

GOVERNMENT OF GRENADA

## Estimates of Revenure and Expenditurre for the year 2014

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## EXPLANATORY NOTES ON MAJOR CHANGES IN THE 2014 BUDGET RELATIVE TO THE 2013 BUDGET

1. Provision for all Personal Assistants to Ministers and Driver/Security was transferred from the respective ministry to the Capital Budget under a new Programme called, Strengthening Parliamentary Representation. Additionally, provision for Constituency Allowances, which was previously provided under the Recurrent Budget of the Houses of Parliament, was transferred to that Programme.
2. Some allocation under the Category Professional Services was transferred from the respective Ministry/Department to the relevant Programme under the Capital Budget.
3. All allocations under the Division of Local Government, Ministry of Communications, Works, Physical Development, Public Utilities, ICT \& Community Development were transferred to a Programme called Markets and Abattoirs under the Capital Budget.
4. Vote 15 - Ministry of Tourism, Civil Aviation and Culture

Provision for all festivals was transferred to a Programme called Festivals, in the Capital Budget; as is the case with Carnival.
5. Vote 22 - Charges of Public Debt

Treasury bill rollovers under one year are accounted for below the line according to regional \& international best practices
6. Vote 23 - Salaries and Wages Increase (Retroactive)

This Vote was renamed Retroactive Payments, to be able to facilitate retroactive pension payments, as well.

## MEMORANDUM

## ON THE

ESTIMATES
OF

## REVENUE AND EXPENDITURE <br> For The Year 2014

## MEMORANDUM ON THE REVENUE AND EXPENDITURE PERFORMANCE FOR 2013 AND THE ESTIMATES OF REVENUE AND EXPENDITURE <br> FOR THE YEAR 2014

## FISCAL SUMMARY <br> (EC\$M)

| Summary of Central Government Finances | $\begin{gathered} \text { Estimated } \\ \text { Outturn } \\ 2013 \end{gathered}$ | Approved <br> Estimates $2013$ | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates $2016$ | Comparison Between Estimates 2014 and Actual Provisional 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \$ | \$ | \$ | \$ | \$ | \% |
| Total Revenue \& Grants | 468.7 | 552.0 | 609.5 | 560.0 | 587.8 | 140.9 | 30.1 |
| Total Revenue | 437.7 | 477.0 | 471.1 | 477.5 | 506.4 | 33.3 | 7.6 |
| Recurrent Revenue | 437.7 | 477.0 | 471.1 | 477.5 | 506.4 | 33.3 | 7.6 |
| Tax Revenue | 372.1 | 403.2 | 430.5 | 435.9 | 463.5 | 58.4 | 15.7 |
| Nontax Revenue | 65.6 | 73.8 | 40.5 | 41.6 | 42.9 | (25.1) | (38.2) |
| Capital Revenue | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |  |
| Total Grants | 30.9 | 75.0 | 138.5 | 82.6 | 81.3 | 107.5 | 347.5 |
| Budgetary Support (Grants) | 0.0 | 8.5 | 8.5 | 5.2 | 5.2 | 8.5 |  |
| Capital Grants | 30.9 | 66.5 | 130.0 | 77.3 | 76.1 | 99.0 | 320.1 |
| Total Expenditure | 577.5 | 706.4 | 749.0 | 717.0 | 651.7 | 171.5 | 29.7 |
| Current Expenditure (excl. Prin. Repayments) | 426.2 | 444.1 | 487.0 | 461.1 | 473.5 | 60.8 | 14.3 |
| Current Primary Expenditure | 386.0 | 383.9 | 391.6 | 371.5 | 372.6 | 5.6 | 1.4 |
| Personnel Expenditure | 249.1 | 238.0 | 246.9 | 223.7 | 223.8 | (2.2) | (0.9) |
| Salaries \& Wages | 223.1 | 210.0 | 220.9 | 197.5 | 197.7 | (2.2) | (1.0) |
| Personnel Allowances | 26.0 | 28.0 | 26.0 | 26.2 | 26.2 | 0.0 | 0.1 |
| Goods \& Services | 64.3 | 67.3 | 64.2 | 64.7 | 64.6 | (0.1) | (0.2) |
| Interest Payments | 40.2 | 60.2 | 95.4 | 89.6 | 100.9 | 55.2 | 137.2 |
| Transfers | 72.6 | 78.5 | 80.5 | 83.1 | 84.2 | 7.9 | 10.9 |
| Capital Expenditure | 151.2 | 262.4 | 262.0 | 255.9 | 178.2 | 110.7 | 73.2 |
| Current Account Balance | 11.5 | 32.9 | (16.0) | 16.4 | 32.9 | (27.5) | (238.8) |
| Primary Balance (excluding grants) | (99.5) | (169.2) | (182.5) | (149.9) | (44.5) | (83.0) | 83.4 |
| Primary Balance (including grants) | (68.6) | (94.2) | (44.0) | (67.3) | 36.9 | 24.6 | (35.8) |
| Overall Balance (excluding grants) | (139.7) | (229.4) | (277.9) | (239.5) | (145.3) | (138.2) | 98.9 |
| Overall Balance (including grants) | (108.8) | (154.4) | (139.4) | (156.9) | (64.0) | (30.6) | 28.2 |

## FISCAL PERFORMANCE 2013

## OVERVIEW

1. In 2013, Government's fiscal situation remained extremely challenging.
2. At the time of the 2013 Budget Presentation, Government faced a budgetary gap of approximately $\$ 18.0$ million per month with estimated revenues of $\$ 35.0$ million and expected expenditure of $\$ 53.0$ million. As a first step to address this structural problem, Government announced for implementation in its 2013 Budget a number of fiscal measures to boost revenues and to reduce the size of Government. Furthermore, Government gave its commitment going forward, to take the bold and difficult decisions that are necessary to put the Nation's fiscal house in order.
3. That said, the already difficult fiscal situation was made even more difficult as Government instead faced a significant shortfall in its revenue collections. Grant receipts were also much lower than anticipated. On the expenditure side, while there was some success in reducing non-personnel expenditure, Government did not achieve the desired level of savings it anticipated. Additionally, Government was only able to successfully negotiate a partial deferral of retroactive salary commitments that became due in 2013.
4. Capital spending was again seriously affected by the limited resources available to fund the budget as well as delays in implementation of some major projects with secured funding.
5. Relative to 2012, the primary balance after grants deteriorated by $22.5 \%$ to $\$ 39.3$ million or $1.7 \%$ of GDP. The overall deficit also worsened by $13.9 \%$ to $\$ 108.8$ million (4.9\% of GDP).
6. Notwithstanding the challenging fiscal and financial situation faced during 2013, Government was able to meet critical payments, including wages and salaries, debt payments to facilitate ongoing projects and ongoing social safety net programmes on a timely basis.

## RECURRENT REVENUE PERFORMANCE 2013

7. Although economic activity expanded in 2013, the impact on revenues was minimal as the economic activity was driven mainly by concession related construction activities. Added to that, the implementation of a key revenue measure - the Citizenship by Investment Programme - was delayed. Furthermore, Corporate Income Tax, a major tax type, was seriously impacted by lower corporate profits realized in 2012. In light of these factors, current revenue collections fell short of target by almost $\$ 40.0$ million or $8.2 \%$ to $\$ 437.7$ million. All major revenue categories contributed to this shortfall.
8. A comparison of the major revenue categories in 2013 is presented in Table 1.

TABLE 1: MAJOR REVENUE CATEGORIES (EC\$M)

| Revenue by Category | Estimated Outturn 2013 | Estimates 2013 | Percent Change |
| :---: | :---: | :---: | :---: |
| Total recurrent revenue | 437.7 | 477.0 | -8.2 |
| Tax revenue | 372.1 | 403.2 | -7.7 |
| Of which |  |  |  |
| Taxes on income \& profits | 77.6 | 88.4 | -12.2 |
| Taxes on property | 14.0 | 16.9 | -16.9 |
| Taxes on international trade \& transactions (Customs \& Excise) | 196.1 | 211.9 | -7.5 |
| Taxes on domestic transactions (IRD) | 84.5 | 86.1 | -1.9 |
| Non tax revenue | 65.6 | 73.8 | -11.0 |

9. Table 2 provides a breakdown of revenue collections from a departmental perspective.

TABLE 2: MAJOR REVENUE EARNERS
(EC\$M)

| Revenue Earners | Estimated Outturn 2013 | $\begin{gathered} \text { Estimates } \\ 2013 \\ \hline \end{gathered}$ | Percent Change |
| :---: | :---: | :---: | :---: |
| Inland Revenue Department | 193.7 | 216.5 | -10.5 |
| Of which: |  |  |  |
| Personal Income Tax | 29.7 | 28.5 | 4.1 |
| Corporate Income Tax | 32.6 | 42.6 | -23.5 |
| Value Added Tax on Domestic Transactions | 80.7 | 81.3 | -0.8 |
| Property Transfer Tax | 5.1 | 8.6 | -41.2 |
| Annual Stamp Tax | 9.2 | 8.4 | 9.8 |
|  |  |  |  |
| Customs \& Excise | 196.1 | 211.9 | -7.5 |
| Of which: |  |  |  |
| Import Duty | 48.2 | 50.8 | -5.1 |
| Value Added Tax on International Transactions | 74.9 | 81.6 | -8.2 |
| Excise Tax | 7.7 | 8.7 | -11.4 |
| Customs Service Charge | 35.5 | 37.4 | -5.1 |
| Petrol Tax | 25.2 | 26.1 | -3.3 |

10. As the table above shows, both Customs \& Excise and Inland Revenue Department fell short of target by $10.5 \%$ and $7.5 \%$, respectively. On a tax by tax basis, most major taxes performed well below expectations. Corporate Income Tax and Property Transfer Tax, in particular, were significantly below budget by $23.5 \%$ and $41.2 \%$, respectively. There were a few bright spots, however, as Personal Income Tax and Annual Stamp Tax were slightly better than budget.
11. An analysis of the largest tax contributor, the VAT and Excise Tax, showed that collections were below budget by $\$ 7.6$ million and slightly lower than collections during the previous year. The table below provides a comparative analysis of the VAT and Excise performance for 2012 and 2013.

TABLE 3: PERFORMANCE OF THE VAT AND EXCISE IN 2013 (EC\$M)

| Tax | Actual <br> Collection <br> $\mathbf{2 0 1 2}(\mathbf{a})$ | Actual <br> Collections <br> $\mathbf{2 0 1 3}$ <br> (b) |  | Approved <br> Budget <br> $\mathbf{2 0 1 3 ( c )}$ | Variance <br> (b-c) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| VAT | 156.1 | 155.6 | 162.9 | -7.3 | -0.5 |
| Vxcise | 8.6 | 8.6 | 8.9 | -0.3 | 0 |
| Total | $\mathbf{1 6 4 . 7}$ | $\mathbf{1 6 4 . 2}$ | $\mathbf{1 7 1 . 8}$ | $\mathbf{- 7 . 6}$ | $\mathbf{- 0 . 5}$ |

## RECURENT EXPENDITURE PERFORMANCE 2013

12. With respect to recurrent spending, Government was faced with having to meet salary increases and retroactive payments to the tune of $\$ 53.5$ million. In light of the already major challenge posed by the huge payroll, Government commenced dialogue with the Unions with a view to spreading the payments over a longer period of time and was able to successfully negotiate a reduction in its obligation for 2013 to approximately $\$ 28.9$ million. Government's decision to undertake a comprehensive restructuring of Grenada's debts also provided some breathing space in respect of debt service obligations. Furthermore, Government was able to realize some savings from its Waste Reduction Programme. The aim of the Programme was to cut non-personnel expenditure (utilities, telecoms, rental of office space, and noncritical supplies) by $20 \%$ over its 2012 level. While the $20 \%$ mark was not achieved, significant progress has been made. In 2013, goods and services fell by $18.4 \%$ from $\$ 78.8$ million in 2012 to $\$ 64.3$ million.
13. On a whole, recurrent expenditure amounted to $\$ 426.2$ million or 4.0 percent below Budget. Spending on all major categories, save and except for wages and salaries, came in within budget. In the case of spending on wages and salaries, actual outturn was above budget by $6.2 \%$ on account of retroactive wage and salary payments to public officers in line with the revised payment schedule.
14. Relative to 2012 , the outturn for 2013 represents a net decline of $2.3 \%$ as the savings on account of lower interest payments ${ }^{1}$ and goods \& services exceeded the growth in the wage bill and in transfers and subsidies.

[^0]15. Table 4 compares recurrent spending by category for the year under consideration.

Table 4: Recurrent Expenditure Breakdown by Category (EC\$M)

|  | Estimated <br> Outturn <br> 2013 | Budget <br> 2013 | $\%$ <br> Change |
| :--- | :---: | :---: | :---: |
| Recurrent Expenditure | 426.2 | 444.1 | -4.0 |
| Personnel Expenditure | 249.1 | 238.0 | 4.7 |
| Of which: Wages and <br> Salaries | 223.1 | 210.0 | 6.2 |
| Personnel Allowances | 26.0 | 28.0 | -7.3 |
| Goods and Services | 64.3 | 67.3 | -4.4 |
| Interest Payments | 40.2 | 60.2 | -33.2 |
| Domestic | 23.8 | 29.3 | -18.7 |
| Foreign | 16.4 | 30.9 | -46.8 |
| Transfers \& Subsidies | 72.6 | 78.5 | -7.6 |

## GRANTS 2013

16. For yet another year, grant receipts were well below par at $\$ 30.9$ million. However, receipts were moderately better than the $\$ 23.7$ million collected in 2012 (average collections were $\$ 78.0$ million per year between 2009 and 2011). The lower than expected grant receipts can be attributed to two main factors: (i) the delay in satisfying the conditions necessary to unlock the $10^{\text {th }}$ EDF Budget Support from the European Union; and, (ii) the delay in the start of the National Athletic Stadium and the Parliament Building. In the case of the EDF Budget Support the conditions for disbursements were (i) demonstrated macroeconomic stability (IMF supported Programme), (ii) an approved Growth and Poverty Reduction Strategy and, (iii) satisfactory progress with Public Finance Management Reforms.

## 2013 CAPITAL EXPENDITURE PERFORMANCE

17. Capital spending reached $\$ 151.2$ million in 2013; about $\$ 42.8$ million higher than in 2012 but still significantly lower than the budgeted figure of $\$ 262.4$ million. As was the case in 2012, capital spending was adversely affected by the lack of financial resources on the one hand and the delay in the implementation of major projects with secured financing on the other hand.

## Sector Review

18. Table 5 provides a sectoral breakdown of the Capital Expenditure for 2013.

Table 5: 2013 Estimated Outturn by Sector (EC\$M)

| Sector | Local | External | Total | \% of <br> Total |
| :--- | :---: | :---: | :---: | :---: |
| Tourism | 14.9 | 0.0 | 14.9 | 9.9 |
| Agriculture | 5.4 | 1.9 | 7.3 | 4.8 |
| Physical/ Economic Infrastructure | 19.3 | 33.2 | 52.5 | 34.7 |
| Education | 2.1 | 18.3 | 20.4 | 13.5 |
| Health | 2.0 | 0.3 | 2.3 | 1.5 |
| Youth, Sports \& Culture | 18.4 | 0.0 | 18.4 | 12.2 |
| Housing and Community Development | 0.1 | 3.1 | 3.3 | 2.2 |
| Other Social Services | 3.9 | 7.7 | 11.7 | 7.7 |
| Other (Administration, Security, etc.) | 5.0 | 15.5 | 20.5 | 13.5 |
| Grand Total | $\mathbf{7 1 . 2}$ | $\mathbf{8 0 . 1}$ | $\mathbf{1 5 1 . 2}$ | $\mathbf{1 0 0 . 0}$ |

19. As shown in the above table, $\$ 52.5$ million or $34.7 \%$ of the capital budget for 2013 was spent on physical/economic infrastructure. This represents the largest share of capital spending. The second largest share was expended on Education with $\$ 20.4$ million or $13.5 \%$ of the budget. Another $\$ 18.4$ million (12.2\%) was spent on Youth, Sports and Culture to support youth development programmes, followed by an additional $\$ 14.9$ million going towards marketing and airlift support in the Tourism Sector. The remaining \$45.0 million or $29.7 \%$ was spent in the areas of Agriculture, Health Care, Housing \& Community Development, Other Social Services and Other (Administration, Security etc).

