

"FOCUS MORE ON HOW. AND REMEMBER WHAT WORKS ARE CREATIVE NETWORKS OF COOPERATION."

- PRESIDENT BILL CLINTON

Cover: In July 2012, President Clinton and Chelsea Clinton visited City Year South Africa in Johannesburg. City Year South Africa was expanded through a 2006 Clinton Global Initiative commitment and engages youth in community service projects.

Photo by Barbara Kinney / Clinton Foundation

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DEAR FRIENDS,

We live in the most interdependent age in history. Our borders look more like nets than walls; the free movement of people, ideas, wealth, and talent is expanding our understanding of what's possible and proving how deeply our social and economic fates are intertwined. But this interdependence has brought us challenges, too. Half of the world's population lives on less than \$2 a day. Too much instability is inhibiting positive growth. And the way we produce and consume energy cannot be sustained.

The good news is we can all do something to make things better. All over the world, wherever poverty is being reduced, health care is being improved, the economy is more vibrant, and sustainable solutions are taking root – these changes are being driven by networks of creative cooperation.

When the Clinton Foundation's work began 11 years ago, we knew that we could make more progress working with other people than working alone. We started by trying to lower the cost of HIV/AIDS medicines in the developing world and get more people on lifesaving treatment. By collaborating with governments on the demand side and pharmaceutical companies on the supply side, we've been able to help more than five million people access treatment – more than half of the eight million people on treatment worldwide.

We've since taken this approach and applied it to other critical challenges. Together with governments, businesses, individuals, and NGOs we're providing tools and resources to help people – from farmers in Africa to small business owners across the United States and Latin America – build stronger and more sustainable communities. We're collaborating with the food and beverage industries to help students and staff in U.S. schools get healthy. For example, beverage calories shipped to schools have dropped by 90 percent. We're also working to increase the adoption of green technology and clean energy solutions at all levels, from homeowners and building owners to municipal and national governments.

Through the Clinton Global Initiative (CGI), we provide a platform for more of these innovative partnerships to take shape. To date, the more than 2,300 commitments made by CGI members are improving the lives of more than 400 million people in more than 180 countries. We've extended these platforms to focus on specific sectors, and next year I'll be able to report on our first CGI meeting in Latin America.

These successes require us to continue working where we can make a difference, and to form new networks to address other challenges. In 2012, building upon the success of our *Health Matters: Activating Wellness in Every Generation* conference earlier in the year, we launched the Clinton Health Matters Initiative to engage individuals, communities, and businesses in making health and wellness a priority. After the Tri-State area suffered the devastating effects of Hurricane Sandy, with the help of friends and partners in the area, we brought together more than 1,000 volunteers to clean up the Rockaways in New York as part of a Clinton Foundation and Clinton Global Initiative *Day of Action*. We hope we can provide more opportunities for service in the coming months.

When we began, none of us could have imagined how far the Foundation's work would reach, or that a staff of 14 in Harlem would grow to more than 2,100 staff and volunteers in 50 countries. They have made a real impact thanks to our committed supporters, partners, and friends – our most important network of creative cooperation.

Since the Foundation's inception, Hillary, Chelsea, and I have shared ideas about how to further the Foundation's work. Chelsea has been increasingly active in advancing our efforts over the last two years. And now Hillary, who was the first member of our family to be active in NGO work even before we married, has her own plans to make a difference. So we've renamed the Foundation the Bill, Hillary & Chelsea Clinton Foundation. I hope that you will continue to work alongside all of us, and I thank you for believing that, together, we can make a meaningful and measurable difference in the lives of millions.

Sincerely.

Founder, Clinton Foundation
42nd President of the United States

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2012 HIGHLIGHTS

Thanks to our partners and supporters around the world, and through continued investment, innovation, and collaboration, the Clinton Foundation continues to grow and make a difference in millions of lives. Here are just a few of our many highlights from 2012.

President Clinton, Chelsea Clinton, and Graça Machel listen to No-Moscow Primary School students read in Qunu, South Africa; President Clinton gives opening remarks at the second health and wellness conference, *Health Matters: Activating Wellness in Every Generation.*



In July 2012, President Clinton and Chelsea visited Clinton Foundation projects and Clinton Global Initiative commitments in South Africa, Mozambique, Rwanda, and Uganda. These projects are improving access to education and lifesaving health care and helping individuals uplift their families and communities.

CGI HELPS LEADERS DESIGN FOR IMPACT

For the first time, the Clinton Global Initiative Annual Meeting organized around a theme, "Designing for Impact." Members made more than 150 new Commitments to Action that, when fully funded, will be valued at more than \$2 billion. Read more about CGI on pages 10-11.

CREATING ECONOMIC OPPORTUNITY IN COLOMBIA

In Soacha, a transportable construction training and certification facility launched by the Clinton Giustra Sustainable Growth Initiative (CGSGI) has provided marketable job skills training to more than 5,400 low-income individuals. Read more about CGSGI on pages 22-23.

INCREASING OPPORTUNITY FOR MALAWIAN FARMERS

The Anchor Farm Project in Malawi expanded to 21,000 farmers, helping them improve their crop yields, support their families, and uplift their communities. Read more about the Anchor Farm Project on pages 26-27.

EXPANDING INVESTMENT IN HAITI

To support sustainable economic development in Haiti, the Clinton Foundation has galvanized investment in the country's energy, tourism, agriculture, and apparel manufacturing sectors and has led four targeted investor missions to the country. Read more about Haiti on pages 34-35.

THE HUMANA CHALLENGE

The Humana Challenge in partnership with the Clinton Foundation held its second PGA TOUR golf tournament in January 2013. During tournament week, the Clinton Health Matters Initiative (CHMI) hosted its health and wellness conference and organized healthy cooking demonstrations and free exercise classes across the Coachella Valley. Read more about the conference on page 45.





A NEW MILESTONE IN LIFESAVING CARE

The Clinton Health Access Initiative (CHAI) has dramatically lowered the cost of lifesaving medicines in the developing world; today more than 5 million people with HIV are benefiting from these pricing agreements. Read more about CHAI on pages 16-17.

STRENGTHENING BUSINESSES THROUGH MENTORSHIPS

92 percent of participants in the Clinton Foundation's Entrepreneur Mentoring Program (EMP) credit the program for helping their business overcome the impacts of the recession. Read more about the EMP on page 31.

SUPPORTING HOME RETROFITS IN ARKANSAS

Arkansas' Home Energy Affordability Loan (HEAL) program has completed 234 residential retrofits and 4 commercial retrofits to reduce more than 2,000 tons of greenhouse gas emissions. Read more about HEAL on pages 50-51.

A NEW INITIATIVE TO ADDRESS HEALTH & WELLNESS

In November 2012, we launched the Clinton Health Matters Initiative (CHMI) to engage individuals, communities, and businesses in making health and wellness a priority across the United States. Read more about CHMI on pages 44-45.

GETTING UP CLOSE WITH OUR WORK

To help more people stay connected to our work, in July 2012 we launched a new blog, Clinton Foundation: Up Close. Visit www.clintonfoundation.org/upclose to follow our work, and read about more ways to get involved on pages 64-65.

HELPING U.S. SCHOOLS GET HEALTHY

The Alliance for a Healthier Generation's Healthy Schools program has expanded to help 16,000 schools in all 50 states become healthier places to work and learn. Read more about the Alliance on pages 40-41.

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Commitments to Action

HOW WE CONNECT
RESOURCES WITH
GOOD IDEAS TO
ADVANCE GLOBAL
CHANGE.



Clinton Global Initiative

A COMMITMENT TO LIBERIA'S RURAL HEALTH SYSTEMS

Dr. Rajesh Panjabi | Executive Director, Tiyatien Health; Associate Physician, Division of Global Health Equity, Brigham & Women's Hospital and Harvard Medical School

After fleeing from Liberia's civil war as a boy, I resettled in America, where I dreamt of becoming a doctor so I could one day return and serve those I had left behind. When I did, I found our rural health system in shambles. Women and children who fell sick in cities stood a chance, but those falling sick in rural areas died anonymously – simply because they were too far from doctors.

My colleagues and I created Tiyatien Health (TH) to save lives in last mile villages by giving community-based frontline health workers the training, tools, and support they need.

When the Liberian government asked us to expand to Konobo, Liberia's most remote district – where mothers walk up to two days to reach the nearest clinic – the task seemed impossible.

Then, in 2011, we joined the Clinton Global Initiative (CGI) and made this our Commitment to Action. Nothing has been the same since.

From helping hire and train our frontline health workers to equipping them with the latest diagnostic and mobile technology, CGI members and staff have helped us save lives where no one else will go.

Today, with the help of CGI, TH's frontline health workers have made over 70,000 patient visits and the women and children of Konobo are receiving real care for the first time. In the next five years, with CGI members, we hope to hire and support 300 frontline health workers and create a national network to serve all 1.5 million Liberians without access to care.

CLINTON GLOBAL INITIATIVE

The Clinton Global Initiative's mission is to inspire, connect, and empower everyone to forge solutions to the world's most pressing challenges. CGI convenes leaders from the private sector, public sector, and civil society to drive action through its unique model. Rather than directly implementing projects, CGI helps its members turn ideas into action by making impactful and measurable Commitments to Action within nine Tracks, each representing a topical global challenge or strategic approach. To support the development of commitments year-round, CGI facilitates conversations, provides opportunities to identify partners, and communicates the results of the work. In addition to four annual major meetings, CGI held 73 topic-specific events in 2012, designed to support cross-Track collaboration.



MORE THAN 2,300 COMMITMENTS

to Action improving more than 400 million lives in more than 180 countries around the world

NEARLY 59 MILLION PFOPLF

have increased access to maternal and child health and survival programs

40 MILLION CHILDREN

have gained access to improved quality of education and more than 35 million people now have access to information technologies

2012 PROGRAM HIGHLIGHTS

2012 CGI Annual Meeting

Since 2005, CGI Annual Meetings have brought together more than 150 heads of state, 20 Nobel Prize laureates, hundreds of leading CEOs, heads of foundations, major philanthropists, and directors of nongovernmental organizations. CGI members have made more than 2,300 Commitments to Action, which are improving the lives of nearly 400 million people in more than 180 countries. When fully funded and implemented, these commitments will be valued in excess of \$73.5 billion. In 2012, for the first time, the CGI Annual Meeting organized around a theme: "Designing for Impact." Participants explored how to better design our world to generate greater opportunity and equality for everyone. This year, members announced more than 150 new commitments, valued in excess of \$2 billion, and expected to impact nearly 22 million lives.

2012 CGI U Meeting

President Clinton launched the Clinton Global Initiative University (CGI U) in 2007 to engage the next generation of leaders. Students, youth organizations, experts, and civically engaged celebrities share knowledge, network, and gain practical training on how to create successful commitments. To date, more than 4,500 students from nearly 750 schools in more than 130 countries and all 50 states have made more than 3,500 commitments. The 2012 meeting, held at The George Washington University, convened nearly 1,200 attendees from 310 universities, 97 countries, and all 50 states. Together, they generated 932 commitments.

2012 CGI America Meeting

In 2011, President Clinton launched CGI America to address economic recovery in the United States by bringing together business, foundation, nonprofit, and government leaders in a meeting that promotes collaboration and actionable solutions. To date, CGI America attendees have made 211 Commitments to Action with a total estimated value of nearly \$13.6 billion. Through their commitments, CGI America attendees have reported that 230,000 people have benefited from professional skills training; 140,000 children have gained access to improved quality of education; and \$52 million of new capital has been invested in or loaned to small and medium enterprises. In 2012, CGI America attendees

made 99 new Commitments to Action with a total estimated value in excess of \$1.2 billion.

Commitments to Action Made at the 2012 Annual Meeting Bringing Vertical Gyms to Cities Around the World

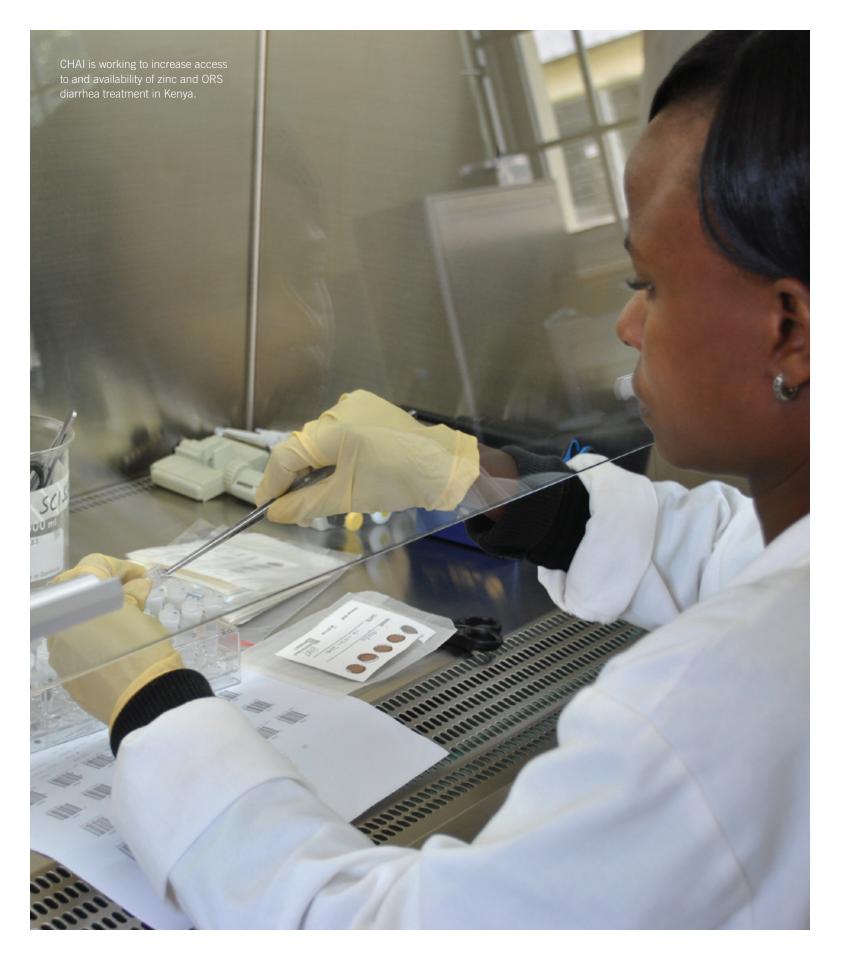
Urban-Think Tank (U-TT), with Secretaria Municipal de Habitação de São Paulo, committed to scaling the construction and deployment of their Vertical Gym prototype to megacities throughout the world beginning in São Paulo, Brazil. In addition to providing a safe space for social interaction and exercise in dense urban areas, the Vertical Gym will provide educational, employment, and volunteer opportunities for the community.

