direct-market lease. In addition to the direct-market lease, VA is provided 10,000 square feet of office space at no cost. After the execution of the initial EUL, the office building was expanded by an additional 30,000 sq. ft. for VA use.

Benefits to Veterans: Veterans receive better access to services as a result of the improved layout and accessibility of the VARO, which was located more than 5 miles from the VAMC before co-locating.

Benefits to VA: VA receives revenue from upfront and ongoing lease payments as well as rental cost savings via the 10,000 sq. ft. at no cost and below market rate rent on the additional 30,000 sq. ft., and avoids the costs associated with maintaining the leased buildings and property.

	Lessee	Property	Key Terms	Awarded	Term
Terms	Keenan Development Associates of South Carolina	25.00 acres; 6 Buildings (42,812 sq. ft.)	<ul style="list-style-type: none"> ▪ Lessee to design, construct, operate and maintain a 107,000 sq. ft. office building and public safety facility (10,000 sq. ft. provided exclusively to VA at no cost) ▪ \$100,000 payment to VA at lease signing ▪ Ongoing lease payments to VA after the 22nd yr. ▪ Additional 30,000 sq. ft. for VA use 	2007 (Operation began: 2009)	55 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$100,000	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$1,707,971	\$303,965	\$234,182
	Avoided Property Maint. Costs	\$120,158	\$24,299	\$17,457
Cost Savings	Rental Savings	\$3,558,489	\$784,722	\$785,137
	Parking Savings	\$126,744	\$28,577	\$28,592
Enhanced Services	Value of Additional Parking Services	\$1,206,138	\$271,072	\$271,216
	Value of Other Services	\$0	\$0	\$0
VA Expense	Maintenance	-\$685,060	-\$72,000	-\$72,000
	Building Expansion Expenditure	-\$9,334,782	\$0	\$0
	Fiscal Year Total	-\$3,200,342	\$1,340,636	\$1,264,583

Improved VA Operations

Regional Offices & Parking

HOUSTON, TEXAS

Collocation Project



MOTIVATION: VA sought to collocate its Houston VARO and VAMC in order to improve operations and increase convenience for Veterans. Under this EUL, VA leased 15.82 acres of property on the Houston VAMC campus to Amelang Partners, Inc., who designed, constructed, operates and maintains a new, 123,000 square foot VARO office building and 500 parking spaces for VA's exclusive use, as well as a 17,000 square foot retail center. Through the Lease-Purchase agreement, the VARO and parking were reverted back to VA one year after the completion of construction.

Benefits to Veterans: Veterans receive better access to services due to the improved layout and accessibility of the Houston VARO and VAMC.

Benefits to VA: VA receives ongoing lease payments and avoids property maintenance costs.

Note: The FY 2013 Consideration report included avoided building maintenance costs in error. This has been corrected and this report reflects no avoided building maintenance costs.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Amelang Partners, LLC	15.82 acres	<ul style="list-style-type: none"> ▪ VARO reverted back to VA one year after construction through Lease-Purchase Agreement ▪ \$75,000 payment to VA on lease signing ▪ VA receives ongoing lease payments ▪ Additional payment: VA to receive 50% of rent recovered from tenants 	1993	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$1,621,857	\$165,122	\$174,170
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$85,674	\$15,377	\$11,047
Cost Savings	Rental Savings	\$0	\$0	\$0
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$1,707,530	\$180,498	\$185,217

Improved VA Operations

Regional Offices & Parking

MILWAUKEE, WISCONSIN

Regional Office & Parking Collocation



MOTIVATION: The Milwaukee VARO was located in a severely antiquated building on a site located three quarters (¾) of a mile from the Milwaukee VAMC, requiring Veterans to use a shuttle to and from the hospital and the VARO. Under this EUL, 5.00 acres of property on the Milwaukee VAMC campus is leased to a Trust, who, by engaging private-sector partner Keenan Development Associates of Milwaukee, LLC, constructed, developed, operates, and maintains a new, 96,304 square foot office building and 196-space surface parking facility used by the Milwaukee VARO.

Benefits to Veterans: Providing a new regional office enhances the processing center's service to Veterans through the convenience of continued collocation with the VAMC.

Benefits to VA: This EUL reduces VA operating costs through savings on rent and parking expenses, as well as by providing for the maintenance of the leased property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Milwaukee Enhanced-Lease Development Trust	5.00 acres	<ul style="list-style-type: none"> Lessee to finance, design, construct, manage and operate state-of-the-art office space (96,304 rentable sq. ft.) and parking (196 spots) for the Milwaukee VARO VA to receive discount from market rate on full service rent, after Trust fees 	2003	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$27,078	\$4,860	\$3,491
Cost Savings	Rental Savings	\$805,930	\$133,989	\$170,515
	Parking Savings	\$2,479,700	\$248,369	\$248,501
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	Security, Maintenance, LEED Certification	-\$2,231,666	-\$184,555	-\$193,688
	Fiscal Year Total	\$1,081,042	\$202,663	\$228,819

Improved VA Operations

Regional Offices & Parking

SALT LAKE CITY, UTAH

Regional Office



MOTIVATION: VA sought to obtain office space for its regional office activities in Salt Lake City. Under this EUL, 4.76 acres of land on the Salt Lake City VAMC campus are leased to Boyer Red Butte Creek 1, L.C., who developed, constructed, manages and maintains a building and related improvements for the purpose of providing rentable space to accommodate the Veterans' Benefits Association (VBA), Veterans' Health Administration (VHA), and the VA Chief Information Officer (CIO), as well as 310 parking spaces for VA's use.

Benefits to Veterans: Veterans receive better access to services as a result of the new Salt Lake City Regional Office.

Benefits to VA: VA receives consideration from this project in the form of ongoing rental payments, cost savings for rent and parking, and avoided property maintenance costs.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Boyer Red Butte Creek 1, L.C.	4.76 acres	<ul style="list-style-type: none"> Developer provides VA 101,564 sq. ft. of rentable space Developer permitted to build commercial office complex, including compatible private uses Developer pays annual rent to VA according to lease schedule 	2001 (Operations began: 2006)	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$1,578,110	\$158,056	\$172,428
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$25,789	\$4,629	\$3,325
Cost Savings	Rental Savings	\$12,358,134	\$1,183,662	\$1,185,465
	Parking Savings	\$3,439,336	\$351,505	\$351,691
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$17,401,369	\$1,697,852	\$1,712,909

Improved VA Operations

Regional Offices & Parking

SIoux FALLS, SOUTH DAKOTA

Affiliated Parking



MOTIVATION: This EUL between the VA and Children’s Care Hospital and School (CCHS) originated due to the need for additional parking to accommodate CCHS operations, as the lessee had no additional available space. VA had the land but it required capital funding to convert it into a parking lot. Through this EUL, VA leases 2.60 acres, on which the developer constructed and maintains a surface parking lot of 169 parking spaces, 86 of which are designated for VA use.

Benefits to the Community: As a community service to CCHS, VA leased space for the construction of a two-level parking lot which will alleviate CCHS’s parking problems, as well as accommodate VA’s parking overflow, at no capital cost.

Benefits to the VA: VA avoids maintenance costs associated with the leased property and receives savings on the cost of parking.

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Terms	Lessee	Property	Key Terms	Awarded	Term
	Children’s Care Hospital and School (CCHS)	2.60 acres	<ul style="list-style-type: none"> ▪ 86 of 169 parking spaces for use by VA (at no cost) ▪ VA responsible for snow removal and non-construction utility costs, including electricity ▪ Developer responsible for all construction costs and ongoing maintenance ▪ At lease termination, parking lot becomes property of VA 	1999	20 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$14,080	\$2,527	\$1,816
Cost Savings	Rental Savings	\$0	\$0	\$0
	Parking Savings	\$616,448	\$67,214	\$66,048
Enhanced Services	Value of Additional Parking Services	\$602,025	\$63,744	\$63,744
	Value of Other Services	\$0	\$0	\$0
VA Expense	Non-Reimbursable Ancillary Services (snow removal, electricity, etc.)	-\$63,000	-\$6,300	-\$6,300
	Fiscal Year Total	\$1,169,554	\$127,185	\$125,308

Improved VA Operations

Consolidation

CLEVELAND, OHIO

Mixed-Use (Office & Parking)



MOTIVATION: VA leased all of the Brecksville Division of the Louis Stokes VAMC (“Brecksville Site”) to Veterans Development, LLC for redevelopment, and VAMC functions were relocated to the Cleveland Wade Park VAMC campus. Under this EUL, the lessee provides 6,962 square feet of office space at no cost to VA, as well as 75 parking spaces per day for 240 months following the execution of the EUL. VA entered into three service agreements with the lessee related to the Wade Park Site: the Wade Park Office Services Agreement, the Wade Park Parking Services Agreement, and the Wade Park Residential Services Agreement.

VA pays for the following through these service agreements: administrative computer office space (127,365 rentable sq. ft.), 1,925 structured parking spots, and domiciliary services.

Benefits to Community: This EUL will result in substantial short and long-term economic stimulus for the City of Brecksville and the local economy due to additional tax revenues, sales, and job creation.

Benefits to VA: VA received revenue from the upfront lease payment and avoids the costs associated with maintaining the leased buildings and property that would be incurred in the absence of this EUL.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Veterans Development, LLC	100.73 acres; 27 Buildings (796,439 sq. ft.)	<ul style="list-style-type: none"> Lessee to pay VA \$2 million of direct consideration upon the effective date Lessee to provide VA In-Kind consideration in the form of rentable office space and parking spaces at no cost to VA 	2009 <i>(Operation began: May 2011)</i>	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$2,000,000	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$17,567,020	\$2,498,394	\$2,668,071
	Avoided Property Maint. Costs	\$398,830	\$97,905	\$70,336
	Avoided Cost of Veteran Encounters	\$42,257,773	\$11,284,351	\$11,361,298
Cost Savings	Rental Savings	-\$10,609,397	-\$1,833,677	-\$1,921,052
	Parking Savings	-\$2,887,059	-\$556,131	-\$537,970
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$1,804,358	\$597,143	\$359,820
VA Expense	Domiciliary Services	-\$27,110,985	-\$6,144,513	-\$6,179,255
	Tenant Improvements	-\$10,838,415	\$0	\$0
	Fiscal Year Total	\$12,582,124	\$5,943,472	\$5,821,248

Improved VA Operations

Consolidation

DURHAM, NORTH CAROLINA

Parking



MOTIVATION: Under this EUL, VA planned to secure necessary space and services to address the VAMC's primary care, research, and parking space deficiencies by also allowing the property to be used for commercial development by the lessee, and therefore established a Trust to execute the lease for VA and non-VA use in phases. However, due to weak financial market conditions, planned development has not proceeded and all of the development options expired in January 2009. The lessee has the Right of First Offer for the next 10-13 years, but has lost development rights on all tracts. Currently, parking is the only site-specific

EUL. Under this project, VA leases 5.45 acres on the VAMC campus, which originally included a parking garage and parking lot with a total of 1,251 parking spaces. Under the lease, the lessee is completely responsible for the management, protection, preservation, maintenance, and repair of the parking property.

Benefits to Veterans: Veterans benefit from increased access to parking in close proximity to the VAMC.

Benefits to VA: VA currently receives consideration in the form of upfront lease payments, and cost avoidance associated with the property. Further, VA employees receive priority and discounted parking.

Terms	Lessee	Property	Key Terms	Awarded	Term
	LCOR Durham Parking, LLC	5.45 acres, 1 Parking Facility & parking lot (331,056 sq. ft.)	<ul style="list-style-type: none"> After 35 years following lease execution date lessee pays 30% of net proceeds to VA Lessee to develop additional parking spaces, including 100 dedicated for VA use 	2002	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$20,000	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$10,075,296	\$1,759,563	\$1,070,966
	Avoided Property Maint. Costs	\$29,504	\$5,295	\$3,804
Cost Savings	Rental Savings	\$0	\$0	\$0
	Parking Savings	\$292,406	-\$2,410	\$116,690
Enhanced Services	Value of Additional Parking Services	\$603,207	\$63,327	\$63,360
	Value of Other Services	\$0	\$0	\$0
VA Expense	Maintenance, Third Party Report – Parking Deck Survey	-\$1,091,418	-\$86,200	-\$49,563
	Fiscal Year Total	\$9,928,994	\$1,739,575	\$1,205,257

Improved VA Operations

Consolidation

INDIANAPOLIS, INDIANA

Consolidation Project



MOTIVATION: VA identified the need to consolidate its Indianapolis Richard L. Roudebush VAMC operations to lessen the redundancy between the Cold Spring Road Division and the VAMC. The VAMC was comprised of 2 divisions located on separate campuses - the West 10th Street (WTS) division and the Cold Spring Road (CSR) division. The State-owned Larue D. Carter Memorial Hospital (LCH), adjacent to the VAMC's WTS division, contained approximately 1.8 acres of land, a 17,100 square feet, single story structure, and surface parking. Under this EUL, VA leases 22.29 acres of the 30-acre Cold Spring Road VAMC campus,

which includes 9 buildings, to facilitate its redevelopment by the State into a replacement acute psychiatric facility. In addition, with the goal of transferring the LCH site to VA in order to consolidate VAMC activity to the WTS campus, the lessee constructed a physical connection between the building on the WTS campus and all structures on the LCH site at no cost to VA, and leases the LCH site to VA.

Benefits to VA: This EUL yields revenue, property and building maintenance cost avoidance, rental and parking cost savings, and enhanced services consideration (upgraded site to higher EPA standard) to VA.

Terms	Lessee	Property	Key Terms	Awarded	Term
	State of Indiana	22.29 acres, 9 Buildings (352,216 sq. ft.)	<ul style="list-style-type: none"> ▪ Up-front rental payment to VA ▪ State provides grass cutting, landscaping and snow removal to 7.7 acres used only by VA ▪ VA will have use of 20 parking spaces, 17,000 sq. ft. building, and 1.86 acre parcel at existing State psychiatric hospital ▪ State to establish a Trust to fund acquisition of construction, facilities and other services for Indiana Veterans 	1996	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$7,357,692	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$17,215,097	\$2,303,999	\$2,105,547
	Avoided Property Maint. Costs	\$398,602	\$36,665	\$30,564
Cost Savings	Rental Savings	\$3,244,100	\$234,141	\$234,265
	Parking Savings	\$1,123,662	\$221,572	\$221,689
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$150,000	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$29,489,153	\$2,796,377	\$2,592,066

Improved VA Operations

Consolidation

SALT LAKE CITY, UTAH

Mixed-Use



MOTIVATION: Prior to the execution of this EUL, several buildings on the leased property were over 50 years old, poorly insulated and had high energy bills. Under the terms of this project, VA leases 6.60 acres of property, which included 6 buildings, to Boyer Red Butte Creek, the developer that constructed the Salt Lake City VA Regional Office. The lessee demolished 6 unusable buildings, remodeled the existing “Building 4” to house the VA staff who worked in the old buildings, and constructed an 115,000 square foot commercial office building with 320 parking spaces for VA use.

Benefits to Veterans: Space that will likely be used (at least in part) for medical research may ultimately benefit Veterans, as well as potentially provide research and training opportunities for VA staff.

Benefits to VA: VA receives consideration from this EUL in the form of ongoing lease payments, avoided building and property costs, and rental and parking savings.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Boyer Red Butte Creek 2, L.C.	6.65 acres; 6 buildings (44,107 sq. ft.)	<ul style="list-style-type: none"> ▪ Developer pays annual rent to VA according to lease schedule Developer to construct at least: <ul style="list-style-type: none"> ▪ At least 115,000 sq. ft. commercial office/research/retail space with 320 parking spots 	2006 <i>(Operation began: April 2009)</i>	45 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$906,429	\$204,679	\$225,755
Cost Avoidance	Avoided Building Maint. Costs	\$2,437,935	\$500,173	\$318,894
	Avoided Property Maint. Costs	\$34,426	\$6,467	\$4,646
Cost Savings	Rental Savings	\$1,661,858	\$249,648	\$210,519
	Parking Savings	\$2,236,183	\$345,818	\$346,000
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	Asbestos Removal	-\$350,000	\$0	\$0
	Fiscal Year Total	\$6,926,831	\$1,306,785	\$1,105,814

Improved VA Operations

Other

HILLSBOROUGH, NJ

Somerville Asset Management Facility



MOTIVATION: In 2003, VA was using only one (1) of four (4) major warehouses on its 165.00 acre Somerville site, and overall property maintenance costs were high. This project leases VA's site, which includes four (4) buildings, to Somerville Business Park, LLC, for the purpose of developing and managing an Asset Management Facility located on VA property. The lessee is responsible for all development, construction, operations, maintenance, repair, improvements, and renovations of the property and existing buildings. In addition, through two Facility Use Agreements (FUAs), VA leases 86,400 sq. ft. of warehouse space for no rent, paying only operating costs.

Benefits to VA: Through this lease, VA receives revenue in the form of ongoing rent payments from the lessee. In addition, VA avoids the cost of maintaining the leased building and property and achieves rental savings from warehouse space.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Somerville Business Park, LLC	165.00 acres, 4 Buildings (1,061,988 sq. ft.)	Lessee to pay: <ul style="list-style-type: none"> VA receives annual ongoing lease payments VA to receive 15% of Net Operating Income (assuming income is positive) Cost Avoidance for building maintenance and property maintenance 	2003	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$3,729,737	\$402,064	\$298,211
Cost Avoidance	Avoided Building Maint. Costs	\$27,813,377	\$2,761,080	\$2,952,327
	Avoided Property Maint. Costs	\$893,564	\$160,375	\$115,215
Cost Savings	Rental Savings	\$7,195,642	\$768,103	\$768,508
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	Operations & Maintenance	-\$1,662,000	-\$166,200	-\$166,200
	Fiscal Year Total	\$37,970,320	\$3,925,421	\$3,968,061

Improved VA Operations

Other

MINNEAPOLIS, MINNESOTA

Credit Union



MOTIVATION: VA had the opportunity to relocate the Fort Snelling Federal Credit Union (FSFCU) from the Minneapolis VAMC campus to an underutilized parcel of VA land. Under this EUL, VA leases 0.5 acres of land to the lessee, who constructed a new 3,000 square foot building. This project allowed for an expansion in the quality of credit union services and the return of the previously leased space to the VAMC for patient and staff purposes.

Benefits to Community: Expanded FSFCU services include a 24-hour drive-up ATM, extended hours, better privacy measures for financial transactions, and bet-

ter access to the credit union by car.

Benefits to VA: By partaking in this EUL, VA receives ongoing lease payments from the lessee and avoids the cost of maintaining the leased property.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Fort Snelling Federal Credit Union	0.50 acres	<ul style="list-style-type: none"> Lessee builds 3,000 sq. ft. building, with 1,120 sq. ft. four-unit drive-up canopy to house the credit union VA receives ongoing lease payments 	2004	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$81,890	\$8,630	\$17,260
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$2,708	\$486	\$349
Cost Savings	Rental Savings	\$0	\$0	\$0
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$84,598	\$9,116	\$17,609

Improved VA Operations

Other

MOUND CITY, ILLINOIS

Visitor Center



MOTIVATION: As a national shrine, Mound City National Cemetery lacked the order and appearance to set it apart from its civilian counterparts. This EUL allowed for VA to improve the overall appearance of the Cemetery by leasing the caretaker's center, along with 0.50 acres, to the Mound City National Cemetery Preservation Committee. The lessee rehabilitated the existing building, which had declined in condition, into an Interpretive/Visitor Center.

Benefits to Veterans: This agreement helps increase visitation to the site and ensures the preservation of Mound City National Cemetery as a National Shrine.

Benefits to VA: This project saves VA ongoing building and property maintenance costs.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Mound City National Cemetery Preservation Committee	0.50 acres, 1 building (2,316 sq. ft.)	<ul style="list-style-type: none"> Lessee to develop, finance, and operate the visitor center and adjacent facilities Lessee to obtain utilities for the facilities 	2003 (Operation began: 2006)	25 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$35,111	\$3,845	\$2,548
	Avoided Property Maint. Costs	\$2,708	\$486	\$349
Cost Savings	Rental Savings	\$0	\$0	\$0
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$37,818	\$4,331	\$2,897

Improved VA Operations

Other

WEST PALM BEACH, FLORIDA

Public Safety Building



MOTIVATION: The City of Riviera Beach, Florida, sought to construct a satellite public safety facility to service the growing Western portion of the city. VA and the City saw mutual benefit from locating the facility on VA property. Under the EUL, VA provided 0.84 acres of unused land to the City rent free to be used for the construction of the 6,000 square foot facility. In exchange, the City provides 900 square feet of long-term storage space to house VA-owned oversized maintenance equipment, as well as safety training for its 1,600 employees on an as-needed basis.

Benefits to VA: VA receives consideration under this EUL from property maintenance cost avoidance, storage space rental cost savings, and value from the fire and safety training provided by the lessee.

Terms	Lessee	Property	Key Terms	Awarded	Term
	City of Riviera Beach, FL (CRB)	0.84 acres	<ul style="list-style-type: none"> ▪ CRB to construct 6,000 sq. ft. building to house fire and police stations, including 900 sq. ft. to house VA-owned grounds maintenance equipment ▪ CRB to provide fire and safety training to VA's 1,600 employees 	1994	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$4,549	\$816	\$587
Cost Savings	Rental Savings	\$78,712	\$8,410	\$8,414
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$10,000	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$93,261	\$9,226	\$9,001

Community Benefits

Research/Medical Facility

CHARLESTON, SOUTH CAROLINA

Affiliate Partnering



MOTIVATION: The Medical University of South Carolina (MUSC) has long-term plans to expand its facility to include a new patient bed tower, an associated low-rise diagnostic and treatment facility, roadways and parking facilities adjacent to the VAMC. This EUL project leases a one block segment of Doughty Street, a primary VAMC access road, to MUSC to facilitate these development plans.

Benefits to VA: VA receives consideration from this EUL in the form of upfront and ongoing lease payments, as well as avoided property maintenance costs. In addition, the agreement helps to secure the existing, strong affiliate relationship between VA and MUSC while improving surrounding roadways.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Medical University of South Carolina (MUSC)	0.49 acres	<ul style="list-style-type: none"> ▪ Lump sum payment of \$342,000 when project closes street for construction-related purposes ▪ VA receives ongoing lease payments 	2004 (Operation began: April 2006)	75 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$342,000	\$0	\$0
	Ongoing Lease Payments	\$1,368,000	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$2,654	\$476	\$342
Cost Savings	Rental Savings	\$0	\$0	\$0
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$1,712,654	\$476	\$342

Community Benefits

Research/Medical Facility

MOUNTAIN HOME, TENNESSEE

Medical School



MOTIVATION: Previous to the EUL, East Tennessee State University (ETSU)'s short-term leases of land on the James H. Quillen VAMC campus left VA responsible for providing and funding all maintenance and capital improvements on behalf of ETSU. This EUL transfers long-term legal and financial responsibility for the operation, maintenance, repair and improvement of the property to ETSU, and provides for the construction of a new building on the campus to improve medical and research capabilities, the renovation of existing structures, and the demolition of unused structures.

Benefits to VA: This EUL achieves cost avoidance to VA for both building and property maintenance.

Terms	Lessee	Property	Key Terms	Awarded	Term
	East Tennessee State University (ETSU)	31.00 acres, 8 Buildings (383,566 sq. ft.)	<ul style="list-style-type: none"> ESTU assumes all financial responsibility for the maintenance and capital improvements of all leased buildings and grounds in accordance with State historical preservation requirements Rent free use of approximately 7,000 sq. ft. in Building 2 	1998	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$17,927,712	\$1,902,487	\$1,894,816
	Avoided Property Maint. Costs	\$167,882	\$30,131	\$21,646
Cost Savings	Rental Savings	\$1,082,294	\$115,643	\$115,704
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$0	\$0	\$0
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$19,177,888	\$2,048,262	\$2,032,167

Community Benefits

Child Care

DALLAS, TEXAS

Child Development Center



MOTIVATION: A 1996 survey at the Dallas VAMC identified a child care need for approximately 80 VAMC employees' dependents, ages five and younger. Although Dallas has over 100 child care centers within a five-mile radius of the Medical Center, many of these centers operate at or near capacity and do not offer a full range of services. VA pursued an EUL to finish out and furnish a community center building shell to be operated as a child development center, thereby acquiring high-quality child care services.

Benefits to the Community: This project provides high-quality, on-site child care to both VA and non-VA affiliated children and offers a full range of services, including care for infants. Services are provided at a reduced cost for VA employees.

Benefits to VA: VA continues to avoid the costs of building and property maintenance associated with the center.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Just 4 Kids Learning Center	4.00 acres, 1 Building (8,706 sq. ft.)	<ul style="list-style-type: none"> Lessee to finish out, furnish, operate and maintain a child development center Discount of child care services to children of VA employees 	1999	20 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$721,139	\$75,916	\$84,709
	Avoided Property Maint. Costs	\$21,662	\$3,888	\$2,793
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of VA Child Care Provided	\$2,474,687	\$195,000	\$114,000
	Value of Non-VA Child Care Available	\$1,680,314	\$97,500	\$90,000
VA Expense	Utilities	-\$83,777	-\$14,500	-\$14,500
	Fiscal Year Total	\$4,814,026	\$357,804	\$277,002

Community Benefits

Child Care

DAYTON, OHIO

Child Development Center—Building 401



MOTIVATION: Prior to the execution of this project, the deteriorating condition of the plumbing and electrical systems in “Building 401” on the Dayton VAMC campus jeopardized the day care services provided by the lessee via short-term leases. This EUL provided for the renovation of the building as well as the expansion of the center to include infant care services.

Benefits to the Community: This project provides high-quality, on-site child care to both VA and non-VA affiliated children.

Benefits to VA: VA receives rent from Catholic Social Services of the Miami Valley (“CSS”) and avoids the costs of building and property maintenance associated with the center.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Catholic Social Services of the Miami Valley	1.40 acres, 1 Building (23,600 sq. ft. in Building 401 and 11,500 sq. ft. in abutting playground)	<ul style="list-style-type: none"> Lessee to construct, renovate, refurbish and operate an existing child daycare center At least 60 child care slots made available for VA employees VA receives annual ongoing lease payments 	2004	20 years <i>(Options for two 20 year extensions)</i>

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$244,014	\$26,162	\$29,948
Cost Avoidance	Avoided Building Maint. Costs	\$829,556	\$86,612	\$83,780
	Avoided Property Maint. Costs	\$7,582	\$1,361	\$978
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of VA Child Care Provided	\$3,164,182	\$627,609	\$341,853
	Value of Non-VA Child Care Available	\$6,798,344	\$676,513	\$961,960
VA Expense	Maintenance	-\$19,841	\$0	\$0
	Fiscal Year Total	\$11,023,837	\$1,418,256	\$1,418,519

Community Benefits

Child Care

WASHINGTON, DC

Child Development Center



MOTIVATION: The Washington, DC VAMC identified a need for increased child care options for its 1,700 full and part-time employees. The project provides for a Child Development center, including a playground, associated parking, and drop-off spaces, on the VAMC campus to be constructed, managed, and operated and maintained by the lessee.

Benefits to the Community: This EUL provides a high-quality, low cost option for child care to VA and non-VA employees.

Benefits to VA: In addition to improved employee access to on-site child care at a reduced rate, VA also avoids property maintenance costs associated with the leased land.

Terms	Lessee	Property	Key Terms	Awarded	Term
	La Petite Academy	1.30 acres	<ul style="list-style-type: none"> Lessee to finance, design, build, and manage an on-site, quality child care center for 100 children Priority enrollment and a reduced user fee is provided for children of VA employees 	1993	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$7,040	\$1,264	\$908
Cost Savings	N/A	\$0	\$0	\$0
Enhanced Services	Value of VA Child Care Provided	\$1,377,055	\$238,160	\$137,250
	Value of Non-VA Child Care Available	\$14,510,897	\$2,191,072	\$1,372,500
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$15,894,993	\$2,430,496	\$1,510,658

Community Benefits

Golf Courses

ST. CLOUD, MINNESOTA

Golf Course



MOTIVATION: This project was pursued to allow the City of Saint Cloud, Minnesota to, as the lessee, make significant capital improvements to the existing St. Cloud golf course and therefore increase the value of the property and potential revenue. Since the City has assumed management and operations of the golf course, it has redesigned and made significant improvements to the property including landscaping, installation of a security fence, and the design and construction of a baseball stadium.

Benefits to Veterans: Veterans receive free rounds of golf.

Benefits to VA: VA receives consideration in the form of annual payments from the lessee and property maintenance cost avoidance.

Terms	Lessee	Property	Key Terms	Awarded	Term
	City of St. Cloud	45 acres	<ul style="list-style-type: none"> ▪ City provides water/sewer credit to VA equal to: <ul style="list-style-type: none"> ▪ \$5,000 per year; ▪ 5% of golf gross revenues during first 20 years; ▪ 7% of golf gross revenues plus 1% of baseball stadium gross revenues over last 15 years of the EUL ▪ Up to 2,000 rounds per year free to VA, along with reserved tee times 	1997 <i>(Operations began: 1998)</i>	35 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$0	\$0	\$0
	Annual Consideration Payments	\$88,970	\$0	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$0	\$0	\$0
	Avoided Property Maint. Costs	\$243,732	\$43,739	\$31,422
Cost Savings	Water/Sewer Credit ¹	\$36,645	\$11,639	\$12,170
Enhanced Services	Value of Services to Veterans	\$174,511	\$9,805	\$11,808
	Value of Services to Non-Veterans	\$0	\$0	\$0
VA Expense	Third Party Reports – Appraisal	-\$5,500	\$0	\$0
	Fiscal Year Total	\$538,358	\$65,183	\$55,400

¹ Beginning in FY13, Water/Sewer credit was reclassified as a cost savings as opposed to revenue.

Community Benefits

Other

CHILLICOTHE, OHIO

Stadium



MOTIVATION: VA determined that repairs and upgrades were necessary to maintain the integrity of the VA Memorial Stadium. This EUL project provides for the maintenance and improvement of the property by the lessee, as well as for the preservation of the stadium as a testament and memorial to Veterans.

Benefits to Veterans: Improvements to the stadium provide Veterans with a venue for activities such as concerts, ball games, etc.

Benefits to VA: This VA Memorial Stadium multi-purpose facility project provides VA on-going lease payments, use of the stadium two days per year at no cost, and property and building maintenance cost avoidance.

Terms	Lessee	Property	Key Terms	Awarded	Term
	Ross County Board of Commissioners	4.27 acres, 1 stadium building (5,800 sq. ft.)	<ul style="list-style-type: none"> ▪ Lessee to preserve, operate, manage, and maintain the property, which includes VA Memorial Stadium and its accessory facilities ▪ Lessee is responsible for utilities for the multipurpose Memorial Stadium facilities ▪ VA receives annual ongoing payments 	2008	30 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$22,502	\$7,000	\$0
Cost Avoidance	Avoided Building Maint. Costs	\$123,436	\$16,182	\$17,284
	Avoided Property Maint. Costs	\$18,557	\$4,150	\$2,982
Cost Savings	Rental Savings	\$0	\$0	\$0
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$294,000	\$42,000	\$42,000
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$458,495	\$69,332	\$62,266

Community Benefits

Other

PERSHING HALL, PARIS, FRANCE

Hotel



MOTIVATION: Beginning in 1928, the Pershing Hall building was used to accommodate American Veterans from World War I and World War II in the form of a club for members of the American Expeditionary Forces (American Legion). The costs of maintaining this historical landmark, as well as the distance and deteriorating conditions of the building, generated interest in leasing the property to a developer to convert the building to a hotel with basic rent. Since the developer assumed management and operations of the hotel under this EUL, the building has been redesigned and significant improvements have been made to the property.

ty.

Benefits to VA: VA receives consideration in the form of ongoing rent payments and avoided building maintenance costs, as well as free meeting space for up to 50 people 3 times annually.

Terms	Lessee	Property	Key Terms	Awarded	Term
	LA Partners	0.13 acres, 1 Building (34,444 sq. ft.)	<ul style="list-style-type: none"> ▪ Use of building never to counter the USA's interest ▪ Lessee to improve, manage and operate a hotel and restaurant ▪ Lessee to display commemorative plaques and bronzes, original paintings, and bronze bust sculptures ▪ VA receives annual ongoing lease payments 	1998	99 years

Outcomes	Description	Cumulative (2006-2015)	2015	2014
Revenue	Upfront Lease Payments	\$0	\$0	\$0
	Ongoing Lease Payments	\$2,248,291	\$214,802	\$348,808
Cost Avoidance	Avoided Building Maint. Costs	\$1,714,967	\$463,616	\$237,319
	Avoided Property Maint. Costs	\$704	\$126	\$91
Cost Savings	Rental Savings	\$0	\$0	\$0
	Parking Savings	\$0	\$0	\$0
Enhanced Services	Value of Additional Parking Services	\$0	\$0	\$0
	Value of Other Services	\$144,210	\$14,421	\$14,421
VA Expense	N/A	\$0	\$0	\$0
	Fiscal Year Total	\$4,108,172	\$692,966	\$600,639

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Alphabetical Index of EULs

Active Projects

Albany, New York – Regional Offices & Parking
Atlanta, Georgia – Regional Office Collocation
Barbers Point, Hawaii – Single Room Occupancy
Batavia, New York – Congregate Living
Batavia, New York – Transitional Housing
Battle Creek, Michigan – Transitional Housing
Bedford, Massachusetts – Single Room Occupancy
Butler, Pennsylvania – Homeless Residential Program
Butler, Pennsylvania – Mental Health Facility
Canandaigua, New York – Permanent and Transitional Housing
Charleston, South Carolina – Affiliate Partnering
Chicago, Illinois (Jesse Brown) – Energy
Chicago, Illinois (Jesse Brown) – Regional Office & Parking Collocation
Chillicothe, Ohio – Stadium
Cleveland, Ohio – Mixed-Use (Office & Parking, Residential)
Columbia, South Carolina – Collocation/Mixed-Use Project
Dallas, Texas – Child Development Center
Danville, Illinois – Independent Living
Dayton, Ohio – Child Development Center (Building 401)
Dayton, Ohio – Homeless Housing (Building 402)
Dayton, Ohio – Housing Initiative (Building 412)
Dayton, Ohio – Transitional Housing (Building 400)
Dayton, Ohio (I) (St. Mary Development) - Permanent Senior Supportive Housing
Durham, North Carolina – Parking
Fort Snelling/Minneapolis, Minnesota – Permanent Housing Facility
Hillsborough, New Jersey – Somerville Asset Management Facility
Hines, Illinois – Permanent Housing Facility
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Houston, Texas – Collocation Project
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Leavenworth, Kansas – Residential Healthcare
Lyons, New Jersey – Permanent Housing Facility
Milwaukee, Wisconsin – Regional Office & Parking Collocation
Minneapolis, Minnesota – Credit Union
Minneapolis, Minnesota – Single Room Occupancy
Mound City, Illinois – Visitor Center
Mountain Home, Tennessee – Energy
Mountain Home, Tennessee – Medical School
Newington, Connecticut (I) – Permanent Housing Facility
North Chicago, Illinois – Energy Phase I & Phase II
Pershing Hall, France – Hotel
Roseburg, Oregon – Transitional Housing (Orchard Knoll)
Roseburg, Oregon – Permanent and Transitional Housing (Eagle Landing)
Salt Lake City, Utah – Mixed-Use
Salt Lake City, Utah – Regional Office
Salt Lake City, Utah – Transitional Housing
Sepulveda, California – Supportive Homeless Housing (Building 4)
Sepulveda, California – Supportive Homeless Housing (Building 5)
Sioux Falls, South Dakota – Affiliated Parking
St. Cloud, Minnesota – Golf Course
St. Cloud, Minnesota – Homeless Housing
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Tuscaloosa, Alabama– Permanent Housing Facility
Vancouver, Washington – Crisis Triage Center
Vancouver, Washington – Single Room Occupancy
Viera (Brevard County), Florida – Assisted Living Housing
Washington, DC – Child Development Center
West Palm Beach, Florida – Public Safety Building

Terminated/Disposed EULs

Batavia – Single Room Occupancy
Bay Pines – Child Development Center
Big Spring, Texas – Parking
Chicago, Illinois (Lakeside) – Realignment
Fort Howard, Maryland – Life Care Community
Indianapolis – Nursing Home
North Chicago, Illinois – Medical School
North Little Rock, Arkansas – Golf Course
West Haven – Child Development Center

Leases Under Development/Construction – These leases will be included in future consideration reports as they near operational status

Alexandria, Louisiana – Transitional Housing Facility
Augusta, Georgia (I) – Permanent and Transitional Housing Facility
Augusta, Georgia (II) – Permanent Housing Facility
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Cheyenne, Wyoming– Permanent Housing Facility
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Lincoln, Nebraska – Mixed Use – Clinic / Office / Housing / Retail
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Menlo Park, California– Permanent Housing Facility
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St. Cloud, Minnesota– Permanent Housing Facility
Togus, Maine– Permanent Housing Facility
Topeka, Kansas– Permanent Housing Facility
Vancouver, Washington– Permanent Housing Facility
Walla Walla, Washington– Permanent Housing Facility

Lease Consideration Definitions

1. **Revenue:** New cash (both upfront payments and on-going payments) receipts received by VA. Revenue does not include reimbursement to VA for services rendered.

Examples of Revenue:

- One-time lump sum payment
 - Ongoing lease payments paid to VA
2. **Cost Avoidance:** The portion of the value of goods or services provided by the lessee that VA would have otherwise paid in the absence of the lease. Cost avoidance does not include investment or expenses incurred by the lessee that are over and above what VA was paying or would have to pay. For example, where VA was originally paying to maintain underutilized buildings on VA property and through an EUL, those underutilized buildings were conveyed to a Lessee, VA would be avoiding the building maintenance costs associated with those buildings. Similarly, if a Lessee provides two (2) new services to Veterans, one of which substitutes for a service a VAMC was providing, only the service that substituted for the VA program would be recorded as cost avoidance. (The service that was provided over and above what VA provides would be recorded as an “Enhanced Service.”)

Examples of Cost Avoidance:

- Avoided cost of bed days of care (calculated as the average Number of Veteran Residents utilizing EUL housing per day² times the Percent Decrease in Bed Days of Care³ times the Average Cost of a Bed Day of Care⁴ times the Average Number of Days that a Homeless Veteran Spends in Acute Care Per Year⁵) The Average Cost of a Bed Day of Care uses data specific to each fiscal year. Based on reports produced by the VA, it is estimated that housing homeless Veterans leads to a 22% decrease of days spent in acute care, resulting in cost avoidance to VA of approximately 12.2 days of acute care per year per Veteran at a facility. It is assumed that this marginal decrease would be realized by nearby VAMC facilities. Note that housing a homeless Veteran does not completely eliminate the cost of acute care. The value captured in this calculation is the reduction in services required by a Veteran that has been housed in one of these facilities.
- Avoided building and property maintenance calculated using data from VA’s FRPC system, which reports actual fiscal year costs per square foot and per acre for VA’s facilities and land, respectively. Building

² According to EUL facility occupancy data

³ According to Kaspro, Wesley J., and Timothy Cuerdon. Special Needs Grant and Per Diem Programs Final Report. Department of Veterans Affairs, 2010.

⁴ Average of MED-GENERAL ACUTE, CLC-LS MAINT NUR, and RES-MH DOMICILIARY from Cost by Treating Specialty report from DSS as reported by fiscal year. This average was used because it is assumed that the reduction in Veteran encounters would occur across a variety of services, and not all Veteran encounters would rise to the level of acute services.

⁵ According to Hines VA Spinal Cord Injury/Disorders Center Annual Report FY 2010

maintenance is calculated by multiplying the annual cost per square foot by the square footage of any conveyed facility. Property maintenance is calculated by multiplying the annual cost per acre acreage of any property conveyed.

3. **Cost Savings:** Market price of goods or services supplied to VA through the lease minus VA’s current cost to procure these goods or services (including Trust or associated fees) or savings associated with process improvements. All cost savings in this report relate to necessary commodity purchases, such as office space, parking, or energy.

Examples of Cost Savings:

- The difference in cost between the comparable market rate for office space, energy, or parking provided for Veterans, VA employees, and VA visitors (additional parking not assumed to be paid by VA in the absence of an EUL is valued as an Enhanced Service); and the amount paid by VA for those purchases.
 - In order to estimate the value of Cost Savings achieved through energy projects, VA compared actual VA payments for energy to the estimated market price for VA energy use. It is possible, by this methodology, to have positive or negative savings, depending on the market rate. However, VA pays fixed rates that can be adjusted periodically, which are intended to be below market rate.
4. **Enhanced Services:** A service expansion or improvement resulting from the lease with quantifiable value that does not directly affect VA’s operating budget. Enhanced Services include services that do not substitute for VA services, either because the service is not available in quantities to meet demand or because the service falls outside the scope of services currently provided by the local VAMCs (e.g. transitional housing and hospice services provided to augment services provided by VA programs). Similarly, Enhanced Services include discounts on market services that might not otherwise be available (e.g. recreational therapy, child care). Benchmarks for Enhanced Services are obtained using best available market rate (e.g. VA Homeless Per Diem Rate, actual parking or stadium use rates at the EUL facility, or other sources). Added to the calculation of Enhanced Services is the value of services rendered for the Veteran and non-Veteran community alike, such as child care services and the value of units made available by Supportive Housing projects

Examples of Enhanced Services:

- Housing units or child care services made available to the community
- Services provided by the Lessee such as educational training and job placement

5. **Expenses:** A cost in part or in whole attributed to the enhanced-use lease (excluding EUL program overhead costs) which is not already subtracted in a calculation of cost savings.

Examples of Expenses

- Ancillary services VA provides to lessee that are not reimbursed

Lease Consideration Definitions

- VA construction costs for the project that are not reimbursed (e.g. VA demos three buildings)
- VA Capital Contributions



Chapter 9.2

Green Management Program

Background

VA coordinates efforts to meet the Federal government's sustainability goals and mandates through its Green Management Program (GMP). Key requirements have most recently been specified in:

- Executive Order (EO) 13693, Planning for Federal Sustainability in the Next Decade, signed on March 19, 2015, set new and more aggressive goals to reduce climate-changing emissions. These goals impact all aspects of the GMP, from vehicle fleet to sustainable buildings. Additionally, EO 13693 consolidates, supercedes, and cancels many of the older EOs, Presidential Plans, and Presidential Memoranda.
- EO 13690, Establishing a Federal Flood Risk Management Standard and a Process for Further Soliciting and Considering Stakeholder Input, signed on January 30, 2015, establishes new standards for building siting and NEPA process to increase resilience against flooding and help preserve the natural values of floodplains.
- EO 13653, Preparing the United States for the Impacts of Climate Change, issued in November 2013, requires additional planning and implementation to enhance climate preparedness and resilience.

Roles and Responsibilities

VA's Office of Asset Enterprise Management (OAEM) continues to serve as the program and policy office at the Department level for energy, environmental, vehicle fleet management and sustainable buildings. The Green Management Program Service within OAEM supports VA Administration and staff office efforts to achieve required energy, environmental, vehicle fleet, and sustainable building performance through Departmental policy, guidance, oversight, initiatives and reporting.

OAEM chairs VA's Senior Sustainability Management Council, a senior-level internal group that coordinates goals and develops VA's sustainability strategy. To help ensure VA meets all requirements, OAEM also maintains staff-level internal advisory groups that address primary areas of sustainability. Group members actively coordinate and promote implementation of policies and initiatives in their respective organizations, and interact with members of other organizations on cross-cutting issues such as greenhouse gas emissions reduction and climate change resilience.

VA participates actively in Federal interagency working groups and related sub-groups including, but not limited to: the Council on Climate Preparedness and Resilience; the InterAgency Energy Management Task Force; the GSA Green Building Advisory

Council; the Interfuels Working Group; the Federal Energy Savings Performance Contracts Steering Committee; the Federal Utility Partnership Working Group, the Federal Electronics Stewardship Working Group; the Sustainable Acquisition and Materials Management Working Group; and the Interagency Sustainability Working Group; and others. Participation includes activities such as furnishing VA-specific information, experiences and viewpoints to inform specific initiatives, and providing input on proposed legislation, executive orders and other documents.

Required Reporting Measures

Table 9-3 lists key reporting measures and targets contained in EO 13693.

Table 9-3: Key Required Reporting Measures

VA Green Management Program Key Measures	Target	Baseline Year	Target Year
Clean Energy Consumption (Increase)	25%	Of total current year energy consumption	2025
Renewable Electricity Consumption (Increase)	30%	Of total current year electricity consumption	2025
Energy Use Intensity (Decrease)	25%	2015	2025
Potable Water Consumption Intensity (Decrease)	36%	2007	2025
Industrial, Landscape and Agricultural Water Consumption (Decrease)	30%	2010	2025
Sustainable Buildings (Increase)	__%*	Of total current year inventory	2025
Net Zero Energy/Waste/Water, New Buildings (Increase)	100%	Of current year new building designs	2030
Net Zero Energy/Waste/Water, Existing Buildings (Increase)	__%*	Of total inventory in 2016	2025
Greenhouse Gas Emissions Scope 1&2 (Decrease)	24%**	2008	2025
Greenhouse Gas Emissions Scope 3 (Limiting Growth)	50%**	2008	2025
Fleet-Wide Per Mile Greenhouse Gas Emissions (Decrease)	30%	2014	2025

* Agencies required to set agency-specific target in June 2016

**Agency-specified target

The baseline year is the year from which changes are measured. The target year is the year VA is required to meet the target. The reporting (current) year is the baseline year for clean energy, renewable electricity, and sustainable buildings. Descriptions of each performance measure are listed below.

Clean Energy Consumption: Percent of total current year energy consumption that is generated from clean energy sources. Includes renewable electric energy and alternative energy.

Renewable Electricity Consumption: Percent of total current year facility electricity consumption that is generated from renewable sources. Electricity generated and used on VA property counts double towards meeting the goal.

Energy Use Intensity: Percent decrease in facility energy consumption. Energy intensity target reflects energy use per gross square foot relative to the 2003 baseline.

Potable Water Use Intensity: Percent decrease in facility potable water consumption. Potable water intensity target reflects water use per gross square foot relative to the 2007 baseline.

Industrial, Landscaping, and Agricultural (ILA) Water: Percent decrease in ILA water consumption. ILA target reflects ILA water use relative to the 2010 baseline.

Sustainable Buildings: Percent of buildings in VA's current year inventory certified as sustainable and meeting the requirements for sustainable design practices in the Guiding Principles for High Performance and Sustainable Buildings.

Net Zero Energy/Waste/Water, New Buildings: Percent of new construction of buildings greater than 5,000 gross square feet entering the planning process in 2020 and thereafter that is designed to achieve energy net-zero and, where feasible, water or waste net-zero by 2030.

Net Zero Energy/Waste/Water, Existing Buildings: Percent of existing buildings above 5,000 gross square feet intended to be energy, waster, or water net-zero buildings by 20205

Greenhouse Gas (GHG) Emissions Scope 1 & 2: Percent decrease in Scope 1 and Scope 2 greenhouse gas emissions relative to the 2008 baseline.

Greenhouse Gas Emissions Scope 3: Percent decrease in Scope 3 greenhouse gas emissions relative to the 2008 baseline.

Fleet-Wide Per-Mile Greenhouse Gas Emissions: Percent decrease in fleet-wide per-mile greenhouse gas emissions from fleet vehicles relative to the 2014 baseline.

Table 9-4 outlines VA’s progress towards achieving goals in place through 2015. VA reports its progress in January of each year via the Office of Management and Budget (OMB) Sustainability/Energy Scorecard. VA’s investments in energy efficiency, water efficiency, clean energy and renewable energy enable VA to meet related mandates and realize utility cost savings. Additionally, VA awarded energy performance contracts that do not require upfront appropriations. These contracts include installation of energy and water conservation measures contributing towards meeting VA’s conservation goals. Despite VA’s expanding mission, VA has been successful at achieving some of the goals. VA is most challenged to reduce Scope 3 GHG emissions. As VA hires more employees to address its expanding mission, VA’s Scope 3 GHG emissions will continue to increase.

Table 9-4: VA Reporting Measure Results 2011-2014*

VA Green Management Program Measures Results (% by Fiscal Year)	2011	2012	2013	2014
Renewable Electricity Consumption (Increase)	13.3	13.2	13.7	21.9
Energy Use Intensity (Decrease)	18.8	21.4	22.9	21
Sustainable Buildings (Increase)	7.5	9.21	11.07	11.5
Greenhouse Gas Emission Scope 1&2 (Decrease)	N/A	5.8	12.1	12
Greenhouse Gas Emission Scope 3 (Decrease)	N/A	+18.8	+25.1	+25
Potable Water Use Intensity (Decrease)	20.4	24.3	28.1	28
Fleet Petroleum Consumption (Decrease)**	+6.5	+2.5	1.4	9.0

**2015 data will not be available until after February 2016.*

***As of 2016, this measure is no longer in place.*

Table 9-5 outlines VA’s internal benchmarks towards achieving the energy, water, sustainable building and fleet targets by the target year. Additional renewable energy projects come on-line each year, generating energy onsite, helping VA achieve the renewable energy and Scope 1 & 2 GHG targets.

Table 9-5: VA Reporting Measure Planned Targets 2015-2018

VA Green Management Program Measures Planned Targets* (% by Fiscal Year)	2015	2016*	2017	2018
Clean Energy Consumption (Increase)	n/a	10	10	13
Renewable Electricity Consumption (Increase)	15	10	10	15
Energy Use Intensity (Decrease)	30	2.5	5	7.5
Potable Water Intensity (Decrease)	26	27	28	29
ILA Water Consumption (Decrease)	10	12	14	16
Sustainable Buildings (Increase)**	12	tbd	tbd	tbd
Net Zero Energy/Waste/Water, New Buildings (Increase)	n/a	--	--	--
Net Zero Energy/Waste/Water, Existing Buildings (Increase)**	n/a	tbd	tbd	tbd
Fleet Petroleum Consumption (Decrease)***	20	n/a	n/a	n/a

* EO 13693 reset all goals and many baselines, and added new goals, with reporting to begin in 2016 – see Table 9-3.

**Agencies are required to establish an agency-specific goal in June 2016.

***As of 2016, this measure is no longer in place.

Per EO 13693, the Federal government-wide goal for GHG emissions is 40% reduction by 2025. Owing to mission, patient, and employee growth, the VA contribution towards this goal was set at 24% for Scopes 1 and 2. Approximately 75% of Scope 3 emissions are due to employee commuting. VA’s goal is set at limiting growth to 50%. Table 9-6 summarizes GHG emission goals through 2025.

Table 9-6: Greenhouse Gas Emissions Planned Targets 2015-2025

VA GMP Measures	2015	2016*	2017	2018	2019	2020	2021	2022	2023	2024	2025
Scope 1 & 2*	13	14	15	16	17	18	19	20	21	22	24
Scope 3*	+28	+32	+36	+39	+42	+45	+46	+47	+48	49	+50
Fleet-Wide Per Mile	n/a	1	4	7	10	13	15	18	21	25	30

* EO 13693 modified the baseline years and goals, with reporting on new goals beginning in 2016. The target year is now 2025.

VA is able to achieve performance goals primarily through the implementation of renewable and alternative energy projects and energy and water efficiency measures. VA has implemented a number of solar, wind, geothermal and renewably-fueled combined heat and power projects. VA is concurrently conducting and reviewing a number of site-specific feasibility studies for these energy generation technologies and systems. The purpose of the studies is to evaluate and recommend renewable and alternative energy project options for future implementation. Renewable, clean, and alternative energy measures may also be evaluated for feasibility and undertaken through an energy performance contract. VA will continue its commitment to identify opportunities to increase renewable and alternative energy consumption via on-site generation.

Data Collection and Analysis

Accurate data collection is essential to conducting a meaningful performance analysis. In 2010, the Department of Energy (DOE) consolidated the energy and GHG reporting requirements into the Annual GHG and Sustainability Data Report. The report led VA to expand energy data collection to include elements specifically for GHG emissions. VA added Generation Resource and Integrated Database (eGrid) regions to its Capital Asset Management System database to streamline GHG emissions calculations. VA also includes renewable energy data in the Annual GHG and Sustainability Data Report, and will be collecting and reporting alternative energy data as well. These data are entered directly by the facilities participating in renewable energy generation.

VA is able to document achievement of energy targets through data collection and continuous performance analysis. VA continues to provide energy information to DOE as required under EISA 2007, with all EISA Section 432 designated covered facilities online and active in the EISA Section 432 Compliance Tracking System. VA continues to benchmark all of its medical centers in the EPA Energy Star Portfolio Manager program.

Sustainable Building Data

VA gathers data on the sustainability of existing buildings via an annual survey. Facilities use the survey results, along with any certifications they have earned (Guiding Principles Certification, LEED or Green Globes), to report on sustainable building status in VA's CAMS database. VA reports these data in the Federal Real Property Profile (FRPP).

Greenhouse Gas Data

VA is working to meet its GHG reduction targets (see Table 9-6). The GHG Scope 1 & 2 reduction target is an informed estimate based largely on projected achievement of current mandates, including the energy efficiency and renewable energy requirements of EISA 2007 and EPAct 2005, along with progress towards the newly established clean energy requirement in EO 13693. VA submitted its first GHG inventory in January 2011 and continues to submit annual reports as required.

