# THE TRILATERAL COMMISSION

## **APRIL 2015**

\*Executive Committee

JEAN-CLAUDE TRICHET European Chairman	JOSEPH S. NYE, JR. North American Chairman	YASUCHIKA HASEGAWA Asia Pacific Chairman
VLADIMIR DLOUHY	JAIME SERRA	HONG Seok-Hyun
European	North American	Asia Pacific
Deputy Chairman	<b>Deputy Chairman</b>	Deputy Chairman
MICHAEL FUCHS	JOHN MANLEY	JUSUF WANANDI
European	<b>North American</b>	Asia Pacific
Deputy Chairman	Deputy Chairman	<b>Deputy Chairman</b>

### DAVID ROCKEFELLER Founder and Honorary Chairman

PETER SUTHERLAND European Honorary Chairman	GEORGES BERTHOIN European Honorary Chairman	MARIO MONTI European Honorary Chairman
	PAUL A. VOLCKER North American Honorary Chairman	
	YOTARO KOBAYSHI Asia Pacific Honorary Chairman	

\*\*\*

PAUL RÉVAY	MICHAEL J. O'NEIL	HIDEKO KATSUMATA
European Director	<b>North American Director</b>	<b>Asia Pacific Acting Director</b>

# **EUROPEAN GROUP**

**Ann-Kristin Achleitner**, Scientific Director of the Center for Entrepreneurial and Financial Studies (CEFS), Technische Universität München (TUM), Munich

Urban Ahlin, Speaker of the Riksdag of Sweden, Stockholm

\*Esko Aho, Executive Chairman of the Board, East Office of Finnish Industries, Helsinki; former Executive Vice President, Nokia; former Prime Minister of Finland

**Jacques Andréani**, Ambassadeur de France, Paris; former Ambassador to the United States **Jacques Aschenbroich**, Member of the Board and Chief Executive Officer, Valeo, Paris **Jerzy Baczynski**, Editor-in-Chief, *Polityka*, Warsaw

**Estela Barbot**, former Director, AGA; Director, Bank Santander Negocios; Member of the General Council, AEP -- Portuguese Business Association, Porto; General Honorary Consul of Guatemala, Lisbon

Oliver Bäte, Member of the Board of Management, Allianz, Munich

\*Erik Belfrage, Chairman of the Board and Partner, Consilio International AB, Stockholm

Marek Belka, President, National Bank of Poland, Warsaw; former Director, European Department, International Monetary Fund, Washington, D.C.; former Executive Secretary, United Nations Economic Commission for Europe (UNECE), Geneva; former Prime Minister and Minister of Finance of Poland; former Ambassador-at-Large and Chairman, Council for International Coordination, Coalition Provisional Authority, Baghdad

**Dick Benschop**, President Director, Shell Netherlands; Vice President, Gas Market Development, The Hague

Baron Jean-Pierre Berghmans, Chairman, Lhoist Group, Limelette, Belgium

\*Georges Berthoin, International Honorary Chairman, European Movement; Honorary Chairman, The Jean Monnet Association; Honorary European Chairman, The Trilateral Commission, Paris

Carl Bildt, former Minister of Foreign Affairs of Sweden; former Chairman, Kreab Group of public affairs companies; former Chairman, Nordic Venture Network, Stockholm; former Member of the Swedish Parliament, Chairman of the Moderate Party and Prime Minister of Sweden; former European Union High Representative in Bosnia-Herzegovina & UN Special Envoy to the Balkans

**Manfred Bischoff**, Chairman of the Supervisory Board, Daimler AG, Munich; former Member of the Board of Management, Daimler AG; former Chairman, EADS

Sir Winfried Bischoff, Chairman, The Financial Reporting Council, London

Giuseppe Bono, Chief Executive Officer, Fincantieri, Trieste

Thomas Borgen, Chief Executive Officer, Danske Bank, Copenhagen

Ana Patricia Botin, Chairman, Santander Group, Madrid

**Jean-Louis Bourlanges**, former Member, State Audit Court (Cour des Comptes), Paris; Associated Professor, Institute for Political Studies in Paris; former Member of the European Parliament, Brussels; former President of the European Movement in France, Paris

