

The logo for the province of Alberta, featuring the word "Alberta" in a white, cursive script font, followed by a small white square icon. The logo is set against a background of abstract, overlapping geometric shapes in shades of green and grey.

FISCAL PLAN

CAPITAL PLAN

The Alberta
JOBS PLAN **BUDGET**
2016

TABLE OF CONTENTS

CAPITAL PLAN

Capital Plan	45
Municipalities and Communities	46
Affordable Housing.....	46
Environmental Protection.....	46
Health Care	46
Capital Maintenance and Renewal	47
Other Capital Projects.....	47
Capital Plan Details	48
Unfunded Capital Projects (as of April 14, 2016)	53

CAPITAL PLAN

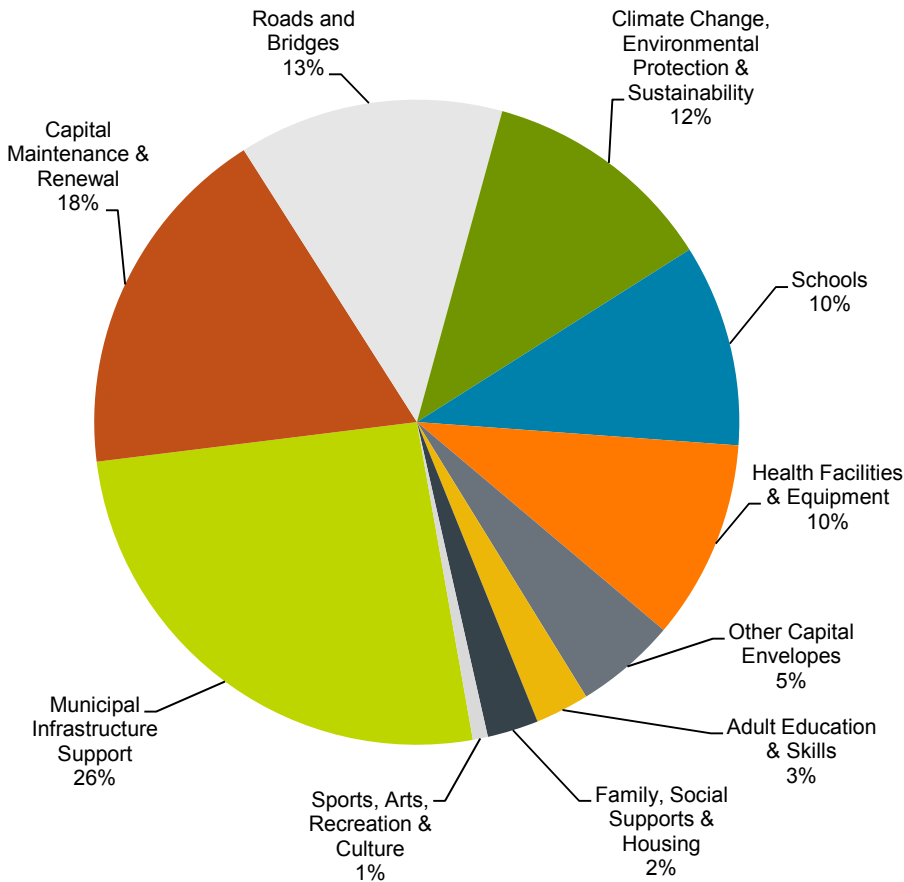
With the serious economic challenges facing the province, Albertans are looking to their government to develop a thoughtful and prudent path forward. By continuing government's significant investment in infrastructure, the *Budget 2016 Capital Plan* sets the course to renewed sustainability.

The Budget 2016 Capital Plan supports \$34.8 billion in projects over five years.

The five-year, \$34.8 billion Capital Plan will help stimulate the economy, keep people working, and address the province's infrastructure deficit. This timely, worthy investment creates jobs in the short and medium-term and builds a strong economic foundation for future generations.