Sustainable Energy Solutions Powered by Women's Enterprise

Solar Sister, with the Green Belt Movement, African Wildlife Foundation, USAID, ExxonMobil, and the Draper Richards Kaplan Foundation, committed to expanding its network of Solar Sister Entrepreneurs by recruiting, training, and supporting an additional 3,000 female energy entrepreneurs in Kenya, Tanzania, and Uganda to become participants in a sustainable, market-based clean energy distribution network. In addition to improving their own economic status, these energy entrepreneurs will bring the benefits of solar lighting, mobile phone charging, and clean cookstove technologies to underserved and hard-to-reach rural communities.

NGO 2.0 Shaping the Next Generation of Social Entrepreneurs

The Hult International Business School's Hult Prize committed to help launch a new wave of student social entrepreneurs. Through the continuation of its established global competition, Hult will bring together more than 1,000 college and university students in five-person teams to compete to spend the summer at the Hult Accelerator – a world-class center for innovation in Boston – and secure US \$1 million in seed funding to start their businesses. The best six teams will be selected to work at the Accelerator and will pitch their idea at CGI's Annual meeting in 2013, where President Clinton, along with CGI Meeting attendees, will select and award the winning team with the US \$1 million prize.



Global Health

HOW WE EXPAND
ACCESS TO QUALITY
HEALTH CARE IN
THE DEVELOPING
WORLD.



Clinton Health Access Initiative

INCREASING ACCESS TO LIFESAVING CARE

Prayudhi Fadillah | West Papua Operation Manager,
Clinton Health Access Initiative

In September 2003, I was dropping off my in-law at Sele Be Solu hospital in Sorong, West Papua, Indonesia. I decided to look around the hospital's information boards and saw a brochure that described the transmission of HIV. I felt I'd been at risk after reading the leaflet, which explained how sharing syringes could transmit HIV – in my past I'd shared needles. I felt fine, but day after day, my mind was disturbed by the risks I'd taken. Finally in October, I decided to take a HIV test. The results surprised me, as they were positive. I did not know what I should do. I shut down and was waiting for death as I was told if you are HIV positive, you will die. Then, a friend came to see me and showed me she was living with HIV. With good health comes the strength to start living again, so I followed her advice for treatment.

I consulted with my doctor but the hospital didn't have CD4 testing, which meant starting therapy was impossible. If I wanted to get my CD4 checked, I would have to travel to Jakarta. In August 2008, I finally had the opportunity to go to Jakarta and take the CD4 test; my results were 180. Back at home with my doctor in Sorong, I decided to start antiretroviral (ARV) therapy.

Then, in 2009, I got so sick I couldn't walk. Through the Clinton Health Access Initiative (CHAI), I was able to receive care and proper treatment. My drug regimen was changed so I wouldn't have anymore pain. I am grateful for CHAI and that they have made CD4 testing more available so I can get checkups on a regular basis. My CD4 count is now 395, which means I'm doing well.

ford tas

CLINTON HEALTH ACCESS INITIATIVE

The Clinton Health Access Initiative (CHAI) began its work by addressing the HIV/AIDS crisis and strengthening health systems in the developing world. Under the leadership of national governments, CHAI works to lower the prices and improve the availability of lifesaving medicines and diagnostics, lower the cost of and expand access to treatments, and build stronger health care infrastructure in underserved countries. CHAI creates and implements these programs with a sustainable model so that the governments with which they collaborate will eventually run the programs without assistance. CHAI has expanded this model to increase access to treatments for malaria, diarrhea, and tuberculosis; accelerate the rollout of new vaccines; and lower maternal, child, and infant mortality.



MORE THAN 5 MILLION PEOPLE

with HIV benefiting directly from CHAI pricing agreements

55 PERCENT REDUCTION

in the price of long-acting, reversible contraceptives for women from CHAInegotiated agreements

MORE THAN ONE MILLION

HIV diagnostic tests for infants performed globally due to CHAI programs

2012 PROGRAM HIGHLIGHTS

Implementing HIV Treatment as Prevention in Swaziland

In Swaziland, which has the highest prevalence of HIV-positive individuals in the world, CHAI is working with partners to pilot a groundbreaking Treatment as Prevention program. Under this approach, because people on treatment are less likely to spread the virus, HIV treatment is given to all HIV-positive individuals, irrespective of their CD4 count, with a goal of dramatically reducing the rate of new infections.

This new pilot is possible because of a variety of innovative initiatives already underway in Swaziland to support a comprehensive standard of care and dramatically scale up the number of people on treatment. Funded by the Dutch Postcode Lottery, CHAI along with the Ministry of Health, STOP AIDS NOW!, and other partners, began implementing MaxART: Maximizing ART for Better Health and Zero New HIV Infections. This ambitious three-year project, launched in 2011, includes a variety of initiatives to address the scale up of HIV testing, care, and treatments. For example, in 2012, CHAI launched Fast Track, a community-owned problem solving approach that drove a 680 percent increase in HIV testing on average for each site across 12 districts. Additionally, Swaziland had its best year for Provider-Initiated HIV Testing and Counseling, with testing increasing by more than 173 percent in outpatient units of high-volume facilities and by more than 30 percent overall. Finally, to engage hard-to-reach groups, Male Focused Health Days launched in 15 clinics, encouraging men to visit facilities more often, and Teen Clubs launched in six communities to provide HIV education and support.

Currently, CHAI is helping to popularize a portable machine that can be used anywhere to immediately provide a CD4 count, cutting the time between testing and beginning antiretroviral therapy in half. In 2012, 40 of these point-of-care CD4 machines were deployed to rural facilities in Swaziland. CHAI also successfully launched a pilot mHealth project, which sends SMS messages to HIV-care patients, reminding them of appointments. The project includes more than 4,000 participants and has a consent rate of 99 percent.

Expanding Treatment in Indonesia Through Project REACH

Deep amidst some of the most rugged and remote terrain in the world, CHAI is working to rapidly expand access to

lifesaving HIV treatment for thousands of people and strengthen health systems for poor and remote communities in the Papua and West Papua provinces of Indonesia. Having worked in Papua since 2008, CHAI's experience consistently shows that decentralization of HIV services to rural primary care facilities is effective, and proves successful due to the rapid increase in the number of patients on treatment and the significant decrease in patients who fail to go to their follow up appointments. By working with partners, CHAI is implementing the Rapidly Expanding Access to Care for HIV (REACH) Program, which will simultaneously save lives and strengthen health service delivery by expanding HIV-related services in 17 hospitals across Papua and West Papua. The program will also establish 120 satellite health centers, bringing health care to poor and remote communities, which will eventually be sustained through government health systems.

Additionally, CHAI and its partners have planned to scale up an integrated service approach to health services for tuberculosis, HIV treatment, and prevention of HIV transmission between mothers and their child. Over the next four years, CHAI, in partnership with the government of Indonesia, is working to test approximately 640,800 people for HIV, and provide nearly 20,160 people with antiretroviral treatment. The project is anticipated to reach more than 80 percent of people in need of testing and treatment.

Scaling up treatment for Diarrhea

Diarrhea is responsible for more than 700,000 deaths among children each year. Zinc and Oral Rehydration Salts (ORS) – a highly effective treatment that can cost less than US 50 cents per child – can prevent over 90 percent of these diarrhearelated deaths, yet less than 1 percent of children who are in need of treatment are receiving it. The root cause of this issue is that providers and consumers are often unaware that zinc and ORS is the recommended treatment, which creates a lack of demand. Due to this, suppliers have limited incentive to invest in distribution and promotion of these products. To overcome this, CHAI is working in India, Kenya, Nigeria, and Uganda to scale up the usage of these products by building demand, and increasing availability in both public and private facilities.



Economic Inequality

HOW WE EMPOWER PEOPLE TO ACCELERATE ECONOMIC PROGRESS IN THEIR COMMUNITIES.



Clinton Giustra Sustainable Growth Initiative

STRENGTHENING MY COMPANY AND REACHING NEW CLIENTS

Sandra Valdivieso | Owner, Pescadería Perlamar del Caribe

My fish company, Pescadería Perlamar del Caribe, has been strengthened and supported thanks to the Clinton Foundation's commercial links that have promoted my company with important clients in the city of Cartagena, such as five-star hotels and top restaurants.

Thanks to the commitment, support, and dependability of the technical assistance provided by the Clinton Giustra Sustainable Growth Initiative (CGSGI), our products and services have earned great acceptance among our clients. This has allowed Pescadería Perlamar del Caribe to grow and create jobs. When I started my company, we had four direct and three indirect employees. Now, our workforce has doubled. We have hired eight direct and six indirect employees, and we have increased our sales by 150 percent.

The next phase of assistance from CGSGI will continue to help my company very much. Sales payments will be made practically upfront, allowing us to be more competitive. In my case, I won't have to pay exaggerated interests on borrowed money in order to buy the supplies needed to meet the requirements of the hotels and restaurants we work with. The new logistics process is great because it will help us gain greater satisfaction and credibility with our customers. All the small companies that participate will grow and artisanal fishermen will also improve their quality of life.

I am very happy, indeed. Thanks to CGSGI and their continued support, we'll have all the tools and resources we need, such as the refrigerated storage rooms and support staff, to continue growing more and more every day.

Soudro C. Yoldniso P.

CLINTON GIUSTRA SUSTAINABLE GROWTH INITIATIVE

The Clinton Giustra Sustainable Growth Initiative (CGSGI), established by the Clinton Foundation and Canadian philanthropist Frank Giustra, empowers individuals in developing nations with the tools needed to work themselves out of poverty. CGSGI's current portfolio of projects in Colombia, Peru, and Mexico provides poor and vulnerable populations with access to marketable skills training and certification, guidance in best agricultural practices, and access to other critical resources, such as health delivery, to enable new opportunities for improved income generation. Other projects target microenterprises with capacity building and market linkages. Additionally, investment funds, including those targeted to Colombia and Haiti, provide access to capital for enterprise creation and growth financing, allowing these firms to become catalysts for job creation.



50,000 CATARACT SURGERIES

completed in Peru freeing more than 34 million caretaker hours for productivity 20,000 COLOMBIANS TO BE PLACED IN JOBS

by the newly formed Acceso Training Center MORE THAN \$2.5 MILLION IN SALES

achieved by small producers linked to Cartagena's hospitality community

2012 PROGRAM HIGHLIGHTS

Best Agricultural Practices, Market Linkages & Tourism

Over the course of the last decade, Peru has experienced an economic boom, which has translated into sustained growth. This rapid expansion has helped to reduce the national poverty rate by about 15 percent since 2002. In spite of these gains, much of the population still lives below the poverty line. In 2012, CGSGI continued to support the scale up of the Poverty Reduction and Alleviation Program in the Cajamarca region of Peru. Through this program, CGSGI provided capacity building and market linkages to more than 2,300 small agricultural producers, helping them improve their farm productivity and access new markets.

In Cartagena, Colombia, CGSGI is working in conjunction with the National Hotel Association (COTELCO) to provide business mentoring and workshops to small-scale producers through the Hotel Supplier Network Program, which is helping producers meet the market requirements of large luxury hotels. Due to CGSGI's Hotel Supplier Network Program, there has been more than \$2.5 million in revenue resulting from sales of products by 32 participating supplier groups to six different five-star hotels in the region. In Cusco, Peru, CGSGI and the Peruvian Ministry of Tourism will be replicating this program to provide capacity building and link small suppliers to the local hospitality sector. The project will involve 30 supplier groups linked to 26 buyers, including seven hotel chains and five restaurant chains, expecting to yield more than \$5 million in cumulative producer income over three years and create more than 500 jobs.