## FINANCING THE 2013 CAPITAL EXPENDITURE

Table 6: Sources of External Financing - 2013 Capital Expenditure (EC\$M)

| Source | Loan | Grant | Total | \% of <br> Total |
| :--- | :---: | :---: | :---: | :---: |
| Caribbean Development <br> Bank | 16.5 | 0.0 | 16.5 | 20.6 |
| World Bank | 22.4 | 0.0 | 22.4 | 28.0 |
| European Development Fund | 0.0 | 0.4 | 0.4 | 0.5 |
| PRC | 0.0 | 0.0 | 0.0 | 0.0 |
| Gov't of Venezuela | 0.0 | 0.1 | 0.1 | 0.1 |
| Gov't of Japan | 0.0 | 1.3 | 1.3 | 1.6 |
| Petro Caribe G'da | 0.0 | 23.3 | 23.3 | 29.1 |
| Other Sources | 13.4 | 2.8 | 16.2 | 20.2 |
| Grand Total | $\mathbf{5 2 . 2}$ | $\mathbf{2 7 . 8}$ | $\mathbf{8 0 . 1}$ | $\mathbf{1 0 0 . 0}$ |

20. As seen in the above table, $\$ 80.1$ million of the $\$ 151.2$ million of capital spending was financed from external sources. Of this amount, $\$ 52.2$ million were in the form of loans and $\$ 27.8$ million from Grants sources. The main contributors were PetroCaribe with $\$ 23.3$ million or $29.1 \%$, followed by the World Bank with $\$ 22.4$ million or $28.0 \%$ and the Caribbean Development Bank with $\$ 16.5$ million or $20.6 \%$.
21. The remaining $\$ 71.2$ million of the Capital Budget was financed from domestic sources (T-bills, budget support etc.)

## SYNOPSIS OF MAJOR PROJECTS UNDERTAKEN IN 2013

## Road Improvement and Maintenance Programme

23. This is an ongoing project which covers mainly de-bushing works on the nation's road network while at the same time providing income support for poor and vulnerable families. A total of $\$ 12.2$ million was spent in 2013. An allocation of $\$ 10.0$ million has been made for the continuation of this Programme in 2014.

## New IMANI Programme

24. The Youth Upliftment Programme was revamped and rebranded the New IMANI Programme in 2013. The new Programme is designed to empower young people through training and education, preparation for the world of work and involvement in the promotion and development of our cultural heritage. The programme is supported by an administrative arm.

A total of $\$ 16.1$ million was expended on this Programme in 2013. The Government plans to significantly expand this programme in 2014 to cater for some 3,000 young people. An allocation of $\$ 30.1$ million is provided.

## Skills for Inclusive Growth Project

25. This project, funded by the World Bank and Government of Grenada is aimed at facilitating the training of youth and unemployed persons in marketable technical, vocational and life skills for key sectors of the economy including Construction, Hotel/Hospitality, Agriculture and Marine.

## Regional Disaster Risk Reduction Project

26. This multi-sectoral project is jointly funded by the World Bank and the Climate Investment Fund to the tune of $\$ 70.7$ million. The aim of the Project is to reduce vulnerability and risk through a number of initiatives, including through institutional strengthening and improved public building infrastructure.
27. The major components of the project include:
i. Rehabilitation and construction of the Lance and Hubble Bridges
ii. Rehabilitation of two schools
iii. Flood mitigation
iv. Landslide and Rockfall Mitigation

An allocation of $\$ 9.0$ million was expended on this Project in 2013.

## Pilot Programme for Improving Community Health Care

28. This Programme was launched in 2013 and is designed to support the expansion and improvement of health services to the communities and by extension, the Country as a whole. The Programme aims to achieve this by providing a basic level of health services at the community level and extended hours of operations.

A total of $\$ 1.1$ million was expended on this Programme this year. A budget of $\$ 2.0$ million is allocated for the continuation of this Programme in 2014.

## Support for Employment, Education and Development (SEED)

29. This project which is jointly funded by the Government of Grenada, PetroCaribe (GDA) Ltd and the World Bank (on a reimbursable basis) is designed to assist the Government to facilitate improved quality in the delivery of cash transfers to the poor through a consolidated cash transfer programme. A total of $\$ 9.8$ million was expended under this Programme in 2013. The Government intends to expand this Programme in 2014 with an increased allocation of $\$ 13.7$ million.

## Grenville Market Square, Abattoir and Bus Terminal

30. The aim of this CDB funded Project is to contribute to the redevelopment of the town of Grenville and improve its socio-economic conditions. The Project involves three components:-
1) The construction of the bus terminal in the Moon Shadow Park area
2) The relocation of the Grenville Abattoir to Mirabeau; and,
3) The expansion and refurbishment of the Grenville Market Square.

A total of $\$ 9.8$ million was expended on this Project in 2013. At the end 2013, the Project was substantially completed with the exception of the Bus Terminal. The Government is seeking funding for a Phase II of the Project which will see the finalization of the Bus Terminal and other related works. An allocation of $\$ 1.0$ million is made in 2014.

## BUDGET FORECAST 2014

## OVERVIEW

31. Without fiscal adjustment, Grenada's fiscal stance will not readily improve in 2014 and beyond.
32. Having taken stock of Grenada's fiscal, financial and debt situation, Government indicated its preparedness to take the bold and difficult decisions to put the Nation's fiscal house in order. This requires Government to undertake a number of fiscal and other reforms aimed at increasing its revenue collections and improving the effectiveness and efficiency of its spending programmes. Accordingly, the Government intends to embark upon a homegrown programme of fiscal adjustment and structural reforms for the period 2014 - 2016. The key performance indicators of the Programme are to be seen in, inter alia, higher economic growth, increase tax effort, lower recurrent expenditures, increased public investments and improved debt indicators.
33. The Budget projections for 2014 are therefore consistent with the elements of the Programme. The Budget forecast strong growth in recurrent revenues and an expanded capital programme to support growth. The 2014 Budget will require the support of donors and creditors to ensure that it is adequately financed.
34. Total revenues are projected at $\$ 471.1$ million or $20.6 \%$ of GDP in 2014, an increase of $7.6 \%$ relative to the 2013 outturn.
35. Recurrent expenditure is estimated at $\$ 487.0$ million or $21.4 \%$ of GDP, an increase of $14.3 \%$ over actual provisional outturn for $2013{ }^{2}$.
36. Capital expenditure for 2014 is projected at $\$ 261.9$ million or $11.5 \%$ of GDP.
37. Grants are projected to increase significantly this year (approximately $\$ 138.5$ million in current and capital grant receipts are projected for 2014.)
38. A primary deficit after grants of $\$ 44.0$ million or $1.9 \%$ is projected.
39. The 2014 Budget forecasts a widening of the overall deficit from $\$ 108.8$ million or $4.9 \%$ of GDP to $\$ 139.4$ million or $6.1 \%$ of GDP. The overall deficit will be financed from a variety of external and domestic sources.
[^1]
## RECURRENT REVENUE FORECAST 2014

40. In 2014, current revenue collections are projected to grow by $\$ 33.4$ million to $\$ 471.1$ million. The increase in revenues for 2014 is mainly driven by revenue enhancement measures. Some of the key measures are outlined below.
1) Personal Income Tax - A reduction in the PIT threshold from $\$ 60,000$ to $\$ 36,000$ with a $15 \%$ marginal rate up to the old threshold;
2) Corporate Income Tax - Improved administration and enforcement;
3) Value Added Tax - A reduction in VAT concessions;
4) Property Tax - Increase in the rate from $0.1 \%$ on buildings and $0.15 \%$ on lands to $0.2 \%$ and $0.3 \%$ respectively;
5) $\quad \mathrm{CET}$ - A reduction in the level on concessions
6) Tourism Marketing Levy - Introduction of a US\$5 levy on overnight tourists to fund tourism marketing.
7) Increase in selected fees (signature plates, motor vehicle inspection, etc.)
41. Table 7 details the anticipated performance of some of the major tax types relative to the estimated outturn for 2013.

Table 6: Major Revenue Earners
(EC\$M)

| Selected Revenue Items | Estimated <br> Outturn <br> $\mathbf{2 0 1 3}$ | Estimates <br> $\mathbf{2 0 1 4}$ | \% Change |
| :--- | :---: | :---: | :---: |
| Personal Income Tax | 29.7 | 45.2 | 52.3 |
| Corporate Tax | 32.6 | 36.3 | 11.5 |
| VAT | 80.7 | 86.0 | 6.5 |
| Import Duty | 48.2 | 56.1 | 16.5 |
| VAT on International Transactions | 74.9 | 81.7 | 9.0 |
| Excise Tax on International Transactions | 7.7 | 8.1 | 5.0 |
| Custom Service Charge | 35.5 | 41.7 | 17.5 |
| Annual Stamp Tax | 9.2 | 9.4 | 2.0 |
| Petrol Tax | 25.2 | 26.5 | 5.0 |
| Property Tax | 8.9 | 16.9 | 89.9 |
| Property Transfer Tax | 5.1 | 5.4 | 6.0 |
| Total Recurrent Revenue | 437.7 | 471.1 | 7.6 |
| Tax Revenue |  |  |  |

## RECURRENT EXPENDITURE BUDGET 2014

42. Recurrent expenditure in 2014 is expected to increase by $14.7 \%$ to $\$ 487.0$ million. Of note is expenditure on wages $\&$ salaries which remains elevated at around $\$ 220.9$ million. This figure includes provision of $\$ 24.2$ million in retroactive payments to public officers.
43. Government will continue its efforts to reduce the size of Public Sector in areas of travel, rental of office space, utilities, and telecoms and to manage the wage bill through a policy of attrition, shedding of vacancies and prospective wage negotiations.
44. While in March of 2013, Government announced a comprehensive restructuring of Grenada's debt, this process has not yet been completed. In light of this, full allocations have been made for debt servicing pending the outcome of the debt restructuring exercise.
45. The details of the recurrent expenditure budget for 2014 relative to the estimated outturn for 2013 are presented in the table below.

Table 7: Recurrent Expenditure Breakdown

|  | (Estimated <br> Outturn <br> $\mathbf{2 0 1 3}$ | Estimates <br> $\mathbf{2 0 1 4}$ | \% <br> Change |
| :--- | :---: | :---: | :---: |
| Expenditure by Category | $\mathbf{4 2 6 . 2}$ | 487.0 | 14.3 |
| Recurrent Expenditure | $\mathbf{2 4 9 . 1}$ | 246.9 | -0.9 |
| Oersonnel Expenditure | $\mathbf{2 2 3 . 1}$ | 220.9 | -1.0 |
| Of which: Wages \& Salaries | $\mathbf{2 6 . 0}$ | 26.0 | 0.1 |
| Personnel Allowances | $\mathbf{6 4 . 3}$ | 64.2 | -0.2 |
| Goods \& Services | $\mathbf{4 0 . 2}$ | 95.4 | 137.2 |
| Domestic | $\mathbf{2 3 . 8}$ | 29.5 | 24.2 |
| Foreign | $\mathbf{1 6 . 4}$ | 65.9 | 300.7 |
| Transfers \& Subsidies | $\mathbf{7 2 . 6}$ | 80.5 | 10.9 |

## CAPITAL EXPENDITURE BUDGET 2014

46. Total capital expenditure for 2014 is budgeted at $\$ 261.9$ million. This figure represents approximately 11.5 percent of GDP. Consistent with the Theme of this year's Budget, the 2014 capital budget places great emphasis on building the foundation of the new economy, creating jobs, preparing the youth for the future and protecting the most vulnerable. Accordingly, the budget is highly skewed in the area of youth development and physical/economic infrastructure while at the same time maintaining key investments in the areas of tourism, education and agriculture. The 2014 Budget also focuses on housing and health care in a serious way.
47. Table 9 below provides an overview of the sectoral breakdown of the Capital Budget for 2014.

Table 9: 2014 Capital Expenditure by Sector (EC\$M)

| Sector | Local | External | Total | \% of <br> Total |
| :--- | :--- | :--- | :--- | :--- |
| Tourism | 12.6 | 9.0 | 21.6 | 8.2 |
| Agriculture | 8.8 | 11.1 | 19.9 | 7.6 |
| Physical/ Economic Infrastructure | 28.0 | 30.1 | 58.2 | 22.2 |
| Education | 3.0 | 17.3 | 20.3 | 7.7 |
| Health | 3.4 | 6.1 | 9.5 | 3.6 |
| Youth, Sports \& Culture | 23.4 | 47.2 | 70.6 | 27.0 |
| Housing and Community Development | 0.2 | 8.8 | 9.0 | 3.4 |
| Other Social Services | 7.2 | 13.5 | 20.7 | 7.9 |
| Other (Administration, Security, etc.) | 13.4 | 19.0 | 32.3 | 12.3 |
| Grand Total | $\mathbf{1 0 0 . 0}$ | $\mathbf{1 6 2 . 0}$ | $\mathbf{2 6 2 . 0}$ | $\mathbf{1 0 0 . 0}$ |

## FINANCING 2014 CAPITAL BUDGET

48. The 2014 Capital Budget will be financed from a variety of loan, grant and local sources. An overview of external financing by major bilateral and multi-lateral donors and creditors is provided in Table 10 below:

Table 10: Sources of External Financing - 2014 Capital Expenditure (EC\$M)

| Source | Loan | Grant | Total | \% of <br> Total |
| :--- | :---: | :---: | :---: | :---: |
| Caribbean Development Bank | 4.5 | 2.5 | 7.0 | 4.3 |
| World Bank | 9.3 | 0.0 | 9.3 | 5.7 |
| European Development Fund | 0.0 | 2.4 | 2.4 | 1.5 |
| Kuwait/OPEC | 14.8 | 0.0 | 14.8 | 9.1 |
| PAHO | 0.0 | 0.2 | 0.2 | 0.1 |
| Petro Caribe G'da | 0.0 | 30.7 | 30.7 | 18.9 |
| PRC | 0.0 | 30.2 | 30.2 | 18.7 |
| Gov't of Venezuela | 0.0 | 5.5 | 5.5 | 3.4 |
| UNDP/GEF | 0.0 | 0.0 | 0.0 | 0.0 |
| Other Sources | 3.5 | 58.5 | 62.0 | 38.3 |
| Grand Total | $\mathbf{3 2 . 0}$ | $\mathbf{1 3 0 . 0}$ | $\mathbf{1 6 2 . 0}$ | $\mathbf{1 0 0 . 0}$ |

49. Of the $\$ 261.9$ million in capital spending projected for the 2014, $\$ 162.0$ million are expected to come from grants and loans from various sources as outlined in the Capital Revenue Estimates on Page 385. A total of $\$ 32.0$ million from loans already secured and a further $\$ 130.0$ million in grants from bilateral and multilateral sources. An additional $\$ 8.5$ million in budgetary support is expected from the EU under the $10^{\text {th }}$ EDF Budget Support Programme.
50. The remaining $\$ 91.4$ million will be financed from new borrowings.

# MAJOR PROJECTS TO BE UNDERTAKEN IN 2014 

## Agriculture Feeder Roads II

51. This Project will support the construction/rehabilitation of 26 farm roads throughout the State of Grenada. It is co-funded by the Government of Grenada, the Kuwait Fund for Arab Economic Development and OPEC at a cost of $\$ 52.6$ million. Work commenced in 2013 with the rehabilitation of two small roads in St. David's. The Project is expected to take off in earnest during 2014. A total of $\$ 5.0$ million has been budgeted for actual construction work. An additional sum of $\$ 4.0$ million is provided to meet outstanding payments to CCC under Phase I of the Feeder Roads Project.

## Regional Disaster \&Vulnerability Reduction Project

52. This is an ongoing project which commenced during 2013. The Project is jointly funded by the World Bank and the Climate Investment Fund to the tune of $\$ 70.7$ million. Approximately $\$ 9.0$ million was expended in 2013 to meet the cost of activities under the Project. So far, the deliverables under the project include the rehabilitation and construction of the Lance and Hubble Bridges and the purchase of emergency equipment for the MBIA. An amount of $\$ 5.0$ million has been budgeted for the continuation of this Project in 2014.

