	Risk Management Report
то:	Audit Committee
MEETING:	June 18, 2013
FROM:	Suzanne Morris, Vice-President and Chief Financial Officer Michael Mooney, Senior Director, Corporate Finance & Administration
PURPOSE:	Quarterly update on the 2013-2014 CBC/Radio-Canada key risks.  Modifications made to the first four columns of the report since February 20, 2013 are in blue font.
DATE:	May 28, 2013

### **SIGNIFICANT POINTS:**

- The CRTC issued its decision on the Corporation's licence renewals on May 28, 2013:
  - o The licences have been renewed for a term of five years to August 31, 2018;
  - o The decision provides a streamlined regulatory framework;
  - Allows for the introduction of advertising revenue on Radio 2 and Espace musique; albeit to a maximum of four minutes per hour and for a three year term to August 31, 2016.
  - Allows for a one-year period for the Corporation to finalise terms of trade negotiations;
     and
  - Confirmed the 9(1)(h) mandatory distribution of CBC News Network and RDI in minority language markets.

The Corporation is reviewing the decision in detail and will assess its next steps and impact of the decision on its identified contingency plans.

 On April 29, 2013, the Federal Government tabled the 2013 Implementation Bill C-60 which includes proposed changes to the collective bargaining process of Crown Corporations.



# Risk Management Report Prepared as at

May 28, 2013

Presentation to the CBC/Radio-Canada Audit Committee Meeting of June 18, 2013

Suzanne Morris/Michael Mooney

CONFIDENTIAL

✓ This report has been prepared based on information as at May 28, 2013. A verbal update on significant developments since that date will be provided at the June 18<sup>th</sup> Audit Committee meeting.

s.18(b) s.21(1)(b) s.68.1

May 28, 2013

Page 3

Γ	Risk Definition	Strategies Identified	Components Responsible to	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
L			Manage Risk			

**LEGEND** 

Risk Trend: ▼ Decreasing ► Stable ▲ Increasing • No change to status

s.18(b) s.21(1)(b) s.68.1

Page 4

Risk Definition	Strategies Identified	Components Responsible to	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
		Manage Risk			

s.18(b) s.21(1)(b) s.68.1

May 28, 2013

Page 5

	Risk Definition	Strategies Identified	Components Responsible to	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
١			Manage Risk			l

s.18(b) s.21(1)(b) s.68.1

May 28, 2013

Page 6

Risk Definition Strate	tegies Identified Components Responsible to Manage Risk	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
------------------------	---	------------------------	-------------------------------------	---------------

s.18(b) s.21(1)(b) s.68.1

	Risk Definition	Strategies Identified	Components Responsible to Manage Risk	Risk Quantification	Status Update as at May 28, 2013	Risk Trend	
--	-----------------	-----------------------	---	------------------------	-------------------------------------	---------------	--

Page 8

## 2013-2014 Key Risks

Responsible to Quantification May 28, 2013 Trend Manage Risk	Risk Definition	Strategies Identified		Risk Quantification	Status Update as at May 28, 2013	Risk Trend
--	-----------------	-----------------------	--	------------------------	-------------------------------------	---------------

Page 9

2013-2014 Key Risks

	Risk Definition	Strategies Identified	Components Responsible to	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
١			Manage Risk			

s.18(b) s.21(1)(b)

May 28, 2013

Page 10

s.21(1)(d) May 28, 2

I I Manage Rick I I I		Risk Definition	Strategies Identified	Components Responsible to Manage Risk	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
-----------------------	--	-----------------	-----------------------	---	------------------------	-------------------------------------	---------------

s.18(b) s.21(1)(b) s.21(1)(d)

Page 11

May 28, 2013

Risk Definition	Strategies Identified	Components Responsible to Manage Risk	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
-----------------	-----------------------	---	------------------------	-------------------------------------	---------------

s.18(b) s.21(1)(b) s.21(1)(d)

Page 12

May 28, 2013

Risk Definition	Strategies Identified	Components Responsible to	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
		Manage Risk		-	

s.18(b) s.21(1)(b) s.21(1)(d)

Risk Definition Strategies Identified Components Risk Status Update as at Responsible to May 28, 2013  Manage Risk Status Update as at Responsible to May 28, 2013	Risk Trend
--	---------------

Page 14

## 2013-2014 Key Risks

Risk Definition	Strategies Identified	Components Responsible to	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
		Manage Risk		•	

Page 15

## 2013-2014 Key Risks

Page 16

## 2013-2014 Key Risks

Risk Definition Strategies Identified Components Responsible to Manage Risk	Risk Quantification	Status Update as at May 28, 2013	Risk Trend	
---	------------------------	-------------------------------------	---------------	--

Page 17

May 28, 2013

	Risk Definition	Strategies Identified	Components Responsible to	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
1			Manage Risk			

s.18(b) s.21(1)(b) Page 18

Risk Definition	Strategies Identified	Components Responsible to	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
		Manage Risk			

Page 19

May 28, 2013

Risk Definition	Strategies Identified	Components Responsible to	Risk Quantification	Status Update as at May 28, 2013	Risk Trend
		Manage Risk		•	