Environmental Data

VA supplies information annually to the White House Council on Environmental Quality (CEQ) related to environmental conflict resolution efforts. VA collects environmental data for the annual Sustainability Plan and semi-annual OMB Sustainability/Energy Scorecard

reports via an in-house automated survey and other tools. As required by EO 13693, VA established targets for GHG emissions reduction (see Table 9-6), and submits its Strategic Sustainability Performance Plan annually to CEQ and OMB. These plans are available to the public via Performance.gov and on VA's website at www.green.va.gov.

Vehicle Fleet Data

VA enters key fleet vehicle data into an interagency database — the Federal Automotive Statistical Tool (FAST) — and is able to view and report on the data using FAST analytical tools. These data form the basis for VA's annual fleet vehicle report to Congress. In addition, VA uses an internal database to track key information about VA fleet vehicles around the country. VA is in the process of replacing this database with a system that will modernize its fleet management.

Budget

In 2015, the final amount obligated through GMP was approximately \$76 million.¹ VA awarded 27 energy projects, expanding VA's renewable energy portfolio, implementing energy efficiency projects, and enhancing energy and water metering to meet Federal mandates. A listing of these projects can be found in Appendix E.

Renewable energy funding supports all areas of project development, from conducting detailed technical and economic feasibility studies to construction and commissioning. Renewable energy projects can include studies and/or implementation of solar photovoltaic, solar thermal, wind turbine, direct geothermal, ground source heat pump, and renewably-fueled combined heat and power systems. VA facilities continue to identify energy and water conservation measures (ECMs) through facility energy audits and implement them via direct funding or energy performance contracts. These ECMs improve the performance and efficiency of heating, cooling, lighting and water-using systems to achieve cost savings that can go back into providing services for Veterans.

In 2016, additional GMP funds have been redirected to support VA construction efforts. VA is maintaining energy and environmental manager positions; striving to improve and certify additional existing buildings as sustainable; implementing renewable energy projects; conducting facility energy audits and building retrocommissioning, developing energy performance contracts, and conducting additional feasibility studies for renewably-fueled on-site energy projects.

¹ A total of \$80.735M originally budgeted for the Green Management Program was redirected to support VA construction in 2015

VA's 2017 budget includes \$45 million in Medical Facilities funds to continue VA's progress towards meeting statutory requirements, achieving Presidential goals, and capturing efficiencies and savings that can be reinvested in the growing mission. A list of potential renewable energy projects for 2017 can be found in Chapter 8.2 of this volume. Improvements will be accomplished by making prudent investments in infrastructure, employing best practices in facility and fleet operations and maintenance, and improving data collection and analysis. VA will request funding for this program during the 2018 budget cycle. See Table 9-7 for a further budget breakdown.

Table 9-7: VA Green Management Program Budget Summary 2015-2017

Activity	2015 Actual (\$)	2016 Planned (\$)	2017 Planned (\$)
Combined Heat and Power	4,144,677	5,475,818	3,900,000
Solar	24,480,979	1,638,600	2,300,000
Ground Source Heat Pump/Geothermal	6,700,000	0	2,200,000
Renewable Energy Certificates	1,896,997	400,000	400,000
Renewable Energy Program Total	28,815,353	7,514,418	8,800,000
Energy Assessments & Measures	20,970,663	11,982,782	9,800,000
Sustainable Buildings	1,227,062	500,000	400,000
Environmental & Fleet Studies & Projects	1,297,405	1,600,000	1,000,000
Env, Fleet, and Sus Program Total	23,495,130	14,082,782	11,200,000
Staffing Total	23,667,000	24,028,000	25,000,000
Total Capital & Staff	75,977,483	45,652,200	45,000,000

Highlights and Accomplishments

VA has made great strides in conserving resources at its facilities across the country by proactively managing its energy, environmental, fleet and sustainable building efforts. VA continues to promote energy conservation and reduction of its environmental footprint by implementing energy and water conservation measures and on-site energy generation including solar panels, geothermal systems, and renewably-fueled combined heat and power plants.

Energy

Energy assessments and implementation of identified energy and water conservation measures: VA continues to conduct facility energy assessments and building retro-commissioning, and pursues implementation of energy conservation measures (ECMs) identified during the assessments. Starting in 2011, VA has been completing energy assessments at 25% of its covered facilities each year. VA plans to conduct energy assessments of an additional 25% of covered facilities each year in compliance with Federal law. VA analyzes the results of the assessments to prioritize the recommended ECMs and to determine the best means of funding. This includes direct funding, energy savings performance contracts (ESPCs), and utility energy service contracts (UESCs). VA is committed to using ESPCs and other performance-based contracts to fund energy and water improvements, and to contribute its share towards the President's ESPC goals (\$4 billion across the Federal government by the end of 2016). As of the end of 2015, VA awarded \$160 million of energy performance contracts, achieving its Phase I of the PPCC goal. These contract implement efficiency and conservation measures that will result in no less than \$160 million in utility savings for VA facilities. Additionally, VA is on track to meet its Phase II goal of the PPCC, an additional \$160 million in energy performance contracts, by the deadline of the end of 2016.

Advanced metering: In 2009, VA installed advanced electricity meters in owned facilities around the country and implemented metering for steam, natural gas and water consumption. Installation was completed well ahead of compliance deadlines. VA continues maintenance and calibration of installed meters, working to integrate data into VA's database. These tools allow facility energy managers to more quickly and accurately identify trends and problems impacting facility performance and implement solutions to increase efficiency and control costs.

Combined heat and power plants: Combined heat and power (CHP) is an energy-efficient system that simultaneously produces electricity, steam and hot or chilled water. In 2015, VA awarded contracts to construct one CHP plant and to design four plants that are planned for construction in 2016 and beyond. The plants will provide much of the electrical power for the host facilities as well as steam or hot water and, in some cases, chilled water as well. VA is continuing to assess the potential for updating existing central energy plants to incorporate CHP technologies and systems. The findings will aid VA in determining the most ideal locations to build CHP-based energy plants, while ensuring cost savings.

Solar generation: Solar projects implemented at VA facilities yield energy cost savings, reduce reliance on fossil fuels, and provide environmental benefits including reduction of GHG emissions. These projects have a direct impact on VA's mission by enhancing the Department's fiscal responsibility and environmental stewardship. In 2015, VA awarded 4 solar photovoltaic (PV) projects.

Environment

VA continues to improve its approach to managing the multiple aspects of environmental stewardship, such as purchasing more “green” products, enhancing recycling, waste reduction efforts, and managing electronic products in an environmentally sound manner.

- VA continued implementing environmental management systems (EMS) at its hospitals and cemeteries nationwide. The VA Senior Sustainability Management Council serves as VA’s agency-level EMS.
- The Green Management Program provided green purchasing and EMS training for VHA’s Green Environmental Management Systems (GEMS) coordinators.
- VA continues to support the Presidential Climate Action Plan in accordance with EO 13693 and other White House initiatives.

Vehicle Fleet

To assist in meeting GHG and petroleum mandates, VA endeavors to increase its use of alternative fuels by selecting the best sites for installing alternative fueling capability. VA continues to focus on training of all relevant staff regarding fleet management and data collection. VA will continue to grow its alternative fuel capability with hybrids and all-electric vehicles as GSA makes additional vehicles available during 2016. Starting in 2016, the performance metric for fleet performance will change from petroleum reduction to fleet-wide GHG emissions per mile driven.

Sustainable Buildings

VA continues to maintain a Sustainable Buildings program to help ensure that VA meets all mandates and requirements. Since the inception of sustainable buildings requirements, VA has aggressively pursued sustainability in existing facilities via an ongoing nationally coordinated initiative to assess buildings for sustainability and earn third-party sustainable building certification.

VA is strategically improving facilities that were not sustainable. To date, over 11% of the applicable building inventory is certified. Per EO 13693, VA will be setting a new sustainable buildings target for existing buildings in June 2016, along with a target for achieving net-zero energy/water/waste in existing buildings. VA will also begin planning for addressing the requirement to design net-zero energy/waste/water new buildings beginning in 2020.

Outreach

Through VA’s Green Routine initiative, GMP has focused on engaging employees in mission-connected ways to improve sustainability. In 2015, GMP developed a database to provide key information on innovative projects, such as removing snow and ice more efficiently with less salt, and cleaning in a way that is faster and reduces cross-contamination risk. This database will continue to expand to provide more projects with details on processes, results, mentors, and lessons learned. Many of these projects are identified through an annual internal awards program, which recognizes exceptional employee efforts. Employee innovation is further encouraged through a contest for energy-saving ideas and support for initiatives such as avoiding pre-consumer food waste through a non-profit partnership. Through 2017, GMP will provide assistance to

individuals in developing and implementing initiatives based on demonstrated best practices and their own insights into new opportunities to improve VA.

At the end of 2014, each facility appointed a sustainability officer. GMP is connecting with local facility leaders on ways sustainability can contribute to their goals in serving the mission, with a focus in 2015 and beyond on sharing key best practices that facility leaders can support implementing in their facilities. Efforts are also underway to provide mission-focused sustainability metrics for facility leadership, along with key opportunities for improving performance. Through 2017, efforts to encourage innovation will expand to include outreach in employee orientation sessions and workshops to promote workplace-specific innovations, such as in the canteen or around the operating room.

Recognition

VA has won recognition in a variety of sustainability categories for its ability to excel in green management. Most recently, EPA awarded the Southern Arizona VA Health Care System an award for the greatest reduction in waste. EPA also awarded the Minneapolis VA Healthcare System a national award for reducing their environmental footprint related to transportation.

Summary Program Plan Through 2017

- Energy and water:
 - Continue facility energy and water assessments and retrocommissioning activities
 - Continue identification and feasibility validation of on-site renewable and alternative energy projects
 - Continue implementing agency-wide data integration to realize the full potential of building-level metering at all VA facilities
 - Invest in energy and water efficiency improvements through the most effective funding mechanism, focusing on ESPCs and other performance-based contracts
 - Invest in on-site renewable and alternative energy projects, as funding permits, to achieve utility cost savings, GHG emissions reductions, and other benefits

- **Environment:**
 - Continue to implement Environmental Management Systems at all appropriate levels
 - Evaluate and pursue additional opportunities to institutionalize green product purchasing throughout VA
 - Evaluate and pursue additional options for enhanced tracking and reporting VA implementation of electronics stewardship goals
 - Develop, conduct and promote environmental training and awareness
 - Plan augmentation of tracking and reporting system for National Environmental Policy Act activities
 - Update the Climate Change Adaptation/Resilience program
 - Continue coordinating agency-wide external reporting

- **Outreach:**
 - Expand database of employee innovations that serve the mission and improve sustainability
 - Continue annual awards program to recognize employee projects
 - Assist employees in developing and implementing innovative projects
 - Provide VA leaders with mission-related sustainability metrics and ways to improve
 - Expand outreach to include information in employee orientation and online workshops

- **Vehicle Fleet:**
 - Assist VA administrations and staff offices to continually improve fleet tracking and management
 - Work with GSA to increase VA's alternative fuel vehicle fleet.
 - Add alternative fueling capability where practicable
 - Assist fleet managers with complying with federal vehicle fleet mandates.
 - Develop vehicle fleet policies promoting responsible vehicle use.
 - Continue to educate fleet managers on changing federal regulations.
 - Assist Administrations and staff offices in implementing new requirements for telematics and zero-emissions vehicles.

- **Sustainable Buildings**
 - Continue performing yearly sustainability self-surveys to identify additional buildings eligible for third party certification.
 - Conduct third-party assessments on prioritized buildings for certification of compliance with the Guiding Principles for Federal Leadership in High Performance and Sustainable Buildings (Guiding Principles).
 - Ensure all new construction, major renovation, and new leases meeting the specified criteria complies with the Guiding Principles.
 - Establish new target for sustainable buildings, per EO 13693
 - Establish target and develop plans for achieving net-zero energy/water/waste in existing buildings, per EO 13693.
 - Develop plans for meeting the EO13693 requirement for net-zero energy/water/waste in new building designs starting in 2020



Chapter 9.3

Real Property Performance Management

Capital Asset Management

VA seeks to maintain the optimal mix of investments needed to achieve VA strategic goals and ensure a high level of performance for our assets, while minimizing risk and maximizing the cost-effectiveness.

Table 9-8: VA Strategic Goals

Goal 1:	Empower Veterans to Improve Their Well-being
Goal 2:	Enhance and Develop Trusted Partnerships
Goal 3:	Manage and Improve VA Operations to Deliver Seamless and Integrated Support

To this end, VA has developed a number of sound capital asset management strategies, including alternatives analysis, strategic linkage, and life cycle costing. VA takes a comprehensive lifecycle approach, including monitoring performance at each stage.

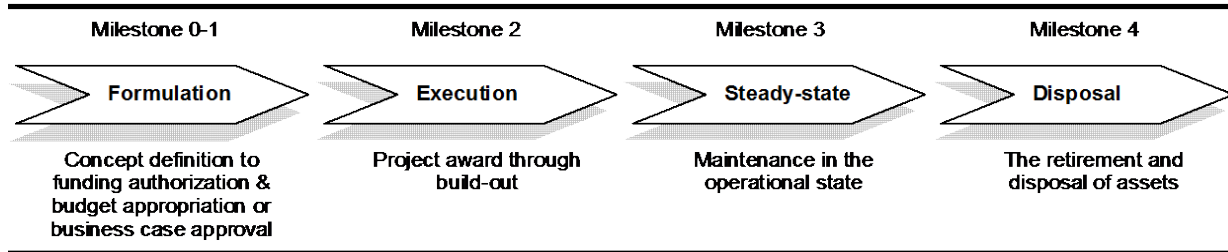
By following sound capital investment processes and using the suite of technology tools contained in VA’s Capital Asset Management System for performance measurement, VA is able to improve coordination and management of capital assets and provide a single consolidated view of all capital investments in the VA portfolio. These tools and initiatives assist VA in maximizing the value of its portfolio, providing balance and ensuring investments meet VA’s mission and strategic goals.

Comprehensive Lifecycle Approach

VA strives to maximize the functional and financial value of capital assets by tracking and monitoring capital performance on a regular basis through the lifecycle of an asset. Investment protocols and standards have been developed to provide guidelines for each major phase/milestone in the lifecycle of a capital asset (see the figure below).

VA monitors capital asset performance at each stage in the lifecycle. While the lifecycle appears sequential, the stages are tightly linked. Monitoring asset performance in steady-state drives disposal decisions, and also provides input into the formulation phase to help direct capital investment toward areas of greatest need. The result is a cyclical and continually improving process for comprehensive lifecycle management of our assets.

Figure 9-3: Capital Asset Lifecycle



VA’s real property portfolio consists of three individual asset categories. VA views these assets as a single comprehensive portfolio. At each stage of the project’s lifecycle, VA’s corporate portfolio goals help identify deficiencies requiring analysis and attention. VA’s asset categories are described in the table below.

Table 9-9: Capital Asset Categories

Asset Category	Details
Buildings and Land	<ul style="list-style-type: none"> Building systems, expansions, new construction, renovation, parking garages, acquisitions and disposal of properties. This also includes site acquisitions.
Leases/General Services Administration (GSA) Space Assignments	<ul style="list-style-type: none"> Direct Lease: A contract vehicle that enables VA to become a tenant by renting spaces and accompanying building services for a specified period at a negotiated rate. GSA Lease: Unlike the GSA assigned space, GSA Lease Space is space leased by GSA from the private sector. GSA Space Assignment: Leased space acquired from GSA.
Agreements	<ul style="list-style-type: none"> Enhanced-Use Leasing: Leasing underutilized VA property on a long-term basis to non-VA users for uses compatible with VA’s mission in exchange for facilities, services, money, or other in-kind consideration. Enhanced Sharing Agreement: Allows individual medical facilities to contract for services with any health-care provider, or other entity or individual. These contracts can include a wide array of health care resources. There are no maximum dollar limitations for the investments. Outlease, Permit, License: Allows VA to lease space to the private sector or Government agency to help improve utilization of VA space. Terms are variable, but are generally short duration.

Formulation Stage

During the formulation phase, VA defines a specific concept or need and seeks funding to obtain needed capital assets. The formulation of VA’s capital investment priorities are strategically linked to the Department’s mission through the Strategic Capital Investment Planning (SCIP) process, described in more detail in Chapter 8. The SCIP process is supported by the SCIP Automated Tool (SAT), described in more detail later in this chapter. To maximize efficiency of office space use, VA has developed tight space standards for all new office space used for non-Veteran facing purposes. Each new building or lease that includes office space must meet these standards.

The SCIP process uses the results of performance monitoring and Reduce the Footprint (RTF) compliance goals as key inputs. Where assets are not performing as effectively as possible, due to poor condition, location, functional layout, or the availability of space for service delivery, gaps are defined. In addition, the need for new assets is defined via SCIP's gap driven approach. These gaps form the baseline for SCIP and drive where investments should be targeted for capital improvements. As investments are defined, prioritized, and selected via the SCIP process, their impact on the portfolio is monitored. Selected projects then move to the next lifecycle phase, Execution.

Execution Stage

Once a project is authorized and funded by Congress, it enters the execution stage of its lifecycle. The execution phase lasts from the actual award of a contract through the build-out or completion of the asset, and focuses on the obligation and expenditure of the appropriations obtained in the previous phase. The emphasis during execution is on maintaining planned and actual schedules (design and construction awards, and activation dates) and costs at each phase of the project's completion. This focus allows for monitoring of actual or anticipated variance from original planned dates or costs to inform decision makers and allow mid-stream adjustments to the projects as needed.

Monitoring during the execution phase also provides input to other phases of the lifecycle. The projected impact of projects in execution changes the portfolio in terms of available space, condition improvements, or potential disposal candidates if the project is replacing existing assets. Information from the execution phase allows the cyclical and iterative approach to asset management to continue.

Steady State Stage

Once a project becomes fully functional or operational, the steady state lifecycle stage begins. During steady state, VA performs a combination of regular maintenance and upkeep on its assets and infrastructure through its recurring maintenance and non-recurring maintenance (NRM) funds, which involves the improvements of buildings, land, and other structures (including equipment). Recurring maintenance does not alter, modify, or make improvements to existing infrastructure; these funds only keep assets performing in their current operating state. Non-recurring maintenance projects result in a change in space function and/or a renovation of existing infrastructure.

VA's corporate portfolio metrics are generally focused on the steady-state phase of capital asset lifecycle where constant monitoring is required. The Capital Asset Management System – Business Intelligence (CAMS-BI) tool (described below) plays a large role in monitoring the metrics, providing reporting and analytic capabilities. In addition, the Capital Asset Inventory (CAI) system (described below) is the Department's repository of real property data during the steady-state phase. Analysis of asset performance in the portfolio is used for various internal and external reporting requirements, as well as providing detailed information to assist in decision making. Asset performance in steady state plays a key role in identifying assets that are underperforming and either need additional capital investments or may be candidates for disposal.

Disposal Stage

The final stage of an asset's lifecycle is disposal, which involves the proper and orderly retirement or liquidation of an asset. VA has a number of methods for disposing of assets. In August 2012, Section 211 of Public Law (P.L.) 112-154 restored VA's authority to enter into Enhanced-Use Leases (EULs) for supportive housing, which includes permanent and transitional housing for the homeless, assisted living, and other housing which engages tenants in on-site and community-based support services for Veterans and their families. VA may also make underutilized buildings and land available to other federal agencies for multiple reuse purposes. If no other agency is interested, VA may utilize deconstruction, mothballing and demolition. In addition, out-leasing, sharing, sale or transfer are other methods VA uses to improve the overall utilization of its real property assets.

VA's disposal policy provides guidance for navigating the complex processes of federal real property disposal, and the data analysis functionality of the CAMS-BI tool provides the Department with the capability to initiate, justify, implement, and monitor proposals for divestment of assets. Steps in VA's disposal policy include screening for potential homeless use, evaluating environmental and historical status conditions, and generating various notifications to GSA and Congressional committees if necessary.

Achieving significant reduction in underutilized and vacant space is an Administration and Departmental priority. To support this priority, the President has proposed a Civilian Property Realignment Act (CPRA), which would allow agencies like VA to address the competing stakeholder interests, funding issues, and red tape that slows down or prevents the Federal Government from disposing of real estate. If enacted by Congress, this process would give VA more flexibility to dispose of property and improve the management of its inventory. In addition, VA has submitted a legislative proposal to expand its EUL authority to allow for additional reuse opportunities beyond the currently allowed supportive housing. This expanded EUL authority would also help to reduce underutilized and vacant space in VA's portfolio, while providing a win-win situation with Veterans and local communities.

Asset Performance Management

Monitoring asset performance begins in the formulation stage of project development as VA staff identifies performance gaps and how investment in capital assets contributes to filling those gaps. Each capital asset proposal submitted through the SCIP process is required to identify, in the business case application, which service gap area(s) the project will contribute and which of the Strategic Plan areas the project aligns (Strategic Alignment). VA conducts continuous analysis and evaluation of the performance of assets compared to goals and targets using a variety of technology tools. Detailed descriptions of some of the capital portfolio measures are provided below. VA also uses benchmarking to compare the performance of assets against private sector standards and internal benchmarks, and conducts monthly performance reviews to keep management updated on the status of VA capital assets.

Federal Real Property Council

In February 2004, Executive Order 13327 established the Federal Real Property Council (FRPC) to develop guidance and establish asset management principles, collect specified inventory data elements, and performance measures for all federal agencies. The FRPC is composed of Senior Real Property Officers representing federal agencies and cabinet level departments and is

chaired by the Office of Management and Budget (OMB). The Assistant Secretary for Management serves as VA's Senior Real Property Officer.

The FRPC establishes annual guidance for reporting of real property data to the Federal Real Property Profile (FRPP) database. Included in the FRPP database are some key performance measures that are used by VA for measuring real property asset performance. Measures include: a) cost to operate both owned and leased facilities, b) rental rates for leased facilities, c) condition of owned facilities, and d) size and utilization of owned and leased facilities. These metrics are used by VA, in addition to being reported to FRPP, to help manage the performance of its real estate portfolio.

Monthly Performance Reviews

The Deputy Secretary of VA convenes a monthly meeting with senior level executives from the administrations and staff offices called the Monthly Performance Review (MPR). The MPR provides these senior level executives information on the status of VA's financial management and programs. The MPR is a means to create dialogue to improve services to Veterans by highlighting successes and problem areas through performance metrics, including the goals and targets explained above. For capital asset programs, information is provided to the MPR on Major Construction, Minor Construction, Non-Recurring Maintenance, Facility Condition Assessments, Energy Consumption and Cost, and Disposals. In addition, information is provided on capital assets that are operational.

Benchmarking

A key measure of VA's success is to compare asset performance to that of the private sector via benchmark analysis. VA has the means and data to compare certain asset expenses to industry or commercial benchmarks for its leasing and energy programs (see discussion of the CAMS-BI technology tool below). Benchmarking is also done within VA and encompasses comparisons across fiscal years and comparisons between similar VA facilities.

VA has access to performance data back to FY 2004 and can analyze and report increases or decreases in costs, utilization, and other goal performance from year to year and across individual stations, networks, and at administration levels. In addition, OMB's government-wide performance benchmarking project (initiated FY 2014) focused on many areas of government operations, including Real Property. While much of the information used in this benchmarking exercise was derived from the FRPP and already used for internal analysis by VA, comparisons to other agencies and similar types of agencies provided valuable insight into these metrics. Focus areas included rent per square foot, operation and maintenance cost per square foot, and square feet per person (space utilization). VA was able to identify key areas for future focus and analysis, as well as areas that it could engage other agencies, including GSA, for further discussion on best practices. In addition, GSA is preparing to release a more robust analysis tool that will allow VA and other agencies to do further analysis on owned, direct leased, and GSA provided space across the country. GSA tools, combined with VA's existing capabilities, will further position VA for additional data driven decision making for its real property portfolio.

Reduce the Footprint (RTF)

Consistent with the Office of Management and Budget (OMB) Freeze the Footprint memorandum (M-12-12), OMB released Reduce the Footprint (M-12-12 section 3) on March 25, 2015. As VA's mission continues to expand and evolve in its efforts to meet the needs of Veterans and their families, VA continues to implement a suite of strategies to manage the office and warehouse space necessary to provide service to Veterans. VA successfully submitted its RTF implementation plan to OMB and GSA covering the FY 2016 through FY 2020 time period. The plan includes these strategies for better utilizing space, as well as presenting owned asset disposal opportunities. VA will continue to work with OMB and GSA on establishing final RTF baseline numbers and pursue aggressive disposal and reuse opportunities in support of RTF.

As VA continues to implement these strategies to better manage our portfolio, we are also addressing issues involving Veterans' access to healthcare within some Veterans Health Administration (VHA) facilities. VA continues to mitigate space increases through continued focus on improved space utilization, the department-wide space standard, and better understanding of the goals associated with RTF. The efforts and strategies implemented to meet the RTF goals are being executed; however, VA's portfolio will reflect the challenges of the mission and needs of the Veterans, which may adversely impact RTF. One example is the administrative space standard, which is already in use at VA and has been fully integrated with our planning tools and processes to help ensure successful implementation and maximize its impact. This standard will improve space utilization metrics and help mitigate any growth that is needed to support mission needs.

Real Property Asset Metrics and Results

Real Property Performance Results

VA regularly monitors real property performance. VA also reports energy consumption to the Department of Energy (DOE) and disposal plans for the annual budget process. The table below reflects the level of change in each performance area from the baseline years.

Table 9-10: Real Property Performance Results

Measure	Results					Targets	Strategic Target
	2011	2012	2013	2014	2015	2016 (Final)	
Utilization* : Percent of space utilization as compared to overall space (owned and direct-leased)	116%	121%	119%	115%	110%	109%	100%
Condition** : Percent Condition Index (owned buildings)	78%	79%	78%	84%	83%	85%	85%
Mission Dependency : Ratio of non-mission dependent assets to total assets	10%	12%	11%	12%	13%	10%	9%
Operating Costs : Ratio of operating costs per gross square foot (GSF) Targets conform with FRPC Tier 1 definitions)	\$7.94	\$7.73	\$7.90	\$8.16	\$8.15	\$7.75	\$7.00

* Utilization > 100% means that based on current workload levels and current space design criteria, VA would need additional space to deliver services in the most effective fashion (i.e. the ideal state) and space is currently over-utilized

** Condition Index calculation updated to be consistent with FRPP definition for owned buildings.

Utilization: VA's baseline performance was established in 2004 at 80 percent. In 2015, utilization performance was 110 percent, exceeding the strategic target of 100 percent. This implies that VA is over-utilizing its space and needs to add additional space/capacity to lower its utilization rate to meet the strategic target. This is consistent with VA's SCIP process, which as identified the need for significantly more space to be added to its portfolio in its long-range plan. VA will continue to focus on ensuring poorly performing or unneeded assets are pushed for disposal or reuse, however, more space is needed to meet service demands.

Condition: Condition index is an FRPP metric defined as the ratio of repair needs to asset replacement value. Higher numbers indicate better condition facilities with low repair needs, while lower number indicate high repair needs in relation to the replacement value of the assets. VA's 2005 baseline performance is 81 percent for condition index; 2015 performance was 83 percent, which is below the strategic target of 85 percent. While the net change in this metric between 2005 and 2015 shows an improvement of 2 percent, individual year results have fluctuated. VA continues to invest in correcting identified condition deficiencies through its NRM, Major, and Minor construction programs, while also continuously improving the condition assessment processes to ensure all critical deficiencies are identified. In 2013, FRPP began to collect repair needs and calculate condition index based on replacement value and repair needs directly in FRPP. In 2014 and again in 2015, FRPP automatically calculated the condition index based on these values. VA's calculation method is consistent with this FRPP change, including owned buildings only.

The process of how VA determines its facilities' condition and overall repair and maintenance needs, including the current status of how the Department is addressing this need, is explained below:

Upgrading VA Facilities Condition

The condition of its buildings is documented in the VA's Facility Condition Assessment (FCA) report. Each medical center is surveyed by a professional team of engineers and cost estimators at least once every three years. These surveys include an assessment of its building systems (e.g., electrical, mechanical, plumbing, elevators, structural and architectural, safety, etc.) and site conditions (e.g., roads, parking, walks, water mains, sanitary and storm water protection, etc.) The facility is objectively evaluated by the professional FCA review team (contractor and/or VA personnel from headquarters) and given ratings of A (new or like new condition), B (above average condition), C (average condition), D (poor condition) and F (critical condition requiring immediate attention). Building and site conditions given a rating of a D or F by the reviewers are also given an estimated cost of corrections. Once the assessment is completed, these estimated correction costs are totaled by station, and a percentage is computed comparing the total estimated correction costs to remediate all of a facilities' D and F ratings to the total estimated replacement value of the facility. Replacement value is defined by the FRPC as the cost to replace the existing asset with a newly constructed asset of the same size, at the same location, at today's building standards and codes, regardless of the condition of the existing asset. VA uses the CFM cost guide for estimating cost per square foot for each department in a building. The replacement value is calculated by multiplying the cost per square foot times the square footage of the asset, and then inflated by an overhead factor as outlined in FRPC guidance. Each owned asset (building or structure) is assigned the replacement value. This

percentage metric is referred to as the condition index, and the higher the percentage, the better the condition of the facility. VA surveys and documents the condition of all its owned buildings. The FCA report is actively used by VA to improve the condition of its facilities. The VA NRM programs are the most active in funding infrastructure repairs to address VA's FCA documented severe deficiencies (Ds or Fs).

VA is making a concerted effort to reduce its backlog of critical FCA deficiencies. VA infrastructure or construction project requests submitted through SCIP have the ability to include FCA related corrections, which are then used as part of the overall SCIP prioritization process. VA estimates the cost to repair all currently-identified FCA deficiencies to be approximately \$16.9 billion. This total takes into account the capital improvement projects obligated and completed as of 2015. It does not account for additional planned capital improvements supported by the funding in the 2016 appropriation and the 2017 request across all capital programs. These additional projects are expected to address approximately \$1.3 billion in FCA deficiencies, which leaves a balance of \$15.6 billion in remaining deficiencies. In addition to NRM projects, many Minor Construction projects correct important documented FCA deficiencies. VA's Major Construction program also corrects a significant amount of FCA-documented critical needs annually.

VA will continue to use capital resources, where appropriate, to address the most critical deficiencies. Facility condition is a key gap area in the SCIP process. The backlog of correction costs are presented as a gap for facilities to develop plans again, identifying the necessary resources to close the gap of facility condition deficiencies.

Table 9-11: Facility Condition Assessment Status Report (as of 10/1/2015)

Admin	Current FCA Correction Cost (\$)	FCA Project Obligated - Not Yet Completed (\$)	Amount Remaining (\$)
NCA	\$179,780,811	\$36,561,427	\$143,219,384
STAFF	\$13,486,974	\$0	\$13,486,974
VBA	\$20,246,430	\$5,400,388	\$14,846,043
VHA	\$16,724,065,265	\$1,252,490,242	\$15,471,575,024
TOTAL	\$16,937,579,481	\$1,294,452,056	\$15,643,127,425

* Includes projects obligated through 2015 from all capital programs.

Mission Dependency: In 2005, 22 percent of VA building assets were classified as non-mission dependent. Since that time, substantial progress has been made, and in 2015 the percentage of non-mission dependent assets had reduced to 13 percent, very close to the Department's target of 9 percent. VA will continue to improve progress on this metric by the continued focus on disposal of underutilized and vacant properties.

Operating Costs: VA's 2007 baseline performance is \$5.80 per GSF. For 2015, VA's operating cost per GSF was \$8.15. The 2015 value was slightly lower than the 2014 operating cost per GSF of \$8.16, representing the first decrease in operating costs since VA's baseline in 2005. The strategic target is \$7.00 per GSF.

Since June 2010, VA has been participating in a government-wide Presidential initiative to reduce annual operating costs, generating income through disposing of assets, using existing real property more effectively by consolidating existing space, expanding telework, and other space realignment efforts. While the reduction from 2014 to 2015 was minimal, it demonstrates that some of the improvements implemented starting in 2010 have helped to not only mitigate operational cost growth, but actually show a small decrease.

Disposals and other Dispositions: Summary data on actual disposals and reuse for 2015, and planned disposals and reuse for 2016 through 2020 is presented below, with detailed data being provided in appendix C. In 2015, VA disposed or reused 57 assets, representing 123,981 GSF.

Table 9-12: Actual Disposals and Other Dispositions by Modality 2004 -2015

Disposal Modality	2004-2013			2014			2015			Grand Total		
	# Total Assets	Total GSF	Total Acres	# Total Assets	Total GSF	Total Acres	# Total Assets	Total GSF	Total Acres	# Total Assets	Total GSF	Total Acres
Deconstruction	101	532,224	0.8	9	166,949	0.0	14	14,695	0.0	124	713,868	0.8
Demolition	429	2,130,807	0.0	53	299,249	0.0	40	104,148	0.0	522	2,534,204	0.0
Enhanced Use Lease	320	4,567,258	894.5	1	306	0.0	0	0	0.0	321	4,567,564	894.5
Federal/State Transfer	12	18,291	43.7	0	0	0.0	0	0	0.0	12	18,291	43.7
Mothball	16	74,231	0.0	0	0	0.0	0	0	0.0	16	74,231	0.0
Negotiated Sale	9	206,062	7.9	0	0	0.0	1	2,448	0.0	10	208,510	7.9
Sharing, Outlease, License, Permit, Easement	1	20,000	0.0	0	0	0.0	0	0	0.0	1	20,000	0.0
Transfer - GSA Disposal Authority	10	18,962	0.0	2	10,250	0.0	1	1,440	0.0	13	30,652	0.0
Grand Total	898	7,567,835	946.9	65	476,754	0.0	56	122,731	0.0	1,019	8,167,320	946.9

Table 9-13: Planned Disposals and Dispensations 2016-2020

Disposal Modality	# Total Assets	Total GSF	Total Acres
Deconstruction	65	588,263	0.0
Demolition	257	3,265,989	0.0
Enhanced Use Lease	91	721,874	46.0
Federal/State Transfer	6	1,269,908	14.0
Mothball	42	705,096	0.0
Negotiated Sale	28	125,183	12.0
Public Benefit Conveyance	0	0	0.0
Public Sale	2	4,386	0.0
Sharing, Outlease, License, Permit, Easement	22	527,840	0.0
Transfer - GSA Disposal Authority	3	119,699	0.0
Grand Total	516	7,328,238	72.0

Key Accomplishments

In 2015, VA:

- Identified discrepancies in lease and agreement data in CAI, and issued a data call memorandum to VA facilities nationwide to correct data. This included an audit of multiple VA facilities to verify the accuracy of the CAI agreement data.
- Engaged GSA on a targeted asset review for potential reuse or disposal of a vacated VA campus.
- Submitted its RTF Plan to OMB and GSA for FY 2016 through 2020.
- Improved tracking in CAI related to the impact of specific construction projects on facility condition.
- Worked with other VA organizations to fully implement the office space standards for certain administrative functions in support of VA's RTF plan, including update of VA's space criteria chapters and Space and Equipment Planning System (SEPS) to use the new criteria.
- Revamped the way VA tracks land use agreements in its CAI database, including fully redesigned user interface, clarification on data definitions, and enhanced data validation.
- Developed new process for tracking lease procurement actions from start to finish, with specific focus on the GSA delegation process. In conjunction with the tracking, OAEM established a review process, in coordination with GSA, for all delegation packages prior to submission to GSA.
- Established a lease budget tool that allows VA to forecast spending on existing leases, replacement leases, and new leases over the next five years.

Future Plans

In 2016 and 2017, VA plans to:

- Further engage with GSA on potential disposal and reuse opportunities across the country. This would include internal VA review efforts to determine what assets/sites are appropriate and working with GSA to implement necessary actions.
- Integrate the functionality of the lease tracking system and the lease budget tool into a single tool and link it to our SCIP and CAI tools to provide a more robust lease management support tool.
- Create links between SCIP Tool and CAI to allow approved projects transfer into CAI and adjust FCA as appropriate.
- Integrate CAMS, CAI, and SCIP business intelligence functions and modify CAMS-BI to access information more easily across subject areas.
- Improve the Enhanced-Use Lease Information System (EULIS), to include implementing the latest SharePoint reporting features, to better integrate with the OAEM Records Center for document retention and better automation of metrics for annual oversight activities.
- Work to integrate CAI data and geospatial information systems (GIS) capabilities.
- Expand space analysis to VBA and staff offices based on their forecast of workload demands.
- Fully automate the space analysis process for VHA, embedding it directly in SCIP SAT, with links to CAI and other systems as necessary to streamline the process.

Real Property Technology Tools

VA employs a suite of technology tools to monitor its entire capital asset portfolio, examining all significant assets at every lifecycle stage, in concert with VA portfolio goals and strategic goals. All capital assets (including those that are underutilized and/or vacant) are monitored and evaluated against a set of performance measures and capital goals to maximize highest return on the dollar to the taxpayer. These tools have resulted in improved service delivery to Veterans and increased financial accountability to the general public. The impact of using this innovative suite of tools is that they:

- Facilitate the integration of asset management information into the governance process at multiple levels;
- Improves financial analytical capability, such as monitoring lease costs across multiple years and geographic locations to identify consolidation opportunities;
- Improves asset performance management to identify areas for improvement, such as space utilization or operational costs;
- Provides for better-informed decisions;
- Improves service delivery; and
- Allows disparate data from across the enterprise to be analyzed collectively.

CAMS-BI

Starting in 2003, VA deployed CAMS to manage its capital asset portfolio and develop business cases. In 2008, CAMS implemented enhanced reporting and analysis via a Business Intelligence (BI) and data warehousing system, referred to as CAMS-BI. As reporting requirements became more complex and more data was available for trending and performance management, the BI enhancement became necessary to meet the increased demand for data driven analytics to support decision making. Data in CAMS-BI is organized, analyzed, and presented to track and monitor VA's assets progress against performance goals within and across asset types and administrations. Reports can be used for multiple purposes, such as identification of assets that may be disposal candidates or concentrations of leased assets that may be candidates for consolidation. CAMS-BI has positioned VA to fully contribute and comply with Government-wide reporting requirements and policy guidance, such as the June 2010 Presidential Memo on Disposing of Unneeded Federal Real Estate and OMB Memo M-12-12 section 3 RTF.

CAMS-BI focuses on steady state and disposal phases of the lifecycle. CAMS-BI provides detailed analytical, evaluation, and reporting capabilities that all VA components and levels can use to monitor the Department's vast portfolio of capital assets with great effectiveness. Steady state performance metrics are a key component of CAMS-BI, allowing tracking of operational costs, leasing costs, space utilization, energy usage, and conditions of the Department's capital assets to promote continuously improving performance.

Several system updates have been made in CAMS-BI to support a number of changed reporting requirements from the FRPC.

- In 2007, FRPC reporting was updated to include disposition data, including net proceeds, disposal recipient, and modality of disposal.
- In 2009, FRPC reporting capability was updated to include sustainability data for each building asset. VA also updated its financial system to reflect energy costs by type of energy consumed, to better support internal performance management and DOE reporting.
- In 2011, FRPC reporting was updated to include reporting on all individual leases, regardless of size or cost, rather than building level reporting as have been previously required. FRPC reporting also began breaking out lease rent and operating costs separately, as well as additional information on planned disposals of some assets.
- In 2013, changes were made to FRPC reporting related to utilization of assets, as well as condition index.
- In 2014, FRPC reporting was updated to include more detailed cost reporting for operating costs. All of these changes were reflected in the CAMS-BI system to enable accurate reporting and on-going analysis of asset performance (i.e., trending) over time.
- In 2015, FRPC reporting was updated to include further classifying asset usage, capturing reasons why an inactive asset could not currently be disposed, and reflecting a surplus asset's declaration date.

CAMS-BI also enabled the Department to utilize electronic reporting, improving efficiency and accuracy. Beginning in 2005, VA has successfully submitted annual FRPC reporting data to

GSA using electronic files. VA has also submitted electronic files for Energy Star to obtain automated benchmarking ratings. Many facets of the annual DOE reporting are also addressed by CAMS-BI, including annual consumption and costs for energy. Annual Energy Performance Reports have now been created in CAMS-BI to incorporate these energy star ratings and DOE metrics and make them available for historical analysis.

The two primary sources of data for VA steady-state capital assets are the CAI database (for inventory information) and VA's Financial Management System (FMS) (for financial data). Data input and maintenance is accomplished locally by each administration using desktop web access. The database contains essential inventory information on all VA administrations including buildings, land, leases, agreements, disposals, and FCA data.

The other key source system for CAMS-BI is FMS. Financial data, such as revenue, obligations and expenditures, are pulled from the FMS database. In CAMS-BI, the financial data is aggregated by cost types (e.g., operating and maintenance, leasing, energy) for specific assets. The data can also be rolled up for more general views at the local facility, region, and administration levels.

Data from CAI and FMS can be viewed in CAMS-BI separately or in combination to track the health of steady state assets. For example, CAMS-BI reports space utilization using CAI data. CAMS-BI also calculates cost per gross square foot using FMS and CAI data. CAI and FMS played a critical role in meeting Federal Real Property Council inventory reporting requirements.

Capital Asset Inventory (CAI)

The CAI database is a key real property system, used to track the inventory of capital assets owned or leased by the VA. This system is a data source for CAMS-BI, but is used in a much different fashion. While CAMS-BI allows the Department to track and monitor performance and provide portfolio oversight, CAI is an end user facing system, used to collect the inventory data as transactions occur and changes are made to our infrastructure. Operation of CAI transferred from the Office of Construction and Facilities Management (CFM) to the Office of Asset Enterprise Management (OAEM) in early 2012. This change in responsibility has enabled greater continuity between CAMS-BI, CAI, and the SCIP process, providing more efficiency in managing VA's portfolio throughout the asset lifecycle. To further improve how VA tracked the extent to which funded projects impacted FCA metrics tracked in CAI, risk column values were added (in 2015) to CAI. Currently, FCA data is only updated on a 3-year cycle following completion of third party contractors' scheduled assessments. However, many deficiencies are addressed during the time period between those assessments, and the CAI enhancement allows VA to track those improvements, resulting in better, more realistic reports regarding the condition of the Department's capital inventory. In 2015, VA incorporated new features to improve data accuracy, enhance the user experience, and monitor its portfolio including updated lease screen and fields to capture more detailed payment breakouts, revised agreement screens for improved land use data entry and validation capability, and Reduce the Footprint flag. VA continues to enhance CAI, via a recurring IT contract support, on a regular basis to address new or changing reporting requirements, improve internal processes, and further increase effectiveness in managing the VA's real property portfolio.

SCIP SAT

The SAT was developed during FY 2011 as the solution for developing the SCIP action plans for closing defined service and infrastructure gaps. This tool focuses on ensuring the right capital investments are made, addressing the most critical gaps first. The legacy Portfolio Management module of CAMS previously used for business case formulation was retired in FY 2013, and all functionality migrated to the new SAT. The SAT provides enhanced support for data collection and tight integration with the other components of the SCIP process.

Since its initial development, the SCIP SAT was enhanced in a couple of significant ways. First, SAT now pulls actual asset data from CAI to be used in the development of SCIP action plans. This enhancement allows the identification of specific assets for disposal, renovation or construction to be recorded in the action plan, rather than simply identifying the before and after gross square footage at an aggregate level. Additionally, it allows space data and condition correction to be handled at a much more granular level than previously done. Second, the ability to integrate review comments directly into the action plans in SAT results in a much more streamlined process for OAEM and VHA reviewers to provide feedback on the action plan submissions. Previously, facilities had to cross reference comments in multiple places and files in order to update and improve their action plan submissions. By directly integrating the comments and feedback, the facility users can easily update their projects to address issues or areas of potential improvement suggested by OAEM and VHA reviewers. Third, the tool was modified to share data between action plan and business case submissions in the SCIP process providing tighter integration (refer to Chapter 8.2 SCIP Overview for details on the process) and ensuring consistency and better scope management of projects throughout their lifecycle. Fourth, more than two dozen business rules were created in SCIP to assist users in putting in complete and accurate information and allow OAEM and VHA reviewers to focus on the strategic aspects of the action plan rather than data quality. Together, these changes expand SCIP functionality and achieve tighter data integration throughout the process, improving efficiency and quality of results.

CAMS-BI and SAT provide the rigorous data analysis and detailed performance measurement functionality that are necessary to effectively manage a real property inventory as large and diverse as VA's. In particular, the development and deployment of CAMS-BI empowered VA to transition from the traditional single asset management style to corporately managing our vast portfolio of holdings.

These two systems also enable VA to comply with the many complex Federal reporting requirements. VA inventories have been improved, related costs are more accurately tracked, and numerous pre-existing asset-related databases have been linked and coordinated. The CAMS-BI and SAT tools have generated a renewed focus on capital asset matters at all levels of the VA and provide the right parties with the necessary information to make prudent and informed investment decisions related to real property.

SCIP Space Analysis

OAEM developed its first full space analysis model in support of the SCIP process in 2010 and have continuously enhanced that analysis in each year since then. For example, VA is now able to incorporate a variety of alternatives into its space analysis, such as considering extending hours of clinic operations to allow facilities to dynamically manage their space needs. In general, the analysis continues to consist of evaluation of current portfolio, removing space associated with already funded disposal projects, and adding in new space slated to become available with currently funded projects to come to an available space inventory. The available space was then compared to the projected space need to determine where gaps existed. The output of the space analysis is a key component of the SCIP gap analysis process and will continue to be refined to include feedback from the initial analysis cycle. In 2015 the tool was enhanced to provide dynamic planning, meaning users can change inputs and variables to see what the impact would be to their space needs. For example a facility that plans to provide more care in the community could update the factor for in-house care and see the net reduction in space need with that shift.

Enhanced-Use Lease Monitoring

In 2012, VA created EULIS (Enhanced-Use Lease Information System), a new, more robust solution to manage the post-transaction phase of the EUL lifecycle. The new tool is web-based, allowing for more collaboration with the local site monitors and providing automated tracking of key EUL requirements, including dashboards for performance tracking and issue monitoring. The end result is an automation of the compliance oversight process, saving staff time and effort, allowing more transparency into the status of EULs, and ensuring VA is getting maximum value out of the leases. EULIS is fully operational and the EULIS tool was fully utilized to complete the 2012-2014, and 2015 Annual Oversight Compliance Certificate (AOCC) audits and upload of supporting documentation. Also in 2015, EULIS was updated to the most current version of SharePoint, migrating all historic files and data to the new platform. This new platform provides enhanced reporting and tracking capabilities that will be explored and implemented in future years.

Lease Tracker/Budget Tool

In 2015, VA introduced the Enterprise Lease Management Tool (ELMT), a way to monitor and track what leases are actively in the procurement phase and what delegation requests were being made to GSA. In addition to the tracking function, the ELMT includes a budget tool that VA developed to help improve planning for current and future budget needs. VA has not previously had a tool that combines on-going rent payments for existing leases, incremental budget needs for replacement leases, and new budget dollars for new leases into a single view. The budget tool includes multiple types of costs, including rent and build out costs, as well as both medical and IT activation estimates. Early runs of the budget numbers are already being used by VA. The budget tool incorporates the tracking data from the ELMT, as well as steady-state data from CAI and planning data from SCIP, to create a robust view of future lease funding needs. Currently, the tracker is based in Excel and SharePoint and enhancements are anticipated in 2016.

Delegation Request QA process

In 2014, GSA revoked a blanket delegation for VA to procure leases and requested that leases begin requesting delegation on an individual basis. Since then, VA has successfully sought over 500 lease delegations for all lease action types. VA recognized that requests were coming disparate locations for disparate leases, and set up a quality assurance (QA) process to insure delegation request submissions to GSA were succinct and complete. VA has maintained a successful working relationship with GSA in part due to the implementation of this process, and it has provided support for local staff to understand and complete the delegation request process more quickly and with a greater level of success.



Chapter 9.4

Collaboration with the Department of Defense

Introduction

Congress and the Executive Branch have long advocated efforts to improve collaboration and health resource sharing between VA and the Department of Defense (DoD). These initiatives have been made in order to improve the quality, accessibility, and cost-effectiveness of health care delivery for Veterans, Service Members, and their beneficiaries.

The Administration has expressed strong support for improving collaboration between VA and DoD. Ongoing efforts will achieve significant benefits by forming a more consistent, flexible and meaningful partnership between the two Departments that will better provide services for the men and women who serve and have served our country.

In May 2003, the President's Task Force to Improve Health Care for Our Nation's Veterans (Task Force) submitted a final report identifying opportunities to improve benefits and services for beneficiaries; reviewing barriers and challenges that impede coordination; and identifying opportunities for improved resource and infrastructure utilization through partnership between the Departments. In pursuit of the stated goal and in concert with the Task Force's organizing principles VA/DoD Joint Executive Committee (JEC) was established by section 583 of Public Law 108-136. The JEC recommends to the Secretaries of the Departments a strategic direction for joint coordination and sharing of resources. It also provides an annual report to Congress that details the progress made in implementing increased coordination between the Departments.

The VA/DoD Construction Planning Committee (CPC) was established in March 2005 to provide a formalized structure to facilitate cooperation and collaboration in achieving an integrated approach to planning, design, construction (major and minor), leasing and other real property related initiatives for medical facilities that are mutually beneficial to both Departments. The CPC goal is to ensure that collaborative opportunities for joint capital asset planning are fully explored, evaluated and maximized to enhance service delivery. The CPC is comprised of individuals with the expertise and comprehensive knowledge of capital asset planning, investment, and management policies and strategies of their respective Departments.

CPC efforts have focused on addressing the different VA and DoD planning and budget timelines, authorizations and approval processes. The CPC established a principal objective to sponsor the reform of legislation that impedes the effective collaboration between the Departments. The CPC coordinated efforts of VA, DoD stakeholders, and legal counsel to develop agreement on like language for similar legislative proposals for consideration by both Departments' leadership.

One such proposal included in the 2017 Budget would help to alleviate impediments in planning and funding future joint medical facility projects, thereby facilitating additional coordination endeavors. The proposed changes would provide inherent authority to allow the Departments to effectively plan, design, construct, lease, and/or acquire facilities for joint VA/DoD or other Federal Department use. The legislation would remove a major obstacle to collaborative efforts with the goal of improving the access, quality, and cost effectiveness of the health care provided by both Departments to their respective beneficiaries. Additional details are found in Chapter 6 of Volume 4. The proposal would provide the Departments with general authority to transfer funds to one another when appropriate for the purposes of building or leasing a shared medical facility to meet both agencies' needs. VA believes this authority would lead to significant increase in collaboration between DoD and VA on capital projects as it allows both Departments to construct or lease medical space for each other. Currently both Departments cannot do this without specific authority passed by Congress.

The CPC has continually worked to improve and enhance the various Departmental planning tools and processes used to identify potential shared projects. In the fall of 2011, the CPC developed a concept for a common approach to capital asset management planning through identification and sharing of planning data information based on three data points: population, workload, and purchased care. The data, along with point-of-contact information, has been shared since 2012 between both VA and DoD planners and utilized for each Department's capital investment planning process. The enhanced data sharing encourages local VA and DoD planners to expand their existing collaborative relationships by enabling early identification of locations where there is a common need and a potential for a joint solution resulting in an increase in the quantity and scope of future shared medical facilities. The data information collected was further refined and additional data elements were added to assist in identifying potential joint collaborative opportunities to increase the availability and delivery of services to active duty Service Members and Veterans. The additional data elements added were related to access and available space. The access data provided VA a market-based look at access by county. The space information provided the size and type of space available at VA and DoD locations; specifically identifying vacant space.

The CPC will continue to assist in identifying opportunities and coordinating the needs and requirements of both Departments in order to increase collaborative capital initiatives.

VA/DoD Joint Executive Council Strategic Plan

The VA/DoD JEC Strategic Plan targets the improvement of operational efficiency through the management of capital assets, procurement, logistics, financial transactions, and human resources. The CPC works to identify opportunities to further improve collaboration for Joint Capital Asset Planning and increase the number of projects for shared medical facilities the Departments submit for consideration.

VA/DoD Collaborative Projects

VA's Strategic Capital Investment Planning (SCIP) process was initiated in 2010 for the FY 2012 budget cycle. Implementation of SCIP is anticipated to significantly reduce existing and projected gaps in safety, access, space, condition, utilization, security, wait times, and other identified performance areas. DoD CPC members participate actively in VA's SCIP evaluation process and assist in identifying possible locations that would support increased collaboration.

Under the SCIP process, each capital project (including Major Construction, Minor Construction, Leases and Non-Recurring Maintenance) considered for funding in the Budget or a future year's capital plan is required to provide an assessment of potential DoD collaborative opportunities in their SCIP business case. The business case is used to score and rank SCIP projects. DoD collaboration is one of the national criteria elements VA uses to evaluate, score, and rank its capital projects.

In 2012, the CPC reviewed both VA's and DoD's capital asset planning and priority processes to better identify those projects that would have the highest possibility of joint departmental collaboration. This coordination, coupled with criteria to evaluate and provide greater priority to those projects that have elements of VA/DoD collaboration, has resulted in a larger window of opportunity for collaboration efforts across the Departments.

In addition, since 2010, the DoD's Capital Investment Decision Making (CIDM) process has included key evaluation criteria rankings that denoted those projects that entail VA/DoD collaboration efforts. The outcome of adding greater insight to each Department's capital asset planning has resulted in each Department sharing capital construction priorities with the expressed goal of fostering a more effective use of federal funds. In November 2013, ground was broken for a 115,000 net usable square foot leased Health Care Center (HCC) in Monterey, CA. This HCC presents an opportunity for a partnership with DoD through possible co-location of 16,000 square feet of the facility for an Army outpatient clinic. (Anticipated opening 2016)

Community Based Outpatient Clinics

Each VA business plan submitted for consideration to establish a new CBOC includes an assessment of DoD collaborative opportunities. DoD collaboration is one of VA's national criteria elements used to evaluate and score CBOCs. In recent years, VA collaborated with DoD on the following CBOCs:

- Fort Meade, MD (opened 2013)
- Albany, GA; Carl Vinson VA Medical Center and Naval Branch Health Clinic Albany and Marine Corps Logistics Base Albany (activated in 2014)
- St. Louis, MO; St. Louis VA Medical Center and Scott Air Force Base(planned to be activated in early 2016)

Minor Construction Program

VA/DoD collaboration is one of the national criteria elements used to evaluate, score, and rank VA Minor Construction projects. Each project application for funding is required to provide an assessment of potential DoD collaborative opportunities.

