

THE CLEAN ECONOMY **SOLUTIONS EXCHANGE**

A Climate Prosperity Project, Inc. Initiative in association with
the Alliance for Regional Stewardship and
American Chamber of Commerce Executives (ACCE)

PARTICIPANT BIOGRAPHIES AND
ORGANIZATION PROFILES



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PARTICIPANT BIOGRAPHIES

CLEAN ECONOMY SOLUTIONS EXCHANGE



MIKE ALLER
Executive Director
Space Coast Energy Consortium

Mike Aller is the Executive Director of the Space Coast Energy Consortium, a non-profit business association devoted to convening and supporting innovative energy and clean technology businesses in the Space Coast and Central Florida region. He is also an adjunct faculty member at Rollins College in Orlando where he teaches courses on international economics, emerging economies (China and India), and global energy and resource issues. He has a dozen years' experience in economic and policy research, serving on the staff of the Brookings Institution, the Peterson Institute, and the White House Office of Management and Budget. Mr. Aller holds a masters degree in International Economics and Environmental Policy from the University of California at San Diego, and a bachelor's degree from Georgetown University's School of Foreign Service.

CARTER F. BALES
Chairman & Managing Partner
NewWorld Capital Group



Carter F. Bales, Chairman & Managing Partner, co-founded NewWorld in June 2009. Before NewWorld, he was Managing Partner Emeritus at The Wicks Group of Companies, a private equity firm focused on the information industries in the United

States. He co-founded Wicks in 1989 and was a Managing Partner until assuming the Emeritus title in late 2006. As a Managing Partner, he was involved in all its investment and management activities and served on the Board of Directors of all of its portfolio companies. He was a member of the Firm's Investment Committee and Executive Committee and was deeply involved in matters of Firm strategy. Mr. Bales was also involved in helping selected portfolio companies address business-scaling challenges of growth and margin management across the economic cycle. After becoming Managing Partner Emeritus in late 2006, Mr. Bales continued to serve on the Investment Committee of the Firm and the Board of Directors of many of its portfolio companies. Wicks worked on a team basis with the senior members of the Firm involved in all investments. To date, Wicks has managed \$980 million in investment capital across three funds.

Mr. Bales was a Director of McKinsey & Company from 1978 to 1998, where he held senior leadership positions, including founding the consultancy's practices in environmental management, information industries, and state and local government, and leading the information technology practice. He was a member of McKinsey's Board of Directors for 7 years and, early in that period, led a project to redefine the Firm's strategy. He left McKinsey in 1998 but continues as an Emeritus Director and Senior Advisor to McKinsey on environmental matters.

Early in his career, Mr. Bales served as Assistant Budget Director (Acting) for The City of New York, where he led the development of New York City's air pollution, solid waste management, and water supply programs, in addition to developing the City's program planning and budgeting (PPBS) system.

Mr. Bales has extensive experience in helping businesses grow sales, improve profitability, strengthen competitive strategies, and improve and scale operations through his work at McKinsey and The Wicks Group. Both careers focused heavily on strengthening business operations and helping companies build value for stakeholders. Mr. Bales has been active in environmental matters for more than 35 years. In recent years, he has focused on environmental economics and how energy efficiency improvements can be achieved in cost-effective ways. In 2007, he worked with McKinsey to prepare the report entitled, Reducing U.S. Greenhouse Gas Emissions: How Much at What Cost? In 2008 and 2009, he worked with Project Catalyst and other initiatives in framing the economics of environmental improvement strategies in the United States and elsewhere.

Mr. Bales is a recognized expert in the environmental field and has published a number of articles and is frequently an invited speaker on the topic. His article, "Containing Climate Change" (co-authored with Rick Duke), appeared in Foreign Affairs (September-October 2008). He serves on the boards of a number of leading environmental organizations, including The Center for Market Innovation at the Natural Resources Defense Council, the Advisory Council to Resources for the Future, and The Nature Conservancy. He chairs the Leadership Council of the Clean Economy Network.

Mr. Bales is a director of Cleaire Advanced Emission Controls, LLC and Coolerado Corporation, NewWorld portfolio companies.

Mr. Bales graduated from Princeton University with a BA in Economics and holds an MBA from Harvard Business

School. He received an Honorary Doctorate in Humane Letters from Skidmore College for his environmental leadership.



TRACEY HYATT BOSMAN
Managing Director
Biggins Lacey Shapiro

Based in Chicago, Tracey Hyatt Bosman develops and executes incentives and location selection strategies for BLS' corporate and institutional clients. She has twenty years of professional experience across a wide range of sectors, including data centers, manufacturing, headquarters, back office and contact center operations, and logistics.

Prior to joining BLS, Tracey spent more than five years as director of strategic consulting with Grubb & Ellis, where she also was co-leader of its national Clean Energy Practice Group and a member of the national Data Center Practice Group. Tracey is an experienced economic developer, having worked at both the county and state levels, including as vice president of policy and operations for the Chicago-area Lake County Partners and senior manager of prospect activities for the South Carolina Department of Commerce.

Tracey is active in the thought leadership of the site selection industry. She has authored or co-authored many articles, including "Clean Energy: An Ultra-Dynamic Game of Chess" (Winter 2012, IEDC Journal), "Alternative Energy Hot Spots" (January 2011, Site Selection), "The Future of Economic Incentives" (February/March 2009, Area Development) and "Telling the Distribution Center Story" (Site Selection Online, January 4, 2010).

She also is frequently asked to speak and give seminars on emerging economic development topics.



STEVE FALKS
President & CEO
San Francisco Chamber of
Commerce

Steve Falk is President & CEO of the San Francisco Chamber of Commerce. The San Francisco

Chamber of Commerce is recognized as the city's pre-eminent business organization for advocacy, networking and economic growth. With 2,000 members, the Chamber represents over 250,000 employees from every business sector and geography of the city.

Before joining the Chamber in 2005, Falk had extensive experience in the newspaper industry. Born in Lancaster, PA, he began his newspaper career with Lancaster Newspapers during high school and college. He joined the Ithaca, NY, Journal in 1976 as country circulation/promotion manager and over the next several years held multiple management positions with newspapers in Berwick, PA, and Martins Ferry, Ohio. In 1980 he joined the Gannett Westchester Rockland Newspapers, NY, where he planned and directed the startup of USA Today in the northern suburbs of New York City and served as vice president/circulation director until joining the San Francisco Chronicle in 1987. He held several key positions at the Chronicle, including circulation director and vice president/sales and marketing. In 1996 he was named President/CEO of the San Francisco Newspaper Agency, associate publisher of the Chronicle in November 2000, and publisher and president of the San Francisco Chronicle in March 2003.

Falk serves on the boards of several local organizations, including the Commonwealth Club of California, and is a trustee of Elizabethtown College, PA, where he received a BA in psychology in 1976.



MATT FERGUSON
Principal/Practice Leader
Reznick Group

Matt Ferguson is a principal based in the firm's Tysons Corner office. A seasoned professional, Matt has more than 16 years of experience

promoting renewable energy through business transactions and policy development, Matt is involved in the development of this practice which includes advising clients on energy-related transactions such as matching renewable projects with tax equity investors, raising capital, mergers and acquisitions within the renewable energy sector, maximizing public policy to promote and reward low-carbon solutions, and helping current clients with energy tax credit financing.

Prior to joining Reznick Group, Matt served as Director and General Tax Counsel for UPS and was responsible for initiating UPS's energy strategy which included executing investment transactions in renewable energy, coordinating energy efficiency facility upgrades and green building development, creating energy-related products and mitigating business risk related. He closed over \$1 billion of alternative investments including interests in affordable housing limited partnerships. His project finance and transaction experience includes the issuance or redemption of financial instruments such as facility industrial revenue bonds, cross-border aircraft leases, initial public offering advisory, tax planning and business development structuring, merger and acquisition counsel, and real estate investment trust formation.



DICK FLEMING
 Chairman
 Climate Prosperity, Inc.
 Alliance for Regional
 Stewardship

Currently Chairman of Community Development Ventures, Inc., in January 2012, Dick Fleming

concluded a 17-year tenure as President & CEO of the St. Louis Regional Chamber & Growth Association (RCGA). He is presently on a one-year sabbatical, after which he plans to enter the philanthropic sector. He has over 30 years of CEO and practitioner experience in community and economic development in both the private and public sectors. Fleming has established, revitalized and led start up organizations, business-led economic development organizations and civic institution-building nonprofits in Atlanta, Denver and St. Louis, and also served as a developer with The Rouse Company in MD. Dick Fleming has additionally developed and implemented regional and center city marketing and branding strategies in Atlanta, Denver and St. Louis.