## Parliament Building Project

53. This Project involves the construction of a new building to house the Grenada Parliament. This Project will cost approximately $\$ 24.3$ million and will be funded with significant grant assistance from the Government of Australia and the United Arab Emirates (UAE). The Project was earmarked to start in 2013 but was delayed as the total financing was not finalized. The Project is expected to begin in earnest in 2014 and an allocation of $\$ 10.0$ million is made for actual construction works.

## National Athletic and Football Stadium

54. The start of this Chinese funded Project was delayed in 2013 as the preparatory works took longer than anticipated. The Project is expected to start construction works in early 2014 and is expected to be completed in $18-24$ months at an estimated cost of US $\$ 24.5$ million. The Project is a grant to the Government and people of Grenada from the People's Republic of China. An amount of EC $\$ 30.0$ million is budgeted for this Project in 2014.

## Market Access and Rural Enterprise Development Project (MAREP)

55. MAREP is a six year, $\$ 23.0$ million Programme jointly funded by the Government of Grenada, the Caribbean Development Bank (CDB) and the International Fund for Agricultural Development (IFAD). This Programme was revamped in 2013 to increase its chances of implementation success. An allocation of $\$ 4.3$ million has been made for activities under this Programme in 2014. Some of the planned activities include:
1) Rehabilitation of feeder roads to support MAREP poverty reduction objectives.
2) Rural Credit Scheme to support entrepreneurial development
3) Training and knowledge transfer in MAREP target communities

## OFID/GOG School Rehabilitation Project

56. The Project will see the rehabilitation of three schools at an estimated cost of $\$ 28.5$ million with funding from the OPEC Fund for International Development (OFID). Construction is expected to commence early in 2014. An allocation of $\$ 9.0$ million has been budgeted to facilitate the start of construction works.

## St. Patrick Road Project

57. The feasibility works for this Project was conducted in 2012/2013. This Project seeks to rehabilitate the road from Darvey to Prospect and the road from Mt. Fendue to Pointzfield at an estimated cost of US $\$ 10.0$ million. Funding has been secured from the OPEC Fund for International Development to undertake this Project.

An allocation of $\$ 0.7$ million has been provided to fund start up activities under this Project.

## Grenada Home Improvement Scheme \& GOG Soft Loan Housing Project

58. These two Projects will seek to address to some extent the critical housing needs of low income citizens. The Grenada Home Improvement Scheme will fund on a non-refundable basis the cost of labour and material to facilitate repairs of homes for the neediest citizens. As the name suggests, the Soft Loan Housing Project will provide small loans to vulnerable citizens to undertake repair works to their homes. A total of $\$ 8.4$ million has been allocated for activities under these Projects in 2014.

## NOTES ON THE MANPOWER SUMMARY

## 1. DEFINITIONS

(A) PERSONNEL DIRECT STAFF POSITION: POSTS/POST HOLDERS
(i) These will include all permanent posts and refer to: -

- Employees who are engaged on a permanent basis and receive annual salaries.
- Employees engaged on contractual terms and receive annual salaries.
(ii) These will include established posts referred to as supernumerary and explained below in C .
(B) UNESTABLISHED STAFF: POSTS/POST HOLDERS
(i) These will include all temporary/part-time/full-time equivalent posts and refer to: -
- Employees engaged on a 'continuous' basis but who do not receive annual salaries, for example, Agricultural Workers, who are engaged throughout the year but have daily rates of pay. These employees receive wages on a fortnightly basis.
- Employees who are required to work on an occasional basis to carry out specific tasks for specific periods of time, for duration less than a financial year. The work periods and wages of these workers are used to determine their full-time equivalency.
- Also regarded as part-time, are persons who may be continuously engaged in performing a function in which they will be occupied for only a part of the workday.


## (C) SUPERNUMERARY POSTS

(i) The term "Supernumerary" refers to representation that is over and above the stated normal or necessary number, and also to protect the substantive position of incumbents who may be functioning elsewhere.
(ii) Normally, Supernumerary Posts will include:-

- $\quad$ Additional posts to cover for leave arrangements
- Posts with secondment arrangements
- Posts with assignment/transfer arrangements
- Promotion and titular change arrangements
- Posts with proposed or effected Commercialisation arrangements


## (D)MANPOWER BUDGETING - STAFFING LEVELS

(i) The following will apply as it relates to the manpower levels: -

- Elected and nominated personnel are included but not counted.
- Persons on secondment arrangements are included but not counted [Supernumerary Positions].
- Persons on study leave are counted.
- Persons on no pay leave are included and are counted.
- Vacancies are counted.
- Supernumerary representations are not counted given that the personnel and post requirements are already counted in Personnel Direct - Staff Position. All Supernumerary Positions are detailed in Appendix G.


## 2. TOTAL FIGURES

The total Manpower Budget will reduce from 5,676 in 2013 to 5,603 in 2014. This total figure is made up of 5,339 permanent staff and 264 non-established staff, and includes the following vacant permanent positions (vacancies that relate to positions and personnel earmarked for transfer or redeployment are not included): -