Job Training & Enterprise Creation

Vocational training, a fundamental resource for breaking the cycle of poverty, is often out of reach for low-income and underserved populations. In Soacha, Colombia, CGSGI partnered with SENA (the National Learning Service of Colombia) and CAMACOL (the Colombian Chamber of Construction) to establish the country's first transportable construction training and certification facility. The facility in Ciudad Verde, the largest low-income housing development in Colombia, provided training to 5,400 low-income construction workers in trade skills and safety practices – exceeding its target of training 5,000 individuals.

In 2012, CGSGI also expanded its programs to create new ventures in Colombia and Peru, with a focus on enterprise creation and improving supply chains. In 2012, CGSGI announced that it will open two new enterprises in Cartagena, Colombia. The first enterprise will be the Acceso Training Center, which will train more than 20,000 low-income individuals over the next 10 years, with an initial focus on Cartagena's rapidly growing hospitality industry. The second will be a Cartagena supply chain impact enterprise that will procure from small, local vendors and producers and manage the logistics and distribution for providing fresh produce, fish, and seafood to hotels, restaurants, and supermarkets – creating more than 1,000 new jobs and improving income for the producer groups.

Health & Nutrition as Enabling Factors

Through the Cataract Surgeries Project, CGSGI, in partnership with Fundación Carlos Slim and the Peruvian Ministry of Health, is helping to create economic opportunities and significantly improve the quality of life and productivity for tens of thousands of Peruvians by restoring their sight. In 2012, CGSGI reached an important milestone of completing more than 47,000 surgeries in Peru, and in early 2013, CGSGI reached its goal of completing 50,000 surgeries. CGSGI was able to provide each surgery at an average cost of \$160; \$40 less than the original target cost.

5,400 INDIVIDUALS TRAINED

in marketable construction skills in Colombia

2,300 SMALL
AGRICULTURAL
PRODUCERS

provided with capacity building services in Cajamarca



Clinton Development Initiative

CHANGING FARMING COMMUNITIES

Lustia Kachapila Nkhoma | Anchor Farm Project Field Officer, Clinton Development Initiative

The Clinton Development Initiative's Anchor Farm Project helps to extend the best agronomic practices for increasing productivity of soya and maize (grown in rotation) by creating effective linkages with researchers, training public extension workers, and developing a network of well-trained lead farmers. The project trains and mentors farmers to lead and develop farmer organizations such as clubs, and umbrella organizations or associations. As a CDI Anchor Farm Project Field Officer, I reach potential farmers by participating in community project awareness and sensitization meetings to introduce farmers to the project. I then train lead farmers who have been chosen to head an organized group of anchor farmers called "farmer clubs."

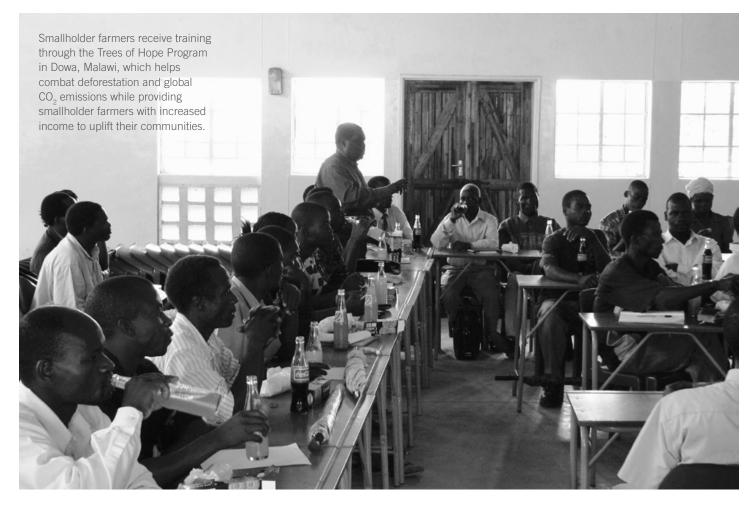
Through CDI, the farmers receive training in integrated soil fertility management, soya bean agronomy, group dynamics, and leadership. They achieve high yields as a result of their agronomic training, access to farm inputs, and better access to markets which reduces hunger and poverty in the community. Before CDI's Anchor Farm Project began, most of these communities lacked formal agricultural education, so it was difficult for some farmers to adopt new technologies for good farming practices that they are unfamiliar with, such as the use of herbicides in their fields that will ultimately help them in cutting labor costs.

Even though I've only been working with CDI for 10 months, I have seen a greater change in these communities because of their participation in various activities. For example, they have shown great interest in growing soya beans, and have abandoned tobacco that yields low returns. The longer I'm here, the more honored I am to work with these communities, that in most cases have been neglected. So to be among them, helping them, and sharing ideas with them is something I really enjoy.



CLINTON DEVELOPMENT INITIATIVE

The Clinton Development Initiative (CDI) works to give smallholder farmers in Rwanda and Malawi the tools they need to increase their harvests, generate stable incomes, support their families, and improve their communities. CDI works along the entire agricultural value chain and engages with small producers to develop sustainable farm cooperatives, grows seed and commercial crops on its own farms, and partners in the operation of agribusinesses, such as oilseed crushing and input distribution, so that its social missions are financially self-sufficient. At the invitation of the governments of Malawi and Rwanda, CDI works in close collaboration with nongovernmental organizations, social investors, and farmers to help smallholders enter the market – ultimately ensuring that communities can sustain themselves. In Rwanda, the Clinton Foundation works in partnership with the Hunter Foundation.



200 COMMUNITY NURSERIES

established and operating through the Trees of Hope Project

21,000 FARMERS

participating in the Anchor Farm Project

1,170 HECTARES

of commercial and seed crops planted

2012 PROGRAM HIGHLIGHTS

Malawi

The Anchor Farm Project

In Malawi, depleted soils, unaffordable inputs, outdated farming practices, and difficulty finding stable markets all contribute to the cycle of rural poverty, and make it challenging for farmers to have a reliable source of income. For farmers in Malawi, tobacco was once reliable, but with this market in decline, farmers have been challenged to identify and cultivate an alternative cash crop. Now, more than 90 percent of smallholder farmers in Malawi grow maize for subsistence. In 2008, CDI began the Anchor Farm Project to promote soya as a flexible, profitable option. The Anchor Farm is a CDI-operated commercial farm, which grows seed and food crops, and provides neighboring smallholder farmers with access to quality inputs and agronomic training, links them to micro-lending institutions, provides post-harvest services, and negotiates contracts with quality buyers. In 2012, CDI scaled up the project to five farms, providing resources to more than 21,000 smallholder farmers. Since the inception of the program, CDI farmers have consistently experienced yield increases of 150 percent or better. As a result of productivity and market access improvements, the profitability for a typical smallholder has increased by more than 500 percent. Also in 2012, as a result of the Anchor Farm Project's success, Malawi's President Joyce Banda asked CDI to serve as technical advisor to her Presidential Initiative on Poverty and Hunger Reduction. And, in a related program, CDI was selected as the sole breeder for USAID's improved variety of Tikolore soybeans.

The Trees of Hope Project

Deforestation remains a major environmental challenge in Malawi, contributing to soil depletion and watershed degradation. In an effort to reverse deforestation by making tree

4.5 MILLION TREES

planted by more than 4,000 smallholder farmers in Rwanda and Malawi farming attractive and profitable for smallholder farmers, the Trees of Hope Project was launched in 2007 in the Dowa and Neno districts of Malawi. The project is a large-scale carbon sequestration program where the carbon offsets generated by tree planting are sold on the international marketplace. Since the program began, more than 2 million trees have been planted by 2,000 smallholder farmers, sequestering 200,000 tons of $\rm CO_2$. In 2012, the Trees of Hope program made its first seven sales of carbon offsets, totaling 8,950 tons – providing \$39,380 in income for farmers. Additionally, to create profitable businesses for small villages, CDI has established 200 self-sustaining, small community nurseries.

Rwanda

Investing in Agribusiness: Soy & Coffee

Locally operated agribusinesses create jobs and help farmers build sustainable livelihoods. They provide reliable, long-term buyers for local produce and offer farmers a buffer against the price fluctuations that are endemic to the market. Although soybeans grow well in Rwanda, they have not been widely adopted because of the lack of demand. The Clinton Hunter Development Initiative (CHDI) and Rwandan co-investors established Mount Meru Soyco Limited in 2009 to build and operate a large soyprocessing factory that will produce cooking oil to supply the Rwandan markets and provide an export opportunity. The company will create jobs for more than 100,000 farmers to grow soy, and more than 200 factory jobs. In 2012, the Soyco factory broke ground, and construction is expected to be complete in 2013. CHDI also has made significant advancement on another agribusiness, the Rwandan Farmers Coffee Company (RFCC). RFCC will build a roasting and packaging facility in Kigali with the capacity to process 3,000 tons of coffee every year – improving incomes for up to 50,000 local farmers.

Improving Food Security

In Rwanda, CHDI focuses its work in the Eastern Province, one of the poorest and most challenging areas of the country, which suffers from poor rainfall and food shortages. CHDI works with the government of Rwanda and other nongovernmental partners to improve market-driven agricultural efforts. Since 2008, CHDI has been expanding its cassava-growing program in the Eastern Province by encouraging farmers to pass on new cuttings to their neighbors, helping to reduce famine. Five thousand families have benefited from this program.



Clinton Economic Opportunity Initiative

IMPROVING BUSINESS THROUGH MENTORSHIP

Angelo Salandra | CEO, Quality Management Services

As the CEO of Quality Management Services, my focus is to help my clients save money and operate more efficiently by providing information processing solutions to securely capture and manage data. With the practice of information and document storage and management becoming increasingly electronic, I watched my company's revenue decrease by 66 percent in just two years. I recognized that a new business development strategy was imperative to ensure the continued viability of my company. Through the Clinton Economic Opportunity Initiative's Entrepreneur Mentoring Program, I was connected with Hubin Jiang, CEO of ECOMPEX, Inc. who served as my mentor. After some discussions about my company and its pain points, Hubin and I decided to work together on securing new business through the federal government: a new type of client for my company. With the overwhelming majority of his business coming from the federal government, Hubin was very familiar with the practice of securing and cultivating government clients, and was able to shepherd me through the process. By the end of the program, we had secured five government contracts – with hopefully more to come – and my revenue has increased more than 30 percent. My vision for my business transformed from working to manage declines in revenue and retain my staff of 28 employees, to envisioning my company as a significant creator of local jobs with the capability of tripling its size within the next two years.

CLINTON ECONOMIC OPPORTUNITY INITIATIVE

The Clinton Economic Opportunity Initiative (CEO) promotes economic growth in economically distressed and emerging communities by enlisting experienced entrepreneurs to help local businesses compete and succeed. CEO believes that enabling entrepreneurship is one of the strongest ways to create lasting economic growth in underserved communities because it creates jobs, promotes development, and generates wealth in those communities. By creating, implementing, and scaling sustainable models to support entrepreneurship, CEO strives to help entrepreneurs develop the strategic, management, and operational capacity to compete in the marketplace and contribute to their communities.



MORE THAN 75,000 VOLUNTEER HOURS

of consulting and mentoring donated to entrepreneurs

MORE THAN \$15 MILLION

of pro bono consulting services

92 PERCENT OF PARTICIPANTS

credit the Entrepreneur Mentoring Program for helping their business overcome the impacts of the recession

2012 PROGRAM HIGHLIGHTS

Entrepreneur Mentoring Program

Small businesses are the backbone of our economy. Small businesses contribute to local economies by bringing growth and innovation to the community in which the business is established, while also helping to stimulate economic growth by providing employment opportunities to people who may not be employable by larger corporations. However, new businesses face a tough reality in that about half will not survive past the first five years; and approximately 2 out of 10 new businesses will survive 15 years or more.

Starting a business requires ideas, energy, and a significant amount of passion, but growing these businesses takes management expertise, and entrepreneurs can benefit from experienced professionals who have been where they have been; people they can trust. Through mentorship, entrepreneurs are provided with targeted intellectual capital, wisdom that comes from an individual who has been in their shoes, and the opportunity to network with a community of individuals that can serve as a support system for their business's growth.

In 2012, CEO continued to support high-growth entrepreneurs through mentorship. The Entrepreneur Mentoring Program (EMP) is a partnership with *Inc.* magazine that facilitates high-impact mentoring relationships between successful business leaders and entrepreneurs building growth companies in underserved communities. Through CEO's partnership with *Inc.* magazine, entrepreneurs within underserved communities have been connected with some of the most successful, fastest growing business leaders in the country who have helped these entrepreneurs turn their businesses around and in some cases grow.

Enlisting the Expertise of Financial Institutions

Rather than focusing on finding new ways to incentivize the private sector and others to provide capital to small businesses, CEO believes these organizations have another valuable resource to offer: talented and compassionate professionals with the desire to connect with others, to share experiences, to support and to inspire – through mentoring. The positive impact that comes from these corporations – as well as the business professionals and entrepreneurs within their networks - supporting a small business within their communities represents a series of small-scale successes that can result in something bigger, such as job creation, which can ultimately support the economic health of local communities. Many entrepreneurs do not have the advantage of a network of experts who can supply the necessary information, experience, and connections to help them effectively grow their business. And, in many cases, the right connections could have provided the intelligence, know-how, and even financial resources to keep a business alive, or possibly even accelerate their growth.