VA has identified the following Minor Construction project collaborations:

- Honolulu, HI: VA/DoD Endoscopy Center (projected completion 2017)
- Panama City, FL: VA/DoD Community Based Outpatient Clinic (projected completion early 2016)
- Martinsburg, WV: Construct VA/DoD Fort Detrick Collocated CBOC Expansion (projected to begin design in 2016)

Other Potential Future VA/DoD Collaborative Projects

In addition to these projects already underway, the VHA future year potential list includes several potential future collaborative efforts to be undertaken as resources allow:

- Fort Knox, KY: The Army is planning to build a new Outpatient Center. VA currently has a CBOC in the existing Army facility, and is exploring options to relocate the CBOC into or beside the new Army facility when it is built. (Minor Construction)
- Beaufort, SC: The Navy is planning to build a replacement clinic in Beaufort, SC. VA has a CBOC in the current hospital and is exploring options to relocate the CBOC in the new Navy facility when it is built. (Minor Construction)
- Wichita, KS: Construct VA Medical Facility, Major Construction, on DoD property (Major Construction)
- San Antonio, TX: Construct Joint VA/DOD Outpatient Clinic. (Minor Construction)
- Oakland, CA: Relocate and Expand Dental Services into a Joint Facility at Fairfield Outpatient Clinic (Minor Construction)
- Charleston, SC: Construct C&P Clinic on Joint Base Charleston (Minor Construction)

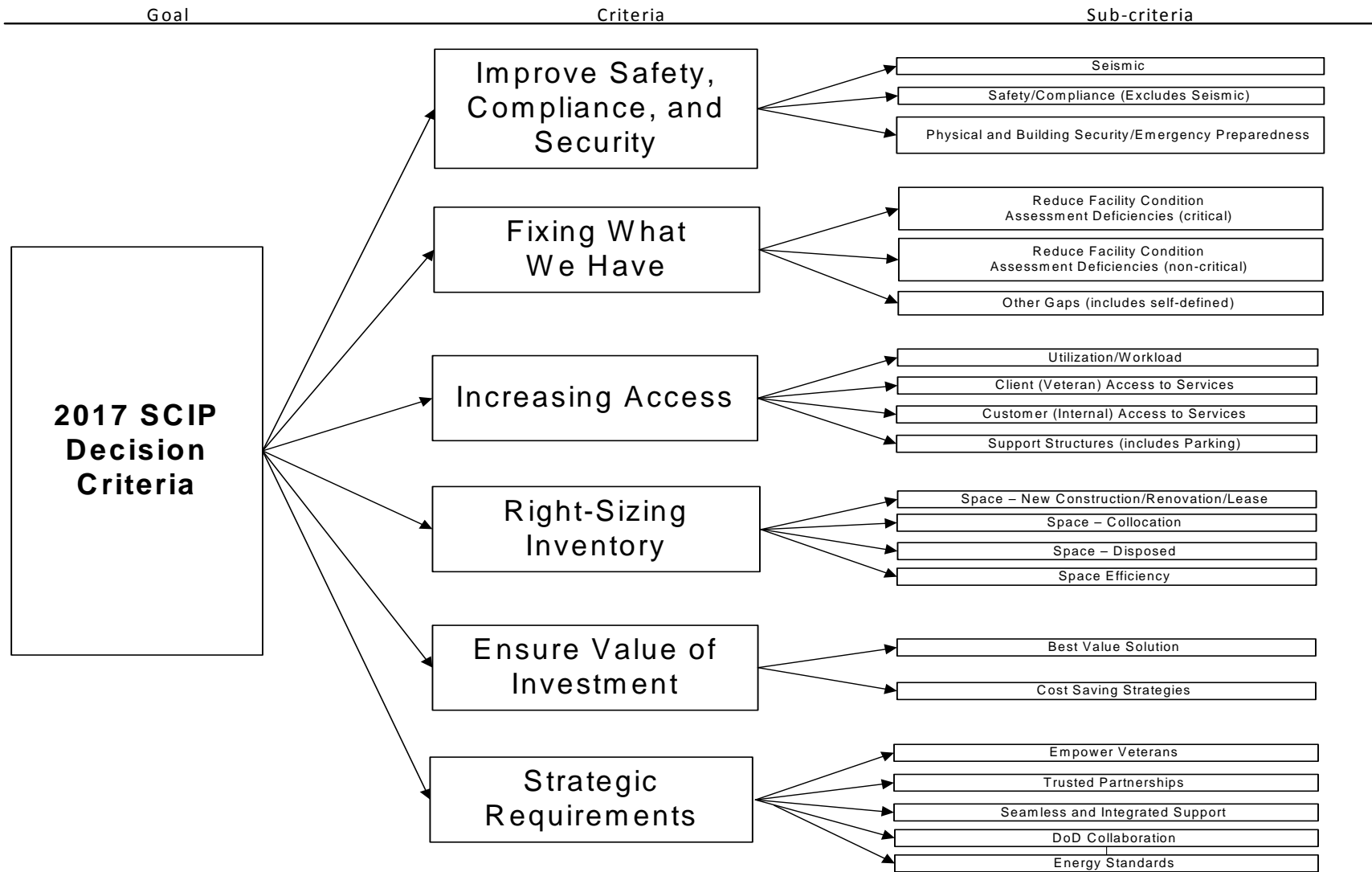


10. Appendices

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Appendix A – Strategic Capital Investment Planning Process Decision Model



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Appendix B – Strategic Capital Investment Planning Process Decision Criteria

Improve Safety, Compliance, and Security: VA is dedicated to ensuring its Clients (Veterans) and Customers (VA Staff) are being served and/or work in a safe and secure environment. Mitigating the destruction and injury caused by natural or manmade disasters (including seismic, hurricane, flooding, blast, etc.); ensuring problems or injuries caused by the potential failure of critical building systems are avoided; improving compliance with safety and security laws, Federal Information Security Management Act (FISMA) standards, building codes, and regulations (including operating room, supply processing and distribution, inpatient privacy standards, PACT, and Research functional deficiencies for VHA; counselor offices, hearing rooms, and public/non-public separation for VBA and equipment rooms for OIT); mitigating threats to persons (physical security) on a VA facility (duress alarms for VBA); and ensuring VA mission critical buildings are able to provide service in the wake of a catastrophic event are of paramount importance.

The three sub-criteria that projects are measured against with respect to Improving Safety and Security are:

- Safety/Compliance (Excludes Seismic)
- Physical and Building Security/Emergency Preparedness
- Seismic

Fixing What We Have (making the most of current infrastructure/extending useful life): VA is committed to managing its buildings in order minimize the extent to which deficiencies in infrastructure (including IT infrastructure) and other areas impact the delivery of benefits and services to Veterans, such as Central Office rent reduction efforts, depletion dates for National Cemeteries and VBA's Transformation Initiative. For infrastructure deficiencies, facility condition assessments (FCA) evaluate the condition of VA buildings using scores A through F and the criticality of building sub-systems.

The three sub-criteria projects are measured against with respect to Fixing What We Have are:

- Reduce Facility Condition Assessment Deficiencies (critical)
- Reduce Facility Condition Assessment Deficiencies (non-critical)
- Other Self-Identified Gaps (gaps not defined in existing criteria)

Increasing Access: Serving Veterans is at the core of VA's mission. We strive to increase access for Veterans (our Clients) by reducing the time and distance a Veteran must travel to receive the best quality services and benefits; ensuring Veterans have access to National Cemeteries, providing virtual access to benefits (click 2 Benefits Rooms); providing adequate supporting structures at VA facilities, such as parking facilities and gravesite locators; by increasing our ability to handle workload; and by enabling VA staff (our Customers) to work more efficiently.

The four sub-criteria that projects are measured against with respect to increasing access are:

- Client (Veteran) Access to Services
- Customer (Internal) Access to Services

- Support Structures (includes parking deficiencies)
- Utilization/Workload

Right-Sizing Inventory: In order to provide the highest quality service to Veterans at the right time and in the right place, VA is managing its space inventory by removing excess VA-owned space via demolition, sale or transfer, building new space, collocating (VHA, VBA, NCA, and Staff Offices using the vacant or underutilized space of another office), leasing new space, converting underutilized space of one type to another type, to better suit its mission, and using space efficiency strategies such as but not limited to teleworking, cubicle reconfiguration, converting to new space standards, and expanded office hours to reduce the need for space.

The four sub-criteria projects are measured against with respect to Right-Sizing Inventory are:

- Space – New Construction/Renovation/Conversion/Lease
- Space – Disposal (via demolition, sale, or transfer only)
- Space – Collocation
- Space – Space Efficiency Strategies

Ensure Value of Investment: As a steward of the public’s trust VA is responsible for making capital investments in the most cost-effective way possible by ensuring new capital investments optimize operating and maintenance costs, in order to create the best value.

The two sub-criteria that projects are measured against with respect to Ensure Value of Investment are:

- Cost Saving Strategies – identification, quantification, and description any cost savings realized with the implementation of this project.
- Best Value Solution – completion of a cost-effectiveness analysis (CEA) on the Status Quo and required alternatives is mandatory for Major Construction, Minor Construction, and Lease projects; if the chosen option does not have the best net present value (NPV) an explain for why the chosen option is the better value is also required

Strategic Requirements: For improved management and performance across the Department, capital projects should contribute to performance goals from the Department’s strategic plan, including DoD collaboration and complying with energy standards established in law and Executive Orders.

The five sub-criteria that projects are measured against with respect to Strategic Requirements are:

- Empower Veterans to Improve Their Well-being
- Enhance and Develop Trusted Partnerships
- Manage and Improve VA Operations to Deliver Seamless and Integrated Support
- DoD Collaboration
- Energy Standards

Appendix C – Disposal and Reuse Reports

FY 2015 Disposal and Reuse Report

For these reporting purposes, VA defines “disposal” as inclusive of mothballing, sharing agreements, and enhanced use leases, even though these are not reported as disposals under the Federal Real Property Profile.

Program	VISN	Station Name	Building Number	Disposal Type	Disposal Complete Date
NCA	4	Great Lakes National Cemetery	PRestroom	Demolition	2/23/2015
VHA	1	Providence	TR9	Demolition	10/11/2014
VHA	3	Montrose	11	Demolition	8/7/2015
VHA	4	Wilmington	11	Demolition	12/1/2014
VHA	4	Erie	4	Demolition	12/30/2014
VHA	4	Erie	5	Demolition	12/30/2014
VHA	4	Wilmington	21	Demolition	3/11/2015
VHA	4	Wilmington	T2	Demolition	4/15/2015
VHA	4	Erie	13	Deconstruction	5/20/2015
VHA	4	Erie	10	Demolition	5/20/2015
VHA	4	Erie	2	Demolition	5/20/2015
VHA	4	Erie	3	Demolition	5/20/2015
VHA	4	Erie	10A	Deconstruction	6/15/2015
VHA	6	Durham	10	Demolition	10/18/2014
VHA	6	Asheville	27	Deconstruction	5/31/2015
VHA	6	Asheville	28	Deconstruction	5/31/2015
VHA	6	Asheville	29	Deconstruction	5/31/2015
VHA	6	Asheville	30	Deconstruction	5/31/2015
VHA	6	Asheville	31	Deconstruction	5/31/2015
VHA	6	Asheville	32	Deconstruction	5/31/2015
VHA	6	Asheville	33	Deconstruction	5/31/2015
VHA	6	Asheville	58T	Deconstruction	5/31/2015
VHA	6	Hampton	107	Demolition	8/21/2015
VHA	6	Hampton	124	Demolition	8/21/2015
VHA	6	Hampton	6	Demolition	8/21/2015
VHA	7	Augusta, Downtown	803	Negotiated Sale	5/21/2015
VHA	8	Orlando	523	Demolition	4/10/2015
VHA	9	Lexington, Leestown	23	Demolition	12/19/2014
VHA	9	Lexington, Leestown	24	Demolition	12/19/2014
VHA	9	Lexington, Leestown	33	Demolition	12/19/2014
VHA	9	Lexington, Leestown	38	Demolition	1/14/2015
VHA	9	Lexington, Leestown	44	Demolition	1/14/2015
VHA	9	Lexington, Leestown	45	Demolition	1/14/2015
VHA	11	Battle Creek	153	Demolition	1/15/2015
VHA	11	Battle Creek	159	Demolition	1/15/2015
VHA	11	Battle Creek	160	Demolition	1/15/2015
VHA	11	Battle Creek	161	Demolition	1/15/2015
VHA	11	Battle Creek	162	Demolition	1/15/2015

Program	VISN	Station Name	Building Number	Disposal Type	Disposal Complete Date
VHA	11	Battle Creek	165	Demolition	1/15/2015
VHA	11	Battle Creek	169	Demolition	1/15/2015
VHA	11	Battle Creek	170	Demolition	1/15/2015
VHA	11	NIHCS, Ft. Wayne	00T	Transfer - GSA Disposal Authority	9/21/2015
VHA	15	St Louis, Jefferson Barracks	64	Demolition	4/13/2015
VHA	18	Tucson	T26	Demolition	3/6/2015
VHA	18	Phoenix	shelter	Deconstruction	6/1/2015
VHA	20	Walla Walla	103	Demolition	4/15/2015
VHA	20	Walla Walla	8	Demolition	4/15/2015
VHA	20	Walla Walla	97	Demolition	4/15/2015
VHA	20	Walla Walla	111	Demolition	7/22/2015
VHA	20	Walla Walla	96	Demolition	8/19/2015
VHA	20	Boise	T109	Demolition	8/27/2015
VHA	21	Fresno	12	Demolition	1/8/2015
VHA	21	Fresno	16	Demolition	1/8/2015
VHA	21	Sacramento	T-2	Deconstruction	4/1/2015
VHA	21	Palo Alto	T5	Demolition	4/30/2015
VHA	22	West Los Angeles	524	Deconstruction	8/6/2015

Summary of Potential Disposals and Enhanced-Use Leases (EUL) FY 2016-2020

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
FY 2016						
2	Canandaigua	Electrical Vault for Building 1	111	374	0	Demolition
2	Memphis, TN	Admin/Maint Building	1302	1,500	0	Demolition
2	Memphis, TN	Aluminum Equipment Shelter (16 x 20)	SB-001	320	0	Demolition
2	Memphis, TN	Depot Shed (10 x 15)	SB-002	150	0	Demolition
3	Dallas/Fort Worth, TX	EU Land - Permanent Supportive Housing Developer	1018	0	4	Enhanced Use Lease
3	FT. Bayard, NM	Admin/Maint Bldg	1T01	1,500	0	Demolition
3	Montrose	Vacant Bed Bldg	10	47,510	0	Demolition
3	Montrose	Vacant Bed Bldg	9	47,752	0	Demolition
3	Northport	Vacant	2	74,125	0	Enhanced Use Lease
3	Northport	Vacant	1	25,098	0	Enhanced Use Lease
4	Altoona	Garage	10	738	0	Demolition
4	Altoona	Hosp Based Home Care	4	3,156	0	Demolition
4	Altoona	HR Offices	5B	1,857	0	Demolition
4	Altoona	Human Resources	5A	1,858	0	Demolition
4	Butler	Main Building	1	222,977	0	Demolition
4	Clarksburg	Behavioral Health	5	3,104	0	Demolition
4	Pittsburgh, Highland Drive	Chapel	10	5,691	0	Demolition
4	Pittsburgh, Highland Drive	Clinical/Inpatient Psych	1	210,701	0	Demolition
4	Pittsburgh, Highland Drive	Clinical/Inpatient Psych	2	128,563	0	Demolition
4	Pittsburgh, Highland Drive	Connecting Corridors	CC	17,584	0	Demolition
4	Pittsburgh, Highland Drive	Dietetics	7	48,600	0	Demolition
4	Pittsburgh, Highland Drive	Enclosed Substatio/High Voltage	18	337	0	Demolition
4	Pittsburgh, Highland Drive	Eng/EMS/Vacant	6	46,240	0	Demolition
4	Pittsburgh, Highland Drive	Engineering	15	44,760	0	Demolition

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
4	Pittsburgh, Highland Drive	FMS/EMS Storage	33	768	0	Demolition
4	Pittsburgh, Highland Drive	Gym	9	24,900	0	Demolition
4	Pittsburgh, Highland Drive	Rec Hall	8	61,800	0	Demolition
4	Pittsburgh, Highland Drive	Research/Admin	13	8,680	0	Demolition
4	Pittsburgh, Highland Drive	SAC/Administration	4	124,430	0	Demolition
4	Pittsburgh, Highland Drive	Security/Vacant	12A	4,490	0	Demolition
4	Pittsburgh, Highland Drive	Vacant	14	6,730	0	Demolition
4	Pittsburgh, Highland Drive	Vacant	5	65,710	0	Demolition
4	Pittsburgh, Highland Drive	Vacant	16	6,836	0	Demolition
4	Pittsburgh, Highland Drive	Vacant	12B	4,600	0	Demolition
4	Pittsburgh, Highland Drive	Vacant Admin Offices - ORM	11	2,960	0	Demolition
5	FT. Rosecrans, CA	Contractor Temporary Trailer	1T01	330	0	Demolition
5	FT. Rosecrans, CA	Oil Storage Room	6002	0	0	Demolition
5	FT. Rosecrans, CA	Storage Building #1	5001	220	0	Demolition
5	FT. Rosecrans, CA	Storage Building #2	5002	220	0	Demolition
5	Martinsburg	Motor Pool Storage	354	167	0	Demolition
5	Martinsburg	Winter Salt Storage	345	0	0	Demolition
5	NMCP, HI	Admin. Building (former lodge)	1001	1,500	0	Demolition
5	NMCP, HI	Visitor Center/Restrooms	1401	1,680	0	Demolition
5	Riverside, CA	EU Land	1132	0	1	Enhanced Use Lease

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
6	Durham	Administrative	8	9,692	0	Deconstruction
6	Durham	Engineering Admin	3	5,586	0	Deconstruction
6	Fayetteville	Admin Triple wide	42T	1,326	0	Public Sale
6	Fayetteville	Facilities Mgmt/EMS/Nursing	5	5,436	0	Demolition
6	Fayetteville	Home Based Primary Care/DVA Housing	41T	3,060	0	Public Sale
6	Fayetteville	Human Resource Management Service	6	5,678	0	Demolition
6	Fayetteville	Performance Improvement Service	7	3,166	0	Demolition
6	Fayetteville	Security Pavilion	12	0	0	Demolition
6	Hampton	Chaplin Svc and VISN Offices	115	5,840	0	Demolition
6	Salisbury	Garages	23	1,250	0	Demolition
8	Tampa	Administration	T57	1,232	0	Demolition
8	Tampa	Administration	T58	1,232	0	Demolition
8	Tampa	Administration	T60	1,232	0	Demolition
8	Tampa	Administration	T65	1,232	0	Demolition
8	Tampa	Administration	T71	1,960	0	Demolition
8	Tampa	Director's Suite / HR	T70	2,080	0	Demolition
8	Tampa	Primary Care	T66	1,232	0	Demolition
8	Tampa	Primary Care	T67	1,233	0	Demolition
8	Tampa	Smoking Shelter	T43	0	0	Demolition
8	Tampa	Unassigned Pending Demo	19	2,398	0	Demolition
8	Tampa	Vacant - Florida DVA	T61	1,232	0	Demolition
8	Tampa	Vacant - Primary Care	T59	1,232	0	Demolition
10	Chillicothe	Vacant CU & Offices	10	6,750	0	Demolition
10	Chillicothe	Vacant Offices	2	16,000	0	Deconstruction
10	Chillicothe	Vacant Offices	11	7,180	0	Demolition
10	Chillicothe	Vacant Offices	6	16,000	0	Demolition
10	Cincinnati, Fort Thomas	Garage	146	700	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Garage	147	700	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Garage	86	800	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	1	8,734	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	2	4,937	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	3	4,937	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	30	6,485	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	31	6,485	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	32	4,300	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	33	4,300	0	Negotiated Sale

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
10	Cincinnati, Fort Thomas	Quarters	34	4,300	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	35	4,300	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	4	4,937	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	5	4,937	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	6	5,058	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	7	5,055	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	8	4,937	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Quarters	9	4,937	0	Negotiated Sale
10	Cincinnati, Fort Thomas	Land	130	0	12	Negotiated Sale
10	Dayton	11 Car Garage	209	2,225	0	Mothball
10	Dayton	Duplex Residence	210	5,760	0	Enhanced Use Lease
10	Dayton	Duplex Residence	212	5,760	0	Enhanced Use Lease
10	Dayton	Duplex Residence	213	5,760	0	Enhanced Use Lease
10	Dayton	Duplex Residence	214	5,760	0	Enhanced Use Lease
10	Dayton	Duplex Residence	211	5,760	0	Enhanced Use Lease
10	Dayton	Liberty House Museum	225	6,960	0	Deconstruction
10	Dayton	Resident Engineer	221	4,890	0	Deconstruction
11	Danville	Club House	92	1,365	0	Deconstruction
11	Danville	Garage (1 car)	74	335	0	Deconstruction
11	Danville	Quarters	37	6,161	0	Deconstruction
11	Danville	Quarters	38	5,722	0	Deconstruction
12	Milwaukee	Vacant Historic on EUL	2	133,730	0	Enhanced Use Lease
12	Milwaukee	Vacant Historic on EUL List	1	17,600	0	Enhanced Use Lease
12	North Chicago	To Be Demolished	33	9,000	0	Deconstruction
12	North Chicago	To Be Demolished	34	400	0	Deconstruction
15	St Louis, Jefferson Barracks	Boiler Plant	70	15,036	0	Demolition
15	St Louis, Jefferson Barracks	Chiller Plant	70A	2,971	0	Demolition

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
15	St Louis, Jefferson Barracks	Chimney	71	0	0	Demolition
15	St Louis, Jefferson Barracks	Cooling Tower	82	2,600	0	Demolition
15	St Louis, Jefferson Barracks	Engineering Shops	5	10,704	0	Demolition
15	St Louis, Jefferson Barracks	Engineering/EMS Shops	7	11,317	0	Demolition
15	St Louis, Jefferson Barracks	Gymnasium/Pool	63	16,938	0	Demolition
15	St Louis, Jefferson Barracks	Medical Records Processing Modular	4T	2,016	0	Demolition
15	St Louis, Jefferson Barracks	Warehouse	8	11,346	0	Demolition
16	Houston	Housekeeping Quarters	111	3,270	0	Demolition
16	Houston	Housekeeping Quarters	112	2,900	0	Demolition
16	Houston	Housekeeping Quarters	113	2,900	0	Demolition
16	Oklahoma City	Day Clinic	3	12,290	0	Demolition
17	Kerrville	Personnel Quarters	49	2,898	0	Deconstruction
20	Spokane	Administration	32	5,000	0	Deconstruction
20	Spokane	Fiscal	4	2,500	0	Deconstruction
20	Spokane	Nursing Service	8	2,950	0	Demolition
20	White City	Chapel	248	5,841	0	Deconstruction
20	White City	Domiciliary Bed	203	18,308	0	Deconstruction
21	Fresno	Education	LC 2	0	0	Deconstruction
21	Palo Alto	Modular Building	MB4	10,300	0	Demolition
21	Reno	Linen/Pharm Cache	7	8,268	0	Demolition
21	Sacramento	Social Work	802	1,443	0	Demolition
21	San Francisco VAMC	Animal Facility	21	1,725	0	Demolition
21	San Francisco VAMC	Medicine Research & Admin	18	9,711	0	Demolition
21	San Francisco VAMC	Mental Health Trailer	31	1,508	0	Demolition
21	San Francisco VAMC	NCIRE / Research	14	6,480	0	Demolition
21	San Francisco VAMC	Small Animal Research Facility	T-23	920	0	Demolition
22	Long Beach	HRMS, Fiscal, Credit Union	4	25,000	0	Demolition
22	Long Beach	Modular Trailer	T162	27,000	0	Demolition
23	Iowa City	Administration Building	21	18,681	0	Demolition

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
23	Minneapolis	Storage	18	80	0	Enhanced Use Lease
Sub-Total FY 2016				1,894,703	17	
FY 2017						
1	Manchester	Vacant - Director's Quarters	2	2,766	0	Demolition
2	Albany	PRRTP in Albany NY	X3	1,496	0	Negotiated Sale
2	Albany	PRRTP in Delmar NY	X4	1,720	0	Negotiated Sale
2	Albany	PRRTP in Troy NY	X2	2,280	0	Negotiated Sale
2	Albany	Smoking Shelter	53	900	0	Demolition
2	Canandaigua	Nursing Home	33	71,443	0	Deconstruction
2	Canandaigua	SPD, AMMS, & Storage	34	71,660	0	Deconstruction
3	Montrose	Vacant	25	36,640	0	Deconstruction
3	Montrose	Vacant Bed Bldg	8	49,324	0	Demolition
4	Butler	Connecting Corridors	CC	3,150	0	Demolition
4	Lebanon	Boiler/Chiller	10	9,855	0	Demolition
4	Lebanon	CWT Storage	140	576	0	Demolition
4	Lebanon	CWT Storage	141	576	0	Demolition
4	Lebanon	Engineering Storage	138	3,200	0	Demolition
4	Lebanon	Engineering Office Trailer	154	480	0	Demolition
4	Lebanon	Greenhouse	33	2,390	0	Demolition
4	Lebanon	HCCL Building	4	5,433	0	Demolition
4	Lebanon	HCCL Building	5	2,786	0	Demolition
4	Lebanon	Motor Pool Garage	8	4,689	0	Demolition
4	Lebanon	Storage	11	1,163	0	Demolition
4	Lebanon	Storage	139	3,057	0	Demolition
4	Lebanon	Storage	142	2,181	0	Demolition
4	Lebanon	Storage	143	532	0	Demolition
4	Lebanon	Utility Shops	9	4,691	0	Demolition
5	Perry Point	Administration	15	1,255	0	Mothball
5	Perry Point	CHEP / Transitional Housing	1172	2,746	0	Sharing/ Outlease
5	Perry Point	CHEP / Transitional Housing	1174	3,641	0	Sharing/ Outlease
5	Perry Point	CHEP / Transitional Housing	1175	3,641	0	Sharing/ Outlease
5	Perry Point	CHEP / Transitional Housing	1176	2,746	0	Sharing/ Outlease
5	Perry Point	CHEP / Transitional Housing	1181	3,214	0	Sharing/ Outlease
5	Perry Point	CHEP / Transitional Housing	1183	2,752	0	Sharing/ Outlease
5	Perry Point	CHEP / Transitional Housing	1184	2,752	0	Sharing/ Outlease

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
5	Perry Point	CHEP / Transitional Housing	1185	2,752	0	Sharing/ Outlease
5	Perry Point	CHEP / Transitional Housing	1186	2,752	0	Sharing/ Outlease
5	Perry Point	Museum	1167	2,984	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1121	2,811	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1067	2,984	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1071	2,811	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1073	2,726	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1075	2,726	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1077	2,811	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1079	2,984	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1083	3,574	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1085	3,641	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1086	3,574	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1089	3,574	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1103	2,811	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1107	2,984	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1110	2,726	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1111	2,726	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1112	2,726	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1113	2,811	0	Enhanced Use Lease
5	Perry Point	Outleased Housing / NCCC	1141	2,726	0	Enhanced Use Lease
5	Perry Point	Village EUL	27	0	29	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1062	2,726	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1063	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1065	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1068	2,984	0	Enhanced Use Lease

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
5	Perry Point	Village House / Vacant	1069	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1070	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1074	2,726	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1078	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1080	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1082	2,811	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1084	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1087	2,642	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1088	2,642	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1093	3,641	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1095	3,574	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1104	2,811	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1106	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1108	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1117	2,811	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1125	3,078	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1127	2,961	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1131	3,641	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1132	3,641	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1138	3,078	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1139	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1143	3,078	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1146	3,078	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1147	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1152	3,641	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1154	3,574	0	Enhanced Use Lease

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
5	Perry Point	Village House / Vacant	1155	3,641	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1156	3,641	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1163	2,746	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1164	2,642	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1165	2,642	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1166	2,746	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1168	2,984	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1169	2,746	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1173	2,746	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1066	3,078	0	Enhanced Use Lease
5	Perry Point	Village House / Vacant	1170	2,642	0	Enhanced Use Lease
5	Willamette, OR	Maint-Employee Bldg	3003	1,900	0	Demolition
6	Durham	Research, Education	16	16,076	0	Deconstruction
7	Dublin	Vacant Bldg (Land Reversion)	34	29,520	0	Enhanced Use Lease
7	Dublin	Vacant Bldg (Land Reversion)	35	14,890	0	Enhanced Use Lease
11	Battle Creek	Director's Quarters	21D	4,035	0	Deconstruction
11	Battle Creek	Engineering Storage	77	3,171	0	Deconstruction
11	Battle Creek	Engineering Storage	155	252	0	Deconstruction
11	Battle Creek	Incinerator Building	97	465	0	Deconstruction
11	Battle Creek	Rental Quarters	16	5,820	0	Deconstruction
11	Battle Creek	Rental Quarters	17	5,820	0	Deconstruction
11	Battle Creek	Rental Quarters	18	5,820	0	Deconstruction
11	Battle Creek	Rental Quarters	20	6,884	0	Deconstruction
11	Battle Creek	Rental Quarters Garages	23	1,420	0	Deconstruction
11	NIHCS, Marion	Connecting Corridor	CC-2	7,492	0	Demolition
11	NIHCS, Marion	Vacant (Admin. Offices/ Ed. Therapy)	60	18,126	0	Demolition
11	NIHCS, Marion	Vacant (Ward Building)	7	24,116	0	Demolition
11	NIHCS, Marion	Vacant (Ward Building)	24	17,380	0	Demolition
11	NIHCS, Marion	Vacant (Ward Building)	18	19,058	0	Demolition
11	NIHCS, Marion	Vacant (Ward Building)	10	26,452	0	Demolition

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
11	NIHCS, Marion	Vacant (Ward Building)	11	26,124	0	Demolition
15	St Louis, Jefferson Barracks	National Media Development	48	11,731	0	Demolition
16	Biloxi	Admin	T102	20,000	0	Negotiated Sale
16	Biloxi	Canteen	57	8,669	0	Demolition
16	New Orleans	Facilities Services Building	6	7,166	0	Federal/State Transfer
16	New Orleans	Imaging Center	IC	6,418	0	Federal/State Transfer
16	New Orleans	Medical Center	1	834,512	0	Federal/State Transfer
16	New Orleans	New Orleans OPT Clinic /Parking Garage	1 NHCU/ESB	417,812	0	Federal/State Transfer
16	New Orleans	Sterilization, Processing & Decon	SPD	4,000	0	Federal/State Transfer
16	New Orleans	VA Medical Center, New Orleans	131	0	7	Federal/State Transfer
20	Boise	Storage	T108	1,657	0	Demolition
20	Roseburg	Storage	T20	320	0	Deconstruction
20	White City	Domiciliary Bed	206	18,883	0	Deconstruction
20	White City	Domiciliary Bed, SPD	214	18,308	0	Deconstruction
21	Menlo Park	Haven / Research/Vacant	301	15,200	0	Demolition
21	Menlo Park	Mechanical Space	344	600	0	Demolition
21	Menlo Park	Medical Research	205	72,300	0	Demolition
21	Menlo Park	Outlease/Psychiatric	323	80,300	0	Demolition
21	NCHCS, Martinez	Research	R-4	7,920	0	Demolition
21	Palo Alto	Diagnostic Radiology Center	102	16,400	0	Demolition
21	Palo Alto	Modular Building	MB1	14,900	0	Demolition
21	Palo Alto	Modular Building	MB3	19,500	0	Demolition
21	Palo Alto	Modular Building	MB2	14,900	0	Demolition
21	Palo Alto	UST 2 6k gal Bunker	4ust	1,000	0	Demolition
21	Sacramento	BDMS & VSO Temp	T-3	5,029	0	Deconstruction
21	Sacramento	BDMS Temp	T-5	2,141	0	Deconstruction
21	Sacramento	Medicine Temp	T-4	5,052	0	Deconstruction
21	Sacramento	Pharma, BDMS, Nursing	T-1	2,160	0	Demolition
21	Sacramento	Restroom Temp	RR	720	0	Deconstruction
21	San Francisco VAMC	Admin Space	T-27	600	0	Demolition
21	San Francisco VAMC	Admin Space	T-28	600	0	Demolition
21	San Francisco VAMC	Storage	20	2,373	0	Demolition
23	Fargo	Fitness Center	2	4,958	0	Demolition
23	Omaha	Administrative	3	3,211	0	Demolition

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
Sub-Total FY 2017				2,346,326	36	
FY2018						
1	Manchester	Storage/Garage	13	565	0	Demolition
1	Manchester	Storage/Garage	14	565	0	Demolition
2	Albany	Day Hospital	5	6,050	0	Enhanced Use Lease
2	Canandaigua	MHC/Vacant Ward	36	64,042	0	Sharing/Outlease
3	FT. Sam Houston, TX	Administration Annex	3006	490	0	Demolition
3	FT. Sam Houston, TX	Public Restroom Building	1501	224	0	Demolition
4	Lebanon	Laundry	7	12,304	0	Demolition
4	Lebanon	Modular Building	99	16,672	0	Deconstruction
4	Lebanon	MOVE! Program and Clinics	144	1,408	0	Demolition
4	Philadelphia	Engineering Administration	5	3,000	0	Demolition
4	Philadelphia	Facilities- EMS- Asset Mgt	15	5,900	0	Demolition
5	Perry Point	Village House / Conf. Center	1148	2,984	0	Sharing/Outlease
5	Perry Point	Village House / Conf. Center	1150	3,574	0	Sharing/Outlease
5	Perry Point	Warehouse	11	75,921	0	Sharing/Outlease
7	Augusta, Uptown	Administrative and Canteen	19	50,138	0	Mothball
7	Augusta, Uptown	Vacant Administrative	20	41,482	0	Mothball
7	CAVHCS, Tuskegee	Grandstand (Vacant space)	80	500	0	Mothball
7	CAVHCS, Tuskegee	Vacant	44	52,934	0	Mothball
7	CAVHCS, Tuskegee	Vacant (Cottage - Housekeeping Quarters)	22	1,733	0	Mothball
7	CAVHCS, Tuskegee	Vacant (Cottage - Housekeeping Quarters)	23	1,625	0	Mothball
7	CAVHCS, Tuskegee	Vacant (Housekeeping Quarters)	24	1,625	0	Mothball
7	CAVHCS, Tuskegee	Vacant (Housekeeping Quarters)	25	1,625	0	Mothball
7	CAVHCS, Tuskegee	Vacant (Housekeeping Quarters)	26	1,625	0	Mothball
7	CAVHCS, Tuskegee	Vacant (Housekeeping Quarters)	27	1,625	0	Mothball
7	CAVHCS, Tuskegee	Vacant (Housekeeping Quarters)	28	1,625	0	Mothball
7	CAVHCS, Tuskegee	Vacant (Housekeeping Quarters)	29	2,770	0	Mothball
7	CAVHCS, Tuskegee	Vacant Directors Qtrs	63	4,183	0	Mothball

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
7	CAVHCS, Tuskegee	Vacant Space	18	12,280	0	Mothball
7	CAVHCS, Tuskegee	Vacant Space	19	21,282	0	Mothball
7	CAVHCS, Tuskegee	Vacant Space	20	21,166	0	Mothball
7	CAVHCS, Tuskegee	Vacant Space	21	1,625	0	Mothball
7	CAVHCS, Tuskegee	Vacant Space	69	64,533	0	Mothball
7	CAVHCS, Tuskegee	Vacant space	50	66,904	0	Mothball
7	CAVHCS, Tuskegee	Vacant space	51	22,495	0	Mothball
7	CAVHCS, Tuskegee	Vacant space	62	75,606	0	Mothball
7	CAVHCS, Tuskegee	Vacant space	94	50	0	Mothball
7	CAVHCS, Tuskegee	vacant space	59	500	0	Mothball
7	CAVHCS, Tuskegee	vacant space	60	500	0	Mothball
7	Tuscaloosa	Outleased Offices	6	6,850	0	Mothball
10	Dayton	Health Science	307	22,575	0	Demolition
11	Ann Arbor	Fiscal Service	4	6,106	0	Deconstruction
11	Ann Arbor	HSRD	T3	1,412	0	Deconstruction
12	North Chicago	Engineering Storage	63	2,620	0	Demolition
12	North Chicago	Storage	215	1,890	0	Demolition
12	North Chicago	Storage	216	620	0	Demolition
12	North Chicago	Storage	217	1,900	0	Demolition
15	Leavenworth	Admin.-Gnds/Trans	53	4,499	0	Demolition
15	St Louis, Jefferson Barracks	Major Impact Building	103T	4,592	0	Transfer - GSA Disposal Authority
15	St Louis, Jefferson Barracks	Major Impact EES Tenant Building	102T	10,752	0	Deconstruction
15	St Louis, Jefferson Barracks	Recreation/Auditorium	61	26,000	0	Demolition
15	St Louis, Jefferson Barracks	Vacant	4	25,527	0	Demolition
15	St Louis, Jefferson Barracks	Warehouse	6	5,279	0	Demolition
15	Topeka	Athletic Field Facility	251	181	0	Demolition

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
15	Topeka	Incinerator	44	935	0	Demolition
15	Topeka	Quarters	257	1,631	0	Demolition
15	Topeka	Quarters	267	1,595	0	Demolition
15	Topeka	Quarters	261	1,369	0	Demolition
15	Topeka	Quarters	263	1,376	0	Demolition
15	Topeka	Quarters	265	1,526	0	Demolition
15	Topeka	Student Housing	254	1,639	0	Demolition
15	Topeka	Student Housing	259	1,633	0	Demolition
16	Biloxi	Mental Health	T106	1,900	0	Negotiated Sale
16	Biloxi	Mental Health	T104	1,900	0	Negotiated Sale
16	Biloxi	Mental Health	T105	1,900	0	Negotiated Sale
16	Biloxi	Warehouse	T103	20,000	0	Demolition
19	Fort Harrison	Misc Storage	54	480	0	Demolition
19	Fort Harrison	Storage	31	3,255	0	Demolition
19	Fort Harrison	Storage	47	9,600	0	Federal/State Transfer
19	Fort Harrison	Vacant Boiler Plant	142	5,427	0	Demolition
19	Fort Harrison	Vacant Storage	43	4,698	0	Demolition
19	Miles City	Administration Bldg/CBOC	1	112,012	0	Transfer - GSA Disposal Authority
19	Miles City	Miles City Police Outlease	3	3,095	0	Transfer - GSA Disposal Authority
19	Sheridan	FMS Mtce. Office	83	210	0	Demolition
19	Sheridan	FMS Storage/Safety Office	34	1,830	0	Demolition
19	Sheridan	FMS/Storage	39	4,997	0	Demolition
19	Sheridan	Root Cellar	30	0	0	Demolition
20	American Lake	Canteen	132	12,879	0	Demolition
20	American Lake	Maintenance Office	27	889	0	Demolition
20	American Lake	Maintenance Shops	50	5,619	0	Demolition
20	American Lake	Research	T3	1,746	0	Demolition
20	American Lake	Storage	T97	932	0	Demolition
20	American Lake	Storage	86	469	0	Demolition
20	American Lake	Storage	112	320	0	Demolition
20	Roseburg	Storage	T15	4,535	0	Deconstruction
20	Seattle	Med. Specialties/Facilities	18	21,226	0	Demolition
20	Seattle	Mental Health	24	26,459	0	Demolition
20	Walla Walla	Quarters	1	6,134	0	Mothball

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
20	White City	Canteen	219	13,531	0	Deconstruction
20	White City	Domiciliary Bed	207	18,883	0	Deconstruction
21	Livermore	AST 4k gal	6Aast	0	0	Enhanced Use Lease
21	NCHCS, Martinez	Clinical Service Administration	AB2	4,304	0	Demolition
21	NCHCS, Martinez	Day Treatment Center	DTC (AB5)	1,440	0	Demolition
21	Sacramento	Derm Trailer	801A	1,440	0	Demolition
21	Sacramento	Dermatology	801	2,880	0	Demolition
21	San Francisco VAMC	Medical Offices/Cardiology	T-24	1,056	0	Demolition
22	Long Beach	Recreation, Rehad	136	1,049	0	Demolition
22	Long Beach	Vacant Quarters	47	25,200	0	Demolition
22	Long Beach	Wards, Psych Admin	128	93,939	0	Demolition
23	Minneapolis	Old Fire Station/Warehouse (Fort Snelling)	223	23,260	0	Enhanced Use Lease
23	Minneapolis	Storage, general	217	2,650	0	Enhanced Use Lease
23	Minneapolis	Storage, general	218	1,796	0	Enhanced Use Lease
23	Minneapolis	Storage, general	225	2,201	0	Enhanced Use Lease
23	Minneapolis	Storage, vacant	219	1,728	2	Enhanced Use Lease
23	Sioux Falls	Storage Building	18	1,374	0	Demolition
23	Sioux Falls	Union	15	2,901	0	Demolition
23	Sioux Falls	Vacant Space	T15	3,280	0	Demolition
Sub-Total FY 2018				1,232,061	2	
FY 2019						
4	Lebanon	Warehouse	6	15,626	0	Demolition
5	Perry Point	Mental Health Nursing Unit	25H	51,787	0	Demolition
5	Perry Point	Mental Health Nursing Unit	24H	41,006	0	Demolition
5	Perry Point	NCCC Dormitory	9H	54,515	0	Demolition
6	Hampton	CWT/Vocational Rehab/HUD VASH	71	19,725	0	Demolition
11	NIHCS, Marion	Mental Health	12	24,435	0	Deconstruction
11	NIHCS, Marion	Vacant (Mess Hall & Kitchen)	122	37,135	0	Mothball
11	NIHCS, Marion	Vacant (Ward Building)	25	32,892	0	Demolition
11	NIHCS, Marion	Vacant Sewage Plant Lab.	75	350	0	Demolition
12	Iron Mountain	Administrative	3	4,169	0	Demolition
12	Iron Mountain	Administrative	6	7,055	0	Demolition
15	Poplar Bluff	Education/Programmatics	2	3,146	0	Demolition

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
15	Topeka	Chapel	23	4,946	0	Demolition
19	Grand Junction	Incinerator	14	1,848	0	Deconstruction
19	Sheridan	Quarters	13	19,570	0	Deconstruction
20	White City	Domiciliary Bed	208	18,595	0	Deconstruction
20	White City	Elec. Shop, Warehouse	225	13,428	0	Deconstruction
20	White City	Logistics Warehouse	226	13,413	0	Deconstruction
20	White City	Safety Offices	228	2,706	0	Deconstruction
20	White City	Theater, Canteen Retail	220	19,810	0	Deconstruction
21	NCHCS, Martinez	BDMS/Engineering/Social Work	AB7	12,960	0	Demolition
21	NCHCS, Martinez	Biomedical Engineering	BM1	1,300	0	Demolition
21	NCHCS, Martinez	Engineering	AB4	2,150	0	Deconstruction
21	NCHCS, Martinez	Pharmacy/CBHC (office)	AB6	7,920	0	Demolition
21	Sacramento	Eye Clinic	720	6,434	0	Demolition
21	Sacramento	Social Services	800	3,552	0	Demolition
Sub-Total FY 2019				420,473	0	
FY 2020						
1	VACHS, West Haven	Administration	11	5,412	0	Demolition
1	VACHS, West Haven	AM&M/Center of Excellence	12	5,413	0	Demolition
1	VACHS, West Haven	Housing	7	5,600	0	Demolition
1	VACHS, West Haven	Research	7	6,608	0	Demolition
2	Bath	Garage	6	1,600	0	Mothball
2	Bath	Maintenance & Repair	15	4,800	0	Mothball
2	Bath	Quarters	54	3,148	0	Mothball
2	Bath	Quarters	55	1,899	0	Mothball
2	Bath	Quarters	56	2,023	0	Mothball
2	Canandaigua	Boiler Plant Emergency Generator	13	1,282	0	Demolition
4	Lebanon	Behavioral Health / AD Operations	18	115,715	0	Demolition
4	Lebanon	Education/Library/Informatics	22	31,696	0	Demolition
4	Lebanon	Outleased - Project Search	25	4,606	0	Demolition
4	Lebanon	Quarters Garage	28	2,512	0	Demolition
8	Bay Pines	Clinic Administration	T205	7,898	0	Negotiated Sale
8	Bay Pines	Education	T206	5,250	0	Negotiated Sale
8	Gainesville	Directors Suite/ Tenant	T8	1,440	0	Demolition
8	Gainesville	HRMS	T1A	4,320	0	Demolition
8	Gainesville	HRMS	T1B	2,160	0	Demolition
8	Gainesville	MAS	T10	3,600	0	Demolition

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
8	Gainesville	Multi- Services Trailer	T9	3,600	0	Demolition
8	Gainesville	Nursing Service	T3	2,894	0	Demolition
8	Gainesville	Police/Security	T7	2,200	0	Demolition
11	NIHCS, Ft. Wayne	Office (Modular)	T-4	2,160	0	Deconstruction
11	NIHCS, Ft. Wayne	Office (Modular)	T-5	2,160	0	Deconstruction
11	NIHCS, Ft. Wayne	Office (Modular)	T-6	2,160	0	Deconstruction
11	NIHCS, Marion	Pump House, Well No. 1	78	178	0	Deconstruction
11	NIHCS, Marion	Quarters (Vacant)	35	4,490	0	Demolition
11	NIHCS, Marion	Storage (Chemical)	118	1,020	0	Demolition
11	NIHCS, Marion	Transformer Bldg. (Abandoned)	128	24	0	Deconstruction
11	NIHCS, Marion	Transformer Bldg. (Abandoned)	149	59	0	Deconstruction
11	NIHCS, Marion	Vacant (Canteen)	50	10,765	0	Demolition
11	NIHCS, Marion	Vacant Incinerator	119	815	0	Deconstruction
11	NIHCS, Marion	Vacant Pump House, Well No. 3	120	169	0	Demolition
12	Milwaukee	Garage	64	1,243	0	Enhanced Use Lease
12	Milwaukee	Old Power Plant	45	20,920	0	Demolition
12	Milwaukee	Personnel Quarters on EUL	14	3,630	0	Enhanced Use Lease
12	Milwaukee	Personnel Quarters on EUL	18	7,370	0	Enhanced Use Lease
12	Milwaukee	Personnel Quarters on EUL	19	7,640	0	Enhanced Use Lease
12	Milwaukee	Personnel Quarters on EUL	62	7,316	0	Enhanced Use Lease
12	Milwaukee	Vacant Chapel Historic on EUL	12	7,316	0	Deconstruction
12	Milwaukee	Vacant Ward Memorial Theater on EUL	41	21,986	0	Enhanced Use Lease
12	Tomah	EMS Storage	370	869	0	Demolition
12	Tomah	Equipment Storage	70	1,662	0	Demolition
12	Tomah	Incinerator	390	1,474	0	Demolition
12	Tomah	Recycling & AFGE	25	7,171	0	Demolition
15	Marion	EU Land	171	0	10	Enhanced Use Lease
15	Topeka	Day Treatment	273	3,932	0	Demolition
15	Topeka	Gymnasium/Pool	25	17,483	0	Demolition
19	Denver	Education/Police/Res	T-C	9,162	0	Demolition
19	Denver	EMS/Recreation	7	11,464	0	Demolition

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
19	Denver	Engineering Shops	6	5,367	0	Demolition
19	Denver	Gas meter House	15	161	0	Demolition
19	Denver	Generator Building	25	397	0	Demolition
19	Denver	Medical HBPC	4	3,919	0	Demolition
19	Denver	Parking Garage (245000 GSF)	Parking	245,000	0	Sharing/ Outlease
19	Denver	Pump House	20	214	0	Demolition
19	Denver	Research	19	15,727	0	Demolition
19	Denver	Research	21	15,785	0	Demolition
19	Denver	Research	23A	14,070	0	Demolition
19	Denver	Storage	18	3,419	0	Demolition
19	Miles City	Auditorium MC	8	9,326	0	Sharing/ Outlease
19	Miles City	Boiler Plan MC	10	8,857	0	Sharing/ Outlease
19	Miles City	Quarters	2	5,040	0	Sharing/ Outlease
19	Miles City	Vacant Quarters	4	2,620	0	Sharing/ Outlease
19	Sheridan	FMS/Elec. Shop	36	1,960	0	Mothball
19	Sheridan	FMS/Paint shop	55	1,800	0	Demolition
20	White City	Paint/Pesticide Storage	259	608	0	Deconstruction
21	Menlo Park	Administration	324	80,300	0	Demolition
21	Menlo Park	Boiler House	114	6,200	0	Demolition
21	Menlo Park	Engineering	221	7,800	0	Demolition
21	Menlo Park	Engineering	303	20,200	0	Demolition
21	Menlo Park	Garage	T45	3,500	0	Demolition
21	Menlo Park	Nursing Home Care Unit	331	57,700	0	Demolition
21	Menlo Park	Tenant/swing/proj	332	8,300	0	Demolition
21	Sacramento	Admin	803	1,147	0	Demolition
21	Sacramento	Dermatology	801B Derm	1,440	0	Deconstruction
21	Sacramento	Engineering	811	1,473	0	Demolition
21	Sacramento	Engineering	810	1,548	0	Demolition
21	Sacramento	Prosthetics	806	1,417	0	Demolition
21	Sacramento	Research admin	807	1,417	0	Demolition
21	Sacramento	Social Work	805	1,328	0	Demolition
21	Sacramento	VA Police Temp	T-7	1,440	0	Deconstruction
21	Sacramento	Voluntary Services Temp	T-6	1,440	0	Deconstruction
21	San Francisco VAMC	Medical Research / VMU	12	38,910	0	Demolition
22	Long Beach	Education/Clinical Offices	8	36,020	0	Demolition
22	Long Beach	Nursing Homecare Unit	133	58,760	0	Demolition
22	Sepulveda	Veterans Center	63	4,100	0	Sharing/ Outlease
22	West Los Angeles	Band Stand	339	530	0	Mothball

VISN /MSN	Location	Description	Bldg #	Total GSF	Total Acres	Disposal Type
22	West Los Angeles	Hoover Barracks	199	3,600	0	Mothball
22	West Los Angeles	Outleased Salvation Army (Brentwood)	207	47,015	0	Sharing/ Outlease
22	West Los Angeles	Outleased Wadsworth Theater	226	20,875	0	Negotiated Sale
22	West Los Angeles	Research Lab	114	69,921	0	Enhanced Use Lease
22	West Los Angeles	Research Lab	115	60,314	0	Enhanced Use Lease
22	West Los Angeles	Theater (Brentwood)	211	11,490	0	Sharing/ Outlease
22	West Los Angeles	Vacant	157	60,000	0	Mothball
22	West Los Angeles	Vacant	156	60,000	0	Mothball
22	West Los Angeles	Vacant Chapel	20	8,758	0	Mothball
22	West Los Angeles	Vacant Gate House (West Gate)	111	144	0	Mothball
22	West Los Angeles	Vacant Storage	13	52,604	0	Mothball
Sub-Total FY 2020				1,444,275	10	
Total FY 2016-2020				7,337,838	65	

**Appendix D – Awarded Enhanced-Use Lease Projects
(as of December 31, 2015)**

	Location		Project Type	Lease Awarded
1	Washington	DC	Child Development Center	4/20/1993
2	Houston	TX	Collocation/Mixed use	8/23/1993
3	West Palm Beach	FL	Public Safety Center	11/14/1994
4	West Haven ¹	CT	Child Development Center	12/1/1994
5	Big Spring ¹	TX	Parking	3/8/1996
6	Indianapolis	IN	Consolidation	9/23/1996
7	Bay Pines ¹	FL	Child Development Center	5/22/1997
8	St. Cloud	MN	Golf Course	7/28/1997
9	Atlanta	GA	Regional Office (RO) Collocation	12/18/1997
10	Portland	OR	Single Room Occupancy (SRO)	7/14/1998
11	North Little Rock ¹	AR	Golf Course	10/1/1998
12	Pershing Hall, Paris ²	FR	Hotel	10/16/1998
13	Mountain Home	TN	Medical School	12/17/1998
14	Sioux Falls	SD	Parking	4/1/1999
15	Danville	IL	Senior Housing	4/27/1999
16	Mountain Home	TN	Energy	12/2/1999
17	Indianapolis ¹	IN	Nursing Home	12/6/1999
18	Dallas	TX	Child Development Center	12/20/1999
19	Roseburg	OR	Single Room Occupancy (SRO)	8/1/2000
20	Salt Lake City	UT	Regional Office (RO) collocation	5/9/2001
21	Durham	NC	Mixed Use / Research	1/3/2002
22	North Chicago ¹	IL	Medical School	4/10/2002
23	Chicago (Westside)	IL	Regional Office (RO) Collocation	4/22/2002
24	Chicago (Westside)	IL	Parking Structure	4/22/2002
25	North Chicago	IL	Energy Center Phase I	5/21/2002
26	Batavia ¹	NY	Single Room Occupancy (SRO)	5/24/2002
27	Chicago (Westside)	IL	Energy	8/12/2002
28	Tuscaloosa	AL	Hospice	9/19/2002
29	Barbers Point	HI	Single Room Occupancy (SRO)	3/17/2003
30	Milwaukee	WI	Regional Office (RO) Collocation	7/17/2003
31	Hines	IL	Single Room Occupancy (bldg. #14)	8/22/2003
32	Somerville	NJ	Mixed Use	9/5/2003
33	North Chicago	IL	Energy Center Phase II	10/29/2003
34	Mound City	IL	Interpretive/Visitor Center	11/6/2003
35	Butler	PA	Mental Health Facility	12/18/2003
36	Portland	OR	Crisis Triage Center	2/13/2004
37	Charleston/MUSC	SC	Affiliate Partnering	5/18/2004
38	Hines	IL	Single Room Occupancy SRO Phase II (bldg. #53)	7/30/2004
39	Minneapolis	MN	Credit Union	8/17/2004
40	Batavia	NY	Assisted Living	8/24/2004
41	Bedford	MA	Single Room Occupancy housing	9/10/2004
42	Dayton	OH	Child Care Development Center (bldg. #401)	12/30/2004
43	Dayton	OH	Housing Initiative (bldg. #412)	12/30/2004
44	Chicago (Lakeside) ¹	IL	Realignment	1/18/2005
45	St. Cloud	MN	Homeless Housing	5/24/2005
46	Leavenworth	KS	Residential Health Care	8/5/2005

	Location		Project Type	Lease Awarded
47	Minneapolis	MN	Single Room Occupancy (SRO)	9/1/2005
48	Salt Lake City II	UT	Mixed Use – Office/Retail/Restaurant	9/20/2006
49	Fort Howard ¹	MD	Mixed Use – Senior Housing/Clinic	9/28/2006
50	Butler	PA	Homeless Residential Program	4/17/2007
51	Dayton	OH	Homeless Housing (bldg. #402)	4/19/2007
52	Columbia	SC	Mixed Use/VARO/Realignment	11/19/2007
53	Sepulveda	CA	Supportive Homeless Housing (bldg. #4)	12/21/2007
54	Sepulveda	CA	Supportive Homeless Housing (bldg. #5)	12/21/2007
55	Dayton	OH	Transitional Housing Facility (bldg. #400)	11/05/2008
56	Batavia	NY	Transitional Housing	12/22/2008
57	Battle Creek	MI	Transitional Housing	12/22/2008
58	Chillicothe	OH	Mixed Use/Stadium	12/22/2008
59	Albany	NY	Parking	8/05/2009
60	Cleveland	OH	Campus Realignment/Mixed Use	10/1/2009
61	Salt Lake City	UT	Transitional Housing Facility	8/30/2011
62	Viera (Brevard County)	FL	Assisted Living	12/13/2011
63	Alexandria	LA	Transitional Housing Facility	12/27/2011
64	Augusta I	GA	Permanent and Transitional Housing Facility	12/27/2011
65	Bath	NY	Permanent Housing Facility	12/27/2011
66	Bedford	MA	Permanent and Transitional Housing Facility	12/27/2011
67	Brockton	MA	Permanent Housing Facility	12/27/2011
68	Canandaigua	NY	Permanent and Transitional Housing Facility	12/27/2011
69	Fort Harrison	MT	Permanent Housing Facility	12/27/2011
70	Fort Howard	MD	Mixed Use – Clinic / Housing	12/27/2011
71	Hines	IL	Permanent Housing Facility	12/27/2011
72	Kerrville	TX	Assisted Living / Senior / Non-Senior Housing Facility	12/27/2011
73	Knoxville	IA	Transitional Housing Facility	12/27/2011
74	Lyons	NJ	Permanent Housing Facility	12/27/2011
75	Menlo Park	CA	Permanent Housing Facility	12/27/2011
76	Minneapolis	MN	Permanent Housing Facility	12/27/2011
77	Newington I	CT	Permanent Housing Facility	12/27/2011
78	Newington II	CT	Assisted Living / Extended Care Housing Facility	12/27/2011
79	Northampton	MA	Permanent Housing Facility	12/27/2011
80	Northport	NY	Permanent and Transitional Housing Facility	12/27/2011
81	Roseburg	OR	Permanent and Transitional Housing Facility	12/27/2011
82	Sacramento	CA	Nursing Care Facility	12/27/2011
83	St. Cloud	MN	Permanent Housing Facility	12/27/2011
84	Togus	ME	Permanent Housing Facility	12/27/2011
85	Tuscaloosa	AL	Permanent Housing Facility	12/27/2011
86	Vancouver	WA	Permanent Housing Facility	12/27/2011
87	Augusta II	GA	Permanent Housing Facility	12/30/2011
88	Cheyenne	WY	Permanent Housing Facility	12/30/2011
89	Chillicothe	OH	Permanent and Transitional Housing Facility	12/30/2011

	Location		Project Type	Lease Awarded
90	Danville	IL	Permanent Housing Facility	12/30/2011
91	Dayton I	OH	Permanent and Transitional Housing Facility	12/30/2011
92	Dayton II	OH	Permanent Housing Facility	12/30/2011
93	Grand Island	NE	Permanent Housing Facility	12/30/2011
94	Lincoln	NE	Mixed use – Clinic/ Office/ Housing / Retail	12/30/2011
95	Memphis I	TN	Parking	12/30/2011
96	Memphis II	TN	Parking Structure / Mixed Use	12/30/2011
97	Perry Point I	MD	Permanent and Transitional Housing Facility	12/30/2011
98	Salem	VA	Permanent Housing Facility	12/30/2011
99	Topeka	KS	Permanent Housing Facility	12/30/2011
100	Walla Walla	WA	Permanent Housing Facility	12/30/2011
101	Lyons ³	NJ	Permanent Supportive Housing	8/9/2012
102	Newington ³	CT	Permanent Supportive Housing	9/7/2012
103	Canandaigua ³	NY	Permanent Supportive and Transitional Housing	9/17/2012
104	Roseburg ³	OR	Permanent Supportive Housing	10/5/2012
105	Tuscaloosa ³	AL	Permanent Supportive Housing	8/13/2013
106	Dayton ³	OH	Permanent Supportive Housing	11/7/2013
107	Hines ³	IL	Permanent Supportive Housing	12/13/2013
108	Minneapolis ³	MN	Permanent Supportive Housing	5/12/2014
109	Baltimore (Fort Howard) ³	MD	Mixed Use (Permanent Supportive Housing)	6/26/2014
110	Northampton ³	MA	Permanent Supportive and Transitional Housing	8/8/2014
111	Augusta ³	GA	Permanent Supportive and Transitional Housing	10/9/2014

¹Lease terminated or disposed

²Executed under Public Law 102-86

³Leases after 3023 are amended lease that were executed in 2011 or prior.