## LIST OF VACANT POSITIONS - 2014

| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 01 Governor General | 001 | Administrative Officer | H | 1 |
|  |  | Maid | A | 5 |
| 02 Parliament | 001 | Clerk of Parliament | L | 1 |
| 03 Supreme Court | 001 | Librarian | H | 1 |
|  |  | Clerk I | D | 1 |
|  |  | Court Reporter | D | 1 |
|  |  | Clerk II | C | 1 |
|  |  | Clerk / Typist | C | 1 |
|  |  | Clerk III | B | 1 |
| 04 Magistracy | 001 | Bailiff | C | 1 |
|  |  | Clerk / Typist | C | 1 |
|  | 006 | Clerk/Typist | C | 1 |
|  |  | Bailiff | C | 1 |
| 05 Audit | 001 | Director | L | 1 |
| 08 Parliamentary Elections Office | 001 | Systems Administrator | H | 1 |
|  |  | Clerk I | D | 1 |
|  |  | Clerk / Typist | C | 1 |
| 09 Ministry of Legal Affairs | 001 | Chief Parliamentary Counsel | Contract | 1 |
|  |  | Planning Officer II | H | 1 |
|  |  | Clerk II | C | 1 |
|  | 009 | Deputy Registrar | J | 1 |
|  |  | Executive Assistant | E | 1 |
|  |  | Companies Registration Officer | E | 2 |
|  |  | Data Entry Clerk | D | 1 |
| 10 Office of the Prime Minister | 010 | Executive Officer | E | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 11 Prisons | 001 | Assistant Superintendent of Prisons | H | 1 |
|  |  | Administrative Officer | H | 1 |
|  |  | Social Worker II | F | 1 |
|  |  | Junior Officers | C | 1 |
|  |  | Tailors | B | 1 |
|  | 019 | Chief Female Officer | F | 1 |
|  |  | Assistant Chief Officer | F | 1 |
|  | 020 | Senior Officer | D | 2 |
|  | 021 | Electrician | D | 1 |
|  |  | Plumber | D | 1 |
|  | 022 | Principal Officers | F | 2 |
|  |  | Junior Officer | C | 3 |
| 12 Police | 001 | Superintendent | PO6 | 2 |
|  |  | Inspector | PO4 | 1 |
|  |  | Corporal | PO2 | 4 |
| 14 Labour | 081 | Deputy Labour Commissioner | I | 1 |
|  |  | Senior Labour Officer | H | 1 |
|  |  | Planning Officer II | H | 1 |
|  |  | Executive Officer | E | 1 |
|  |  | Clerk | C | 2 |
|  |  | Office Attendant / Cleaner | B | 1 |
| 15 Ministry of Tourism, Civil Aviation and Culture | 001 | Administrative Officer | H | 1 |
|  |  | Planning Officer II | H | 1 |
|  |  | Clerk II | C | 1 |
|  | 033 | Senior Civil Aviation Officer | J | 1 |
|  | 035 | Community Tourism Officer | H | 1 |
|  |  | Forester IV | D | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 15 Ministry of Tourism, Civil Aviation and Culture... Cont'd | 046 | Assistant Chief Cultural Officer | I | 1 |
|  |  | Senior Cultural Officer | H | 3 |
|  |  | Cultural Officers | F | 2 |
| 16 Ministry of Foreign Affairs \& International Business | 001 | Foreign Service Officer I | J | 1 |
|  |  | Foreign Service Officer II (Chief of Protocol) | I | 1 |
|  |  | Foreign Service Officer III | H | 1 |
|  |  | Planning Officer II | H | 1 |
|  | 037 | First Secretary | H | 1 |
|  | 043 | Counsellor | J | 1 |
|  | 0103 | Ambassador | J | 1 |
|  |  | First Secretary | H | 1 |
| 18 Ministry of National Security, Public Administration, Disaster Management, Home Affairs, Information and Implementation | 001 | Senior Administrative Officer | J | 1 |
|  |  | Administrative Officer | H | 1 |
|  |  | Executive Officer | E | 2 |
|  |  | Secretary | D | 1 |
|  | 014 | Head, Reform Management Unit | J | 1 |
|  |  | Senior Human Resource Management Officer | J | 1 |
|  |  | Human Resource Management Officer | I | 2 |
|  |  | Reform Management Officer | I | 1 |
|  |  | Administrative Secretary | E | 1 |
|  | 015 | Senior Information Officer | H | 1 |
|  |  | Technician | G | 1 |
|  |  | Technical Operator | F | 1 |
|  |  | Information Officer | E | 2 |
|  |  | Library Clerk / Archivist | D | 1 |
|  |  | Driver | A | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 19 Ministry of Youth, Sports \& Religious Affairs | 001 | Planning Officer I | I | 1 |
|  |  | Planning Officer II | H | 1 |
|  |  | Administrative Officer | H | 1 |
|  |  | Clerk I | D | 1 |
|  |  | Driver | B | 2 |
|  | 044 | Senior Coach | G | 1 |
|  |  | Junior Coach | E | 4 |
|  |  | Sports Officer | D | 3 |
|  | 047 | Youth Officer | G | 3 |
| 20 Ministry of Finance and Energy | 001 | Internal Auditor | K | 1 |
|  |  | Corporate Communications Officer | J | 1 |
|  |  | Administrative Officer | H | 1 |
|  |  | Head, Customs Brokerage | F | 1 |
|  |  | Brokerage Clerk | D | 2 |
|  |  | Secretary | D | 1 |
|  |  | Clerk II | C | 1 |
|  |  | Office Attendant | A | 1 |
|  | 049 | Supervisor of Customs | I | 3 |
|  |  | Senior Customs Officer | G | 1 |
|  |  | Assistant Systems Administrator | G | 1 |
|  |  | Customs Clerk | F | 12 |
|  |  | Customs Clerk | C | 4 |
|  |  | Customs Clerk | B | 1 |
|  |  | Computer Operator | D | 1 |
|  |  | Preventative Guard | B | 7 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 20 Ministry of Finance and Energy.. Cont'd | 050 | Assistant Comptroller | J | 2 |
|  |  | Deputy Comptroller | J | 1 |
|  |  | Tax Officer I | I | 1 |
|  |  | System Developer | I | 1 |
|  |  | Senior Tax Inspector | I | 2 |
|  |  | Tax Auditor | H | 1 |
|  |  | Tax Inspector | G | 2 |
|  |  | Registration Officer | E | 1 |
|  |  | IT Technician | E | 1 |
|  |  | Clerk I | D | 2 |
|  |  | Field Appraiser | D | 1 |
|  |  | Data Entry Clerk | D | 1 |
|  |  | Clerk II | C | 4 |
|  |  | Tax Officer II | C | 1 |
|  |  | Tax Collector II | B | 2 |
|  |  | Driver/Chauffeur | B | 1 |
|  | 051 | Supervisor of Composing | F | 1 |
|  |  | Supervisor of Bindery | F | 1 |
|  |  | Computer Graphic Artist | F | 1 |
|  |  | Proof Reader | D | 1 |
|  |  | Printer | C | 1 |
|  |  | Clerk / Typist | C | 1 |
|  |  | Office Attendant | A | 1 |
|  | 054 | Senior Accountant | J | 1 |
|  |  | Systems Programmer | I | 1 |
|  |  | Staff Accountant | H | 1 |
|  |  | Senior Hardware Maintenance Officer | H | 1 |
|  |  | Senior Accounts Clerk I | H | 1 |
|  |  | Senior Accounts Clerk II | E | 1 |
|  |  | Accounts Clerk | D | 3 |
|  |  | Accounts Clerk | C | 3 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 20 Ministry of Finance and Energy... Cont'd | 056 | Assistant Statistician | H | 1 |
|  |  | Statistical Officer | F | 1 |
|  |  | Price and Consumer Affairs Officer | E | 2 |
|  |  | Statistical Clerk II | C | 1 |
|  | 0100 | Economist | I | 1 |
|  |  | Budget Officer | J | 1 |
|  |  | Data Entry Clerk | D | 1 |
|  | 0106 | Director of Energy and Sustainable Development | K | 1 |
| 26 Ministry of Economic Development, Trade, Planning \& Co-operatives | 001 | Permanent Secretary | L | 1 |
|  |  | Senior Administrative Officer | J | 1 |
|  |  | Secretary | D | 1 |
|  |  | Clerk /Typist | C | 1 |
|  | 053 | Trade Counsel | K | 1 |
|  |  | Senior Trade Officer | J | 1 |
|  |  | Trade Officer I | I | 2 |
|  |  | Trade Attaché | I | 1 |
|  |  | Trade Officer II | H | 1 |
|  |  | Trade Information Officer | E | 1 |
|  |  | Clerk II | C | 1 |
|  | 034 | Education and Training Officer | F | 1 |
|  |  | Co-operative Field Officer | E | 1 |
| 30 Ministry of Communications, Works, Physical Development , Public Utilities, ICT and Community Development | 001 | Chief Technical Officer | L | 1 |
|  |  | Planning Officer II | H | 1 |
|  |  | Administrative Officer | H | 1 |
|  |  | Electrical Inspector | H | 2 |
|  |  | Clerk I | D | 2 |
|  |  | Clerk / Typist | C | 1 |
|  |  | Clerk III | B | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 30 Ministry of Communications, Works, Physical Development, Public Utilities, ICT and Community Development.Cont'd | 001...Cont'd | Junior Postman | B | 1 |
|  |  | Mail Sorter | A | 1 |
|  |  | Caretaker | A | 1 |
|  | 045 | Co-ordinator Community Development | H | 1 |
|  |  | Senior Community Development Officer | F | 2 |
|  | 069 | Senior Engineer | K | 1 |
|  |  | Quantity Surveyor | I | 2 |
|  |  | Soil Analyst | I | 1 |
|  |  | Engineering Assistant | H | 3 |
|  |  | Surveyor | G | 1 |
|  |  | Inspectors | E | 2 |
|  |  | Technical Assistants | D | 3 |
|  |  | Clerk III | B | 1 |
|  | 0101 | Senior Planning Officer | J | 1 |
|  |  | Architect | J | 1 |
|  |  | Physical Planner | I | 1 |
|  |  | Planning Technologist | H | 1 |
|  |  | Clerk Typist | C | 1 |
|  | 0115 | Director of Communication | K | 1 |
|  |  | Telecom Officer | J | 1 |
| 35 Ministry of Social Development and Housing | 001 | Permanent Secretary | L | 2 |
|  |  | Planning Officer I | I | 2 |
|  |  | Administrative Officer | H | 1 |
|  |  | Clerk II | C | 1 |
|  | 070 | Coordinator Housing | H | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 35 Ministry of Social Development and Housing...Cont'd | 071 | Psychologist | J | 1 |
|  |  | Social Analyst | I | 1 |
|  |  | Social Worker I | I | 1 |
|  |  | Clinical Counsellor | I | 2 |
|  |  | Social Worker II | F | 1 |
|  |  | Clerk II | C | 1 |
|  | 072 | Gender Programme Development Officer II | F | 1 |
| 36 Ministry of Carriacou \& Petite Martinique Affairs and Local Government | 001 | Director of Technical Services | K | 1 |
|  |  | Director of Social Services | K | 1 |
|  |  | Internal Auditor | J | 1 |
|  |  | Planning Officer I | I | 1 |
|  |  | Administrative Officer | H | 2 |
|  |  | Secretary | D | 2 |
|  |  | Clerk/Typist | C | 2 |
|  | 074 | Programme Manager | J | 1 |
|  | 075 | Engineering Assistant | H | 1 |
|  |  | Programme Manager | J | 1 |
|  |  | Water Assessment Officer | E | 1 |
|  | 017 | Senior Coach | G | 1 |
|  |  | Sports Officer | D | 1 |
|  | 032 | Programme Manager | J | 1 |
|  |  | Social Worker I | I | 1 |
|  |  | Assistant Safety Net Officer | E | 1 |
|  | 0108 | Education Officer | I | 1 |
|  |  | Early Childhood Education Officer | I | 1 |
|  |  | Principal | H | 1 |
|  |  | Clerk | C | 1 |
|  |  | Library Clerk | C | 1 |
|  |  | Office Attendant | A | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 40 Ministry of Education and Human Resource Development | 001 | Tertiary Education Coordinator | K | 1 |
|  |  | Senior Administrative Officer | J | 1 |
|  |  | Financial Analyst | J | 1 |
|  |  | Senior Human Resource Officer | J | 1 |
|  |  | Assistant Drug Avoidance Officer | G | 1 |
|  |  | Administrative Officer | H | 2 |
|  |  | Secretary | D | 1 |
|  | 077 | Library Clerk | B | 1 |
|  |  | Security Officer | B | 1 |
|  | 078 | Principal | J | 1 |
|  |  | Vice Principal | I | 1 |
|  |  | Lecturer I | I | 5 |
|  |  | Head of Department | I | 1 |
|  |  | Assistant Instructor | G | 4 |
|  |  | Coordinator Skills Training | G | 1 |
|  |  | Light Handicraft Development Officer | F | 1 |
|  |  | Farm Manager | F | 1 |
|  |  | Assistant Librarian | E | 1 |
|  |  | Secretary | D | 1 |
|  |  | Clerk I | D | 1 |
|  |  | Audio Visual Technician | D | 1 |
|  |  | Clerk II | C | 1 |
|  |  | Clerk/Typist | C | 3 |
|  |  | Livestock Assistant | B | 1 |
|  |  | Assistant Cook | A | 2 |
|  |  | Cleaner | A | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 40 Ministry of <br> Education and Human <br> Resource <br> Development...Cont'd | 079 | Project Manager | J | 1 |
|  |  | Senior Planning Officer | J | 1 |
|  |  | Procurement Officer | I | 1 |
|  |  | Project Accountant | I | 1 |
|  |  | Curriculum Development Officer | I | 9 |
|  |  | Head of Materials Production Unit | I | 1 |
|  |  | Information Manager | I | 1 |
|  |  | Building Inspector | H | 1 |
|  |  | Assistant Information Manager | H | 1 |
|  |  | Assistant Curriculum Development Officer | H | 1 |
|  |  | Materials Production Assistant | H | 1 |
|  |  | Art Director | H | 1 |
|  |  | Desk Editor | H | 1 |
|  |  | Graphic Artist | H | 1 |
|  |  | Assistant Testing and Measurement Officer | H | 1 |
|  |  | Videographer | G | 1 |
|  |  | Audio Officer | G | 1 |
|  |  | Computer Support Technician | G | 2 |
|  |  | Executive Officer | E | 1 |
|  |  | Clerk /Typist | C | 1 |
|  |  | Clerk II | C | 1 |
|  | 0107 | Human Resource Development Officer | I | 1 |
|  |  | Career Guidance Officer | I | 1 |
|  |  | Clerk/Typist | C | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 40 Ministry of <br> Education and Human <br> Resource <br> Development...Cont'd | 080 | Deputy Chief Education Officer (Early Childhood) | J | 1 |
|  |  | Director, Support Services Unit | J | 1 |
|  |  | Psychologist | J | 1 |
|  |  | Early Childhood Education Officer | I | 2 |
|  |  | National Literacy Coordinator | I | 1 |
|  |  | Literacy Officer (Institution) | H | 1 |
|  |  | Student Activities Coordinator | G | 1 |
|  |  | School Attendant Officer | G | 8 |
| 50 Ministry of Health and Social Security | 001 | Chief Medical Officer | L | 1 |
|  |  | Director of Nursing | J | 1 |
|  |  | Financial Comptroller | J | 1 |
|  |  | Tutor | I | 6 |
|  |  | Health Information Officer | I | 1 |
|  |  | Quality Improvement Co-ordinator | I | 1 |
|  |  | Administrative Officer | H | 1 |
|  |  | Clinical Instructor | H | 2 |
|  |  | Planning Officer I | I | 2 |
|  |  | Executive Officer | E | 1 |
|  |  | Clerk/Typist | C | 1 |
|  |  | Clerk II | C | 1 |
|  |  | Office Attendant | A | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 50 Ministry of Health \& Social <br> Security....Cont'd | 083 | Anaesthetist | K | 1 |
|  |  | Radiologist | K | 1 |
|  |  | Physician Specialist | K | 2 |
|  |  | ENT Specialist | K | 1 |
|  |  | Registrar | K | 1 |
|  |  | Obstetrician | K | 1 |
|  |  | Paediatrician | K | 1 |
|  |  | Orthopedic Surgeon | K | 1 |
|  |  | Pathologist | K | 2 |
|  |  | House Officers | J | 1 |
|  |  | Director of Laboratory Services | I | 1 |
|  |  | Nurse Anesthetist | I | 1 |
|  |  | Physiotherapist | I | 1 |
|  |  | Quality Improvement Officer | H | 1 |
|  |  | Ward Manager | H | 1 |
|  |  | Laboratory Quality Manager | H | 1 |
|  |  | Blood Procurement Officer | G | 1 |
|  |  | Midwifery Student Nurse | E | 8 |
|  |  | Biomedical Technician | F | 3 |
|  |  | Plumber | D | 1 |
|  |  | Physiotherapist Assistant | D | 1 |
|  |  | Nursing Assistant | D | 13 |
|  |  | Student Laboratory <br> Technologist | C | 1 |
|  |  | Clerk II | C | 2 |
|  |  | Maid Supervisor | C | 1 |
|  |  | Technical Assistant XRay | C | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 50 Ministry of Health \& Social Security...Cont'd | 083.....Cont'd | Head Cook | C | 1 |
|  |  | Washer Operator | B | 1 |
|  |  | Cooks | B | 7 |
|  |  | Phlebotomist | B | 1 |
|  |  | Kitchenmen | A | 2 |
|  |  | Assistant Cook | A | 1 |
|  |  | Telephone Operator | A | 1 |
|  |  | Orderlies | A | 1 |
|  | 084 | Psychiatrist | K | 1 |
|  |  | Psychologist | J | 1 |
|  |  | Occupational Therapist | I | 1 |
|  |  | Health Services Administrator | I | 1 |
|  |  | Staff Nurse | G | 20 |
|  |  | Midwifery Student Nurse | E | 10 |
|  |  | Medical Records Officer | E | 1 |
|  |  | Nursing Assistant | D | 16 |
|  |  | Occupational Therapist Assistant | C | 1 |
|  |  | Head Cook | C | 1 |
|  |  | Grade A Male Attendant | C | 1 |
|  |  | Driver/Assistant | B | 1 |
|  |  | Cook | B | 2 |
|  |  | Junior Male Attendant | B | 2 |
|  |  | Seamstress | B | 1 |
|  |  | Maid/Helper | A | 7 |
|  |  | Kitchen Man | A | 1 |
|  |  | Groundsman | A | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 50 Ministry of Health and Social <br> Security...Cont'd | 085 | Consultant Physician Specialist | K | 1 |
|  |  | Registrar | K | 2 |
|  |  | House Officer | J | 4 |
|  |  | Health Service Administrator |  | 1 |
|  |  | Ward Manager | H | 1 |
|  |  | Staff Nurse | G | 8 |
|  |  | Midwifery Student Nurse | E | 5 |
|  |  | Nursing Assistant | D | 3 |
|  |  | Ambulance Driver | B | 1 |
|  |  | Cook | B | 2 |
|  |  | Orderly | B | 1 |
|  |  | Telephone Operator | A | 1 |
|  | 086 | House Officer | J | 1 |
|  |  | Senior Nursing Officer | I | 1 |
|  |  | Health Services Administrator | I | 1 |
|  |  | Staff Nurse | G | 3 |
|  |  | Ambulance Driver | B | 1 |
|  |  | Orderly | B | 1 |
|  |  | Maids | B | 4 |
|  |  | Grounds Man | A | 1 |
|  | 087 | Maxillo Surgeon | K | 1 |
|  |  | Senior Medical Officer | K | 1 |
|  |  | District Medical Officer | J | 1 |
|  |  | Family Nurse Practitioner | I | 2 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 50 Ministry of Health and Social <br> Security...Cont'd | 087.... Cont'd | Community Health Nurse | I | 3 |
|  |  | Supervisor Midwifery Unit | I | 2 |
|  |  | Surveillance Officer | I | 1 |
|  |  | Community Health Nurse | H | 1 |
|  |  | Senior Environmental Health Officer | H | 3 |
|  |  | Dental Auxiliary | H | 1 |
|  |  | Senior Pharmacist | H | 1 |
|  |  | District Nurse | G | 21 |
|  |  | Environmental Health Officer | G | 3 |
|  |  | Junior Pharmacist | G | 1 |
|  |  | Midwifery Student Nurse (RN) | E | 6 |
|  |  | Community Health Aide | D | 7 |
|  |  | Environmental Health Assistant II | C | 1 |
|  |  | Clerk / Typist | C | 1 |
|  |  | Laboratory Assistant | C | 1 |
|  |  | Ambulance Drivers | B | 1 |
|  |  | Laboratory Attendant | A | 1 |
|  |  | Dental Orderly | A | 4 |
|  |  | Cemetery Keeper / Attendant | A | 1 |
|  |  | Groundsman | A | 1 |
|  |  | Caretakers | A | 5 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 64 Ministry of Agriculture, Lands, Forestry \& Fisheries and the Environment | 001 | Chief Agricultural Officer | K | 2 |
|  |  | Senior Planning Officer | J | 1 |
|  |  | Statistician | I | 1 |
|  |  | Planning Officer I | I | 1 |
|  |  | Administrative Officer | H | 1 |
|  |  | Procurement Officer | F | 1 |
|  |  | Executive Officer | E | 1 |
|  |  | Secretary | D | 2 |
|  |  | Clerk II | C | 1 |
|  |  | Chauffeur Assistant | B | 1 |
|  | 091 | Senior Agricultural Officer | I | 1 |
|  |  | District Agricultural Officer | H | 1 |
|  |  | Assistant District Agricultural Instructor I | G | 3 |
|  |  | Assistant Agricultural Officer I (4H) | G | 1 |
|  |  | Assistant District Agricultural Officer | F | 2 |
|  |  | Agricultural Assistant | C | 8 |
|  |  | Clerk Typist | C | 1 |
|  |  | Clerk III | B | 2 |
|  | 092 | Agricultural Instructor I | G | 1 |
|  |  | Agricultural Assistant | C | 1 |
|  |  | Chauffeur/Assistant | B | 1 |
|  | 093 | Soil Analyst | I | 1 |
|  |  | Mechanic | D | 1 |
|  |  | Agrometeorological Officer | D | 1 |


| VOTE | PROGRAMME | POST | GRADE | NO. |
| :---: | :---: | :---: | :---: | :---: |
| 64 Ministry of Agriculture, Lands, Forestry\& Fisheries and the Environment..Cont'd | 094 | Forester I | I | 3 |
|  |  | Forester II | H | 3 |
|  |  | Forester III | G | 1 |
|  |  | Executive Officer | E | 1 |
|  |  | Clerk/Typist | C | 1 |
|  |  | Forest Ranger | C | 3 |
|  | 095 | Produce Chemist | I | 1 |
|  |  | Laboratory Assistant | B | 1 |
|  | 096 | Senior Livestock Officer | I | 1 |
|  |  | Livestock Officer | H | 1 |
|  |  | Agricultural Instructor I | G | 1 |
|  |  | Stock Control Officer | Flat | 1 |
|  |  | Intermediate Laboratory Technician | G | 1 |
|  | 097 | Director of Lands \& Surveys | J | 1 |
|  |  | Lands Officer | H | 1 |
|  |  | Surveyor | G | 1 |
|  |  | Chauffeur / Assistant | B | 2 |
|  | 098 | Fisheries Officer I | I | 2 |
|  |  | Secretary | D | 1 |
|  | 099 | Senior Agricultural Officer | I | 1 |
|  |  | Plant Quarantine Officer | G | 1 |
|  |  | Clerk/Typist | C | 1 |
|  | 011 | Environmental Officer | I | 2 |

## 3. GENERAL COMMENTS

The organizational structure of the Public Service comprises thirteen (13) Ministries and thirteen (13) Departments.

## ACCOUNTING OFFICERS

Pursuant to the provisions of section 8 (1) of the Public Finance Management Act, the following public officers referred to in the following table are hereby designated accounting officers of the respective expenditure votes:

| VOTE | PUBLIC OFFICER |
| :---: | :---: |
| 01-Governor-General | Personal Assistant to the Governor-General |
| 02 - Parliament | Clerk of Parliament |
| 03 - Supreme Court | Registrar |
| 04 - Magistracy | Chief Magistrate |
| 05-Audit | Director of Audit |
| 06 - Public Service Commission | Chief Personnel Officer |
| 07 - Director of Public Prosecutions | Director of Public Prosecutions |
| 08 - Parliamentary Elections Office | Supervisor of Elections |
| 09 - Ministry of Legal Affairs | Permanent Secretary with responsibility for Legal Affairs |
| 10 - Office of the Prime Minister | Secretary to the Cabinet |
| 11 - Prisons | Commissioner of Prisons |
| 12 - Police | Commissioner of Police |
| 14 - Labour | Permanent Secretary with responsibility for Labour |
| 15 - Ministry of Tourism, Civil Aviation and Culture | Permanent Secretary |
| 16 - Ministry of Foreign <br> Affairs \& International Business | Permanent Secretary |
| 17 - Financial Intelligence Unit | Inspector (Officer in Charge of FIU) |
| 18 - Ministry of National Security, | Permanent Secretary |
| Management, Home Affairs, Information and Implementation | Secretary to the Cabinet with responsibility for the Department of Public Administration |
| 19 - Ministry of Youth, Sports and Religious Affairs | Permanent Secretary |
| 20 - Ministry of Finance and Energy | Permanent Secretary with responsibility for Finance, Energy, Economic Development, Trade and Planning |


| 21-Pension and Gratuities | Permanent Secretary with responsibility for Finance, Energy, Economic Development, Trade and Planning |
| :---: | :---: |
| 22- Charges on Account of Public Debt | Permanent Secretary with responsibility for Finance, Energy, Economic Development, Trade and Planning |
| 23 - Salaries \& Wages Increase (Retroactive) | Permanent Secretary with responsibility for Finance, Energy, Economic Development, Trade and Planning |
| 25 - Contributions | Permanent Secretary with responsibility for Finance, Energy, Economic Development, Trade and Planning |
| 26 - Ministry of Economic <br> Development, Trade, Planning and Cooperatives | Permanent Secretary with responsibility for Finance, Energy, Economic Development, Trade and Planning |
|  | Permanent Secretary with responsibility for Cooperatives |
| 30 - Ministry of Communications, Works, Physical Development, Public Utilities, ICT \& Community Development | Permanent Secretary with responsibility for Communications, Works and ICT |
|  | Permanent Secretary with responsibility for Physical Development and Public Utilities |
| 32 - Post Office | Permanent Secretary with responsibility for Physical Development and Public Utilities |
| 35 - Ministry of Social Development \& Housing | Permanent Secretary |
| 36 - Ministry of Carriacou \& Petite Martinique Affairs and Local Government | Permanent Secretary |
| 40-Ministry of Education and Human Resource Development | Permanent Secretary with responsibility for Education |
|  | Permanent Secretary with responsibility for Human Resource Development |
| 50 - Ministry of Health \& Social Security | Permanent Secretary |
| 64 - Ministry of Agriculture, Lands Forestry \& Fisheries and the Environment | Permanent Secretary with responsibility for Agriculture, Lands and the Environment |
|  | Permanent Secretary with responsibility for Forestry and Fisheries |