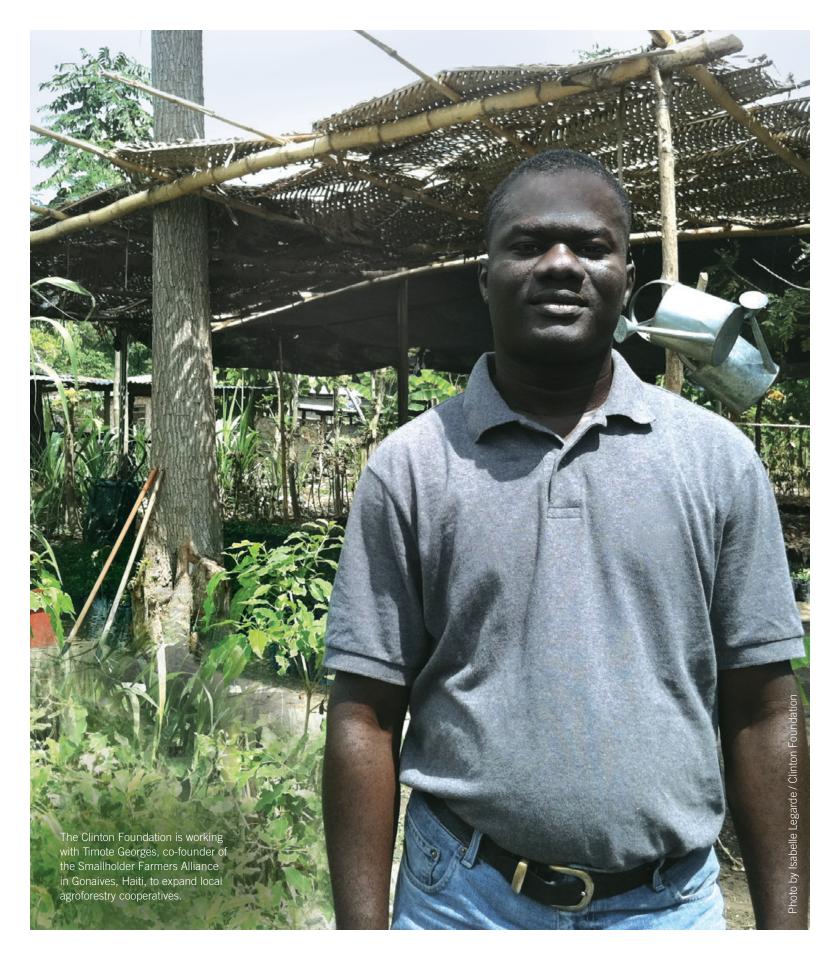
In 2011, CEO partnered with UBS Wealth Management Americas to design a pilot program to address the unique needs of high-growth minority entrepreneurs in underserved communities in New York City, and in 2012, CEO completed the pilot program. Through this program, small businesses were connected with a financial advisor and a dedicated client from his or her corresponding network, with ongoing support from UBS's in-house network of specialists and thought leaders. By leveraging these unique assets, the program provided its participants with the knowledge and skills necessary to support business expansion and job growth.

MORE THAN 600 VOLUNTEERS

across nine major U.S. cities have served as long-term mentors, advisors, and consultants

16 PERCENT INCREASE

in workforce amongst mentees during their enrollment in the Entrepreneur Mentoring Program



Clinton Foundation in Haiti

TRANSFORMING AGROFORESTRY IN HAITI

Timote Georges | Co-Founder, Smallholder Farmers Alliance

Growing up on a farm in Haiti, I saw my father working very hard but having a difficult time making a good living. I eventually realized that he was working without any technical support, and I decided to study agronomy so that I could provide that support to other farmers. I also came to understand that improving farming techniques would not be enough, because any progress could be lost with just one storm and the resulting flood caused by only two percent tree cover throughout the country. My path was set early on to try and tackle both issues through agroforestry.

The Smallholder Farmers Alliance (SFA) was founded to solve these two major issues – helping to restore tree cover while improving the outdated agricultural techniques being used by small-scale farmers. Although we began our work in 2010, over the last three years, SFA has grown to 2,000 members and we have transformed them into an agroforestry cooperative. We have created eight tree nurseries and so far have planted 2.2 million trees. With better quality seeds and training, member farmers have increased their crop yields by as much as 50 percent.

Recently, we started working with the Clinton Foundation to further expand our cooperatives. In 2012, with support from the Clinton Foundation, we were able to plant 150,000 trees throughout the Gonaives area. This was an important boost for our work because it is supporting SFA's agroforestry cooperative as it becomes a commercially sustainable enterprise. This enterprise is vital for sustaining the works that are being done. It will also allow farmers to market their products while they continue to produce in quantity and in quality. SFA aims at establishing this farming cooperative in each Haiti regional department.

Timote burges

CLINTON FOUNDATION IN HAITI

The Clinton Foundation has been actively engaged in Haiti since 2009, focusing on economic diversification, private sector investment and job creation in order to create long-term, sustainable economic development. After the 2010 earthquake, President Clinton formed the Clinton Foundation Haiti Fund and raised \$16.4 million from individual donors for immediate relief efforts. Since 2010, the Clinton Foundation has raised a total of \$34 million for Haiti, including relief funds as well as projects focused on restoring Haiti's communities, sustainable development, education and capacity building. In 2012, the Clinton Foundation concentrated on creating sustainable economic growth in the four priority sectors of energy, tourism, agriculture, and apparel/manufacturing, working to bring in new investors, develop and support local organizations and businesses, and create access to new markets.



\$34 MILLION COMMITTED since 2010

\$1.75 MILLION IN GRANTS

to the government of Haiti for education and capacity building \$800,000 IN GRANTS

for environment, energy, and agriculture

2012 PROGRAM HIGHLIGHTS

Economic, Environmental, and Social Impact

Working in Haiti, President Clinton has championed sustained economic growth coupled with positive social and environmental impact. With each new program, the Clinton Foundation looks at the long-term sustainability, the potential for job creation, and the ways in which we can multiply social and environmental impact. In 2012, the Foundation worked with both Marriott and Heineken to look at ways to increase local procurement, providing new business opportunities to local enterprises. With coffee roasting company La Colombe and North Coast Development, the Foundation has worked to provide new international markets for quality Haitian products. and used revenue from these products to increase access to training, equipment, and materials for farmers. The Foundation has also worked with NRG Energy to bring solar power to small businesses, hospitals, and schools to significantly offset the need for diesel-fueled electricity, allowing those resources to be reallocated to programming and business growth, while also having a positive environmental impact.

Small Business Growth and Diversification

President Clinton and the Foundation have continued to work alongside the government of Haiti to foster economic development and job creation and improve the business environment. The Foundation has continued to support the Center for Investment Facilitation, providing pro-bono consulting support through an initiative with the New York University Stern School of Business and Booz & Co Consulting; and President Clinton serves as the co-chair of the Presidential Advisory Council on Economic Growth and Investment. The Foundation has also worked to promote small and medium enterprises in Haiti, bringing in new investors and partners, and working to facilitate access to new markets.

ENGAGED 85 INVESTORS

in sector-specific visits to Haiti

Targeted Investor Missions

During 2012, the Foundation facilitated high-level visits to Haiti from more than 85 leaders in international business and philanthropy to explore new opportunities for engagement. In an effort to expose business leaders to the wealth of opportunities in Haiti, President Clinton hosted targeted investor missions in priority sectors such as energy and tourism. These visits highlighted important industries throughout the country and have led to new commitments in renewable energy, manufacturing, agriculture, and tourism. The Foundation worked with investors to ensure that each new investment and project resulted in positive social and environmental benefits, job creation, and economic growth. Also in 2012, the Foundation was pleased to help facilitate the groundbreaking of the \$45 million dollar Marriott/Digicel hotel in Haiti. Since 2011, the Foundation has been working closely with Marriott and Digicel to help the companies increase local procurement. Additionally, a Clinton Global Initiative commitment provided \$1 million dollars to analyze and improve the tourism sector in Haiti.

Education and Housing

With support from the Boeing Foundation, the Clinton Foundation is working with Architecture for Humanity to repair a central primary school in Delmas, which was destroyed by the earthquake. The Clinton Foundation is also working with Greif, Inc. and Operation Blessing to construct the first primary school and community center for the people of Lake Azuei. And in November, the Clinton Foundation signed an MOU with the Qatar Haiti Fund and the government of Haiti for \$5 million to provide housing to communities affected by the 2010 earthquake.

Energy, Agriculture, and Environment

To address Haiti's high energy costs and environmental and agricultural concerns, the Clinton Foundation is working with the Haitian government and a variety of agriculture and green technology companies to develop commercially viable programs which address these needs. In 2012, the Foundation provided \$800,000 to support agriculture and green technology initiatives throughout the country, working on projects that support reforestation, improve agriculture methods, and support capacity building and training. These programs target products that are historically significant and where Haiti has a comparative advantage, such as high-quality coffee and sisal, with the potential of scaling up and improving output and sustainability.



Health & Wellness

HOW WE IMPROVE THE HEALTH AND WELL-BEING OF INDIVIDUALS AND COMMUNITIES ACROSS THE UNITED STATES.



Alliance for a Healthier Generation

EMPOWERING OTHERS TO LIVE HEALTHY

Miranda Rosen | Youth Advisory Board Member

Being on the Alliance for a Healthier Generation's Youth Advisory Board has helped me to influence my community in a positive way. Through my actions and commitment to the cause, I have educated the ones I love about healthy living. On a broader spectrum, I have changed the mentality towards health in my school and hopefully, I will change it in my state. I have been working with a teacher at my school to create a wellness council and get our school to become a part of the Alliance's Healthy Schools Program. I am currently working with a community garden in my neighborhood and trying to come up with a course there about healthy living and gardening. I'm also working with a retired legislator on ideas about healthy living and nutrition for the Nevada legislature to consider. And, finally, I was just appointed to the Vegas PBS Keeping Kids Fit Advisory Council as their first youth member, advising them on ways to connect youth to their programs and 5K run.

Before the Youth Advisory Board I wanted to be a lawyer – now I'm more interested in public policy and how that relates to the law, specifically in the public health arena. I know this sounds cliché, but I honestly feel so blessed that I was chosen to serve on the Alliance's Youth Advisory Board. The people I have met – the members and staff – really do inspire me and make me believe that change is not only possible, it's happening.



ALLIANCE FOR A HEALTHIER GENERATION

Today, nearly one out of three young people in America – ages 2 to 19 – is already overweight or obese, leading to a dramatic rise in type-2 diabetes among children, and presaging numerous health problems in adulthood. The Alliance for a Healthier Generation, founded by the Clinton Foundation and the American Heart Association, is leading the charge against the childhood obesity epidemic by engaging directly with industry leaders, educators, parents, doctors, and kids themselves. The goal of the Alliance is to reduce the nationwide prevalence of childhood obesity and empower kids nationwide to make healthy lifestyle choices.



16,000 SCHOOLS

in all 50 states, the District of Columbia, and Puerto Rico transforming into healthier places

100 COMPANIES

collaborating to sell healthier options in schools

56,000 DOCTORS' OFFICES

providing obesity prevention and treatment

2012 PROGRAM HIGHLIGHTS

School Beverage Agreement Milestone

Sugary juices and soft drinks used to be readily available in school cafeterias and vending machines, causing children in schools around the country to consume immense amounts of empty calories each day. In order to provide more nutritious options to students, the Alliance brokered a landmark agreement with the American Beverage Association in 2006 to develop a healthier, lower calorie mixture for the beverages served to children – primarily water, low-fat milk, and low calorie juices. Between 2004 and 2010, leading beverage manufacturers removed the vast majority of full-calorie soft drinks from schools, and the beverages available to students are now either low-calorie or no-calorie options. In 2012, the American Journal of Public Health reported that the Alliance agreement contributed to a 90 percent reduction in calories from beverages shipped to schools.

Sharing Simple Solutions for Families

In 2012, the Alliance collaborated with the Michael and Susan Dell Foundation on *A Year of Living Well*, a second-edition book featuring month-by-month, smart and simple tips from moms, dads, and kids on tough topics like eliminating sugar-sweetened beverages, getting kids to eat more vegetables, and increasing physical activity. The second-edition book is available at no cost in both English and Spanish.

The Healthy Schools Program

Every day in the United States, 53 million people go to a school either to work or to learn, making schools powerful places to shape the health, education, and well-being of students and staff. The Alliance's Healthy Schools Program has demonstrated tremendous success since its launch in 2006, scaling up to support 16,000 schools in their efforts

healthy eating are accessible and encouraged. The Healthy Schools Program is anchored by four objectives: establishing a healthy school environment as an education priority; providing healthier food options for students during the regular and extended school day; increasing opportunities for students to move and play; and developing programs for teachers and staff to become healthy role models. Since the inception of the Healthy Schools Program, 80 percent of participating schools have made measurable progress toward healthier policies and programs. And the majority of those schools have improved the nutritional value of their school meals and enhanced physical education programs. In 2012, a report on the Healthy Schools Program evaluation found that students in a representative sample of Healthy Schools Program schools drank fewer sugar-sweetened beverages and has reduced average Body Mass Index (BMI) for children.

to create healthier environments where physical activity and

In 2012, the Alliance expanded the commitment to supporting out-of-school time providers in their efforts to create healthier conditions. Out-of-school time providers such as afterschool programs, community centers, and faith-based organizations are poised to create environments for young people where healthy eating and physical activity options are accessible and encouraged. They play an essential role in empowering youth to make healthy choices and become leaders and advocates for healthy changes.