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Appendix E – FY 2015 Green Management Projects (sorted by VISN, by State)

Projects listed do not include salaries and other non-project obligations.

VISN	City	ST	Project Title	Project Category	FY 2015 Total Obligated (\$s)
1	West Roxbury	MA	Construct CHP	CHP	3,000,000
1	Newington	CT	CHP Impact Study	CHP	8,000
3	Manhattan	NY	Design CHP	CHP	133,295
3	Northport	NY	Design CHP	CHP	591,684
3	Bronx	NY	Design CHP	CHP	419,698
11	Battle Creek	MI	CHP Training	CHP	227,207
Various	Various		Construction Management support		889,344
Various	Various		Maintenance Options		339,206
Various	Various		CHP Project Commissioning	CHP	748,217
Various	Various		CHP support contracts	CHP	431,181
Total, Combined Heat and Power (CHP) Projects					6,787,832
3	Manhattan	NY	Construct Solar PV	Solar	166,224
15	Topeka	KS	Re-roofing to support PV	Solar	1,285,327
15	Kansas City	MO	Solar PV Project Maintenance	Solar	35,825
15	Wichita	KS	Solar PV Project Maintenance	Solar	95,813
16	Houston Carport	TX	Construct Solar PV	Solar	21,627,179
18	El Paso	TX	Construct Solar PV	Solar	2,004,478
19	Grand Junction	CO	PV - ATO Installation Buyout	Solar	96,058
21	Honolulu Carport	HI	Construct Solar PV	Solar	587,040
21	Martinez	CA	Interconnection Study		159,467
Various	Various		Solar Project Commissioning	Solar	727,176
Total, Solar					26,784,587
5	Washington	DC	Renewable Energy Certificate (REC) Purchase	REC Purchase	189,697
Total, REC Purchase					189,697
Total, Renewable Energy Projects					33,762,116
1	Various		Retro commissioning	EA&M	1,899,991

VISN	City	ST	Project Title	Project Category	FY 2015 Total Obligated (\$s)
2	Various		Energy Audits	EA&M	158,544
4	Various		ESPC Buyout	EA&M	535,706
5	Various		ESPC Buyout	EA&M	4,843,551
5	Various		Retro commissioning	EA&M	1,193,693
5	Various		Energy Audits	EA&M	196,212
7	Various		Energy Audits	EA&M	567,280
10	Various		VISN 10 Energy Audits	EA&M	188,219
15	Various		VISN 15 Energy Audits	EA&M	75,966
15	Various		VISN 15 Energy Audits	EA&M	63,037
15	Various		VISN 15 Energy Audits	EA&M	67,077
15	Various		VISN 15 Energy Audits	EA&M	75,966
15	Various		VISN 15 Energy Audits	EA&M	31,114
15	Various		Feasibility Studies	EA&M	40,382
19	Various		Retro commissioning	EA&M	979,337
20	Roseburg	OR	Water Chiller Study	EA&M	69,825
21	Various		Retro commissioning	EA&M	1,092,885
Various	Various		M&V Report Review	EA&M	17,340
Various	Various		PF & PM Support	EA&M	425,129
Various	Various		Environmental Assessments	EA&M	86,175
Various	Various		Feasibility Studies	EA&M	776,930
Various	Various		Metering integration	EA&M	2,639,540
Total ,Energy Assessments and Measures (EA&M)					16,023,900
Various	Various		Green Building Certification Technical Support	Sustainable Buildings	1,227,062
Total, Sustainable Buildings					1,227,062
Various	Various		Environmental and Fleet Studies and Projects	Environmental/Fleet	1,297,405
Total, Environmental, Fleet, and Sustainable Program					2,524,466
Total, Staffing					23,666,774
Total, FY 2015 Green Management Program Obligations					75,977,257

Appendix F – History of VHA Projects Update (dollars in thousands)

City	ST	Project Description	Total Est. Cost	FY 04 - 11 Actual	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY15 Actual	FY16 Planned	FY17 Request	Future	Status
Alameda Point	CA	Outpatient Clinic and Columbarium	\$240,200	\$17,332	\$0	\$0	\$0	\$0	\$70,000	\$0	\$152,868	CD
American Lake ¹	WA	Seismic Corrections-NHCU & Dietetics	\$36,200	\$38,220	(\$1,572)	(\$448)	\$0	\$0	\$0	\$0	\$0	PC
American Lake	WA	Seismic Corrections Building 81	\$161,700	\$5,260	\$0	\$0	\$0	\$0	\$11,000	\$0	\$145,440	CD
Anchorage	AK	Outpt. Clinic/Regional Office	\$75,265	\$75,265	\$0	\$0	\$0	\$0	\$0	\$0	\$0	PC
Atlanta ^{1,2}	GA	Modernize Patient Wards	\$18,308	\$24,534	(\$5,235)	(\$991)	\$0	\$0	\$0	\$0	\$0	PC
Bay Pines	FL	Improve Inpatient/Outpatient	\$158,200	\$114,230	\$43,970	\$0	\$0	\$0	\$0	\$0	\$0	CO
Biloxi ^{1,3}	MS	Restoration of Hospital/ Consolidation of Gulfport	\$286,000	\$304,000	\$0	\$0	\$0	(\$18,000)	\$0	\$0	\$0	CO
Brockton	MA	Long-Term Care Spinal Cord Injury	\$188,000	\$24,040	\$0	\$0	\$0	\$0	\$0	\$0	\$163,960	NAD
Bronx	NY	Spinal Cord Injury	\$225,900	\$8,179	\$0	\$0	\$0	\$0	\$0	\$0	\$217,721	NAD
Canandaigua	NY	Construction and Renovation	\$309,500	\$36,580	\$0	\$0	\$0	\$122,400	\$0	\$0	\$150,520	CD
Chicago ¹	IL	Bed Tower (Modernize Inpatient Space)	\$96,387	\$96,471	\$0	(\$84)	\$0	\$0	\$0	\$0	\$0	PC
Cleveland ¹	OH	Cleveland-Brecksville Consolidation	\$100,535	\$102,300	\$0	\$0	(\$1,765)	\$0	\$0	\$0	\$0	PC
Columbia ¹	MO	Operating Suite Replacement	\$24,678	\$25,830	\$0	\$0	(\$944)	(\$208)	\$0	\$0	\$0	PC
Columbus	OH	Outpatient Clinic	\$93,082	\$93,082	\$0	\$0	\$0	\$0	\$0	\$0	\$0	PC
Dallas	TX	Clinical Expansion for Mental Health	\$156,400	\$15,640	\$0	\$0	\$0	\$0	\$0	\$0	\$140,760	NAD
Dallas	TX	Spinal Cord Injury	\$165,600	\$8,900	\$0	\$33,500	\$0	\$0	\$0	\$0	\$123,200	CO
Denver ⁴	CO	New Medical Facility	\$1,675,000	\$758,000	\$42,000	\$0	\$5,000	\$245,000	\$625,000	\$0	\$0	CO
Des Moines ⁵	IA	Extended Care Building	\$25,407	\$25,552	\$0	\$0	(\$145)	\$0	\$0	\$0	\$0	PC
Durham ¹	NC	Renovate Patient Wards	\$9,055	\$9,100	\$0	(\$45)	\$0	\$0	\$0	\$0	\$0	PC
Fayetteville ^{6,7}	AR	Clinical Addition	\$88,100	\$90,600	(\$2,500)	\$0	\$0	\$0	\$0	\$0	\$0	PC
Gainesville ^{1,6,8}	FL	Correct Patient Privacy Deficiencies	\$100,575	\$114,200	(\$12,625)	\$0	(\$1,000)	\$0	\$0	\$0	\$0	PC
Gulfport	MS	Environmental Cleanup	\$35,331	\$35,331	\$0	\$0	\$0	\$0	\$0	\$0	\$0	PC

City	ST	Project Description	Total Est. Cost	FY 04 - 11 Actual	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY15 Actual	FY16 Planned	FY17 Request	Future	Status
Indianapolis ¹	IN	7th & 8th Fl. Wards Modernization Addition	\$27,395	\$27,400	\$0	\$0	(\$2)	(\$4)	\$0	\$0	\$0	PC
Las Vegas ⁹	NV	New Medical Facility	\$584,655	\$593,500	(\$8,845)	\$0	\$0	\$0	\$0	\$0	\$0	CO
Lee County ^{1,10}	FL	Outpatient Clinic	\$80,394	\$89,800	(\$5,500)	(\$1,600)	\$0	(\$2,306)	\$0	\$0	\$0	PC
Livermore	CA	Realignment and Closure	\$415,600	\$55,430	\$0	\$0	\$0	\$0	\$139,000	\$0	\$221,170	DD
Long Beach ^{8,11}	CA	Seismic Corrections-Bldgs. 7 and 126	\$129,545	\$129,545	\$0	\$0	\$0	\$0	\$0	\$0	\$0	CO
Long Beach	CA	Seismic Corrections - Mental Health and Community Living Center	\$317,300	\$24,200	\$0	\$0	\$0	\$101,900	\$161,000	\$30,200	\$0	CO
Los Angeles ¹²	CA	Seismic Corrections-Bldgs. 500 & 501	\$2,126	\$3,134	(\$1,008)	\$0	\$0	\$0	\$0	\$0	\$0	CA
Louisville	KY	New/Renovate Medical Facility	\$925,000	\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$775,000	DD
Manhattan ¹³	NY	Medical Center - Flood Recovery	\$207,000	\$0	\$0	\$207,000	\$0	\$0	\$0	\$0	\$0	CO
Menlo Park ¹	CA	Seismic Correct-Geropsych Replace (Bldg. 324)	\$32,679	\$32,934	\$0	(\$255)	\$0	\$0	\$0	\$0	\$0	PC
Miami ^{1,14}	FL	Renovation of Surgical Suite	\$41,000	\$0	\$14,000	\$0	(\$2,000)	\$0	\$0	\$0	\$0	PC
Milwaukee ^{1,15}	WI	Spinal Cord Injury Center	\$27,557	\$29,500	(\$1,919)	\$0	(\$24)	\$0	\$0	\$0	\$0	PC
Minneapolis ¹⁶	MN	Spinal Cord Injury/Disease Ctr	\$20,438	\$20,438	\$0	\$0	\$0	\$0	\$0	\$0	\$0	PC
New Orleans ¹⁷	LA	New Medical Facility	\$1,034,500	\$935,000	\$60,000	\$0	\$0	\$39,500	\$0	\$0	\$0	CO
North Chicago ¹⁸	IL	Joint VA and Dept of Navy Medical Project	\$11,781	\$11,781	\$0	\$0	\$0	\$0	\$0	\$0	\$0	PC
Omaha	NE	Replacement Facility	\$560,000	\$56,000	\$0	\$0	\$0	\$0	\$0	\$0	\$504,000	NAD
Orlando ^{6,19}	FL	New Medical Facility	\$616,158	\$665,400	(\$49,242)	\$0	\$0	\$0	\$0	\$0	\$0	CO
Palo Alto ⁶	CA	Seismic Corrections Bldg. 2	\$54,000	\$54,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	PC
Palo Alto ²⁰	CA	Ambulatory Care/Polytrauma Rehab	\$716,600	\$218,877	\$75,900	\$177,823	\$0	\$0	\$0	\$0	\$244,000	CO
Pensacola ¹	FL	Joint VA and Department of Navy OPC	\$54,013	\$55,056	\$0	(\$1,043)	\$0	\$0	\$0	\$0	\$0	PC
Perry Point	MD	Replacement Community Living Center	\$92,700	\$9,000	\$0	\$0	\$0	\$0	\$83,700	\$0	\$0	CD
Pittsburgh ^{1,6,19}	PA	Consolidation of Campuses	\$272,423	\$295,594	(\$13,171)	\$0	\$0	(\$10,000)	\$0	\$0	\$0	CO

City	ST	Project Description	Total Est. Cost	FY 04 - 11 Actual	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY15 Actual	FY16 Planned	FY17 Request	Future	Status
Reno	NV	Upgrade of Building 1 Seismic, Life Safety, Utility Corrections & Expand Clinical Services	\$213,800	\$0	\$21,380	\$0	\$0	\$0	\$0	\$192,420	\$0	DD
San Antonio ^{1,21}	TX	Polytrauma Center	\$49,324	\$66,000	\$0	\$0	\$0	(\$16,676)	\$0	\$0	\$0	PC
San Antonio ^{1,22}	TX	Ward Upgrades and Expansion	\$20,172	\$20,994	\$0	(\$822)	\$0	\$0	\$0	\$0	\$0	PC
San Diego	CA	Seismic Corrections-Bldg. 1	\$47,874	\$47,874	\$0	\$0	\$0	\$0	\$0	\$0	\$0	PC
San Diego	CA	Spinal Cord Injury and Seismic Deficiency	\$227,100	\$18,340	\$0	\$0	\$0	\$187,500	\$0	\$0	\$21,260	CD
San Francisco ²	CA	Seismic Corrections-Bldg. 203	\$39,385	\$41,168	(\$1,783)	\$0	\$0	\$0	\$0	\$0	\$0	PC
San Francisco	CA	Seismic Retrofit/Replace Bldgs.	\$346,700	\$0	\$22,480	\$0	\$0	\$0	\$158,000	\$0	\$166,220	CD
San Juan	PR	Seismic Corrections-Bldg. 1	\$277,000	\$176,280	\$100,720	\$0	\$0	\$0	\$0	\$0	\$0	CO
Seattle ¹	WA	B101 Mental Health	\$192,424	\$17,870	\$0	\$55,000	\$149,130	(\$29,576)	\$0	\$0	\$0	CO
Seattle ¹	WA	Correct Seismic Deficiencies B100, NT, and NHCU	\$43,880	\$4,300	\$47,500	(\$4,000)	(\$196)	(\$3,724)	\$0	\$0	\$0	CO
St. Louis (JB)	MO	Medical Facility Improvements & Cemetery Expansion	\$366,500	\$31,700	\$80,000	\$130,300	\$0	\$0	\$90,100	\$0	\$34,400	CO
St. Louis (JC)	MO	Replace Bed Tower & Clinic Exp	\$433,400	\$43,340	\$0	\$0	\$0	\$0	\$0	\$0	\$390,060	NAD
Syracuse ^{8,23}	NY	Construct Addition for SCI Center	\$90,469	\$87,469	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0	PC
Tampa	FL	Spinal Cord Injury Center	\$11,407	\$11,407	\$0	\$0	\$0	\$0	\$0	\$0	\$0	PC
Tampa ^{1,19}	FL	Upgrade Electrical Dist. Systems	\$45,288	\$49,000	(\$2,641)	\$0	(\$1,071)	\$0	\$0	\$0	\$0	PC
Tampa ²⁰	FL	Polytrauma/Bed Tower	\$231,500	\$231,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	CO
Tempe ²⁴	TX	Information Technology Facility	\$10,552	\$10,552	\$0	\$0	\$0	\$0	\$0	\$0	\$0	PC
Tucson ²⁵	AZ	Mental Health Clinic	\$13,028	\$13,028	\$0	\$0	\$0	\$0	\$0	\$0	\$0	FC
Walla Walla	WA	Multi-Specialty Care	\$71,400	\$71,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	CO
West Los Angeles ²⁶	CA	Seismic Correction of 12 Bldgs.	\$370,800	\$15,500	\$20,000	\$0	\$0	\$35,000	\$35,000	\$0	\$265,300	CO

City	ST	Project Description	Total Est. Cost	FY 04 - 11 Actual	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY15 Actual	FY16 Planned	FY17 Request	Future	Status
West Los Angeles	CA	Construct New Essential Care Tower/B500 Seismic Correction and Renovation	\$1,027,900	\$0	\$50,790	\$0	\$0	\$0	\$0	\$0	\$977,110	MP
		Total	\$14,622,190	\$6,361,956	\$475,699	\$594,335	\$146,983	\$650,807	\$1,447,800	\$222,620	\$4,692,990	

Status Codes:

CA – Canceled

CD – Construction Documents

CO – Construction

DD – Design Development

FC – Financially Complete

NAD – Not in Active Development

MP – Master Planning

PC – Physically Complete

¹Excess funds from unused contingencies, impact items, etc., were transferred to the working reserve.

²Atlanta, GA transferred \$5.2 million and San Francisco, CA transferred \$1.783 million to the Working Reserve in 2012.

³Biloxi, MS, received \$17.5 million in regular appropriations and another \$292.5 million in emergency supplemental appropriation from P.L. 109-148 in 2006. \$6 million was transferred to the Filipino Veterans Compensation Fund in 2010 per P.L. 111-212. In 2015, \$18 million was transferred to the working reserve and was part of the \$39.5 million transfer to New Orleans, LA.

⁴Denver, CO received \$5 million in 2014 and \$20 million in 2015 (P.L. 114-19; P.L. 114-25). This project received an additional \$625 million in 2016 (P.L. 114-53).

⁵Des Moines, IA, received \$750,000 in a reprogramming action in 2007. \$2K placed on this project in 2011 was in error, corrected in 2014 transfer of \$145K to the Working Reserve.

⁶Additional funding was received in the 2008 Omnibus Appropriation, P.L. 110-161 for: Fayetteville, AR; Gainesville, FL; Orlando, FL; Palo Alto, CA Seismic Building 2; and Pittsburgh, PA.

⁷Fayetteville, AR, \$2.4 million were transferred to the Filipino Veterans Compensation Fund in 2010 per P.L. 111-212. Per the FY 2012 budget, \$2.5 million were made available to support other VA major project initiatives. Excess funds from unused contingencies, impact items, etc. were transferred to the working reserve.

⁸Gainesville, FL, \$7.7 million was reprogrammed to Syracuse, NY in 2009. \$14.8 million was reprogrammed from this project in 2010: \$11.7 million to Long Beach, CA Seismic Building 7 & 126 and \$3.1 million to the San Juan, PR Seismic Corrections project from 1999, which is not represented on this History table. Per the 2012 budget, \$12.6 million were made available to support other VA major project initiatives. Excess funds from unused contingencies, impact items, etc. were transferred to the working reserve.

⁹Las Vegas, NV \$6.9 million were transferred to the Filipino Veterans Compensation Fund in 2010 per P.L. 111-212. Per the FY 2012 budget, \$8.8 million were made available to support other VA major project initiatives. Excess funds from unused contingencies, impact items, etc. were transferred to the working reserve.

¹⁰Lee County, FL, \$42 million were transferred to the Filipino Veterans Compensation Fund in 2010 per P.L. 111-212. Per the FY 2012 budget, \$2 million were made available to support other VA major project initiatives. Excess funds from unused contingencies, impact items, etc. were transferred to the working reserve.

¹¹ Long Beach, CA, in 2010 \$11.7 million in bid savings were reprogrammed from Gainesville, FL.

¹² Los Angeles transferred \$4.802 million in 2010 and \$1.008 million in 2012 to the Working Reserve. The project was cancelled during the construction document phase and a new acute bed tower was proposed as a future outyear project.

¹³ Manhattan, NY, received \$207M in 2013 from the Disaster Relief Appropriations Act of 2013 (P.L. 113-2).

¹⁴ Miami, FL, Total Estimated Cost includes funds from the Minor Construction and Medical Facilities programs.

¹⁵ Milwaukee, WI, \$3 million were transferred to the Filipino Veterans Compensation Fund in 2010 per P.L. 111-212. Per the FY 2012 budget, \$1.92 million were made available to support other VA major project initiatives. Excess funds from unused contingencies, impact items, etc. were transferred to the working reserve.

¹⁶ Minneapolis, MN, \$62 thousand were reprogrammed to the working reserve in 2010.

¹⁷ New Orleans, LA, was funded through two emergency supplemental appropriations: \$75 million from P.L. 109-148 and another \$550 million from P.L. 109-234. New Orleans, LA received \$39.5 million in reprogramming action in 2015 from the Working Reserve.

¹⁸ North Chicago, IL, in 2009 \$1.219 million was transferred to the Major Working Reserve.

¹⁹ Per the FY 2012 budget, funds were made available to support other VA major project initiatives. Funds were transferred to the working reserve from projects nearing completion with unused contingencies, impact items, etc. In 2012, Orlando transferred \$49.2 million, Pittsburgh transferred \$13 million, and Tampa transferred \$2.7 million.

²⁰ Palo Alto, CA, Ambulatory Care/Polytrauma Rehab and Tampa, FL, Polytrauma/Bed Tower projects received funding in the 2008 emergency supplemental, P.L. 110-252.

²¹ San Antonio, TX, Polytrauma Center received \$66 million in reprogramming action in 2008. The project was required by P.L. 110-161. In 2015, \$15 million was reprogrammed from San Antonio, TX to the Working Reserve for New Orleans, LA.

²² San Antonio, TX, Ward Upgrades and Expansions received \$1.9 million, in a reprogramming action in 2009.

²³ Syracuse, NY, received \$7.7 million in a reprogramming action in 2009 from the Gainesville, FL project. In 2010, \$2 million were reprogrammed from the Major Working Reserve. In 2011, \$500 thousand were transferred from the working reserve account. In 2012, \$5 million were reprogrammed from the working reserve account, and \$2 million was transferred to the Working Reserve.

²⁴ Temple, TX, received \$56 million in 2005. In 2008 a planning decision about the future of the Waco, TX, facility diminished the need for major construction activities at Temple and \$45 million was reprogrammed from the project. The remaining \$10.55 million will construct an IT facility.

²⁵ Tucson, AZ, in 2009, \$272 thousand were transferred to the working reserve account.

²⁶ West Los Angeles, CA Seismic Retrofit of 12 Buildings, \$20 million were made available in 2012 from prior year funds in order to complete the renovations of Building 209 to house homeless programs.

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Status of Funded VHA Major Construction Projects

Since 2004 (the completion of CARES studies) 65 major construction projects have been funded either for design or for both design and construction to make improvements in the Veterans health system's infrastructure. Thirty-one of these projects have been completed; twenty-four are under construction; three projects are in the design phase, one project is in the planning phase, one was canceled; and five projects not currently in active development. The following provides descriptions of the projects listed in the preceding table.

Project Location	Alameda Point, CA	
Planned Project Name	Outpatient Clinic and Columbarium	
Fiscal Year	2011	2016
BA Received (\$000)	\$17,332	\$70,000
Total Acquisition Cost (\$000)	\$240,200	
Asset Type	Major Construction	
Status	Construction Documents	

This project received \$17.33M in 2011 budget authority to begin project planning and received \$70M in 2016 for site work, utilities, and wetlands mitigation, with a total estimated cost of \$240.2M, plus \$2M in non-construction costs for niche covers that will be requested in the Compensation and Pension appropriation. This project will construct an Outpatient Clinic, a columbarium, administrative space for NCA and VBA and all associated parking on BRAC property at Alameda Point (former Naval Air Station) in Northern Alameda County. VA is acquiring the land for this project through a no cost land transfer from the Department of Defense. This new, state-of-the-art OPC and administrative space will be approximately 158,000 GSF and provide Primary Care, Specialty Care, Ancillary Services, Mental Health, Substance Abuse, and Ambulatory Surgery.

Project Location	American Lake, WA	
Planned Project Name	Seismic Corrections Building 81	
Fiscal Year	2009	2016
BA Received (\$000)	\$5,260	\$11,000
Total Acquisition Cost (\$000)	\$161,700	
Asset Type	Major Construction	
Status	Construction Documents	

This project received \$5.26M in 2009 budget authority to begin design and \$11M in 2016 to continue for a total estimated cost of \$161.7M. This project is located at the American Lake Division of the VA Puget Sound Health Care System (VAPSHCS) and constructs a 70,000 GSF seismically safe modern outpatient medical facility (Building 201) to accommodate functions being relocated out of seismically deficient Building 81 (circa 1947 main hospital building). The new building will house ambulatory specialty care, outpatient surgery, sterile processing service, endoscopy, lab, pharmacy and support services. Site work, parking expansion and demolition of ancillary buildings in the footprint of the new building is included. Building 18 will be renovated to accommodate

functions being displaced out of the buildings being demolished. After construction of the new building, this project seismically upgrades Building 81 and fully renovates all interior spaces therein. Renovation will address and correct facility condition deficiencies and allow for the accommodation and expansion of Primary Care, Radiology and Audiology. Project renovates adjacent Building 81AC as it will be impacted by the structural improvements associated with Building 81.

Project Location	American Lake, WA		
Planned Project Name	Seismic Corrections, NHCU & Dietetics		
Fiscal Year	2007	2012	2013
BA Received(\$000)	\$38,220	(\$1,572)	(\$448)
Total Acquisition Cost (\$000)	\$36,200		
Asset Type	Major Construction		
Status	Physically Complete		

This project received \$38.22M in 2007 budget authority and a reprogramming action in 2012 and removed \$2.02M from the project for a total estimated cost of \$36.2M. This project constructed a one story, 83-bed Nursing Home Care Unit (NHCU) with Alzheimer Ward, Dietetics and other associated support functions. The project improved patient and staff safety by correcting seismic, fire and life safety deficiencies. At the present time, the NHCU and its support functions are housed in buildings first constructed in 1923.

Building 2 contains the NHCU and Building 3 contains the Food Service kitchen that serves the nursing units. These buildings rank on the list of seismically extremely high risk buildings. The project would also remove an existing high risk (seismic) from the VA inventory.

Project Location	Anchorage (Elmendorf AFB), AK	
Planned Project Name	Outpatient Clinic and Regional Office	
Fiscal Year	2004	2006
BA Received(\$000)	\$11,755	\$63,510
Total Acquisition Cost (\$000)	\$75,265	
Asset Type	Major Construction	
Status	Physically Complete	

This project received \$11.76M in 2004 for design and an additional \$63.51M in 2006 to complete construction for a total estimated cost of approximately \$75.265M. This project constructed a new Outpatient Clinic and Regional Office building adjacent to the Elmendorf Air Force Base Medical Center - a joint VA and Air Force facility. This new building replaced the leased facility for the Alaska VA Healthcare Clinic and Regional Office with a new building of approximately 169,000 GSF.

Project Location	Atlanta, GA			
Planned Project Name	Modernize Patient Wards			
Fiscal Year	2005	2009	2012	2013
BA Received(\$000)	\$20,534	\$4,000	(\$5,235)	(\$991)
Total Acquisition Cost (\$000)	\$18,308			
Asset Type	Major Construction			
Status	Physically Complete			

This project received \$20.534M in 2005 budget authority, an additional \$4M in 2009 budget authority, and a reprogramming actions in 2012 and 2013 removed \$6.226MM from the project for a total estimated cost of approximately \$18.3M. This project directly supported the VISN 7 marketing plan by renovating existing medical inpatient wards that were below community standards. Improvements included the renovation of approximately 40,000 GSF on two inpatient floors (7th and 8th) and 20,000 GSF on the 10th floor to meet American with Disabilities Act (ADA) accessibility requirements, meet women veterans' needs, correct patient privacy issues, and improve staff efficiencies with improved functional layout. Work also addressed infrastructure improvements to utility systems by resolving outstanding deficiencies. These deficiencies included HVAC, plumbing, electrical and fire and safety concerns on these inpatient floors. In addition, this project improved access, through the construction of a connecting bridge, for veterans traveling between the VBA Regional Office Building and the VA Medical Center.

Project Location	Bay Pines, FL		
Planned Project Name	Inpatient/Outpatient Improvements		
Fiscal Year	2009	2010	2012
BA Received (\$000)	\$17,430	\$96,800	\$43,970
Total Acquisition Cost (\$000)	\$158,200		
Asset Type	Major Construction		
Status	Construction		

This project received \$17.43M in 2009 budget authority to begin design, an additional \$96.8M in 2010 to continue the mental health addition, and received \$43.97M in 2012 budget authority to complete the project for a total estimated cost of approximately \$158.2M. This project will construct a multi-story addition to Bay Pines Main Hospital (Building 100), resolving both inpatient psychiatric deficiencies and space gaps in outpatient mental health. This project will construct an outpatient mental health center of excellence and inpatient psychiatric and geriatric psychiatric bed wards. After the existing psychiatric wards in Building 1 are relocated to the new addition, administrative functions currently located in Building 100 will be relocated to Building 1, creating room for an additional outpatient services on the ground level. This project also includes partial renovations to two medical/surgical wards in Building 100; partial renovation to floors two through five in the historic Building 1; and renovation to one wing of Building 102 (Domiciliary).

Project Location	Biloxi, MS		
Planned Project Name	Restoration of Hospital/Consolidation of Gulfport		
Fiscal Year	2006	2010	2015
BA Received(\$000)	\$310,000	(\$6,000)	(\$18,000)
Total Acquisition Cost (\$000)	\$286,000		
Asset Type	Major Construction		
Status	Construction		

This project received \$17.5M in 2006 budget authority, an additional \$292.5M in budget authority in Public Law 109-148 (the 2006 Emergency Supplemental), and \$6M in bid savings were transferred to the Filipino Veterans Compensation Fund in 2010, and a reprogramming action in 2015 removed \$18M from the project for a total estimated cost of approximately \$286M. This project will restore the hospital at Biloxi as a result of damage from Hurricane Katrina that destroyed the Gulfport VAMC and will consolidate and co-locate all clinical and administrative functions of a two-division medical center at the Biloxi VAMC campus.

This project has completed a new Mental Health/Clinical Addition, a new nursing home care building, addition to the clinical building, a blind rehabilitation center, parking garage, upgraded electrical system, and new chiller plant. Currently under construction are: a new combination laundry and dietetics building, a physical medicine and rehabilitation service building, and renovations to existing historical buildings in Biloxi. This project replaces the direct-care programs of Gulfport and consolidates all services at Biloxi. This project will also accelerate the consolidation and other repairs necessitated by the damage done by Hurricane Katrina.

Project Location	Canandaigua, NY		
Planned Project Name	Construction and Renovation		
Fiscal Year	2010	2015	
BA Received/Requested (\$000)	\$36,580	\$122,400	
Total Acquisition Cost (\$000)	\$309,500		
Asset Type	Major Construction		
Status	Construction Documents		

This project received \$36.58M in 2010 budget authority to begin design, received \$122.4M in 2015 to continue, with a total estimated cost of approximately \$309.5M. Buildings 1, 2, 3, 4, 5 and 9 (336,000 GSF) would be renovated to house a 50-bed domiciliary/residential rehabilitation facility, Outpatient Services, Behavioral Health Services, and Logistic/Administrative support departments to provide a right-sized, modern facility to enhance health care provision to Veterans. The project proposes to demolish approximately 143,000 GSF of buildings to allow for the construction of a new, approximately 130,000 GSF 120-bed CLC, which would include gero-psychiatric services and hospice care, and approximately 31,000 GSF addition (between Buildings 1 and 2) for the Outpatient Clinic.

Project Location	Chicago, IL		
Planned Project Name	Bed Tower (Modernize Inpatient Space)		
Fiscal Year	2004	2011	2013
BA Received(\$000)	\$98,499	(\$2,028)	(\$84)
Total Acquisition Cost (\$000)	\$96,387		
Asset Type	Major Construction		
Status	Physically Complete		

This project received \$98.5M in 2004 budget authority and a reprogramming actions totaling \$2.1M in 2011. This project consolidated the two-inpatient sites of care, Lakeside and West Side, that are located in 50-year old facilities approximately five miles apart. Construction included a new bed tower to house all inpatient beds and operating rooms at the West Side Division. The building is connected to Building 1, the existing hospital, where ancillary support and diagnostic functions remain. Building 1 renovation provides consolidated inpatient support services.

Project Location	Cleveland, OH		
Planned Project Name	Cleveland-Brecksville Consolidation		
Fiscal Year	2004	2006	2014
BA Received(\$000)	\$15,000	\$87,300	(\$1,765)
Total Acquisition Cost (\$000)	\$100,535		
Asset Type	Major Construction		
Status	Physically Complete		

This project received \$15M in 2004 budget authority for design, \$87.3M in 2006 budget authority to complete the project, and a reprogramming action in 2013 removed \$1.765M from the project for a total estimated cost of \$100.5M. This project consolidated and co-located all clinical and administrative functions of a two division medical center at the Wade Park VAMC. This project constructed approximately 270,000 GSF at the Wade Park VAMC. This project enhanced-use leased 102 acres at the Brecksville VAMC in exchange for property adjacent to the Wade Park VAMC. Under the enhanced-use lease agreement, the lessor constructed a 120-bed domiciliary, a 1,200 space parking garage, and administrative space adjacent to the Wade Park VAMC that provided the additional infrastructure needed for the consolidation of the Brecksville VAMC at the Wade Park VAMC.

Project Location	Columbia, MO		
Planned Project Name	Operating Suite Replacement		
Fiscal Year	2007	2014	2015
BA Received(\$000)	\$25,830	(\$944)	(\$208)
Total Acquisition Cost (\$000)	\$24,678		
Asset Type	Major Construction		
Status	Physically Complete		

This project received \$25.83M in 2007 budget authority to complete construction and a reprogramming actions removed \$1.152M from the project. This project constructed 27,000 square feet for replacement of the Operating Room (OR) Suite and renovated

10,000 square feet of space for surgical support. The new space consists of 2 general OR rooms, 3 Special OR rooms, clean and soiled work areas, equipment storage, clean supply storage, ambulatory surgery, and the necessary scrub areas. The renovated space for support functions consists of the post anesthetic care unit (PACU), pre-op prep room, pre-op holding area, cystology area, and staff locker / restroom facilities. The project corrected infrastructure deficiencies with the electrical and HVAC systems identified in the Facility Condition Assessment. The project corrected all space deficiencies which were 50% below recommended criteria. Functional deficiencies were corrected as well, allowing increased efficiencies with OR room turnaround and increased operator utilization. The Columbia VA is a cardiac referral center for VISN 15.

Project Location	Columbus, OH	
Planned Project Name	Outpatient Clinic	
Fiscal Year	2004	2011
BA Received(\$000)	\$94,689	(\$1,607)
Total Acquisition Cost (\$000)	\$93,082	
Asset Type	Major Construction	
Status	Physically Complete	

This project received \$94.8M in 2004 budget authority and a reprogramming action of \$1.6M in 2011. This project replaced the leased Chalmers P. Wylie Outpatient Clinic and constructed the new clinic at the Defense Supply Center, Columbus (DSCC). An agreement was reached with DoD to locate the new facility on a 20-acre parcel of land on the west side of the base. The project constructed a building of 295,000 square feet. The replacement facility significantly reduced the need for veteran travel to other Network 10 VA's for ambulatory specialty and same-day surgical care, significantly improving continuity of care.

Project Location	Dallas, TX	
Planned Project Name	Spinal Cord Injury	
Fiscal Year	2009	2013
BA Received/Requested (\$000)	\$8,900	\$33,500
Total Acquisition Cost (\$000)	\$165,600	
Asset Type	Major Construction	
Status	Construction	

This project received \$8.9M in 2009 budget authority to begin design and purchase land, and received \$33.5M in 2013 budget authority to continue for a total estimated cost of approximately \$165.6M. This project includes the construction of a 30 bed long term care spinal cord unit and associated clinical and administrative support spaces. The SCI unit represents approximately 164,000 GSF of new construction. The footprint and associated buffer space for this unit may force the relocation/demolition of the several structures including Building 44, Warehouse. The 30 bed long term care SCI facility will be operationally integrated with the existing 30 bed acute SCI center at the Dallas campus by way of a connecting corridor that is constructed by this project. Subsequently, additional modifications to the site are required and may be included in this project, such as:

relocation of Recreation Service site functions (purchase of land required); construction of a new campus warehouse; renovation of an existing parking garage in the basement of Building 2 for administrative space; and construction of a parking garage to mitigate current parking shortages.

Project Location	Denver, CO			
Planned Project Name	New Medical Facility			
Fiscal Year	2004-2012	2014	2015	2016
BA Received	\$800,000	\$5,000	\$245,000	\$625,000
Total Acquisition Cost (\$000)	1,675,000			
Asset Type	Major Construction			
Status	Construction			

This project received \$30M in 2004 budget authority, \$25M in a reprogramming action in 2006, \$52M in 2007 budget authority, \$61.3M in 2008 budget authority, \$20M in 2009 budget authority, \$119M in 2010 budget authority, \$450.7M in 2011 budget authority, \$42M in 2012 budget authority, and reprogramming actions in 2014, 2015 and 2016 totaling \$875M. This project provides the construction of a new medical center, SCI/CLC, a central utility plant, a research building, and parking facilities on the same campus as the University of Colorado Hospital complex in Aurora, Colorado. In addition, this project includes the remodeling of the on-site University of Physicians, Inc. building, the disposal of the current medical center campus, and the addition of renewable energy initiatives as appropriate.

Project Location	Des Moines, IA		
Planned Project Name	Extended Care Building		
Fiscal Year	2005	2007	2014
BA Received(\$000)	\$24,800	\$750	(\$145)
Total Acquisition Cost (\$000)	\$25,407		
Asset Type	Major Construction		
Status	Physically Complete		

This project received \$24.8M in 2005 budget authority \$.75M in a reprogramming action in 2007, and \$145K transferred from project in 2014 for a total estimated cost of approximately \$25.4M. This project constructed a new building of approximately 100,000 GSF for a 120-bed Nursing Home Care Unit, 20-bed Rehabilitation Medicine Unit, 40-bed Domiciliary Unit, Administrative, Employee Education, Clinic and Support space at the Des Moines Division of the VA Central Iowa Health Care System.

Project Location	Durham, NC	
Planned Project Name	Renovate Patient Wards	
Fiscal Year	2004	2013
BA Received (\$000)	\$9,100	(\$45)
Total Acquisition Cost (\$000)	\$9,055	
Asset Type	Major Construction	
Status	Physically Complete	

This project received \$9.1M in 2004 budget authority with a reprogramming action in 2013 that removed \$45K from the project. This project renovated approximately 46,000 GSF of existing space on Ward 7A, Wing 7C, Ward 6A, Wing 6C, Ward 9A, Wing 9C, Ward 5B and Wing 5C. This project modernized outdated 1950's wards to updated, state of the art patient wards.

Project Location	Fayetteville, AR			
Planned Project Name	Clinical Addition			
Fiscal Year	2006	2008	2010	2012
BA Received (\$000)	\$5,800	\$87,200	(\$2,400)	(\$2,500)
Total Acquisition Cost (\$000)	\$88,100			
Asset Type	Major Construction			
Status	Physically Complete			

This project received \$5.8M in 2006 budget authority, \$87.2M in 2008 budget authority, \$2.4M were transferred to the Filipino Veterans Compensation Fund in 2010, and in 2012 \$2.5M was reprogrammed from the project for other uses in support of the major construction program, for a total estimated cost of approximately \$88.1M. The project constructed a clinical addition of approximately 146,200 square feet. A parking garage is included in the project. The clinical addition building is complete and the parking garage is under construction.

Project Location	Gainesville, FL			
Planned Project Name	Correct Patient Privacy Deficiencies			
Fiscal Year	2004-2009	2010	2012	2014
BA Received (\$000)	\$129,000	(\$14,800)	(\$12,625)	(\$1,000)
Total Acquisition Cost (\$000)	\$100,575			
Asset Type	Major Construction			
Status	Physically Complete			

This project received \$5.8M in 2004, \$79.4M in 2006, and \$51.5M in 2008 budget authority to complete construction, \$7.7M was transferred in a reprogramming action in 2009, another \$14.8M was reprogrammed from the project in 2010, \$12.6M was reprogrammed from the project for other uses in support of the major construction program, and \$1M was reprogrammed in 2013 for a total estimated cost of \$100.575M. The project constructed approximately 242,000 GSF addition to the medical center consisting of five floors, plus a basement level, with connection corridors to the existing medical center. The addition houses 228 inpatient beds consisting of 120 medical beds,

60 surgical beds, 58 psychiatric beds, support space, and Veterans Benefits Administration (VBA) collocation. This project included renovation of space to expansion of specialty care clinics consisting of Cardiology, Dermatology, Nephrology/ Dialysis, Hematology, Otolaryngology, Audiology, Ophthalmology, Urology, Orthopedics, and Vascular Surgery.

Project Location	Indianapolis, IN		
Planned Project Name	7th & 8th Floor Ward Modernization Addition		
Fiscal Year	2004	2014	2015
BA Received (\$000)	\$27,400	(\$2)	(\$3.5)
Total Acquisition Cost (\$000)	\$27,395		
Asset Type	Major Construction		
Status	Physically Complete		

This project received \$27.4M in 2004 budget authority and a reprogramming actions that removed \$5.5K from the project. This project corrected the multiple deficiencies that prevail on the inpatient wards/bedrooms, 23-hour observation unit, and the inpatient pharmacy. Improvements included the addition of approximately 80,000 GSF of space on the 7th and 8th floor of the A-wing of Building 1, along with ancillary utility support. The project replaced all medicine, surgery, and intermediate beds. It provides 52 private and 22 semi-private rooms, negative and positive isolation rooms with the appropriate anterooms, a new inpatient pharmacy, new medical education space and other support space. Three vacated wards were designed and backfilled through this project for outpatient primary care and specialty care space.

Project Location	Las Vegas, NV		
Planned Project Name	New Medical Facility		
Fiscal Year	2004 - 2008	2010	2012
BA Received (\$000)	\$600,400	(\$6,900)	(\$8,845)
Total Acquisition Cost (\$000)	\$584,655		
Asset Type	Major Construction		
Status	Construction		

This project received \$60M in 2004, \$199M in 2006, \$341.4M in 2008 budget authority to complete construction, \$6.9M were transferred to the Filipino Veterans Compensation Fund in 2010, and \$8.8M was reprogrammed from this project for other uses in support of the major construction program, for a total estimated cost of approximately \$584.6M. This project constructed a comprehensive Medical Center Complex. The project consists of 90 inpatient beds, a 120 bed Community Living Center, Ambulatory Care Center, and an administrative and education building. The facility is approximately 1,050,000 square feet. The site for a new facility was transferred to VA from the Bureau of Land Management, Department of the Interior.

In order to improve access, maximize flexibility and reduce cost, 50% of projected Primary Care and Mental Health workload has been removed from the space program and is placed in multiple lease locations throughout the Las Vegas metropolitan area. The hospital and CLC are completed and operational. Emergency Department enhancements are under construction.

Project Location	Lee County, FL				
Planned Project Name	Outpatient Clinic				
Fiscal Year	2005-2009	2010	2012	2013	2015
BA Received (\$000)	\$131,800	(\$42,000)	(\$5,500)	(1,600)	(2,306)
Total Acquisition Cost (\$000)	\$80,394				
Asset Type	Major Construction				
Status	Physically Complete				

This project received \$6.498M in 2005 to acquire 30.53 acres, \$4M in a reprogramming action in 2006, \$9.89M in 2008 budget authority, \$111.412M in 2009 budget authority to design and subsequently construct a new 200,000 GSF building, \$42M was transferred to the Filipino Veterans Compensation Fund in 2010, and in 2012 \$5.5M was reprogrammed from this program for other uses in support of the major construction program, additional funds were transferred from the project in 2013 and 2015 totaling 3.9M for a total estimated cost of approximately \$80.4M. The new building provides an Ambulatory Surgery/Outpatient Diagnostic Support Center in the Gulf, South-Submarket of VISN 8 to meet the increased demand for diagnostic procedures, ambulatory surgery, and specialty care (including mental health services).

Project Location	Livermore, CA	
Planned Project Name	Realignment and Closure	
Fiscal Year	2010	2016
BA Received (\$000)	\$55,430	\$139,000
Total Acquisition Cost (\$000)	\$415,600	
Asset Type	Major Construction	
Status	Design Development	

This project received \$55.43M in 2010 budget authority to begin design and acquire land and \$139M in 2016 for construction of new Central Valley CBOC for a total estimated cost of approximately \$415.6M. This project includes the construction of a new East Bay (Freemont, CA) Community Based Outpatient Clinic (CBOC), an Expanded Central Valley (Stockton, CA) CBOC with a new 120-bed CLC and then a Specialty Procedure Center at the Palo Alto VAMC for the consolidation of specialized services. This project will support the redevelopment of the current 113-acre Livermore VAMC campus.

VA has acquired a parcel of land in Freemont, CA to construct a CBOC. Landscape, parking and other exterior revisions associated with utility feeds, cabling and site work is included within the scope of this project.

VA acquired a parcel of land in Stockton, CA to construct a CBOC, a 120-bed community living center (CLC) and support facility. Landscape, parking and other exterior revisions associated with utility feeds, cabling and site work are included within the scope of this project.

VA will renovate the Palo Alto VAMC to establish a specialty procedure center in an effort to consolidate minimally invasive procedures into a single state-of-the-art procedure center.

Project Location	Long Beach, CA			
Planned Project Name	Seismic Corrections to Buildings 7 & 126			
Fiscal Year	2004	2007	2009	2010
BA Received (\$000)	\$10,300	\$97,545	\$10,000	\$11,700
Total Acquisition Cost (\$000)	\$129,545			
Asset Type	Major Construction			
Status	Construction			

This project received \$10.3M in 2004 budget authority for design, \$97.55M in 2007 budget authority, \$10M in 2009 budget authority, and \$11.7M in 2010 budget authority to complete the project for a total estimated cost of approximately \$129.5M. This project includes the construction of a new and efficient space for those administrative and support services affected by the demolition of seismically deficient Buildings 7, 8, 11 and T162.

Specifically, this project will consolidate multiple specialty medical and surgical outpatient clinics and pharmacy to prepare for future outpatient demand. The project completed the consolidation of services in a new administrative, research administration, and support services building (approximately 137,000 GSF).

In conjunction, the project constructed a 24-bed Blind Rehabilitation Center to serve all of the Southwestern part of the United States blind veteran population. Comprehensive rehabilitation services at VA Long Beach Healthcare System (VALBHS) will be consolidated and placed physically adjacent to the SCI Building in order to improve efficiencies and increase productivity.

Project Location	Long Beach, CA			
Planned Project Name	Seismic Corrections – Mental Health and Community Living Center (CLC)			
Fiscal Year	2010	2015	2016	2017
BA Received/Requested (\$000)	\$24,200	\$101,900	\$161,000	\$30,200
Total Acquisition Cost (\$000)	\$317,300			
Asset Type	Major Construction			
Status	Construction			

This project received \$24.2M in 2010 budget authority to begin design, \$101.9M in 2015, \$161M in 2016 for construction, and \$30.2M is being requested in 2017 to complete the project for a total estimated cost of approximately \$317.3M. VALBHS proposes a major construction project to seismically correct, via demolition, two essential buildings that contain both inpatient and outpatient mental health and a Community Living Center (CLC) and also construct a 300 space parking structure. A combined heat and power system (Co-Gen) for the entire campus and renewable energy system (photo-voltaic) will be installed. Bldg. 128, Mental Health Building (93,939 GSF) will be replaced with a new Mental Health Inpatient and Outpatient building and Bldg. 133 (58,560 GSF) Community Living Center will be replaced with a new 120 bed CLC.