The *Budget 2016 Capital Plan* takes an evidence-based approach to investing over \$4 billion that was set aside in *Budget 2015* for new projects and programs, focusing on the key social programs and services that Albertans rely on, encouraging economic development in communities and protecting the environment. Projects in the Capital Plan have gone through an extensive review for alignment with these government priorities. The criteria used to review projects in the Capital Plan is posted online at www.infrastructure.alberta.ca/6.htm.

Budget 2016 Capital Plan – Allocation by Envelope (% of total¹)



¹ Excludes \$4.4 billion in self-financed capital investment by Alberta Health Services, post-secondary institutions and school boards.

MUNICIPALITIES AND COMMUNITIES

There is \$9 billion budgeted over five years for municipal infrastructure support.

Alberta's communities have been hit hard by the steep drop in oil prices and need support to ensure they can address local infrastructure priorities and their residents' needs. The Capital Plan invests \$9 billion over the next five years to support municipal infrastructure, with \$6.1 billion under the Municipal Sustainability Initiative. There is \$1.4 billion for transit and other transportation related projects, including \$914 million through GreenTRIP and \$305 million for municipal transit initiatives.

Alberta's culture and tourism sectors contribute to the cultural, social and economic well-being of communities across the province. Both sectors will continue to play a prominent role with an investment of \$262 million for parks, recreation and culture related projects to help diversify Alberta's economy and build strong communities for Alberta families.

AFFORDABLE HOUSING

The government is committed to ensuring Albertans have access to safe, affordable housing. The Capital Plan includes \$892 million to build more affordable housing and renew existing housing resulting in more people moving off waiting lists and into safe and affordable homes. This Plan will also support housing for First Nations in support of the United Nations Declaration on the Rights of Indigenous Peoples.

ENVIRONMENTAL PROTECTION

There is \$2.2 billion budgeted over five years for green infrastructure as part of the Climate Leadership Plan.

To address the reality of climate change and work towards a more sustainable future, the Capital Plan invests \$4.1 billion over five years in projects and programs that support climate change initiatives, air and water quality, as well as protect communities from natural disasters. This includes \$2.2 billion for green infrastructure under the Climate Leadership Plan. It also includes \$692 million to help communities recover from the 2013 flooding and protect against future natural disasters, \$595 million for water and wastewater grants for municipalities and \$112 million for provincial water management infrastructure, such as dams.

HEALTH CARE

The Capital Plan invests \$3.5 billion to continue to build the health infrastructure Albertans need. This includes \$1.2 billion to continue work on the Calgary Cancer Centre to meet the rising need for cancer care and \$500 million for future priority investments in health facilities across the province. There is \$400 million for a new clinical information system which will better integrate health care information systems throughout the province and support health care workers in making more informed decisions in delivering care for Albertans. The plan also includes \$365 million to expand access to continuing care to provide relief for families and ease the pressure on overcrowded hospitals.

CAPITAL MAINTENANCE AND RENEWAL

The *Budget 2016* Capital Plan increases the annual funding provided for capital maintenance and renewal to protect the investment government has made in public facilities and ensure they are able to continue serving the needs of Albertans. Over the next five years, the Capital Plan invests \$6.2 billion in capital maintenance and renewal, including \$2.5 billion for roads and bridges, \$1.1 billion for schools, \$777 million for post-secondary institutions, \$760 million for health facilities, and \$298 million for seniors facilities and housing.

There is \$6.2 billion budgeted over five years for capital maintenance and renewal.

OTHER CAPITAL PROJECTS

The five-year Capital Plan also provides:

- ◆ \$4.6 billion for roads and bridges – including \$2.9 billion for the Calgary and Edmonton ring roads and \$1.1 billion for twinning, widening and expansion projects with \$160 million in new funding for the Peace River bridge.
- ◆ \$940 million for post-secondary facilities – including Keyano College, Lethbridge College, MacEwan University, Mount Royal University, NAIT, NorQuest College, Red Deer College, the University of Calgary and the University of Lethbridge.
- ◆ \$3.5 billion for schools – including \$2.9 billion to complete 200 new schools and modernization projects and \$500 million for additional school projects in future capital plans.
- ◆ \$145 million for the planning of future projects.