By following the Alliance's Healthy Out-of-School Time (HOST) Framework, more than 70 providers serving more than 5,000 children and youth are able to improve access to healthier foods, increase physical activity opportunities, and engage in positive youth development.

2.6 MILLION CHILDREN

provided with expanded access to preventative health care

90 PERCENT DECREASE

in total beverage calories shipped to schools

80 PERCENT

of Healthy Schools Program participants have made progress toward healthier policies and programs



Clinton Health Matters Initiative

IMPROVING COMMUNITY HEALTH IN PALM SPRINGS

Mayor Steve Pougnet | Palm Springs, California

The City of Palm Springs was founded 75 years ago by a group of innovative pioneers focused on health and wellness, and since that time, Palm Springs and the Coachella Valley have become world famous not only for our year-round sunshine, but also for a quality of life and tourism base that revolves around health and well-being.

Since I was elected mayor in 2007, I have made it my mission to educate our residents about the importance of eating right and leading a healthy lifestyle. An avid runner and the parent of two youngsters, I have come to realize just how important it is that our children learn these lessons through role models like parents, teachers, and friends – and that we must all lead by example.

With that in mind, earlier this year the City of Palm Springs took the first step in this endeavor by initiating the inaugural "Mayor's Healthy Planet, Healthy You 1K, 5K, 7 mile Race and Wellness Festival" to fight childhood obesity. More than 400 residents and visitors participated and more than \$100,000 was raised for programs to reduce childhood obesity in Palm Springs.

The seeds were sown – and this year, the City of Palm Springs made a pledge to the Clinton Health Matters Initiative to establish a fund to support the promotion of health and the reduction of health disparities across the Coachella Valley. I am thrilled that the Clinton Foundation has chosen Palm Springs and the Coachella Valley as a beacon of health and wellness – and through our pledge, I am confident that Palm Springs will become a model for healthy communities leading by example. In the words of one of our most famous former residents, legendary crooner Frank Sinatra ... "The best is yet to come!"

Steve

CLINTON HEALTH MATTERS INITIATIVE

Launched in 2012, the Clinton Health Matters Initiative (CHMI) works to improve the health and well-being of people across the United States by activating individuals, communities, and organizations to make meaningful contributions to the health of others. CHMI works to implement evidence-based systems, environmental, and investment strategies, with the goals of ultimately reducing the prevalence of preventable diseases, reducing health care costs associated with preventable diseases, and improving the quality of life for people across the United States.



MORE THAN 31 PLEDGES TO ACTION

totaling more than \$100 million made in disease prevention investments that will positively impact more than 25 million people in the United States

MORE THAN 400 NATIONAL AND COMMUNITY LEADERS

convened at the annual *Health Matters* conference, to take action on individual and community health and well-being

44 STEPS TO IMPROVE LOCAL HEALTH AND WELLNESS

included in the Coachella Valley Regional Blueprint for Action

2012 PROGRAM HIGHLIGHTS

Activating Individuals

CHMI works to harness individuals' natural enthusiasm for healthy living by activating them to help others make healthy changes in their lives through local, scalable efforts. Through an online platform, CHMI will provide a medium for individuals to lead local wellness efforts such as coordinating free walking groups or exercise classes in high-poverty areas, extending farmers' markets to local food deserts, and sponsoring tobacco cessation support in high-need areas.

CHMI's Pledges to Action also help individuals improve their health by making programmatic investments and resources more readily available. In 2012, SoloHealth pledged to create a tobacco cessation module for their SoloHealth Station kiosks that provides health education and guidance in a broad array of retail stores across the country. Kiosk users will be able to see how much they spend annually on tobacco products, as well as healthy alternatives and cessation resources.

Advancing Community Health

CHMI helps to improve health outcomes, close gaps in health disparities, and facilitate Pledges to Action in communities across the United States. CHMI serves as a convener for regionally-based efforts to improve unique heath indicators for each community and lowering health care costs. In 2012, CHMI focused its efforts on improving community health in the Coachella Valley, California, and in Greater Little Rock, Arkansas. While the Coachella Valley is known for Palm Springs chic golf courses and celebrities, the area is also home to some of the nation's poorest communities, with a child poverty rate of nearly 70 percent; and families that lack access to fresh produce and healthy food options. In December, CHMI guided 140 Coachella Valley community leaders in creating the initiative's first regional Blueprint for Action, a strategic plan outlining 44 steps that will improve local health and wellness. And in Arkansas – where more than 50 percent of the adult population suffers from chronic diseases and illnesses such as diabetes – CHMI is working with regional leaders to reduce the prevalence of these preventable diseases, reduce the cost of medications, and improve overall quality of life for Arkansans.

Engaging the Private Sector

To create comprehensive solutions that improve health outcomes and drive down health care costs, CHMI engages corporations and nongovernmental organizations to help improve the health and well-being of their employees, customers, and

the broader community. In 2012, private sector Pledges to Actions were made addressing a range of issues, from heart health and diabetes prevention to health technology advances and infrastructure. A few examples include:

Tenet Healthcare Corporation

Tenet Healthcare Corporation pledged to advance CHMI's goals over the next year by encouraging healthy eating habits for their employees, patients, and those who visit Tenet's hospitals. Tenet's efforts will include developing comprehensive healthy-eating vision statements and action plans for their hospitals; working to increase their offerings of healthful, minimally processed foods in the workplace, and reducing consumption of high-calorie snacks and beverages.

Verizon

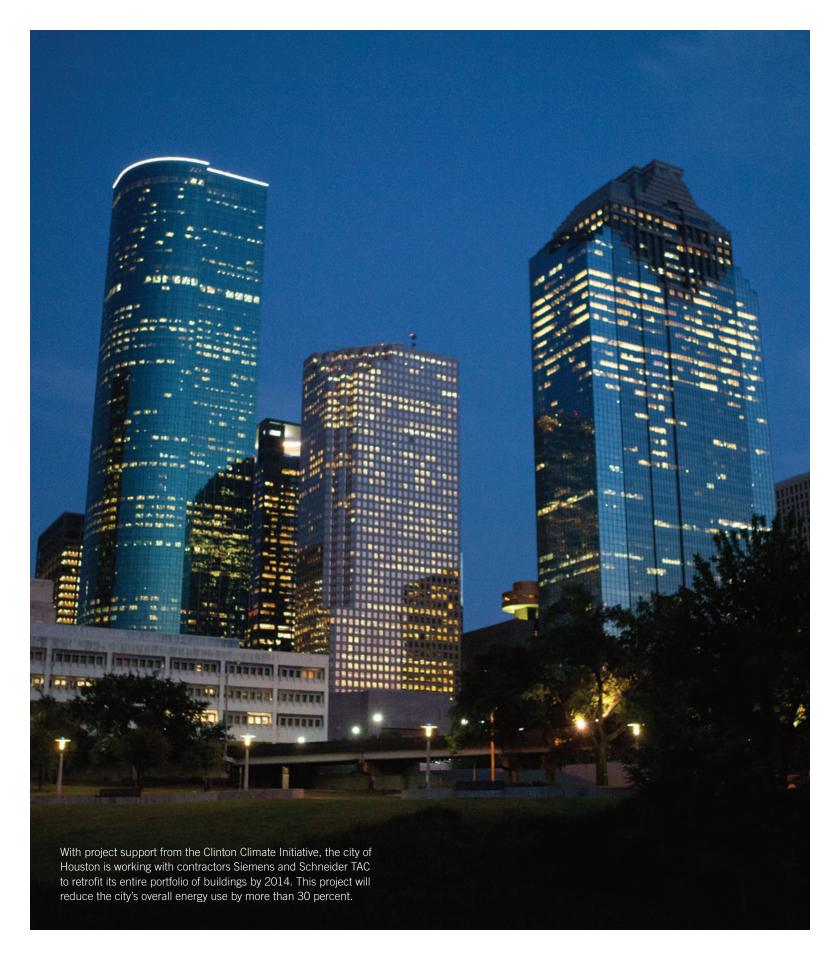
Verizon made a pledge with CHMI to drive a co-branded public awareness and engagement strategy focused on healthy habits; provide technological support for health care facilities identified by CHMI; help identify relevant health care efforts and resources within the Verizon corporation and align these efforts with CHMI; and provide the infrastructure to support the CHMI web portal that may include network connectivity, cloud storage, and application development.

BD and **Direct Relief International**

BD and Direct Relief International are supporting the work of more than 2,300 community clinics and health centers, fostering innovative approaches to reduce health disparities that improve access to care for medically underserved people across the United States. The BD and Direct Relief's pledge will provide nearly 20 million insulin syringes for people in underserved areas who are suffering from diabetes.

Health Matters: Activating Wellness in Every Generation

Each year, CHMI convenes a diverse group of individuals, corporate leaders, athletes, and health and wellness experts for the *Health Matters: Activating Wellness in Every Generation* conference. At this CHMI anchor event, conference participants explore issues around health access, healthy living, and disease prevention in the United States. Participants pledge to implement dynamic solutions that will help people and communities across the country live healthier lives. At the second *Health Matters* conference in January 2013, attendees announced 31 pledges totaling more than \$100 million in disease prevention investments, which will positively impact more than 25 million people.



Climate Change

HOW WE FIGHT CLIMATE CHANGE IN WAYS THAT LIFT ECONOMIES.



Clinton Climate Initiative

REDUCING ENERGY CONSUMPTION IN MUMBAI

C.L. Raheja | Owner of K. Raheja Corp Group

Although I've been in the real estate business for more than four decades, I am still intrigued by the fact that buildings can contribute up to 80 percent of CO_2 emissions in heavily developed cities. While India has both over developed and under developed cities, existing buildings in these dense areas are believed to consume about 50 percent of generated energy. At our corporation, we develop residences, commercial buildings, and hotels throughout India. While we work to drive environmentally responsible construction in new buildings, we knew that there had to be sensible solutions to make our older buildings energy efficient too. We were committed to doing our part in reducing climate change on a large scale.

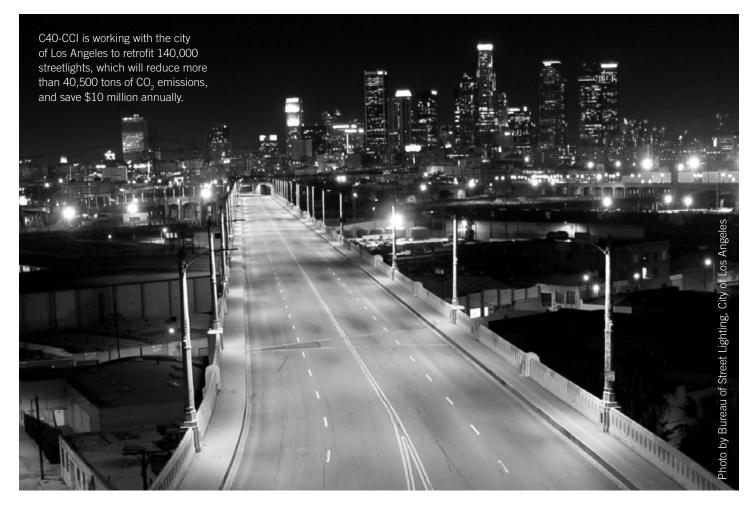
Working with the Clinton Climate Initiative (CCI) and C40 Cities Climate Leadership Group (C40) gave us a unique opportunity as one of the leading real estate developers in India, to not only work at the forefront of environmentally responsible building and operating, but to also influence our industry to do the same. We worked with C40-CCI Cities to develop a project plan, engage the right vendors, and retrofit the Inorbit Mall, Mumbai, one of the largest commercial malls in India.

This building retrofit has helped us to reduce our energy consumption by 17 percent and lower our carbon dioxide emissions by approximately 1,100 tons per year. Our initial investments in the retrofit construction will also be recouped in less than five years. Through energy performance contracting, we've been able to see the cost savings and the returns on this investment; and, we realize that we can proactively reduce our consumption and our spending by seeking out other similar opportunities within our portfolio. By continuing to work with C40-CCI Cities, we have also successfully completed energy retrofit projects for two of our hotels, namely the Renaissance hotel at Powai, Mumbai, and the Resort hotel at Malad, Mumbai, which are located in the western part of India. We have also extended our environmentally conscious practices toward all of our future projects, and have aligned ourselves with the LEED Certified Green Building Projects. Hopefully our work with CCI has helped to set an example that real estate growth and development can go hand in hand with environmental sustainability and protection.

CL Dahoja

CLINTON CLIMATE INITIATIVE

The Clinton Climate Initiative (CCI) is implementing solutions to the root causes of climate change – while also reducing our reliance on oil, saving money for individuals and governments, creating jobs, and growing economies. CCI, in partnership with the C40 Climate Leadership Group (C40), focuses on helping large cities reduce their carbon emissions. Other programs aim to increase energy efficiency through building retrofits; to increase access to clean energy technology and deploy it at the government, corporate, and homeowner levels; and to reverse deforestation by preserving and regrowing forests.