His experience includes the designing and implementation of public/private partnerships at the local, regional and national levels including Sub-Cabinet grant making roles at the federal level at HUD in Washington. This includes the creation and management of multi-billion dollar grant programs — including the \$3 billion Community Development Block Grant (CDBG), the \$1.2 billion Urban Development Block Grant (UDAG), the \$15 million Neighborhood Self Help Development, and the \$15 million Livable Cities programs.

As President and CEO of RCGA, Dick Fleming revitalized, restructured, and expanded that 174-year-old organization. Following being named CEO in 1994, Dick Fleming conducted three successful multi-million dollar 5-year regional economic development campaigns. He currently serves as Chairman of the Alliance for Regional Stewardship and President of the Board of Trustees of Climate Prosperity, Inc. He is Chairman Emeritus of Partners for Livable Communities, and is former Board Chairman of the American Chamber of Commerce Executives (ACCE) and the International Downtown Association (IDA).

Dick graduated from Loyola College in Baltimore with a B.S. in Political Science and holds a Masters in Business Administration from the Wharton School of Finance & Commerce and a Masters in City & Regional Planning from the Graduate School of Fine Arts, both at the University of Pennsylvania.



MICK FLEMING
 President
 American Chamber of Commerce
 Executives

As ACCE President, Mr. Fleming serves the needs of 1,500 chambers of commerce and related organizations. His

25-person staff provides information, professional development, certifications, publications, employee benefits plans, conferences, consulting and networking opportunities for community leaders throughout the United States and Canada.

Prior to joining the American Chamber of Commerce Executives in July of 2001, Mick served as chief executive of the Manufacturers Association of Central New York – an organization representing companies and facilities in nine counties of Upstate New York. Previously, he spent 15 years in senior management, communications, economic development and government relations positions with the Business Council of New York State.

He has served as both volunteer officer and board member in local chambers of commerce. He has also served on university boards, arts councils, charitable institutions, professional societies, workforce entities and dozens of other volunteer leadership positions. He is currently a member of the board of Partners for Livable Communities, the Alliance for Regional Stewardship and the Community Growth Educational Foundation.

He has authored a book about effective grassroots lobbying techniques: Making Your Chamber Make a Difference, as well as several articles and white papers on topics ranging from corporate civic engagement, to business travel.



CARRIE FREEMAN
 Corporate Sustainability Strategist
 Intel Corporation

Carrie Freeman, director of sustainable business innovation, Intel Corporation, is responsible for the strategy and business development of eco-technology

solutions in the areas of environment and natural resource management. A strong advocate for using ICT to help solve global challenges, Carrie has led corporate initiatives to launch Intel technologies into the water management market and strengthened market positions in high performance computing climate and weather modeling. In her previous role as corporate sustainability strategist, she directed corporate wide strategic sustainability efforts working with stakeholders across the

company to ensure that Intel continues to build upon its industry leadership in sustainability. Since joining Intel in 1998, Carrie has been a regional environmental relations manager, an engineering manager and a technical program manager. Carrie regularly speaks around the world on the role of information technology, sustainability and corporate responsibility. She is on the boards of the Nature Conservancy of New Mexico, the Permaculture Credit Union and acts in an advisory capacity to the Water Innovations Alliance and the Technology Venture Corporation. Carrie holds an MBA in environmental policy and planning from the University of New Mexico.



DOUG HENTON
Chairman and CEO
Collaborative Economics

Doug Henton has more than 30 years of experience in economic and community development at the national, regional, state, and local levels. Doug is nationally

recognized for his work in bringing industry, government, education, research, and community leaders together around specific collaborative projects to improve regional competitiveness.

He was project manager for the start-up of the Joint Venture: Silicon Valley Network, an innovative, results-oriented regional economic development alliance. He continues to serve as Joint Venture's economist and is the architect of Joint Venture's annual Index of Silicon Valley.

Nationally, Doug is consultant to the National Governors Association, the Pew Charitable Trusts and coordinator of the National Climate Prosperity Project. He is the co-author of the Silicon Valley Greenprint, the first pilot region of the National Climate Prosperity Project and is supporting the efforts in other pilots in Portland, St. Louis, and Denver. Engaging in path-breaking work on the green economy, Doug has become a thought leader on the economic transformation away from a carbon-based economy.



FLORENCE HUDSON
Corporate Strategies Executive
IBM Corporation

Florence Hudson is an executive in IBM Corporate Strategy with leadership experience in business and technical strategy, emerging business opportunities, marketing,

partnerships and sales. She leads the development of growth businesses and solutions for energy & the environment, cloud computing, business analytics and emerging markets.

Ms. Hudson has lectured globally regarding IBM Smarter Planet and energy & environment solutions, building new businesses, information technology solutions, leveraging diversity, and women in technology. She has spoken at TEDx, CleanTech and Advanced Energy Conferences, Urban Green Expo's, major universities including Princeton, Columbia and Harvard, women in technology roundtables in China and India, and Chamber of Commerce events in the United States and Trinidad.

Ms. Hudson has held a variety of leadership positions in IBM including Vice President of Marketing & Strategy for IBM System z mainframes, Vice President of Strategy & Marketing and acting Chief Technology Officer for the IBM Global Industrial Sector, and Vice President and Director of Corporate Strategy responsible for Strategic Growth for IBM. She spent a year as executive-on-loan and IBM Vice President of Strategic Planning for the Society of Women Engineers, where she developed and executed new programs to inspire girls and women to pursue careers in science, technology, engineering and mathematics worldwide.

Prior to IBM, Ms. Hudson worked for Hewlett-Packard. She also worked as an Aerospace Engineer at Grumman Corporation and the NASA Jet Propulsion Laboratory on projects such as solar power satellites, the space shuttle and future missions around Jupiter.

Ms. Hudson graduated from Princeton University with a Bachelor of Science degree in Mechanical and Aerospace Engineering, and has attended executive education at Harvard Business School and Columbia University. She was the first Special Director of the Society of Women Engineers (SWE) Board of Directors, and elected to the SWE Board of Trustees in 2010. She was honored with the 2008 SWE Upward Mobility Award for her exemplary business and technical leadership, and for serving as an outstanding mentor and role model for women worldwide. She has served on not-for-profit boards since 1990 including as President of the Juvenile Law Education Project, a member of the SWE Board of Directors and Board of Trustees, and a Vice President for SHORE which provides homes to homeless families in Westchester County, New York.



NORMAN JACKNIS
 Director, IBSG Public Sector
 Group
 Cisco Systems

Dr. Norman Jacknis, Director, Cisco's IBSG Public Sector Group (the company's open innovation and pro-bono strategic advisory

group), is a globally recognized expert in government innovation and transformation.

At Cisco, since 2008, he has worked extensively and in-depth with the National Association of Counties and the US Conference of Mayors. For the Mayors, he is developing a strategy for the economic viability of American cities in 2030. In addition to his work on economic development, he has also worked at both the Federal and local government level on the creation of collaborative environments for citizens to deliver public services.

His recent written work includes a blog for elected government executives, "A New Kind Of Public Square For Urban America" in Transforming American Governance: Rebooting The Public Square [2011], "Government's Role In Facilitating An Innovative Economy" for the International Journal on Innovation Science [2011], "Transformation of the Local Government CTO/CIO" in CIO Leadership For Cities And Counties: Emerging Trends and Practices [2009], and "Westchester County Case Study" in Case Studies on Digital Government [2007].

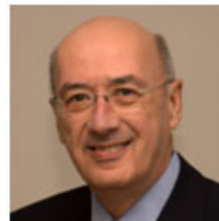
Dr. Jacknis has extensive executive and leadership experience in local and state government. Before joining Cisco in Feb. 2008, Jacknis served more than ten years as CIO and commissioner of Westchester County, NY government, where he was responsible for all of the government's technology, analytics, Internet and broadband activities, as well as technology-based economic development. In addition to the County government, he provided these services to municipalities and other non-profit community organizations.