Demolition will include asbestos and lead paint abatement. The essential buildings (B128 and B133) are identified in the Degenkolb seismic report as exceptionally high risk (EHR) buildings. Demolition will consist of Buildings 128 and 133 and these additional buildings which are also seismically deficient: 3, 4, 11, 40, 47, 89, 90, 92, 123, 136, 154 and 162.

Project Location	Louisville, KY	
Planned Project Name	New/ Renovate Medical Center	
Fiscal Year	2009	2016
BA Received (\$000)	\$75,000	\$75,000
Total Acquisition Cost (\$000)	\$925,000	
Asset Type	Major Construction	
Status	Design Development	

This project received \$75M in 2009 budget authority for land acquisition, planning, design, and preliminary site development and \$75M for site work and utilities in 2016 for a total estimated cost of \$925M. The project has acquired land and will construct a new 108 bed, full service hospital and medical center campus, complete with structured parking, a central utility plant, a laundry facility, and site improvements to replace existing facilities that have reached the end of their serviceable lives. The project will also collocate a Regional Benefits Office to improve services to veterans while meeting projected future healthcare needs of veterans in the Louisville area.

Project Location	Manhattan, NY
Planned Project Name	Medical Center – Flood Recovery
Fiscal Year	2013
BA Received (\$000)	\$207,000
Total Acquisition Cost (\$000)	\$207,000
Asset Type	Major Construction
Status	Construction

This project received \$207M in supplemental hurricane funding in 2013 with a total estimated cost of \$207M. This project will repair and restore the medical center from damages caused during Hurricane Sandy. The work will include flood defenses, relocation of critical patient care and utility services, and restoration of the ground floor. The project will also upgrade patient wards and related service areas to conform to current standards.

Project Location	Menlo Park, CA	
Planned Project Name	Seismic Corrections-Geropsychiatric Nursing Home Replacement (Bldg. 324)	
Fiscal Year	2005	2013
BA Received (\$000)	\$32,934	(\$255)
Total Acquisition Cost (\$000)	\$32,679	
Asset Type	Major Construction	
Status	Physically Complete	

This project received \$32.934M in 2005 budget authority and a reprogramming action removed \$255K in 2013. This capital investment project constructed a 120-bed Geropsychiatric replacement facility of approximately 80,000 GSF at VA Palo Alto Health Care System's Menlo Park Division. This project was completed in 2009.

Project Location	Miami, FL	
Planned Project Name	Renovation of Surgical Suite	
Fiscal Year	2012	2014
BA Received (\$000)	\$14,000	(\$2,000)
Total Acquisition Cost (\$000)	\$41,000	
Asset Type	Major Construction	
Status	Physically Complete	

This project obligated \$28.7M from the minor construction and medical facilities accounts between 2007 and 2012 for the design and renovation of approximately 18,500 GSF of the Operating Room Suite, and the lease costs for temporary, modular Operating Rooms; received \$14M in 2012 from a major construction reprogramming; and a reprogramming action removed \$2M from the project, with a total estimated cost of \$39M. The project renovation modernized and right-sized the operating rooms to a current design standard, resulting in state-of-the-art operating rooms, a Cystoscopy room, and Endoscopy room, new recovery area, and new support areas, which was needed due the under-sized and inefficient lay-out of the existing ORs.

Project Location	Milwaukee, WI			
Planned Project Name	Spinal Cord Injury (SCI) Center			
Fiscal Year	2007	2010	2012	2014
BA Received (\$000)	\$32,500	(\$3,000)	(\$1,919)	(\$24)
Total Acquisition Cost (\$000)	\$27,557			
Asset Type	Major Construction			
Status	Physically Complete			

This project received \$32.5M in 2007 budget authority to complete construction, \$3M were transferred to the Filipino Veterans Compensation Fund in 2010, and \$1.943M was reprogrammed from this project for other uses in support of the major construction program, for a total estimated cost of approximately \$27.6M. The Spinal Cord Injury Outpatient and Inpatient Center construction project created a 63,100 GSF building that included 38 SCI patient beds.

Project Location	Minneapolis, MN		
Planned Project Name	Spinal Cord Injury/Disease (SCI/D) Center		
Fiscal Year	2004	2010	
BA Received (\$000)	\$20,500	(\$62)	
Total Acquisition Cost (\$000)	\$20,438		
Asset Type	Major Construction		
Status	Physically Complete		

This project received \$20.5M 2004 budget authority and \$62 thousand were transferred to the Working Reserve in 2010 for a total estimated cost of approximately \$20,438. This project established a Spinal Cord Injury/Disease (SCI/D) Center for VISN 23. It constructed a two story structure (plus basement); a 30 inpatient SCI bed unit with Outpatient Clinics and administrative space.

Project Location	New Orleans, LA			
Planned Project Name	New Medical Facility			
Fiscal Year	2006	2011	2012	2015
BA Received (\$000)	\$625,000	\$310,000	\$60,000	\$39,500
Total Acquisition Cost (\$000)	\$1,034,500			
Asset Type	Major Construction			
Status	Construction			

This project received \$75M in 2006 budget authority in the 2006 Emergency Supplemental Appropriation, Public Law 109-148 and another \$550M in the 2006 Emergency Supplemental Appropriation (Public Law 109-234), received an additional \$310M in 2011 budget authority, \$60M in 2012 budget authority to proceed, and \$39.5M in a reprogramming action in 2015 for a total estimated cost of approximately \$1.03B. This project is currently under construction, and when completed will consist of a 1.6 million square foot hospital complex including 200 inpatient beds, outpatient clinic, rehabilitative living center, diagnostic and treatment facility, research laboratory, administrative building, central utility plant, and structured parking.

Project Location	North Chicago, IL	
Planned Project Name	Joint VA and Department of Navy Medical Project	
Fiscal Year	2004-2006	2009
BA Received (\$000)	\$13,000	(\$1,219)
Total Acquisition Cost (\$000)	\$11,781	
Asset Type	Major Construction	
Status	Physically Complete	

This project received \$11.781M in 2004 budget authority, \$1.219M in 2006 budget authority, and then \$1.2M was transferred to the Working Reserve in 2009 for a total estimated cost of approximately \$11.781M. This project provided new surgical facilities, including operating rooms and support space, and upgraded Urgent Care/Emergency Services staffed by VA and utilized by both VA and DoD (Navy) beneficiaries. A new Operating Room Suite was constructed and the existing Post Anesthesia Recovery area was renovated. This project reduces overall operating costs for VA and Navy by consolidating VA and DoD inpatient care.

Project Location	Orlando, FL
Planned Project Name	New Medical Facility
Fiscal Year	2004 2008 2009 2010 2012
BA Received (\$000)	\$25,000 \$49,100 \$220,000 \$371,300 (\$49,242)
Total Acquisition Cost (\$000)	\$616,158
Asset Type	Major Construction
Status	Construction

This project received \$25M in 2004 and \$49.1M in 2008, \$220M in 2009, \$371.3M in 2010 budget authority, and \$49.2M was reprogrammed from this project for other uses in support of the major construction program, for a total estimated cost of approximately \$616.2M. This project provides the land acquisition, construction of a new medical center consisting of a 134-bed hospital, a large medical clinic, 120-bed community living center (CLC), 60-bed domiciliary, and full support services, utilities and infrastructure on a new site. A new Simulation Center is being constructed to support simulation training for VA.

Project Location	Palo Alto, CA
Planned Project Name	Seismic Corrections Building 2
Fiscal Year	2005 2008
BA Received (\$000)	\$34,000 \$20,000
Total Acquisition Cost (\$000)	\$54,000
Asset Type	Major Construction
Status	Physically Complete

This project received \$34M in 2005, and an additional \$20M in 2008 budget authority to complete construction for a total estimated cost of approximately \$54M. This project will replace an obsolete, functionally deficient and seismically unsafe acute psychiatric inpatient building by constructing an 80-bed, 78,000 GSF replacement facility at VA Palo Alto Health Care System's (VAPAHCS) Palo Alto Division (PAD). Upon completion of the 80-bed acute psychiatric inpatient replacement facility, Building 2 (77,100 GSF) will be decommissioned, razed and the parcel converted to patient parking. Landscaping and exterior revisions have been included within this project. The first phase, a replacement mental health facility, of this project was completed in July 2012. The second phase, demolition of Building 2, is on-going.

Project Location	Palo Alto, CA			
Planned Project Name	Ambulatory Care/Polytrauma Rehabilitation			
Fiscal Year	2008	2011	2012	2013
BA Received/Requested (\$000)	\$164,877	\$54,000	\$75,900	\$177,823
Total Acquisition Cost (\$000)	\$716,600			
Asset Type	Major Construction			
Status	Construction			

This project received \$164.9M in 2008 budget authority from the 2008 emergency supplemental appropriation, Public Law 110-252, to begin design, \$54M in 2011 budget authority, \$75.9M in 2012 budget authority, and a request of \$177.8M in 2013 to continue for a total estimated cost of approximately \$716.6M. This project will construct Centers for Ambulatory Care and Polytrauma Rehabilitation at VA Palo Alto Health Care System's (VAPAHCS) Palo Alto Division. An Ambulatory Care Replacement Center will accommodate most of the ambulatory care clinics at the Palo Alto Division, many of which are currently located in former inpatient psychiatric buildings originally constructed in 1960. This proposal will consolidate approximately 240,000 ambulatory care encounters and translational research programs into state-of-the-art facilities. In addition to the Ambulatory Care Replacement Center, this project will construct a new Polytrauma Rehabilitative Center, which will house both inpatient and outpatient treatment programs. Today, Palo Alto's existing Polytrauma Rehabilitation Center is located in former inpatient psychiatric buildings originally constructed in 1960. As one of VA's five Polytrauma Rehabilitation Centers, modern treatment facilities are required to treat patients diagnosed with complex multi-trauma injuries related to combat.

This proposal will replace eight buildings [three buildings are classified as Exceptionally High Risk (EHR)]. The abatement and demolition include Buildings 4, 5, 23, 54, 102 and clinical Modular Buildings (MB1, MB2, MB3, and MB4). Collectively, razing these six buildings will eliminate nearly 300,000 GSF of structurally deficient EHR and potentially hazardous buildings from VA Palo Alto Health Care System.

Project Location	Pensacola, FL – Cory Naval Air Station,	
Planned Project Name	Joint VA & Department of Navy Outpatient Clinic	
Fiscal Year	2005	2013
BA Received (\$000)	\$55,056	(\$1,043)
Total Acquisition Cost (\$000)	\$54,013	
Asset Type	Major Construction	
Status	Physically Complete	

This project received \$55.056M in 2005 budget authority and a reprogramming action in 2013 removed \$1.043M from the project. The new clinic consists of approximately 200,000 GSF and replaced the existing VA outpatient clinic and the Navy Corry Station Branch Clinic. The services provided in the VA/DoD joint clinic include: Primary Care, Mental Health, Women's Clinic, Audiology, Optometry, Dental, Pain Clinic, Cardiology and Urology. The ancillary services including Radiology (with MRI), Laboratory and Pharmacy are provided jointly.

Project Location	Perry Point, MD	
Planned Project Name	Replacement Community Living Center	
Fiscal Year	2010	2016
BA Received (\$000)	\$9,000	\$83,700
Total Acquisition Cost (\$000)	\$92,700	
Asset Type	Major Construction	
Status	Construction Documents	

This project received \$9M in 2010 budget authority and \$83.7M in 2016 to complete the project. The total estimated cost of the project is \$92.7M. This proposal is to construct a 155 bed community living center (CLC). The construction will include new parking spaces on grade. In addition, the existing 1920s nursing home care unit, Building 9H, be demolished.

Project Location	Pittsburgh, PA			
Planned Project Name	Consolidation of Campuses			
Fiscal Year	2004-2008	2009	2012	2015
BA Received (\$000)	\$223,194	\$62,400	(\$13,171)	(\$10,000)
Total Acquisition Cost (\$000)	\$287,423			
Asset Type	Major Construction			
Status	Construction			

This project received \$20M in 2004, \$82.5M in 2006, \$130.7M in 2008, \$62.4M in 2009 budget authority, and \$23.2M was made available for other uses in support of the major construction program for a total estimated cost of approximately \$282.4M. The purpose of this project is to consolidate a three division health care delivery system into two divisions, to accommodate the current and projected workload and to provide a state-of-the-art, improved care environment while reducing operating expenses, and enhancing services. Specifically, this proposal identifies closure and divestiture/enhanced use of the Highland Drive division, a fifty-year-old campus-style facility, composed of more than 20 buildings on 169 acres. Phase 1 included the design/build of the parking structure and design of all other VHA space. Phase 2 includes construction of all remaining VHA space.

Construction took place at both the University Drive Division and the H.J. Heinz Division locations in order to relocate the current functions at Highland Drive Division. Construction at the University Drive Division is approximately 295,000 square feet and a 1,500 car-parking garage. At the H.J. Heinz Division construction consisted of approximately 260,000 square feet.

All construction is complete other than the connecting bridge for the research center.

Project Location	Reno, NV	
Planned Project Name	Correct Seismic Deficiencies and Expand Clinical Services in Building 1	
Fiscal Year	2012	2017
BA Received/Requested (\$000)	\$21,380	\$192,400
Total Acquisition Cost (\$000)	\$213,800	
Asset Type	Major Construction	
Status	Design Development	

This project received \$21.38M in 2012 budget authority to begin design and \$192.4M is being requested in 2017 to complete the project for a total estimated cost of approximately \$213.8M. This project proposes to renovate Building 1 by seismically correcting the building as well as correcting all facility condition assessment (FCA) deficiencies. Additionally, this project proposes to construct approximately 155,000 GSF of clinical expansion to correct space deficiencies. Upon completion, Building 1 will be transformed into a seismically safe and modern structure supporting healthcare for Veterans.

Project Location	San Antonio, TX	
Planned Project Name	Polytrauma Center	
Fiscal Year	2008	2015
BA Received (\$000)	\$66,000	(\$16,676)
Total Acquisition Cost (\$000)	\$49,324	
Asset Type	Major Construction	
Status	Physically Complete	

This project received the total estimated cost of \$66M in a reprogramming action in 2008 to complete design and construction and a reprogramming action in 2015 to remove \$16.7M from the project. This project has provided a new 84,000 NUSF state-of-the art Polytrauma Healthcare and Rehabilitation Center. It consists of a polytrauma ward, transitional housing, Physical Medicine and Rehabilitation Service, Prosthetics Service, and polytrauma research and support programs. In addition, the spaces vacated by programs moving to the new center will be renovated. Parking deficiencies will also be addressed. The Polytrauma building is complete and operational. Renovation of the main hospital building is currently under construction.

Project Location	San Antonio, TX		
Planned Project Name	Ward Upgrades and Expansion		
Fiscal Year	2004	2009	2013
BA Received (\$000)	\$19,094	\$1,900	(\$821)
Total Acquisition Cost (\$000)	\$20,172		
Asset Type	Major Construction		
Status	Physically Complete		

This project received \$19.1M in 2004 budget authority, an additional \$1.9M in a 2009 reprogramming action, and a reprogramming action in 2013 which removed \$821K for a total estimated cost of approximately \$20.172M. This project constructed 26,000 square

feet of new space and provided necessary renovations of approximately 62,800 square feet at the Audie L. Murphy Veterans Memorial Hospital (San Antonio VAMC) to relocate 25 medical acute care beds from Kerrville VAMC and consolidate all acute care hospital beds at San Antonio. It also increased the number of acute care medical and psychiatric detoxification beds at San Antonio VAMC by 10 beds to meet present and future inpatient gaps at the San Antonio VAMC.

Project Location	San Diego, CA
Planned Project Name	Seismic Corrections-Bldg. 1
Fiscal Year	2005
BA Received (\$000)	\$47,874
Total Acquisition Cost (\$000)	\$47,874
Asset Type	Major Construction
Status	Physically Complete

This project received \$47.874M in 2005 budget authority. This project seismically strengthens the 854,900 square foot Medical Center (Building 1) with an integrated exterior stair and braced frame system. In order to install the braced frames, portions of modular Building 23 and MRI Building 14 were demolished and reconstructed including the two-stop elevator serving Building 14.

Project Location	San Diego, CA	
Planned Project Name	Spinal Cord Injury and Seismic Deficiency	
Fiscal Year	2010	2015
BA Received (\$000)	\$18,340	\$187,500
Total Acquisition Cost (\$000)	\$227,100	
Asset Type	Major Construction	
Status	Construction Documents	

This project received \$18.34M in 2010 and an additional \$187.5M in 2015 budget authority for a total estimated cost of approximately \$227.1M. This project will construct a new 45-bed SCI Center, a 43-bed CLC and hospice nursing unit to comply with VA space standards and close existing inpatient bed gaps. The current SCI space does not meet VA design criteria and requires 15 additional long term care beds to meet VHA Directive 2008-085 of December 18, 2008. The existing Building 11 containing current SCI beds and clinic does not meet VA seismic criteria and is on the Degenkolb seismic extreme high risk list. This building will be structurally and non-structurally upgraded to meet seismic standards and provide continued functional space post retrofit. The new construction will be supported by an 800-space structured parking garage and upgrades to the existing central energy plant to meet additional demand and meet disaster preparedness criteria for the new construction footprint.

Project Location	San Francisco, CA	
Planned Project Name	Seismic Corrections Building 203	
Fiscal Year	2005	2012
BA Received (\$000)	\$41,168	(\$1,783)
Total Acquisition Cost (\$000)	\$39,385	
Asset Type	Major Construction	
Status	Physically Complete	

This project received \$41.168M in 2005 budget authority and a reprogramming action of \$1.8M in 2012. This project seismically retrofitted Building 203, a five story, 335,000 GSF concrete-structure housing all acute care beds at San Francisco VA Medical Center, to meet current VA standards for seismic safety. The project included functional and technical improvements for patient privacy, disabled accessibility, building efficiency, and building code upgrades.

Project Location	San Francisco, CA	
Planned Project Name	Seismic Retrofit/Replace Buildings	
Fiscal Year	2012	2016
BA Received (\$000)	\$22,480	\$158,000
Total Acquisition Cost (\$000)	\$346,700	
Asset Type	Major Construction	
Status	Construction Documents	

This project received \$22.48M in 2012 budget authority to begin design and \$158M in 2016 in for construction of new research building for a total estimated cost of approximately \$346.7M. This project proposes to demolish Building 12 and others to construct a new, state-of-the-art medical research facility at an expanded size of approximately 100,000 GSF at the San Francisco VA Medical Center (SFVAMC). The project also proposes to seismically retrofit Buildings 1, 6 and 8 to correct potentially hazardous seismic, life safety and infrastructure deficiencies. As part of this project, research program space will be transferred to the new replacement Building 12. Finally, 250 additional parking spaces will be provided to reduce the current 750-space deficiency at SFVAMC.

Project Location	San Juan, PR	
Planned Project Name	Seismic Corrections-Bldg. 1	
Fiscal Year	2005-2010	2012
BA Received (\$000)	\$176,280	\$100,720
Total Acquisition Cost (\$000)	\$277,000	
Asset Type	Major Construction	
Status	Construction	

The project received \$14.88M in 2005, was reduced by \$4M in a reprogramming action in 2006, received \$59M in 2008, \$64.4M in 2009, \$42M in 2010, and \$100.72M in 2012 budget authority to complete, for a total estimated cost of approximately \$277M. This project will complete the seismic corrections in the main hospital building to comply with

VA immediate occupancy standards. Asbestos abatement and fire protection are integral parts of the scope of the project. The first phase provided approximately 143,000 square feet, of new construction, which will house administrative functions to meet VA life safety standards. Phase two will provide approximately 134,000 square feet of new construction that will house outpatient clinic space on top of the existing outpatient clinic. Phase three will demolish the existing tower of Building 1 above the third floor, and provide seismic bracing in the lower floors. It will also partially abate and renovate basement thru second floors. The 2010 funding will construct the new parking structure in two phases.

Project Location	Seattle, WA			
Planned Project Name	Mental Health Building 101			
Fiscal Year	2009	2013	2014	2015
BA Received (\$000)	\$17,870	\$55,000	\$149,130	(\$29,576)
Total Acquisition Cost (\$000)	\$192,424			
Asset Type	Major Construction			
Status	Construction			

This project received \$17.87M in 2009 budget authority to begin design, \$55M in 2013 to start Phase 1 the parking garage, \$149.13 in 2014 to complete project, and \$29.6M transferred from the project in 2015 for a total estimated cost of approximately \$192.4M. This project will demolish 63,464 GSF of existing space and create 203,000 GSF for a new multi-story Mental Health Services and Research building at the Seattle Division of VA Puget Sound Health Care System (VAPSHCS). A separate 1,000 space parking garage will be constructed to bring the parking at the Seattle campus closer to the required amounts.

This space designated for Mental Health will include clinical research and clinical care. It will house the Mental Illness Research, Education and Clinical Center, the Center for Excellence in Substance Abuse Treatment and Education (CESATE), the mental health components of the Hepatitis C Resource Center (Hep C RC), the clinical treatment programs of our existing outpatient mental health services including General Psychiatry, Chronic Mental Illness (CMI), Post Traumatic Stress Disorder (PTSD), Substance Abuse and Addictions Treatment, Day Treatment and Mental Health Intensive Case Management (MHICM). Additionally, Mental Health has developed a primary care clinic for their patients with medical comorbidities, which requires additional exam rooms.

The proposed new building will also incorporate space allocated to Clinical Research, Rehabilitation Research and Development (RR&D), Health Services Research and Development (HSR&D), and Biomedical Research. Because so much of the focus of the VAPSHCS Research program is dedicated to Mental Health disorders common in the VA such as PTSD, addictions, schizophrenia and mental incapacity of the aging veteran population such as Alzheimer’s disease, the proposed new building will expand clinical, laboratory, health care utilization and outcomes research in mental health. Other major programs that would be housed in this area are: amputation and prosthetic limb

development to support OIF/OEF; neurology, including Alzheimer’s Disease; endocrinology and metabolism (diabetes and obesity); gastroenterology, (chronic diseases of the liver, bile ducts, and pancreas); cancer (colorectal, pulmonary, and prostate malignancies); and pulmonary disease. In addition, research related to special disabilities will also be accommodated in this new building and will include programs examining clinical, basic and translational aspects of spinal cord injury, PTSD, chronic mental illness and prosthetics, including amputation.

Project Location	Seattle, WA				
Planned Project Name	Correct Seismic Deficiencies Building 100 NT and NHCU				
Fiscal Year	2009	2012	2013	2014	2015
BA Received (\$000)	\$4,300	\$47,500	(\$4,000)	(\$196)	(3,724)
Total Acquisition Cost (\$000)	\$43,880				
Asset Type	Major Construction				
Status	Construction				

This project received \$4.3M in 2009 budget authority to begin design, received an additional \$47.5M in 2012 budget authority to complete the project, and a total of \$7.92M was reprogrammed from the project during 2013-2015 for a total estimated cost of approximately \$43.9M. This project at the Seattle Division of VA Puget Sound Health Care System (VAPSHCS) is to replace all braced frame members in Building 100 Nursing Tower (NT) and Nursing Home Care Unit (NHCU), with buckling restrained braces. The Bldg. 100 NT comprises 180,528 GSF and the NHCU 38,226 GSF of an eight story (with basement) steel bracing and moment frame main hospital that was built in 1985. The purpose of this seismic renovation project is to continue delivering world-class health care to Veterans in a seismically safe environment of care.

Project Location	St. Louis (JB), MO			
Planned Project Name	Medical Facility Improvements and Cemetery Expansion			
Fiscal Year	2007-2010	2012	2013	2016
BA Received (\$000)	\$31,700	\$80,000	\$130,300	\$90,100
Total Acquisition Cost (\$000)	\$366,500			
Asset Type	Major Construction			
Status	Construction			

This project received \$7M in 2007, \$5M in 2009, \$19.7M in 2010, \$80M in 2012, \$130.3M in 2013 and \$90.1M in 2016. The project requires an additional \$34.4M in future budget authority to continue for a total estimated cost of approximately \$366.5M. The project will construct five new buildings (365,800 GSF) and 356 parking spaces to consolidate clinical functions, replace failing critical infrastructure, and demolish unserviceable, inefficient, and underutilized buildings at the VA St Louis Health Care System – Jefferson Barracks Division (JB Campus) to facilitate expansion of the adjacent Jefferson Barracks National Cemetery. The total project will decrease the amount of infrastructure maintained and operated by the Veterans Health Administration through

demolition of underutilized buildings (290,000 GSF). The reduced campus footprint provided through demolition of these buildings and consolidation of clinical functions in fewer buildings will provide approximately 26 acres to the National Cemetery Administration for expansion of the Jefferson Barracks National Cemetery (without this land, there would be an interruption of service delivery for St. Louis area Veterans).

The cemetery expansion includes landscaping, road construction, and columbaria. The medical campus phases completed include construction of a new clinic building for services currently in Building 1 (Primary Care, Specialty Care, Mental Health, Geriatrics Research Education and Clinical Center, Pharmacy, Radiology, Lab); a new building for the relocation and consolidation of the VA Employee Education Service, VA Office of Academic Affiliations, and the NCA National Training Center. These facilities will be completed with future funding: a new facility to house patient aquatic and rehabilitative therapy along with a new main chapel; and a consolidated warehouse and engineering shops facility. In addition, the project will replace the failed existing electrical substation and failing existing central boiler/chiller plant to provide reliable power distribution and energy efficient heating, ventilation, and air conditioning for all new and remaining buildings on the JB Campus.

Project Location	Tampa, FL	
Planned Project Name	Spinal Cord Injury Center (SCI)	
Fiscal Year	2005	2006
BA Received (\$000)	\$7,043	\$4,364
Total Acquisition Cost (\$000)	\$11,407	
Asset Type	Major Construction	
Status	Physically Complete	

This project received \$7.043M in 2005 budget authority, and \$4.364M in a reprogramming action in 2006 for a total estimated cost of approximately \$11.407M. This project provided for the construction of a 30-bed, approximately 17,100 GSF Spinal Cord Injury Extended Care addition at the James A. Haley Veterans' Hospital.

Project Location	Tampa, FL		
Planned Project Name	Upgrade Essential Electrical Distribution Systems		
Fiscal Year	2004	2012	2014
BA Received (\$000)	\$49,000	(\$2,641)	(\$1,071)
Total Acquisition Cost (\$000)	\$45,288		
Asset Type	Major Construction		
Status	Physically Complete		

This project received \$49M in 2004 budget authority and in 2012 and 2014 a total of \$3.7M was reprogrammed for other uses in support of the major construction program.

This project established and upgraded normal, emergency and standby electrical distribution systems at the James A. Haley Veterans' Hospital, Tampa, Florida. This project directly addressed Facility Condition Assessment (FCA) cited deficiencies.

Project Location	Tampa, FL
Planned Project Name	Polytrauma and Bed Tower
Fiscal Year	2008
BA Received (\$000)	\$231,500
Total Acquisition Cost (\$000)	\$231,500
Asset Type	Major Construction
Status	Construction

This project received \$231.5M in 2008 budget authority in the 2008 emergency supplemental appropriation, Public Law 110-252. This project consists of three parts that will focus on service delivery enhancements and infrastructure upgrades while providing expanded space for special emphasis areas. Phase 1 constructed a parking garage that provide up to 1500 parking spaces for patients, family, visitors and staff. Phase 2 constructed a state-of-the-art polytrauma health care center. Phase 3 will construct a new bed tower, which will replace existing multi-occupancy rooms with private rooms.

Project Location	Temple, TX	
Planned Project Name	Information Technology Facility	
Fiscal Year	2005	2008
BA Received (\$000)	\$55,552	(\$45,000)
Total Acquisition Cost (\$000)	\$10,552	
Asset Type	Major Construction	
Status	Physically Complete	

This project received \$55.552M in 2005 budget authority and was decreased by \$45M in a reprogramming action in 2008 for a total estimated cost of approximately \$10.6M. A planning decision about the future of the Waco, TX medical facility diminished the need for major construction activities at Temple. The project constructed an information technology facility at Temple.

Project Location	Tucson, AZ		
Planned Project Name	Mental Health Clinic		
Fiscal Year	2004	2006	2009
BA Received (\$000)	\$11,825	\$1,475	(\$272)
Total Acquisition Cost (\$000)	\$13,028		
Asset Type	Major Construction		
Status	Financially Complete		

This project received \$11.8M in 2004 budget authority, \$1.4M in a reprogramming action in 2006, and transferred \$272,000 to the working reserve in 2009 for a total estimated cost of approximately \$13.028M. This project built approximately 43,000 GSF of new construction for mental health programs and improved an associated 9,000 GSF of renovated backfill space in Building 2, allowing for a six-bed expansion of inpatient mental health facility.

Project Location	Walla Walla, WA
Planned Project Name	Multi-Specialty Care
Fiscal Year	2009
BA Received (\$000)	\$71,400
Total Acquisition Cost (\$000)	\$71,400
Asset Type	Major Construction
Status	Construction

This project received \$71.4M in 2009 budget authority to complete design and construction. This project will construct a new Outpatient Clinic Building (66,000 GSF) to house primary, specialty, primary mental health care, ancillary services, and associated support and administrative functions; renovate Building 86 (approx 47,303 GSF, circa 1929) to accommodate other clinical, administrative, and support functions coming from outlying campus buildings and to improve its antiquated and energy inefficient infrastructure; upgrade antiquated utility distribution systems to include electrical, steam, water and sanitary; upgrade site grading and landscaping; add approximately 175 parking spaces; and demolish four buildings (quarters 48, 49, 7 and 8) located adjacent to building 86 and the new proposed OPC. This project also allows the campus to realign to 24 acres on this 88 acre campus. Under this realignment, the remaining 64 acres will be offered for reuse.

Project Location	West Los Angeles, CA			
Planned Project Name	Seismic Corrections of 12 Buildings			
Fiscal Year	2009	2012	2015	2016
BA Received (\$000)	\$15,500	\$20,000	\$35,000	\$35,000
Total Acquisition Cost (\$000)	\$370,800			
Asset Type	Major Construction			
Status	Construction			

This project received \$15.5M in 2009 budget authority to begin design, \$20M in a 2012 reprogramming action to complete the renovations of Building 209 to house homeless transitional residence programs, received \$35M in 2015, and \$35M in 2016 budget authority for a total estimated cost of approximately \$370.8M. This project encompasses the required seismic retrofit and renovation of 12 buildings located on the campuses of the West Los Angeles and Sepulveda Medical Centers. Based on the Degenkolb Seismic Safety Report updated 7/27/2010, these buildings are currently designated as "exceptionally high risk" and are at risk of substantial damage and/or possible collapse in the occurrence of a seismic event. The following buildings will be renovated within this project:

- B209 (46,708 GSF) Homeless Program
- B212 (69,400 GSF) Research/ Salvation Army Haven
- B257 (57,386 GSF) Mental Health Programs
- B156 (58,320 GSF) Research
- B157 (58,320 GSF) Research
- B205 (53,047 GSF) Homeless Program

- B258 (64,715 GSF) Mental Health Clinics, Admin, Sharing Agr.
- B207 (47,015 GSF) Mental Health Program
- B208 (47,285 GSF) Homeless Program
- B300 (68,824 GSF) VISN22 Nutrition and Food Center
- B206 (47,099 GSF) Multiple Mental and Social Programs
- B222 (23,226 GSF) Future IRM Consolidated Site

The buildings associated with this project encompass the relocation and consolidation of numerous departments and will involve extensive phasing and a multitude of space and functional changes for research and mental health programs within the 12 buildings. Buildings 114 and 115 will be demolished pending State Historical Preservation Office review and consultation.

Project Location	West Los Angeles, CA
Planned Project Name	Construct New Essential Care Tower/ Seismically Correct and Renovate Building 500
Fiscal Year	2012
BA Received (\$000)	\$50,790
Total Acquisition Cost (\$000)	\$1,027,900
Asset Type	Major Construction
Status	Master Planning

This project received \$50.79M in 2012 for a total estimated cost of approximately \$1.03B. This project will construct a new bed tower, consisting of approximately 450,000 GSF. It will then seismically retrofit Building 500, the existing hospital building, and Building 501, the chiller plant.

Upon completion of the new patient care tower, a phased renovation of Building 500 will be performed to meet seismic standards mandated by Federal and State law for all acute care facilities throughout California and to provide state-of-the-art outpatient facilities. Upon completion of the project, numerous clinical outpatient services from the north side of the West Los Angeles campus will be relocated to Building 500.

Appendix G – History of Non-VHA Projects

Cemetery Name	ST	Project Description	Total Est. Cost	Prior Year ¹	FY 2004 - FY 2012 ² (\$000)	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual ³	FY 2016 Planned	FY 2017 Request	Future	Status
Abraham Lincoln	IL	Phase 2 Gravesite Expansion	\$25,470	\$0	\$25,471	\$0	\$0	(\$1)	\$0	\$0	\$0	PC
Bakersfield	CA	Phase 1 Development	\$19,500	\$0	\$19,500	\$0	\$0	\$0	\$0	\$0	\$0	PC
Barrancas	FL	Gravesite Expansion and Cemetery Improvements	\$27,500	\$0	\$0	\$0	\$0	\$0	\$27,500	\$0	\$0	P
Calverton ⁴	NY	Gravesite Expansion	\$28,423	\$0	\$29,220	\$0	(\$785)	(\$12)	\$0	\$0	\$0	PC
Cape Canaveral	FL	Phase 1 Development	\$37,741	\$0	\$0	\$0	\$40,000	(\$2,259)	\$0	\$0	\$0	CO
Elmira	NY	New Cemetery – Western NY	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000	\$0	MP
Florida National ⁵	FL	Gravesite Expansion & Cemetery Improvements	\$19,004	\$0	\$19,004	\$0	\$0	\$0	\$0	\$0	\$0	PC
Fort Jackson ⁶	SC	New Cemetery Phase 1 Development	\$15,919	\$0	\$14,880	\$40	\$1,000	(\$1)	\$0	\$0	\$0	PC
Fort Rosecrans ⁷	CA	Annex at Miramar Phase 1 Development	\$25,937	\$0	\$25,937	\$0	\$0	\$0	\$0	\$0	\$0	PC
Fort Sam Houston ⁸	TX	Gravesite Development- Phases A and B	\$29,400	\$0	\$29,400	\$0	\$0	\$0	\$0	\$0	\$0	CD
Gerald B.H. Soloman Saratoga ⁹	NY	Gerald B.H. Solomon Saratoga NC	\$6,262	\$0	\$6,339	\$0	(\$77)	\$0	\$0	\$0	\$0	PC
Great Lakes	MI	Development Phase 1B	\$11,134	\$0	\$13,566	\$0	(\$2,432)	\$0	\$0	\$0	\$0	PC
Houston	TX	Gravesite Expansion & Improvements - Phase 4	\$15,681	\$0	\$19,749	\$0	(\$3,767)	(\$301)	\$0	\$0	\$0	FC

Cemetery Name	ST	Project Description	Total Est. Cost	Prior Year ¹	FY 2004 - FY 2012 ² (\$000)	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual ³	FY 2016 Planned	FY 2017 Request	Future	Status
Indiantown Gap	PA	Phase 4 Gravesite Expansion	\$17,597	\$0	\$23,500	\$0	(\$5,250)	(\$653)	\$0	\$0	\$0	PC
Jacksonville	FL	Phase 2 Gravesite Expansion	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0	\$24,000	\$0	P
Jacksonville ¹⁰	FL	Phase 1 Development	\$18,219	\$0	\$18,219	\$0	\$0	\$0	\$0	\$0	\$0	PC
Las Animas	CO	New Cemetery – Southern CO	\$36,000	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000	\$0	MP
Leavenworth	KS	Facility Right Sizing/Gravesite Development	\$7,501	\$11,900	(\$3,178)	\$0	(\$1,221)	\$0	\$0	\$0	\$0	FC
Los Angeles	CA	Columbarium Expansion	\$26,858	\$0	\$27,600	\$0	\$0	(\$742)	\$0	\$0	\$0	CD
Massachusetts	MA	Phase 3 Gravesite Expansion	\$18,354	\$0	\$20,500	\$0	(\$2,146)	\$0	\$0	\$0	\$0	FC
National Memorial Cemetery of the Pacific ¹¹	HI	Columbarium & Cemetery Improvements	\$29,300	\$0	\$23,700	\$0	\$5,600	\$0	\$0	\$0	\$0	CO
Omaha	NE	New Cemetery	\$34,480	\$0	\$0	\$0	\$36,000	(\$1,520)	\$0	\$0	\$0	CO
Puerto Rico	PR	Gravesite Expansion & Cemetery Improvements on Remaining Land (Bayamon)	\$23,400	\$0	\$23,900	\$0	\$0	(\$500)	\$0	\$0	\$0	PC
Puerto Rico	PR	Replacement Cemetery (Morovis)	\$45,000	\$0	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	S/DD
Riverside	CA	Gravesite Expansion & Cemetery Improvements	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	P
Sacramento Valley ¹²	CA	Phase 1 Development	\$21,866	\$0	\$21,848	(\$19)	\$37	\$0	\$0	\$0	\$0	FC
Sarasota	FL	Phase 1 Development	\$19,902	\$0	\$23,205	\$0	(\$3,303)	\$0	\$0	\$0	\$0	PC

Cemetery Name	ST	Project Description	Total Est. Cost	Prior Year ¹	FY 2004 - FY 2012 ² (\$000)	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual ³	FY 2016 Planned	FY 2017 Request	Future	Status
South Florida	FL	Phase 2 Gravesite Expansion	\$31,000	\$0	\$0	\$0	\$0	\$0	\$0	\$31,000	\$0	P
South Florida ¹³	FL	Phase 1 Development	\$29,226	\$25,149	\$4,077	\$0	\$0	\$0	\$0	\$0	\$0	PC
Tahoma	WA	Cemetery Expansion	\$21,230	\$0	\$25,800	\$0	\$0	(\$4,570)	\$0	\$0	\$0	PC
Tallahassee	FL	New Cemetery	\$33,682	\$0	\$0	\$0	\$40,000	(\$6,318)	\$0	\$0	\$0	CO
Washington Crossing	PA	Phase 1 Development	\$26,150	\$0	\$26,300	\$0	(\$150)	\$0	\$0	\$0	\$0	PC
Willamette	OR	Columbarium & Cemetery Improvements	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	P
		Total	\$836,736	\$37,049	\$438,537	\$21	\$103,506	(\$16,877)	\$147,500	\$127,000	\$0	

Status Codes:

CD – Construction Documents

CO – Construction

FC – Financially Complete

MP- Master Plan

P – Planning

PC – Physically Complete

SD/DD – Schematics/Design Development

¹ The Prior Year column indicates the amount from FY 2003 and before.

² Column reflects funding made available for other uses in support of the major construction program during 2012.

³ Deducted amounts reflect funds made available for other uses in support of the major construction program during 2015.

⁴ Calverton NC past amount of \$29.2M was reported in error. The amount of \$28.4M is the corrected amount. \$1.3M was transferred to the project in 2012. Funds in the amount of \$79K was transferred from the project to the NCA Working Reserve in 2014.

⁵ Florida NC Gravesite Expansion & Cemetery past amount of \$20.5M was reported in error. The amount of \$19M reflects the corrected amount. In 2012, \$84K was transferred from the project to support other major construction projects.

⁶ Fort Jackson Phase 1 Development received funding in the amount of \$40K transferred in 2013 and \$1M transferred in 2014.

⁶ Fort Rosecrans NC Annex at Miramar Phase 1 past amount of \$26.9M was reported in error. The corrected amount is \$25.9M. Funding in the amount of \$7M was transferred to the project in 2009. \$5K was transferred from the project in 2012.

- ⁸ Fort Sam Houston NC Gravesite Development Phases A and B past amount of \$27.9M was reported in error. The amount \$29.4M reflects the current amount.
- ⁸ Gerald B.H. Solomon Saratoga NC past amount of \$6M was reported in error. The amount of \$6.26M reflects the corrected amount. Funding was transferred from the project in 2011 (\$1.3M) and 2014 (\$77K).
- ¹⁰ Jacksonville NC Phase 1 Development total estimated cost past amount of \$20M was reported in error. The amount \$18.2M reflects the current amount.
- ¹⁰ National Memorial Cemetery of the Pacific received \$5.6M transferred to the project in 2014.
- ¹² Sacramento Valley NC Phase 1 Development received \$21.4M appropriated in 2005. \$7.3M was transferred to the project in 2007. \$7M was transferred from the project in 2009. \$121K was transferred to the project in 2013.
- ¹³ South Florida NC Phase 1 Development received \$15M in appropriations in 2001 for land acquisition. In 2008, \$5M was transferred to the project.

Appendix H –Projects in Active Development

The projects in the following table are the major construction projects currently in active development. For additional information on the major construction active development process, please see chapter 8.2.

Table H-1: Major Construction Active Development Projects

City	ST	Project Name – Short Description
St. Louis (JB)	MO	Medical Facility Improvements and Cemetery Expansion
Portland	OR	Upgrade Portland Bldg 100/101 for Seismic Retrofit and Renovation
Louisville	KY	New Medical Facility
American Lake	WA	Building 81 Seismic Corrections, Renovation of Bldg 81AC and 18 and construction of New Specialty Care Building 201
San Francisco	CA	Seismic Retrofit/Replace Buildings 1, 6, 8, and 12
Palo Alto	CA	Centers for Polytrauma/Blind Rehabilitation, Ambulatory Care and Research
West Los Angeles	CA	Construct New Essential Care Tower/B500 Seismic Correction and Renovation
West Los Angeles	CA	Seismic Correction – 12 Buildings
Long Beach	CA	Seismic Corrections- Mental Health and Community Living Center
Canandaigua	NY	Construction & Renovation
Alameda	CA	Outpatient Clinic & National Cemetery
San Diego	CA	SCI and Seismic Building 11
Livermore	CA	Realignment and Closure of the Livermore Campus
Dallas	TX	Spinal Cord Injury
Elmira ¹	NY	New Cemetery – Western New York Area
Las Animas ¹	CO	New Cemetery – Southern Colorado Area
Roseburg	OR	Seismically upgrade and renovate Building 2 and replace Building 1
Reno	NV	Upgrade B1 Seismic, Life Safety, Utility Correction/Expand Clinical Services
Fort Harrison	MT	Seismic Upgrade and Specialty Care Improvements
Jacksonville ¹	FL	Gravesite Expansion
South Florida ¹	FL	Gravesite Expansion

¹NCA projects are not subject to the 35% design requirement, have no future year cost, and will be procured using a design/build method. Expansion projects also prevent closure at existing National Cemeteries

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The projects in the following table were funded in a previous year’s Capital Plan as a current year or budget year project. Projects categorized as FY12 SCIP, FY13 SCIP, FY14 SCIP, FY15 SCIP, or FY16 SCIP were prioritized and approved for funding in that fiscal year, respectively. Projects listed as OOC are out-of-cycle projects that have been approved due to a unique opportunity, emergency situation, or an urgent need that could not wait until the next SCIP cycle. This table does not update for planned FY 2016 obligations. Planned obligations for FY 2016 for minor construction and non-recurring maintenance can be found in Chapter 8.3 in the administration chapter.

Table H-2: VHA Minor Construction Prior Year/Pre-SCIP Projects (Sorted by VISN, by City)

Minor Prior Year Category	VISN	City	ST	Project Name - Short Description
FY13 SCIP	1	Boston (JP)	MA	Research Addition
FY13 SCIP	1	Boston (WR)	MA	Parking Garage
FY13 SCIP	1	Providence	RI	Construct Clean Core Addition to Surgical Suite
FY14 SCIP	1	Providence	RI	Expand Building 35 for Research
FY14 SCIP	1	Providence	RI	Renovate Police Services Building
OOO	1	West Haven	CT	Construct Multi-Use Secure Parking Area
OOO	1	West Haven	CT	Primary Care Center of Excellence Modular 2B
OOO	1	West Haven	CT	Modular Office Extension
FY15 SCIP	2	Albany	NY	Build New Emergency Department
Pre-SCIP	3	Lyons	NJ	Correct CLC Deficiencies
FY13 SCIP	3	Montrose	NY	Expand Outpatient Services building 3
Pre-SCIP	3	New York	NY	Correct Seismic Deficiencies of Main Hospital
FY13 SCIP	4	Altoona	PA	Provide Parking Garage
FY14 SCIP	4	Altoona	PA	Expand Outpatient with Addition for 2nd Floor
FY13 SCIP	4	Clarksburg	WV	Construct Behavioral Health Villas
FY13 SCIP	4	Clarksburg	WV	Improve Ambulatory Care Support & Physical Security
OOO	4	Clarksburg	WV	Purchase Fiscal Modular
FY12 SCIP	4	Erie	PA	Replace Community Living Center
FY13 SCIP	4	Philadelphia	PA	Upgrade Community Living Center - Addition for New Recreation Center
FY14 SCIP	4	Wilkes Barre	PA	Construct Parking Garage, Phase 1
FY12 SCIP	4	Wilkes-Barre	PA	Build Community Living Center, Phase 1
FY12 SCIP	5	Martinsburg	WV	Build Women's Wellness Center
FY13 SCIP	5	Martinsburg	WV	Construct New Warehouse
FY14 SCIP	5	Martinsburg	WV	Construct Two 12-Bed Community Living Center Residential Wings
FY14 SCIP	5	Martinsburg	WV	Construct Dental and Audiology Outpatient Center
FY14 SCIP	5	Perry Point	MD	Upgrade and Expand Central Warehouse
OOO	5	Washington	DC	Expand Patient/Visitor Parking Garage
FY14 SCIP	5	Washington	DC	Renovate Community Living Center for Privacy, Phase 1
FY13 SCIP	6	Durham	NC	Expand Parking Garage Building #33
FY13 SCIP	6	Durham	NC	Construct New Outpatient Care Building #17
FY13 SCIP	6	Durham	NC	Renovate and Expand Community Living Center and Hospice Building #23
FY14 SCIP	6	Durham	NC	Expand Building 17 for Ambulatory and Specialty Care
FY15 SCIP	6	Durham	NC	Expand Operating Room Suite and Clinical Addition over Building #1 D-Wing

Minor Prior Year Category	VISN	City	ST	Project Name - Short Description
FY14 SCIP	6	Fayetteville	NC	Replacement of Community Living Center Pod, Phase 2
FY15 SCIP	6	Fayetteville	NC	Expand D-wing for Emergency Room, Cardiac Lab, and Health Care Administration
FY13 SCIP	6	Hampton	VA	Construct New Mental Health Building
FY13 SCIP	6	Hampton	VA	Construct 2nd Floor Addition on Building 110B for Specialty and Primary Care
FY13 SCIP	6	Richmond	VA	Construct New Parking Garage
FY13 SCIP	6	Richmond	VA	Construct Spinal Cord Injury Enhancement Center
FY14 SCIP	6	Richmond	VA	Expand Women's Health/Primary Care Addition
FY14 SCIP	6	Richmond	VA	Expand and Renovate Community Living Center Building 500, First Floor
FY14 SCIP	6	Richmond	VA	Expand Medical Intensive Care Unit
FY15 SCIP	6	Richmond	VA	Construct Info. Technology Space
FY13 SCIP	6	Salem	VA	Expand/Renovate Emergency Department
OOO	7	Atlanta	GA	Purchase Acreage and Structure at Fort McPherson
FY14 SCIP	7	Birmingham	AL	Expand Specialty Care Clinical Space and Welcome Center
FY13 SCIP	7	Charleston	SC	Expand Sterile Processing and Distribution
BT	7	Charleston	SC	Land Preparation for Fisher House
FY14 SCIP	7	Columbia	SC	Construct Clinic Addition
FY14 SCIP	7	Columbia	SC	Correct Police and Security Service Space Deficiencies
FY15 SCIP	7	Columbia	SC	Construct Parking Garage
FY15 SCIP	7	Dublin	GA	Expand 10A CLC
FY13 SCIP	7	Tuscaloosa	AL	Construct Community Living Center Cottages Phase III
OOO	8	Miami	FL	Land Acquisition for Parking
FY12 SCIP	8	Orlando	FL	Build New Research Space
FY12 SCIP	10	Chillicothe	OH	Build Laboratory/Prosthetics Addition to Building 31
FY14 SCIP	10	Chillicothe	OH	Renovate Mental Health Ward 26 East Building 26
FY14 SCIP	10	Chillicothe	OH	Relocate Surgery, Endoscopy, and Cardio Pulmonary to Building 31
FY15 SCIP	10	Chillicothe	OH	Relocate Specialty Clinics to Building 31
FY12 SCIP	10	Cincinnati	OH	Relocate Community Living Center, Phase 4
FY12 SCIP	10	Cincinnati	OH	Replace Animal Research Facility, Phase 3
FY13 SCIP	10	Cincinnati	OH	Construct Inpatient Bed Tower Addition to Correct Patient Privacy, Floors 4 & 5
FY14 SCIP	10	Cincinnati	OH	Construct Research Addition, Phase 4
OOO	10	Cincinnati	OH	Construct Patient Parking Garage
FY13 SCIP	10	Cleveland	OH	Construct VHA/VBA Compensation & Pension Addition
BT	10	Cleveland	OH	Prepare for Cleveland Fisher House
FY13 SCIP	10	Columbus	OH	Construct Parking Garage
FY13 SCIP	11	Ann Arbor	MI	Construct a Clinical Support and Logistics Distribution Center
FY13 SCIP	11	Ann Arbor	MI	Expand Ambulatory Care Clinical Exam Rooms
FY13 SCIP	11	Ann Arbor	MI	Build Out Clinics in Prior Emergency Room / Urgent Care
FY15 SCIP	11	Ann Arbor	MI	Construct a Clinical and Administrative Building to Eliminate High Cost Leases
FY13 SCIP	11	Detroit	MI	Remodel Lobby to Improve Safety and Security
OOO	11	Marion	IN	Build Primary Care Clinic (PACT)
Pre-SCIP	12	Chicago	IL	Expand Outpatient Clinics, Building 20, 2nd Floor Addition
FY14 SCIP	12	Milwaukee	WI	Renovate Urgent Care
FY13 SCIP	12	North Chicago	IL	Increase Parking Garage Capacity
FY14 SCIP	12	North Chicago	IL	Construct Green House Homes
FY15 SCIP	12	North Chicago	IL	Renovate and Expand Gymnasium (Building 132)

Minor Prior Year Category	VISN	City	ST	Project Name - Short Description
FY14 SCIP	12	North Chicago	IL	Acquire Fisher House Land
FY15 SCIP	12	Tomah	WI	Construct Two Community Living Center Homes
FY13 SCIP	15	Columbia	MO	Expand Ambulatory Care Addition, Phase 1
FY15 SCIP	15	Columbia	MO	Expand Pharmacy/Lobby
OOO	15	Columbia	MO	Relocate Community Living Center
FY13 SCIP	15	Kansas City	MO	Construct Patient Parking Garage
FY13 SCIP	15	Kansas City	MO	Construct Inpatient Mental Health Building for Right Sizing
FY14 SCIP	15	Kansas City	MO	Construct OEF/OIF Addition
FY14 SCIP	15	Kansas City	MO	Expand Nuclear Medicine and Outpatient Services
Pre-SCIP	15	Leavenworth	KS	NHCU Relocation
FY13 SCIP	15	Marion	IL	Construct Mental Health Residential Rehabilitation Treatment Program Addition
FY13 SCIP	15	Marion	IL	Seismic Upgrade and Remodel Building 8
OOO	15	Marion	IL	Remodel Emergency Department
FY13 SCIP	15	Poplar Bluff	MO	Construct Clinical and Urgent Care Addition
OOO	15	Wichita	KS	Construct New Emergency Department
FY14 SCIP	16	Houston	TX	Construct Spinal Cord Injury Bed Expansion
FY14 SCIP	16	Houston	TX	Build Parking Garage A
BT	16	Houston	TX	Acquisition of Building 122 - Modular Building
FY13 SCIP	16	Jackson	MS	Construct New Outpatient Services Center
FY13 SCIP	16	Little Rock	AR	Construct Parking Garage
FY14 SCIP	16	Little Rock	AR	Expand Space to Develop a New Operating Room Suite
Pre-SCIP	16	Little Rock	AR	Construct New Substance Abuse Building
Pre-SCIP	16	Little Rock	AR	Consolidate North Little Rock Patient Care Services
BT	16	Little Rock	AR	Land Transfer State Home
FY14 SCIP	16	Muskogee	OK	Build Parking Garage
OOO	16	Muskogee	OK	Acquire Parking and Build Parking Garage
FY13 SCIP	16	Oklahoma City	OK	Expand Health Wing for Employee Wellness, Therapeutic Clinic & Learning Resource Center
FY15 SCIP	16	Shreveport	LA	Construct Women's Primary Care Clinic
FY13 SCIP	17	Bonham	TX	Renovate and Expand Ambulatory Care & and Lab
FY13 SCIP	17	Dallas	TX	Expand Dallas Patient Parking - Parking Garage Phase 2
FY13 SCIP	17	Dallas	TX	Construct Dallas Surgical Center - I
FY14 SCIP	17	Dallas	TX	Relocate Dallas Clinical Research Unit
FY13 SCIP	17	San Antonio	TX	Renovate and Expand Corpus Clinic
FY15 SCIP	17	San Antonio	TX	Expand Emergency Department
Pre-SCIP	17	Temple	TX	Urgent Care Replacement
Pre-SCIP	17	Waco	TX	Waco OPC Replacement, Phase 1
FY13 SCIP	18	Albuquerque	NM	Renovate Building 41, 4A Quadrant, 20 Bed Ward
FY14 SCIP	18	Albuquerque	NM	Construct New Dental Clinic
FY15 SCIP	18	Albuquerque	NM	Construct Community Center for CLC
FY15 SCIP	18	Albuquerque	NM	Expand Specialty Clinics
FY13 SCIP	18	Amarillo	TX	Construct Community Living Center
FY13 SCIP	18	Amarillo	TX	Construct Primary Care Clinic
FY14 SCIP	18	Big Spring	TX	Construct Community Living Center, Phase 2
FY12 SCIP	18	Phoenix	AZ	Renovate Community Living Center, Phase 2
FY13 SCIP	18	Phoenix	AZ	Build New Outpatient Behavioral Health Building
FY13 SCIP	18	Phoenix	AZ	Expand Supply Processing, Decontamination and Distribution
FY13 SCIP	18	Prescott	AZ	Construct Lab & Pharmacy
FY13 SCIP	18	Tucson	AZ	Expand Clinics for Patient Aligned Care Teams (Phase 1)