\*Jorge Braga de Macedo, President, Tropical Research Institute, Lisbon; Professor of Economics, Nova University at Lisbon; Chairman, Forum Portugal Global; former Minister of Finance

Samir Brikho, Chief Executive Officer, Amec Foster Wheeler, London

**Jean-Louis Bruguière**, Representative of the French Presidency of the Republic on the EU Equivalent TFTP Project; former EU High Representative to the United States on the Terrorism Finance Tracking Programme (TFTP/SWIFT); Judge, Paris

**John Bruton,** former European Union Ambassador & Head, Delegation of the European Commission to the United States; former Prime Minister of Ireland, Dublin

Patrick Buffet, Chairman and Chief Executive Officer, ERAMET, Paris

\*François Bujon de l'Estang, Ambassadeur de France; Chairman, FBE International Consultants, Paris; former Chairman, Citi France; former Ambassador to the United States

Edelgard Bulmahn, Vice President of the German Bundestag; former Federal Minister, Berlin

**Hervé de Carmoy**, Chairman of the Supervisory Board, ETAM, Paris; Honorary Chairman, Banque Industrielle et Mobilière Privée, Paris; former Chief Executive, Société Générale de Belgique

Jaime Castellanos, President, Lazard Spain, Madrid

Luc Coene, Minister of State; Governor, National Bank of Belgium, Brussels

**Bertrand Collomb**, Honorary Chairman, Lafarge; Chairman, Institut des Hautes Etudes pour la Science et la Technologie (IHEST); Chairman, Institut Français des Relations Internationales (IFRI); Member of the Institut de France, Paris

**Patrick Combes**, Chairman and Chief Executive Officer, Compagnie Financière Tradition and Viel & Cie., Paris

**Iain Conn**, Chief Executive Officer, Centrica, London; former Managing Director and Chief Executive of Refining & Marketing, BP, London

- \*Richard Conroy, Chairman, Conroy Gold and Natural Resources, Dublin; Member of Senate, Republic of Ireland
- \*Alfonso Cortina, Vice Chairman of Rothschild Europe; Senior Advisor for Spain and Latin America of Rothschild; Senior Advisor for Spain of Texas Pacific Group; Member of the Board of Directors of Mutua Madrileña; Member of the International Advisory Board of Allianz AG, Madrid
- **Eduardo Costa**, Executive Vice Chairman, Banco Finantia, Lisbon; Member, Forum Portugal Global **Vivienne Cox**, Chairman, Vallourec, France
- Caroline Daniel, Editor, FT Weekend, Financial Times, London
- **Marta Dassù**, Editor-in-Chief, *Aspenia*, Aspen Institute Italia; former Vice Minister for Foreign Affairs; former Secretary of State at the Ministry of Foreign Affairs, Rome; former General Director, Aspen Institute Italia, Rome
- **Michel David-Weill**, former Chairman, Lazard LLC, worldwide; Chairman of the Supervisory Board, EURAZEO, Paris
- Thierry Déau, Founding Partner, Chief Executive Officer, Meridiam Infrastructure, Paris
- Jean-Luc Decornoy, former Partner, KPMG France; former Deputy Chairman, KPMG EMA, Paris
- **Admiral Giampaolo Di Paola**, former Italian Minister of Defence; former Chairman of the NATO Military Committee, Livorno
- \*Vladimir Dlouhy, President of the Czech Chamber of Commerce; International Advisor, Goldman Sachs; former Czechoslovak Minister of Economy; former Czech Minister of Industry & Trade, Prague; European Deputy Chairman, Trilateral Commission
- **Wiebe Draijer**, Chairman, Rabobank Nederland, Utrecht; former President, The Social and Economic Council of the Netherlands (SER), The Hague
- **Karsten Dybvad**, Director General and Chief Executive Officer, Confederation of Danish Industry, Copenhagen
- **Pedro Miguel Echenique**, Professor of Physics, University of the Basque Country; President, Foundation Donostia International Physics Center (DIPC); former Basque Minister of Education, San Sebastian
- **Anna Ekström**, Director General, The Swedish National Agency for Education, Skolverket, Stockholm **John Elkann**, Chairman, Fiat Group, Turin
- **Guy Elliott**, Deputy Chairman, SAB Miller plc; non executive director, Royal Dutch Shell plc; former Chief Financial Officer, Rio Tinto, London
- **Oscar Fanjul**, Vice Chairman, Lafarge and Omega Capital; former Chairman and Chief Executive Officer, Repsol, Madrid
- **Franz Fehrenbach**, Chairman of the Supervisory Board, Robert Bosch; Managing Partner, Robert Bosch Industrietreuhand, Stuttgart
- **Annemiek M. Fentener van Vlissingen**, Chairman of the Supervisory Board, SHV Holdings N.V., Utrecht
- **Franz Fischler**, President, European Forum, Alpbach, Vienna; former Member of the European Commission (Agriculture)
- **Jürgen Fitschen**, Co-Chief Executive Officer, Deutsche Bank AG, Frankfurt-am-Main; President, Association of German Banks (BDB), Berlin
- Louise Fresco, President of the Executive Board, Wageningen University & Research Centre; Member of the Board of non-executive Directors, Unilever, London; former Professor, University of Amsterdam; former Assistant Director-General, Head of Agriculture Department, Food and Agriculture Organization of the United Nations in Rome
- **Luc Frieden**, Vice Chairman, Deutsche Bank Group, London; former Minister of Finance, Defence and Justice, Luxembourg
- **Hugh Friel**, Chairman, Tourism Ireland; former Chief Executive Officer, Kerry Group, Tralee, Co. Kerry, Ireland