Under his leadership, Westchester County won numerous awards, including the Center for Digital Government's top ten digital counties in the country, American City & County's Crown Communities Award for technology and was selected by the ICF as one of the global top seven Intelligent Communities. Government Technology Magazine selected him as one of the nation's "Top 25 Doers, Dreamers and Drivers who, using technology ... broke bureaucratic inertia to better serve the public".

Dr. Jacknis served as co-chair of the technology and architecture committee of the New York State CIO Council, participated in the Federal/State/Local Partnership for Intergovernmental Innovation and continues as the technology adviser to the County Executives of America.

Prior to his public service, Dr. Jacknis had diverse experience as an executive in the software industry, with emphasis on Internet applications and distributed computing.

Jacknis received his Doctorate, Master's and Bachelor's degrees from Princeton University. Among many activities beyond his work, he is past President and now Chairman Emeritus of the Fairfield- Westchester Chapter of the Society for Information Management (a national association of CIOs and senior IT executives), Chairman of Westchester's Internet society (WATPA, founded in the early 1990s), past Chair and current member of the New York State Regents Advisory Council on Libraries, President of the New York Metropolitan Library Council, among several leadership positions in the library community.



CURTIS JOHNSON
 Board Representative,
 Minneapolis-St. Paul Economic
 Partnership
 President, Citistates Group

Curtis Johnson is the president of the Citistates Group which has produced reports on the strategic

issues facing regions for leading newspapers in 26 regions over the past quarter century. He's co-authored four books, two of them focused on the competitive challenges to American regions – covering everything from civic collaboration to the specifics of transportation, land use, economic development, energy and the environment. Living in the Minneapolis Saint Paul region, he's taken a leading role in civic affairs for more than 30 years.

His career has crossed boundaries as though they were streets. He's been a teacher, a community college president, the head of a public affairs research organization, a policy adviser and chief of staff to a Minnesota governor, chairman of the board of one of America's only two regional governments. He and columnist Neal Peirce wrote the 2008 book, Century of the City, based on a 2007 global conference sponsored by the Rockefeller Foundation.

Most recently he is a co-author of a book published in June 2008 with Harvard Business School professor Clayton Christensen, entitled *Disrupting Class* – explaining how the industry of schools is being disrupted by changing learning models and how both school districts and the chartered sector can respond. *Disrupting Class* has already won a number of book awards. Newsweek named the book as #14 on its 2009 list of 50 must-read books.

Johnson has a BA in history from Baylor University and a PhD from the College of Education at the University of Texas. He was born in the Atlanta, Georgia region, grew up in Texas, and has lived in Minnesota since 1972.



MARC JORDAN
President and CEO
North Myrtle Beach Chamber

R. Marc Jordan was named President and Chief Executive Officer of the North Myrtle Beach Chamber of Commerce, Convention & Visitors Bureau in

North Myrtle Beach, SC in December of 2007. Jordan came to North Myrtle Beach from Lynchburg, VA where he served as President and Chief Executive Officer of the United Way of Central Virginia for two and a half years. Prior to his tenure with the United Way, Jordan served as President and Chief Executive Officer of the Memphis Regional Chamber of Commerce, a position he held for the prior ten years. This capped a 33-year career serving in leadership positions with local Chambers of Commerce including Raleigh, N.C., Norfolk, VA, Rocky Mount, NC, and beginning with the Greater Lynchburg Chamber of Commerce.

Marc is a graduate of Lynchburg College with his wife Vicki, and prior to his chamber career he worked in Admissions and Development for Lynchburg College. He also served six years in the Marine Corps Reserves. Jordan has held numerous leadership positions throughout his career including serving as the Chairman of the Metro Cities Council and Chair-Elect for the American Chamber of Commerce Executives Association, a professional association representing Chamber of Commerce professionals throughout the country. He relinquished his pending Chairman's position after he and his wife decided to return to Lynchburg. Marc has also been recognized by his peers as Chamber Executive of the Year in both North Carolina and Virginia and has served as President of his state associations in each state he has resided.

In August of 2006, Marc was presented the Life Member Award from the American Chamber of Commerce Executives, the highest award bestowed by the professional Chamber Executives' association, for Marc's leadership and contributions as a chamber professional over his 33-year chamber career (at that time). In addition to the ACCE board, Marc currently serves on the Board of Directors for the United Way of Horry County, the Board of Directors of the Carolina's Association of Chamber of Commerce Executive's, the Executive Committee of the American Heart Association's Annual Waccamaw Area Heart Walk, and the Board of Directors for the American Chamber of Commerce Executives. Marc is a 2009-2010 Ford Foundation Fellow as well as a member of the Waccamaw Community Foundation's American Leadership Forum Class II. WCF is a local non-profit organization that highlights local and regional leaders for participation in an intensive year-long leadership study group. Most recently, Marc was appointed by the Governor to the Task Force on Off-shore Renewable Energy for South Carolina. He also serves on the board for the Myrtle Beach Regional Economic Development Corporation and was recently named as a faculty member for the US Chamber of Commerce' Institute for Organizational Management at its University of Georgia site.

Marc and his wife Vicki reside in North Myrtle Beach and have three grown children and one grandchild.



MIKE KAMERLANDER
Director of Expansion and
Retention
Austin Chamber of Commerce

Mike Kamerlander is a Director for the Technology division of the Greater Austin Chamber of Commerce where his existing

industry focus areas include the semiconductor, green technology and advanced manufacturing sectors. As a part of the Business Retention and Expansion team, he is tasked with assisting the retention and growth of businesses currently located in the greater Austin region from start-up through maturity. Mike's responsibilities include early stage investment facilitation, corporate expansion project management, committee and regional business leadership facilitation, event planning and overall public relations and marketing of the greater Austin regional business community.

Prior to the Austin Chamber, Mike served as a Policy Analyst for State Senator Florence Shapiro, District

8 for three years. During that time, Mike advised the Senator on all policy decisions concerning state taxes, business, commerce, bonding, economic development and regulated industries. He assisted in drafting the \$182.3 billion state budget as a staff member on the Senate Committee on Finance and advised the Senator during the budget conference committee proceedings. Mike drafted and executed political strategy that resulted in the re-election of the Senator and passage of over 5 bills signed into law as well as counseled the Senator with respect to the Texas Margin's Tax created in the 79th Special Session and amendments made during subsequent legislative sessions. Mike also ensured the concerns of constituents and corporations within the Senator's district were addressed by the bill author during session.

Mike has a bachelor's degree in government with emphasis on business administration from the University of Texas at Austin.



DAVID KARPINSKI
Vice President
NorTech (Greater Cleveland
Chamber)

David P. Karpinski joined NorTech in May 2007 as a key member of NorTech's executive management team. Mr. Karpinski

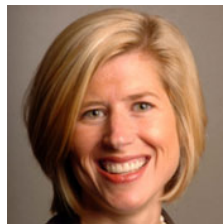
is Vice President of NorTech and Director of NorTech Energy Enterprise. A NorTech initiative, NorTech Energy Enterprise was created to accelerate commercial activity in Northeast Ohio's advanced energy industry. He is engaged in forging collaborations among the many stakeholders throughout the region and marshaling the resources required to accelerate growth in the cluster. Mr. Karpinski is also leading the development of a series of roadmaps that will identify Northeast Ohio's advanced energy strengths and opportunities to determine the region's distinct advantages in this industry. Prior to his work in advanced energy, Mr. Karpinski led a team from NorTech and MAGNET to develop the Innovation Accelerator, a program designed to stimulate and foster innovation in the manufacturing section in Northeast Ohio.

Mr. Karpinski brings over 20 years of experience in a wide variety of sectors within the manufacturing industry including controls, plastics, rubber, primary metals, metal forming, defense, and services. Prior to joining NorTech, Dave served as Director of Engineering for Demag Plastics Group, a plastic injection molding machinery manufacturer located in Strongsville, OH.

He led international design teams developing the latest product line of injection molding machines and control systems for Demag. Mr. Karpinski also spent several years as a consultant with ASE Edge, a Pittsburgh based firm serving mid market manufacturers, where he led several large projects helping his clients re-engineer manufacturing and business processes. He began his career with The Goodyear Tire and Rubber Co. in Akron, Ohio.