There is another \$4.4 billion in capital investment self-financed by Alberta Health Services (\$1.7 billion), post-secondary institutions (\$2.2 billion) and school boards (\$465 million) and for ancillary and other projects.

Capital Plan Details

(millions of dollars)

	2016-17 Estimate	2017-18 Target	2018-19 Target	2019-20 Projected	2020-21 Projected	5-Year Total
Adult Education and Skills						
Keyano College – Campus Upgrades	8	8	-	-	-	16
Lethbridge College Trades and Technology Renewal and Innovation Project	14	10	-	-	-	24
MacEwan University City Centre Campus	10	-	-	-	-	10
Mount Royal University Library and Learning Centre (Calgary)	47	-	-	-	-	47
NAIT Centre for Applied Technology (Edmonton)	25	55	-	-	-	80
NorQuest College Expansion and Retrofit (Edmonton)	61	40	-	-	-	101
Red Deer Multiplex Project	20	-	-	-	-	20
University of Calgary Schulich School of Engineering	25	52	-	-	-	77
University of Calgary MacKimmie Complex and Professional Building	9	8	-	-	-	17
University of Lethbridge Destination Project	125	65	35	23	-	248
Future Projects (unallocated)	-	-	100	100	100	300
Total Adult Education and Skills	344	238	135	123	100	940
Capital Maintenance and Renewal						
Roads and Bridges	434	450	508	560	588	2,540
Schools	148	194	224	253	274	1,093
Post-Secondary	101	154	158	174	190	777
Health Care Facilities	131	144	146	154	185	760
Government-Owned	45	52	76	105	115	393
Seniors Facilities and Housing	59	70	49	55	65	298
Provincial Parks	16	34	34	34	34	152
Information Technology	15	15	15	15	15	75
Innovation Infrastructure Maintenance	3	3	3	3	3	15
Air Tanker Bases	1	1	1	1	1	5
Future Maintenance Spending Needs (unallocated)	-	25	25	25	50	125
Total Capital Maintenance and Renewal	953	1,142	1,239	1,379	1,520	6,233
Climate Change, Environmental Protection & Sustainability						
Climate Leadership Plan	5	208	555	680	710	2,158
Flood Recovery	271	156	140	75	50	692
Carbon Capture and Storage Initiative	200	147	50	50	50	497
Regional Water/Wastewater Projects – Water for Life	80	55	105	80	80	400
Municipal Water and Wastewater Program	50	50	45	25	25	195
Water Management Infrastructure	22	20	20	20	30	112
Swan Hills Treatment Centre	5	5	5	5	5	25
Water and Air Monitoring Program	1	1	1	1	1	5
Total Climate Change, Environmental Protection & Sustainability	634	642	921	936	951	4,084

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Capital Plan Details, *continued*

(millions of dollars)