- **Lykke Friis,** Prorector for Education, University of Copenhagen; former Member of the Danish Parliament; former Minister for Climate and Energy and Gender Equality; former Prorector, University of Copenhagen; Member of the EU Reflection Group on the Future of Europe (Horizon 2020-2030), Copenhagen
- \*Michael Fuchs, Member of the German Bundestag, Berlin; Deputy Chairman of the CDU/CSU Parliamentary Group; former President, National Federation of German Wholesale & Foreign Trade; European Deputy Chairman, Trilateral Commission
- **Cristina Garmendia**, Chairman, SILO (Science & Innovation Link Office); former Spanish Minister of Science and Innovation, Madrid
- \*Antonio Garrigues Walker, Chairman, Garrigues Abogados y Asesores Tributarios, Madrid
- **Clara Gaymard**, President and Chief Executive Officer, GE France, Paris; City Initiative Leader for GE International

**Esther Giménez-Salinas**, former Rector, Ramon Llull University; Professor of Criminal Law, ESADE Law School, Ramon Llull University, Barcelone

Patrizia Grieco, Chairman, Enel, Rome

**Elisabeth Guigou**, Member of the French National Assembly and Chair of the Foreign Affairs Committee; former Minister for European Affairs, Paris

Marijan Hanžeković, Lawyer, Law Firm Hanžeković & Partners Ltd., Zagreb

Tahir Hasanović, Executive Director, East West Bridge, Belgrade

Simon Henry, Chief Financial Officer, Royal Dutch Shell, London

\*Nigel Higgins, Chief Executive, The Rothschild Group, London

**Jaap de Hoop Scheffer**, former Secretary General of NATO and Dutch Minister of Foreign Affairs, The Hague

Satu Huber, Deputy Chief Executive Officer, Elo Mutual Pension Insurance Company, Helsinki

Michael Inacker, Chairman of the Board and Chief Executive Officer, WMP EuroCom, Berlin

\*Mugur Isarescu, Governor, National Bank of Romania, Bucharest; former Prime Minister