Mr. Karpinski currently serves on the Board of Directors of the Lake Erie Energy Development Corporation (LEEDCo), Tech Belt Energy Innovation Center, and Ohio Fuel Cell Coalition. He is an alumni member of the Leadership Cleveland Class of 2010. Mr. Karpinski holds a Bachelor of Science in Electrical Engineering from The Ohio State University.

KATIE KIRKPATRICK



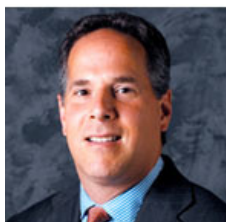
Vice President, Environmental
Affairs
Metro Atlanta Chamber

Named vice president of environmental affairs for the Metro Atlanta Chamber in August 2007, Katie Kirkpatrick oversees the Chamber's public policy work on water, air and quality growth issues – playing a key role in bringing the region's environmental stakeholders together to find long-term solutions to pressing sustainability issues.

For 12 years, Kirkpatrick served in various positions, including director of environmental engineering for Gold Kist, Inc. Her duties there included designing wastewater treatment and air quality control systems that totaled more than \$20 million in capital investment, overseeing environmental compliance and site remediation, working with regulators and media and advising the company's board and chief executives.

In previous roles, Kirkpatrick served as chairman of the board of the Georgia Industry Environmental Coalition, chairman of the National Chicken Council's environmental committee and as an environmental assistant for the Georgia Poultry Federation. She currently serves as a board member for the Metropolitan North Georgia Water Planning district and past Chairman of the Board for the Institute for Georgia Environmental Leadership, Inc. Kirkpatrick also serves on the FDR Warm Springs Memorial Advisory Committee, and is a 2008 graduate of the Regional Leadership Institute.

Kirkpatrick holds a bachelor's degree in civil engineering from Auburn University in Alabama, and is a registered professional engineer in Georgia, Alabama and South Carolina. She is a member of numerous professional associations including the American Society of Civil Engineers, the Water Environment Federation, and the Georgia Association of Water Professionals. Kirkpatrick also serves as a community board member for the Garden Hills Pool and Park Association. She and her husband, Dow, live in Atlanta with their two children.



JOHN MAY
Managing Director
Stern Brothers & Co. Investment
Bankers

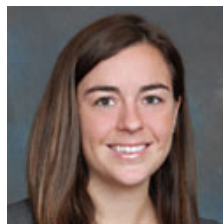
John M. May, Managing Director, is Head of the firm's Renewable Energy Practice, which he founded in 2003. He is

a seasoned project finance investment banker who has financed over \$1 billion in loan and par values for over 100 clients in his 20-year banking career. In the past five years, he has become one of the top renewable energy bankers in the country, having developed a national practice in renewable energy finance focusing on biofuels, biomass and bio-products. He is credited with having pioneered the use of bonds as a form of project finance debt in the renewables market. He is financial advisor to numerous renewable companies and has placed senior and subordinated debt financing for new projects, expansions and acquisitions. He has also been placement agent to companies raising debt through the issuance of tax-exempt and taxable bonds. In 2003, he underwrote the country's first tax-exempt bond issue to fund a landfill gas-to-electricity project. In 2005, he was responsible for developing one of the first tax-exempt bond structures sold to major U.S. institutional investors to fund ethanol projects. He was the first banker to use a State guarantee of debt for a biofuel financing. In 2006, he secured a \$15 million full faith and credit guarantee from the State of Illinois for a biodiesel project. Also in 2006, he introduced the use of bonds as a complement to syndicated bank debt in large biofuels financings. In 2008, he was placement agent for bonds used to finance the first U.S. ethanol plant with an off-take agreement from a major international oil company. In 2010, he created the bond finance structure adopted by the USDA in its Bio-Refinery Loan Guarantee Program; this resulted in the Agency's adoption of a new Interim Final Rule for the program in 2011. He currently represents eight biofuels, biomass and biochemical companies applying for various USDA loan guarantees. He has been involved

in financing renewable projects in ten states. He has developed Stern's national practice into one of the most recognized brands in the financing of biofuels in the U.S.

He is a frequent speaker at national conferences and webinars in the industry for such sponsors as: ACORE, Infocast, Advanced Biofuels Association, Platts, Projects and Money, CDFR, The National Governor's Association and the American Bar Association. He has provided counsel on financing options and the credit markets to such government and association industry stakeholders as the USDA, the Staff of the U.S. House Agriculture Committee and the U.S. Department of Energy/NREL. He has been featured in recent articles on biofuels finance authored or sponsored by Biofuels Journal, Biofuels Digest, Biorefining Magazine and Waste Advantage Magazine and published on Grainnet.com. In 2011, he was elected to the Advisory Board of the Rockefeller Brothers Fund's Climate Prosperity Partnership. In 2012, John was voted as one of the "Top 100 People in Bioenergy 2012" by the readers of Biofuels Digest. Mr. May also is a member of the Board of Directors of the Donald Danforth Plant Science Center's BRDG Park.

Prior to beginning his investment banking career, John practiced law at two national firms in Kansas City and Dallas. He received his J.D. and M.B.A. (with Concentration in Finance) degrees from the University of Kansas, and his B.A. With Honors Cum Laude from Brown University.



TAITE McDONALD
Senior Advisor Energy
Technology,
Government Initiatives
Wilson Sonsini Goodrich & Rosati

Taite R. McDonald is a senior advisor within the government initiatives practice in the

Washington, D.C., office of Wilson Sonsini Goodrich & Rosati. She works with energy and clean technology companies to develop and execute successful strategies for accessing government grants and loans across multiple states and federal agencies, including the National Science Foundation, the Department of Energy, and the U.S Department of Agriculture.

Currently, Taite is helping companies pursue billions of dollars in opportunities from the Department of Defense. She also assists clients in targeting and pursuing funding across multiple states, including Louisiana,

Texas, Maryland, Arkansas, and Georgia. Furthermore, Taité provides legislative insight and strategic advice to clients into the areas of energy and clean technology. In these efforts, she works with all types of renewable energy technology companies, with a focus on those in the biofuels, energy efficiency, electric vehicles, and commercially viable energy-generation technologies industries.

Prior to joining the firm, Taité worked in the general counsel's office of a Fortune 100 Company and served as a senior associate at a boutique government relations firm, where she began an energy and clean technology practice.



DAVID MCGINN
President and CEO
ACORE

In 2011, Retired Vice Admiral Dennis V. McGinn took the helm as President of the American Council on Renewable Energy (ACORE). ACORE is dedicated

to creating a more secure and prosperous America with clean, renewable energy.

For more than a decade Admiral McGinn has been actively engaged in efforts at the national level to highlight the close link between energy, climate and national security. He is a strong advocate for innovative government policy, public and private partnerships, and investments that will promote clean energy growth and innovation. He has testified before the U.S. Congress on the national and economic security implications of climate change and our dependence on fossil fuels, highlighting the need for action on clean energy. He is a widely recognized energy and national security expert, who has interviewed with major news networks and national journalists. He is regularly asked to participate in public forums about energy and national security and has been published in newspaper articles and opinion pages across the country. Admiral McGinn serves as co-chairman of the CNA Military Advisory Board advising policy makers on the nexus of energy and national security, and as an international security senior fellow at the Rocky Mountain Institute. He is also a director of the National Conference on Citizenship. In addition to his public work, Admiral McGinn serves as Chairman and CEO of RemoteReality, a high technology optical and software research firm. He was previously with Battelle Memorial Institute, the world's largest nonprofit independent research and development organization, where he was a corporate officer and led the energy, transportation and environment division. Additional assignments with Battelle included serving as VP of strategic planning and national security business development, and as a director on the board

of Brookhaven Science Associates.

His continued commitment to bettering the nation follows a 35 year career with the U.S. Navy where he served as a naval aviator, test pilot, aircraft carrier commanding officer, and national security strategist. His capstone assignment with the Navy was Deputy Chief of Naval Operations for Warfare Requirements and Programs at the Pentagon, where he oversaw the development of future U.S. Navy capabilities. In a previous operational leadership role, he commanded the U.S. Third Fleet, responsible for some 50 million square miles of the eastern and northern Pacific Ocean. As Third Fleet Commander, he was recognized for leading great advances in operational innovation, rapid prototyping of sea-based information technology, and international naval force experimentation and coordination. He has also served as chairman of the board of directors of the U.S. Naval Institute and as a commissioner on the National Commission on Disabled Veterans' Benefits in Washington, D.C.