248 MILLION TONS

of greenhouse gas emissions will be reduced annually by 2020 because of existing actions by C40 Cities

8 SUSTAINABLE FOREST MANAGEMENT PROJECTS

protecting more than 500,000 hectares in Indonesia

ENHANCING PROTECTION OF 3.5 MILLION

hectares of forest by working with the government of Kenya

2012 PROGRAM HIGHLIGHTS

C40-CCI Cities

Cities are on the frontlines of climate change, responsible for 70 percent of global carbon emissions, and vulnerable to climate risks. The C40 Cities Climate Leadership Group (C40) is a network of large and engaged cities from around the world committed to implementing climate-related policies and programs locally that will help address climate change globally. CCI and the C40 have been working closely together since 2006, and in 2012, C40 added five new member cities including Oslo, Vancouver, Venice, Singapore, and Washington, D.C., expanding the C40 membership to 63 cities.

In 2012, C40-CCI furthered their commitment to reduce greenhouse gas emissions in Latin America. C40 cities participated in a program to develop cost-effective public transit systems, that reduce greenhouse gas emissions and increase the quality of urban life. By the end of 2012, the C40-CCI Hybrid & Electric Bus Test Program completed testing in Bogota, Curitiba, Sao Paulo, and Rio de Janeiro, proving that hybrid and electric bus technology is more fuel-efficient and produces fewer local air pollutants and greenhouse gases than conventional diesel buses.

Building Retrofit Program

More than one-third of worldwide energy is consumed in buildings, accounting for more than 15 percent of global carbon emissions. Reducing building energy use can have both significant environmental and economic impacts, yet many building owners continue to face significant barriers to action. To address financial barriers to residential retrofit projects, CCI operates the Home Energy Affordability Loan (HEAL) Program in Arkansas, which helps local businesses and their employees reduce their energy use and related

MORE THAN 2,000 TONS

of greenhouse gas emissions have been reduced in Arkansas through the HEAL program utility expenses through building retrofits. From 2010 to 2012, HEAL completed 234 residential retrofits and four commercial retrofits including L'Oreal USA, the Arlington Hotel, Hendrix College, and Friendship Community Care – resulting in a reduction of 2,742 tons of greenhouse gas emissions. In 2012, HEAL began replicating its program, and by the end of the year had audits underway in three new locations outside of Central Arkansas.

Also in 2012, CCI launched a Building Retrofit Program (BRP), which aims to develop market-based solutions to accelerate the building efficiency market which will result in significant, measurable reductions in greenhouse gas emissions, economic growth, and sustainable job creation. The BRP's initial focus is to work with partners to reduce their carbon footprint and create opportunity for investments in the building retrofit marketplace.

Forest Preservation & Restoration

CCI's Forestry Program is helping countries preserve and re-grow their forests to absorb carbon dioxide emissions and reduce the effects of global climate change. CCI focuses on developing sustainable forest management projects and measuring forest carbon stocks. In 2012, CCI made progress in Indonesia on establishing regional safeguards, and received support from the government of Australia to assist the government of Kenya to initiate a new land-use emissions monitoring system. CCI also received a Special Achievements Award for helping the country of Guyana become eligible for \$70 million in forest-based payments from the government of Norway. Guyana is now using this funding to facilitate a Low Carbon Development Plan.

Clean Energy

The CCI Clean Energy Program seeks to accelerate the deployment of low-emission energy technology at commercial scale in order to make a material impact on climate change mitigation. CCI supports the scale up of solar projects by providing national and state governments with financial and technical advice and assists in deploying solar projects. In India, CCI assisted the government of Gujarat to create a large-scale solar park, and in 2012, the first 214 mega-watts of the solar park began operation. Upon completion, the solar park will operate 1,000 mega-watts.

Dr. Sadie Mitchell, Associate Superintendent of the Little Rock School District, uses the Clinton Presidential Center as a resource to further educate her students.

Clinton Presidential Center

EXPANDING OPPORTUNITY FOR EDUCATION

Dr. Sadie Mitchell | Associate Superintendent, Little Rock School District

Sixty-five percent of students in the Little Rock School District qualify for free and reduced lunches. That means that 65 percent of our students come from homes below the poverty level. Our schools are charged with educating our students; however, economic circumstances challenge our ability to meet all the needs of our students. By offering free and curriculum-based tours, events, and programming, the Clinton Center has become an invaluable tool for our schools by serving as an extension of our classrooms.

Because of President Clinton's commitment to Arkansas, and his lifetime dedication to education, our students have opportunities they wouldn't have without the ongoing efforts of the Clinton Center. Where else can students participate in an open dialogue with a presidential historian like Michael Beschloss, or former Secretary of State Madeleine Albright; or see historic treasures that changed the course of our nation's history like the Emancipation Proclamation or the 19th Amendment.

I am proud to speak on behalf of the educators and students who have benefited directly from the work of the Clinton Foundation and the Clinton Presidential Center. We are beyond fortunate that our students need to look no further than the downtown Little Rock skyline to see that if you dream big, you can achieve big.

Salie mitchell

CLINTON PRESIDENTIAL CENTER

The William J. Clinton Presidential Center and Park links the significance of a 20th century American presidency with the ongoing and far-reaching work of a global foundation. The Center chronicles and celebrates President Clinton's four decades of helping individuals and communities – at home and around the world – build a better future. Located in Little Rock, Arkansas, the Center includes the Little Rock offices of the Clinton Foundation, the William J. Clinton Presidential Library and Museum, and the University of Arkansas Clinton School of Public Service.



\$8.3 MILLION in-kind value of service from Clinton Center volunteers

MORE THAN 130,000 HOURS

of direct field service work by Clinton School Students, which translates to a community impact valued at \$2 million 2.7 MILLION VISITORS

2012 PROGRAM HIGHLIGHTS

The Center Welcomes the World

Not only does the Clinton Presidential Center showcase the work – past, present, and future – of the 42nd President of the United States, it also serves as an award-winning venue that attracts a number of prestigious meetings and conferences each year.

In October 2012, the Center welcomed the Department of State's *Experience America*, a program led by the Office of the Chief of Protocol. President Clinton hosted members of the Diplomatic Corps, which included more than 45 ambassadors, representing countries on four continents. The Clinton Foundation staff partnered with the Arkansas Economic Development Commission to create a dynamic two-city, three-day program. From the steps of Little Rock Central High School – the first important test for implementation of *Brown v. Board of Education* – to the headquarters of the largest retailer in the world, the ambassadors experienced rich history, vibrant business, and the natural beauty of Arkansas.

In December 2012, President Clinton, along with more than 40 former heads of state and government, gathered at the Clinton Center for the Club de Madrid's Annual Conference. The conference centered on the theme: *Harnessing 21st Century Solutions: A Focus on Women.* The Club de Madrid is an independent nonprofit organization comprised of 88 democratic former presidents and prime ministers from 59 different countries.

An Educational and Cultural Venue

The Center's permanent exhibits tell the inside story of the Clinton Presidency – one of hard work, long hours, and a shared dedication to never lose focus on the work of the American people.

The Center's temporary exhibits give visitors an opportunity to always see something new. These unique exhibits explore topics that, although diverse in subject matter, all have a connection to President Clinton and his wide array of interests. They provide the content for innovative educational programming for students of all ages, and offer an opportunity to bring in subject-matter experts for timely and relevant programs and lectures.

"Dorothy and Virginia" and the 19th Amendment

Inspired by Chelsea Clinton, the "Dorothy Howell Rodham and Virginia Clinton Kelley" exhibit honored the mothers of Secretary of State Hillary Rodham Clinton and President Bill Clinton, and shared the stories of two exceptional women who came of age in a changing America. Both women overcame obstacles and were an inspiration to all who knew them. The exhibit opening was held in June 2012 during the week of what would have been Dorothy's 93rd birthday and Virginia's 89th birthday. Joined by the members of the Clinton and Rodham families, Chelsea shared memories of her grandmothers with more than 500 guests who attended the exhibit opening.

In October 2012, the Center displayed the original 19th Amendment – the amendment that allowed all women the right to vote. This invaluable, historic document was loaned to the Center by the National Archives in Washington, D.C. The display was especially timely as Dorothy Rodham's birthday, June 4, 1919, was the same day that Congress, by joint resolution, approved the Women's Suffrage Amendment and sent it to the states for ratification.

The University of Arkansas Clinton School of Public Service

Through the Master of Public Service degree program, Clinton School students complete "hands-on" field service projects, ranging from local work in Arkansas communities, to international projects on all of the world's six inhabited continents. Field service promotes the Clinton School vision by emphasizing the "practice" of public service by placing students in challenging environments in which they work with community leaders to help build healthy, engaged and vibrant communities, both in Arkansas and around the world. In seven years, 400 projects in 61 countries have been completed.

The current student body, the largest in Clinton School history, represents 26 states and 10 countries, including Colombia, India, Mexico, Rwanda, Saudi Arabia, and Uganda. Through a unique blend of classroom lessons and field service experience, the students evaluated a new Delta Anti-Poverty Initiative; increased community awareness and involvement in adult illiteracy; researched the sustainability of school gardens in rural Arkansas; documented the impact of a hunger project with Heifer International; developed an entrepreneurship camp for students in Belize; and, created a health curriculum for a rural school system in Uganda.

LOOKING AHEAD

In the coming year, we will continue to expand our programs to reach millions of people around the world. Take a look at how each of our initiatives plans to make a meaningful difference in global health, economic inequality, health and wellness, and climate change.



Clinton Global Initiative CGI's theme for 2013 will be "Mobilizing for Action," moving members beyond design to mobilizing individuals, organizations, and technology. Also in 2013, more than \$400,000 will be available for CGI University student commitments, primarily through the new CGI University Network of 33 colleges and universities that have committed support. CGI will re-launch CGI International when it holds CGI Latin America in Rio de Janeiro, Brazil in December. It marks CGI's first overseas convening since CGI Asia in Hong Kong in 2008.

Clinton Health Access Initiative The Clinton Health Access Initiative (CHAI) will continue to work to scale up zinc and ORS usage and plans to increase coverage from less than 1 percent to more than 50 percent by 2015 in four focal countries – India, Kenya, Nigeria, and Uganda. Through this, CHAI can help save the lives of nearly 170,000 children by 2015 – and tens of thousands more if coverage levels are sustained. Additionally, CHAI will further expand its work into nutrition, and has already begun to develop national scale up plans for several focal countries.

Clinton Giustra Sustainable Growth Initiative The Clinton Giustra Sustainable Growth Initiative (CGSGI) plans to create more enterprises throughout the developing world that will link poor populations to markets. These ventures will include supply chain impact enterprises that will train, purchase from, and handle the logistics needed by farmers and producers to enable their participation in the product value chain of major multinational firms and large local buyers. CGSGI will also be investigating enterprises that can provide income generation for local entrepreneurs by offering last-mile distribution of critically needed products to remote, low-income communities.

Clinton Development Initiative In 2013, the Clinton Development Initiative (CDI) is working to scale up the Anchor Farm Project in Malawi to partner with 100,000 smallholder farmers, and will work to expand the Anchor Farm Project to Tanzania through the support of the Dutch Postcode Lottery. Also in 2013, CDI will expand the services offered to farmers by opening the Anchor Clinics on-site at its commercial farms, which will operate in partnership with the Ministry of Health, and are being funded by the German Agency for International Cooperation (GIZ). In Rwanda, the Clinton Hunter Development Initiative will complete construction of a soya processing plant, and coffee roasting and packaging factories.

Clinton Economic Opportunity Initiative In 2013, the Clinton Economic Opportunity Initiative will focus on working with other nonprofit, governmental, and private sector partners to explore projects that could enhance the access of critical services and resources to more entrepreneurs.

Alliance For A Healthier Generation The Alliance for a Healthier Generation ultimately seeks to support more than 30,000 schools across the nation as they transform into healthier places; increase access to healthier foods and physical activity for thousands of youth in out-of-school time settings; extend health care benefits related to the prevention and treatment of childhood obesity to more than 2 million children; and continue working with companies that can create a more significant supply of products that will help make the healthier choice the easier choice for kids and families.

The Clinton Health Matters Initiative In 2013, the Clinton Health Matters Initiative (CHMI) will expand its reach at the national and community levels. Nationally, CHMI will address the epidemic of prescription drug abuse through the United States by implementing a series of business practice change solutions and engaging with university and college campuses on the importance of prevention and education on this issue. CHMI will also expand its community work to Jacksonville, Florida and to Houston, Texas.

Clinton Climate Initiative The Clinton Climate Initiative will continue to develop sustainable solutions to climate change by expanding the C40-CCI Hybrid & Electric Bus Test Program to deploy up to 9,000 hybrid electric buses across Latin American cities from now until 2018; expanding the HEAL program both within Arkansas and across the country; accelerating the deployment of building scale energy efficiency and clean energy projects through new investment vehicles; and implementing a national emissions estimation system in Kenya that will assist in land use planning.

