



FAST FACTS & FIGURES

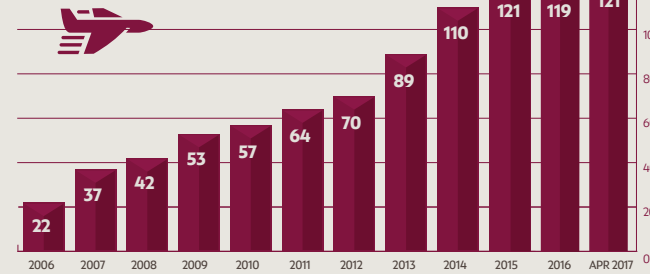
APR 2017

OPERATIONAL & PERFORMANCE HIGHLIGHTS:

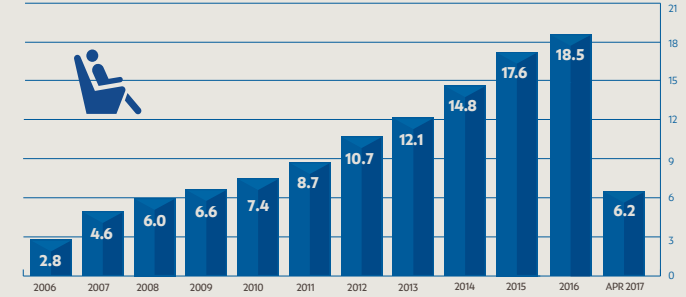
OUR BUSINESS | OUR PARTNERS | OUR FLEET | OUR NETWORK | OUR PEOPLE | OUR COMMUNITY

OUR BUSINESS

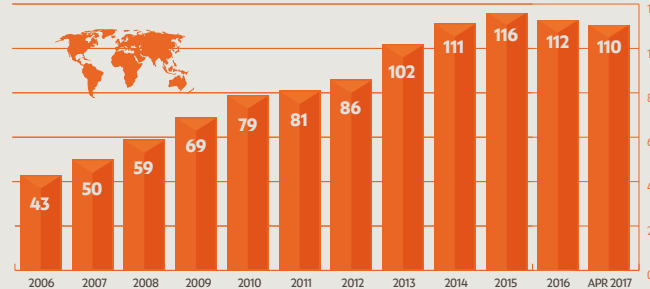
FLEET



PASSENGERS (M)

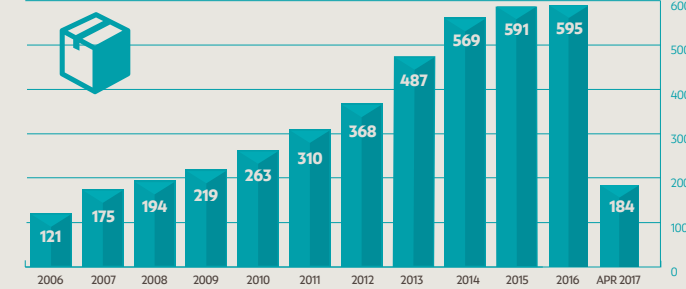


DESTINATIONS*

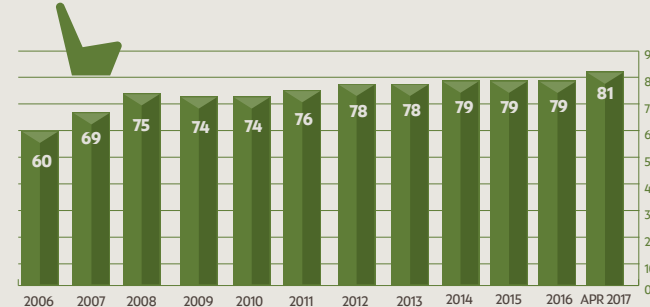


* Passenger and cargo

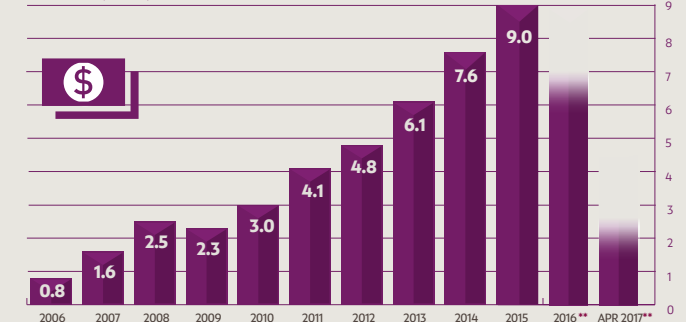
CARGO TONNAGE (1,000T)