Admiral McGinn earned a B.S. degree in naval engineering from the U.S. Naval Academy, attended the national security program at the Kennedy School of Government, Harvard University, and was a Chief of Naval Operations strategic studies fellow at the U.S. Naval War College. He lives just outside of Washington DC.



JOHN MELVILLE
President and COO
Collaborative Economics

John Melville is President and Chief Operations Officer of Collaborative Economics, San Mateo, California and an advisor to civic leaders nationwide. Over

the past 20 years, John and his partners have worked with public and private leaders in over 40 communities across the U.S. and abroad, helping them launch concrete, collaborative initiatives to improve regional innovation, economic development, and quality of life.

He has been a consultant to the California Economic Strategy Panel, California's state economic strategy process linked to industry clusters and regions, and the State Workforce Investment Board. He was primary author of the Clusters of Opportunity Users Guide, and designer of the Clusters of Opportunity Training Sessions.

John has worked extensively in California to help develop regional innovation and economic strategies for Silicon Valley, Sonoma, Sacramento, Tri-Valley, Santa Barbara, San Diego, the Central Valley, and others. He was primary consultant to the Humboldt County

Workforce Investment Board, which used the clusters of opportunity methodology to identifying promising areas for development. He has worked with the Great Valley Center on research projects focusing on the economic futures of the San Joaquin and Sacramento Valley regions, renewable energy as an economic and environmental opportunity for the Valley, and health services as an economic priority and source of jobs with career potential. In addition, he has worked with Next 10 in developing the California Green Innovation Index.



MICHAEL NORTHROP
Program Director
Rockefeller Brothers Fund

Michael Northrop directs the Sustainable Development grantmaking program at the Rockefeller Brothers Fund in New York City, where he

focuses on energy and climate change. He also moonlights as a Lecturer at Yale University's Forestry and Environmental Studies School, where he teaches a course on environmental campaigns. Previously he was Executive Director of Ashoka, an international development organization that supports "public sector entrepreneurs"; and an Analyst at First Boston, an investment bank in New York City. Northrop also serves on Mayor Michael Bloomberg's PlaNYC Sustainability Advisory Board, on NYC's Waterfront Advisory Board, and on the boards of directors of Oceana and Princeton in Asia. Northrop has an MPA from the Woodrow Wilson School at Princeton, where he was an English major as an undergraduate.



ANDRE PETTIGREW
Executive Director
Climate Prosperity Project, Inc.

Andre Pettigrew is the Executive Director of Climate Prosperity Project Inc. a national nonprofit partnering with a coalition of regional economic development

organizations and business partners fostering innovation and entrepreneurship that promote clean economy solutions and economic growth. Mr. Pettigrew is responsible for the strategic management and development of the organization. Pettigrew was formerly the Executive Director of the Office of Economic Development for the City and County of Denver under former Mayor John Hickenlooper (now Governor of Colorado). His department included four Divisions: Business/Economic Development; Housing/ Neighborhood Community Development; Workforce Employment Training and Small Business Advocacy.

During his tenure the City launched the "Greener Denver Business" program, an economic development strategy in support of Denver Mayor John Hickenlooper's "Greenprint Denver" climate action program. A focus of the program supported small businesses in commercial districts to implement energy efficient practices to reduce costs, be more competitive and "brand" their companies as sustainable businesses. Under Pettigrew's leadership OED also played a major role in supporting renewable energy companies interested in expanding to Denver. In 2009, two world class German manufacturing companies SMA Solar and REpower opened major facilities in Denver creating over 700 manufacturing jobs.



JOHN PORTER
President, Clean Footprint LLC
Chairman, Space Coast Energy Consortium

John Porter is President of Clean Footprint, an energy efficiency and renewable energy company supporting a range of business

and government clients. Porter is a serial entrepreneur, starting and operating businesses in import/export trade as well as tourism, timber biomass, and renewable energy development. Mr. Porter is a former mayor of the City of Cape Canaveral, as well as Chairman of Keep Brevard Beautiful and Keep Florida Beautiful. John is the Co-Chair and Co-Founder of the Space Coast Energy Consortium, and has been closely involved in the development of Central Florida's regional Comprehensive Economic Development Strategy. He is deeply committed to launching a clean energy future for the Space Coast and Central Florida.

PIKE POWERS
Director
Duff and Phelps Investment Bankers

Pike Powers has played an integral role in developing Texas' technology capabilities over the past 30 years. With the crucial collaboration of universities and state and local communities, he has helped advance Texas' high tech, information and entrepreneurial economy through his leadership in attracting landmark research and development operations (Microelectronic and Computer Technology Corporation [MCC] and SEMATECH) and in recruiting major employers (Applied Materials, 3M and Samsung, among others).

Pike has been a principal participant in mobilizing the ever-growing high tech community to create a business/civic/philanthropic network, as well. As a board member of numerous technology groups, he has been a "civic entrepreneur" who advises newly emerging technology leaders on creating new companies and

shaping a collaborative future. He has been committed for many years to numerous educational, business, community, legal and charitable organizations at national, state and local levels. He was a member of Governor Mark White's Science and Technology Council from 1983 to 1986. He served on Governor Rick Perry's Science and Bio-Technology Council in 2002-2003. With Governor Perry's backing, he was instrumental in creating the \$295 million Texas Enterprise Fund. He also served as vice chair of the \$200 million Texas Emerging Technology Fund for its first two years.



L. WADE ROSE
 Board Chairman, San Francisco Chamber of Commerce
 Vice President, External Affairs, Dignity Health

L. Wade Rose is Vice President of External & Government Relations for Dignity Health. Based in

San Francisco, California, Dignity Health is the largest hospital provider in California and the western U.S. The Dignity Health network of 40 hospitals, more than 10,000 physicians and approximately 60,000 employees serve a population spanning 22 million people across California, Arizona, and Nevada.

Mr. Rose is responsible for developing strategic leadership relations between Dignity Health and key external organizations and individuals. Mr. Rose focuses on coordinating strategic goals and objectives with governmental initiatives at the federal, state and local levels - and linking Dignity Health to significant private organizations and individuals within communities. Mr. Rose serves on the boards of the San Francisco Chamber of Commerce, SPUR, MoAD and the Board of the California Alliance of Catholic Health Care. He also serves as the Dignity Health representative to the Bay Area Council, San Francisco Committee on Jobs and the Washington D.C. based Partnership for Quality Care. Preceding his involvement with Dignity Health, he served on the staff of Governors (Jerry) Brown and Deukmejian, and was responsible for community affairs and development at the UC Irvine and USC schools of medicine.



JANE SNOWDEN
 Senior Manager, Industry Solutions and Emerging Business Department
 IBM Corporation

Dr. Jane L. Snowden is a Senior Manager and Research Staff Member in the Industry Solutions

and Emerging Business Department at the IBM T. J. Watson Research Center in Yorktown Heights, N.Y., where she develops strategies and drives research efforts worldwide to create innovative solutions for smarter buildings. Her current area of research is modeling, analytics, simulation and optimization of buildings to identify energy and cost savings. Jane is a member of the U. S. DOE Energy Innovation Hub for Energy Efficient Buildings led by the Pennsylvania State University. Jane has thirty years of research and engineering experience in the industrial, travel and transportation, and small and medium business sectors. Jane received her Ph.D. from Georgia Tech, M.S. from the University of Michigan, and B.S. from Penn State, all in Industrial and Systems Engineering. Jane chairs the Advisory Board for the Department of Industrial and Systems Engineering at Georgia Tech where she is also a member of the College of Engineering Advisory Board. Jane serves on the City University of New York (CUNY) Institute of Software Design and Development (CISDD) Advisory Board and is a past Board member for Stony Brook University's Center of Excellence in Wireless and Information Technology (CEWIT) Medical Division and Penn State University's Industrial and Manufacturing Systems Engineering Department. She is a Senior Member of IIE, IEEE, and a Member of INFORMS, Connecticut Academy of Science and Engineering (CASE), and the New York Academy of Sciences (NYAS).



STEPHEN SPIVEY
 Manager of Renewable Energy
 Santee Corporation

Steve Spivey has worked at Santee Cooper for over 29 years. He has served as manager of renewable energy since shortly after that department was

created in October 2007. Steve has served in several positions in the utility's generation and wholesale markets departments, and he was director of industrial services for several years before taking on the renewable energy department. He holds a bachelor degree in mechanical engineering from Georgia Tech.