Wolfgang Ischinger, Ambassador, Chairman, Munich Security Conference; former Global Head Public Policy and Economic Research, Allianz SE, Munich; former European Member of the Troïka on the Kosovo Status Determination; former German Deputy Foreign Minister and former German Ambassador to the United States and to the United Kingdom

**Lady Barbara Judge**, Chairman, UK Pension Protection Fund, London; former Chairman, UKAEA (United Kingdom Atomic Energy Authority); former US Securities Exchange Commissioner

Joe Kaeser, President and Chief Executive Officer, Siemens AG, Munich

\*Lord Kerr of Kinlochard, Member of the House of Lords, London; Deputy Chairman, Scottish Power (Iberdrola); former Deputy Chairman, Royal Dutch Shell; former British Ambassador to the United States; former Secretary General, European Convention

Wolfgang Kirsch, Chief Executive Officer, DZ Bank, Deutsche Zentral-Genossenschafts bank, Frankfurtam-Main

**Lauri Kivinen**, Chief Executive Officer, Yle, the Finnish Public Service Broadcasting Company, Helsinki **Klaas Knot**, President, Dutch Central Bank, Amsterdam

\*Jovan Kovačić, President, East West Bridge; Chief Executive Officer, GCA Global Communications Associates Ltd; Senior Partner, Kovacic & Spaic; Reuters Correspondent; former Advisor to the Serbian Government, Belgrade

**Arpad Kovacs**, Chairman, Fiscal Council of Hungary; Professor, Szeged University; former President, State Audit Office of Hungary, Budapest

**Gabor Kovacs**, Chairman and Chief Executive Officer, Bankar Holding; Founder, KOGART (the Kovacs Gabor Art Foundation), Budapest

**Jerzy Kozminski**, President and Chief Executive Officer, Polish-American Freedom Foundation; former Ambassador to the United States; former First Deputy Minister of Foreign Affairs, Warsaw

- \*Ján Kubiš, former Special Representative of the UN Secretary General for Afghanistan and Head of the United Nations Assistance Mission in Afghanistan (UNAMA), Kabul; former Executive Secretary, UN Economic Commission for Europe (UNECE), Geneva; former Minister of Foreign Affairs, Slovak Republic
- **Jiri Kunert**, Chairman and Chief Executive Officer, UniCredit Bank Czech Republic; President of the Czech Association of Banks, Prague
- **Ulysses Kyriacopoulos**, Chairman, S&B Industrial Minerals; former Chairman, Federation of Greek Industries, Athens
- **Kurt Lauk**, former Member of the European Parliament (EPP Group-CDU); Chairman, Globe Capital Partners, Stuttgart; President, Economic Council of the CDU Party, Berlin; former Member of the Board, DaimlerChrysler, Stuttgart
- \*Eli Leenaars, former Member, ING Management Board Banking; Member and Treasurer, Confederation of the Netherlands Industry and Employers (VNO-NCW), Amsterdam
- \*Jean Lemierre, Chairman, BNP Paribas, Paris
- Frédéric Lemoine, Chairman of the Board, Wendel Group, Paris
- **Enrico Letta**, Member of the Italian Chamber of Deputies; former President of the Council of Ministers; former Under State Secretary in the Office of Prime Minister Prodi; former Minister of European Affairs, Industry, and of Industry and International Trade, Rome
- \*Thomas Leysen, Chairman, KBC Group; Chairman of the Board, Umicore, Brussels
- \*Bo Lidegaard, Executive Editor-in-Chief, Politiken, Copenhagen
- \*Marianne Lie, Partner, Vox Politica; former Director General, Norwegian Shipowner's Association, Oslo
- **Erkki Liikanen**, Chairman of the Board, Bank of Finland, Helsinki; former Finnish Minister of Finance; former European Commissioner
- Rachel Lomax, Director, HSBC; Director, BAA; former Deputy Governor of the Bank of England, London
- \*Franjo Luković, Chairman of the Management Board, Zagrebačka banka UniCredit Group, Zagreb Monica Maggioni, Director, *Rainews*, Rome
- **Miroslav Majoroš**, Chairman of the Board of Directors and Chief Executive Officer, Slovak Telekom; Chief Executive Officer, T-Com T-Mobil (Deutsche Telekom), Bratislava
- **Lord Mandelson**, Member of the House of Lords; Chairman, Global Counsel; Senior Advisor, Lazard; former European Trade Commissioner; former First Secretary of State and Secretary of State for Business, Innovation and Skills in the UK; former Secretary of State for Northern Ireland and Former Trade and Industry Secretary in the UK
- **Abel Matutes**, Chairman, Empresas Matutes Group, Ibiza; former Member of the European Commission, Brussels; former Minister of Foreign Affairs, Madrid
- Carlo Messina, Managing Director and Chief Executive Officer, Intesa Sanpaolo, Milan
- **David Miliband**, President and Chief Executive Officer, International Rescue Committee, New York; former Member of the British Parliament; former Secretary of State for Foreign and Commonwealth Affairs, London
- **Peter Mitterbauer**, Honorary President, The Federation of Austrian Industry, Vienna; President and Chief Executive Officer, Miba, Laakirchen
- **Dominique Moïsi**, Special Advisor to the Director General of the French Institute for International Relations (IFRI), Paris
- \*Mario Monti, Member of the Italian Senate; President, Bocconi University, Milan; former President of the Council of Ministers, Italy; former Member of the European Commission (Competition Policy and Internal Market); Honorary President, BRUEGEL, Brussels; Honorary European Chairman, Trilateral Commission
- **Sir Mark Moody-Stuart**, Chairman, Hermes EOS, London; former Chairman Royal Dutch/Shell Group and Anglo American; Vice Chairman, United Nations Global Compact Board