	2016-17 Estimate	2017-18 Target	2018-19 Target	2019-20 Projected	2020-21 Projected	5-Year Total
Family, Social Supports & Housing						
Sustainable Housing Renewal – Rural and Urban	173	184	120	85	20	582
New Housing Supply – Affordable Housing	38	20	20	20	50	148
New Housing Supply – Affordable Off-reserve Housing	-	30	30	30	30	120
Long-Term Governance and Funding Arrangements Agreement (LTA) – Infrastructure for Metis Settlements	3	3	3	3	3	15
New Housing Supply – Homeless and Specialized Populations	13	-	-	-	-	13
Planning (Seniors and Housing)	6	2	2	2	2	14
Total Family, Social Supports & Housing	233	239	175	140	105	892
Farming, Natural Resources & Industry						
Irrigation Rehabilitation Program	19	19	19	19	19	95
Land Stewardship Fund	15	15	15	15	15	75
Wildfire Towers, Camps and Construction	6	6	6	6	7	31
Rural Utilities Program	4	4	4	4	4	20
Flat Top Complex	2	2	2	2	2	10
Cereal Protein and Cellulose Program Equipment	5	-	-	-	-	5
Alberta Tree Improvement and Seed Centre (ATISC) – Planning	1	1	-	-	-	2
Footner Lake (High Level) Facility Renovation and Enhancements	1	-	-	-	-	1
Total Farming, Natural Resources & Industry	53	47	46	46	47	239
Government Facilities, Equipment and Other						
General Information Technology and other Capital	85	77	78	74	74	388
Government Accommodation	33	30	35	50	50	198
One Information Management Technology (IMT) Enterprise Priorities	46	46	31	31	31	185
Health IT Systems Development	22	22	22	22	22	110
Electronic Health Record	15	15	15	15	15	75
Government Vehicle Fleet	13	13	13	13	13	65
Land Purchases	21	8	8	8	8	53
Enterprise Resource Planning	9	9	9	8	8	43
Modernization of Registry Systems	6	1	10	10	10	37
One Information Management Technology (IMT) Enterprise Planning Funds	5	5	5	5	5	25
Agrivalue Processing Business Incubator (Leduc)	10	-	-	-	-	10
GOA Domain	5	4	-	-	-	9
Infrastructure Capital Planning	10	10	10	10	10	50
Total Government Facilities, Equipment and Other	280	240	236	246	246	1,248

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Capital Plan Details, *continued*

(millions of dollars)

	2016-17 Estimate	2017-18 Target	2018-19 Target	2019-20 Projected	2020-21 Projected	5-Year Total
Health Facilities and Equipment						
Addictions and Detox Centres	8	9	-	-	-	17
Calgary Cancer Centre	15	100	295	416	379	1,205
Child, Adolescent and Family Mental Health (CASA)	8	-	-	-	-	8
Clinical Information System	-	100	100	100	100	400
Continuing Care Beds	43	122	100	100	-	365
Edson Healthcare Centre	24	5	-	-	-	29
Equipment for Cancer Corridor Projects	11	-	-	-	-	11
Foothills Medical Centre (Calgary)	14	9	13	-	-	36
Fort McMurray Residential Facility-Based Care Centre	1	2	18	21	-	42
Future Health Facility Projects (Unallocated)	100	100	100	100	100	500
Grande Prairie Regional Hospital	114	135	78	10	-	337
Health Facility Project Planning Funds	8	5	2	-	-	15
High Prairie Health Complex	51	8	-	-	-	59
Lethbridge Chinook Regional Hospital	9	6	-	-	-	15
Lloydminster Continuing Care Centre	3	3	-	-	-	6
Medical Equipment Replacement and Upgrade Program	25	25	25	25	25	125
Medicine Hat Regional Hospital	24	12	10	9	8	63
Misericordia Hospital – Planning	5	5	-	-	-	10
Northern Alberta Urology Centre	20	3	-	-	-	23
Northern Lights Regional Health Centre Repairs (Fort McMurray)	13	15	11	3	-	42
Other Health Initiatives	1	-	-	-	-	1
Peter Lougheed Centre (Women's Services and Vascular Renovations) (Calgary)	12	17	3	-	-	32
Provincial Heliports	5	2	4	-	-	11
Red Deer Obstetrical	7	2	-	-	-	9
Royal Alexandra Hospital – Planning	5	5	-	-	-	10
Rural and Urgent Care Health Facility Design	3	-	-	-	-	3
South Health Campus (Calgary)	18	-	-	-	-	18
Stollery Children's Hospital - Pediatric Surgical Suite Expansion (Edmonton)	5	-	-	-	-	5
Stollery Children's Hospital Critical Care Program (Edmonton)	11	12	18	16	4	61
Strathcona Community Hospital (Sherwood Park)	15	-	-	-	-	15
Total Health Facilities and Equipment	578	702	777	800	616	3,473