PAT WILSON
Managing Member
Wilson Renewable Energy
Consulting Services, LLC

Pat began her career with the Florida Governor's Energy Office and has come full circle in forming Wilson Renewable Energy

Consulting Services, LLC, where she assists her clients in securing debt and equity funding from the private and public sectors for corporate finance or diverse projects, including biofuel, biomass, geothermal, solar, offshore and onshore wind, cleantech, and large economic development projects based in renewable energy. Her mission at WilsonRECS is to assist her clients in putting together all the pieces of the financing puzzle and using that complete package as a significant competitive advantage in obtaining financing for their projects/ companies.

Prior to forming WilsonRECS, Pat spent 20 years working in commercial real estate finance for the public and private sectors doing transaction origination, construction lending, tax benefit transactions, asset restructuring, and compliance enforcement and remediation. Her portfolios have run the gamut from small owner-occupied projects to investor properties in excess of \$100,000,000.

Pat is a graduate of Douglass College, Rutgers University, holding a BA in American Studies. She also has earned her MS in Urban & Regional Planning from Florida State University and her MBA from The Kellogg School of Northwestern University.



ORGANIZATION PROFILES

CLEAN ECONOMY SOLUTIONS EXCHANGE

THE ALLIANCE FOR REGIONAL STEWARDSHIP

The Alliance for Regional Stewardship (ARS) is a national, peer-to-peer network of regional leaders working across boundaries to solve tough community problems. They come from business, government, education, and the civic sectors, but they share a common commitment to collaborative action and achieving results. While everyone has been impacted by the economic crisis, some regions are feeling the brunt of the storm while others are weathering through. Just as severity of the crisis is being felt unequally, so to will growth will return unequally.

The regions that are best aligned to tackle major issues such as transportation, education, land use planning and workforce will emerge faster and grow stronger. ARS wants to help ensure your community is poised for a return to prosperity. The ARS Network is for proven and aspiring regional leaders who recognize that economic competitiveness, a sustainable quality of life, and strong communities are all connected.

ARS supports these leaders and their efforts by helping them learn about effective practices from other regions, develop their own civic leadership skills, and design and carry out strategies for breakthrough results. ARS is committed to the idea that strong and vibrant regional communities are built on an innovative economy, livable communities, social inclusion, and collaborative style of governance. The mission of the Alliance for Regional Stewardship is to develop regional leaders and support regional initiatives that advance economic, social, and environmental progress in America's metropolitan regions.

In May 2000, 50 leaders from regions around the US gathered in Kohler, Wisconsin to explore the creation of a national network that would support regional initiatives and regional results. A principal inspiration for the creation of the Alliance was the life and legacy of John W. Gardner, former HEW Secretary, founder of Common Cause and civic leader and author for more than five decades. In a tribute to Gardner on his death in 2002, national columnist Neal Peirce noted Gardner's interest in regional organizing and initiatives, writing: "Gardner saw limits both in federal power and local activism. He became intrigued with metropolitan regions as the arena in which critical collaborations--for the economy, environment, social issues--must be forged, through expanded networks of responsibility.

With seed funding from several national foundations, including Packard, Heinz, and MacArthur, the Alliance has brought together more than 1,500 regional leaders in 13 National Forums, published 11 monographs on subjects ranging from achieving regional equity to strengthening regional governance, developed new platforms of web-based networking for regional leaders, and provided consulting and advice to initiatives and civic campaigns in 16 regions across the country.

In 2006, the Alliance for Regional Stewardship became an affiliate of the American Chamber of Commerce Executives. This collaboration helped to meet the critical needs of both organizations. For ACCE, the Alliance brought new levels of expertise in regionalism, as well as an established network of sustainable development thought leaders and outstanding teaching materials. ARS in turn, expanded its reach and influence into a thousand additional communities by aligning with ACCE.

Since the merger with ACCE and the eventual attachment to the association's foundation, CGEF, ARS has provided expertise for chamber-focused programs, information to be distributed broadly across the country and outstanding gatherings of regional thinkers and practitioners. Beginning in 2006, ARS has provided support for the Ford Foundation Regional Sustainable Development Fellowship, which has provided in-depth training to more than 100 community leaders from across the country. This Fellowship has, in turn, greatly expanded the body of knowledge available to members and friends of ARS. The two most recent ARS forums - Pittsburgh 2008 and Raleigh 2009 - broke prior attendance records and further fostered the principles of the Alliance. In 2008, the Parr Award for individual commitment to regional vision and development was created, with ARS co-founder John Parr and former chair Joan Riehm receiving the first honors.

THE AMERICAN CHAMBER OF COMMERCE EXECUTIVES

The American Chamber of Commerce Executives (ACCE) is a national association uniquely serving individuals involved in the management of chambers of all sizes. ACCE's mission is to support and develop chamber professionals to lead businesses and their communities. The organizational vision is that ACCE is the organization of choice for chamber professionals.

Chamber executives and professionals hold positions requiring leadership, vision and strong management skills. Devoted to helping chamber executives and their staffs play a significant leadership role in their communities, the American Chamber of Commerce Executives (ACCE) was established in 1914. Since that time, ACCE has dedicated its resources and energies to enhancing professional growth, career development and management effectiveness of chamber executives and professionals alike. Chamber executives and their staffs can capitalize on a wealth of information, professional development, management techniques and innovative program offerings. ACCE also works diligently to upgrade the economic status and professional standing of those active in the chamber field.

AMERICAN COUNCIL ON RENEWABLE ENERGY (ACORE)

ACORE was founded in 2001 to bring together leading proponents and innovators in all facets of the renewable energy sector for the purpose of moving renewable energy into the mainstream of America's economy.

Membership has grown to several hundred companies, including renewable energy industry associations, utilities, end users, professional service firms, financial institutions, educational institutions, nonprofit groups and government agencies.

ACORE serves as a forum through which diverse parties work together on common interests. Their primary vehicle for sharing information is convening: they organize and hold five major annual conferences attended by hundreds of industry leaders. They also have established committees and working groups which meet regularly to work on specific industry issues. Since 2007, they have also organized and hosted monthly webinars on the legal issues faced by the industry. Additionally, ACORE serves to inform and keep our membership current on trends and opportunities.

On an annual basis, ACORE has convened conferences in New York, San Francisco and Washington to focus on the three major areas that shape and advance renewable energy innovation and development in America: Policy, Markets and Finance.

AUSTIN CHAMBER OF COMMERCE

The most competitive communities are those with a steadfast commitment to improving their work force, quality of life and business climate through aggressive, proactive programming. Opportunity Austin works with regional partners to ensure the economic prosperity for Central Texas through job growth and creation. The success of our region is based on the ongoing collaboration with public and private business leaders throughout the five-county area. Regional partner investors include: Austin, Bastrop, Cedar Park, Elgin, Georgetown, Hutto, Jarrell, Kyle, Leander, Lockhart, Pflugerville, Round Rock, San Marcos, and Taylor.

Working with Market Street, an independent firm focusing solely on community and economic development issues, we are specifically targeting five industries for growth: advanced manufacturing, consumer and business technology, clean tech, life sciences/bio tech, and data management.

Opportunity Austin has registered solid success, with regional employment growth surpassing even the most optimistic scenarios. Since 2004, Opportunity Austin has worked to add an estimated 140,400 new jobs to the regional economy, with a payroll increase of \$7 billion.

BIGGINS LACEY SHAPIRO & COMPANY, LLC

Biggins Lacy Shapiro & Company, LLC (BLS & Co.) is a leading location economics consulting firm offering a unique mix of core skills to help companies make location decisions and state and local jurisdictions compete for private sector jobs and investment. BLS & Co. is distinguished by a multi-disciplinary approach to Economic Development Incentives Advisory Services, Site Selection, Energy Services, and Land Use Strategies and Approvals. The firm also advises state and local governments and utility companies on business attraction and incentives strategies. The firm is headquartered in Princeton, NJ, with offices in New York and Chicago.