Minor Prior Year Category	VISN	City	ST	Project Name - Short Description
FY14 SCIP	18	Tucson	AZ	Expand/Renovate Clinics - Phase 2
FY14 SCIP	19	Salt Lake City	UT	Gait and Prosthetics Lab Addition
BT	19	Sheridan	WY	Acquire Donated CBOC, Gillette, WY
Pre-SCIP	20	Boise	ID	ICU 3rd Floor Building 67
FY15 SCIP	20	Boise	ID	Renovate/Expand Building 88 and Parking Structure
FY13 SCIP	20	Portland	OR	Expand Emergency Department
FY13 SCIP	20	Spokane	WA	Expand and Renovate Operating Suite
FY13 SCIP	20	Spokane	WA	Construct Intensive Outpatient Mental Health/Education Building
FY14 SCIP	20	Spokane	WA	Construct Primary Care Building
BT	20	Walla Walla	WA	Transfer of VA Property to WA State DVA for Skilled Nursing Home
FY13 SCIP	20	White City	OR	Replace Seismically Deficient Domiciliary Building 203
FY14 SCIP	20	White City	OR	Replace Seismically Deficient Bed Domiciliary Building 206 and Demolish Portion of Building 250
FY14 SCIP	20	White City	OR	Demolish Seismically Deficient Building 214 and Construct New Specialty Care
FY15 SCIP	20	White City	OR	Replace Seismically Deficient Domiciliary Building 207 for Residential Care Mental Health Service Line
FY15 SCIP	20	White City	OR	Replace Seismically Deficient Building 219 for Canteen
FY12 SCIP	21	Fresno	CA	Expand and Relocate Imaging Services to 1st Floor Building 1
FY13 SCIP	21	Fresno	CA	Expand Medical Center and Parking through Land Purchase
FY14 SCIP	21	Fresno	CA	Expand Information Technology Capabilities and Engineering Services
FY14 SCIP	21	Fresno	CA	Construct Parking Garage
FY14 SCIP	21	Fresno	CA	Expand/Renovate Laboratory Building 1, 2nd Floor
FY14 SCIP	21	Honolulu	HI	Expand Building 32 Parking Garage
FY14 SCIP	21	Honolulu	HI	Construct New Replacement Maui Community Based Outreach Clinic
FY15 SCIP	21	Honolulu	HI	Construct New Replacement Kauai CBOC
FY12 SCIP	21	Martinez	CA	Purchase Parking Lot
FY13 SCIP	21	Martinez	CA	Construct Neurocog/Traumatic Brain Injury/Physical Rehab Research Building
FY13 SCIP	21	Menlo Park	CA	Building 334 National Center for Post-Traumatic Stress Disorder Expansion and Renovation
FY15 SCIP	21	Oakland	CA	Construct and Renovate Space for Chronic Dialysis and Sleep Programs
FY15 SCIP	21	Oakland	CA	Construct Psychosocial Rehabilitation and Recovery Center, Martinez
FY13 SCIP	21	Palo Alto	CA	Expand Emergency Department Facilities
FY14 SCIP	21	Palo Alto	CA	Construct Central Valley Engineering and Safety Facility
FY14 SCIP	21	Palo Alto	CA	Establish Onizuka Research and Development Campus
FY14 SCIP	21	Palo Alto	CA	Improve Sterile Supply Service and Biomedical Functional Alignment
Pre-SCIP	21	Reno	NV	TCU Culture and Patient Safety Improvements
FY13 SCIP	21	Sacramento	CA	Correct Building 650 Seismic Deficiencies and Renovate 1st Floor
FY14 SCIP	21	Sacramento	CA	Construct Primary Care Services
FY14 SCIP	21	Sacramento	CA	Construct Outpatient Mental Health Services
FY15 SCIP	21	Sacramento	CA	Construct New Dermatology Building and Remove Modular's
FY13 SCIP	21	San Francisco	CA	Expand Clinical Operating Rooms & Surgery
FY14 SCIP	21	San Francisco	CA	Correct Seismic Deficiencies Building 18
FY14 SCIP	21	San Francisco	CA	Expand and Consolidate Office of Information Technology Services on Fort Miley Campus

Minor Prior Year Category	VISN	City	ST	Project Name - Short Description
FY14 SCIP	21	San Francisco	CA	Construct Mental Health Research Annex
FY15 SCIP	21	San Francisco	CA	Construct National Cardiac Device Surveillance Center and CLC Annex
FY15 SCIP	21	San Francisco	CA	Renovate and Expand Locked Psychiatric Intensive Care Unit for Patient Privacy
FY14 SCIP	22	Loma Linda	CA	Construct Eye Clinic
FY13 SCIP	22	San Diego	CA	400 Car Parking Structure II
FY14 SCIP	22	San Diego	CA	Research Renovation 6S A and B
FY14 SCIP	22	West Los Angeles	CA	Renovate and Expand Building 500 Emergency Department
FY14 SCIP	22	West Los Angeles	CA	Construct New Police Building
FY14 SCIP	23	Des Moines	IA	Construct Outpatient Surgery Addition
FY14 SCIP	23	Des Moines	IA	Construct Mental Health Outpatient Clinic
FY14 SCIP	23	Des Moines	IA	Construct Community Living Center Cottages
FY13 SCIP	23	Fargo	ND	Remodel and Expand Urgent Care Area
FY16 SCIP	1	Bedford	MA	Replace CLC, Phase 1
FY16 SCIP	1	Boston	MA	Inpatient SCI Patient Privacy Addition
FY16 SCIP	1	Togus	ME	Construct Specialty Care Addition
FY16 SCIP	1	Manchester	NH	Construct Clinical Services Building
FY16 SCIP	1	Manchester	NH	Construct Specialty Care Building
FY16 SCIP	1	Providence	RI	Expand Building 1 to Replace Hemodialysis Phase 1
FY16 SCIP	2	Albany	NY	Construct Parking Garage
FY16 SCIP	4	Wilmington	DE	Construct an Administrative Building
FY16 SCIP	4	Altoona	PA	Expand Outpatient Clinics for Patient Aligned Care Team
FY16 SCIP	4	Altoona	PA	Expand for Specialty Clinic Addition on 3rd Floor
FY16 SCIP	5	Washington	DC	Convert Vacated Admin Space on 1st floor Bldg. 1 to Oncology/ Cancer Center
FY16 SCIP	5	Baltimore	MD	Relocate and Expand Hospice Unit to Convert Semi-Private to Private Rooms
FY16 SCIP	5	Martinsburg	WV	Renovate/Expand 47-Bed Domiciliary A Pod and Replace Air Handling Units
FY16 SCIP	5	Martinsburg	WV	Construct Outpatient Addition/New Handicap Staff Entrance
FY16 SCIP	5	Martinsburg	WV	Construct VA/DoD Fort Detrick Collocated CBOC Expansion
FY16 SCIP	5	Martinsburg	WV	Construct Dom Clinic and CLC Administration Addition
FY16 SCIP	6	Asheville	NC	Renovate Ward 1 East for Oncology Specialty Care
FY16 SCIP	6	Fayetteville	NC	Renovate D-wing Basement for Dental
FY16 SCIP	6	Salisbury	NC	Expand and Renovate Emergency Department
FY16 SCIP	6	Hampton	VA	Renovate and Expand Imaging Services
FY16 SCIP	6	Richmond	VA	Construct New Clinical Lab for Surgical Expansion
FY16 SCIP	6	Richmond	VA	Construct Cancer Center
FY16 SCIP	6	Salem	VA	Expand/Renovate Dental Clinic Building 2
FY16 SCIP	7	Atlanta	GA	Construct New Parking Levels on Existing Parking Structures at Atlanta VAMC
FY16 SCIP	7	Atlanta	GA	Construct Parking Structure at Ft. McPherson Campus
FY16 SCIP	7	Atlanta	GA	Construct Parking Structure at Trink Davis Veterans Village
FY16 SCIP	7	Columbia	SC	Construct Prosthetic and Sensory Aid Center
FY16 SCIP	7	Columbia	SC	Construct Behavioral Health Center of Excellence Addition
FY16 SCIP	7	Columbia	SC	Center for Rehabilitative Services

Minor Prior Year Category	VISN	City	ST	Project Name - Short Description
FY16 SCIP	8	Gainesville	FL	Construct Administration Building POD 1A (Facilities Condition Assessment D)- Gainesville Facility
FY16 SCIP	8	Tampa	FL	Expand Specialty Treatment
FY16 SCIP	9	Lexington	KY	Construct Inpatient Mental Health Building
FY16 SCIP	9	Lexington	KY	Construct Continuing Care Facilities
FY16 SCIP	9	Memphis	TN	Construct Parking Garage on West Lot
FY16 SCIP	9	Mountain Home	TN	Expand Radiology Building 204
FY16 SCIP	9	Mountain Home	TN	Construct Magnetic Resonance Imaging/Positron Emissions Tomography Waiting Area
FY16 SCIP	10	Cincinnati	OH	Construct 3rd Floor Building #2 and Renovate 1st Floor
FY16 SCIP	10	Cincinnati	OH	Correct Medical Unit Patient Privacy Issues- 6th Floor
FY16 SCIP	10	Columbus	OH	Construct Mental Health and Specialty Care Addition
FY16 SCIP	10	Columbus	OH	Construct Surgery Addition
FY16 SCIP	10	Dayton	OH	Construct CLC Green Homes Single Story Unit
FY16 SCIP	11	Fort Wayne	IN	Expand Building 1, 1st Floor Primary Care
FY16 SCIP	11	Ann Arbor	MI	Expand 8th Floor Mental Health/Clinical Services
FY16 SCIP	11	Ann Arbor	MI	Construct Parking Structure
FY16 SCIP	11	Saginaw	MI	Build Outpatient Physical Therapy Building
FY16 SCIP	12	Chicago	IL	Renovate and relocate Nuclear Medicine Suite at 2nd Floor-Damen Bldg.
FY16 SCIP	12	Danville	IL	Construct New Inpatient Mental Health Building
FY16 SCIP	12	North Chicago	IL	Construct Parking Garage Addition
FY16 SCIP	12	Iron Mountain	MI	Expand Community Living Center (CLC)
FY16 SCIP	12	Madison	WI	Construct Cancer Treatment Center
FY16 SCIP	15	Marion	IL	Relocate and Upgrade Medical Intensive Care Unit, Day Surgery, and Sterile Processing Service
FY16 SCIP	15	Marion	IL	Expand and Upgrade Building 42 for Laboratory
FY16 SCIP	15	Columbia	MO	Expand Parking Garage
FY16 SCIP	15	Kansas City	MO	Construct Magnetic Resonance Imaging and Specialty Care Addition
FY16 SCIP	15	Kansas City	MO	Building Addition Magnetic Resonance Imaging
FY16 SCIP	15	Poplar Bluff	MO	Improve Access to Main Facility
FY16 SCIP	16	Fayetteville	AR	Construct Inpatient Mental Health Building
FY16 SCIP	16	Little Rock	AR	Enhance Support and Clinic Space
FY16 SCIP	16	Jackson	MS	Construct New Parking Garage
FY16 SCIP	17	Dallas	TX	Expand Outpatient Services - Tri-County Clinic
FY16 SCIP	17	Dallas	TX	Expand Dallas Dental - Replacement Dental Clinic Off Campus
FY16 SCIP	17	Dallas	TX	Expand Dallas Specialty & Primary Care
FY16 SCIP	17	San Antonio	TX	Construct 4G Cancer Center
FY16 SCIP	17	Temple	TX	Construct Visitor Parking Garage Part One
FY16 SCIP	18	Phoenix	AZ	Expand Parking Garage
FY16 SCIP	18	Prescott	AZ	Radiology Expansion 1A Bldg 107
FY16 SCIP	18	Albuquerque	NM	Construct Parking Garage
FY16 SCIP	18	Albuquerque	NM	Expand Pharmacy
FY16 SCIP	19	Grand Junction	CO	New Primary Care Expansion
FY16 SCIP	19	Fort Harrison	MT	Construct Primary Care - Mental Health Integration Improvements
FY16 SCIP	19	Fort Harrison	MT	Outpatient Mental Health / Education Addition
FY16 SCIP	20	Portland	OR	Repair Seismic Shear Walls at CLC
FY16 SCIP	20	Portland	OR	Construct Imaging Clinic on Vancouver Campus
FY16 SCIP	20	White City	OR	Replace Seismically Deficient Domiciliary Building 208 for Residential Care

Minor Prior Year Category	VISN	City	ST	Project Name - Short Description
FY16 SCIP	20	White City	OR	Replace Seismically Deficient Buildings 225 and 226
FY16 SCIP	20	White City	OR	Replace Seismically Deficient Building 220 for Education and Meeting Rooms
FY16 SCIP	21	Oakland	CA	Construct Clinical Building to Replace Modular Building
FY16 SCIP	21	Oakland	CA	Relocate and Expand Dental Services into a Joint Facility, Fairfield Outpatient Clinic
FY16 SCIP	21	Palo Alto	CA	Correct Inpatient Gero-Psychiatric Facility Safety and Infrastructure Deficiencies
FY16 SCIP	21	Sacramento	CA	Construct Eye Clinic
FY16 SCIP	21	Sacramento	CA	Construct Social Work Consolidated Clinic Space
FY16 SCIP	21	Reno	NV	Replace Original Parking Garage
FY16 SCIP	22	San Diego	CA	Relocate and Expand Prosthetics
FY16 SCIP	22	San Diego	CA	Relocate Urology
FY16 SCIP	22	San Diego	CA	Renovate 3S - Specialty Care
FY16 SCIP	22	San Diego	CA	Renovate and Expand Ambulatory Surgery Unit
FY16 SCIP	23	Des Moines	IA	Construct Parking Garage
FY16 SCIP	23	Sioux Falls	IA	Construct CLC Cottage Hospice
FY16 SCIP	23	Sioux Falls	IA	Construct Dental/Audiology Building
FY16 SCIP	23	Sioux Falls	IA	Construct Laboratory Addition
FY16 SCIP	23	Omaha	NE	Construct Parking Structure
Pre-SCIP	23	Iowa City	IA	400 Car Parking Garage
Pre-SCIP	23	Iowa City	IA	Relocate Surgical OP Rooms
FY13 SCIP	23	Sioux Falls	SD	Construct Outpatient Specialty Medicine Addition
FY14 SCIP	23	Sioux Falls	SD	Relocate Sterile Processing and Distribution
FY14 SCIP	23	St Cloud	MN	Construct Second Community Living Center Cottage
FY15 SCIP	23	St Cloud	MN	Construct Adult Day Health and Extended Care Support Building
FY12 SCIP	23	St. Cloud	MN	Reconfigure/Expand Buildings 9 & 28 for Residential Rehabilitation Treatment Program
FY13 SCIP	23	St. Cloud	MN	Expand/Construct Outpatient Mental Health Clinic
FY13 SCIP	23	St. Cloud	MN	Construct Community Living Center Cottage
FY13 SCIP	23	St. Cloud	MN	Expand Building 1 for Acute Diagnostic Imaging Center

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Table H-3: VBA/NCA/Staff Office Minor Construction Prior Year/ Pre-SCIP Projects

Minor Prior Year Category	Admin	Station/ Cemetery	ST	Project Name - Short Description
FY15 SCIP OOC	NCA	Alabama	AL	Install 5,000 Pre-placed Crypts and 1,000 In-ground Cremains
FY14 SCIP	NCA	NMCA	AZ	Gravesite Expansion and Cemetery Improvements
FY15 SCIP	NCA	Prescott	AZ	Install 3,500-Niche Columbarium (Phase 2)
FY16 SCIP	NCA	Golden Gate	CA	Repair Road Curb and Storm Drainage
FY16 SCIP	NCA	Miramar	CA	Renovate Perimeter Wall & Fence
FY15 SCIP	NCA	Riverside	CA	Construct 5,000 Columbaria
FY15 SCIP	NCA	Sacramento Valley	CA	Gravesite Expansion - 1
FY15 SCIP	NCA	San Joaquin Valley	CA	Install 1,500 Pre-placed Crypts and Cremains
FY16 SCIP	NCA	San Joaquin Valley	CA	Gravesite Expansion - New Columbarium
FY14 SCIP	NCA	Fort Logan	CO	Gravesite Development - 8,000 In-ground Cremains
FY15 SCIP	NCA	Ft. Logan	CO	Convert to 6,000 Pre-placed Crypts
FY16 SCIP	NCA	Ft. Logan	CO	Design and Install a Concrete Spillway Between 2 Existing Lakes
FY16 SCIP	NCA	Ft. Logan	CO	Renovate/Repair Roads
FY14 SCIP	NCA	Barrancas	FL	Construct 2,000-Niche Columbarium
FY16 SCIP	NCA	Bay Pines	FL	Construct 4,200-Niche Columbaria
FY13 SCIP	NCA	Florida	FL	Renovate/Expand Admin Building
FY15 SCIP	NCA	Florida	FL	Install 7,500-Niche Columbarium
FY16 SCIP	NCA	Florida	FL	Replace Roads & Storm Drainage
FY16 SCIP	NCA	Jacksonville	FL	Install Preplaced Crypts, In-Ground Cremains and Columbaria
FY13 SCIP	NCA	South Florida	FL	6,000-Niche Columbarium
FY15 SCIP	NCA	GA National	GA	4,000-Niche Columbarium
FY13 SCIP	NCA	Marietta	GA	Replace Roads & Storm Drainage
FY12 SCIP	NCA	Abraham Lincoln	IL	Chicago Urban Imitative
FY12 SCIP	NCA	Camp Butler	IL	1,000 Niche Columbarium
FY13 SCIP	NCA	Camp Butler	IL	Irrigate Entire Cemetery (NEW- 40 Acres)
FY13 SCIP	NCA	Camp Butler	IL	Convert to 2,500 Pre-placed Crypts
FY16 SCIP	NCA	Danville	IL	Irrigate Entire Cemetery
FY16 SCIP	NCA	Rock Island	IL	Irrigate Older Portions of Cemetery
FY14 SCIP	NCA	Marion	IN	Urban Initiative Columbarium-Only Satellite Cemetery
FY14 SCIP OOC	NCA	Ft. Leavenworth	KS	Renovate Historic Lodge
FY12 SCIP	NCA	Ft. Scott	KS	Renovate Main Facility & Restore Rostrum
FY12 SCIP	NCA	Leavenworth	KS	Remodel/Expand PIC, Admin Bldg., and Addl Parking
FY13 SCIP	NCA	Leavenworth	KS	Renovate/Repair Roads
FY16 SCIP	NCA	Camp Nelson	KY	Irrigate Entire Cemetery
FY12 SCIP	NCA	Lebanon	KY	Renovate Meigs Lodge
FY16 SCIP	NCA	Zachary Taylor	KY	Irrigate Entire Cemetery
FY16 SCIP	NCA	Port Hudson	LA	Construct Admin/PIC, Committal Shelter, Columbaria, Flag Assembly Area
FY15 SCIP	NCA	Baltimore	MD	Columbarium and Site Improvements

Minor Prior Year Category	Admin	Station/Cemetery	ST	Project Name - Short Description
FY15 SCIP	NCA	Ft. Custer	MI	2,500-Niche Columbarium
FY14 SCIP	NCA	Great Lakes	MI	Install 8,000 Columbarium
FY16 SCIP	NCA	Fort Snelling	MN	Irrigation System Expansion & Renovation
FY12 SCIP	NCA	Jefferson Barracks	MO	Renovate Old Maint Bldg./Honor Guard Area
FY14 SCIP OOC	NCA	Jefferson Barracks	MO	Relocate Sanitary Sewer Line
FY16 SCIP	NCA	Jefferson Barracks	MO	Install 5,000-Niche Columbarium
FY16 SCIP	NCA	Springfield	MO	Replace Water Lines and Irrigation System
FY16 SCIP	NCA	Biloxi	MS	Replace Irrigation System
FY16 SCIP	NCA	Natchez	MS	Slope Stabilization
FY15 SCIP	NCA	Salisbury	NC	Install 4,500 Pre-placed Crypts and 1,500-Niche Columbarium
FY13 SCIP	NCA	Santa Fe	NM	Construct Columbarium
FY16 SCIP	NCA	Santa Fe	NM	Gravesite Expansion on Approx 12 Acres New Land - MP and Install Crypts and In-Ground Cremains
FY13 SCIP	NCA	Calverton	NY	Renovate Committal Hub Building
FY13 SCIP	NCA	Calverton	NY	Urban Initiative Columbarium-Only Satellite Cemetery NY
FY14 SCIP	NCA	Cypress Hills	NY	Restoration of Wrought Iron Security Fence
FY13 SCIP	NCA	Long Island	NY	Construct Equipment Storage Building w/Solar Array; Renovate Admin/Public RR
FY12 SCIP	NCA	Dayton	OH	2,000 Niche Columbarium
FY14 SCIP	NCA	Dayton	OH	Irrigate Entire Cemetery
FY15 SCIP	NCA	Ohio Western Reserve	OH	Gravesite Expansion
FY16 SCIP	NCA	Fort Gibson	OK	Renovate/Repair Roadways
FY14 SCIP	NCA	Fort Sill	OK	Gravesite Development - 1,000-Niche Columbarium
FY12 SCIP	NCA	Fort Sill	OK	Convert to Pre-Placed Crypts
FY15 SCIP OOC	NCA	Ft. Rosecrans	OR	Develop Columbarium and In-Ground Cremains (Miramar)
FY12 SCIP	NCA	Willamette	OR	Replace Maint Bldg. 3003
FY13 SCIP	NCA	Willamette	OR	Gravesite Expansion - Columbarium and In-ground Cremains
FY12 SCIP	NCA	NC of Alleghenies	PA	Install Pre-Placed Crypts
FY15 SCIP	NCA	NCOTA	PA	Gravesite Expansion
FY16 SCIP	NCA	Philadelphia	PA	Renovate Site & Repair/Restore Historic Structures
FY13 SCIP	NCA	Beaufort	SC	Gravesite Expansion (Crypts & Columbarium)
FY12 SCIP	NCA	Florence	SC	Gravesite Exp & Develop Remaining Site
FY16 SCIP	NCA	Chattanooga	TN	Renovate Admin & Maintenance Buildings
FY13 SCIP	NCA	Mountain Home	TN	Gravesite Expansion and Cemetery Improvement
FY13 SCIP	NCA	Nashville	TN	Renovate Admin & Maintenance Buildings
FY14 SCIP	NCA	Dallas/Ft. Worth	TX	Gravesite Expansion Crypts and Columbarium
FY16 SCIP	NCA	Fort Bliss	TX	Repair Historic Perimeter Walls
FY15 SCIP	NCA	Ft. Sam Houston	TX	Gravesite Expansion and Cemetery Improvement
FY13 SCIP	NCA	Alexandria	VA	Renovate Historic Lodge
FY14 SCIP	NCA	Culpeper	VA	3,000 Pre-placed Crypts Conversion and Irrigation
FY13 SCIP OOC	NCA	Danville	VA	Convert Lodge to Columbarium
FY14 SCIP	NCA	Quantico	VA	Gravesite Expansion, New Columbarium, Renovate Old Administration Building
FY16 SCIP	NCA	Wood	WI	Irrigate Entire 50A Cemetery

Minor Prior Year Category	Admin	Station/Cemetery	ST	Project Name - Short Description
FY12 SCIP	NCA	West Virginia	WV	Replace Roads & Curbs and Install PPC
FY16 SCIP	NCA	West Virginia	WV	Construct Columbarium and Admin/PIC/Public Restrooms with Cortege Lane and Parking
FY15 SCIP	OIT	Hines	IL	Generator Parallel Controls, Storage Tank and Fuel System Replacement
FY16 SCIP	OIT	Hines	IL	Add 4 - 2.25 MW Generators
FY16 SCIP	OIT	Hines	IL	Data Center Electrical Upgrade
FY16 SCIP	OIT	Hines	IL	Replace 17-20 Ton CRAC Units
FY16 SCIP	OIT	Hines	IL	Resurface/Repair Parking Lots and Sidewalk
FY16 SCIP	OIT	Philadelphia	PA	Modify Chilled Water Primary Cooling Loop Piping
FY16 SCIP	OIT	Philadelphia	PA	Data Center Expansion Project
FY14 SCIP	OIT	Austin	TX	Expand Diesel Storage Capacity for Generators
FY14 SCIP	OIT	Austin	TX	Add New UPS System
FY14 SCIP	OIT	Austin	TX	Increase Electrical System Capacity
FY14 SCIP	OIT	Austin	TX	Hardening of Perimeter Security Fencing
FY14 SCIP	OIT	Austin	TX	New Data Center Monitoring System
FY14 SCIP	OIT	Austin	TX	New/Replacement CRAC Units for Chilled Water System, Room 134
FY14 SCIP	OIT	Austin	TX	Data Center Expansion Into Conditioned Warehouse
FY14 SCIP	OIT	Austin	TX	New PDU and RPP to Support Data Center Growth
FY14 SCIP	OIT	Austin	TX	Hardening of Roof Intrusion System
FY14 SCIP	OIT	Austin	TX	Strengthen Data Center Floor System and Secure the Computer Room Perimeter
FY16 SCIP	OIT	Austin	TX	Replace Wet Sprinkler System
FY16 SCIP	OIT	Austin	TX	Electrical Commissioning
FY14 SCIP	Staff	Washington	DC	Renovate VACO Fitness Center
FY13 SCIP	Staff	Hines	IL	Replace Fire Alarm and Fire Protection Systems
FY14 SCIP	Staff	Hines	IL	Replace CMOP Roof
FY15 SCIP	Staff	Hines	IL	Reconfigure SDC Loading Dock to Accommodate 53' Trailers
FY16 SCIP	Staff	Hines	IL	Replace Steam/Condensate Line
FY13 SCIP	Staff	Austin	TX	Hardening of Loading Dock Area
FY13 SCIP	Staff	Austin	TX	Expand Diesel Storage Capacity for Generators
FY13 SCIP	Staff	Austin	TX	Replace PITC Data Center Floor Mounted 20 Ton CRAC Units A/C
FY13 SCIP	Staff	Austin	TX	PITC Electrical Studies/Design/Build New EDG Distribution Plant
FY15 SCIP	Staff	Austin	TX	Resurface Parking Lots and Sidewalks
FY13 SCIP	VBA	Montgomery	AL	Correct Hurricane Assessment Items Identified at the Montgomery VARO
FY13 SCIP	VBA	Montgomery	AL	Replace Existing Roof at Montgomery VARO
FY14 SCIP	VBA	Montgomery	AL	Replace Carpet and Other Building Finishes
FY15 SCIP	VBA	Montgomery	AL	Correct Emergency Power, Grounding, and Size Limitations of Telcom Spaces
FY16 SCIP	VBA	Montgomery	AL	Renovate Part of Bldg 55 to House VRE Office
FY12 SCIP	VBA	Little Rock	AR	Replace HVAC
FY13 SCIP	VBA	Little Rock	AR	Replace Fan Coil System at Little Rock VARO
FY13 SCIP	VBA	Little Rock	AR	Correct Seismic and Other Structural Deficiencies at the Little Rock VARO
FY16 SCIP	VBA	Little Rock	AR	Replace Hydraulic Elevator

Minor Prior Year Category	Admin	Station/Cemetery	ST	Project Name - Short Description
FY14 SCIP OOC	VBA	Los Angeles	CA	Remove Asbestos
FY16 SCIP	VBA	Oakland	CA	Realign and Renovate Oakland RO to eRO Model
FY14 SCIP	VBA	San Diego	CA	Consolidate and Build Out Leased Space at the San Diego VARO
FY14 SCIP OOC	VBA	Denver	CO	Replace Chillers at Regional Office
FY15 SCIP OOC	VBA	Denver	CO	Renovate for Denver Compensation & Pension Training Center
FY16 SCIP	VBA	Denver	CO	Realign and Renovate Denver RO to eRO Model
FY16 SCIP	VBA	Orlando	FL	Renovate Lake Baldwin Space for Orlando VRE Office
FY12 SCIP	VBA	St Petersburg	FL	Repair Building Parapet and Gutters/Roof Deficiencies
FY13 SCIP	VBA	St Petersburg	FL	Correct Hurricane Assessment Items Identified at the St. Petersburg VARO
FY14 SCIP	VBA	St Petersburg	FL	Replace Ceiling Tiles
FY14 SCIP	VBA	St Petersburg	FL	Install Dual Feeder Electrical Service
FY15 SCIP	VBA	St Petersburg	FL	Realign and Renovate the St Petersburg VARO
FY16 SCIP	VBA	Honolulu	HI	Renovate and Realign First Floor of the Honolulu RO
FY15 SCIP	VBA	Wichita	KS	Renovate and Realign Wichita VARO
FY16 SCIP	VBA	Louisville	KY	Reconfigure After Removal of Files at Louisville RO
FY15 SCIP	VBA	Boston	MA	Realign and Renovate Boston VARO Federal Office Building Space
FY14 SCIP OOC	VBA	Baltimore	MD	Renovation and Realignment to eRO Model
FY14 SCIP OOC	VBA	Togus	ME	Renovate and Realign RO HVAC Issues
FY15 SCIP	VBA	Detroit	MI	Realign and Renovate Detroit VARO Federal Office Building Space
FY13 SCIP	VBA	St. Louis	MO	Relocate St. Louis VARO from GSA-Leased to Federal Office Building Space
FY12 SCIP	VBA	Jackson	MS	Realign Service Center
FY15 SCIP	VBA	Jackson	MS	Realign and Renovate the Jackson VARO
FY16 SCIP	VBA	Fort Harrison	MT	Renovate and Realign Ft Harrison RO to eRO Format
FY13 SCIP	VBA	Winston-Salem	NC	Consolidate and Renovate Winston-Salem VARO Federal Office Building Space
FY15 SCIP OOC	VBA	Winston-Salem	NC	Construct computer room infrastructure
FY14 SCIP OOC	VBA	Newark	NJ	Renovation and Realignment to eRO Model
FY15 SCIP	VBA	New York	NY	Realign and Renovate the New York VARO
FY13 SCIP	VBA	Cleveland	OH	Realign and Renovate Cleveland VARO Federal Office Building Space
FY13 SCIP	VBA	Muskogee	OK	Build Out Consolidated Muskogee VARO GSA-Leased Space
FY16 SCIP	VBA	Portland	OR	Reconfigure After File Removal at Portland RO
FY15 SCIP OOC	VBA	Philadelphia	PA	Renovate and Relocate Call Center
FY16 SCIP	VBA	Philadelphia	PA	Renovate and Realign 1st Floor of Philadelphia RO to eRO Model

Minor Prior Year Category	Admin	Station/Cemetery	ST	Project Name - Short Description
FY16 SCIP	VBA	Philadelphia	PA	Reconfigure After File Removal at Philadelphia RO
FY13 SCIP	VBA	Providence	RI	Build Out New GSA-Leased Space and Relocate Providence VARO
FY12 SCIP	VBA	Sioux Falls	SD	Replace HVAC
FY13 SCIP	VBA	Nashville	TN	Build Out New Nashville VARO GSA-Leased Space
FY15 SCIP	VBA	Waco	TX	Relocation of D1BC/ARC to Leased Space from Waco VARO
FY16 SCIP	VBA	Waco	TX	Realign and Renovate Waco RO to eRO Model
FY13 SCIP	VBA	Roanoke	VA	Realign and Renovate Floors 9,11, and 13 in the Roanoke VARO Federal Office Building Space
FY16 SCIP	VBA	Roanoke	VA	Renovate and Realign Roanoke RO to eRO Format

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Table H-4: VHA Non-recurring Maintenance Prior Year/Pre-SCIP Projects (Sorted by VISN by State by City)

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY12 SCIP	1	Newington	CT	Upgrade Bathroom for Handicap Access	1,200
FY14 SCIP	1	Newington	CT	Replace Boiler plant and Modernize heating Distribution system	9,760
FY16 SCIP	1	Newington	CT	Rekey and Modernize Security for the Entire Campus	5,203
FY12 SCIP	1	West Haven	CT	Correct Electrical Deficiencies, Phase 2	10,441
Pre-SCIP	1	West Haven	CT	Patient Centric Aesthetics-Main Street-Phase 1 Building 2	2,500
FY12 SCIP	1	West Haven	CT	Renovate In-Patient Unit, Phase 2	9,900
FY12 SCIP	1	West Haven	CT	Up-Grade Exterior Lighting	1,505
FY12 SCIP	1	West Haven	CT	Renovate Animal Research Building 2	2,503
FY14 SCIP	1	West Haven	CT	Replace Dietetics Heating Ventilating and Air Conditioning Systems Building 1	2,970
FY14 SCIP	1	West Haven	CT	Renovate Bathrooms for Handicap Accessibility in Buildings 4, 5, 6, 7, 8, 9, 11, 12, 14, 15, and 21	2,517
FY14 SCIP	1	West Haven	CT	Upgrade Primary Care Space First Floor Building 2	4,658
FY14 SCIP	1	West Haven	CT	Upgrade Patient Areas Buildings 1 and 2	2,577
FY15 SCIP	1	West Haven	CT	Replace and Upgrade Electrical Supervisory Control and Data Acquisition System	2,300
FY14 SCIP	1	West Haven	CT	Replace Research Laboratory Heating Ventilating and Air Conditioning Systems Buildings 3, 5 and 7	5,500
FY16 SCIP	1	West Haven	CT	Install Emergency Generator for Buildings 3, 4, 5, 27, and 34	1,815
FY16 SCIP	1	West Haven	CT	Rekey and Modernize Security for the Entire Campus	5,808
FY15 SCIP OOC	1	West Haven	CT	Prepare Site for CT Scanner Replacement	1,249
FY15 SCIP OOC	1	West Haven	CT	Replace West Haven Fuel Oil Tank	1,092
FY16 SCIP	1	West Haven	CT	Replace Electrical Load Center 1A	2,200
FY16 SCIP	1	West Haven	CT	Replace Electrical Load Center 2 and Load Center 5	2,237
FY12 SCIP	1	Bedford	MA	Replace Plumbing Service Lines	2,400
FY13 SCIP	1	Bedford	MA	Upgrade Fire Alarm Systems	1,600
FY13 SCIP	1	Bedford	MA	Upgrade Medical Gas Systems, Phase 1	1,209
FY14 SCIP	1	Bedford	MA	Upgrade Bathrooms	1,000
FY16 SCIP	1	Bedford	MA	Upgrade Emergency Electrical Systems	5,500
FY16 SCIP	1	Bedford	MA	Replace Secondary Distribution	2,000

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY15 SCIP	1	Bedford	MA	Construct Audiology Clinic	3,850
FY15 SCIP	1	Bedford	MA	Enhance Mental Health Domiciliary	6,600
FY15 SCIP	1	Bedford	MA	Realign Support Services for Patient Safety	2,000
FY15 SCIP	1	Bedford	MA	Relocate and Renovate Dental Clinic	3,000
FY16 SCIP	1	Bedford	MA	Renovate and Relocate Optometry Clinic	3,494
FY16 SCIP	1	Bedford	MA	Relocate and Renovate Rehab Medicine	2,648
FY16 SCIP	1	Bedford	MA	Upgrade Hot Water Systems for Legionella Control	6,150
FY16 SCIP	1	Bedford	MA	Replace Fire Sprinkler Deficiencies	2,000
FY16 SCIP	1	Bedford	MA	Building Automation Controls Upgrade	3,500
FY16 SCIP	1	Bedford	MA	Renovate Space for Geropsych Ward	2,860
FY16 SCIP	1	Boston	MA	Steam Piping Replacement Ph 3	3,850
FY16 SCIP	1	Boston	MA	Replace Damaged Doors and Upgrade Card Access Systems Phase 2	3,300
FY16 SCIP	1	Boston	MA	Upgrade Interior Finishes	4,000
FY12 SCIP	1	Boston (JP)	MA	Build Emergency Backup Water Supply at Jamaica Plain	1,650
FY12 SCIP	1	Boston (JP)	MA	Upgrade Elevators (Jamaica Plain)	1,100
FY12 SCIP	1	Boston (JP)	MA	Replace Fire Alarm, Phase 1 (Jamaica Plain)	2,000
FY13 SCIP	1	Boston (JP)	MA	Upgrade Electrical (JP), Phase 3	2,498
FY15 SCIP	1	Boston (JP)	MA	Upgrade HVAC, Ph 3 Building 1	6,600
FY13 SCIP	1	Boston (JP)	MA	Infrastructure Upgrade Towers Installation JP	9,900
FY14 SCIP	1	Boston (JP)	MA	Construct Central Chiller Plant, Phase 1	9,800
FY13 SCIP	1	Boston (JP)	MA	Replace Damaged Doors and Upgrade Card Access Systems JP	2,200
FY14 SCIP	1	Boston (JP)	MA	Upgrade Infrastructure Systems at Eye Clinic, Phase 2 Jamaica Plain	3,400
FY13 SCIP	1	Boston (JP)	MA	MF-II Boston MA FCA Upgrade Water distribution Ph 3 JP	2,388
FY13 SCIP	1	Boston (JP)	MA	Build Stair Towers (JP)	9,900
FY13 SCIP	1	Boston (JP)	MA	2013 MF-II Boston MA Replace Exterior Panels Phase 3	9,800
FY13 SCIP	1	Boston (JP)	MA	FCA Upgrade Elevators Ph. 2 JP	4,200
FY13 SCIP	1	Boston (JP)	MA	Repair Ambulatory Care Addition, Building 1	1,710
FY16 SCIP	1	Boston (JP)	MA	Replace Decaying Exterior Panels - JP	10,400
FY13 SCIP	1	Boston (JP)	MA	Renovate Space for Hemodialysis Clinic	2,000
FY15 SCIP	1	Boston (JP)	MA	Upgrade Building #1 Heating System Phase 4	4,510
FY15 SCIP	1	Boston (JP)	MA	Supply Process Distribution Service HVAC Corrections	3,850
FY16 SCIP	1	Boston (JP)	MA	Construct Central Chiller Plant Phase 2 Jamaica Plain	9,900

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	1	Boston (JP)	MA	IT infrastructure upgrades JP	2,200
FY12 SCIP	1	Boston (WR)	MA	Improve Chiller Plant Reliability	1,870
FY12 SCIP	1	Boston (WR)	MA	Upgrade Emergency Generator B3	2,750
FY12 SCIP	1	Boston (WR)	MA	Replace Fire Alarm, Phase 2	2,000
FY12 SCIP	1	Boston (WR)	MA	PET CT Scan Site Prep WR	2,750
FY14 SCIP	1	Boston (WR)	MA	Upgrade Electrical Systems Buildings 1, 2, and 3, Phase 2	4,840
FY14 SCIP	1	Boston (WR)	MA	Replace Fan Coils with Variable Air Volume System Building 3 West Roxbury	2,563
FY15 SCIP	1	Boston (WR)	MA	Upgrade Electrical Systems Ph 3 Bs 1, 2, 3	4,840
FY15 SCIP	1	Boston (WR)	MA	Upgrade HVAC, Ph 3 Buildings 1, 2, and 3	5,060
FY16 SCIP	1	Boston (WR)	MA	Replace Damaged Doors and Hardware/ Card Access Campus Wide West Roxbury	3,850
FY13 SCIP	1	Boston (WR)	MA	Building 5 Fire and Safety Improvements	2,400
FY14 SCIP	1	Boston (WR)	MA	Upgrade Operating Room Suite	3,080
FY15 SCIP	1	Boston (WR)	MA	Site Security Installation WR	6,200
FY15 SCIP	1	Boston (WR)	MA	Upgrade Plumbing Systems	2,420
FY15 SCIP	1	Boston (WR)	MA	EM Infrastructure Backup Water supply	1,650
FY12 SCIP	1	Brockton	MA	MH08 Mental Health Safety Improvements	3,067
FY12 SCIP	1	Brockton	MA	Renovate Ward for Patient Privacy	4,400
FY12 SCIP	1	Brockton	MA	Replace Damaged Doors and Upgrade Card Access System	2,200
FY12 SCIP	1	Brockton	MA	Bldg 60 Veterans Transition Housing BK	5,500
FY12 SCIP	1	Brockton	MA	Ward Renovation Patient Privacy BK	4,400
FY13 SCIP	1	Brockton	MA	Install Site Security	8,500
FY13 SCIP	1	Brockton	MA	FCA HVAC Upgrade Ph 3 BK	8,200
FY16 SCIP	1	Brockton	MA	Upgrade Electrical Systems Campus-Wide, Phase 2	4,125
FY14 SCIP	1	Brockton	MA	Mental Health Safety - Infrastructure Improvements, Phase 4	2,700
FY13 SCIP	1	Brockton	MA	FCA Site Improvements Ph 3	4,200
FY15 SCIP	1	Brockton	MA	Upgrade VISN 1 Laundry HVAC and Envelope Systems Bldg. 45	9,900
FY13 SCIP	1	Brockton	MA	Upgrade Essential Electrical System	2,842
FY13 SCIP	1	Brockton	MA	Patient Safety Phase 2	1,900
FY13 SCIP	1	Brockton	MA	Replaced Damaged Doors and Upgrade Card Access Systems Phase 2	2,200
FY13 SCIP	1	Brockton	MA	Install Sprinkler System	2,000
FY15 SCIP	1	Brockton	MA	Improve Fire and Safety Systems Building 1	2,860
FY16 SCIP	1	Brockton	MA	Upgrade Patient Access Way Finishes and Security Deficiencies Connecting Corridor	4,290

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY13 SCIP	1	Brockton	MA	FCA Upgrade Elevators	4,900
FY16 SCIP	1	Brockton	MA	Upgrade Heating System, Buildings 3, 5, and 7, Phase 2	4,180
FY16 SCIP	1	Brockton	MA	Improve Site Parking Roadway and Drainage Systems, Phase 2	3,410
FY16 SCIP	1	Brockton	MA	Upgrade Patient Access Way Mechanical and Electrical Systems, Connecting Corridor	4,290
FY14 SCIP	1	Brockton	MA	Renovate Community Living Center Building 4	3,000
FY16 SCIP	1	Brockton	MA	Improve Roadway Systems and Parking Lots, Phase 4	4,510
FY12 SCIP	1	Brockton	MA	Correct Deficiencies in Research Buildings 44 and 46	2,216
FY13 SCIP	1	Northampton	MA	Rehabilitate Masonry, Building 1 and 25	1,185
FY14 SCIP	1	Northampton	MA	Renovate Mechanical Systems Building 1	11,160
FY12 SCIP	1	Togus	ME	Relocate Mental Health to Building 206	2,282
FY15 SCIP	1	Togus	ME	Upgrade Electrical Distribution System	4,606
FY13 SCIP	1	Togus	ME	Endoscopy Clinic Renovation	1,800
FY16 SCIP	1	Togus	ME	Complete Maintenance and Repair of Building Systems	3,500
FY12 SCIP	1	Manchester	NH	Replace Boiler Plant and Emergency Generators	4,726
FY12 SCIP	1	Manchester	NH	Upgrade Heating, Ventilation, and Air Conditioning	3,424
FY13 SCIP	1	Manchester	NH	Women's Clinic Upgrades	1,900
FY16 SCIP	1	Manchester	NH	Upgrade Communications Closets Campus-wide	3,472
FY15 SCIP	1	Manchester	NH	Replace Campus Switchgear	3,026
FY16 SCIP	1	Manchester	NH	Replace Aboveground Storage Tanks	1,280
FY15 SCIP	1	Manchester	NH	Upgrade Building 1 Entrance	1,676
FY13 SCIP	1	Providence	RI	Replace Windows Campus Wide	2,698
FY14 SCIP	1	Providence	RI	Construct Emergency Egress Stairways Building 1	9,976
FY14 SCIP	1	Providence	RI	Convert Surgical Suite Heating Ventilation and Air Conditioning to Recirculating System	1,400
FY13 SCIP	1	Providence	RI	Renovate Lobbies and Corridors	1,790
FY13 SCIP	1	Providence	RI	Renovate Mental Health Outpatient Clinic Wing 3B	4,300
FY14 SCIP	1	Providence	RI	Perimeter Security Upgrade	3,850
FY14 SCIP	1	Providence	RI	FCA Pavement Repairs	2,600
FY13 SCIP	1	Providence	RI	Renovate Warehouse Building 8	1,750
FY13 SCIP	1	Providence	RI	Renovate Space for Relocation of Inpatient Pharmacy	2,237
FY14 SCIP	1	Providence	RI	Replace Existing Emergency Generators for Main Hospital	2,200
FY13 SCIP	1	Providence	RI	Renovate Ambulatory Care Entrance	2,243

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY13 SCIP	1	Providence	RI	Renovate Wing 5A for Improved Clinic Space	4,448
FY16 SCIP	1	Providence	RI	Replace Existing Underground Water Distribution Piping Campus-wide	3,000
FY14 SCIP	1	Providence	RI	Repair Steam System Campus Wide, Phase 3	2,500
FY14 SCIP	1	Providence	RI	Upgrade Security Systems	1,240
FY14 SCIP	1	Providence	RI	Fit Out Building 6 Second Floor for Staff Space	1,250
FY16 SCIP	1	Providence	RI	Install Legionella Remediation System	1,000
FY15 SCIP	1	Providence	RI	Renovate Wing 2C & 3C for Dentistry	9,210
FY12 SCIP	1	White River Junction	VT	Renovate Clinical Laboratory	3,122
FY13 SCIP	1	White River Junction	VT	FCA - Replace Central Boilers	1,900
FY14 SCIP	1	White River Junction	VT	Replace Main Hospital Air Handling Equipment (Upgrade B31 HVAC Phase 3)	4,000
FY15 SCIP	1	White River Junction	VT	Repair and Upgrade Building 1 Heating, Ventilation, and Air Conditioning (Phase II)	2,998
FY15 SCIP	1	White River Junction	VT	Sewer Line Replacement	1,815
FY12 SCIP	2	Albany	NY	Retrofit for Angiography Equipment	4,180
FY12 SCIP	2	Albany	NY	Renovate Ward	4,405
FY13 SCIP	2	Albany	NY	Renovate Main Kitchen	3,445
FY14 SCIP	2	Albany	NY	Replace Two Centrifugal Chillers	2,500
FY13 SCIP	2	Albany	NY	Renovate Sterile Processing Distribution	7,590
FY14 SCIP	2	Albany	NY	Construct Station Emergency Access	1,599
FY14 SCIP	2	Albany	NY	Replace Elevator Service Building 26	1,500
FY16 SCIP	2	Albany	NY	Renovate Ward, Phase 2	5,833
Pre-SCIP	2	Albany	NY	Consolidate Labs 3B	5,600
FY13 SCIP	2	Albany	NY	Upgrade Electrical Systems, Wings B and C	1,200
FY13 SCIP	2	Albany	NY	Upgrade Electrical System Wings A and D	3,575
FY15 SCIP	2	Albany	NY	Radiology Master Plan	3,740
FY16 SCIP	2	Batavia	NY	Replace Roofs	2,950
FY14 SCIP	2	Batavia	NY	Repair Facility Steam Tunnel	1,350
FY16 SCIP	2	Batavia	NY	Replace Fire Alarm System	3,150
FY15 SCIP	2	Batavia	NY	Batavia Emergency Generator Upgrades	2,800
FY12 SCIP	2	Bath	NY	Renovate Building 34	2,681
FY14 SCIP	2	Bath	NY	Renovate Community Living Center Building 78	9,754
FY16 SCIP	2	Bath	NY	Replace Roof/Renovate Wood Molding, B76	1,225
FY12 SCIP	2	Buffalo	NY	Renovate Ward 9C	7,678
FY14 SCIP	2	Buffalo	NY	Expand Emergency Power	2,197
FY15 SCIP	2	Buffalo	NY	Renovate Womens Primary Care	3,470

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY13 SCIP	2	Buffalo	NY	Renovate 9th floor patient Ward 2	4,839
FY14 SCIP	2	Buffalo	NY	Update Perimeter Security Building 20	1,300
FY15 SCIP	2	Buffalo	NY	Renovate 8th Floor Patient Ward	4,920
FY16 SCIP	2	Buffalo	NY	Renovate Dietary Walk In Coolers & Freezers	1,320
FY16 SCIP	2	Buffalo	NY	Replace Switch Gear, Bldgs. 11 & 18	3,300
FY16 SCIP	2	Buffalo	NY	Upgrade Facility Electrical Distribution Panels	1,100
FY16 SCIP	2	Buffalo	NY	Replace High Pressure Water Risers, Bldg #1	1,600
FY12 SCIP	2	Syracuse	NY	Renovate 7 West for Patient Ward	2,986
FY16 SCIP	2	Syracuse	NY	Upgrade Secondary Switchgear	7,800
FY15 SCIP	2	Syracuse	NY	Renovate 6th Floor South Wing for Patient Ward	4,449
FY15 SCIP OOC	2	Syracuse	NY	Renovate Audiology Clinic	1,593
FY15 SCIP OOC	2	Syracuse	NY	Renovate 4B For CLC/Hospice	4,735
Pre-SCIP	3	Northport	MA	Facility Fire Protection Project I	1,540
FY13 SCIP	3	East Orange	NJ	Replace Site lighting	1,650
FY15 SCIP OOC	3	East Orange	NJ	Improve HVAC / Plumbing	4,000
FY13 SCIP	3	East Orange	NJ	Replace Absorption chiller	2,100
FY15 SCIP	3	East Orange	NJ	Spinal Cord	2,200
FY15 SCIP OOC	3	East Orange	NJ	Electrical dist., generators and Lighting	3,300
FY15 SCIP OOC	3	East Orange	NJ	Renovate Radiology	3,300
Pre-SCIP	3	Lyons	NJ	Upgrade Building 7 - 60 Bed CLC	2,048
FY15 SCIP OOC	3	Lyons	NJ	Repl. Plumbing & Bathrooms, B 1, 2, 10, 11 & 53	1,500
FY13 SCIP	3	Lyons	NJ	Historic Renovation, Building. I	3,500
FY13 SCIP	3	Lyons	NJ	REPLACE SITE DATA & PHONE LINES	1,650
FY16 SCIP	3	Lyons	NJ	Correct FCA F Rated Deficiencies, B1	3,300
FY16 SCIP	3	Lyons	NJ	Correct FCA F Rated Deficiencies, B7	2,860
FY14 SCIP	3	Bronx	NY	Renovate Primary Care	4,160
FY14 SCIP	3	Bronx	NY	Renovate Sterile Processing and Distribution	2,500
FY14 SCIP	3	Bronx	NY	Renovate for New Learning Center	2,900
FY14 SCIP	3	Bronx	NY	Replace Air Handler Units 34, 35, 36 and 40, Phase 2	3,150
FY12 SCIP	3	Bronx	NY	Replace Air Handler Units Ph 3 (for GG, 2B, 2C, and 2G)	2,738
FY14 SCIP	3	Bronx	NY	Renovate for Networks Acquisition and Logistics, and Fiscal Service	3,250
FY16 SCIP	3	Bronx	NY	Replace/Install Parking/Street Lights, Phase 3	2,950
FY15 SCIP OOC	3	Bronx	NY	SCI Renovation	8,500
FY15 SCIP	3	Bronx	NY	Renovate 6C for Mental Health	2,500