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Capital Plan Details, *continued*

(millions of dollars)

	2016-17 Estimate	2017-18 Target	2018-19 Target	2019-20 Projected	2020-21 Projected	5-Year Total
Municipal Infrastructure Support						
Community Facility Enhancement Program	38	38	38	38	38	190
Federal Gas Tax Fund	219	219	230	230	230	1,127
GreenTRIP	125	255	200	200	134	914
Municipal Sustainability Initiative:						
Municipal Sustainability Initiative – Capital	846	846	846	776	921	4,235
Basic Municipal Transportation Grant	360	370	380	391	354	1,853
New Building Canada – Small Communities Fund	74	31	17	10	-	132
New Building Canada Fund (Edmonton Valley Line LRT)	-	60	30	30	-	120
Strategic Transportation Infrastructure Program	-	35	65	-	-	100
Municipal Transit Initiatives	-	100	105	100	-	305
Total Municipal Infrastructure Support	1,662	1,954	1,910	1,774	1,676	8,976
Public Safety and Emergency Services						
Courthouse Renewal	19	20	20	10	-	69
Alberta First Responders Radio Communications System	36	7	4	3	-	50
Kananaskis Emergency Services Centre	3	10	5	-	-	19
Disaster Recovery Program	3	4	-	-	-	6
Calgary Remand Centre Divided Living Units	5	-	-	-	-	5
Calgary Courts Parkade, Urban Park and Historic Court of Appeal Restoration	3	-	-	-	-	3
Planning Funds	2	1	-	-	-	3
Total Public Safety and Emergency Services	71	41	30	13	-	155

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Capital Plan Details, *continued*

(millions of dollars)

	2016-17 Estimate	2017-18 Target	2018-19 Target	2019-20 Projected	2020-21 Projected	5-Year Total
Roads and Bridges						
41st Avenue Interchange (Edmonton)	28	-	-	-	-	28
Assessment and Support Systems	21	21	21	21	21	105
Edmonton/Calgary Ring Roads	527	587	569	574	650	2,907
Fort McMurray Land Exchange with the Regional Municipality of Wood Buffalo	11	13	36	-	-	60
Fort McMurray Urban Area Upgrades	18	-	-	-	-	18
Gaetz Avenue/Taylor Drive Interchange (Red Deer)	20	40	40	-	-	100
Grande Prairie – Highway 43 Bypass	26	28	-	-	-	54
Highway 2 Corridor Expansion Planning	3	-	-	-	-	3
Highway 19 (East and West ends)	10	60	-	-	-	70
Highway 63 Twinning (Grassland to Fort McMurray)	68	15	-	-	-	83
Highway Twinning, Widening and Expansion	169	194	141	194	194	892
Interchanges, Intersections and Safety Upgrades	28	15	12	12	12	79
Other Road and Bridge Projects	3	6	6	6	6	27
Parsons Creek Land Development Interchanges (Fort McMurray)	-	-	1	15	15	31
Peace River Bridge	20	100	40	-	-	160
Total Roads and Bridges	952	1,079	866	822	898	4,617
Schools						
200 New and Modernization Projects	1,608	903	343	13	-	2,867
2016 School Capital Priorities	-	125	125	125	125	500
Schools – Modularity and Other Grant Funded Projects	50	50	50	-	-	150
Education Planning Funds	-	1	1	1	1	4
Total Schools	1,658	1,079	519	139	126	3,521
Sports, Arts, Recreation & Culture						
Calgary Zoo – Expansion	3	4	3	-	-	10
Fort Edmonton Park – Expansion	4	16	14	-	-	34
Other Parks Projects	2	2	1	-	-	5
Parks Lower Athabasca Regional Plan Implementation	5	5	5	5	5	25
Parks South Saskatchewan Regional Plan Implementation	10	10	10	10	10	50
Royal Alberta Museum (Edmonton)	83	36	-	-	-	119
Royal Tyrrell Museum Palaeontology – Expansion (Drumheller)	7	2	-	-	-	9
Winsport (CODA) – Sliding Track Refurbishment	-	5	5	-	-	10
Total Sports, Arts, Recreation & Culture	114	80	38	15	15	262
Contingency / Emergent Projects	92	22	-	-	-	114
Total Capital Plan – Core Government	7,623	7,504	6,892	6,433	6,300	34,753
Schools, Universities, Colleges, Hospitals (SUCH) Sector – Self-financed Investment	858	760	977	935	901	4,431
Total Capital Plan – Fully Consolidated basis	8,481	8,264	7,870	7,369	7,201	39,184