CLEAN FOOTPRINT, LLC

Clean Footprint, LLC is a renewable energy company engaged in the retrofit of municipal, commercial, and residential buildings in Central Florida. Dedicated to reducing energy costs for our clients, we work diligently with our trade partners to construct a holistic solution utilizing present technologies in power generation, water, lighting, and building envelopes. Using innovative financing programs, we are able to implement these solutions at little or no upfront cost.

We work with our clients from concept to construction to develop renewable energy projects by assisting with the tasks and decisions that will ensure a project's success. Clean Footprint provides our clients with a complete range of project organization services ensuring that a project is completed within a defined scope, quality, time and cost constraints. At Clean Footprint, we are providing renewable energy pathways to the future. Power up with us!

CISCO SYSTEMS

Cisco Systems is a worldwide leader in Internet networking. Cisco hardware, software and service systems are used to create Internet solutions allowing individuals, companies and countries to increase productivity, improve customer satisfaction and strengthen competitive advantage. San Jose, California based, Cisco Systems employs 72,935 and 2011 quarter two revenues totaled \$10.4 billion. Cisco has adapted a set of environmental key performance indicators (KPI) to monitor their environmental impact, and in 2008, as part of the U.S. EPA Climate Leaders program, Cisco committed to a 25 percent reduction in green house gas emissions by 2012. The Cisco EcoBoard, composed of 14 senior executives from key global business functions, manages Cisco's environmental vision and strategy. Cisco has worked with the Clinton Global Initiative on the Connected Urban Development Project, as well as with NASA on Planetary Skin (focused on environmental conditions). Cisco was ranked 31 on Fortune magazine's 2009 Most Admired Companies and named the number one Most Admired Networking Communications Company. Cisco was also listed sixth on the EPA's list of Green Power Partnership companies purchasing green power in 2010, and Forbes recognized Cisco as one of America's 10 Greenest Companies in 2010.

CLIMATE PROSPERITY PROJECT, INC.

The Climate Prosperity Project, Inc. is committed to the creation of a prosperous, low-carbon American economy, viewing climate change through the lens of economic opportunities. Our mission is to provide a new set of organizational tools to support economic development professionals, business, political and civic leaders to take advantage of a growing sentiment amongst business and communities to modulate the consumption of resources, reduce their costs, and to be more competitive and innovative while improving the environment.

The Climate Prosperity Project provides technical assistance to regions to facilitate a better understanding of the economic opportunities and the different set of organizational relationships that are required to build a low carbon economy. To this end, we convene private and public sector leaders to create and implement regional economic strategies that promote energy efficiency and savings, grow new markets and businesses, and prepare people for new job opportunities, while reducing carbon emissions.

COLLABORATIVE ECONOMICS

Collaborative Economics works with senior executives from business, foundations, government, education and community sectors - helping them create breakthroughs in how people think and act regarding their region.

Our clients have the passion, vision and commitment to blaze a new pathway for their community. They understand that a new kind of leadership is required to create great places, with thriving economies and world-class quality of life.

Over the last 16 years, Collaborative Economics has worked with leaders in more than 40 regions to help their communities break from traditions that hold them back and put them on a new pathway to success.

DIGNITY HEALTH

Dignity Health, formerly known as Catholic Healthcare West, is a not-for-profit health care system headquartered in San Francisco, California with 40 facilities serving communities in California, Arizona and Nevada. Our mission, vision and values drive our commitment to social and environmental responsibility. For Dignity Health sustainability includes providing excellent care in a manner that optimizes patient outcomes, enhances patient and employee safety and minimizes environmental impact.

DUFF & PHELPS INVESTMENT BANKERS

Duff & Phelps was founded in 1932 to provide high quality investment research services focused on the utility industry. Over the decades, it evolved into a diversified financial services firm that provides financial advisory, investment banking, credit rating and investment management services. The investment management and credit rating businesses were acquired by Virtus Investment Partners and Fitch, respectively. The firm's current management team acquired Duff & Phelps' financial advisory and investment banking business in 2004. The following year, Duff & Phelps strengthened its valuation capabilities with the acquisition of Standard & Poor's Corporate Value Consulting business.

Since then, Duff & Phelps has continued to expand and develop its core services. In 2006, it acquired specialty investment bank Chanin Capital Partners, LLC. The following year, it formed a strategic alliance with Tokyo-based Shinsei Bank, Ltd. and added property tax management services through the acquisition of Rash and Associates, LP to complement its tax business. In 2008, it grew its dispute and legal management consulting services with the acquisitions of Dubinsky & Company, P.C. and Lumin Expert Group. It also enhanced its valuation offerings by acquiring Kane Reece Associates, Inc., a valuation consulting firm that specializes in the communications, entertainment and media industries.

In 2010, Duff & Phelps established a presence in Canada and continued to expand its dispute consulting, valuation and corporate advisory services with the acquisition of Cole & Partners, a Toronto-based independent financial advisory practice.

IBM

IBM is involved in solving some of the most significant challenges of our time by applying science and technology to the world in new ways. Today, to improve the systems that support the way we live and work, trillions of transistors and billions of sensors are being embedded in business, technological and natural systems, such as rivers, cities, deserts, and even the human body. When the gathered data is linked to the Internet and analyzed, it can make our world increasingly intelligent, instrumented and interconnected. To make these systems smarter, IBM collaborates across disciplines to address some of the world's most complex problems and promising opportunities. We believe that profound breakthroughs will come when businesses, governments, academic institutions and others work together to tap into diverse points of view and expertise. From studying solar energy and water desalination in the deserts of the Middle East, to monitoring the health of the ecosystem surrounding Ireland's beaches and lakes, to developing systems to help improve the safety on city streets, IBM is in a very real sense making the world our laboratory to benefit business and society in far-reaching and lasting ways.

INTEL CORPORATION

Intel Corporation is the world's largest semiconductor company and the leading manufacturer of computer, networking and communications products. The company which has 168 Sites and 578 Buildings in 63 Countries has \$54B in annual revenues from customers in over 120 countries. Intel is one of the top ten most valuable brands in the world for 11 consecutive years. Intel is transforming into a computing solutions company to have an even more profound impact on the world, and to lead where computing is going.

Our vision: in the coming decade, we will create and extend computing technology to connect and enrich the lives of every person on earth. We will build these experiences by innovating around three pillars of computing: energy efficient performance, security, and connectivity. An equally important part of our global strategy is a recognition that we have a responsibility to "Care for our people, the planet, and inspire the next generation" by developing technology solutions to address major global problems while reducing our own environmental impact. Intel invests \$100 Million each year in education across more than 70 countries; is the single-largest voluntary purchaser of green power in the United States and logs more than one million hours of volunteer service in our communities in 2011.

METRO ATLANTA CHAMBER

The Metro Atlanta Chamber is an organization of 4,000 member companies that collectively employ more than 700,000 workers. The Metro Atlanta Chamber focuses on the big issues that matter most to the business community: creating jobs and boosting the region's quality of life by finding solutions in the areas of transportation, education and the environment.

The Metro Atlanta Chamber works with many partners to recruit companies and headquarters to metro Atlanta by focusing its marketing strategy on the logistics, high-tech and biomedical sectors and on global trade. Brazil, Russia, India and China are major global markets currently being pursued in this effort.

GREATER MINNEAPOLIS-ST. PAUL ECONOMIC PARTNERSHIP

GREATER MSP is a private-public partnership dedicated to providing leadership, coordination, and engagement to grow the economy of the 13-county Minneapolis Saint Paul region. GREATER MSP's goal is to accelerate job growth and capital investment by branding and marketing the region to key audiences including business decision makers, site location consultants, and talented workers. In collaboration with key stakeholders and partners, GREATER MSP seeks to retain and expand the companies and industries that call the region home as well as to attract new employers and investors to establish operations in the region. Our vision is to have the Greater MSP Region recognized as a globally leading economy where business and people prosper.

NEW WORLD CAPITAL

We invest in the environmental opportunities sector in the United States, Canada, and selectively in Europe, with special focus on:

- Energy efficiency
- Clean energy
- Water resources and reclamation
- Waste-to-value
- Environmental services

Environmental opportunities is a rapidly growing investment sector benefiting from high levels of innovation and relatively low competitive intensity. Our strategy is focused on the Commercialization Gap, where mid-sized and smaller companies require capital and management support in their continuing development and growth.

We are a private equity firm - not a venture firm - and

seek to partner with competent management teams in companies deploying proven technologies and risk-mitigated investment strategies. We do not accept technology risk.