**Klaus-Peter Müller**, Chairman of the Board, Commerzbank, Frankfurt-am-Main; former CEO, Commerzbank, Frankfurt-am-Main; former President, Association of German Banks (BDB), Berlin

**Aleksandar Nikolić,** State Secretary and Deputy Minister, Ministry of Interior of the Republic of Serbia, Belgrade

**Harald Norvik**, Member of the Board, Conocophillips; former President and Chief Executive, Statoil, Oslo

**Ewald Nowotny**, Governor of the Austrian National Bank; former Chief Executive Officer, BAWAG P.S.K., Vienna

Denis O'Brien, Chairman, Digicel; Founder, Communicorp Group, Dublin

**Arend Oetker**, President, German Council on Foreign Relations (DGAP); Vice Chairman, Federation of German Industries; Managing Director, Dr. Arend Oetker Holding, Berlin

\*Andrzej Olechowski, Chairman, Supervisory Board, Bank Handlowy; Professor, Vistula University; former Minister of Foreign Affairs and of Finance, Warsaw

**Lucas Papademos**, Visiting Professor of Public Policy, Kennedy School of Government, Harvard University; former Prime Minister of Greece; former Vice-President of the European Central Bank; former Governor of the Bank of Greece, Athens

**Alexandra Papalexopoulou**, Group Strategic Planning Director, Titan Cement Company, Athens **Volker Perthes**, Executive Chairman and Director, German Institute for International and Security Affairs, Stiftung Wissenschaft und Politik (SWP), Berlin

\*Ursula Plassnik, Ambassador of Austria to France; former Member of the Austrian Parliament; U.N. Special Envoy for International Women Issues; former Federal Minister for European and International Affairs, Vienna

Ignacio Polanco, Chairman, Grupo Prisa including El Pais and Timon, Madrid

**Borja Prado**, Chairman, Endesa; Chairman, Mediobanca Spain for Iberia and South-America, Madrid **Rasvan Radu**, Chief Executive Officer, UniCredit Tiriac Bank, Bucharest

**Wanda Rapaczynski**, Advisor to the Supervisory Board and former President of the Management Board, Agora, Warsaw

**Heinz Riesenhuber**, Member of the German Bundestag/Father of the House; former Federal Minister of Research and Technology, Berlin; Vice Chairman, Board of Directors HBM Healthcare Investments Ltd., Switzerland