SEAT FACTOR (%)



REVENUE (US\$ B)



** Revenue to be confirmed.



OUR EQUITY PARTNERS

Etihad Airways' equity partner network including airberlin, Air Serbia, Air Seychelles, Alitalia, Jet Airways, Virgin Australia and Etihad Regional, represents the world's seventh largest global grouping of airlines.

TOTAL COMBINED NETWORK



* Combined unique destinations with Etihad Airways

600

TOTAL COMBINED NETWORK DESTINATIONS

OUR CODESHARE PARTNERS

Our codeshares give us a combined passenger and cargo network of nearly 600 destinations, and over 25,200 flights per week, more than any other Middle Eastern airline. **Etihad Airways currently has 188 interline relationships and 53 codeshare partnerships in place with:**

- Aegean Airlines
- Aerolineas Argentinas
- Aer Lingus
- Air Astana
- airBaltic
- airberlin
- Air Canada
- Air Europa
- Air France
- Air Malta
- Air New Zealand
- AirSERBIA
- Air Seychelles
- Alitalia
- All Nippon Airways
- American Airlines
- Asiana Airlines
- Avianca Airways
- Bangkok Airways
- Belavia (Belarusian Airlines)
- SN Brussels Airlines
- China Eastern Airlines
- Czech Airlines
- Darwin Airline (Etihad Regional)
- Egyptair
- Flybe
- Garuda Indonesia
- Hainan Airlines
- Hong Kong Airlines
- Jet Airways
- JetBlue Airways
- Kenya Airways
- KLM Royal Dutch
- Korean Air
- kulula.com
- Lufthansa
- Malaysia Airlines
- Montenegro Airlines
- Middle East Airlines
- NAS Air (flynas)
- Oman Air
- Pakistan International
- Precision Air
- Philippine Airlines
- Royal Air Maroc
- SAS
- Siberia Airlines (S7 Airlines)
- SNCF
- SriLankan Airlines
- TAP Portugal
- Turkish Airlines
- Vietnam Airlines
- Virgin Australia



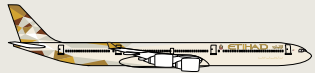
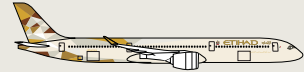




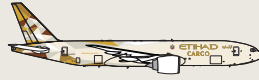


** Combined membership with Etihad Guest Loyalty program: 5 million members



OUR FLEET

Etihad Airways' fleet is one of the youngest in the world and, as at 30 April 2017, comprises of 121 passenger and cargo aircraft:

	AIRCRAFT TYPE	CURRENT FLEET	AIRCRAFT DELIVERIES 2017 - 2025
	Airbus A320 - Family	35	26
	Airbus A330 - Family	24	-
	Airbus A340 - Family	7	-
	Airbus A350	-	62
	Airbus A380	9	1
	Boeing 787	12	59
	Boeing 777 - Family	24	25
	Airbus A330 - 200F (Freighter)	5	-
	Boeing 777 - 200F (Freighter)	5	1
	TOTAL	121	175