Clinton Foundation In Haiti In 2013, the Clinton Foundation will seek to bolster its work in Haiti in the priority areas of agriculture, energy, and tourism, as well as small business development by engaging new partners, facilitating additional investments, and strengthening strategic development initiatives. President Clinton will continue to lead targeted investor missions in priority sectors of the Haitian economy, building on the strong progress that has been made since the earthquake, and focusing international attention on the positive economic opportunities that exist.

Clinton Presidential Center The Clinton Center will continue to serve as a world-class venue that attracts visitors and organizations from across the country and around the world. Upcoming highlights include a newly designed and curated "Oscar de la Renta: An American Icon" exhibit created specifically for the Clinton Center, an exhibit dedicated to the 50th anniversary of the March on Washington, and George Washington's personal copy of the U.S. Constitution and Bill of Rights. Additionally, the Center will host the 2014 Presidential Sites and Libraries Conference.

Looking Ahead | 56

2012 FINANCIALS

GAAP Basis | Condensed Audited Financial Information

STATEMENT OF ACTIVITIES

Year Ended December 31, 2012

REVENUE AND SUPPORT

TOTAL REVENUE AND SUPPORT	\$234,169,345
Other Revenue	\$6,423,260
Grants	\$114,546,567
Contributions	\$113,199,518

EXPENSES (PERCENT OF TOTAL EXPENSES)

PROGRAM SERVICES

Clinton Health Access Initiative	\$136,388,249	(60.2%)
Clinton Global Initiative	\$18,382,000	(8.1%)
Clinton Climate Initiative	\$15,555,000	(6.9%)
Clinton Giustra Sustainable Growth Initiative	\$6,019,000	(2.6%)
Clinton Presidential Center	\$11,725,000	(5.2%)
Other Programs	\$12,801,904	(5.6%)
Management and General	\$14,795,588	(6.5%)
Fundraising	\$7,844,810	(3.5%)
Provision for Uncollectible Pledges	\$3,125,101	(1.4%)
Total Expenses	\$226,636,652	
Change in Net Assets	\$7,532,693	
Net Assets, Beginning of Year	\$203,865,223	
Net Assets, End of Year	\$211,397,916	

2012 EXPENDITURES

2012 EXI ENDITORES	
88.6% Programs	
6.5% Management and General	
3.5% Fundraising	
1.4% Provision for Uncollectible Pledges	

STATEMENT OF FINANCIAL POSITION

As of December 31, 2012

ASSETS

CASH AND CASH EQUIVALENTS

Committed	\$20,000,000
Restricted ¹	\$65,796,752
Restricted-UNITAID ¹	\$18,106,977
FIXED ASSETS AND OTHER	
Clinton Presidential Center	\$107,130,422
Other Fixed Assets	\$2,890,029
Investments	\$1,638,057
Inventory and Prepaid Expenses	\$2,540,187
Multiyear Pledges & Grants Receivable	\$16,933,855
Accounts Receivable	\$1,008,619
Total Assets	\$257,314,783

LIABILITIES AND NET ASSETS

LIABILITIES

Accounts Payable and Accrued Expenses	\$9,053,635
Deferred Grant Income ¹	\$36,863,232
Total Liabilities	\$45,916,867

NET ASSETS

Total Net Assets	\$2	11	30	7	91	16
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¹ Represents funds received for grants that have not been disbursed.



The Clinton Foundation is dedicated to the highest standards of stewardship of contributions and accountability to our supporters.

2012 Financials | 58

BOARD OF DIRECTORS

The Clinton Foundation's Board of Directors governs the work of the Foundation. Our Board shapes the Foundation's direction through its mission, strategy, budget, and key policies; ensures that the leadership, resources, and finances in place match the Foundation's vision; and monitors and improves the performance of the organization. The Foundation Board meets formally three times each year, as well as between the regular meetings as needed to conduct the Foundation's business.

Board of Directors as of November 2013

Bruce Lindsey, Chairman of the Board

Bruce Lindsey serves as the chairman of the Board for the Clinton Foundation. Bruce joined the Foundation in 2001 as general counsel and served as CEO from 2003 to 2013. Bruce served as assistant to the President and deputy counsel to the President throughout President Clinton's two terms in office. In 1993, Bruce was also director of the Office of Presidential Personnel where he supervised the selection and approval of political appointees in the Cabinet departments and to Presidential boards and commissions. During the 1992 Presidential campaign, he served as the National Campaign Director. He had previously been a partner at Wright, Lindsey & Jennings, a law firm in Little Rock, where he is currently of counsel. Bruce received a J.D. from Georgetown University Law Center and a B.A. from Rhodes College.

Chelsea Clinton, Vice Chair of the Board

Chelsea Clinton, Vice Chair of the Clinton Foundation, works with her parents, President Bill Clinton and Secretary Hillary Rodham Clinton, to drive the vision and work of the Clinton Foundation. She is also a special correspondent for NBC News and is currently pursuing a doctorate at Oxford. Chelsea previously worked at McKinsey & Company and Avenue Capital. In addition to being Vice Chair of the Clinton Foundation, Chelsea serves on the boards of the Clinton Health Access Initiative, the School of American Ballet, Common Sense Media, and the Weill Cornell Medical College. She is also co-chair of the board of directors for the Of Many Institute at New York University. Chelsea holds a B.A. from Stanford, a MPhil from Oxford, and a MPH from Columbia's Mailman School of Public Health. She and her husband, Marc, currently live in New York City.

President Bill Clinton

William Jefferson Clinton was the first Democratic president in six decades to be elected twice – first in 1992 and then in 1996. Under his leadership, the country enjoyed the strongest economy in a generation and the longest economic expansion in U.S. history, including the creation of more than 22 million jobs. After leaving the White House, President Clinton established the Clinton Foundation with the mission to improve global health, strengthen economies, promote health and wellness, and protect the environment. In addition to his Foundation work, President Clinton has served as the top United Nations envoy for the Indian Ocean tsunami recovery effort and as the UN Special Envoy to Haiti. Today, the Clinton Foundation is supporting economic growth, capacity building, and education in Haiti. President Clinton was born on August 19, 1946, in Hope, Arkansas. He and his wife Secretary of State Hillary Rodham Clinton have one daughter, Chelsea, and live in Chappagua, New York.

Secretary Hillary Rodham Clinton

Hillary Rodham Clinton served as Secretary of State of the United States from 2009 to 2013, after nearly four decades in public service as an advocate, attorney, First Lady, and a Senator from New York. As First Lady, Clinton led successful bipartisan efforts to improve the adoption and foster care systems, reduce teen pregnancy, establish Early Head Start, and provide health care to millions of children. In 2000, Clinton made history as the first First Lady elected to the United States Senate, where she worked across party lines to expand economic opportunity and access to quality, affordable health care. In her four years as Secretary of State, Clinton played a central role in restoring America's standing in the world. Her "smart power" approach to foreign policy elevated American diplomacy and she spearheaded progress on many of our greatest national security challenges, from reasserting the United States as a Pacific power to negotiating a ceasefire in the Middle East. She pushed the frontiers of human rights and demonstrated that giving women the opportunity to participate fully is vital to the security, stability, and prosperity of all nations. Today, through the Bill, Hillary & Chelsea Clinton Foundation, Clinton continues to build on the nonprofit work she began nearly four decades ago.

Eric Braverman, Chief Executive Officer

Eric Braverman serves as chief executive officer of the Clinton Foundation and as a member of its Board of Directors. As CEO, Eric is responsible for the Foundation's worldwide operations and employees, and directly manages the executive leadership team. Before joining the Foundation in 2013, Eric served as a partner at McKinsey & Company, where he advised leaders in the public, private, and non-profit sectors on strategy, organization, and operations. Eric also co-founded McKinsey's public sector practice and directed its work on government innovation globally. Following the January 2010 earthquake in Haiti, he led an effort with President Clinton and the Prime Minister of Haiti to develop Haiti's recovery commission. In 2008, Eric also served as an advisor on performance management and technology for President Obama's transition team. Eric is a Senior Fellow at Yale's Jackson Institute for Global Affairs and lectures at the Yale School of Management and the Yale Law School. He currently serves on the boards of Arena Stage, Blue Line Arts, and the Mory's Association, and holds both a J.D. from Yale Law School and a B.A. summa cum laude from Yale University.

Board of Directors | 60

LEADERSHIP TEAM

Working together with the Board of Directors, the Clinton Foundation's leadership team is responsible for all aspects of the Foundation's work around the world. Our leadership team consists of our CEO, our CFO, the leaders of our programmatic work (generally called CEO or executive director of individual Foundation initiatives and the Presidential Center), and the leaders of our essential support functions.

Leadership Team as of July 2013

Eric Braverman, Chief Executive Officer

Eric Braverman serves as chief executive officer of the Clinton Foundation and as a member of its Board of Directors. As CEO, Eric is responsible for the Foundation's worldwide operations and employees, and directly manages the executive leadership team. Before joining the Foundation in 2013, Eric served as a partner at McKinsey & Company, where he advised leaders in the public, private, and non-profit sectors on strategy, organization, and operations. Eric also co-founded McKinsey's public sector practice and directed its work on government innovation globally. Following the January 2010 earthquake in Haiti, he led an effort with President Clinton and the Prime Minister of Haiti to develop Haiti's recovery commission. In 2008, Eric also served as an advisor on performance management and technology for President Obama's transition team. Eric is a Senior Fellow at Yale's Jackson Institute for Global Affairs and lectures at the Yale School of Management and the Yale Law School. He currently serves on the boards of Arena Stage, Blue Line Arts, and the Mory's Association, and holds both a J.D. from Yale Law School and a B.A. summa cum laude from Yale University.

Andrew Kessel, Chief Financial Officer

Andrew Kessel is the chief financial officer of the Clinton Foundation, a role he has held since joining the Foundation in 2004. Andrew has played a role in managing the growth of the Foundation in its transition to a global organization. He has had a career of service in the corporate financial world, most recently with Barclays PLC as a managing director for nine years. He previously worked at Kidder Peabody and Co. and also in the capital markets division of Citibank. He holds a Bachelor of Science in Economics from the Wharton School at the University of Pennsylvania.

Valerie Alexander, Chief Marketing and Communications Officer

Valerie Alexander joined the Clinton Foundation in 2008 and currently serves as the chief marketing and communications officer, where she oversees communications, marketing, and all strategic partnerships for the Foundation. Previously, she served as an executive vice president at Edelman Public Relations, where she built marketing and communications campaigns for Fortune 100 companies. In 2007, she took a leave of absence from Edelman to serve as a spokesperson and senior communications advisor for Secretary Hillary Rodham Clinton's presidential campaign. Early in her career she served as Senator Durbin's (D-IL) chief of staff.

Dennis Cheng, Chief Development Officer

Dennis Cheng is the chief development officer at the Clinton Foundation. He joined the Foundation in 2011 after serving as Deputy Chief of Protocol of the United States, where he was responsible for overseeing the official visits of foreign heads of state and for organizing bilateral and multilateral summits hosted by President Obama, Vice President Biden, and Secretary Clinton. Prior to joining the U.S. Department of State, Dennis served as national finance director and New York finance director for Secretary Clinton. He also served on campaigns for Secretary John Kerry, Governor Andrew Cuomo, and General Wesley Clark. Dennis earned an M.S. in international relations from the London School of Economics and Political Science and a B.A. in political science and economics from Swarthmore College.

Scott Curran, Deputy General Counsel

Scott Curran serves as deputy general counsel for the Clinton Foundation. In this role, he manages legal matters and provides strategic counsel to senior leadership regarding the Foundation's operations, partnerships, and programs. Scott is on the board of the Alliance for a Healthier Generation, founded by the Clinton Foundation and the American Heart Association, which works to reduce the prevalence of childhood obesity in the United States. Scott received a B.A. from the University of Illinois at Champaign/ Urbana in speech communications, a J.D. from the Chicago-Kent College of Law, and a Masters in Public Service from the University of Arkansas Clinton School of Public Service, where he was a member of the inaugural class.

Amitabh Desai, Foreign Policy Director

As foreign policy adviser, Ami helps shape all international programs and efforts, manage relationships with foreign leaders and governments, and build partnerships in places like Northern Ireland, the Balkans, and Myanmar. Ami also serves on the Management Committee of the Haiti Development Fund. Previously, Ami served as legislative aide to then-U.S. Senator Hillary Rodham Clinton, with responsibility for foreign affairs. Ami also has worked at JP Morgan on mergers & acquisitions; at the Greater New York Hospital Foundation; at the United Nations; at the International Crisis Group; and in Senator Ted Kennedy's office. Ami received a master's degree in foreign policy from Columbia University, and graduated early with a bachelor's degree in public health from Johns Hopkins University, where he currently serves on the Second Decade Society. Ami lives in New York City with his wife and baby daughter.

Ginny Ehrlich, Chief Executive Officer, Clinton Health Matters Initiative

Ginny Ehrlich is the chief executive officer of the Clinton Health Matters Initiative (CHMI). In her role, Ginny is responsible for driving CHMI's strategic vision and fostering partnerships of great purpose across the public, private and nonprofit sectors. Prior to her role with the CHMI, Ginny served as the chief executive officer for the Alliance for a Healthier Generation, where she built high-level strategic partnerships leading to more than 30 million children and youth having access to healthier foods and more physical activity in schools, communities, and in their homes. Previously, Ginny served as a project director for RMC Health where she directed a national training project and provided strategic consultation to multiple national organizations and state agencies. In 1999, Ginny founded Oregon's Healthy Kids Learn Better Partnership, a public-private partnership to address Oregon students' needs. Ginny holds a doctorate degree in Educational Policy and masters' degrees in both Public Health and in Special Education and was recognized as one of the top 20 change agents by Health Leaders in 2012.