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY14 SCIP	3	Bronx	NY	Replace/Install Parking Lot/Street Lights Ph 2	2,890
FY13 SCIP	3	Brooklyn	NY	Replace Fire Alarm System	2,700
FY12 SCIP	3	Brooklyn	NY	Renovate Patient Wards	7,201
FY12 SCIP	3	Brooklyn	NY	Correct Infection Control Deficiencies	2,722
FY13 SCIP	3	Brooklyn	NY	Renovate Women's Health Clinic	2,700
FY15 SCIP	3	Brooklyn	NY	Repair Accessibility Deficiencies	8,470
FY13 SCIP	3	Brooklyn	NY	Correct Facility Envelope Structural and Seismic Deficiencies	9,625
FY16 SCIP	3	Brooklyn	NY	Upgrade Architectural Finishes	8,800
FY13 SCIP	3	Brooklyn	NY	Upgrade Fire Alarm System Phase 1	2,000
FY13 SCIP	3	Brooklyn	NY	Replace Induction Units/Controls	2,800
FY13 SCIP	3	Brooklyn	NY	Upgrade Isolation Room Air Conditioning & Testing/Balancing	2,000
FY15 SCIP	3	Brooklyn	NY	Replace 250kW Penske Generator	1,210
FY15 SCIP	3	Brooklyn	NY	Upgrade Life Safety/Critical Branch Electrical Distribution	7,260
FY15 SCIP	3	Brooklyn	NY	Relocate MRI to Building 1	5,830
FY13 SCIP	3	Brooklyn	NY	Replace HVAC Controls Phase 3	2,500
FY13 SCIP	3	Brooklyn	NY	Upgrade Main Electrical Switchgear	4,000
FY13 SCIP	3	Brooklyn	NY	Upgrade IT 3rd floor Server Room	2,702
FY13 SCIP	3	Brooklyn	NY	Correct Inpatient Pharmacy Safety Deficiencies	2,800
FY13 SCIP	3	Brooklyn	NY	Correct Eye Clinic Functional Deficiencies	2,800
FY15 SCIP	3	Brooklyn	NY	Install Secondary Main Water Supply Line	1,540
FY13 SCIP	3	Brooklyn	NY	Replace Fire Alarm System	2,700
FY13 SCIP	3	Brooklyn	NY	Renovate Ward C1	2,100
FY13 SCIP	3	Brooklyn	NY	Upgrade Primary Distribution and Emergency Generation	3,800
FY15 SCIP OOC	3	Brooklyn	NY	Laundry Mechanical Room Upgrade (SA)	2,100
FY15 SCIP OOC	3	Castle Point	NY	Replace Roof on Building 30 and Tuckpoint and Seal Attic and Parapet	1,635
FY14 SCIP	3	Castle Point	NY	Replace Building 15H Emergency Generator	1,710
FY14 SCIP	3	Castle Point	NY	Replace Laboratory and Mortuary Heating and Air Conditioning Unit Building 15E	1,154
FY13 SCIP	3	Castle Point	NY	Upgrade Raw Water Filtration System at Castle Point	1,000
FY15 SCIP	3	Castle Point	NY	Replace Building 15E Air Handling Unit	2,200
FY16 SCIP	3	Castle Point	NY	Correct aging equipment renovate Sewage Treatment Plant	1,480
Pre-SCIP	3	Montrose	NY	Replace Steam Lines Phase 3	2,550
FY14 SCIP	3	Montrose	NY	Install Elevator Building 29	1,800
FY14 SCIP	3	Montrose	NY	Install Fire Protection Systems in Building 29	1,900

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY13 SCIP	3	Montrose	NY	Replace aged steam distribution equipment for buildings 3, 4, and 12	3,795
FY15 SCIP	3	Montrose	NY	Replace failing and unsafe main electrical switch gear for Montrose, NY campus	3,125
FY14 SCIP	3	Montrose	NY	Abate Asbestos Buildings 8, 9, 10, 11, and 25	5,450
FY15 SCIP	3	Montrose	NY	Demolish Unused Buildings 8, 9, 10, 11, and 25	9,730
FY14 SCIP	3	Montrose	NY	Renovate Dental and Optometry Space	6,300
FY14 SCIP	3	Montrose	NY	Improve Accessibility in Dining Room Building 5	3,250
FY13 SCIP	3	Montrose	NY	Correct structural deficiencies in pool roof	4,834
FY16 SCIP	3	Montrose	NY	Correct Emergency Power Deficiencies, Buildings 13 and 15	1,135
FY15 SCIP	3	Montrose	NY	Repair/Replace Buildings Gutter and Down Spouts	3,250
FY16 SCIP	3	Montrose	NY	Correct Deficiencies with SPS Area in Building 7 FDR	1,045
Pre-SCIP	3	New York	NY	Phase IV HVAC Replacement	2,375
FY14 SCIP	3	New York	NY	Upgrade Dental Lab	1,104
FY16 SCIP	3	New York	NY	Replace HVAC / Operating Room AHU	6,900
FY14 SCIP	3	New York	NY	Replace Nurse Call System	3,750
FY13 SCIP	3	New York	NY	Renovate 4 North ward/ Ambulatory Surgery	5,500
FY14 SCIP	3	New York	NY	Replace Roofs -Outpatient Clinic	4,250
FY14 SCIP	3	New York	NY	Repair Exterior Façade and Brick Cleaning	3,747
FY15 SCIP	3	New York	NY	Renovate Research Area/Animal Lab	4,100
FY14 SCIP	3	New York	NY	Perform Structural Repairs for Main Hospital	2,250
FY16 SCIP	3	Northport	NY	Upgrade Emergency Generators, Phase 1	6,930
FY13 SCIP	3	Northport	NY	Renovate Post Traumatic Stress Disorder Residence	7,403
FY16 SCIP	3	Northport	NY	Refurbish and Modernize Service Elevators	1,430
FY13 SCIP	3	Northport	NY	Renovate Building 12 B and Telephone Equipment Area	5,940
FY15 SCIP	3	Northport	NY	Renovate Animal Research	9,932
FY15 SCIP OOC	3	Northport	NY	Reducing Energy Consumption through Combined Heat and Power	8,000
FY16 SCIP	3	St Albans	NY	Renovate Prosthetics Department(SA)	1,980
FY12 SCIP	3	St. Albans	NY	Replace Emergency Generators	1,925
FY13 SCIP	3	St. Albans	NY	Laundry Heat Recovery	1,975
FY13 SCIP	3	St. Albans	NY	Repair Sidewalks, Parking Lots, Road	6,500
FY13 SCIP	3	St. Albans	NY	Renovate Rehab Medicine	2,500
FY16 SCIP	3	St. Albans	NY	Repair Underground Condensate Steam Pipe Leak	1,100

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY15 SCIP	3	St. Albans	NY	Renovate C3 & D3 Ward	4,620
FY15 SCIP	3	St. Albans	NY	Consolidate OPC Primary Care/PACT Realignment	1,430
FY15 SCIP	3	St. Albans	NY	Renovate Outpatient Pharmacy	1,040
FY15 SCIP	3	St. Albans	NY	Replace High Voltage Switchgear	1,045
Pre-SCIP	4	Wilmington	DE	Renovate NFS (Nutrition & Food Services) Kitchen	5,860
FY12 SCIP	4	Wilmington	DE	Renovate 5 West	6,543
FY12 SCIP	4	Wilmington	DE	Renovate 8 West	6,050
FY14 SCIP	4	Wilmington	DE	Renovate Community Living Center for Hospice and Palliative Care	8,763
FY13 SCIP	4	Wilmington	DE	Renovate 8 East	4,680
FY13 SCIP	4	Wilmington	DE	Evaluate and Correct HVAC deficiencies for Sterile Processing storage areas and IT closets	1,670
FY14 SCIP	4	Wilmington	DE	Replace Building 6 Heating, Ventilation, Air Conditioning	1,100
FY14 SCIP	4	Wilmington	DE	Study and Correct Domestic Water Storage	5,540
FY13 SCIP	4	Wilmington	DE	Renovate 6 West	5,956
FY14 SCIP	4	Wilmington	DE	Replace Stormwater Infrastructure	2,200
FY14 SCIP	4	Wilmington	DE	Renovate 6 East for Specialty Clinics	6,600
FY16 SCIP	4	Wilmington	DE	Convert the Special Procedures Room to an Operatory	4,400
FY16 SCIP	4	Wilmington	DE	Replace Building 15 Elevator P9, Building 15 generator, and Building 7 Hydraulic Dock Lift	1,430
FY14 SCIP	4	Altoona	PA	Renovate Building 7	1,650
FY13 SCIP	4	Altoona	PA	Correct Retro-Commissioning Discrepancies	1,000
FY13 SCIP	4	Altoona	PA	Renovate Boiler Plant/Life Extension Study	1,100
FY13 SCIP	4	Altoona	PA	Replace walkways and concrete pads	1,000
FY14 SCIP	4	Altoona	PA	Tuck-point Buildings, Phase 1	3,300
FY12 SCIP	4	Butler	PA	Replace Standpipe Valves/PIV Valves	1,073
Pre-SCIP	4	Butler	PA	Correct Electrical Deficiencies	4,403
FY14 SCIP	4	Butler	PA	Replace Sanitary Lines	1,650
FY15 SCIP	4	Butler	PA	Renovate Buildings 6	1,925
FY13 SCIP	4	Coatesville	PA	Repair Structural Tunnel Joints	1,050
FY14 SCIP	4	Coatesville	PA	Improve Boiler Plant/Steam System	1,100
FY13 SCIP	4	Coatesville	PA	Replace Elevators Building 9	1,650
FY14 SCIP	4	Coatesville	PA	Renovate Building 9, B-Floor for Administrative Space	3,630
FY13 SCIP	4	Coatesville	PA	Replace Elevator Building 59	1,000
FY14 SCIP	4	Coatesville	PA	Replace 10 Campus Elevators	6,050
FY15 SCIP	4	Coatesville	PA	Replace Steam & Condensate Mains - Oval 2 & Outlying Branches	3,000
FY12 SCIP	4	Erie	PA	Renovate 3rd Floor	2,320
FY13 SCIP	4	Erie	PA	Improve Traffic Flow/Accessibility	2,500
FY13 SCIP	4	Erie	PA	Renovate Fourth Floor	4,500

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FY13 SCIP	4	Erie	PA	Replace Boiler Plant	6,000
FY15 SCIP	4	Erie	PA	Emergency Power Generation	1,765
FY15 SCIP	4	Erie	PA	Replace Elevators	1,815
FY15 SCIP	4	Erie	PA	Upgrade SPS Area	2,210
FY15 SCIP	4	Erie	PA	Water Tank and Pumps Redesign	1,650
FY15 SCIP	4	Erie	PA	New Central Chiller Plant	9,680
FY14 SCIP	4	Erie	PA	Renovate RF Room Radiology	1,650
FY12 SCIP	4	Lebanon	PA	Correct Facade Issues	9,000
Pre-SCIP	4	Lebanon	PA	CT/Rad Room for Emergency Department	2,314
FY14 SCIP	4	Lebanon	PA	Renovate Oncology	4,600
FY15 SCIP	4	Lebanon	PA	Renovate Primary Care/Specialty Clinic Building 17	1,950
FY14 SCIP	4	Lebanon	PA	Improve Wayfinding and Signage	1,650
FY13 SCIP OOC	4	Lebanon	PA	Replace Elevator Door and Motors	2,180
FY14 SCIP	4	Lebanon	PA	Construct New Central Utility Plant	9,900
FY15 SCIP	4	Lebanon	PA	Demolish Buildings 4, 5, 25, 26, 27, 28	3,300
FY15 SCIP	4	Lebanon	PA	Renovate for MOVE! program	3,300
FY15 SCIP	4	Lebanon	PA	Window Replacement Phase 1	2,100
FY15 SCIP	4	Lebanon	PA	Facade corrections Phase 2	3,850
FY15 SCIP	4	Lebanon	PA	Renovate 1-4C for Patient Activity Area	2,068
FY15 SCIP	4	Lebanon	PA	Roofing / Building Insulation Replacement	2,100
Pre-SCIP	4	Philadelphia	PA	Correct Building Facade Deficiencies	2,862
Pre-SCIP	4	Philadelphia	PA	Upgrade Patient Areas Unit C	3,175
FY12 SCIP	4	Philadelphia	PA	Rekey Medical Center	2,200
FY13 SCIP	4	Philadelphia	PA	Install Heating, Ventilation, Air Conditioning (HVAC) 8/9 East	4,169
FY14 SCIP	4	Philadelphia	PA	Upgrade Operating Room Suite	9,900
FY14 SCIP	4	Philadelphia	PA	Upgrade Catheterization Laboratory	2,200
FY13 SCIP	4	Philadelphia	PA	Renovate Primary Care Clinic - Patient Aligned Care Team (PACT)	1,947
FY13 SCIP	4	Philadelphia	PA	Upgrade Heating, Ventilation Air Conditioning in File room	1,900
FY14 SCIP	4	Philadelphia	PA	Relocate and Expand Same Day Surgical Suite/Recovery Room/Surgical Administration	6,600
FY15 SCIP	4	Philadelphia	PA	SPEC/CT	1,500
Pre-SCIP	4	Pittsburgh	PA	Renovate Bldg 51 (3B)	2,450
FY13 SCIP	4	Pittsburgh	PA	Renovate Research Building - Wet Labs	6,000
FY13 SCIP	4	Pittsburgh	PA	Expand Operating Rooms at University Drive Division	8,000
FY14 SCIP	4	Pittsburgh	PA	Upgrade Normal and Emergency Power Branch Distribution Systems	3,300
FY15 SCIP	4	Pittsburgh	PA	Install Wayfinding Signage at UD and HZ Campuses	5,500

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY14 SCIP	4	Pittsburgh	PA	Upgrade Direct Digital Controls (DDC) System at HZ	3,300
FY13 SCIP	4	Pittsburgh	PA	Renovate Building 51 - Ground Floor Kitchen	1,550
FY13 SCIP	4	Pittsburgh	PA	Upgrade Building Insulation in Building 50 at Heinz Division	3,009
FY14 SCIP	4	Pittsburgh	PA	HD, Demolition	17,350
FY14 SCIP	4	Wilkes-Barre	PA	Renovate Wound Care Clinic	5,720
FY14 SCIP	4	Wilkes-Barre	PA	Renovate Building 5 for Administration	1,300
FY13 SCIP	4	Wilkes-Barre	PA	Construct New Boiler Plant	8,000
FY13 SCIP	4	Wilkes-Barre	PA	Upgrade Compensation and Pension and Agent Cashier	3,190
FY13 SCIP	4	Wilkes-Barre	PA	Renovate 8 East for Nursing Administration	3,800
FY14 SCIP	4	Wilkes-Barre	PA	Renovate First Floor West - Women Veterans Clinic	3,190
FY14 SCIP	4	Wilkes-Barre	PA	Renovate 3 North Laboratory	4,840
FY14 SCIP	4	Wilkes-Barre	PA	Renovate 4 West Gastrointestinal Lab	2,640
FY14 SCIP	4	Wilkes-Barre	PA	Upgrade Elevators 7 and 8	1,650
FY14 SCIP	4	Wilkes-Barre	PA	Replace Steam Pressure Stations Building 1	1,980
FY15 SCIP	4	Wilkes-Barre	PA	Renovate 5th floor for Inpatient	8,500
FY15 SCIP	4	Wilkes-Barre	PA	Renovate Building 3 for SARRTP	1,600
FY15 SCIP	4	Wilkes-Barre	PA	Renovate 2 West- Rehabilitation	6,900
FY15 SCIP	4	Wilkes-Barre	PA	Plumbing Upgrade, Phase 2	4,400
FY15 SCIP	4	Wilkes-Barre	PA	Construct New Chiller Plant	5,500
FY15 SCIP	4	Wilkes-Barre	PA	Improve Wayfinding and Signage	1,650
FY15 SCIP	4	Wilkes-Barre	PA	Upgrade Exterior Facade and Entrance	6,800
FY12 SCIP	4	Clarksburg	WV	Fire Alarm System Replacement Phase 2	3,300
FY12 SCIP	4	Clarksburg	WV	Renovate and Increase Mental Health Area 4A	6,600
Pre-SCIP	4	Clarksburg	WV	Elevator Replacement Building 1 and Clinical Addition	2,751
Pre-SCIP	4	Clarksburg	WV	Steam and Chilled Water Piping Replacement	1,467
FY14 SCIP	4	Clarksburg	WV	Replace Boiler Three	1,650
FY14 SCIP	4	Clarksburg	WV	Relocate and Modernize Community Living Center	8,800
FY14 SCIP	4	Clarksburg	WV	Develop Interior Finishes Building 1	1,100
FY12 SCIP	5	Washington	DC	Radiology Expansion Phase-II	2,750
FY15 SCIP OOC	5	Washington	DC	Surface Parking Garage	1,300
FY14 SCIP	5	Washington	DC	Replace Air Handling Units in Mechanical Room #3	5,350
FY16 SCIP	5	Washington	DC	Upgrade Sprinkler System for Building #6	2,462
FY14 SCIP	5	Washington	DC	Improve Hallway Finishes - 1B Main Hospital and 1E Primary Care	3,000

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	5	Washington	DC	Upgrade Primary Electrical Switchgear and Distribution	3,300
FY15 SCIP OOC	5	Washington	DC	Relocate Police Operations to Basement - Main Hospital	1,318
FY14 SCIP	5	Washington	DC	Renovate Public Restrooms, Phase 2	3,000
FY14 SCIP	5	Washington	DC	Renovate Research Lab, Phase 3	2,640
FY16 SCIP	5	Washington	DC	Replace and Upgrade Outside Distribution for Site Storm and Sanitary Sewer System	3,700
FY16 SCIP	5	Washington	DC	Upgrade Chiller Plant and Cooling Tower	8,800
FY15 SCIP OOC	5	Washington	DC	Power Upgrade Building #6	1,610
FY16 SCIP	5	Washington	DC	Renovate and Expand Sterile Processing Services	8,900
FY16 SCIP	5	Washington	DC	Correct Electrical System Deficiencies	2,778
FY13 SCIP	5	Baltimore	MD	Convert Semi Private Beds to Private 3A	3,000
FY13 SCIP	5	Baltimore	MD	Expand Eye Clinic/ Backfill Prosthetics	2,200
FY14 SCIP	5	Baltimore	MD	Improve Sterile Processing and Distribution/Kitchen Efficiency/Upgrade Building Controls and Lighting	8,815
FY13 SCIP	5	Baltimore	MD	Renovate and Repair Public and Staff Restroom	1,100
FY13 SCIP	5	Baltimore	MD	Renovate Radiation Therapy - Linear Accelerator	7,780
FY15 SCIP	5	Baltimore	MD	Upgrade and Renovate OR Suite	6,710
FY14 SCIP	5	Baltimore	MD	Renovate/Backfill Oncology 2C and Build Out 3D Sleep Lab and MSO	6,270
FY16 SCIP	5	Baltimore	MD	Convert 6A Semi-Private Mental Health Beds to Private	8,290
FY15 SCIP OOC	5	Baltimore	MD	7 th Floor Roof project	1,900
FY14 SCIP	5	Baltimore	MD	Expand Canteen, Upgrade Building Automation System, and Improve Site and Building Utility Systems	9,900
FY14 SCIP	5	Perry Point	MD	Upgrade Raw Water Pumps/Improve Water Filter Plant/Shoreline Repairs	6,050
FY14 SCIP	5	Perry Point	MD	Convert Bldg 364B for Residential Rehabilitation Treatment Program (RRTP)	8,470
FY16 SCIP	5	Perry Point	MD	Upgrade Fire Alarm System Campus Wide Phase 1 Patient Buildings	7,415
FY16 SCIP	5	Perry Point	MD	Upgrade Medical Gas Systems	1,912
FY16 SCIP	5	Perry Point	MD	Replace Boiler #2	1,484
FY16 SCIP	5	Perry Point	MD	Upgrade Steam Distribution and Mechanical Rooms	7,920
FY16 SCIP	5	Perry Point	MD	Replace Nurse Call System	2,090

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY14 SCIP	5	Martinsburg	WV	Correct Fire Alarm Deficiencies in Outbuildings	2,585
FY13 SCIP	5	Martinsburg	WV	Install New Emergency Generators	6,050
FY14 SCIP	5	Martinsburg	WV	Replace Air Handling Unit Building 500	4,535
FY14 SCIP	5	Martinsburg	WV	Repair Steam Piping for 200 Row	1,100
FY16 SCIP	5	Martinsburg	WV	Renovate Building 207A for Domiciliary Support Space	1,600
FY15 SCIP OOO	5	Martinsburg	WV	Renovate 2D for GI Clinic Expansion	2,000
FY15 SCIP	5	Martinsburg	WV	Renovate Water Treatment Plant	6,000
FY15 SCIP	5	Martinsburg	WV	Upgrade Interstitial HVAC	2,750
FY15 SCIP OOO	5	Martinsburg	WV	Renovate Outbuilding 305 for Fiscal	1,500
FY15 SCIP OOO	5	Martinsburg	WV	SPS/SPD Modifications, Ph 1	1,218
FY15 SCIP OOO	5	Martinsburg	WV	Hybrid OR Site Prep, Phase 2	1,300
FY15 SCIP OOO	5	Martinsburg	WV	Site Preparation for New IR Equipment, Room 1D-110, Bldg 500	1,265
FY15 SCIP OOO	5	Martinsburg	WV	Renovate 3C BLDG 500 for Surgery Beds	1,200
FY12 SCIP	6	Asheville	NC	Build Additional Water Tower	1,100
FY14 SCIP	6	Asheville	NC	Rehabilitate Building 9 for Mental Health Center	9,244
FY14 SCIP	6	Asheville	NC	Renovate Ward 4-East for Inpatient Care	3,600
FY13 SCIP	6	Asheville	NC	Renovate Ward 5-East	4,142
FY16 SCIP	6	Asheville	NC	Renovate Ward 4 South for Inpatient Mental Health	4,327
FY14 SCIP	6	Durham	NC	Correct Power System Deficiencies	4,350
FY13 SCIP	6	Durham	NC	Correct Façade Deficiencies Bldg #1	1,700
FY14 SCIP	6	Durham	NC	Replace Air Handling Units in Buildings 1 and 23	2,750
FY13 SCIP	6	Durham	NC	Renovate Building #6 for Research and Ancillary Support	1,750
FY15 SCIP OOO	6	Durham	NC	Renovate 8th Floor B-Wing in Building 1	1,600
FY15 SCIP OOO	6	Durham	NC	Correct Data Center Infrastructure	1,500
Pre-SCIP	6	Durham	NC	Replace Generator in Boiler Plant	2,941
FY14 SCIP	6	Durham	NC	Upgrade Energy Management Control and Air Terminal Units Bldg 1	2,200
FY14 SCIP	6	Fayetteville	NC	Replace Air Handling Units in A-wing Basement	2,500
FY13 SCIP	6	Fayetteville	NC	Correct Police and Security Deficiencies	1,980
FY16 SCIP	6	Fayetteville	NC	Renovate 3C for Intensive Care Unit and Inpatient Dialysis	5,185
Pre-SCIP	6	Fayetteville	NC	Replace AHU-D Wing	2,256
FY13 SCIP	6	Fayetteville	NC	Renovate/Expand Surgical suite	8,420

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY13 SCIP	6	Fayetteville	NC	Renovate 2nd Floor for a 25 Bed Medical/Surgical nursing Unit	8,588
FY15 SCIP	6	Fayetteville	NC	Correct Water Infiltration Issues Building 1 and 3	4,800
FY14 SCIP	6	Fayetteville	NC	Replace Windows Building 1	2,400
FY13 SCIP	6	Fayetteville	NC	Create a Pulmonary Area with Sleep Labs	1,906
FY13 SCIP	6	Fayetteville	NC	Main Medical Facility Door Replacement	3,430
FY13 SCIP	6	Fayetteville	NC	Renovate Lab, Radiology and Pharmacy High Traffic Areas	3,520
FY13 SCIP	6	Fayetteville	NC	Replace Air Handlings Units for Lab, Radiology and Pharmacy	2,200
FY13 SCIP	6	Salisbury	NC	Renovate Medical/Surgical Nursing Units on floors 2-3 for Patient Privacy Bldg 2	4,000
FY14 SCIP	6	Salisbury	NC	Replace Chilled Water Lines Building 3	2,080
FY14 SCIP	6	Salisbury	NC	Replace 1000 Ton Chiller	1,675
FY14 SCIP	6	Salisbury	NC	Replace Existing Windows in Buildings 1, 5, 6, 12, 14E, 14W, 15, 18, and Tunnels	2,456
FY14 SCIP	6	Salisbury	NC	Install New Steam Control Valves at Existing Convectors Buildings 2, 3, and 4	1,665
FY13 SCIP	6	Salisbury	NC	Correct High Voltage Electrical Deficiencies	8,895
FY13 SCIP	6	Salisbury	NC	Correct Privacy, Access, and Utility System Deficiencies in Building 2	3,900
FY14 SCIP	6	Salisbury	NC	Renovate Building 7	2,525
FY13 SCIP	6	Salisbury	NC	Construct Water Tower	3,250
FY16 SCIP	6	Salisbury	NC	Replacement Campus Fire Alarm System	4,285
FY16 SCIP	6	Salisbury	NC	Correct Operating Room Deficiencies	9,000
FY16 SCIP	6	Salisbury	NC	Correct Information Technology FCA Deficiencies	3,500
FY14 SCIP	6	Manchester	NH	Replace Windows Building 1	2,300
FY13 SCIP	6	Hampton	VA	Construct Surface Parking & Repair Existing Parking / Roads	8,910
FY14 SCIP	6	Hampton	VA	Renovate Administrative Building 135	2,819
FY14 SCIP	6	Hampton	VA	Renovate Building 66	2,860
FY14 SCIP	6	Hampton	VA	Renovate and Expand Canteen Building 17	1,900
FY13 SCIP	6	Hampton	VA	Implement Master Plan Design and Building Systems Upgrade, Building 110	8,900
FY13 SCIP	6	Hampton	VA	Replace Roofs on Buildings 110, 110B, and 137	1,100
FY13 SCIP	6	Hampton	VA	Renovate and Expand Emergency Department	3,538

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY13 SCIP	6	Hampton	VA	Renovate 1 East in Building 110 to Convert into Clinical Space	2,750
FY14 SCIP	6	Hampton	VA	Provide Emergency Power Improvements to Support Patient Care Buildings	2,530
FY15 SCIP OOC	6	Hampton	VA	Replace Roof Building 146	1,186
FY15 SCIP OOC	6	Hampton	VA	Replace Various Shingled Roofs	1,350
FY16 SCIP	6	Hampton	VA	Improve Data Distribution/Security/Infrastructure	1,650
FY14 SCIP	6	Richmond	VA	Improve Patient Privacy	3,700
FY12 SCIP	6	Richmond	VA	Improve Patient Privacy 4D/C	3,073
FY13 SCIP	6	Richmond	VA	Emergency Room Improvements	2,400
FY13 SCIP	6	Richmond	VA	Renovate Surgery Suite/ Heating/Ventilating/Air Conditioning	2,400
FY14 SCIP	6	Richmond	VA	Upgrade Heating Ventilation and Air Conditioning - Mall and Lobby	1,370
FY14 SCIP	6	Richmond	VA	Upgrade Air Handling Units for Mental Health Building 500	1,595
FY13 SCIP	6	Richmond	VA	Construct New Water Tower for improved emergency/standby capacity	2,400
FY14 SCIP	6	Richmond	VA	Expand and Improve Chiller Capacity	2,400
FY16 SCIP	6	Richmond	VA	Renovate Operating Rooms	8,725
FY14 SCIP	6	Richmond	VA	Improve Patient Privacy 4C/4B	2,420
FY14 SCIP	6	Richmond	VA	Upgrade Generators	4,970
FY13 SCIP	6	Richmond	VA	Expand GI Suite	2,640
FY16 SCIP	6	Richmond	VA	Replace HVAC System AC27 & AC38	1,930
FY13 SCIP	6	Salem	VA	Replacement of Nurse Call System	1,500
FY16 SCIP	6	Salem	VA	Replace Roof and Tuckpoint	6,000
FY13 SCIP	6	Salem	VA	Upgrade Utility Plant	7,900
FY13 SCIP	6	Salem	VA	Correct Electrical Study Deficiencies	4,500
FY16 SCIP	6	Salem	VA	Correct Building Envelope Site Wide	7,333
FY15 SCIP OOC	6	Salem	VA	Replace/Restore Building 2 Roof and Appurtenances	1,979
FY15 SCIP OOC	6	Salem	VA	Renovate/Expand Surgical Suite	9,500
FY13 SCIP	6	Beckley	WV	Correct Negative Air Pressure in Building 1 Heating/Ventilating/Air Conditioning Systems	1,980
FY14 SCIP	6	Beckley	WV	Correct Facility Life Safety Issues	2,750
FY16 SCIP	6	Beckley	WV	Improve Emergency Department	4,950
FY14 SCIP	7	Birmingham	AL	Install Solar Photovoltaic System	1,485
FY12 SCIP	7	Birmingham	AL	Renovate Emergency Room Urgent Care Facility	1,238
FY13 SCIP	7	Birmingham	AL	Implement Retrocommissioning Recommendations	1,650
FY14 SCIP	7	Birmingham	AL	Install New Interior Finishes - Blind Rehabilitation Center	1,100
FY14 SCIP	7	Birmingham	AL	Replace Air Handling Units, Phase 3	1,500
FY14 SCIP	7	Birmingham	AL	Replace Elevators, Phases 11 and 12	1,500

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY14 SCIP	7	Birmingham	AL	Replace Heating Ventilation Air Conditioning System - Research Wing	1,500
FY16 SCIP	7	Birmingham	AL	Replace Information Technology Cabling Infrastructure	2,200
FY16 SCIP	7	Birmingham	AL	Replace/Upgrade Electrical Switchgear, Phase 3	4,400
FY12 SCIP	7	Birmingham	AL	Upgrade Heating and Cooling Controls Phase III	7,150
FY16 SCIP	7	Birmingham	AL	Improve Exterior Lighting, Sidewalks and Site Drainage	2,750
FY16 SCIP	7	Birmingham	AL	Replace/Upgrade Pressure Piping and Hot Water Distribution System	6,600
FY14 SCIP	7	Birmingham	AL	Expand and Renovate Sterile Processing and Distribution	5,200
FY14 SCIP	7	Birmingham	AL	Expand and Renovate Dialysis and Audiology Services	4,500
FY14 SCIP	7	Birmingham	AL	Expand Specialty Care Services	6,500
FY14 SCIP	7	Birmingham	AL	Replace Surgery Department Flooring	3,000
FY16 SCIP	7	Birmingham	AL	Replace Air Handling Units - Phase IV	4,400
FY12 SCIP	7	Montgomery	AL	Renovate Urgent Care/Radiology/Nuclear Med/Prosthetics	3,001
FY15 SCIP OOC	7	Montgomery	AL	Improve Access Deficiencies	5,530
FY15 SCIP OOC	7	Montgomery	AL	Improve Facility Condition Assessment - Transport - Building #1	3,630
FY12 SCIP	7	Tuscaloosa	AL	Correct Deficiencies B39	6,160
FY14 SCIP	7	Tuscaloosa	AL	Implement Steam Audit Recommendations, Phase 3	1,100
FY14 SCIP	7	Tuscaloosa	AL	Correct Steam/Water Deficiencies	2,541
FY16 SCIP	7	Tuscaloosa	AL	Replace HVAC Systems	4,480
FY16 SCIP	7	Tuscaloosa	AL	Electrical Upgrades	1,664
FY14 SCIP	7	Tuscaloosa	AL	Improve/Modernize Connecting Corridors	3,322
FY15 SCIP OOC	7	Tuskegee	AL	Replace HVAC Heating Units	1,125
FY12 SCIP	7	Atlanta	GA	Renovate Fort McPherson, Phase 2 (Decatur)	8,527
FY15 SCIP OOC	7	Atlanta	GA	Repair Building Facade Deficiencies	4,519
FY13 SCIP	7	Atlanta	GA	Upgrade Security Surveillance	2,500
FY14 SCIP	7	Atlanta	GA	Replace Mechanical Systems Building B	2,508
FY16 SCIP	7	Atlanta	GA	Renovate and Expand Medical/Surgical Inpatient Services on 6th Floor Building 1C Nursing Tower	6,576
FY16 SCIP	7	Atlanta	GA	Renovate and Expand Oncology Medical Specialty Services	3,350
FY15 SCIP	7	Atlanta	GA	Replace Roofing Building 1A	1,250
FY15 SCIP OOC	7	Atlanta	GA	Fuel Tank Replacement	1,275

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY14 SCIP	7	Atlanta	GA	Expand Gastroenterology Lab	2,970
FY12 SCIP	7	Augusta	GA	Renovate Laboratory Areas B801	4,000
FY16 SCIP	7	Augusta	GA	Upgrade Downtown Emergency Generator System	2,200
FY16 SCIP	7	Augusta	GA	Patient Privacy, Bldg. 801, Wing 6A	5,500
FY15 SCIP OOC	7	Augusta	GA	Replace Water Lines, B801, Phase 6	3,100
FY12 SCIP	7	Augusta	GA	Renovate Mental Health Wards A2	6,000
FY16 SCIP	7	Augusta	GA	Replace Emergency Generator Systems Uptown	2,706
FY15 SCIP	7	Augusta	GA	Repair Bldg. 110 Exterior Shell, Expansion Joints and Skylights	2,750
FY14 SCIP	7	Dublin	GA	Upgrade Steam Distribution System	3,000
FY14 SCIP	7	Dublin	GA	Replace Air Handling Units Building 14	3,000
FY14 SCIP	7	Dublin	GA	Replace Air Handling Units Building 2B	2,200
FY14 SCIP	7	Dublin	GA	Replace Corridor Fan Coil Units	3,000
FY16 SCIP	7	Dublin	GA	Renovate 9B for Sterile Process and Delivery Services	2,735
FY16 SCIP	7	Dublin	GA	Correct Information Technology Infrastructure Deficiencies	1,814
FY14 SCIP	7	Dublin	GA	Correct Electrical Condition Deficiencies	4,388
FY14 SCIP	7	Dublin	GA	Upgrade Steam Distribution System	3,000
FY14 SCIP	7	Dublin	GA	Replace Boiler Plant / Cogeneration	8,950
FY14 SCIP	7	Dublin	GA	Improve Site and Parking Infrastructure	5,500
FY14 SCIP	7	Dublin	GA	Renovate 13B for Acute Care and Intensive Care Unit	4,000
FY16 SCIP	7	Dublin	GA	Replace Water Tower	2,200
FY16 SCIP	7	Dublin	GA	Renovate 26A for Swing Space Functions	2,354
FY16 SCIP	7	Dublin	GA	Install Emergency Power Generator	3,780
FY14 SCIP	7	Dublin	GA	Implement Retro Commissioning Recommendations	1,815
FY12 SCIP	7	Charleston	SC	Renovate to Add a 6th OR	4,399
FY12 SCIP	7	Charleston	SC	Install New 1,000 Ton Chiller Above Flood Plain	3,960
FY12 SCIP	7	Charleston	SC	Renovate Front Lobby	1,001
FY12 SCIP	7	Charleston	SC	Correct Induction Units 5B South	3,301
FY13 SCIP	7	Charleston	SC	Expand and Renovate Emergency Department	3,025
FY13 SCIP	7	Charleston	SC	Renovate/Expand Operating Room support spaces	3,850
FY14 SCIP	7	Charleston	SC	Repair Penetrations and Conduct Fire Wall Survey	3,000
FY13 SCIP	7	Charleston	SC	Replace Windows - 5	5,500
FY13 SCIP	7	Charleston	SC	Expand Gastrointestinal	2,750

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	7	Charleston	SC	Implement Information Technology Heating & Air Conditioning /Space Study	1,300
FY14 SCIP	7	Charleston	SC	Renovate Remaining Specialty Care Clinic Space	2,200
FY13 SCIP	7	Charleston	SC	Construct Balcony and Green Space to Improve Quality of Life/Patient Family Centered Care	2,200
FY13 SCIP	7	Charleston	SC	Correct Sterile Processing and Distribution /Sterile Storage and Reusable Medical Equipment Processing Air Handlers	2,200
FY14 SCIP	7	Charleston	SC	Non-SPD Sterile Storage/RME Processing Climate Control Improvements	1,800
FY14 SCIP	7	Charleston	SC	Repair Heating Ventilation and Air Conditioning Deficiencies	3,734
FY14 SCIP	7	Charleston	SC	Repair/Correct Electrical Deficiencies	2,000
FY16 SCIP	7	Charleston	SC	Overhaul/Replace Elevators	2,500
FY14 SCIP	7	Charleston	SC	Repair Various Buildings/Major Equipment and Analyze for Seismic Replacement/Retrofit	1,625
FY14 SCIP	7	Charleston	SC	Replace Chiller Equipment	3,300
FY15 SCIP OOC	7	Charleston	SC	Replace OIT Telecommunications Rooms/Wiring Upgrade	8,000
FY16 SCIP	7	Charleston	SC	Replace Roofs	1,650
FY16 SCIP	7	Charleston	SC	Renovation of Common and Support Areas in Building 1	5,000
FY16 SCIP	7	Charleston	SC	Renovate Canteen Kitchen	1,000
FY16 SCIP	7	Charleston	SC	Construct Additional Patient/Surgical Elevator	2,500
FY16 SCIP	7	Charleston	SC	Correct Secondary Electrical Deficiencies	3,600
FY13 SCIP	7	Columbia	SC	Replace Boiler Plant / Construct Cogeneration Facility	9,900
FY13 SCIP	7	Columbia	SC	Renovate 3W for Medical Surgical Unit to implement B100 Master Plan Option A Track 1	2,500
FY14 SCIP	7	Columbia	SC	Upgrade Information Management Closets for Security	1,100
FY13 SCIP	7	Columbia	SC	Renovate Inpatient Psychiatry and Substance Abuse to implement B106 Master Plan Option A Track 4	3,200
FY16 SCIP	7	Columbia	SC	Upgrade Elevator Systems	1,450
FY16 SCIP	7	Columbia	SC	Renovate OR Suite	8,800
FY14 SCIP	7	Columbia	SC	Renovate Surgical Intensive Care Unit	3,350
FY12 SCIP	8	Bay Pines	FL	Renovate Patient Wards B-100, 3C & 4A	8,806
FY14 SCIP	8	Bay Pines	FL	Replace Roof Building 102	1,150
FY15 SCIP	8	Bay Pines	FL	Replace Roof - Building 100	5,065

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	8	Bay Pines	FL	Replace Boilers Building 100 Energy Center	8,274
FY12 SCIP	8	Gainesville	FL	Replace Exterior Windows B-1, Phase 2	1,455
FY13 SCIP	8	Gainesville	FL	Replace Exterior Windows E-Wing Phase I (FCA D)	2,500
FY15 SCIP	8	Gainesville	FL	Renovate Ambulatory Care Area	6,300
FY14 SCIP	8	Gainesville	FL	Replace Boilers	8,837
FY13 SCIP OOC	8	Gainesville	FL	Improve Mechanical Utilities Phase 3 (FCA D)	2,060
FY14 SCIP	8	Gainesville	FL	Improve Mechanical Utilities, Phase 4	5,909
FY15 SCIP OOC	8	Gainesville	FL	Replace existing transite water main loop (FCA D), Phase 1	1,500
FY15 SCIP OOC	8	Gainesville	FL	Upgrade Electrical Utilities, Phase 4 (FCA D)	2,500
FY16 SCIP OOC	8	Gainesville	FL	Renovate 3A for Gastroenterology and Pulmonary Clinic	4,500
FY16 SCIP	8	Gainesville	FL	Complete Campus Fire Sprinkler System	5,100
FY16 SCIP OOC	8	Gainesville	FL	Renovate Oncology Clinic	1,272
Pre-SCIP	8	Lake City	FL	Expand Laundry Facility	4,853
Pre-SCIP	8	Lake City	FL	Replace Boilers - FCA D	3,536
Pre-SCIP	8	Lake City	FL	Upgrade Chilled Water Loop, Ph1 -	3,182
FY13 SCIP	8	Lake City	FL	Lake City Replace Elevators in Building 64 and 64-2	2,800
FY14 SCIP	8	Lake City	FL	Renovate Rehabilitative Medicine	1,100
FY13 SCIP	8	Miami	FL	Upgrade Biomedical Server Room/IT Closets (heating/ventilation/Air Conditioning)	1,472
FY14 SCIP	8	Miami	FL	Perform Arc flash analysis phase V	1,689
FY16 SCIP	8	Orlando	FL	Install Standby Generator at Viera	3,000
FY14 SCIP	8	Orlando	FL	Renovate Building 500 for Veterans Benefit Administration Space	5,000
FY13 SCIP	8	Tampa	FL	Repair and Upgrade Bldg 1 Envelope	6,500
FY13 SCIP	8	Tampa	FL	Renovate Operating Rooms 2-6 Bldg 1	7,000
FY15 SCIP	8	Tampa	FL	Replace Bldg 1 HVAC PH1	5,700
FY16 SCIP	8	Tampa	FL	Replace and Upgrade Code Deficient Electrical Equipment	2,640
FY16 SCIP	8	Tampa	FL	Implement Building 38 Retro-Commissioning	1,650
FY15 SCIP OOC	8	Tampa	FL	Replace Building 39 Cooling Tower Medium and Spray Fields	1,200
FY15 SCIP	8	West Palm Beach	FL	Repurpose Ambulatory Care Sub-specialty Clinics	4,900
FY14 SCIP	8	West Palm Beach	FL	Replace Building Control System	1,675
FY15 SCIP OOC	8	West Palm Beach	FL	Replace Air Handlers 2, 12, 21 & 22	1,559
FY15 SCIP OOC	8	West Palm Beach	FL	Renovate Emergency Department	4,000

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	8	West Palm Beach	FL	Replace Air Handler Units 4, 35, 54, 55, 27, NAH1, NAH2 and NAH3	4,500
FY12 SCIP	8	San Juan	PR	Expand Emergency Department & Observation Unit	6,654
FY12 SCIP	8	San Juan	PR	Build Integrated Waste Management Center	3,520
FY14 SCIP	8	San Juan	PR	Replace Chillers 1 and 2 at Main Plant	1,500
FY14 SCIP	8	San Juan	PR	Retrofit Auditorium Mechanical/Lighting/Audio	1,343
FY15 SCIP	8	San Juan	PR	Upgrade VA Perimeter Fence FCA	1,555
FY15 SCIP	8	San Juan	PR	Renovate Community Living Center	3,069
FY12 SCIP	9	Lexington	KY	Renovate Portions of Buildings 12 and 17 for Supply, Processing, and Distribution	3,850
FY15 SCIP	9	Lexington	KY	Abate Asbestos in Crawl Spaces	2,900
FY13 SCIP	9	Lexington	KY	Repair Roads and Site Access	3,300
FY15 SCIP	9	Lexington	KY	Repair Roof, Phase 2	4,800
FY16 SCIP	9	Lexington	KY	Renovate Building 28 for Specialty Care	9,540
FY15 SCIP	9	Lexington	KY	Renovate Building 28 for Specialty Care	9,480
FY15 SCIP	9	Lexington	KY	Replace Mechanical and Plumbing Systems Building 29	6,500
FY14 SCIP	9	Lexington	KY	Renovate Radiology for Patient Privacy	1,320
FY14 SCIP	9	Lexington	KY	Upgrade Chiller Plant, Building 4	8,250
FY15 SCIP	9	Lexington	KY	Renovate 1N for Ancillary/Diagnostics	6,050
FY15 SCIP	9	Lexington	KY	Repair exterior Walls	1,640
FY13 SCIP	9	Lexington	KY	Upgrade Physical Access Control System (PACS) and Site Security	7,124
FY15 SCIP	9	Lexington	KY	Renovate Building 1 3rd Floor for Patient Privacy and Surgical Specialty Clinics	9,713
FY15 SCIP	9	Lexington	KY	Refinish Stairwells for Traction and Visibility	1,200
FY12 SCIP	9	Louisville	KY	Inspect and Correct Fire Stopping Deficiencies	3,033
FY12 SCIP	9	Louisville	KY	Renovate Research Building 19	2,821
FY13 SCIP	9	Louisville	KY	Replace Fire Main	1,499
FY14 SCIP	9	Louisville	KY	Replace Air Handling Units, Phase 4	2,000
FY16 SCIP	9	Louisville	KY	Replace AHUs, Ph 5	2,500
FY14 SCIP	9	Louisville	KY	Consolidate Energy Management Systems	1,575
FY15 SCIP	9	Louisville	KY	Correct Facade Deficiencies Phase 2	2,030
FY16 SCIP	9	Louisville	KY	Upgrade Elevator Controls and Drives P1-P9	2,100
FY15 SCIP OOC	9	Louisville	KY	HVAC for Oncology & Hematology	1,185
FY16 SCIP	9	Louisville	KY	Replace Fire Alarm System	5,500
FY16 SCIP	9	Louisville	KY	Correct Facade Deficiencies Phase 2	2,030
FY14 SCIP	9	Johnson City	TN	Renovate Administrative Building 8	9,507

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FY15 SCIP	9	Johnson City	TN	Correct Admin Building 20 Environment & Condition Deficiencies	1,439
FY15 SCIP	9	Johnson City	TN	Renovate C-Wing Ground Floor Building 200 For Intensive Care Unit Expansion	3,742
FY15 SCIP	9	Johnson City	TN	Patient Aligned Care Team Renovations Building 160 2nd Floor N-Side	4,874
FY13 SCIP	9	Memphis	TN	Expand Emergency Department	4,275
FY12 SCIP	9	Memphis	TN	Mitigate Security Risks	2,531
FY12 SCIP	9	Memphis	TN	Renovate Ground Floor Research	2,090
FY12 SCIP	9	Memphis	TN	Upgrade Fire Sprinkler Protection	1,607
FY16 SCIP OOC	9	Memphis	TN	Upgrade Spinal Cord Injury Patient Bathrooms	1,679
FY16 SCIP OOC	9	Memphis	TN	Upgrade Electrical Distribution Phase 4	1,857
FY15 SCIP OOC	9	Mountain Home	TN	Renovate Surgical Clinics Wing E1 Building 200	1,860
FY15 SCIP OOC	9	Mountain Home	TN	Renovate N-Side For Super Pod Phase 1	1,074
FY14 SCIP	9	Murfreesboro	TN	Replace Chiller and Tower	4,400
FY15 SCIP	9	Murfreesboro	TN	Renovate Emergency Room	3,000
FY15 SCIP	9	Murfreesboro	TN	Exterior Revitalization, Engineering and Facility Support Buildings	2,500
FY15 SCIP	9	Murfreesboro	TN	Abate Asbestos	1,000
FY16 SCIP	9	Murfreesboro	TN	Upgrade Security Measures	1,760
FY16 SCIP	9	Murfreesboro	TN	Upgrade Corridors and waiting	1,980
FY15 SCIP	9	Nashville	TN	Replace Roofs	2,000
FY15 SCIP	9	Nashville	TN	Install Boiler System Condensing Economizer	1,205
FY16 SCIP	9	Nashville	TN	Upgrade corridors and waiting	1,980
FY15 SCIP	9	Nashville	TN	Renovate 4 North	5,320
FY15 SCIP	9	Nashville	TN	Upgrade Energy Management System Infrastructure	1,100
FY16 SCIP	9	Nashville	TN	Upgrade Electrical Distribution	3,300
FY12 SCIP	9	Huntington	WV	Renovate Former BRAC Property	6,336
FY12 SCIP	9	Huntington	WV	Replace Chillers/Controls 1S	2,750
FY13 SCIP	9	Huntington	WV	Upgrade Elevators 1,1S,2,4,12	2,500
FY13 SCIP	9	Huntington	WV	Renovate Surgical Service & Construct New Operating Rooms	9,317
FY16 SCIP	9	Huntington	WV	Correct Boiler Plant Steam Deficiencies	3,004
FY13 SCIP OOC	9	Huntington	WV	Repair Landslide South of Building 1S	1,034
FY16 SCIP	9	Huntington	WV	Correct IT Security Deficiencies	1,361
FY15 SCIP OOC	9	Huntington	WV	Renovate 3W For Surgery Administration	1,101
FY16 SCIP	9	Huntington	WV	Install Facility Backup Generator	9,184
Pre-SCIP	9	Huntington	WV	Construct Dialysis Clinic Building 1W	1,906
FY15 SCIP	9	Huntington	WV	Replace Air Handling Units Bldgs 1&1S	2,109

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY15 SCIP	9	Huntington	WV	Replace Windows Bldg 1S	1,500
FY15 SCIP	9	Huntington	WV	Renovate Ground Floor 1W for Emergency Department	6,600
FY15 SCIP	9	Huntington	WV	Renovate 1st Floor Bldg 1W for Primary Care	3,960
FY15 SCIP	9	Huntington	WV	Replace Mechanical Systems Bldg 4	3,850
FY15 SCIP	9	Huntington	WV	Construct Secondary Access Road	1,540
FY16 SCIP	10	Chillicothe	OH	Renovate Building 25 to Improve Efficiency and Resolve Environmental Issues for Engineering Shops	3,720
FY14 SCIP	10	Chillicothe	OH	Replace HVAC Equipment Buildings 24, 30, and 31	9,500
FY16 SCIP	10	Chillicothe	OH	Address and Resolve Hazmat Deficiencies	2,860
FY16 SCIP OOC	10	Chillicothe	OH	Replace Work Therapy Greenhouse	1,027
FY14 SCIP	10	Chillicothe	OH	Consolidate Admin Space and Resolve Environmental Conditions B212 C/D	3,300
FY16 SCIP	10	Chillicothe	OH	Renovate Space for Expanded Rehab Therapy Clinics, Building 211	2,000
FY13 SCIP	10	Cincinnati	OH	Provide Demand Control Ventilation	4,000
FY14 SCIP	10	Cincinnati	OH	Replace Hospital Steam Heating Systems	3,286
FY13 SCIP	10	Cincinnati	OH	Upgrade Elevators, Pneumatic Tubes and Dumbwaiter, Buildings 1, 8 and 16	4,650
FY15 SCIP	10	Cincinnati	OH	Relocate Dental and Hemodialysis	5,200
FY13 SCIP	10	Cincinnati	OH	Renovate Pulmonary/Sleep Lab	1,500
FY15 SCIP	10	Cincinnati	OH	Correct Electrical Facility Condition Assessment Deficiencies	3,666
FY15 SCIP	10	Cincinnati	OH	Remodel 2nd Floor Labs, Building 15	1,306
FY16 SCIP	10	Cincinnati	OH	Replace Cooling Equipment and Devices, Building #1	1,750
FY12 SCIP	10	Cleveland	OH	Renovate Research North	3,120
FY15 SCIP	10	Cleveland	OH	Renovate Ambulatory Care Medical Specialties Clinics	2,750
FY13 SCIP	10	Cleveland	OH	Renovate Radiology North	7,800
FY13 SCIP	10	Cleveland	OH	Renovate Sterile Processing and Distribution Department	4,300
FY14 SCIP	10	Cleveland	OH	Install Steam Trap Monitoring and Insulation Systems	1,100
FY16 SCIP	10	Cleveland	OH	Improve Site Utility	6,800
FY15 SCIP	10	Cleveland	OH	Enhance Medical, Specialty Care, and Administrative Services	8,500
FY14 SCIP	10	Cleveland	OH	Expand and Renovate Nuclear Medicine and Radiology	6,500
FY16 SCIP	10	Cleveland	OH	Replace 5th, 6th, and 7th Floor Roofs	5,500
FY16 SCIP	10	Cleveland	OH	Renovate and Expand Endoscopy	6,750
FY16 SCIP	10	Cleveland	OH	Enhance and Consolidate Mental Health Services	3,350
FY15 SCIP	10	Columbus	OH	Construct Chiller Plant	9,100

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY15 SCIP	10	Columbus	OH	Modify Entrance and Correct Sprinkler Coverage	2,750
FY16 SCIP	10	Columbus	OH	Upgrade CCTV to Digital System	1,500
FY16 SCIP	10	Columbus	OH	Expand Lab & SPS Departments	6,100
FY12 SCIP	10	Dayton	OH	Repair Grotto and Landscaping	2,738
FY12 SCIP	10	Dayton	OH	Renovate Rehab, B-330	8,800
FY14 SCIP	10	Dayton	OH	Renovate Community Living Center	4,029
FY14 SCIP	10	Dayton	OH	Upgrade Security System	3,032
FY16 SCIP	10	Dayton	OH	Improve Campus Access and Security	4,500
FY14 SCIP	10	Dayton	OH	Renovate Facility Restrooms	2,880
FY14 SCIP	10	Dayton	OH	Improve Patient Privacy, 3rd and 4th Floor, Building 330	8,085
FY14 SCIP	10	Dayton	OH	Correct Deficiencies Patient Kitchen Building 411	7,500
FY15 SCIP	10	Dayton	OH	Renovate Operating Rooms	9,500
FY14 SCIP	10	Dayton	OH	Modernize Mental Health Services Building 302	7,765
FY15 SCIP OOC	10	Dayton	OH	Modernize HVAC Building 115	1,002
FY15 SCIP	10	Dayton	OH	Relocate Prosthetics and Podiatry Clinic	9,000
FY15 SCIP OOC	10	Dayton	OH	Upgrade Water Distribution System	8,000
Pre-SCIP	11	Danville	IL	Demolish Buildings 12, 26, 40	1,301
FY13 SCIP	11	Danville	IL	Renovate Community Living Center Building 101 for Patient Privacy	5,016
FY15 SCIP OOC	11	Marion	IL	Add Emergency Power to Building 49, Existing Chiller Plant	1,100
FY15 SCIP OOC	11	Marion	IL	Add Structural Improvements to Building 42	2,793
FY15 SCIP	11	Fort Wayne	IN	Renovate and Upgrade Patient Areas, 4th Floor	2,200
FY15 SCIP	11	Fort Wayne	IN	Renovate Ambulatory Care Area for PACT, Building 1	1,720
FY15 SCIP OOC	11	Fort Wayne	IN	Replace Roof, Building 1	1,800
FY15 SCIP	11	Fort Wayne	IN	Improve Security, All Buildings	2,500
FY15 SCIP OOC	11	Fort Wayne	IN	Replace Main Electrical to Out Buildings	2,200
FY16 SCIP	11	Fort Wayne	IN	Correct Information Technology Deficiencies	1,000
FY13 SCIP	11	Indianapolis	IN	Replace Domestic Hot and Cold Water Lines	1,750
FY15 SCIP	11	Indianapolis	IN	Replace Air Handling Units and Correct Deficiencies	9,240
FY15 SCIP	11	Indianapolis	IN	Replace Chilled Water and Steam Distribution Lines	5,500
FY14 SCIP	11	Indianapolis	IN	Renovate Sterile Processing Service Building 1	4,575
FY16 SCIP	11	Indianapolis	IN	Renovate Sixth Floor Tenant Space to Clinical Space, Building 1	5,500