Average age of our aircraft: six years

12

**NEW AIRCRAFT
TO JOIN THE
FLEET IN 2017**

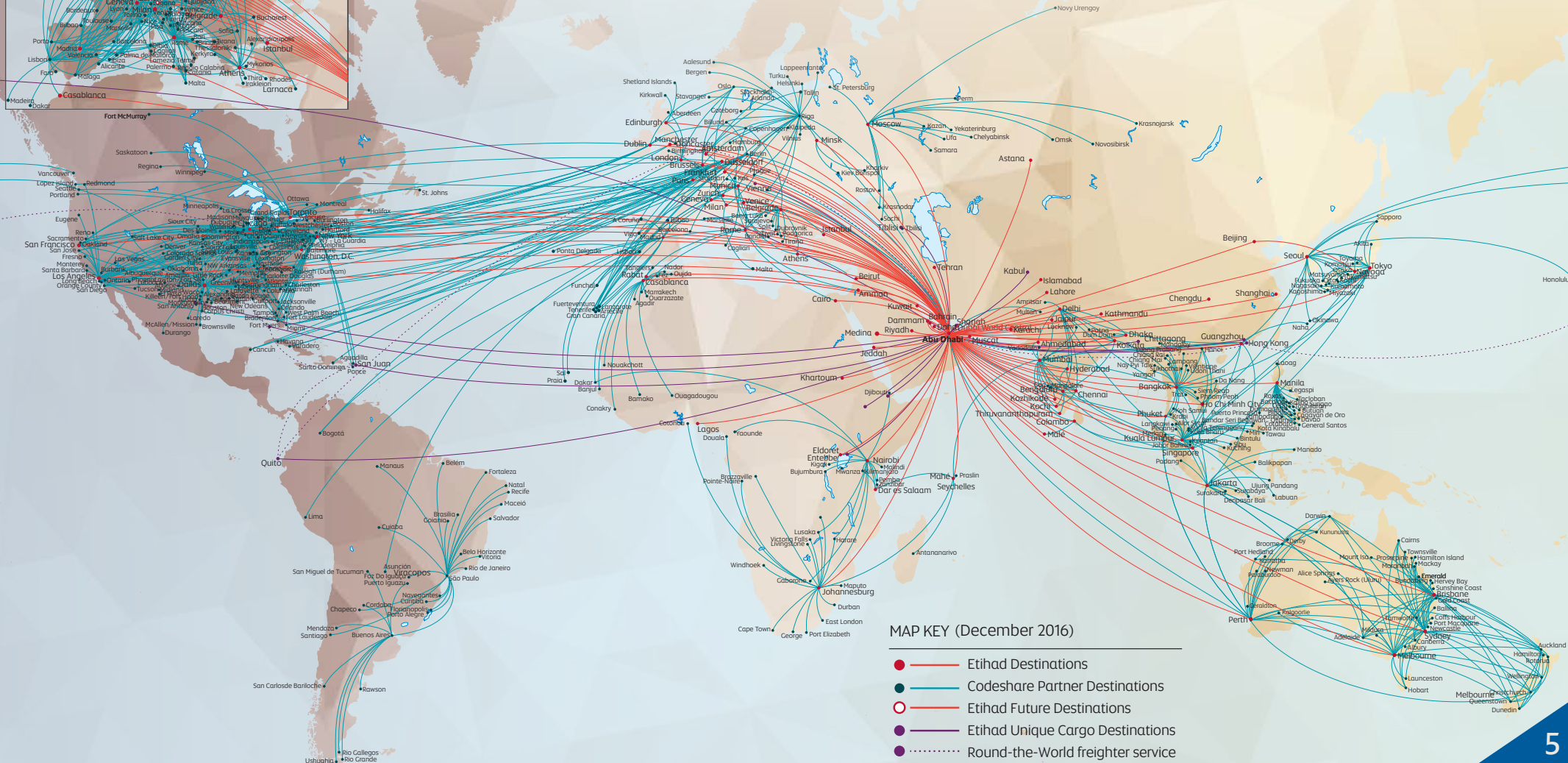
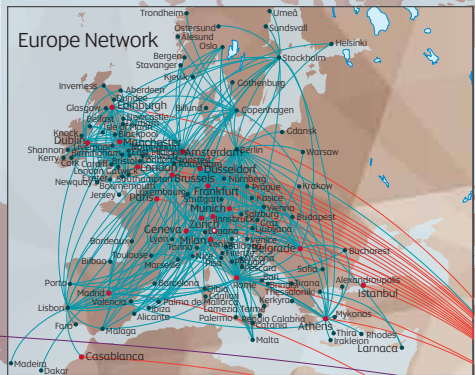
OUR NETWORK