## GOVERNMENT OF GRENADA

RECURRENT EXPENDITURE ACCOUNTS - 2014

| Account Code | Account Description | Account Code | Account Description |
| :---: | :---: | :---: | :---: |
| 310 | Personal Emoluments | 318 | Local Travel \& Subsistence |
| 31001 | Salaries for Established Staff | 31801 | Accommodation Local Travel |
| 31002 | Bonus / Honoraria /Performance Pay | 31802 | Meals Local Travel |
| 31003 | Overtime (Established Staff) | 31803 | Subsistence Local Travel |
| 31004 | Salaries Increase | 31804 | Transport mileage |
| 31005 | Sick Pay | 31805 | Transport other |
| 31006 | Acting Salary | 31806 | Advance for Local Travel and Subsistence |
|  |  | 31807 | Sundry Expenses Local |
| 312 | Wages | 31808 | Fixed Allowance |
| 31201 | Wages for Unestablished Staff |  |  |
| 31202 | Bonus / Honoraria /Performance Pay | 319 | International Travel |
| 31203 | Leave Pay/Holiday Pay | 31901 | Accommodation International Travel |
| 31204 | Overtime (Unestablished Staff) | 31902 | Air/Train Fare International Travel |
| 31205 | Social Security Contributions | 31903 | Meals International Travel |
| 31206 | Wages Increase | 31904 | Subsistence International Travel |
|  |  | 31905 | Other International Travel |
| 314 | Allowances | 31906 | Sundry Expenses International |
| 31401 | Acting Allowance | 31907 | Fixed Allowance |
| 31402 | Allowance in lieu of Exemption from Customs Duty |  |  |
| 31403 | Allowance in lieu of Private Practice | 320 | Commissions |
| 31404 | Allowance to Foreign Service Officers | 32001 | Commissions / Mgmt. Fees Crown Agents |
| 31405 | Disruptive Allowance | 32002 | Commissions to Tax Assessors / Bailiff |
| 31406 | Duty Allowance |  |  |
| 31407 | Entertainment Allowance | 322 | Rewards and Incentives |
| 31408 | House Allowance | 32201 | Rewards (Detection of criminals) |
| 31409 | Indemnity Allowance | 32202 | Incentives (Rewards for performance) |
| 31410 | Personal Allowance |  |  |
| 31411 | Protective Clothing Allowance | 324 | Hosting and Entertainment |
| 31412 | Responsibility Allowance | 32401 | Local Hosting and Entertainment |
| 31413 | Subsistence Allowance | 32402 | National Celebration |
| 31414 | Telephone Allowance |  |  |
| 31415 | Transport Allowance | 326 | Training |
| 31416 | Uniform Allowance | 32601 | Local Training |
| 31417 | Child Allowance | 32602 | Overseas Training |
| 31418 | Constituency Allowance |  |  |
| 31419 | Inducement Allowance | 330 | Utilities |
| 31420 | Special Allowance | 33001 | Electricity charge |
| 31421 | Specialist Allowance | 33002 | Water Charge |
| 31422 | Customs Allowance | 33003 | Solid Waste Charges |
| 31423 | Spouse Allowance | 33004 | Arrears of Utility Charges |
| 31424 | Overseas Allowance |  |  |
| 31425 | Cellular Phone Allowance | 332 | Supplies and Materials |
| 31426 | On Call Allowance | 33201 | Fertilizers and Chemicals |
|  |  | 33202 | Medical Supplies and Pharmaceuticals |
| 316 | Social Security Contributions \& Retiring Benefits | 33203 | Office supplies and materials |
| 31601 | Ex-gratia Payments | 33204 | Port Charges( Freight Handling etc) |
| 31602 | Gratuities | 33205 | Uniforms and Protective Clothing |
| 31603 | Pension | 33206 | Fuel and Petrol |
| 31604 | Social Security Contributions | 33207 | Food |
|  |  | 33208 | Transport Materials |
|  |  | 33209 | Medicine |
|  |  | 33210 | Other Supplies |

RECURRENT EXPENDITURE ACCOUNTS - 2014

| Account Code | Account Description | Account Code | Account Description |
| :---: | :---: | :---: | :---: |
| 334 | Communication Expenses | 345 | Legal Services |
| 33402 | Internet Charges | 34501 | Jurors\Witnesses Services |
| 33403 | Postage | 34502 | Legal Fees |
| 33404 | Telephone |  |  |
| 33405 | Facsimile | 346 | Public Assistance |
| 33406 | Cable Service / Charges | 34601 | Medical Treatment Overseas |
|  |  | 34602 | Refund of Savings to Discharged Prisoners |
| 336 | Maintenance Services | 34603 | Social Welfare Expenses |
| 33602 | Maintenance of Buildings | 34604 | Medical Treatment Locally |
| 33603 | Maintenance of Roads |  |  |
| 33604 | Repairs and servicing of Vehicles | 348 | Refunds |
| 33605 | Repairs and servicing of Vessels | 34801 | Inland Revenue Refunds |
| 33606 | Repairs and Servicing Equipment | 34802 | Custom Refunds |
| 33607 | Repairs to Furniture | 34803 | Personal Refunds |
| 33608 | Upkeep of Grounds | 34804 | Other Refunds |
| 33609 | School Maintenance | 34805 | Refund of Expenses |
|  |  | 34806 | Customs VAT Refunds |
| 338 | Rental of Assets | 34807 | Inland Revenue VAT Refunds |
| 33801 | Rental of Property | 34808 | Customs Excise Tax Refunds |
| 33802 | Hire of Heavy Equipment \& Machinery | 34809 | Inland Revenue Excise Tax Refunds |
| 33803 | Rental of Office Equipment |  |  |
| 33804 | Hire and Rent of Transport | 350 | Claims against Government |
|  |  | 35001 | Claims against Government |
| 340 34001 | Professional Services Salaries | 352 | Sundry Expens |
| 34002 | Payment for Board \& Committee Meetings | 35201 | Advertisements |
| 34003 | Wages (Un-established \& Temporary staff) | 35202 | Sundry Expenses |
| 34004 | Overtime | 35203 | Fairs, Exhibitions, Conferences |
| 34005 | Transport Allowance |  |  |
| 34006 | Rent Allowance/House Rent | 354 | Contingency Provision |
| 34007 | House Allowance | 35401 | Contingency Fund |
| 34008 | On-call Allowance |  |  |
| 34009 | Disruptive Allowance | 356 | Debt Serving -Domestic |
| 34010 | Telephone Allowance | 35601 | Bank Charges Domestic Debt |
| 34011 | Cell phone Allowance | 35602 | Interest on Loans and Bonds |
| 34012 | Inducement Allowance | 35603 | Interest on Overdrafts |
| 34013 | Private Practice Allowance | 35604 | Loan Charges |
| 34014 | Entertainment Allowance | 35605 | Principal Repayment |
| 34015 | Child Allowance | 35606 | Savings Banks |
| 34016 | Overseas Allowance | 35607 | Interest on Debentures 7.5\% |
| 34017 | Subsistence Allowance | 35608 | Interest on Debentures 7\% |
| 341 | Consultancy Services | 35609 | Interest on Debentures 6.5\% |
| 34101 | Consultancy Services | 35610 | Interest - Central Bank of Trinidad |
|  |  | 35611 | Sort Order |
| 342 | Insurance | 35612 | Interest on Treasury Bills |
| 34201 | Medical Insurance |  |  |
| 34202 | Property Insurance (Building, Furniture, Equipment) | 358 | Debt Serving - Foreign |
| 34203 | Travel Insurance (Overseas) | 35801 | Principal Repayment |
| 34204 | Vehicle Insurance | 35802 | Interest on Loans |
| 34205 | NIS Employer Contribution | 35803 | Interest on Bonds |
| 34206 | PWU Med. Plan Employer | 35804 | Cost of Remittances |
| 34207 | Life Insurance | 35805 | Difference in Exchange Rate Loan Charges |
| 343 | Other Services | 35807 | Bank Charges |
| 34301 | Other Services |  |  |
| 344 | Grants and Contributions |  |  |
| 34401 | Grants and Contributions to Intern'l Institutions |  |  |
| 34402 | Grants and Contributions to Local Institutions |  |  |
| 34403 | Grants and Contributions to Regional Institutions |  |  |
| 34404 | Grants to Senior Citizens \& Needy Persons |  |  |
| 34405 | Grants to Gov't Dept (Including schools) |  |  |
| 34406 | Subsidies to Local Institution |  |  |
| 34407 | Arrears of Contribution |  |  |
| 34408 | Grants \& Contribution to Emergency Relief |  |  |

GOVERNMENT OF GRENADA

CAPITAL EXPENDITURE ACCOUNTS - 2014

| $\begin{array}{\|c\|} \hline \text { Account } \\ \text { Code } \\ \hline \end{array}$ | Account Description | Account <br> Code | Account Description |
| :---: | :---: | :---: | :---: |
| 410 |  | 460 |  |
| 41001 | Consultancy Feasibility \& Tendering Cost | 46001 | Acquisition/Construction of Physical Assets |
| 41003 | Operating Expenses | 46002 | Enhancement of Physical Assets |
| 41004 | General Consultancy Services | 46003 | Earthworks |
| 41015 | Training | 46004 | Drainage |
|  |  | 46005 | Retaining Structures |
| 420 |  | 46007 | Bushing \& Drainage Works |
| 42001 | Wages to be Capitalised | 46008 | Pavement |
| 42002 | Salaries/Administrative Expenses/Support Staff | 46009 | Road Fixtures |
| 42003 | Vacation Pay | 46010 | Minor Concrete Works |
| 42004 | Pension | 46011 | Construction |
| 42006 | Bridge Works | 46012 | Maintenance of Buildings |
|  |  | 46013 | Refurbishment/Extension of Building |
| 430 |  |  |  |
| 43001 | Purchase of Supplies and Materials | 470 |  |
| 43002 | Materials | 47001 | Other Cost |
| 43004 | Pavement Structures | 47002 | Marketing |
| 43005 | Overheads | 47003 | Workshops and Seminars |
| 43006 | Office Supplies | 47004 | Cultural Promotion |
| 43007 | Farm Implements | 47005 | Micro Enterprise Dev. Project II |
|  |  | 47006 | Meetings |
| 440 |  | 47007 | Site Supervision |
| 44001 | Truckage | 47008 | Public Awareness |
|  |  | 47008 | Wages/support staff/operation cost |
| 450 |  | 47009 | Vehicle Maintenance |
| 45000 | Purchase of Government Vehicles | 47010 | Bank Charges |
| 45001 | Purchase of Vehicles | 47011 | Installation Charges |
| 45002 | Purchase of Furniture/Fixtures | 47014 | Installation of Equipment |
| 45003 | Purchase of Computer Equipment | 47015 | Safety Net |
| 45004 | Purchase of Other Equipment |  |  |
| 45005 | Purchase of Buildings |  |  |
| 45007 | Purchase of Lands |  |  |

## GOVERNMENT OF GRENADA

CAPITAL EXPENDITURE SOURCE OF FUND (SOF) - 2014

| $\begin{aligned} & \hline \text { SOF } \\ & \text { Code } \end{aligned}$ | SOF Description | $\begin{aligned} & \hline \text { SOF } \\ & \text { Code } \\ & \hline \end{aligned}$ | SOF Description |
| :---: | :---: | :---: | :---: |
|  | Grants |  |  |
| 8001 | Department for International Development (DFID) | 8058 | Canadian Caribbean Co-op Fund |
| 8002 | Republic of China (ROC) | 8059 | Gov't of Italy |
| 8003 | European Development Fund (EDF) | 8060 | Caribbean Institute of Meteorology \& Hydrology |
| 8004 | Honorary Consul | 8061 | Chamber of Industry and Commerce |
| 8005 | Organisation of American States (OAS) | 8062 | Gov't of Turkey |
| 8006 | Global Environment Facility (GEF) | 8063 | Gov't of India |
| 8007 | Japan | 8064 | Gov't of Sweden |
| 8008 | French | 8065 | The Bernard Van Leer Foundation |
| 8009 | United Nations Development Programme (UNDP) | 8066 | UN Development Fund for Women (UNIFEM) |
| 8010 | Caribbean Community (CARICOM) | 8067 | United Nations Office for Project Services (UNOPS) |
| 8011 | Stabilisation of Export Earnings (STABEX) | 8068 | Yellow Bird Foundation |
| 8012 | United Nations Children Fund (UNICEF) | 8069 | Gov't of Luxembourg |
| 8014 | Pan American Health Organisation (PAHO) | 8070 | Winfresh |
| 8015 | School of Medicine | 8071 | Morocco |
| 8016 | The Windward Islands Banana Dev. and Exporting Co. Ltd. | 8072 | Gov't of Canada |
| 8017 | Food and Agriculture Organisation of the United Nations (FAO) | 8073 | Gov't of Norway |
| 8018 | Catchment Flood Risk Assessment and Management (CFRAM) | 8074 | Bruce Cameron Trust |
| 8019 | World Bank | 8075 | UWI- Trinidad and Tobago |
| 8020 | Eastern Caribbean Economic Management Programme (ECEMP) II Standard Integrated Government Financial Information System (SIGFIS) | 8076 | Caribbean Disaster Emergency Management Agency (CDEMA) |
| 8021 | United Nations Population Fund (UNFPA) | 8077 | Republic of Azerbaijan |
| 8022 | Canadian International Development Agency (CIDA) | 8078 | Government of Germany |
| 8023 | Sundry Grants | 8079 | United Nations Department of Economic and Social Affairs (UNDESA) |
| 8024 | Caribbean Development Bank (CDB) | 8080 | Mexico |
| 8025 | Caribbean Programme for Economic Competitiveness (CPEC) | 8081 | United Nations Economic Commission for Latin America \& the Caribbean (UNECLAC) |
| 8026 | United States Agency for International Development (USAID) | 8082 | Canada Fund for Local Initiatives (CFLI) |
| 8027 | United Nations Educational, Scientific and Cultural Organisation (UNESCO) | 8083 | Republic of Kazakhstan |
| 8028 | ALB Group |  | Loans |
| 8029 | United Stated Department of Labour (USDOL) | 2001 | Caribbean Development Bank (CDB) |
| 8030 | Caribbean Epidemiology Centre (CAREC) | 2002 | Other |
| 8031 | Caribbean Film Crew/Other | 2003 | First Citizen Bank |
| 8032 | Libya | 2004 | Stabilisation of Export Earnings (STABEX) |
| 8033 | Kuwait | 2005 | World Bank |
| 8034 | Commonwealth Secretariat London | 2006 | Export - Import Bank of the US (EXIM) /Private Export Funding Corporation (PEFCO) |
| 8035 | Korea | 2007 | Kuwait |
| 8036 | Centre for Ecology and Hydrology | 2008 | International Development Association (IDA)/International Bank of Reconstruction and Development (IBRD) |
| 8037 | Organisation of Eastern Caribbean States (OECS) | 2009 | Cuba/Cable \& Wireless |
| 8038 | Inter-American Institute for Co-operation on Agriculture (IICA) | 2010 | Caribbean Development Bank (CDB)/European Investment Bank (EIB) /World Bank |
| 8039 | Private Sector | 2011 | Export-Import Bank |
| 8040 | Peregrine | 2012 | Dutch |
| 8041 | Citibank | 2013 | South Trust Bank |
| 8042 | United Nations Environment Programme (UNEP) | 2015 | Sundry Loans |
| 8043 | Special Framework of Assistance (SFA) | 2016 | Republic Finance and Merchant Bank Ltd. (FINCOR) |
| 8044 | People's Republic of China (PRC) | 2017 | Citicorp. |
| 8045 | Agency for Reconstruction and Development (ARD) | 2018 | Royal Merchant Bank |
| 8046 | Gov't of Venezuela | 2019 | Bear Sterns |
| 8047 | Caribbean Disaster Emergency Response Agency (CDERA) | 2020 | CCS |
| 8048 | Gov't of the State of Qatar | 2022 | Republic of China (ROC) |
| 8049 | Spain | 2023 | Unit Trust Corporation (UTI) |
| 8050 | European Union (EU) | 2024 | International Monetary Fund (IMF) |
| 8051 | New Zealand | 2025 | Citibank |
| 8052 | Global Fund | 2026 | People's Republic of China (PRC) |
| 8053 | Government of Australia | 2027 | Govt. of Trinidad \& Tobago |
| 8054 | Caribbean Community (CARICOM) | 2028 | Commercial Banks |
| 8055 | Government of Trinidad \& Tobago | 2029 | International Fund for Agricultural Development (IFAD) |
| 8056 | Surrey County Cricket Club | 2030 | OPEC Fund for International Development (OFID)/Organisation of the Petroleum Exporting Countries (OPEC) |
| 8057 | Petro Caribe Grenada | 2031 | CHE |