UNFUNDED CAPITAL PROJECTS (as of April 14, 2016)

As part of the commitment to transparency and openness, for the first time the government is presenting a list of unfunded capital projects as an addendum to the *Budget 2016* Capital Plan. It is comprised of projects presented by departments that met priority criteria and fit within the three pillars of the Capital Plan: key social programs and services that Albertans rely on; encouraging economic development in communities, and protecting the environment.

Some of these projects will receive funding for planning as part the *Budget 2016* Capital Plan. If the projects meet the criteria and there is funding available, they will be reflected in future capital plans. Adjustments to the *Budget 2016* Capital Plan and this list will be made to address emerging needs and issues around the province. Finally, this list is not all-encompassing, there are many worthy projects in Alberta that are not reflected here.

Infrastructure Project Name	Department
A.R. Schrag Renovations, Alberta Hospital Edmonton	Health
Alberta Innovates Technology Futures Devon and Millwoods facilities	Economic Development & Trade
Aspen View Public School Division No. 78: H.A. Kostash School Modernization and Rightsizing	Education
Athabasca University – Information Technology Capital	Advanced Education
Black Gold Regional Division No. 18 (2245): Ecole Secondaire Beaumont Composite High School	Education
Black Gold Regional Division No. 18 (2245): Willow Park School	Education
Buffalo Trail Public Schools Regional Division No. 28 (1155): Irma School	Education
Calgary Board of Education: Cougar Ridge Elementary	Education
Calgary Board of Education: Coventry Hills/Country Hills Village Elementary	Education
Calgary Board of Education: Cranston Elementary	Education
Calgary Board of Education: Evergreen Elementary	Education
Calgary Board of Education: Forest Lawn High School	Education
Calgary Board of Education: John Diefenbaker High School	Education
Calgary Catholic School District: Airdrie Elementary School	Education
Calgary Catholic School District: Auburn Bay Elementary	Education
Calgary Catholic School District: St. Bonaventure School	Education
Calgary Catholic School District: St. Boniface School	Education
Calgary Court of Appeal Planning Study	Justice and Solicitor General
Calgary Ring Road – Upgrades - New bridge crossing over the Bow River (North West) - Interchange upgrade at Crowchild Trail (North West) - New bridge over Scenic Acres Link / Tuscany Boulevard / CPR (North West) - Median lane widening along east side of Stony Trail between 16th Ave NE to 17th Ave SE (East)	Transportation
Calgary Rotary/Mattamy Greenway Project	Culture and Tourism
Canadian Rockies School Division: Banff Elementary School Phase 2	Education
Christ the Redeemer Catholic Separate Regional Division: Holy Cross Collegiate	Education
Completion of Alberta portion of Trans Canada Trail	Culture and Tourism
Correctional Facilities Renewal Planning Study	Justice and Solicitor General
Cross Cancer Institute (Edmonton) – Phase 1	Health
Customer Relationship Management – Information Technology System	Economic Development & Trade
East Central Alberta Catholic Separate Schools Regional Division No. 16 (4330): Replacement of St. Thomas Aquinas School	Education
Edmonton Catholic Separate School District No. 7 (0110): New Elementary School in Meadows	Education
Edmonton Catholic Separate School District No. 7 (0110): New Grade 5-9 school in Castledowns _Rapperswill	Education
Edmonton Ring Road – South West Upgrades - Widening both directional lanes from 2 to 3 lanes (Whitemud Drive to Highway 2) - Widening of bridges at North Saskatchewan River and Wedgewood Ravine - New bridges to accommodate ramps at Whitemud Drive - Safety/operational improvements at 119th Street and 127th Street	Transportation