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY15 SCIP	11	Indianapolis	IN	Install Primary and Emergency Power Systems	1,000
FY16 SCIP	11	Indianapolis	IN	Upgrade Security Camera Systems	1,650
FY15 SCIP	11	Indianapolis	IN	Upgrade Elevators	1,930
FY12 SCIP	11	Marion	IN	Replace Boilers and Piping in Boiler Plant, B-76	7,500
FY15 SCIP	11	Marion	IN	Demolish Buildings 7, 10, 11, 18, 24, 60, 75, CC-2	8,000
FY16 SCIP	11	Marion	IN	Upgrade Primary Loops	3,300
FY15 SCIP	11	Marion	IN	Replace and Upgrade Fire Alarm and Sprinkler Systems (All Buildings)	3,300
FY16 SCIP	11	Marion	IN	Renovate Building 138, Third Floor	7,810
FY16 SCIP	11	Marion	IN	Repair Roads, Catch Basins, and Other Underground Structures	2,500
FY15 SCIP	11	Marion	IN	Improve Infrastructure to Buildings	7,700
FY15 SCIP	11	Marion	IN	Improve Security, All Buildings, Marion	2,500
FY16 SCIP	11	Marion	IN	Improve and Upgrade Emergency Power Systems in Building 138, Marion	7,500
FY13 SCIP	11	Ann Arbor	MI	Construct Clinics in 2West and 3West, Health Services Research & Development	5,000
FY14 SCIP	11	Ann Arbor	MI	Renovate Sterile Processing and Distribution to Support Operating Room Expansion	6,000
FY15 SCIP	11	Ann Arbor	MI	Expand Endoscopy and Pulmonary Clinical Spaces	5,000
FY15 SCIP	11	Ann Arbor	MI	Renovate Outpatient Pharmacy	1,500
FY16 SCIP	11	Ann Arbor	MI	Upgrade Automatic Transfer Switch System	2,750
FY16 SCIP	11	Ann Arbor	MI	Renovate Intensive Care Units	8,672
FY14 SCIP	11	Battle Creek	MI	Renovate Patient Recreation Therapy Building	1,348
FY14 SCIP	11	Battle Creek	MI	Renovate Laundry Building 145	1,712
FY16 SCIP	11	Battle Creek	MI	Replace Windows, Various Buildings	2,528
FY16 SCIP	11	Battle Creek	MI	Replace Electrical Primary Distribution	4,179
FY14 SCIP	11	Battle Creek	MI	Install Energy Efficient Exterior Lighting	1,010
FY15 SCIP	11	Battle Creek	MI	Install ADA Compliant Access Various Buildings	1,971
FY16 SCIP	11	Battle Creek	MI	Replace Fire Alarm System Station Wide	2,800
FY16 SCIP	11	Battle Creek	MI	Install Central Steam Vacuum Return System	2,800
FY15 SCIP	11	Battle Creek	MI	Renovate Buildings 26,27,28	1,094
FY14 SCIP	11	Detroit	MI	Convert A3S from Inpatient to Outpatient Layout Building 100	4,400
FY15 SCIP	11	Detroit	MI	Remodel B2 South In-Patient Mental Health Ward	4,900

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	11	Detroit	MI	Install Electrical Switchgear Enclosures	6,700
FY16 SCIP OOC	11	Detroit	MI	Renovate Sterile Processing Service for Centralized Scope Reprocessing	2,740
FY15 SCIP	11	Detroit	MI	FCA Roof and Window Repairs	2,200
FY16 SCIP	11	Detroit	MI	Installation of Anti-Scalding Devices at Plumbing Fixtures	1,430
FY13 SCIP	11	Saginaw	MI	Renovate Laboratory	2,776
FY13 SCIP	11	Saginaw	MI	Expand Energy Center 3rd Floor	1,645
FY15 SCIP	11	Saginaw	MI	Correct Physical Security Deficiencies	3,050
FY14 SCIP	11	Saginaw	MI	Centralize Information Technology-- OIT Hub	4,320
FY16 SCIP	11	Saginaw	MI	Building 22 Domestic Hot Water Renovation	2,225
FY14 SCIP	11	Saginaw	MI	Renovate First Floor Building One (Patient Aligned Care Teams)	7,700
FY12 SCIP	12	Chicago	IL	Relocate IRM Offices	6,600
FY14 SCIP	12	Chicago	IL	Masonry Repairs at JB	4,500
FY14 SCIP	12	Chicago	IL	Replace Roofs at JB	4,500
FY14 SCIP	12	Chicago	IL	Construct On-Call Rooms-5th Floor	1,200
FY14 SCIP	12	Chicago	IL	Replace Electric Panels Buildings 1, 11A, and 11B	4,500
Pre-SCIP	12	Chicago	IL	Relocate Vascular lab Suite, 5th Floor, Bldg.1	2,250
FY14 SCIP	12	Chicago	IL	Replace Air Handler Units, Phase 2	4,200
FY14 SCIP	12	Chicago	IL	Modifications of Public Toilets to meet ADA Requirements	1,600
FY14 SCIP	12	Chicago	IL	Install Emergency Power Distribution System Buildings 11A, 11B and 30	4,000
FY16 SCIP	12	Chicago	IL	Renovate Patient Admitting Area	3,710
FY14 SCIP	12	Chicago	IL	Relocate Pain Clinic Suite 5th Flr	2,200
FY14 SCIP	12	Chicago	IL	Replace failed roofs at JB areas 47, 48, and 49	1,700
Pre-SCIP	12	Hines	IL	Renovate Cardiology Department	5,650
FY13 SCIP	12	Hines	IL	Construct New Central Plant	40,907
FY14 SCIP	12	Hines	IL	Renovate Northern G Section Building 1	9,900
FY13 SCIP	12	Hines	IL	Repair and Insulate Exterior, Bldg. 200	10,000
FY15 SCIP OOC	12	Hines	IL	Upgrade Electrical, Building 200	15,400
FY16 SCIP	12	Hines	IL	Relocate Eye Clinic, B200	4,400
FY13 SCIP	12	North Chicago	IL	Renovate Laboratory and Rehab space	5,500
FY13 SCIP	12	North Chicago	IL	Renovate Specialty Clinics/Operating Rooms	9,950
FY16 SCIP	12	North Chicago	IL	Renovate Mental Health Building 131	9,900
FY16 SCIP	12	North Chicago	IL	Renovate Mental Health Residential Rehab Building 7	9,950
FY16 SCIP	12	North Chicago	IL	Renovate Building 4	8,000
FY15 SCIP	12	North Chicago	IL	Upgrade Facility Elevators	3,000

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY14 SCIP	12	North Chicago	IL	Upgrade Facility Steam Dist. System - Includes relocating for future Green Houses (Design)	3,300
FY15 SCIP	12	North Chicago	IL	Upgrade Energy Management Controls - Convert Siemens Controls to ALC (Design)	2,500
FY14 SCIP	12	North Chicago	IL	Renovate Community Living Centers Bldg 134	9,995
FY15 SCIP OOC	12	North Chicago	IL	Improve Chiller Plant Efficiency Bldg 188 (Controls, VFD, etc.)	1,200
FY15 SCIP OOC	12	North Chicago	IL	Repair/Replace Automatic Transfer Switches	1,300
FY15 SCIP OOC	12	North Chicago	IL	Install Anti-Terrorism Protection Measures – Building Lockdown 133/134 & 131	1,500
FY12 SCIP	12	Iron Mountain	MI	Expand Medical Surgical 4 West	2,640
FY14 SCIP	12	Iron Mountain	MI	Remodel 5-East	1,500
FY14 SCIP	12	Iron Mountain	MI	Expand Imaging	2,080
FY14 SCIP	12	Iron Mountain	MI	Install New Campus Building Automation	1,364
FY14 SCIP OOC	12	Iron Mountain	MI	CHP Iron Mountain	8,816
FY15 SCIP	12	Iron Mountain	MI	Renovate 4 West	2,742
FY16 SCIP	12	Iron Mountain	MI	Renovate Building No. 4 for Home Based Primary Care	1,278
FY12 SCIP	12	Madison	WI	Remodel Physical Therapy & Prosthetics	2,384
FY15 SCIP OOC	12	Madison	WI	Expand Ambulatory Surgery	3,000
FY14 SCIP	12	Madison	WI	Expand Clinical Laboratory	6,500
FY13 SCIP	12	Madison	WI	Expand ED/Admissions	3,866
FY16 SCIP	12	Madison	WI	Repair Laundry Loading Docks/Bldg. 2 Upgrades	1,950
FY14 SCIP	12	Madison	WI	Replace Flooring/Wall Covering	1,126
FY13 SCIP	12	Madison	WI	Renovate 3rd Floor to Relocate Administrative Offices	2,842
FY16 SCIP	12	Madison	WI	Renovate Food Production on 2C	2,750
FY16 SCIP	12	Madison	WI	Improve Energy Efficiencies	1,675
FY15 SCIP	12	Madison	WI	Renovate 3A/3C	6,146
FY16 SCIP	12	Madison	WI	Replace Communication Systems	1,100
FY12 SCIP	12	Milwaukee	WI	Correct Fire Safety Evacuation System in Building 41, Phase 1	8,131
FY12 SCIP	12	Milwaukee	WI	Correct Deficiencies in Research Building 70, Phase 1	9,918
FY13 SCIP	12	Milwaukee	WI	Expand Dental Clinic 8C	1,405
FY15 SCIP	12	Milwaukee	WI	Correct Fire Safety, Structural, Architectural & Emergency Services in Building 2	46,100
FY16 SCIP	12	Milwaukee	WI	Renovate 7A	6,710
FY16 SCIP	12	Milwaukee	WI	Replace Security Card Readers with PIV Readers and Upgrade Security	1,384

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY14 SCIP	12	Milwaukee	WI	Consolidate and Reorganize Administrative Space	3,149
FY16 SCIP	12	Milwaukee	WI	Repair and Replace Steam Traps Campus	2,750
FY16 SCIP	12	Milwaukee	WI	Replace Water Cooled Units with Mechanical Cooling Phase 1	2,835
FY16 SCIP	12	Milwaukee	WI	Upgrade HVAC V9, S1, S4 in Bldg 111	6,600
FY16 SCIP	12	Milwaukee	WI	111 Upgrade HVAC V7, V12, S3, Various	6,495
FY16 SCIP	12	Milwaukee	WI	Upgrade W Panels	2,566
FY16 SCIP	12	Milwaukee	WI	144 Upgrade Emergency Generator	1,150
FY12 SCIP	12	Milwaukee	WI	111 Renovate Building South Entrance for Patient Receiving	2,750
FY15 SCIP	12	Milwaukee	WI	10AN Patient Centered Care	1,520
FY15 SCIP OOC	12	Tomah	WI	Renovate 3B for Inpatient Ward	5,300
FY12 SCIP	12	Tomah	WI	Renovate 2nd and 3rd Floors Building 402	9,504
FY16 SCIP	12	Tomah	WI	Renovate south end of Building 406, Third Floor	2,530
FY14 SCIP	12	Tomah	WI	Renovate Primary Care Clinic 1st Floor Building 400	2,163
FY16 SCIP	12	Tomah	WI	Renovate 2nd Floor Building 404	2,606
FY16 SCIP	12	Tomah	WI	Replace Condensate Return Line	3,396
FY14 SCIP	12	Tomah	WI	Replace Roofing Buildings 400, 401, 402, 403, 406, 407 and 408	1,800
FY16 SCIP	12	Tomah	WI	Replace HVAC Equipment in B-404	1,485
FY16 SCIP	12	Tomah	WI	Replace Boilers, Phase 1 of 3	3,025
FY16 SCIP	12	Tomah	WI	Remove Asbestos from Steam Tunnel	6,450
FY16 SCIP	12	Tomah	WI	Replace and Upgrade HVAC System Building 402	1,650
FY13 SCIP	15	Marion	IL	Remodel Dietetics and Construct New Dock - FCA	2,700
FY13 SCIP	15	Marion	IL	Upgrade Lock System, Replace Perimeter Fence and Improve Security	2,600
FY12 SCIP	15	Leavenworth	KS	Replace Sanitary Risers Building 90	1,437
FY15 SCIP	15	Leavenworth	KS	Renovate interior & exterior of Building 66	2,000
FY14 SCIP	15	Leavenworth	KS	Upgrade Information Technology Fiber Infrastructure	1,250
FY15 SCIP OOC	15	Leavenworth	KS	FCA - Install Outside Air and Exhaust B71	1,286
FY15 SCIP	15	Leavenworth	KS	Correct Patient Privacy in Ward A2	3,300
FY15 SCIP OOC	15	Leavenworth	KS	Replace HVAC Controls Building 90	1,210
FY15 SCIP OOC	15	Topeka	KS	HRC Renovate Bldg 9, Phase 2	2,942
FY15 SCIP OOC	15	Topeka	KS	FCA - Renovate Building 9 for Health Resource Center - Phase 2	4,200

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY15 SCIP OOC	15	Topeka	KS	Police and Security Remodel for Emergency Rooms and Clinics	3,410
FY15 SCIP OOC	15	Topeka	KS	Improve Isolation Rooms in Building 1	1,024
FY13 SCIP	15	Wichita	KS	Correct Ventilation, Structural, Electrical, and Lab Deficiencies	5,500
FY15 SCIP OOC	15	Wichita	KS	FCA - Convert Pneumatic Controls to Direct Digital Controls	1,400
FY15 SCIP OOC	15	Wichita	KS	FCA - Modernize Elevators P5 & P6 Building 26	1,060
FY15 SCIP OOC	15	Wichita	KS	Correct Mechanical Deficiencies, Phase III - Boiler Repairs	3,300
FY15 SCIP OOC	15	Wichita	KS	FCA - Correct Mechanical Deficiencies, Phase 2	2,900
FY15 SCIP OOC	15	Wichita	KS	Expand Parking Lots P12, P13, &P14	1,200
FY13 SCIP	15	Columbia	MO	Relocate Nuclear Medicine	3,638
FY15 SCIP	15	Columbia	MO	Correct Patient Privacy Medicine/Surgery, Phase 1	9,350
FY15 SCIP	15	Columbia	MO	Remodel Ward 2C for Mental Health	1,275
FY15 SCIP OOC	15	Columbia	MO	Renovate Behavioral Health Ward 2B	1,722
FY15 SCIP	15	Kansas City	MO	Repair/Upgrade Medical Gas Systems	2,850
FY15 SCIP OOC	15	Kansas City	MO	Prepare Site for High Cost Radiology Equipment - MRI	1,011
FY15 SCIP	15	Kansas City	MO	Renovate Research Space Building 15	4,400
FY15 SCIP	15	Kansas City	MO	Replace Sanitary Lines, Phase 5	3,500
FY15 SCIP	15	Poplar Bluff	MO	Renovate Sterile Processing for The Joint Commission Compliance	1,550
FY15 SCIP OOC	15	Poplar Bluff	MO	Improve Entrance and Patient Parking	1,465
FY15 SCIP	15	Poplar Bluff	MO	Relocate Veteran Service Organizations for Better Access	1,638
FY15 SCIP OOC	15	Poplar Bluff	MO	Renovate Sterile Processing room and address life safety measure for Joint Commission Compliance	1,519
FY15 SCIP	15	St Louis	MO	Renovate Pathology/Laboratory and Red Clinic, Building 1	6,600
FY13 SCIP	15	St Louis	MO	Renovate Operating Rooms, Emergency Department, and Triage	8,376
FY13 SCIP	15	St Louis	MO	FCA Upgrade Air Handling Units/Systems	6,041
FY15 SCIP	15	St Louis	MO	Renovate Library for Telehealth, Building 1	1,502
FY15 SCIP	15	St Louis	MO	Renovate Public Restroom, Building 1 - Multi-Purpose Imaging Installation	2,447
FY15 SCIP	15	St Louis	MO	Renovate Surgery for Hybrid Operating Room & Lights, Building 1	9,540
Pre-SCIP	15	St. Louis	MO	FCA Renovate Ward 52S1, Building 52	1,679

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY15 SCIP OOC	15	St. Louis (JC)	MO	FCA - Renovate Existing Clinics, B-1, JC	6,197
FY15 SCIP OOC	15	St. Louis (JC)	MO	FCA - Replace Cooling Towers, Building 8, JC	1,067
FY15 SCIP	15	St. Louis (JC)	MO	Replace OIT and Electrical Closets	8,500
FY15 SCIP OOC	15	St. Louis (JC)	MO	Renovate Logistics Space, Building 1, JC	1,295
FY14 SCIP	16	Fayetteville	AR	Renovate 3B Clinic for Stepdown Building 1	1,305
FY12 SCIP	16	Little Rock	AR	Install Combined Heat-Power Steam Generator Unit	5,500
FY16 SCIP	16	Little Rock	AR	Provide 100% Emergency Power	4,400
FY16 SCIP	16	Little Rock	AR	Consolidate Admin, Outpatient Surgery Specialty, and Rehab. Med. Spaces	7,150
FY14 SCIP	16	Little Rock	AR	Expand Emergency Power Distribution	1,661
FY16 SCIP	16	Little Rock	AR	Improve Security Access Control/Monitoring Systems	1,980
FY14 SCIP	16	Little Rock	AR	Improve Dialysis 6B	2,000
FY14 SCIP	16	Little Rock	AR	Improve Outpatient Specialty Clinic/Support Areas	6,500
FY16 SCIP	16	Little Rock	AR	Patient Parking Enhancements	2,200
FY16 SCIP	16	North Little Rock	AR	Improve Security Access Control/Monitoring Systems	3,300
FY13 SCIP	16	North Little Rock	AR	Expand Outpatient & Consolidate Administrative & Support Spaces	7,902
FY16 SCIP	16	North Little Rock	AR	Renovate Administrative, Health Services Research & Development, Mental Illness Research, Education and Clinical Center, and Support Spaces	6,380
FY15 SCIP	16	North Little Rock	AR	Replace Air Handling Units in Building 170	4,944
FY16 SCIP	16	North Little Rock	AR	Renovate NFS Food production/Patient Dining area in B76	6,600
FY12 SCIP	16	Alexandria	LA	Replace Heating, Ventilation, and Air Conditioning Controls with Digital Controls	1,797
FY14 SCIP	16	Alexandria	LA	Convert Inpatient Rooms to Private Rooms with Private Baths Building 7	6,000
FY16 SCIP	16	Alexandria	LA	Emergency Generator Replacement	4,950
FY14 SCIP	16	Shreveport	LA	Replace Fire Alarm System	2,321
FY14 SCIP	16	Shreveport	LA	Replace Fan Coil Units, Phase 1	2,854
FY16 SCIP	16	Shreveport	LA	Cath Lab Expansion, 6E	3,374
FY14 SCIP	16	Iron Mountain	MI	Renovate Medical Intensive Care Unit	4,695
Pre-SCIP	16	Biloxi	MS	Renovate N&FS, Bldg 21	3,389
FY16 SCIP	16	Biloxi	MS	Repair/Expand Laboratory Building 3	3,850
FY16 SCIP	16	Biloxi	MS	Renovate Mental Health and PR RTP, Building 19	8,668
FY15 SCIP OOC	16	Biloxi	MS	Replace 4160 Volt Generators Graceland - Biloxi	4,800

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	16	Jackson	MS	Replace Building 5 Air Handling Systems	4,150
FY13 SCIP	16	Jackson	MS	Replace Air Handling Unit 12L	1,240
FY14 SCIP	16	Muskogee	OK	Renovate Inpatient Medicine/Surgery Units (4 East and 4 West)	6,848
FY14 SCIP	16	Muskogee	OK	Install Service Elevator Building 53	1,600
FY15 SCIP OOC	16	Muskogee	OK	Stabilize Hillside and Restore Parking Area	6,050
FY16 SCIP	16	Muskogee	OK	Replace Electrical Switchgears and Transformers	6,136
FY13 SCIP	16	Oklahoma City	OK	Expand Operating Room	8,600
FY13 SCIP	16	Oklahoma City	OK	Renovate 6 East for Patient Privacy	2,650
FY14 SCIP	16	Oklahoma City	OK	Upgrade Interior Finishes	5,748
FY14 SCIP	16	Oklahoma City	OK	Renovate A-Mod for Women's Clinic	1,605
FY16 SCIP	16	Oklahoma City	OK	Renovate 7East for Patient Privacy	3,215
FY16 SCIP	16	Oklahoma City	OK	Increase Electrical Capacity to 9th Floor Server Room	1,406
FY16 SCIP OOC	16	Oklahoma City	OK	Install Back-up Generators for Building 1 & Lawton Clinic 100% Capacity	7,000
Pre-SCIP	16	Oklahoma City	OK	Upgrade Research Building 19 Electrical Distribution System (D/B)	1,200
FY14 SCIP	16	Houston	TX	Replace Air Handling Units, Building 100	5,000
FY16 SCIP	16	Houston	TX	Road Repairs on VA Campus	1,650
FY14 SCIP	16	Houston	TX	Expand Operating Room Suite	4,500
FY16 SCIP	16	Houston	TX	Upgrade Emergency Power System	2,200
Pre-SCIP	17	Bonham	TX	Correct B.2 Electrical Deficiencies	2,200
FY12 SCIP	17	Bonham	TX	Upgrade IT Systems	1,100
FY16 SCIP	17	Bonham	TX	Upgrade Bonham Building 1 Plumbing	1,281
FY16 SCIP	17	Bonham	TX	Correct Electrical & Lighting Deficiencies	2,700
Pre-SCIP	17	Dallas	TX	Repair Replace Exterior Wall Bldg.#2, 3, &43	1,643
FY12 SCIP	17	Dallas	TX	Renovate Building 1 for Administration Space	2,248
FY12 SCIP	17	Dallas	TX	Renovate Medical Inpatient Nursing Unit for Patient Privacy	2,456
FY12 SCIP	17	Dallas	TX	Replace Roof	1,650
FY13 SCIP	17	Dallas	TX	Renovate Dallas Medical Inpatient Nursing Unit for Privacy 6B	2,893
FY13 SCIP	17	Dallas	TX	Establish Acute Coronary Syndrome/Observation Unit (ACS/OBS)	3,820
FY12 SCIP	17	Dallas	TX	Renovate Building 2 and 2J for Patient Centered Medical Home	1,100
FY12 SCIP	17	Dallas and Bonham	TX	Upgrade Exterior and Building Physical Security	1,100
FY16 SCIP	17	Kerrville	TX	Repair and Upgrade Site Parking and Access - Kerrville	3,300
FY15 SCIP	17	Kerrville	TX	AHU Replacement Phase II	2,090

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	17	Kerrville	TX	Replace Elevators P1, P2, P3, and P4	2,200
FY15 SCIP	17	Kerrville	TX	Renovate Pharmacy	1,926
FY16 SCIP	17	San Antonio	TX	Replace HVAC Units at ALMD First Flr Interstitial and Pipe Space (Add Alternate Phase III and IV)	1,200
FY16 SCIP	17	San Antonio	TX	Install Lighting Upgrades for Energy Efficiency	1,320
FY14 SCIP	17	San Antonio	TX	Renovate Operating Rooms 7 and 8	1,200
FY16 SCIP	17	San Antonio	TX	Replace HVAC Units at ALMD Pipe Space and Ground Level Floor Zone A	2,320
FY13 SCIP	17	San Antonio	TX	Replace Air Handler Unit Phase III	4,000
FY16 SCIP	17	San Antonio	TX	Replace HVAC Units at ALMD Second Floor Zone A and F and Fourth Floor Zone A and B	4,400
FY14 SCIP	17	San Antonio	TX	Replace Ceiling and Lighting, Phase 3	1,800
FY15 SCIP	17	San Antonio	TX	Install Pneumatic Tube System	1,650
FY16 SCIP	17	San Antonio	TX	Replace 1000kW Generator and Fuel Storage Tank	2,200
FY14 SCIP	17	Temple	TX	Upgrade Underground Utilities	4,400
FY15 SCIP	17	Temple	TX	Demolish Building 162	3,850
FY12 SCIP	17	Waco	TX	Generator Replacement	5,500
FY12 SCIP	17	Waco	TX	Renovate Waco Energy Plant	6,696
FY15 SCIP OOC	17	Waco	TX	Renovate Building 9 for HRC	9,566
FY14 SCIP	18	Phoenix	AZ	Upgrade Campus Utilities, Phase 2	4,000
FY13 SCIP	18	Phoenix	AZ	Remodel Ambulatory Care Center Basement for Education and Library	2,640
FY15 SCIP OOC	18	Phoenix	AZ	Renovate and Add Elevators	1,042
FY15 SCIP OOC	18	Phoenix	AZ	Construct Patient Elevator Tower for Building 1	7,700
FY15 SCIP	18	Phoenix	AZ	Renovate Community Living Center	4,400
FY16 SCIP	18	Phoenix	AZ	Renovate Inpatient Ward 2C	4,504
FY15 SCIP OOC	18	Phoenix	AZ	Replace Chiller	1,300
FY15 SCIP OOC	18	Phoenix	AZ	Chiller Capacity Expansion	9,800
FY15 SCIP OOC	18	Phoenix	AZ	Upgrade Campus Chilled Water	4,300
FY12 SCIP	18	Phoenix	AZ	Upgrade Secondary Power Phase II	5,735
FY15 SCIP	18	Phoenix	AZ	Remodel Public Restrooms	2,750
FY15 SCIP OOC	18	Phoenix	AZ	Upgrade Campus Chilled Water	4,590
Pre-SCIP	18	Prescott	AZ	Renovate Buildings 12-17 (Thermal Envelope)	1,399
FY13 SCIP	18	Prescott	AZ	Renovate Endoscopy, 5th Floor	1,260
FY16 SCIP	18	Prescott	AZ	Repair/Resurface Roads, Phase 4	1,107
FY13 SCIP	18	Prescott	AZ	2013 MF-Sus Prescott, AZ Renovate Building 70 Interior	2,725
FY15 SCIP	18	Prescott	AZ	Renovate 4A Bldg 107 for Audiology & Eye Clinic	6,181

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	18	Prescott	AZ	Modernize / Replace Communications Infrastructure	1,000
FY15 SCIP OOC	18	Prescott	AZ	Replace Existing 7200V Single Phase Primary Electrical Service	1,580
FY15 SCIP OOC	18	Prescott	AZ	Upgrade Emergency Power - Campus Wide Central Generator	1,650
FY15 SCIP OOC	18	Tucson	AZ	Replace Air Handlers, B3 and B4	1,181
Pre-SCIP	18	Tucson	AZ	Modernize Research Labs	1,950
FY13 SCIP	18	Tucson	AZ	Improve Inpatient Environment Tucson	3,600
FY13 SCIP	18	Tucson	AZ	Improve Fire Safety and Security	2,000
FY13 SCIP	18	Tucson	AZ	Install Ice Storage	1,750
FY13 SCIP	18	Tucson	AZ	Expand Steam to Hydronic Conversion System	1,500
FY15 SCIP OOC	18	Tucson	AZ	Improve ICU Environment, Building 38	2,000
FY15 SCIP OOC	18	Tucson	AZ	Legionella DOM Water Loop Repairs (B-60 and B-57)	1,200
FY15 SCIP OOC	18	Tucson	AZ	Renovate for SPD	1,600
Pre-SCIP	18	Albuquerque	NM	Replace Automatic Transfer Switches	1,401
Pre-SCIP	18	Albuquerque	NM	Replace Transformers and Secondary Wiring, Phase I	2,930
FY14 SCIP	18	Albuquerque	NM	Energy Savings Enhancements, Phase 2	2,000
FY14 SCIP	18	Albuquerque	NM	Remodel Renal Dialysis Building 41	1,500
FY14 SCIP	18	Albuquerque	NM	Repair Historic Covered Walkways and Facades, Pedestrian Bridge	1,250
FY15 SCIP	18	Albuquerque	NM	Repair Exterior Domestic Water System	2,000
FY14 SCIP	18	Albuquerque	NM	Repair Potable Water and Sanitary Sewers Building 41	2,500
FY14 SCIP	18	Albuquerque	NM	Replace Chiller Building 43	1,500
Pre-SCIP	18	Amarillo	TX	Renovate Clinical Administration	3,960
FY15 SCIP	18	Amarillo	TX	Construct Step Down Unit	4,100
FY15 SCIP OOC	18	Amarillo	TX	Construct Patient Elevator Bldg. 28	1,427
FY16 SCIP	18	Amarillo	TX	Replace HVAC Components for Energy Savings Building 1	2,750
FY12 SCIP	18	Amarillo	TX	Increase Geriatric Emergency Power	1,195
FY15 SCIP	18	Amarillo	TX	Increase ICU Efficiency	4,246
FY16 SCIP	18	Amarillo	TX	Replace HVAC Components for Energy Savings in Building 28	3,800
FY14 SCIP	18	Big Spring	TX	Upgrade Fire Sprinkler System	4,000
FY14 SCIP	18	Big Spring	TX	Renovate Administration For Physical Therapy and Prosthetics	3,500
FY14 SCIP	18	Big Spring	TX	Renovate West Wing of 6th Floor for Administrative Services	3,200
FY15 SCIP OOC	18	Big Spring	TX	Replace Roof of Building #1, phase II	1,000

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY15 SCIP OOC	18	Big Spring	TX	Replace Steam Boilers with Hot Water Boilers	8,000
FY15 SCIP OOC	18	Big Spring	TX	Correct Water Treatment System	800
FY15 SCIP OOC	18	Big Spring	TX	Correct Water Tower Deficiencies	1,475
FY15 SCIP OOC	18	Big Spring	TX	Install Perimeter Fencing Around Campus	2,700
FY15 SCIP OOC	18	Big Spring	TX	Install Perimeter Fence around the Campus	2,700
FY15 SCIP	18	El Paso	TX	Install Dehumidification System in ORs	1,100
FY15 SCIP	18	El Paso	TX	Tuckpoint, Caulk, Sealing & Paint for Building One	1,080
FY15 SCIP OOC	19	Denver	CO	FCA M&R CORRECTIONS PH2	1,396
FY14 SCIP	19	Grand Junction	CO	Upgrade Campus Lighting	1,000
FY13 SCIP	19	Grand Junction	CO	Elimination of Substandard Beds on 3rd Floor	3,450
FY14 SCIP	19	Grand Junction	CO	Renovate 3rd Floor Dietetic Kitchen and Replace Freezers	1,000
FY14 SCIP	19	Grand Junction	CO	Replace Boilers and Controls	1,000
FY14 SCIP	19	Grand Junction	CO	Replace Underground Steam Mains	1,000
FY14 SCIP	19	Fort Harrison	MT	Correct Facility Condition Deficiencies, Phase 4	1,000
FY13 SCIP	19	Fort Harrison	MT	Remove Asbestos, Mile City	6,500
FY16 SCIP	19	Fort Harrison	MT	Upgrade Roads	1,601
FY14 SCIP	19	Fort Harrison	MT	Replace Cooling Equipment	1,000
FY14 SCIP	19	Fort Harrison	MT	Commissioning/Audit Corrections	1,000
FY15 SCIP	19	Fort Harrison	MT	Physical Security Improvements	1,000
FY14 SCIP	19	Fort Harrison	MT	Upgrade Elevators, Phase 2	1,000
FY14 SCIP	19	Fort Harrison	MT	Upgrade Medical Gas	1,000
FY14 SCIP	19	Fort Harrison	MT	Renovate Sterile Processing and Distribution	1,000
FY15 SCIP OOC	19	Fort Harrison	MT	Primary Electrical Distribution Modernization	2,716
FY16 SCIP	19	Fort Harrison	MT	Radiology HVAC Improvements	2,090
FY16 SCIP	19	Fort Harrison	MT	Replace Penthouse HVAC Systems	2,420
FY16 SCIP	19	Fort Harrison	MT	Replace Air Handlers - Building 154	1,816
FY16 SCIP	19	Fort Harrison	MT	Building 141 Heating	1,452
FY16 SCIP	19	Fort Harrison	MT	Construct Central Chiller Plant	2,750
FY14 SCIP	19	Salt Lake City	UT	Elevator Refurbishment	1,000
FY13 SCIP	19	Salt Lake City	UT	Chilled Water Distribution Line Upgrade	1,599
FY14 SCIP	19	Salt Lake City	UT	Renovate Lighting Multiple Buildings	1,000
FY14 SCIP	19	Salt Lake City	UT	Fire Safety Upgrades	1,000
FY15 SCIP	19	Salt Lake City	UT	Primary Electrical Radial Replacement	1,000
FY16 SCIP OOC	19	Salt Lake City	UT	Legionella - Mixing Valves, Schematics, Controls	1,700
FY15 SCIP	19	Salt Lake City	UT	Energy Efficiency Building Improvements B.2,4,5,6,9	1,104

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	19	Salt Lake City	UT	Energy Efficiency, Commissioning Corrections	1,377
FY14 SCIP	19	Cheyenne	WY	Renovate Pharmacy and Sterile Processing Service Area	1,000
FY15 SCIP OOC	19	Cheyenne	WY	Renovate Pharmacy & Sterile Processing Service Area Phase 1	950
FY16 SCIP	19	Cheyenne	WY	Relocate MRI	1,474
FY15 SCIP OOC	19	Cheyenne	WY	Water Treatment & Water Chiller	1,500
FY15 SCIP OOC	19	Cheyenne	WY	Piping & Chilled Water System	1,500
FY12 SCIP	19	Sheridan	WY	Renovate Administrative Space for Dental Clinic	1,409
FY12 SCIP	19	Sheridan	WY	Renovate Building 3	2,747
FY12 SCIP	19	Sheridan	WY	Renovate Building 6 for Day Treatment Center	2,225
FY15 SCIP	19	Sheridan	WY	Comprehensive Panic Alarm System Upgrade & Expansion	1,072
FY14 SCIP	19	Sheridan	WY	Cooling System Replacement Building 86, Phase I	1,000
FY13 SCIP	19	Sheridan	WY	Ventilation Corrections/Additions, Buildings 4, 5, 6	1,000
FY14 SCIP	19	Sheridan	WY	Tramway Fenestration Upgrades/Insulation, Phase 1	1,028
FY14 SCIP	19	Sheridan	WY	Renovate for Cardio-Pulmonary/Eye Clinic Building 71, 2nd Floor	1,303
FY15 SCIP OOC	20	Anchorage	AK	Implement NUKA Model	1,417
FY13 SCIP	20	Boise	ID	Renovate Surgery	3,000
FY16 SCIP	20	Boise	ID	Renovate Building 27 First Floor for Ambulatory Care	4,400
FY16 SCIP	20	Boise	ID	Renovate for Cardiac Cath Lab	1,650
FY16 SCIP	20	Portland	OR	Upgrade Site Security	1,850
FY16 SCIP	20	Portland	OR	Upgrade Fire Alarm	1,750
FY15 SCIP	20	Portland	OR	Replace Underground Water Distribution Infrastructure Vancouver	3,000
Pre-SCIP	20	Roseburg	OR	Access Improvements	3,354
FY13 SCIP	20	Roseburg	OR	Seismically Upgrade Building 7 Boiler Plant	9,527
FY16 SCIP	20	Roseburg	OR	Upgrade Campus Security	3,300
FY16 SCIP	20	Roseburg	OR	Replace Water Mains Campus Wide	5,000
FY15 SCIP	20	Roseburg	OR	Correct Laboratory Deficiencies	2,500
FY16 SCIP OOC	20	Roseburg	OR	Upgrade Domestic Water System for Legionella and Scald Protection	1,850
FY15 SCIP	20	Roseburg	OR	Bldg 3 HVAC Corrections	1,120
FY12 SCIP	20	White City	OR	Boiler Plant Low Steam Conversion	3,450
FY16 SCIP	20	White City	OR	Renovate Space, Building 210 Upper South for Clinical Areas	2,200
FY14 SCIP	20	White City	OR	Retrofit Infrastructure Electrical Systems	9,350

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	20	White City	OR	Retrofit Campus-Wide Infrastructure Systems - Water, Sewer and Storm	7,900
FY16 SCIP	20	American Lake	WA	Replace Boilers for Energy Efficiency	3,300
FY15 SCIP OOC	20	American Lake	WA	Expand Blind Rehabilitation Building 2	1,200
Pre-SCIP	20	Seattle	WA	Renovate Clinical Laboratory areas - Phase 2	1,782
FY15 SCIP OOC	20	Seattle	WA	Upgrade Elevators Building 1 to Correct FCA Deficiencies	1,320
FY16 SCIP	20	Seattle	WA	Renovate Seattle B37 First Floor for VA Police	2,400
FY16 SCIP	20	Seattle	WA	4W Surgical Specialty Care Clinic Expansion	4,686
FY12 SCIP	20	Spokane	WA	Renovate 7th Floor	1,395
FY13 SCIP	20	Spokane	WA	Renovate Basement Mental Health Building	1,650
FY15 SCIP	20	Spokane	WA	Replace Boiler Plant	11,000
FY13 SCIP	20	Walla Walla	WA	Replace Campus Utilities Electrical	6,437
FY14 SCIP	20	Walla Walla	WA	Replace Campus Wide Sewer and Water Infrastructure	3,300
FY16 SCIP	20	Walla Walla	WA	Renovate Steam Generation Boiler System	3,300
FY13 SCIP	21	Fresno	CA	Improve 7th Floor Building 1 through Renovation	5,781
FY13 SCIP	21	Fresno	CA	Repair/Correct Electrical Deficiencies Throughout Campus	7,540
FY13 SCIP	21	Fresno	CA	Repair Seismic Condition by Demolishing Building 13 & 14	1,390
FY14 SCIP	21	Fresno	CA	Repair Building 1 Chilled Water and Condensate Drain Systems	7,877
FY16 SCIP OOC	21	Fresno	CA	Expand Landscape and Site Improvements	1,100
FY16 SCIP	21	Fresno	CA	Expand Chilled Water Capacity	9,600
FY12 SCIP	21	Martinez	CA	Renovate Interior Finishes Bldg 19 Martinez VA OPC	2,156
FY14 SCIP	21	Martinez	CA	Correct Campus Security Deficiencies and Renovate for Sterile Storage Supply	2,000
FY13 SCIP	21	Martinez	CA	Remodel Deteriorated Architectural Finishes Building 19	3,000
FY14 SCIP	21	Martinez	CA	Remodel Specialty Care and Correct Deficiencies	4,246
FY14 SCIP	21	Menlo Park	CA	Upgrade Heating Ventilation and Cooling Systems in Patient Care Areas	8,325
FY13 SCIP	21	Menlo Park	CA	Renovate Building 348 to support Homeless Outreach Program	3,317
FY15 SCIP	21	Menlo Park	CA	Upgrade site parking lots, bike lockers, and pedestrian pathways including relocate Government Vehicle Parking (And Charging Stations)	1,100

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY13 SCIP	21	Palo Alto	CA	Improve Emergency Sustainment capabilities	2,585
FY13 SCIP	21	Palo Alto	CA	Correct Operating Room Deficiencies	9,000
FY13 SCIP OOC	21	Palo Alto	CA	Upgrade Fire Alarm System (PAD South Campus)	2,450
FY15 SCIP	21	Palo Alto	CA	Renovate Building 7 for SCI Service	8,500
FY16 SCIP	21	Palo Alto	CA	Construct Consolidated Fisher House Central Reception Building	2,800
FY15 SCIP OOC	21	Palo Alto	CA	Renovate Operating Room Suite Building 100	8,855
FY16 SCIP	21	Palo Alto	CA	Upgrade Operating Room Suite and Support Space for Clinical Expansion	8,929
FY13 SCIP	21	Sacramento	CA	Renovate Building 700 4th Floor for Observation/Inpatient Pharmacy and Replace Fire Alarm System	5,500
FY14 SCIP	21	Sacramento	CA	Renovate Imaging and Nuclear Medicine Building 700	3,900
FY15 SCIP OOC	21	Sacramento	CA	Replace Chiller on Mather Campus	3,000
FY14 SCIP	21	San Francisco	CA	Refurbish Exterior Building 2	1,435
FY14 SCIP	21	San Francisco	CA	Retrofit/Upgrade Building 205 Energy Plant; Upgrade Controls, Economizers, and install Reverse Osmosis Make-up Water Treatment; Upgrade Security and Safety	1,959
FY14 SCIP	21	San Francisco	CA	Replace Absorption Chiller; Replace Roof; Install Fall Protection; Increase Security Main Hospital Building 203	2,195
FY15 SCIP OOC	21	San Francisco	CA	Renovate and Upgrade Patient Restrooms in Bldgs 200 and 203	1,050
FY16 SCIP OOC	21	San Francisco	CA	Prepare SHPO Support for Draft EIS and ROD	1,101
FY13 SCIP	21	San Francisco	CA	Repair/Replace Elevators Campus Wide	9,350
FY15 SCIP	21	San Francisco	CA	Renovate and Consolidate Clinical Programs on the Ground Floor of the Main Hospital	1,785
FY14 SCIP	21	Honolulu	HI	Correct Facility Condition Assessment Deficiencies for the Ambulatory Care Clinic	1,700
FY14 SCIP	21	Honolulu	HI	Correct Facility Condition Assessment Deficiencies for the Center for Aging	1,500
FY15 SCIP	21	Honolulu	HI	Correct Facility Condition Assessment Deficiencies for the E-Wing	1,500
FY13 SCIP	21	Reno	NV	Renovate inpatient rooms on 3C and 4C for private rooms	1,250
FY13 SCIP	21	Reno	NV	Maintain and repair HVAC system to Improve Efficiency and Patient Safety	1,050
FY16 SCIP	21	Reno	NV	Provide Required Redundant Emergency Power at North Side of Campus	3,500

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP OOC	21	Reno	NV	Replace/Upgrade Boiler Plant Generator	1,430
FY15 SCIP OOC	21	Reno	NV	Provide ICU Line of Sight	5,100
FY12 SCIP	22	Loma Linda	CA	Decommission Elevators T1 & T4 and Convert to Passenger Elevators	1,980
FY13 SCIP	22	Loma Linda	CA	1S Patio Repairs & Demolition of Greenhouse	1,010
FY16 SCIP	22	Loma Linda	CA	Replace Main Stormwater, Waste, & Vent Piping	3,000
FY15 SCIP	22	Loma Linda	CA	Critical Power Distribution	4,400
FY13 SCIP	22	Loma Linda	CA	Relocate SPD to 3rd Floor Adjacent to Surgery	5,498
FY16 SCIP	22	Loma Linda	CA	Renovate 4SE for Medical/Surgical Ward	7,700
FY13 SCIP	22	Loma Linda	CA	Computer Room Infrastructure Upgrades	2,500
FY14 SCIP	22	Loma Linda	CA	Upgrade Chillers 1 & 4	1,900
FY14 SCIP	22	Loma Linda	CA	Construct Operating Room and Upgrade Ventilation	2,000
FY15 SCIP	22	Loma Linda	CA	Replace Emergency Generator	9,000
FY12 SCIP	22	Long Beach	CA	Install Emergency Management Generator, Phase 2	5,498
FY12 SCIP	22	Long Beach	CA	Expand Dental Clinic B 126	7,794
FY12 SCIP	22	Long Beach	CA	Renovate Building 126 Infusion	2,105
FY12 SCIP	22	Long Beach	CA	Correct Deficiencies in Building 2, Phase 1	6,336
FY12 SCIP	22	Long Beach	CA	Install Medical Gas and Oxygen Emergency Management Systems	3,300
FY12 SCIP	22	Long Beach	CA	Replace Boilers	8,800
FY13 SCIP	22	Long Beach	CA	B150 SCI T-1 Conversion to Long Term Care Beds	8,512
FY14 SCIP	22	Long Beach	CA	Refurbish Water Tower Basin Building 149	2,200
FY16 SCIP	22	Long Beach	CA	B126 Renovate & Upgrade Hemodialysis Infrastructure	4,950
FY12 SCIP	22	Long Beach	CA	Replace AHU and DDC Controls, Bldg. 126 & Bldg. 126 OP, Phase I	3,170
FY12 SCIP	22	Long Beach	CA	Renovate Pathology Lab	8,778
FY16 SCIP	22	Los Angeles	CA	Upgrade Information Technology Closets WLA North Campus Six Buildings	1,500
FY16 SCIP	22	Los Angeles	CA	Upgrade Information Technology Closets B500 North Quadrant All Floors	3,000
FY13 SCIP	22	Los Angeles	CA	Renovate Building 500 Elevators	2,500
FY12 SCIP	22	San Diego	CA	Gas Turbine Inlet Cooling for the solar turbine (co - gen) system	2,955
FY12 SCIP	22	San Diego	CA	Renovate Building 1 First Floor for Volunteer and Patient Services, Phase 2	7,590

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY13 SCIP	22	San Diego	CA	Elevator Mechanical Upgrade	4,043
FY14 SCIP	22	San Diego	CA	Replace Operating Room Line Isolation Monitors and Automatic Transfer Switches	3,300
FY16 SCIP	22	San Diego	CA	Replace Emergency Bus Duct & Generator Switchgear	9,020
FY16 SCIP	22	San Diego	CA	Renovate Logistics	3,000
FY15 SCIP OOC	22	San Diego	CA	4 Patient Room Conversion to Single Patient Rooms	6,000
FY15 SCIP OOC	22	San Diego	CA	OR Room Upgrades	1,040
FY12 SCIP	22	San Diego	CA	Replace Disaster Storage Building	1,199
FY12 SCIP	22	Sepulveda	CA	Renovate Ambulatory Care Mental Health Clinics	2,198
FY16 SCIP	22	Sepulveda	CA	Upgrade Information Technology Closets Sepulveda	1,650
FY12 SCIP	22	West Los Angeles	CA	Renovate Inpatient Mental Health Ward	8,019
FY12 SCIP	22	West Los Angeles	CA	Retrofit Boiler Plants	4,959
FY12 SCIP	22	West Los Angeles	CA	Renovate Ambulatory Care Mental Health Clinics	9,394
FY14 SCIP	22	West Los Angeles	CA	Renovate Integrative Medicine Center, Phase 2	2,200
FY15 SCIP	22	West Los Angeles	CA	Remove/Mitigate Underground Fuel Storage Tank	1,200
FY15 SCIP OOC	22	West Los Angeles	CA	Replace Boilers B295	8,900
FY15 SCIP	22	West Los Angeles	CA	Install Propane Tanks for B295	2,600
FY13 SCIP	23	Des Moines	IA	Replace Windows Phase II	1,827
FY14 SCIP	23	Des Moines	IA	Remodel/Expand Pharmacy	1,500
FY14 SCIP	23	Des Moines	IA	Expand and Remodel Laboratory	1,750
FY15 SCIP	23	Des Moines	IA	Renovate Boiler Plant for Chiller Plant	7,952
FY14 SCIP	23	Des Moines	IA	Install Interactive Television System	1,200
FY14 SCIP	23	Des Moines	IA	Improve Parking and Roadways	2,350
FY16 SCIP	23	Des Moines	IA	Remodel Emergency Department	2,250
FY15 SCIP	23	Des Moines	IA	Design/Construct Security Gates	1,660
FY15 SCIP	23	Des Moines	IA	Remodel Outpatient Surgery/GI	1,063
FY15 SCIP	23	Iowa City	IA	Renovate Tenth Floor for Administrative Functions	2,800
FY14 SCIP	23	Iowa City	IA	Install Solar Collectors Building 1	2,100
FY13 SCIP	23	Iowa City	IA	Renovate 4 South for Surgical Support and Basement Lockers	2,500
FY14 SCIP	23	Iowa City	IA	Upgrade Air Handlers, Pumps, Steam Stations, Hot Water Converters and Associated Equipment	5,500
FY15 SCIP	23	Iowa City	IA	Replace Defective Steam Traps and Correct Condensate Over pressurization	6,100
FY15 SCIP	23	Iowa City	IA	Reconfigure Domestic Water Distribution System for Legionella Prevention	7,200

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY15 SCIP	23	Iowa City	IA	Backfill 4S for Surgical Support	4,170
FY15 SCIP OOC	23	Iowa City	IA	Site preparation for Temporary Trailers supporting Construction of Specialty Care Clinics and Addition, Addition to Building 2, Renovation of 10th Floor	385
FY12 SCIP	23	Minneapolis	MN	Ortho Expansion and Renovation	1,301
FY15 SCIP	23	Minneapolis	MN	Renovate Emergency Department/Urgent Care	5,000
FY12 SCIP	23	Minneapolis	MN	Construct Clinic Space, Phase I	1,694
FY15 SCIP	23	Minneapolis	MN	Upgrade IT Infrastructure, Ph. 1 - Design	3,180
FY15 SCIP	23	Minneapolis	MN	Correct Mechanical Deficiencies	1,500
FY15 SCIP	23	Minneapolis	MN	Repair Underground Roof-Traffic Pattern-Canopy	2,180
FY16 SCIP	23	Minneapolis	MN	Realign Radiation Oncology	1,500
FY16 SCIP	23	Minneapolis	MN	Renovate Inpatient Mental Health	2,600
FY16 SCIP	23	Minneapolis	MN	Renovate Historic Ft Snelling Building for Support and Administrative space	2,300
FY16 SCIP	23	Minneapolis	MN	Construct Evidence Based Inpatient Wards	4,770
FY16 SCIP	23	Minneapolis	MN	Consolidate Intensive Care Units	5,040
FY16 SCIP	23	Minneapolis	MN	Realign Post-Partial Hospitalization Ward	3,960
FY16 SCIP	23	Minneapolis	MN	Renovate Women's Clinic	2,875
FY15 SCIP OOC	23	Minneapolis	MN	Construct Super Clinic 2	3,000
FY16 SCIP	23	Minneapolis	MN	Renovate Outpatient Surgery for a Hybrid Operating Room	3,500
FY16 SCIP	23	Minneapolis	MN	Construct Clinical Research Wings	3,300
FY12 SCIP	23	St Cloud	MN	Renovate Building 4, 1st Floor for Medical Home Model	5,258
FY14 SCIP	23	St Cloud	MN	Replace Windows Building 29	1,350
FY14 SCIP	23	St Cloud	MN	Replace Windows Buildings 4, 8 and 9	1,480
FY15 SCIP	23	St Cloud	MN	Renovate Building 2, First Floor for Residential Rehab. Therapy Program	4,987
FY16 SCIP	23	St Cloud	MN	Renovate Building 4 Basement for Sterile Processing Services and Sterile Processing and Distribution	7,150
FY14 SCIP	23	St Cloud	MN	Renovate Canteen Services Department	3,750
FY16 SCIP	23	St Cloud	MN	Renovate for Lab in Building 1 Basement	2,903
FY15 SCIP	23	St Cloud	MN	Renovate Building 49 South Wings for CLC Privacy	2,747
FY15 SCIP	23	St Cloud	MN	Install HVAC - Basement Building 48	1,211
FY15 SCIP	23	St Cloud	MN	Upgrade/Replace Fire Alarm Building Devices	4,522
FY16 SCIP	23	St Cloud	MN	Upgrade IT Closets for Security	5,035
FY16 SCIP	23	St Cloud	MN	Renovate Building 4 East Side for Women's Clinic	2,900

NRM Prior Year Category	VISN	City	ST	Project Name - Short Description	Total Estimated Cost (\$000)
FY16 SCIP	23	St Cloud	MN	Right-Size Building 29 First Floor for PACT	2,422
FY15 SCIP OOC	23	St. Cloud	MN	Construct IT Center For Health Technology	4,951
FY15 SCIP OOC	23	St. Cloud	MN	Install Ground Source Heat Pumps, Building 28	6,564
FY15 SCIP OOC	23	St. Cloud	MN	Install Heating, Ventilation & Air Conditioning, Building 3	1,047
FY15 SCIP OOC	23	St. Cloud	MN	Upgrade Main Drive and Circle Parking lot	1,532
FY14 SCIP	23	Fargo	ND	Replace Exterior Utilities and Asphalt	7,500
FY14 SCIP	23	Fargo	ND	Remodel Intensive Care Unit and Inpatient Dialysis Unit	3,300
FY15 SCIP	23	Fargo	ND	Renovate 2nd Floor Bldg 46 for Medical Specialties	2,904
FY14 SCIP	23	Fargo	ND	Renovate Basement Bldg 46 for Business Occupancy	1,760
FY15 SCIP OOC	23	Omaha	NE	Replace Boiler - OM	1,100
FY15 SCIP OOC	23	Omaha	NE	Correct Main Entrance HVAC - OM	1,118
FY15 SCIP OOC	23	Omaha	NE	Replace Elevators 1-4 & 6 Motors and Controls	3,064
FY15 SCIP	23	Omaha	NE	Replace Main Electrical Equipment	1,000
FY16 SCIP	23	Omaha	NE	Construct Central Energy Plant	39,600
FY16 SCIP	23	Fort Meade	SD	Relocate Sterile Processing Service and Endoscopy	5,256
FY16 SCIP	23	Fort Meade	SD	Renovate and Consolidate In-Patient Functions Bldg. 113	7,250
FY16 SCIP	23	Fort Meade	SD	Replace Building 145 HVAC	1,400
FY16 SCIP	23	Fort Meade	SD	Upgrade Electrical Distribution System, Buildings 148	1,000
FY15 SCIP	23	Fort Meade	SD	Roofing and Exterior Repairs	2,059
FY15 SCIP	23	Hot Springs	SD	Improve Building Exteriors - HS	1,100
FY15 SCIP OOC	23	Hot Springs	SD	Exterior Building Improvements	1,180
FY15 SCIP	23	Sioux Falls	SD	Upgrade Chiller and Air handling Systems - Bldg 5	6,000
FY13 SCIP	23	Sioux Falls	SD	Women's Health/Patient Privacy Improvements	2,000
FY16 SCIP	23	Sioux Falls	SD	Renovate Kitchen	4,061
FY15 SCIP OOC	23	Sioux Falls	SD	Renovation of Physical and Occupational Therapy	3,480