## PART I - RECURRENT ESTIMATES

ABSTRACT OF RECURRENT REVENUE


ABSTRACT OF RECURRENT EXPENDITURE

| VOTES | Actual <br> Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward <br> Estimates <br> 2016 | Comparison between 2014 and 2013 Expenditure Increase/ Decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | $\begin{array}{\|c} \text { Estimates } \\ 2014 \text { vs } \\ \text { Estimates } 2013 \end{array}$ | Estimates 2014 <br> vs Actual <br> Provisional 2013 |
| 01 Governor General * | 1,359,964 | 1,437,252 | 1,435,588 | 1,629,043 | 1,613,199 | $(1,665)$ | 75,623 |
| 02 Parliament ** | 1,626,649 | 1,859,959 | 1,487,053 | 1,506,980 | 1,506,732 | $(372,906)$ | $(139,596)$ |
| 03 Supreme Court | 2,549,598 | 2,659,166 | 2,732,719 | 2,647,319 | 2,647,319 | 73,553 | 183,120 |
| 04 Magistracy | 2,201,786 | 2,221,370 | 2,159,203 | 2,167,176 | 2,168,028 | $(62,167)$ | $(42,583)$ |
| 05 Audit | 1,111,977 | 1,289,609 | 1,201,167 | 1,202,211 | 1,202,211 | $(88,442)$ | 89,190 |
| 06 Public Service Commission | 689,806 | 738,531 | 715,155 | 715,803 | 715,803 | $(23,377)$ | 25,348 |
| 07 Director of Public Prosecutions | 770,678 | 691,965 | 736,045 | 736,045 | 736,045 | 44,080 | $(34,633)$ |
| 08 Parliamentary Elections Office | 756,413 | 741,074 | 713,472 | 740,061 | 740,061 | $(27,602)$ | $(42,941)$ |
| 09 Ministry of Legal Affairs | 2,607,265 | 2,914,544 | 2,202,107 | 2,228,074 | 2,231,302 | $(712,437)$ | $(405,158)$ |
| 10 Office of the Prime Minister | 2,536,316 | 3,031,598 | 1,956,035 | 1,970,383 | 1,969,471 | $(1,075,563)$ | $(580,281)$ |
| 11 Prisons | 7,938,658 | 7,768,377 | 8,060,456 | 7,743,556 | 7,742,394 | 292,079 | 121,798 |
| 12 Police | 45,256,596 | 46,571,467 | 46,469,718 | 47,583,038 | 47,548,046 | $(101,749)$ | 1,213,122 |
| 14 Labour | 700,091 | 807,150 | 744,142 | 768,430 | 771,478 | $(63,008)$ | 44,051 |
| 15 Ministry of Tourism, Civil Aviation \& Culture | 3,038,363 | 3,200,857 | 1,926,564 | 1,999,631 | 2,062,464 | $(1,274,293)$ | $(1,111,799)$ |
| 16 Ministry of Foreign Affairs \& International Business | 9,414,058 | 8,466,442 | 7,455,206 | 7,414,860 | 7,425,957 | (1,011,236) | $(1,958,852)$ |
| 17 Financial Intelligence Unit | 410,589 | 398,838 | 415,924 | 439,429 | 439,429 | 17,086 | 5,335 |
| 18 Ministry of National Security, Public Administration, Disaster Management, Home Affairs, Information and Implementation | 2,832,023 | 3,277,926 | 2,786,409 | 2,765,071 | 2,771,459 | $(491,517)$ | $(45,614)$ |
| 19 Ministry of Youth, Sports \& Religious Affairs | 4,919,487 | 5,062,184 | 2,687,526 | 2,666,758 | 2,671,582 | ( $2,374,658$ ) | $(2,231,961)$ |
| 20 Ministry of Finance and Energy | 46,258,420 | 48,232,841 | 45,263,136 | 45,297,258 | 45,304,830 | (2,969,704) | $(995,283)$ |
| 21 Pensions and Gratuities | 45,380,550 | 48,386,778 | 51,386,778 | 52,414,514 | 53,462,804 | 3,000,000 | 6,006,228 |
| 22 Public Debt. | 308,495,951 | 456,013,305 | 280,393,581 | 240,730,861 | 291,305,383 | (175,619,725) | $(28,102,371)$ |
| Foreign Interest Payments | 14,119,630 | 26,800,734 | 59,635,901 | 58,729,022 | 72,260,176 | 32,835,167 | 45,516,271 |
| Domestic Interest Payments | 23,787,004 | 29,253,264 | 29,534,788 | 29,124,587 | 28,601,587 | 281,524 | 5,747,784 |
| Foreign Principal Payments | 26,874,597 | 51,113,340 | 56,661,658 | 51,419,428 | 56,063,649 | 5,548,318 | 29,787,060 |
| Domestic Principal Payments | 236,792,929 | 331,403,559 | 113,380,377 | 97,987,424 | 134,379,972 | $(218,023,182)$ | $(123,412,552)$ |
| Sinking Fund Contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Principal Arrears | 4,591,790 | 13,299,850 | 14,905,482 | 1,735,200 | 0 | 1,605,632 | 10,313,692 |
| Interest Arrears | 2,330,001 | 4,142,558 | 6,275,376 | 1,735,200 | 0 | 2,132,817 | 3,945,375 |
| 23 Salaries and wages increase | 21,462,011 | 0 | 24,228,616 | 0 | 0 | 24,228,616 | 2,766,605 |
| 25 Contributions <br>  | 2,096,749 | 4,245,567 | 4,242,047 | 5,628,763 | 5,628,763 | $(3,520)$ | 2,145,298 |
| Cooperatives <br> 30 Ministry of Communications, Works, Physical Development, | 2,080,498 | 2,685,787 | 2,735,901 | 2,767,536 | 2,769,372 | 50,115 | 655,403 |
| Public Utilities, ICT \& Community Development | 5,271,460 | 6,768,149 | 4,038,561 | 4,057,702 | 4,060,202 | $(2,729,588)$ | $(1,232,899)$ |
| 32 Post Office ${ }^{* * *}$ | 0 | 90 | 90 | 90 | 90 | 0 | 90 |
| Government | 10,500,135 | 11,131,116 | 9,126,877 | 9,160,513 | 9,160,513 | $(2,004,239)$ | $(1,373,258)$ |
| 40 Ministry of Education \& Human Resource Development | 89,107,203 | 90,353,187 | 89,917,673 | 90,241,730 | 90,288,822 | $(435,514)$ | 810,470 |
| 50 Ministry of Health \& Social Security | 53,470,860 | 58,558,358 | 57,707,528 | 58,002,561 | 57,960,659 | $(850,830)$ | 4,236,668 |
| 64 Ministry of Agriculture, Lands, Forestry \& Fisheries and the Environment | 10,518,879 | 11,274,591 | 9,712,603 | 9,611,339 | 9,647,046 | $(1,561,988)$ | $(806,276)$ |
| GRAND TOTAL | 694,484,722 | 839,870,996 | 671,974,235 | 612,203,494 | 663,918,225 | $(167,896,760)$ | $(22,510,487)$ |

[^2]
## RECURRENT REVENUE

RECURRENT REVENUE ESTIMATES 2014-2016
RECURRENT REVENUE BY FUNCTIONAL CLASSIFICATION


RECURRENT REVENUE ESTIMATES 2014-2016
RECURRENT REVENUE BY FUNCTIONAL CLASSIFICATION


RECURRENT REVENUE ESTIMATES 2014-2016
RECURRENT REVENUE BY FUNCTIONAL CLASSIFICATION

\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline Code \& Item \& Actual Provisional 2013 \& Approved Estimates 2013 \& Estimates 2014 \& Forward Estimates 2015 \& \begin{tabular}{l}
Forward \\
Estimates 2016
\end{tabular} \& Explanations \\
\hline 14019 \& \begin{tabular}{l}
Ministry of Education \\
Examination Fees \\
Sub-total
\end{tabular} \& \$ \& \$
\[
\begin{aligned}
\& 100,263 \\
\& 100,263
\end{aligned}
\] \& \[
\begin{aligned}
\& 112,211 \\
\& 112,211
\end{aligned}
\] \& \$
\[
\begin{aligned}
\& 116,725 \\
\& 116,725
\end{aligned}
\] \& \[
\begin{aligned}
\& \$ \\
\& 121,884 \\
\& 121,884
\end{aligned}
\] \& \\
\hline 14014
14021
14022
14023
14024
14025
14026
14030
14032
14033
14034
14031
14036
14038
14044
14047

14039
14040

14012 \& \begin{tabular}{l}
Ministry of Health <br>
Cemetery Fees <br>
Hospital Fees <br>
Receipts Government Dispensaries <br>
Registration of Drink and Food Factories <br>
Registrar General Fees (Births \& Deaths) <br>
x-ray Fees <br>
Laboratory Fees <br>
Sale of Drugs and Chemicals <br>
Ophthalmology <br>
Registration of Pharmacists <br>
Registration of Pharmacies <br>
Dental Fees <br>
Grave Fees <br>
Condemnation Certificate Fees <br>
Theatre Fees <br>
Skills Certificate Fees <br>
Sub-total <br>
Ministry of Agriculture <br>
Survey Fees <br>
Storage Fees <br>
Sub-total <br>
Other <br>
Sporting Facilities Fees <br>
Fines and Penalties <br>
Sub-total <br>
Sub-total (Fees, Fines \& Permits)

 \& 

278 <br>
262,601 <br>
211,108 <br>
0 <br>
55,120 <br>
336,401 <br>
$1,067,018$ <br>
79,388 <br>
38,782 <br>
2,700 <br>
1,080 <br>
0 <br>
12,278 <br>
62 <br>
100,186 <br>
22,200 <br>
$2,189,202$ <br>
\hline 31,513 <br>
\hline 54,525 <br>
\hline

 \& 

398,103 <br>
275,202 <br>
250 <br>
77,539 <br>
476,429 <br>
$1,889,342$ <br>
70,919 <br>
31,757 <br>
2,500 <br>
500 <br>
3,000 <br>
13,860 <br>
150 <br>
111,405 <br>
16,127 <br>
$3,367,083$ <br>
\hline

 \& 

306 <br>
$\mathbf{5 2 5 , 2 0 2}$ <br>
232,219 <br>

- <br>
$\mathbf{6 0 , 6 3 2}$ <br>
$\mathbf{3 7 0 , 0 4 1}$ <br>
$\mathbf{1 , 1 7 3 , 7 2 0}$ <br>
87,327 <br>
$\mathbf{4 2 , 6 6 1}$ <br>
2,970 <br>
1,188 <br>
- <br>
13,506 <br>
$\mathbf{6 8}$ <br>
$\mathbf{1 1 0 , 2 0 4}$ <br>
$\mathbf{2 4 , 4 2 0}$ <br>
\hline $2,644,463$ <br>
\hline $\mathbf{5 6 , 6 6 4}$ <br>
\hline $\mathbf{5 9 , 9 7 7}$ <br>
\hline

 \& 

319 <br>
546,331 <br>
241,561 <br>

- <br>
63,071 <br>
384,928 <br>
$1,220,938$ <br>
90,840 <br>
44,377 <br>
3,089 <br>
1,236 <br>
- <br>
14,050 <br>
71 <br>
114,638 <br>
25,402 <br>
$2,750,850$ <br>
\hline 38,944 <br>
\hline 62,390

 \& 

333 <br>
570,478 <br>
252,237 <br>

- <br>
65,858 <br>
401,941 <br>
$1,274,902$ <br>
94,855 <br>
46,338 <br>
3,226 <br>
1,290 <br>
- <br>
14,671 <br>
74 <br>
119,705 <br>
26,525 <br>
$2,872,434$ <br>
\hline 3,599 <br>
61,549 <br>
65,148 <br>
\hline
\end{tabular} \& <br>

\hline
\end{tabular}

RECURRENT REVENUE ESTIMATES 2014-2016
RECURRENT REVENUE BY FUNCTIONAL CLASSIFICATION


RECURRENT REVENUE ESTIMATES 2014-2016
RECURRENT REVENUE BY FUNCTIONAL CLASSIFICATION


RECURRENT REVENUE ESTIMATES 2014-2016
RECURRENT REVENUE BY FUNCTIONAL CLASSIFICATION


## RECURRENT REVENUE ESTIMATES 2014-2016

RECURRENT REVENUE BY ECONOMIC CLASSIFICATION

| SUMMARY | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward <br> Estimates 2016 | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \$ | \$ | \$ | \$ |  |
| Total Direct Taxes | 91,590,356 | 105,227,357 | 119,779,046 | 115,600,965 | 133,320,252 |  |
| Total Indirect Taxes | 280,503,334 | 297,981,589 | 310,731,130 | 320,293,242 | 330,179,398 |  |
| Total Tax Revenue | 372,093,690 | 403,208,945 | 430,510,175 | 435,894,207 | 463,499,649 |  |
| Total Non-Tax Revenue | 65,635,690 | 73,787,595 | 40,545,690 | 41,587,940 | 42,904,143 |  |
| Total Recurrent Revenue | 437,729,380 | 476,996,541 | 471,055,865 | 477,482,146 | 506,403,792 |  |
| Budgetary Support (Grants) | - | 8,500,000 | 8,500,000 | 5,227,500 | 5,227,500 |  |
| Total Recurrent Revenue and Grants | 437,729,380 | 485,496,541 | 479,555,865 | 482,709,646 | 511,631,292 |  |
| DETAILS |  |  |  |  |  |  |
| Total Recurrent Revenue | 437,729,380 | 476,996,541 | 471,055,865 | 477,482,146 | 506,403,792 |  |
| Tax Revenue | 372,093,690 | 403,208,945 | 430,510,175 | 435,894,207 | 463,499,649 |  |
|  | 17.7\% | 18.2\% | 20.3\% | 19.3\% | 18.4\% |  |
| Taxes on Income and Profits | 77,573,150 | 88,351,273 | 97,461,064 | 93,050,877 | 93,981,385 |  |
| Companies | 32,550,167 | 42,556,040 | 36,300,000 | 31,253,737 | 31,566,274 |  |
| Individuals | 29,660,363 | 28,490,053 | 45,173,086 | 45,642,886 | 46,099,315 |  |
| Withholding Tax | 5,990,538 | 8,910,312 | 6,589,591 | 6,658,123 | 6,724,704 |  |
| Annual Stamp Tax | 9,214,105 | 8,394,868 | 9,398,387 | 9,496,130 | 9,591,091 |  |
| National Reconstruction Levy (NRL) | 157,978 | - | - | - | - |  |
|  | 3.2\% | 3.5\% | 4.7\% | 4.7\% | 7.7\% |  |
| Taxes on Property | 14,017,206 | 16,876,083 | 22,317,981 | 22,550,088 | 39,338,867 |  |
| Property Tax | 8,904,360 | 8,101,060 | 16,910,000 | 17,085,864 | 33,820,000 |  |
| Inheritance Tax (estate duty) | 31,794 | 140,000 | 22,066 | 22,296 | 22,519 |  |
| Land Transfer Tax | 5,081,052 | 8,635,023 | 5,385,915 | 5,441,929 | 5,496,348 |  |
|  | 19.3\% | 17.7\% | 19.2\% | 19.3\% | 18.4\% |  |
| Taxes on domestic transactions | 84,452,025 | 86,064,035 | 91,925,424 | 92,996,966 | 94,017,016 |  |
| Stamp duty | 3,302,841 | 4,172,865 | 3,368,898 | 3,403,935 | 3,437,974 |  |
| Value Added Tax | 80,716,673 | 81,336,968 | 86,000,000 | 86,894,400 | 87,763,344 |  |
| Excise Tax | 336,088 | 217,287 | 340,289 | 343,828 | 347,266 |  |
| General Consumption Tax | 81,659 | 324,658 | 82,680 | 83,540 | 84,375 |  |
| Ticket tax | 6,526 | - | - | - | - |  |
| Tourism Marketing Levy (TML) | - | - | 2,025,000 | 2,126,250 | 2,232,563 |  |
| Embarkation Tax | 8,238 | 12,258 | 108,557 | 145,013 | 151,494 |  |