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Unfunded Capital Projects (as of April 14, 2016), *continued*

Infrastructure Project Name	Department
Edmonton School District No. 7 (3020): Brander Gardens School	Education
Edmonton School District No. 7 (3020): Highlands Junior High School	Education
Edmonton School District No. 7 (3020): Meadows 7-9	Education
Edmonton School District No. 7 (3020): Pilot Sound K-6	Education
Elk Island Catholic Separate Regional Division No. 41 (0046): Ecole Pere Kenneth Kearns Catholic School Add and Mod	Education
Elk Island Public Schools Regional Division No. 14 (2195): Wye School	Education
Equipment Maintenance and Renewal	Justice and Solicitor General
Fort McMurray Seasonal Employee Housing	Agriculture and Forestry
Fort McMurray Public School District No. 2833: Ecole Dickinsfield School	Education
Glenbow Museum – Deferred Maintenance	Culture and Tourism
Grande Prairie Roman Catholic Separate School District No. 28 (4130): St Patrick Catholic School Modern and Dem Phase 2	Education
Grande Prairie School District No. 2357 (3240): Grande Prairie Composite High School Replacement	Education
Greater North Central Francophone Education Region: Ecole Joseph Moreau	Education
Highway 1, Medicine Hat Intersection Improvements at Hwy 1 and 3 (Intersection Improvement) /	Transportation
Highway 1, Interchange Upgrade at Hwy 1 and 22 (Interchange Upgrading)	Transportation
Highway 1A, Interchange Improvement at Hwy 1A and 22 (Town of Cochrane) (Interchange – Grade, Base, Paving)	Transportation
Highway 2, Balzac Interchange Replacement (Interchange Upgrading)	Transportation
Highway 2, Interchange at Cardiff Road, S of Morinville (Interchange – Grade, Base, Paving)	Transportation
Highway 2A, Red Deer to Blackfalds (Twinning – Grade, Base, Stage Paving)	Transportation
Highway 11A, E of Hwy 2 – Hwy 2A (City of Red Deer) (Twinning – Grade, Base, Stage Paving)	Transportation
Highway 19 Completion of Twinning (East of Highway 60 to West of Highway 2)	Transportation
Highway 22, Bridge Widening and Priddis Intersection Improvement, E of Fish Creek to W of Fish Creek (Passing / Climbing Lane)	Transportation
Highway 28, Construct Roundabout, W of Waskatenau (Intersection Improvement)	Transportation
Highway 63, Prairie Creek Culvert Replacement (Structure Replacement)	Transportation
Highway 567, High Load Staging Area, 4 km W of Hwy 22 (Safety Rest Area)	Transportation
Highway 697, La Crete (Tompkins) Ferry Replacement (Structure Replacement)	Transportation
Highway 813, Athabasca River Bridge Replacement on Highway 813 (Structure Replacement)	Transportation
Highway 817, Hwy 24 – Hwy 901 (Reconstruct / Re-Alignment)	Transportation
Highway 834, Tofield Bypass (Re-Alignment) (Reconstruct / Re-Alignment)	Transportation
Highway 881, Safety and Roadway Improvements at various locations – passing and climbing lanes, truck staging areas, improved rest areas, and intersection improvements at various locations (Passing / Climbing Lane)	Transportation
Hinton Training Centre Renovation and Expansion	Agriculture and Forestry
Holy Spirit Regional Division: Country Meadows Elementary School	Education
Horizon School Division: Erle Rivers High School	Education
Housing for Homeless Families – Permanent Supportive Housing (Calgary)	Human Services
Inpatient Unit Fit-Outs, Chinook Regional Hospital, Lethbridge	Health
Integrated Resource Management – Information Technology System	Energy
Jubilee Auditoria Back of House Upgrades	Culture and Tourism
Lakeland College – Animal Health Technology Clinic	Advanced Education
Lakeland College Dairy Barn	Advanced Education
Lakeland Roman Catholic Separate School District No. 150 (4105): Holy Family Catholic School	Education
Lethbridge School District: Galbraith School	Education

