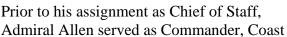


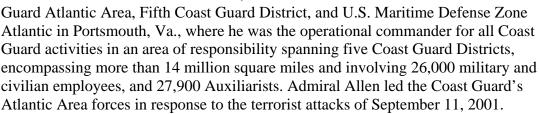
Admiral THAD W. ALLEN 23rd Commandant of the Coast Guard



Admiral Thad W. Allen assumed the duties of the 23rd Commandant of the U.S. Coast Guard on May 25th, 2006. Admiral Allen is a native of Tucson, Arizona and graduated from the U.S. Coast Guard Academy in 1971.

Admiral Allen previously served as the Coast Guard Chief of Staff and Commanding Officer, Coast Guard Headquarters, in Washington, D.C., from May 2002 to April 2006. He also served as the Chairman of the Department of Homeland Security's Joint Requirements Council from 2003 to 2006. In September 2005, Admiral Allen was designated the Principal Federal Official for Hurricane Katrina response and recovery operations in Louisiana, Mississippi and Alabama. He additionally served as Principal Federal Official for Hurricane Rita response and recovery activities in Louisiana.





In his other flag assignments, Admiral Allen commanded the Seventh Coast Guard District where he directed Coast Guard operations in South Carolina, Georgia, Florida and throughout the Caribbean. He has also been assigned as the Coast Guard's Director of Resources at Coast Guard Headquarters, where he was responsible for formulating the Coast Guard's budget, developing long range plans and managing the Coast Guard's performance plan.

A specialist in operations both in the coastal and offshore environments, Admiral Allen has served aboard three Coast Guard cutters: the *Androscoggin*, *Gallatin* and *Citrus*, which he commanded. His coastal command operational assignments include Captain of



the Port / Group Long Island Sound, Connecticut; Group Atlantic City, New Jersey and LORAN Station Lampang, Thailand. Admiral Allen's other assignments included a tour as search and rescue controller in the Greater Antilles Section, San Juan, Puerto Rico; Intelligence Watch Officer at DEA/INS El Paso Intelligence Center, El Paso, Texas; Chief Budget Officer, Maintenance and Logistics Command Atlantic, Governors Island, New York; Deputy Project Manager, Fleet Modernization and Rehabilitation (FRAM) Project; and Assistant Division Chief, Programs Division, Office of the Chief of Staff at Coast Guard Headquarters.

Admiral Allen holds a Master of Public Administration degree from the George Washington University and received the Alumni Achievement Award in 2006. He also holds a Master of Science degree from the Sloan School of Management of the Massachusetts Institute of Technology. In 2003, Admiral Allen was elected a National Academy of Public Administration Fellow.

Admiral Allen is married to the former Pamela A. Hess of Champaign, Illinois. She is the Assistant Dean for Student Services at the George Mason University School of Management. Together they have three grown children, Amanda, Meghan and Lucas and two grandsons. Admiral Allen is the son of Clyde and Wilma Allen. Clyde Allen is a retired Coast Guard Chief Damage Controlman and World War II Veteran.

He was relieved after completing his four-year tenure as Commandant on 25 May 2010 by Admiral Robert J. Papp but Admiral Allen's service to the nation continued for another four months. On 1 May 2010 President Barack Obama appointed Admiral Allen as the National Incident Commander (NIC) in charge of the nation's response to the Deepwater Horizon oil spill, a position he held concurrently while finishing his tenure as Commandant. After his change-of-command ceremony President Obama and Secretary of the Department of Homeland Security Janet Napolitano asked Admiral Allen to continue his service to the nation as the National Incident Commander.

As the National Incident Commander Admiral Allen successfully directed the ongoing response efforts to mitigate the oil spill, including the deployment and coordination of vital response assets, personnel and equipment that were activated since immediately after the spill. He worked with and coordinated the activities of the Federal-On-Scene Coordinator, the Departments of Homeland Security, Defense, Interior and Commerce, the Environmental Protection Agency and other federal, state and local government departments and agencies as well as British Petroleum, the responsible party in the spill.

Admiral Allen officially retired from the Coast Guard on 30 June 2010. He retired from Government service and entered private life on 1 October 2010 after successfully completing his mission as NIC.