Laura Graham, Senior Advisor, Global Programs

Laura Graham is senior advisor of global programs at the Clinton Foundation and oversees the Foundation's efforts in Haiti. She has advised President Clinton's efforts to help communities rebuild following Hurricanes Katrina, Rita, and Ike, and the South East Asia Tsunami. Prior to her current role, Laura was chief of staff to President Clinton and chief operating officer of the Clinton Foundation. Previously, Laura was President Clinton's deputy chief of staff and director of scheduling & advance in his Harlem office, and served as co-chair of the Clinton Bush Haiti Fund. She served in the Clinton Administration from 1995-2001 where she was one of the administration's youngest deputy assistants to the president. Laura graduated from Wagner College with a B.A. in political science.

Leadership Team | 62

Mark Gunton, Chief Executive Officer, Clinton Giustra Enterprise Partnership

Mark Gunton serves as CEO of the Clinton Giustra Enterprise Partnership. Before joining the Enterprise Partnership in February 2012, Mark spent 28 years in business and finance roles in Fortune 500 companies, mostly in the areas of supply chain and logistics. He has previously held global board positions at TNT Express, as CFO and separately as Managing Director of a \$1 billion unit, spanning the continents of North America, South America, Africa, and parts of Asia. He is founder of the hugely successful roadside clinic network in Africa – the Northstar Alliance. In TNT he also pioneered the school-feeding employee twinning program with the World Food Programme. Prior to TNT, Mark worked for Dun and Bradstreet and Davy McKee in London, and KFC in Sydney. He has a bachelor's degree in international development from the University of East Anglia, UK, and is a fellow of the Chartered Association of Certified Accountants.

Robert Harrison, Chief Executive Officer, Clinton Global Initiative

Bob Harrison is chief executive officer of the Clinton Global Initiative. Previously, Bob spent 22 years on Wall Street as an investment banker and attorney. In 1987, he joined Goldman Sachs, where he became a partner in its investment banking division. Before that, Bob practiced law in New York and Paris with Davis, Polk and Wardwell. Bob is Chairman of the Board of Cornell University, a Director of the Association of American Rhodes Scholars, and Honorary Chairman of the Henry Street Settlement Board. He received a B.A. in government from Cornell University, an M.A. in politics, philosophy, and economics from Oxford University (as a Rhodes Scholar), and a J.D. from Yale Law School.

Bari Lurie, Chief of Staff, Office of Chelsea Clinton

Bari Lurie joined the Clinton Foundation in August 2011 as chief of staff to Chelsea Clinton. In this capacity she helps shape and implement the strategic direction of the office, including Chelsea's engagement across the Foundation. Prior to the Foundation, Bari was chief of staff at Tribeca Enterprises, working on growth strategies and managing the company's signature partnership with Qatar. Before moving to New York, Bari worked on Secretary Hillary Rodham Clinton's presidential campaign as well as her 2006 Senate race and for her political action committee, HILLPAC. Bari holds a B.A. in political communications from George Washington University.

Walker Morris, Chief Executive Officer, Clinton Development Initiative

Walker Morris is the chief executive officer of the Clinton Development Initiative (CDI), and is responsible for the overall management of CDI's projects in Malawi, Rwanda, and Tanzania. In this role, Walker oversees CDI's financial performance, strategic planning, staff development, and governmental relations. He previously served as director of business development for CDI. Prior to joining the Clinton Foundation in 2006, Walker served as President of Muirfield Broadcasting, Inc., a radio and television station operating company based in Southern Pines, North Carolina. Walker holds an M.A. in teaching from Duke University and a B.A. in English from the University of North Carolina - Chapel Hill.

Maura Pally, Executive Director, Office of Hillary Rodham Clinton

Maura Pally is the executive director for the Office of Hillary Rodham Clinton at the Clinton Foundation. Maura joined the Foundation from Bloomberg Philanthropies, where she provided strategic direction for programmatic activities and oversight of operational management. Previously, Maura served as the acting assistant and deputy assistant Secretary of State for Educational and Cultural Affairs. She oversaw international exchange programs, including the Fulbright Scholarship Program, and created new programs that engaged people from around the world, including smARTpower and TechWomen. Prior to serving at the Department of State, Maura served as deputy counsel for Hillary Clinton's presidential campaign, manager of politics and public policy at Oxygen Media, and special assistant in the Office of White House Counsel under President Clinton. Maura received a B.A. from Brown University and a J.D. from the University of Southern California.

Terry Sheridan, Chief Human Resources Officer

As chief human resources officer, Terry Sheridan leads and manages all aspects of Human Resources (HR) for the Foundation, including the development and implementation of the Foundation's HR policies, procedures, services, and programs, in both the United States and overseas. Prior to joining the Foundation, she was a senior human resources executive with experience in large corporate, small entrepreneurial and global non-profit organizations. Terry spent the first part of her career in financial services, with HR management responsibilities at Merrill Lynch, Greenwich Capital Markets and U.S. Trust. She transitioned to the non-profit sector in 2003 when she became Director of HR for The Andrew W. Mellon Foundation. Prior to joining the Clinton Foundation, she was director of Global HR for ORBIS International, an international NGO with a mission to prevent blindness in the developing world.

Stephanie Streett, Executive Director

As executive director, Stephanie Streett is the leader of our work at the Clinton Presidential Center where she is responsible for the day- to-day operations of the Center, including the development and implementation of its educational programs, special events, exhibits, and services as well as staff management. She establishes and cultivates strategic partnerships and cooperative arrangements with state and local governments, the non-profit and private sector, community groups and other organizations. Streett serves on the Board of Directors for the Downtown Partnership of Little Rock, Arkansas and the Arkansas Alumni Association. She is Chair of the Board of Directors for City Year Little Rock/North Little Rock and is a member of the International Women's Forum Arkansas. During the Clinton Administration, Streett was appointed Assistant to the President and Director of Scheduling. Previously, she served as a staff member for the United States Senate Committee on the Budget. Streett received a B.S. in political science from the University of Arkansas. She and her husband Don Erbach reside in Little Rock and have three daughters.

Leaders of Affiliated Entities

Ira Magaziner, Vice Chairman and Chief Executive Officer, Clinton Health Access Initiative

Ira Magaziner is the vice chairman and chief executive officer of the Clinton Health Access Initiative (CHAI). From 1993 through 1998, Ira served as senior advisor to President Clinton for Policy Development at the White House where he supervised the development and implementation of the administration's policy for commercialization of the Internet and worked with the First Lady on the development of the President's Health Reform Initiative. Prior to his White House service, Ira founded and led Telesis, an international business strategy consulting firm with offices in North America, Europe, Asia and Australia. Ira graduated from Brown University as valedictorian of the class of 1969, and attended Balliol College, Oxford, as a Rhodes Scholar.

Dr. Howell Wechsler, Chief Executive Officer, Alliance for a Healthier Generation

Howell Wechsler, EdD, MPH, chief executive officer (CEO) of the Alliance for a Healthier Generation, is a national expert on childhood obesity, having previously served as the Director of the Division of Adolescent and School Health (DASH) at the U.S. Centers for Disease Control and Prevention (CDC). At the Alliance, Dr. Wechsler leads a team of more than 110 professional staff in 40 states and the District of Columbia taking action to reduce the prevalence of childhood obesity by making it easier for kids to be physically active and eat healthier foods. Prior to taking on the role of Alliance CEO in 2013, Dr. Wechsler spent 18 years at the CDC, joining as a health scientist in 1995 and most recently serving as the Director of DASH from 2004 to May 2013.

Leadership Team | 64

THANK YOU

When President Clinton left office in 2001, his vision was to build a foundation that takes a transformative approach to global challenges – one that brings people together across sectors and countries to implement solutions more effectively than any one person or group could do alone.

Thanks to our dedicated supporters, since 2001, the Clinton Foundation has grown tremendously – from 14 staff and volunteers to more than 2,100 across 50 countries. With friends and partners around the world, we've turned innovative ideas into real projects that are not only changing lives today, but also building stronger systems that will provide more opportunity tomorrow. And all along, we've worked directly with people and governments in the countries where we operate, to make sure our programs can ultimately be self-sustaining.

In 2012, more than 24,000 individuals made contributions to support our life-changing work. The support from these generous donors has enabled us to expand the scope of our programs, and has allowed us to continue helping millions of people globally build stronger futures. This year alone, we helped 16,000 schools across the United States transform into healthier learning environments; provided technical assistance and training to 21,000 smallholder farmers in Malawi to improve food security and increase their incomes; implemented green technology and energy-efficiency solutions in cities around the world to reduce more than 248 million tons of greenhouse gas emissions; and, committed \$800,000 in grants to support the development of Haiti's environment, energy, and agricultural sectors. Lastly, we expanded our health and wellness programs to help even more communities across the United States lead healthier lives. Partnerships established through these programs will positively impact more than 25 million people across the United Sates through investments made in disease prevention.

We work hard to ensure that your donations go to making a difference around the world. And because of that, we know the success and growth of our programs wouldn't be possible without our unwavering supporters, who continue to believe in our work and in our approach to solving global challenges. Together, we can continue to fulfill the Clinton Foundation's mission, and provide people everywhere with the opportunity for a better future.

Sincerely,

Bruce R. Lindsey

Chief Executive Officer
Clinton Foundation



WAYS TO GIVE

GIVE A TAX-DEDUCTIBLE GIFT

To support the Clinton Foundation's work, please donate online at **www.clintonfoundation.org/support**.

JOIN OUR GIVING CIRCLE WITH A MONTHLY GIFT

A monthly pledge is an easy and convenient way to provide steady, reliable support to the Foundation year-round. To learn more about joining the Clinton Foundation Giving Circle, please visit www.clintonfoundation.org/monthly.

LEAVE A LEGACY THROUGH A PLANNED GIFT

By including the Clinton Foundation in your will or estate plans, you can enjoy tax benefits and help sustain our work for generations to come. Learn more at www.clintonfoundation.org/plannedgift.

GIVE A GIFT OF STOCK OR A DONATION FROM YOUR IRA

The Clinton Foundation would be grateful for your gift of stock or a donation from your IRA. Learn more at www.clintonfoundation.org/makeagift.

For more information on giving a gift please call 646.775.9179 or email development@clintonfoundation.org. Checks can be made payable to the Clinton Foundation and sent to:

Clinton Foundation
Development Department
77 Water Street
New York, NY 10005

Donations to the Clinton Foundation, a 501(c)(3) organization, are tax-deductible as applicable by law.



CLINTON FOUNDATION * AMBASSADORS

BECOME A CLINTON FOUNDATION AMBASSADOR

Clinton Foundation Ambassadors play a critical role in making a difference in the lives of people around the world. Their annual support enables the Clinton Foundation to fulfill its mission to improve global health, strengthen economies worldwide, promote health and wellness, and protect the environment. Ambassadors enjoy a unique relationship with the Clinton Foundation and receive special recognition and benefits, including invitations to exclusive briefings and events.

To learn more, please visit

WWW.CLINTONFOUNDATION.ORG/AMBASSADORS

INVEST IN IMPACT

\$1,000

could pay for lifesaving treatment for 3,500 children suffering from pneumonia, which kills more than 1.8 million children under the age of 5 every year.

\$10,000

could help 25 entrepreneurs in underserved communities in the United States receive training that will help their businesses grow and succeed.

\$2,500

could install a fitness trail in 10 schools for recess, physical education classes, afterschool programs, and school employee wellness.

\$25,000

could help improve the energy efficiency of outdoor lighting in cities around the world.

\$5,000

could provide 35 smallholder farmers in Malawi with the resources they need to increase their profits per acre of soy in a year from about \$42 each to \$364.

\$50,000

could provide thousands of children with the lifesaving anti-malaria and HIV/AIDS medications they need.

GET INVOLVED

THE CLINTON FOUNDATION MILLENNIUM NETWORK

The Clinton Foundation Millennium Network invites future leaders and philanthropists to get involved in the work of the Clinton Foundation. The Millennium Network, led by honorary chair Chelsea Clinton, hosts a series of events in major cities in the United States and abroad. The goal of each event is to bring together a diverse group of young leaders committed to making a difference in the world through their own philanthropy and through the work of the Clinton Foundation. In 2012, the Millennium Network held events in Chicago, London, Los Angeles, and Washington D.C.

To learn more, please visit

WWW.CLINTONFOUNDATION.ORG/MN



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In 2012 we were able to reach new milestones thanks to more than 1.8 million supporters from our online community.

REDUCED PRICING

of rotavirus vaccine from \$15 to \$5 per child for developing countries

567% MORE INCOME

brought home by farmers

90% LESS CALORIES

in beverages shipped to U.S. schools

63 OF THE WORLD'S LARGEST

cities working to reduce carbon emissions

Help us continue to make a difference in 2013. Join our online community at

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HOW WE MAKE A DIFFERENCE, TOGETHER.

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