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Unfunded Capital Projects (as of April 14, 2016), *continued*

Infrastructure Project Name	Department
Livingstone Range School Division No. 68: Nanton Solution (A.B. Daley / J.T. Foster)	Education
Medical Device Reprocessing (MDR) – Phase 1	Health
Medicine Hat Public School District: Connaught School	Education
New Red Deer Courthouse	Justice and Solicitor General
Northern Gateway Regional Division No. 10 (2275): New Valleyview K-12 School	Education
Northern Lakes College – Community Learning Centres Project Phase 1	Advanced Education
Northern Lights School Division No. 69 (1245): Bonnyville Centralized High School	Education
Norwood Long Term Care Facility, Edmonton	Health
Palliser School Division No. 26: Huntsville School	Education
Parkland School Division No. 70 (2305): Woodhaven Preservation, Modernization	Education
Peace Wapiti School Division No. 76: New K-8 School in Heritage Heights or Flying Shot Lake	Education
Permanent Supportive Housing (Grande Prairie)	Human Services
Permanent Supportive Housing (Lethbridge)	Human Services
Peter Lougheed Centre, Emergency Department and Laboratory	Health
Prairie Land School Division: Delia School	Education
Provincial Archives of Alberta – Vault & Public Spaces Expansion	Culture and Tourism
Raven Brood Trout Station	Agriculture and Forestry
Red Deer Catholic Regional Division No. 39: St. Patrick's Community School	Education
Red Deer College – Centre for Health, Wellness & Sport – 2019 Canada Winter Games Facilities	Culture and Tourism
Regional Library Systems Headquarters	Municipal Affairs
Reynolds-Alberta Museum New Artifact Centre	Culture and Tourism
Rocky View School Division: George McDougall	Education
Rocky View School Division: New West Airdrie (Hillcrest)	Education
St. Albert Public School District No. 5565: New High School Space Solution	Education
St. Thomas Aquinas Roman Catholic Separate Regional Division No. 38 (0020): Father Lacombe Catholic School	Education
Strategic Land Purchase for Future Edmonton Law Courts Expansion	Justice and Solicitor General
Sturgeon School Division No. 24 (1110): Camilla School Modernization	Education
Supportive Housing and Supports Persons with Developmental Disabilities	Human Services
The Southern Francophone Education Region: Ecole les Cypres	Education
Training Academy Planning Study	Justice and Solicitor General
Twin Arena & Training Centre – South Campus U of A	Culture and Tourism
University of Alberta – Dentistry Pharmacy – Functional Renewal of Building	Advanced Education
University of Alberta Heating Plant – Turbine Generator #3	Advanced Education
University of Calgary – Haskayne School of Business Advanced Learning Centre	Advanced Education
University of Calgary – Science A Redevelopment – Phase 2	Advanced Education
University of Calgary Life and Environmental Sciences Resource Centre	Advanced Education
Wild Rose School Division: Evergreen Elementary School	Education
Winspear Centre – Extension	Culture and Tourism
WinSport (Formerly Calgary Olympic Development Association) – Acrobatic / Multi-Use Court Facility	Culture and Tourism
Wolf Creek School Division No. 72: Rimbey Junior Senior High School	Education