Etihad Airways currently serves 110 existing or announced passenger and cargo destinations in 62 countries, including:

Abu Dhabi, Ahmedabad, Amman, Amsterdam, Astana, Athens, Baghdad, Bahrain, Bangkok, Basra, Beijing, Beirut, Belgrade, Bengaluru (Bangalore), Brisbane, Brussels, Cairo, Casablanca, Chengdu, Chennai, Chicago, Cochin, Colombo, Dallas, Damascus, Dammam, Dar es Salaam, Delhi, Dhaka, Doha, Dublin, Düsseldorf, Edinburgh, Entebbe, Erbil, Frankfurt, Geneva, Ho Chi Minh City, Hong Kong, Hyderabad, Islamabad, Istanbul (Atatürk), Jaipur, Jakarta, Jeddah, Johannesburg, Karachi, Kathmandu, Khartoum, Kolkata, Kozhikode, Kuala Lumpur, Kuwait, Lagos, Lahore, London Heathrow, Los Angeles, Madrid, Mahé, Malé, Manchester, Manila, Medina, Melbourne, Milan, Minsk, Moscow, Mumbai,

Munich, Muscat, Nagoya, Nairobi, New York, Paris, Perth, Peshawar, Phuket, Rabat, Riyadh, Rome, Sana'a, San Francisco, Seoul, Shanghai, Singapore, Sydney, Tehran, Thiruvananthapuram, Tokyo, Toronto, Tripoli, Venice, Washington, D.C. and Zürich.

The airline also operates scheduled cargo services to the following freighter-only destinations that include: Addis Ababa, Almaty, Bogotá, Chittagong, Columbus, Copenhagen, Djibouti, Eldoret, East Midlands (UK), Hahn, Hanoi, London Stansted (UK), San Juan, Sharjah, Tbilisi and Zaragoza.



MAP KEY (December 2016)

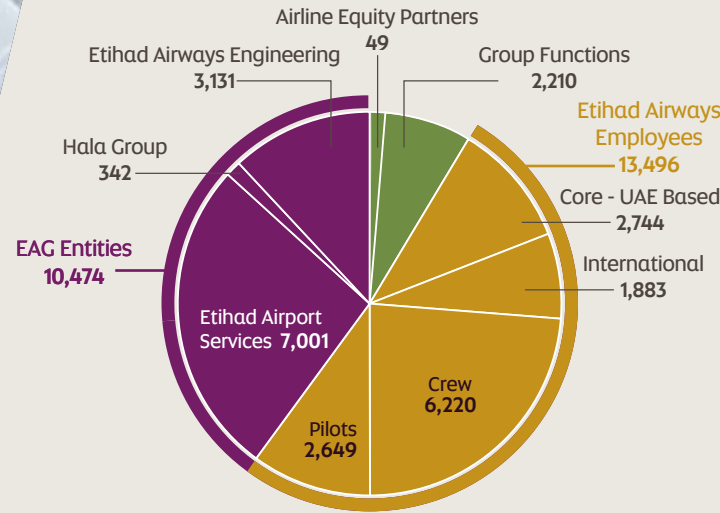
- Etihad Destinations
- Codeshare Partner Destinations
- Etihad Future Destinations
- Etihad Unique Cargo Destinations
- ⋯ Round-the-World freighter service



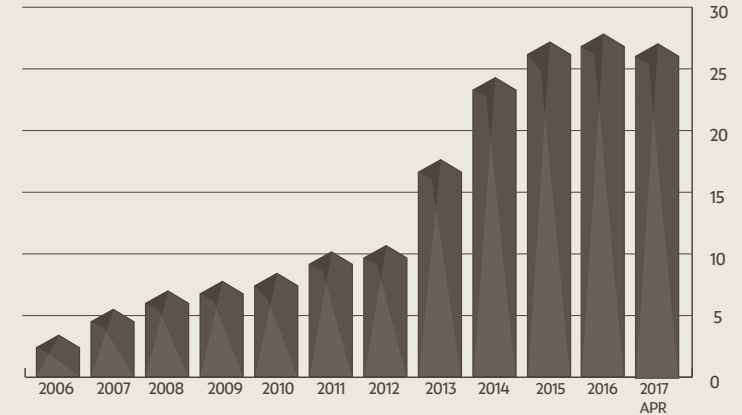
OUR PEOPLE

The success of the Etihad Aviation Group (EAG), its entities and airline partners will continue to be driven by its people, and the ability to source, develop, engage and deliver a highly focused multicultural workforce that is committed to its customers, and to each other.