## RECURRENT REVENUE ESTIMATES 2014-2016

## RECURRENT REVENUE BY ECONOMIC CLASSIFICATION

| SUMMARY | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 44.8\% | 43.6\% | 45.6\% | 47.1\% | 46.2\% |  |
| Taxes on international transactions | 196,051,309 | 211,917,553 | 218,805,705 | 227,296,276 | 236,162,381 |  |
| Import duty | 48,189,852 | 50,793,368 | 56,141,178 | 58,948,237 | 61,895,648 |  |
| General Consumption Tax | 2,653 | - | - | - | - |  |
| Petrol tax | 25,225,531 | 26,098,661 | 26,486,807 | 27,811,148 | 29,201,705 |  |
| Customs Service Charge | 35,535,768 | 37,440,320 | 41,748,000 | 43,835,400 | 46,027,170 |  |
| Environmental Levy | 4,024,593 | 6,474,443 | 4,225,822 | 4,437,114 | 4,658,969 |  |
| Miscellaneous | 433,632 | 809,874 | 455,313 | 478,079 | 501,983 |  |
| Value Added Tax | 74,933,146 | 81,604,344 | 81,657,144 | 83,290,287 | 84,956,092 |  |
| Excise Tax | 7,706,134 | 8,696,544 | 8,091,440 | 8,496,013 | 8,920,813 |  |
|  | 15.0\% | 15.2\% | 8.5\% | 8.6\% | 8.4\% |  |
| Non-Tax Revenue | 65,635,690 | 73,787,595 | 40,545,690 | 41,587,940 | 42,904,143 |  |
| Licences | 45,554,109 | 20,453,447 | 17,726,447 | 18,205,593 | 18,733,486 |  |
| Dividends | 1,114,398 | 3,067,619 | 1,525,000 | 1,450,266 | 1,494,836 |  |
| Brewery | - | - - | - | - | - |  |
| Electricity | 1,094,398 | 1,500,000 | 1,000,000 | 908,000 | 908,000 |  |
| Telephone | - | 1,000,000 | 500,000 | 542,266 | 586,836 |  |
| Ports Authority | - | 500,000 | - | - | - |  |
| National Stadium | - |  | - | - | - |  |
| WINERA | - | 67,619 | - | - | - |  |
| Currency Profits (ECCB) | 213,245 | 2,700,000 | 500,000 | 550,000 | 605,000 |  |
|  |  |  |  |  |  |  |

## RECURRENT REVENUE ESTIMATES 2014-2016

## RECURRENT REVENUE BY ECONOMIC CLASSIFICATION



## RECURRENT EXPENDITURE

## Vote 01 - GOVERNOR GENERAL

## Vote 01 - GOVERNOR GENERAL

## MISSION STATEMENT

To give logistic and administrative support for the discharge of the constitutional and ceremonial functions of the Head of State and to be the link between the Governor General and various Government Agencies and External Organizations.

## VISION STATEMENT

To be the Institution which fosters national unity, stability and good governance through the discharge of the functions of the Governor General as provided by the Constitution and Conventions and to promote the Governor General's Residence as a National Asset.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | To co-ordinate the strengthening and functioning of the <br> Integrity Commission | Partly met. The Chairman and two other members resigned. <br> However, as of November 2013, a new Commission was <br> constituted and the process of getting the Integrity Commission <br> up and operational is in progress. |
| 2 | To implement National Awards System | Not met. |
| 3 | To improve our Records Management System | Not met. |


| PRIORITIES 2014 |  |
| ---: | :--- |
| 1 | To focus on the restoration of Government House |
| 2 | To raise the level of staff performance and decorum through training |
| 3 | To improve our Records Management System and Inventory Control |
| 4 | To ensure that the Integrity Commission becomes operational and adheres to waste reduction practices |
| 5 | To implement the National Awards System |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAN | Vote 01 - GOVERNOR GENERAL | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | $\begin{gathered} \hline \text { Forward } \\ \text { Estimates } \\ 2016 \\ \hline \end{gathered}$ |
| 001 | SUMMARY Administration * | 1,359,964 | 1,437,252 | 1,435,588 | 1,629,043 | 1,613,199 |
|  |  | 1,359,964 | 1,437,252 | 1,435,588 | 1,629,043 | 1,613,199 |

* Allocation for Governor - General includes provision of $\mathbf{\$ 6 0 0 , 0 0 0}$ for the Integrity Commission

Vote 01 - GOVERNOR GENERAL


Vote 01 - GOVERNOR GENERAL

| DIVISION <br> No. |  |  | DIVISION <br> Name |
| :---: | :--- | :---: | :---: |
| 001 |  |  |  | Administration * $\quad$.


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To facilitate the Constitution \& Ceremonial Functions of the Head of State and to be a liaison between the Governor- |  |  |
|  | General and other stakeholders, Government Ministries and Departments. |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | Vote 01 - GOVERNOR GENERAL | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 001 | Administration * | 1,359,964 | 1,437,252 | 1,435,588 | 1,629,043 | 1,613,199 |
| 310 | Personal Emoluments | 414,867 | 381,480 | 366,077 | 366,077 | 366,077 |
| 312 | Wages | 26,999 | 31,760 | 24,500 | 35,000 | 35,000 |
| 340 | Professional Services (Wages \& Salaries) | 42,147 | 36,036 | 36,036 | 36,036 | 36,036 |
|  | Total Personnel Direct | 484,013 | 449,275 | 426,613 | 437,113 | 437,113 |
| 314 | Allowance | 37,076 | 36,250 | 37,803 | 37,808 | 37,808 |
| 318 | Local travel and subsistence | 6,231 | 6,500 | 6,500 | 6,500 | 6,500 |
| 319 | International travel and subsistence | 11,384 | 10,000 | 30,000 | 20,000 | 10,000 |
| 324 | Hosting and entertainment | 94,790 | 60,000 | 60,000 | 60,000 | 60,000 |
| 326 | Training | - | - | 5,000 | 5,000 | 1,000 |
|  | Total Personnel Indirect | 149,481 | 112,750 | 139,303 | 129,308 | 115,308 |
| 332 | Supplies and Materials <br> Total Utilities \& Supplies | 56,161 | 81,380 | 67,040 | 62,040 | 62,040 |
|  |  | 56,161 | 81,380 | 67,040 | 62,040 | 62,040 |
| 334 | Communications Expenses | 489 | 500 | 500 | 500 | 500 |
| 336 | Maintenance Services | 25,799 | 22,000 | 22,000 | 22,000 | 22,000 |
| 338 | Rental of Asset | 104,632 | 148,546 | 146,000 | 146,000 | 146,000 |
| 342 | Insurance | 11,440 | 12,162 | 20,492 | 18,442 | 16,598 |
| 343 | Other Services | 8,821 | 7,640 | 8,640 | 8,640 | 8,640 |
|  | Total Overhead | 151,181 | 190,847 | 197,632 | 195,582 | 193,738 |
| 344 | Grants and Contributions | 515,753 | 600,000 | 600,000 | 800,000 | 800,000 |
| 352 | Sundry Expenses | 3,374 | 3,000 | 5,000 | 5,000 | 5,000 |
|  | Total Other | 519,127 | 603,000 | 605,000 | 805,000 | 805,000 |
|  | Total Recurrent Expenditure | 1,359,964 | 1,437,252 | 1,435,588 | 1,629,043 | 1,613,199 |

## Vote 01 - GOVERNOR GENERAL

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | $\begin{aligned} & \text { Number of } \\ & \text { Staff Estimates } \\ & 2014 \end{aligned}$ | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Governor General |  |  |  | 148,539 |  |
| J | Personal Assistant to the Governor General | 1 | 1 |  | 61,284 | 61,284 |
| H | Administrative Officer | - | 1 |  | - | 40,800 |
| E | Executive Officer | 1 | - |  | 35,220 | - |
| D | Secretary | 1 | 1 |  | 29,340 | 29,340 |
| C | Clerk/Typist | 1 | 1 |  | 27,432 | 27,432 |
| B | Domestic Staff | 1 | 1 |  | ,836 | 2,836 |
| B | Maintenance/Handyman | 1 | 1 |  | 22,836 | 22,836 |
| A | Maids | 5 | 5 |  | 10 | 10 |
|  | Relief |  |  |  | 27,733 | - |
|  | Total Salary Established Staff | 11 | 11 | 414,867 | 375,230 | 353,077 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | 6,250 | 13,000 |
|  | Total Personnel Emolument |  |  | 414,867 | 381,480 | 366,077 |

Unestablished Staff


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Established | Established | Non Established |
|  | Total Positions | 3 | 3 | 11 |
| Vacant Positions | - | - | 6 | - |
| Seconded Positions | 8 | - | - | - |
| Total Staff Working | 8 | 3 | 5 | 3 |


| DTO POSTS | Number |
| :--- | ---: |
| Personal Assistant to the Governor General | 1 |
| Total staff | 1 |

## VOTE 02 - PARLIAMENT

## VOTE 02 - PARLIAMENT

## MISSION STATEMENT

To achieve good governance through the provision of efficient and reliable services and sound, procedural advice to Members of the Houses of Parliament

## VISION STATEMENT

To be an organization that ensures that efficient and reliable service is provided to all Members of Parliament, and to the general public, by facilitating the functions of representation, legislation and oversight, as well as the reinforcing of the democratic values of participation, transparency and accountability, through the use of ICT and best administrative practices.

| PRIORITIES 2013 | ACHIEVEMENTS 2013 |  |
| ---: | :--- | :--- |
| 1 | To adopt a strategic approach to the management of the <br> Parliament | Limited progress due to staff turnover |
| 2 | To establish a website for the Parliament | Not met, despite all efforts with IT Department. |
| 3 | To improve service delivery of the core functional areas to <br> key stakeholders | Primarily, request for Hansard supplied when requested. |
| 4 | To maintain existing inter-parliamentary relations | Participated in Regional Conference in Antigua and International <br> Workshop in London. |
| 5 | To develop organisational capacity through recruitment, <br> staff development and training | Participated in training through the Department of Public <br> Administration. |
| 6 | To provide oversight for the design and construction of the <br> new Parliament Building | Supplied furniture request for the new Parliament to Ministry of <br> Works. |

## PRIORITIES 2014

| 1 | Lobby for an early Human Resource Audit of Office. |
| ---: | :--- |
| 2 | Clear up backlog of Hansard Reports. |
| 3 | Maintain existing inter-Parliamentary Relations. |
| 4 | To consolidate cost saving measures. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 02 - PARLIAMENT | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| $\begin{array}{r} 001 \\ 0104 \end{array}$ | Administration * <br> Office of the Leader of the Opposition | $\begin{array}{r} 1,597,266 \\ 29,383 \end{array}$ | $\begin{array}{r} 1,836,128 \\ 23,831 \end{array}$ | $\begin{array}{r} 1,486,973 \\ 80 \end{array}$ | $\begin{array}{r} 1,506,900 \\ 80 \end{array}$ | $\begin{array}{r} 1,506,652 \\ 80 \end{array}$ |
|  |  | 1,626,649 | 1,859,959 | 1,487,053 | 1,506,980 | 1,506,732 |

* Includes allocation of $\$ 467,364.00$ for the Office of the Ombudsman

VOTE 02 - PARLIAMENT


| STAFF SUMMARY | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  | 13 | 2 | 13 | 2 |
| Total Positions | 1 | - | 1 | - |
| Vacant Positions | - | - | - | - |
| Seconded Positions | 12 | 2 | 12 | 2 |
| Total Staff Working |  |  |  |  |

## VOTE 02 - PARLIAMENT

| DIVISION <br> No. |  |  | DIVISION <br> Name |
| :---: | :--- | :---: | :---: |
| 001 |  |  |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE | INDICATORS |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To produce and maintain recordings of the proceedings of the Houses of Parliament and with the aid of the media, create greater awareness of the functions of the Parliament. |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 02 - PARLIAMENT | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 001 | Administration * | 1,597,266 | 1,836,128 | 1,486,973 | 1,506,900 | 1,506,652 |
| $\begin{aligned} & 310 \\ & 312 \\ & 340 \end{aligned}$ | Personal Emoluments <br> Wages <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct | $\begin{array}{r} 476,850 \\ 40,784 \\ 162,014 \\ \hline \end{array}$ | $\begin{array}{r} 565,343 \\ 44,388 \\ 137,902 \end{array}$ | $\begin{array}{r} 549,365 \\ 46,388 \\ 34,871 \\ \hline \end{array}$ | $\begin{array}{r} 568,067 \\ 46,388 \\ 34,871 \\ \hline \end{array}$ | $\begin{array}{r} 568,067 \\ 46,388 \\ 34,871 \\ \hline \end{array}$ |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  | 679,648 | 747,633 | 630,624 | 649,326 | 649,326 |
| $\begin{aligned} & 314 \\ & 319 \\ & 324 \\ & 326 \end{aligned}$ | Allowance** <br> International travel and subsistence <br> Hosting and Entertainment <br> Training <br> Total Personnel Indirect | 502,130 | $\begin{array}{r} 561,539 \\ 2,000 \end{array}$ | $\begin{array}{r} 295,543 \\ 2,000 \end{array}$ | 295,543 | 295,543 |
|  |  | - |  |  | 2,000 | 2,000 |
|  |  | - | $2,000$ | $2,000$ | 1,000 | 1,000 |
|  |  | - | - | - | 500 | 500 |
|  |  | 502,130 | 563,539 | 297,543 | 299,043 | 299,043 |
| 332 | Supplies and Materials <br> Total Utilities \& Supplies | 52,400 | 55,800 | 55,800 | 55,800 | 55,800 |
|  |  | 52,400 | 55,800 | 55,800 | 55,800 | 55,800 |
| $\begin{aligned} & 334 \\ & 336 \\ & 341 \\ & 342 \end{aligned}$ | Communications Expenses Maintenance Services Consultancy Services Insurance <br> Total Overhead | - | 150 | 150 | 150 | 150 |
|  |  | 4,929 | 7,000 | 5,000 | 5,000 | 5,000 |
|  |  | - | 36,000 | - | $6,358$ |  |
|  |  | 7,958 | 6,223 | 6,633 |  | 6,110 |
|  |  | 12,887 | 49,373 | 11,783 | 11,508 | 11,260 |
| $\begin{aligned} & 344 \\ & 352 \end{aligned}$ | Grants and Contributions Sundry Expenses <br> Total Other | 347,076 | $\begin{array}{r} 418,283 \\ 1,500 \\ \hline \end{array}$ | $\begin{array}{r} 488,723 \\ 2,500 \\ \hline \end{array}$ | $\begin{array}{r} 488,723 \\ 2,500 \\ \hline \end{array}$ | $\begin{array}{r} 488,723 \\ 2,500 \\ \hline \end{array}$ |
|  |  | 3,124 |  |  |  |  |
|  |  | 350,200 | 419,783 | 491,223 | 491,223 | 491,223 |
|  | Total Recurrent Expenditure | 1,597,266 | 1,836,128 | 1,486,973 | 1,506,900 | 1,506,652 |

** Provision for Constituency Allowance was moved to the Capital Budget under a new Programme called Strengthening Parliamentary Representation