Gianfelice Rocca, Chairman, Techint Group of Companies, Milan

Fernando Rodés Vilà, Vice Chairman, Havas, Barcelona

**Lars Rohde**, Governor by Royal Appointment, Chairman of the Board of Governors, National Bank of Denmark, Copenhagen

Marcello Sala, Executive Vice Chairman of the Management Board, Intesa Sanpaolo Group, Milan \*Ferdinando Salleo, former Italian Ambassador to the United States

**Michael Schaefer,** Chairman of the Board, BMW Foundation Herbert Quandt, Berlin; former German Ambassador to China

**Magnus Schöldtz**, Senior Advisor, Wallenberg Foundations AB; former Swedish Ambassador, Ministry For Foreign Affairs

**Karel Schwarzenberg**, Member of the Czech Senate; former Deputy Prime Minister and Minister of Foreign Affairs; Founder and Director, Nadace Bohemiae, Prague; former Chancellor to President Havel

\*Carlo Secchi, Professor Emeritus of European Economic Policy and former Rector, Bocconi University; Vice President, ISPI, Milan; former Member of the Italian Senate and of the European Parliament

Maurizio Sella, Chairman, Gruppo Banca Sella, Biella; former Chairman, Association of Italian Banks (A.B.I.), Rome

Tomasz Sielicki, Chairman, Sygnity, Warsaw

**Slawomir S. Sikora**, Chief Executive Officer and Citigroup Country Officer for Poland, Bank Handlowy w Warszawie, Warsaw

Sir Martin Sorrell, Chief Executive Officer, WPP Group, London

- **Ivan Šramko**, Advisor for the CEE & SEE Regions, Intesa Sanpaolo Group; former Governor of the National Bank of Slovakia, Bratislava
- **Rory Stewart**, Member of the British Parliament, Chairman of the Defence Select Committee, London; former Ryan Family Professor of Human Rights, Kennedy School of Government, Harvard University
- István Stumpf, Justice, The Constitutional Court of Hungary; former Deputy Prime Minister, Budapest
- \*György Surányi, Professor of Finance, Corvinus University, Budapest; former Regional Head of Central Eastern Europe, Intesa Sanpaolo Group; former Chairman, Central European International Bank (CIB); former President of the National Bank of Hungary
- \*Peter Sutherland, Chairman, Goldman Sachs International; Chairman of the London School of Economics; UN Special Representative for Migration and Development; former Chairman, BP p.l.c.; former Director General, GATT/WTO; former Member of the European Commission; former Attorney General of Ireland; Honorary European Chairman, Trilateral Commission
- João Talone, Senior and Founder Partner, Magnum Industrial Partners, Lisbon
- Mihai Tanasescu, Vice-President and Member of the Management Committee, European Investment Bank, Luxembourg; former Senior Adviser and Member of the Executive Board, International Monetary Fund (IMF); former Minister of Public Finance of Romania, Bucharest
- Andreas Treichl, Chairman and Chief Executive Officer, Erste Group Bank AG, Vienna
- \*Jean-Claude Trichet, Chairman, Group of Thirty; Chairman, BRUEGEL Institute; Honorary Governor, Banque de France; former President of the European Central Bank; European Chairman, Trilateral Commission, Paris
- **Marco Tronchetti Provera**, Chairman and Chief Executive Officer, Pirelli & C., Milan; Deputy Chairman, Confindustria, Rome; former Chairman, Telecom Italia
- **Elsbeth Tronstad**, Executive Vice President, SN Power; former Executive Director, Confederation of Norwegian Enterprise (NHO); former Executive Vice President, ABB, Oslo
- **Jens Ulltveit-Moe**, Founder and Chief Executive Officer, UMOE Group; former President, Federation of Norwegian Industry; former President, Norwegian Shipowners Federation, Oslo
- **Herman Van Rompuy**, Honorary President of the European Council; former Prime Minister of Belgium, Brussels
- \*Raivo Vare, Owner, Live Nature Eesti OÜ; Partner, Sthenos Group and OÜ RVVE Group; Chairman of the Council of the Parliament's Development Fund, Member of the President's Academic Advisory Board; former Minister of State and former Minister of Transport and Communication, Tallinn
- \*George Vassiliou, former Head of the Negotiating Team for the Accession of Cyprus to the European Union; former President of the Republic of Cyprus; former Member of Parliament and Leader of United Democrats, Nicosia
- **Vesa Vihriälä**, Managing Director, The Research Institute of the Finnish Economy (ETLA) & Finnish Business and Policy Forum (EVA), Helsinki
- Giuseppe Vita, Chairman, UniCredit, Milan
- **Antonio Vitorino**, President, Notre Europe-Jacques Delors Institute, Paris; former Member of the European Commission and of the European Parliament; former Member of the Portuguese Government, Lisbon
- \*Marko Voljč, Partner, Dr. Pendl & Dr. Piswanger d.o.o., Ljubljana; former Adviser Special Credits, KBC Group, Brussels; former Chief Executive Officer, Nova Ljubljanska Banka, Ljubljana
- Christian Vollmann, First Business Angel & Head of Sales, ResearchGate; co-Founder, eDarling, Berlin
- \*Panagis Vourloumis, Senior Adviser, N.M. Rothschild; former Chairman and Chief Executive Officer, Hellenic Telecommunications Organization (O.T.E.), Athens
- Peter Wallenberg Jr., Chairman, Wallenberg Foundations AB, Stockholm
- \*Heinrich Weiss, Chief Executive Officer, SMS Group, Düsseldorf; former Chairman, German-Russian Chamber of Commerce; former Chairman, German-Chinese Business Council; former Chairman, Economic Advisory Council of the CDU-Party