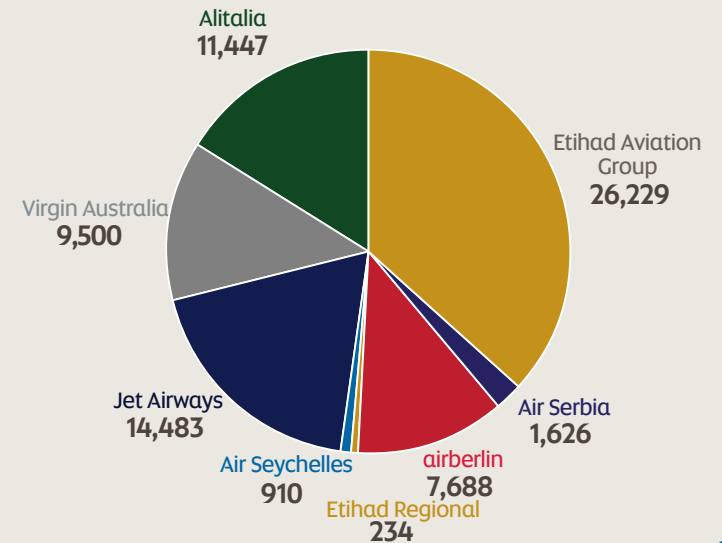
EAG EMPLOYEES: 26,229 (152 nationalities)



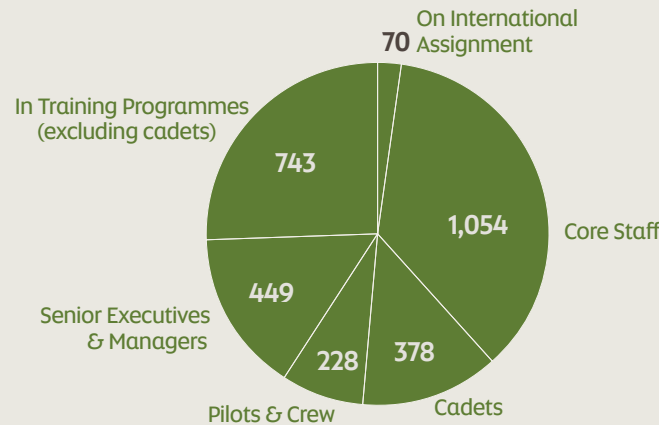
EAG EMPLOYEE GROWTH ('000 Persons)



EAG AND EQUITY PARTNER HEADCOUNT: 72,117



EAG EMIRATI EMPLOYEES: 2,922



UAE National Sourcing & Development

As the UAE's national airline, Etihad Airways is committed to building a successful Emirati workforce with strong career paths to develop sustainable human resources for Etihad Airways and the UAE.

OUR COMMUNITY

Etihad Aviation Group (EAG) and its equity airline partners will provide a contribution of up to US\$ 9.6 billion to the Abu Dhabi economy in 2016, according to the latest study released by leading global advisory firm, Oxford Economics Group.

Economic Contribution:

The Group and its partners will deliver a core economic contribution of US\$ 7.4 billion and a tourism contribution of US\$ 2.2 billion in 2016.

US\$ billion
(2016 prices)



Core Economic Contribution:

In 2016 the Group and its partners will deliver a core economic contribution of US\$ 7.4 billion and support 62,100 jobs through core operations.