Our investment team is highly qualified and brings diverse skills in private equity investing and business building. The team includes senior executives with broad experience investing in the environmental opportunities sector and deep knowledge of the underlying markets, current and emerging technologies, private equity investing, corporate finance, and government programs and regulations at all levels.

NORTECH

NorTech is a regional nonprofit technology-based economic development organization serving 21 counties in Northeast Ohio. As a catalyst for growing Northeast Ohio's emerging technology industries, NorTech is leading efforts to develop regional innovation clusters that create jobs, attract capital and have a long term, positive economic impact. Currently, NorTech is focused in the advanced energy and flexible electronics clusters. A water technologies cluster is also emerging as a third cluster focus for NorTech.

Based on the region's unique strengths and assets, NorTech drives the development of regional innovation clusters by:

- Attracting new members to the cluster by promoting Northeast Ohio's technology story to audiences inside and outside the region.
- Building relationships among cluster members for funding, research, and business opportunities.
- Creating market-driven roadmaps with regional partners that define a vision and path to execution for Northeast Ohio's efforts to generate economic growth and jobs in multiple technology industry sectors.
- Engaging with federal and state government and policy leaders to develop strategies that enhance cluster growth.
- Collecting, reporting and utilizing data that creates and influences cluster growth.

NorTech is funded by public and private partners in Northeast Ohio's business and philanthropic community as well as support from the U.S. Department of Commerce.

NORTH MYRTLE BEACH CHAMBER OF COMMERCE

The North Myrtle Beach Chamber of Commerce is a voluntary organization of business and professional individuals who have joined together for the purpose of promoting the civic and economic progress of our community. The area's economic well-being is directly related to the caliber of work that is done by the chamber. The North Myrtle Beach Chamber of Commerce seeks to positively impact business, industry, and future growth of the region.

There are two primary functions of a chamber of commerce:

- Act as spokesman for the business and professional community and translates into action the group thinking of its members, and
- Renders specific service of a type that can be most effectively delivered by a community organization both to its members and to the community as a whole

The North Myrtle Beach Chamber of Commerce also serves as the area's primary destination marketing organization, also known as the North Myrtle Beach Convention & Visitors Bureau. This role includes these primary functions:

- Promote interest in tourism, including leisure travel and group travel, seeking to increase the overnight visitation to the area
- Promote interest in the area by building awareness of the destination through paid and unpaid promotion, which benefits tourism and also real estate development

REZNICK GROUP

Reznick Group is a top 20 national accounting, tax and business advisory firm. Well known for our depth of knowledge in real estate and tax credit services, we also serve a wide range of industries that include government, financial services, nonprofits, professional services, renewable energy and technology.

ROCKEFELLER BROTHERS FUND

Founded in 1940, the Rockefeller Brothers Fund advances social change that contributes to a more just, sustainable, and peaceful world. The RBF's grantmaking is organized around three themes: Democratic Practice, Peacebuilding, and Sustainable Development. Though the Fund pursues its three program interests in a variety of geographic contexts, it has identified several specific locations on which to concentrate cross-programmatic attention. The Fund refers to these as "RBF pivotal places": subnational areas, nation-states, or cross-border regions that have special importance with regard to the Fund's substantive concerns and whose future will have disproportionate significance for the future of a surrounding region, an ecosystem, or the world. The Fund currently works in three pivotal places: New York City, Western Balkans, and Southern China.

SAN FRANCISCO CHAMBER OF COMMERCE

As the leading advocate for business in San Francisco, the Chamber works to create and sustain a favorable environment in which all businesses can grow and prosper. The Chamber provides information and analysis on key policy issues, opportunities to meet and engage civic leaders, and actively advocates on issues impacting business and the economy in San Francisco.

SANTEE COOPER

Santee Cooper (formal name: South Carolina Public Service Authority) is South Carolina's state-owned electric and water utility and the state's largest power producer. Based on generation, Santee Cooper is the nation's third largest publicly owned electric utility among state, municipal and district systems, and the third largest based on megawatt-hour sales to ultimate customers.

The source of power for more than 2 million South Carolinians, Santee Cooper provides direct service to more than 164,000 retail customers in Berkeley, Georgetown and Horry counties. Santee Cooper is the primary source of power distributed by the state's 20 electric cooperatives to more than 700,000 customers located in the state's 46 counties. Santee Cooper also supplies power directly to 29 large industrial customers in 10 counties, the town of Bamberg, the city of Georgetown and the Charleston Air Force Base.

Santee Cooper operates two regional water systems: the Santee Cooper Regional Water System on Lake Moultrie, and the Lake Marion Regional Water System. Santee Cooper was the first utility in the state to offer Green Power, electricity generated by renewable resources such as solar, wind and landfill methane gas.

The utility is governed by an 11-member board of directors that is appointed by the governor, deemed fully qualified by the Senate Public Utilities Review Committee and confirmed by the state Senate. The board is comprised of directors representing each of the six congressional districts; one from each of the three counties (Berkeley, Georgetown, Horry) where Santee Cooper serves retail customers directly; two directors with previous electric cooperative experience; and a chairman appointed at large.

STERN BROTHERS & COMPANY INVESTMENT BANKERS

Stern Brothers & Co. (“Stern Brothers”), founded in 1917 and headquartered in St. Louis, is an investment banking firm that is focused on project finance (taxable and tax-exempt) for alternative energy, real estate, higher education and healthcare projects. John May, Managing Director and Head of Stern Brothers’ Alternative Energy Finance Group (the “Group”), started the Group in 2003 when he pioneered the use of bonds to finance the construction of a landfill-gas-to-energy project. Since then, the Group has used both taxable and tax-exempt bonds to finance various projects in the alternative energy space. In addition, the Group has been the leading investment bank in advocating that the U.S. Department of Agriculture expand its bio-refinery guarantee program to include bonds, as well as bank debt.

Stern Brothers has developed a national reputation as a thought leader on alternative energy finance. Its bankers are routinely tapped by conference organizers and media outlets covering the alternative energy space to provide insight on issues of importance to the industry. John and his team have formed substantive relationships with many of the most important stakeholders in the industry. These relationships include those with EPC contractors, technology providers, state and federal government officials, national lobbying and industry trade groups, major Midwestern and New York commercial banks, bond funds and other institutional lenders, individual and institutional equity sources, and law firms and consultants serving the industry.

SPACE COAST ENERGY CONSORTIUM

The Space Coast Energy Consortium is a non-profit association of business and community leaders who are dedicated to driving energy-related economic development in the Space Coast and Central Florida. The Consortium grew out of a collaborative effort that brought together leaders from throughout our community and the state of Florida to discuss ways to diversify our economic base and promote new and sustainable pathways for economic development following the end of NASA’s Space Shuttle program.

With support from the US Department of Commerce and local companies, universities and governments, the Consortium is working to develop a robust “innovation ecosystem” in Central Florida. Our goal is to build a clean, high-growth and sustainable industry cluster in energy-related goods and services that can serve not only our local economy but also have a global impact. We are actively seeking new partners and collaborators in this effort. Join us as we launch clean energy opportunities for Florida!

WILSON RENEWABLE ENERGY CONSULTING SERVICES, LLC

Wilson Renewable Energy Consulting Services, LLC, acts as a “finder” for private, public and non-profit entities in search of equity and debt funds for corporate and project finance. WilsonRECS has targeted the cleantech and renewable energy sectors, including biofuel, biomass, geothermal, solar, offshore and onshore wind as well as large economic development projects fostering sustainability across industry sectors as well as geographic and political boundaries. The company also provides its clients with introductions to companies or governments where both parties could benefit from the client’s expertise. While the majority of its clients are located in the Mid-Atlantic region, WilsonRECS projects also include southeast and Midwest U.S. markets.

WILSON SONSINI GOODRICH & ROSATI

Wilson Sonsini Goodrich & Rosati’s government and strategic initiatives practice helps clients anticipate and navigate the clean technology market and public funding landscape, as well as understand the critical role that the government plays in driving market development, setting standards, and mitigating the financial, technological, and competitive risks associated with emerging and commercial technologies. Our team possesses extensive state, federal, and international experience in securing government funding for clean technology ventures and projects, implementing technology commercialization strategies, and fostering market transformations needed to sustain the development and growth of the energy technology sector.