**Hans Wijers**, Vice Chairman, Royal Dutch Shell; Chairman of the Supervisory Board, Heineken, Amsterdam; non-Executive Director, GlaxoSmithKline (GSK), London; former Chairman and Chief Executive Officer, Akzo Nobel; former Dutch Minister for Economic Affairs; former Senior Partner, BCG

**Matthias Wissmann**, President, The German Association of the Automotive Industry (VDA), Berlin; former Member of German Bundestag; former Federal Minister

Emilio Ybarra, former Chairman, Banco Bilbao-Vizcaya, Madrid

#### DAVID ROCKEFELLER FELLOWS

Pinar Abay, Chief Executive Officer and Board Member, ING Bank Turkey, Instanbul Katinka Barysch, Director of Political Relations, Allianz SE, Munich Jonathan Holslag, Professor of International Politics, Free University of Brussels, Brussels Alexandra de Hoop Scheffer, Senior Transatlantic Fellow and Director of the German Marshall Fund's

Tille Hoppe, Foreign and Defence Policy Correspondent, Handelsblatt, Berlin

Paris Office; Head GMF Transatlantic Security Task Force

Manuel Muñiz, Chairman of the Consilium, Altius Society, Christ Church College, Oxford University Lia Quartapelle, Member of Parliament, Rome

Žiga Vavpotič, Chairman, Ypsilon Institute, Ljubljana

### **Former Members in Public Service**

Kolinda Grabar Kitarović, President of the Republic of Croatia, Zagreb; former Assistant Secretary General of the North Atlantic Treaty Organization (NATO) for Public Diplomacy, Brussels; former Ambassador of the Republic of Croatia to the United States; former Minister of Foreign Affairs and European Integration of the Republic of Croatia

Federica Guidi, Minister of Economic Development, Rome

Toomas Hendrik Ilves, President of the Republic of Estonia, Tallinn

**Francis Maude**, Member of the British Parliament; Minister for the Cabinet Office and Paymaster General, London

Margrethe Vestager, Minister for Economics and the Interior of Denmark, Copenhagen