Enabled Tourism Contribution:

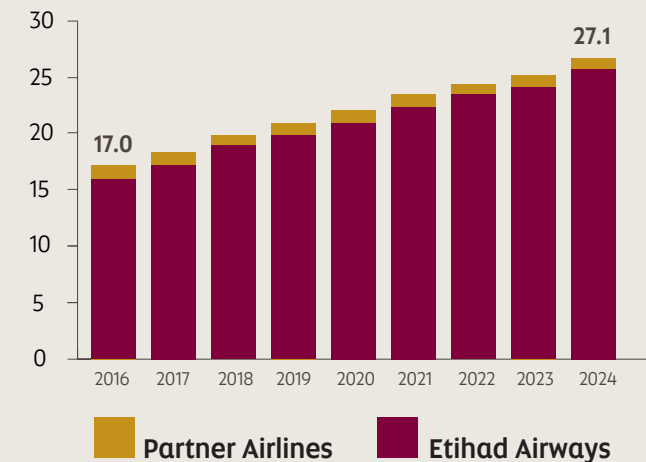
The services provided by Etihad Airways and partners around the world act as a critical facilitator for the Abu Dhabi's tourism industry.

The tourism facilitated by Etihad Airways and its partners will contribute US\$ 2.2 billion and 29,600 jobs in 2016.

Connectivity Impact:

Etihad Airways and its partners continue to play an important role in improving air links between Abu Dhabi and the rest of the global economy.

US\$ billion
(2016 prices)



In 2016 Etihad Airways and its partners' contribution to Abu Dhabi's air connectivity will boost the emirate's productivity by US\$ 17.0 billion.

This constitutes 5.9 per cent of Abu Dhabi Gross Domestic Product (GDP) and is equivalent to 195,600 jobs in the emirate.



OUR LATEST AWARDS

Chartered Institute of Purchasing Supply (CIPS) Middle East Awards:

- ▶ Team of the Year
- ▶ Best Contribution to the Reputation of the Profession
- ▶ Best International Procurement Project

Treasury Management International (TMI):

- ▶ Treasury of the Year 2016

Inflight Middle East Awards 2017:

- ▶ Innovation in Commercial Airline Cabins

Global Transport Finance magazine:

- ▶ Islamic Deal of the Year

AirlineRatings.com Airline Excellence Awards 2017:

- ▶ Best First Class
- ▶ Best Long Haul Airline Middle-East & Africa

World Travel Awards Middle East 2016:

- ▶ Middle East's Leading Airline
- ▶ Middle East's Leading Airline - First Class
- ▶ Middle East's Leading Airport Lounge
- ▶ Middle East's Leading Cabin Crew

Annual TTG Travel Awards 2016:

- ▶ Best Airline - Business Class

Air Cargo Week Awards 2016:

- ▶ Cargo Airline of the Year

2016 Travel Agents' Association of New Zealand (TAANZ) National Travel Industry Awards:

- ▶ Best International Airline - Offline

Skytrax World Airline Awards:

- ▶ World's Best First Class Airline
- ▶ World's Best First Class Airline Seat
- ▶ World's Best First Class Onboard Catering

Treasury Today Adam Smith Awards:

- ▶ Top Treasury Team
- ▶ Best Financing Solution
- ▶ Best Cash Management Solution

Telegraph Ultra Travel Awards 2016 (Ultras):

- ▶ Most Innovative Airline of the Last 10 Years

Business Traveller Awards, Middle East 2016:

- ▶ Best First Class
- ▶ Best Frequent Flyer

Association of Corporate Treasurers – Middle East:

- ▶ Best Large Treasury Team Award 2016
- ▶ Corporate Finance Deal of the Year 2016 (EAP)

Freddie Awards 2016:

- ▶ Best Affinity Covered Card - (ADIB Etihad Guest Card)

Airfinance Journal:

- ▶ Innovative Deal of the Year

Aircraft Interiors Expo 2016:

- ▶ Crystal Cabin Award

Inflight Awards:

- ▶ Best Airline In-Flight Entertainment and Connectivity (IFEC)

International Financing Review magazine:

- ▶ Emerging Europe, Middle East and Africa 'Bond of the Year' Award

Air Transport World Awards 2016:

- ▶ Airline of the Year