VOTE 02 - PARLIAMENT

\begin{tabular}{|c|c|c|c|c|c|c|}
\hline GRADE \& \begin{tabular}{l}
PERSONNEL DIRECT \\
STAFF POSITION
\end{tabular} \& Number of Staff Estimates 2013 \& Number of Staff Estimates 2014 \& Actual Provisional 2013 \& Approved Estimates 2013 \& \[
\begin{aligned}
\& \text { Estimates } \\
\& 2014
\end{aligned}
\] \\
\hline \[
\begin{gathered}
\mathrm{L} \\
\mathrm{~J} \\
\mathrm{H} \\
\mathrm{D} \\
\mathrm{D} \\
\mathrm{C} \\
\mathrm{C} \\
\mathrm{~A}
\end{gathered}
\] \& \begin{tabular}{l}
President of the Senate \\
Deputy President of the Senate \\
Allowance to Members of the Senate \\
Speaker of the House of Representatives \\
Deputy Speaker of the House of Representativ \\
Allowance to Members of the H.O.R. \\
Established Staff \\
Office of the Houses of Parliament \\
Clerk of Parliament* \\
(Clerk Assistant) Snr. Admin. Officer \\
Administrative Officer \\
Secretary \\
Hansard Reporters II \\
Clerk/Typist \\
Clerk 11 \\
Office Attendant \\
*Six months provision
\end{tabular} \& \begin{tabular}{l}
\[
\begin{aligned}
\& \hline 1 \\
\& 1 \\
\& 5 \\
\& 1 \\
\& 1 \\
\& 2
\end{aligned}
\] \\
1 \\
1 \\
1 \\
2 \\
4 \\
2 \\
1
1
\end{tabular} \& \[
\begin{aligned}
\& \hline 1 \\
\& 1 \\
\& 5 \\
\& 1 \\
\& 1 \\
\& 2 \\
\& \\
\& \\
\& 1 \\
\& 1 \\
\& 1 \\
\& 1 \\
\& 2 \\
\& 4 \\
\& 2 \\
\& 1 \\
\& 1
\end{aligned}
\] \& \& 27,607
14,592
51,070
38,667
24,849
29,400

56,106
61,284
46,956
29,340
113,652
19,356
27,432

15,156 \& $$
\begin{array}{r}
\hline 27,607 \\
14,592 \\
51,070 \\
38,667 \\
24,849 \\
29,400 \\
\\
\\
\\
37,404 \\
61,284 \\
46,956 \\
29,340 \\
113,652 \\
19,356 \\
27,432 \\
14,292
\end{array}
$$ <br>

\hline \& Total Salary Established Staff \& 13 \& 13 \& 476,850 \& 555,467 \& 535,901 <br>
\hline \& Salary Increment \& \& \& \& - \& - <br>
\hline \& Total Other Payment Established Staff \& \& \& \& 9,876 \& 13,464 <br>
\hline \& Total Personnel Emolument \& \& \& 476,850 \& 565,343 \& 549,365 <br>
\hline
\end{tabular}

Unestablished Staff

| Chauffeur/Assistant | $1 \quad 1$ |  |  | 21,552 | 21,552 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Parliamentary Orderly | 1 | 1 |  | 22,836 | 22,836 |
| Relief |  |  |  |  | - |
| Total Wages Unestablished Staff | 2 | 2 | 40,784 | 44,388 | 44,388 |
| Total Other Payment Unestablished Staff |  |  | - |  | 2,000 |
| Total Wages Unestablished Staff |  |  | 40,784 | 44,388 | 46,388 |
| Total Personnel Emoluments and Wages |  |  | 517,634 | 609,731 | 595,753 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 13 | 2 | 13 | 2 |
|  | 1 | - | 1 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 12 | 2 | 12 | 2 |


| DTO POSTS | Number |
| :--- | ---: |
| Clerk of Parliament | 1 |
| Total staff | 1 |

## VOTE 02 - PARLIAMENT

| DIVISION <br> No. |  |  | DIVISION <br> Name |
| :---: | :---: | :---: | :---: |
| 0104 | Office of the Leader of the Opposition |  |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To scrutinize the policies, programmes, projects and actions of the Government and to provide appropriate alternatives. |  |  |
| 2 | To provide leadership to, and ensure the functioning of the Public Accounts Committee, and to submit reports to Parliament. |  |  |
| 3 | To inform and educate the public about the "Government-inwaiting". |  |  |
| 4 | To properly represent in Parliament the views and desires of those Grenadians who otherwise would not have a voice. |  |  |
| 5 | To co-ordinate the activities of Her Majesty's Opposition in Parliament. |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 02 - PARLIAMENT | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates <br> 2016 |
| 0104 | Office of the Leader of the Opposition | 29,383 | 23,831 | 80 | 80 | 80 |
| 340 | Personal Emoluments | 6,748 | 5,039 | 10 | 10 | 10 |
|  | Professional Services (Wages \& Salaries) | 10,398 | 3,121 | 10 | 10 | 10 |
|  | Total Personnel Direct | 17,146 | 8,160 | 20 | 20 | 20 |
| 314 | Allowance | 4,494 | 5,738 | 10 | 10 | 10 |
|  | Total Personnel Indirect | 4,494 | 5,738 | 10 | 10 | 10 |
| $\begin{aligned} & 330 \\ & 332 \end{aligned}$ | Utilities* | - | - | - | - |  |
|  | Supplies and Materials | 150 | 1,833 | 10 | 10 | 10 |
|  | Total Utilities \& Supplies | 150 | 1,833 | 10 | 10 | 10 |
| $\begin{aligned} & 334 \\ & 336 \\ & 338 \end{aligned}$ | Communications Expenses | - | 33 | 10 | 10 | 10 |
|  | Maintenance Services | 403 | 500 | 10 | 10 | 10 |
|  | Rental of Asset | 7,190 | 7,400 | 10 | 10 | 10 |
|  | Total Overhead | 7,593 | 7,933 | 30 | 30 | 30 |
| 352 | Sundry Expenses | - | 167 | 10 | 10 | 10 |
|  | Total Other | - | 167 | 10 | 10 | 10 |
|  | Total Recurrent Expenditure | 29,383 | 23,831 | 80 | 80 | 80 |

[^3]
## VOTE 02 - PARLIAMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Leader of the Opposition | 1 | 1 | 6,748 | 5,039 | 10 |
|  | Total Salary Established Staff | - | - | 6,748 | 5,039 | 10 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 6,748 | 5,039 | 10 |

Unestablished Staff

| Total Wages Unestablished Staff | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Payment Unestablished Staff |  |  | - |  | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 6,748 | 5,039 | 10 |


| NUMBER OFSTAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | :---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | - | - | - | - |
|  | - | - | - | - |
| Seconded Positions | - | - | - | - |
| Total Statt Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | :---: |
|  |  |
| Total staff | - |

## VOTE 03 - SUPREME COURT

## VOTE 03 - SUPREME COURT

## MISSION STATEMENT

To facilitate the efficient functioning of the Supreme Court including the Deeds and Land Registry by promptly processing all documents and competently managing all processes in accordance with relevant legislation while maintaining professionalism through co-operation, teamwork and confidentiality.

## VISION STATEMENT

To constantly aspire to higher levels of competency, efficiency and productivity through the utilization of technology and within the framework of our Legal Operations.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | To repair the roof of the storage facility (vault) which <br> stores all documents filed at the Supreme Court Registry. | Achieved |
| 2 | To relocate Court \#2, Court \#3 and dependent offices | Not Achieved |
| 3 | To strengthen human resource and build capacity | Achieved in part (one workshop was held in April, 2013) |
| 4 | To install security systems in all courts | Not Achieved |

## PRIORITIES 2014

| 1 | To strengthen human resource and build capacity |
| ---: | :--- |
| 2 | Obtaining a fourth (4th) Judge |
| 3 | To relocate Court \#2, Court \#3 and dependent offices |
| 4 | Revamping the court reporting structure. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 03 - SUPREME COURT | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | $\begin{gathered} \hline \text { Forward } \\ \text { Estimates } \\ 2016 \\ \hline \end{gathered}$ |
| 001 | SUMMARY | 2,549,598 | 2,659,166 | 2,732,719 | 2,647,319 | 2,647,319 |
|  | Administration | 2,549,598 | 2,659,166 | 2,732,719 | 2,647,319 | 2,647,319 |

## VOTE 03 - SUPREME COURT



## VOTE 03 - SUPREME COURT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :--- |
| 001 |  | Administration $\quad$.


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To ensure the efficient running of the High Court during its Criminal and Civil sittings and in its Appellate Jurisdiction. | Number of Civil, Criminal \& Appeal matters filed | Average time from filing to <br> judgement/satisfaction of the <br> matter. |
|  |  | Number of bill of sales, deeds and probates filed | Average time for processing bill of sales, deeds and probates. |
|  |  | Number of auction sales conducted | Average time between possession of item to sale of item. |
|  |  | Number of written judgements declared | Average number of outing cases over a three (3) year period. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { S.O.C. } \\ \text { Item No } \end{gathered}$ | VOTE 03 - SUPREME COURT | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 001 | Administration | 2,549,598 | 2,659,166 | 2,732,719 | 2,647,319 | 2,647,319 |
| 310 | Personal Emoluments | 1,209,229 | 1,271,304 | 1,343,386 | 1,261,486 | 1,261,486 |
| 312 | Wages | 104,966 | 101,556 | 107,806 | 107,806 | 107,806 |
| 340 | Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 193,623 | 192,525 | 199,855 | 199,855 | 199,855 |
|  |  | 1,507,818 | 1,565,385 | 1,651,047 | 1,569,147 | 1,569,147 |
| 314 | Allowance | 192,907 | 207,792 | 211,113 | 211,113 | 211,113 |
| 318 | Local travel and subsistence | 85,467 | 98,800 | 93,800 | 93,800 | 93,800 |
| 319 | International travel and subsistence | 11,873 | 8,500 | 8,500 | 8,500 | 8,500 |
| 340 | Professional Services (Allowances) | 5,804 | 4,944 | 4,944 | 4,944 | 4,944 |
|  | Total Personnel Indirect | 296,050 | 320,036 | 318,357 | 318,357 | 318,357 |
| 332 | Supplies and MaterialsTotal Utilities \& Supplies | 173,958 | 126,800 | 126,800 | 126,800 | 126,800 |
|  |  | 173,958 | 126,800 | 126,800 | 126,800 | 126,800 |
| 334 | Communications Expenses | 28 | - | 3,500 | - | - |
| 336 | Maintenance Services | 34,928 | 14,400 | 21,500 | 21,500 | 21,500 |
| 338 | Rental of Asset | 265,419 | 415,916 | 371,416 | 371,416 | 371,416 |
| 342 | Insurance | 13,074 | 10,350 | 11,500 | 11,500 | 11,500 |
| 343 | Other Services | 65,834 | 88,279 | 70,599 | 70,599 | 70,599 |
|  | Total Overhead | 379,283 | 528,945 | 478,515 | 475,015 | 475,015 |
| 345 | Legal Services | 183,798 | 110,000 | 150,000 | 150,000 | 150,000 |
| 352 | Sundry Expenses | 8,691 | 8,000 | 8,000 | 8,000 | 8,000 |
|  | Total Other | 192,489 | 118,000 | 158,000 | 158,000 | 158,000 |
|  | Total Recurrent Expenditure | 2,549,598 | 2,659,166 | 2,732,719 | 2,647,319 | 2,647,319 |

## VOTE 03 - SUPREME COURT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual <br> Provisional $2013$ | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | Puisne Judge | 3 | 3 |  | 491,400 | 573,300 |
| L | Registrar | 1 | 1 |  | 74,808 | 79,812 |
| K | Deputy Registrar | 1 | 1 |  | 59,496 | 55,572 |
| H | Librarian | 1 | 1 |  | 10 | 10 |
| H | Court Administrator | 1 | 1 |  | 37,704 | 37,704 |
| H | Administrative Officer | 1 | 1 |  | 40,800 | 37,704 |
| E | Executive Officer | 1 | 1 |  | 35,220 | 35,220 |
| D | Court Reporter | 2 | 2 |  | 29,340 | 29,340 |
| D | Clerk I | 2 | 2 |  | 58,680 | 29,340 |
| D | Secretary II | 1 | 1 |  | 29,340 | 29,340 |
| C | Clerk/Typist | 2 | 2 |  | 27,432 | 27,432 |
| C | Clerk II | 10 | 10 |  | 203,352 | 230,784 |
| C | Execution Bailiff | 1 | 1 |  | 27,432 | 27,432 |
| B | Binder | 1 | 1 |  | 22,836 | 22,836 |
| B | Clerk III | 2 | 2 |  | 22,386 | 22,836 |
| B | Court Bailiff | 3 | 3 |  | 60,552 | 59,208 |
| A | Office Attendant | 2 | 2 |  | 32,016 | 32,016 |
|  | Relief |  |  |  | 5,000 | - |
|  | Total Salary Established Staff | 35 | 35 | 1,209,229 | 1,257,804 | 1,329,886 |
| Salary Increment |  |  |  | - |  | - |
|  | Total Other Payment Established Staff |  |  | - | 13,500 | 13,500 |
|  | Total Personnel Emolument |  |  | 1,209,229 | 1,271,304 | 1,343,386 |

Unestablished Staff

| Driver | 1 | 1 | 104,966 | 96,156 | 13,536 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cleaners | 5 | 5 |  |  | 53,170 |
| Office Attendant | 1 | 1 |  |  | 10,872 |
| Assistant Binder | 1 | 1 |  |  | 12,192 |
| Clerk |  | 1 |  |  | 13,536 |
| Relief for 1 month for each cleaner |  |  |  |  | 4,500 |
| Total Wages Unestablished Staff | 9 | 9 | 104,966 | 96,156 | 107,806 |
| Total Other Payment Unestablished Staff |  |  | - |  | - |
| Total Wages Unestablished Staff |  |  | 104,966 | 96,156 | 107,806 |
| Total Personnel Emoluments \& Wages |  |  | 1,314,195 | 1,367,460 | 1,451,192 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  | 35 | 9 | 35 | 9 |
| Total Positions | 4 | - | 6 | - |
| Vacant Positions | - | - | - | 9 |
| Seconded Positions | 31 | 9 | 29 | 9 |
| Total Staff Working |  | 9 |  |  |


| DTO POSTS | Number |
| :--- | ---: |
| Puisne Judge | 3 |
| Registrar | 1 |
| Execution Bailiff | 1 |
| Court Bailiff | 3 |
| Deputy Registrar | 1 |
| Total staff | 9 |

## VOTE 04 - MAGISTRACY

## MISSION STATEMENT

To administer Justice at the Magisterial level and to provide support services according to Law.

## VISION STATEMENT

To become as expeditious as possible in the hearing of matters and to offer the best service possible.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | To carry out refurbishment work on the Grenville and Victoria <br> Magistrate's Courts. | The refurbishment of the Grenville Magistrate's Court. |
| 2 | To ensure that groundwork is done for the reconstruction of the <br> Sauteurs Magistrate's Court. |  |
| 3 | To continue to reduce judicial delays in all matters and to determine <br> over 90\% of the cases filed. |  |

## PRIORITIES 2014

1 The reconstruction of the Sauteurs Magistrate's Court.
2 To carry out refurbishment work on the Victoria Magistrate's Court.

| FINANCIAL REQUIREMENT |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRA | VOTE 04 - MAGISTRACY | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| $\begin{aligned} & 001 \\ & 005 \\ & 006 \end{aligned}$ | SUMMARY |  |  |  |  |  |
|  | Admin - Southern Magisterial District. <br> Admin - Eastern Magisterial District. <br> Admin - Western and Northern Magisterial District | 1,041,535 | 1,061,772 | 1,032,281 | 1,040,258 | 1,041,110 |
|  |  | 428,805 | 457,108 | 464,371 | 462,771 | 462,771 |
|  | Admin - Western and Northern Magisterial District | 731,446 | 702,490 | 662,551 | 664,147 | 664,147 |
|  |  | 2,201,786 | 2,221,370 | 2,159,203 | 2,167,176 | 2,168,028 |

## VOTE 04 - MAGISTRACY



## VOTE 04 - MAGISTRACY

|  |  |
| :---: | :---: |
| DIVISIO <br> N No. | DIVISION |
| 001 | Admin - Southern Magisterial District. |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To dispense justice to the public in a timely manner. | The number of summonses prepared. | \% of summonses served. |
|  |  | The number of cases filed. | \% of cases determined |
|  |  | The number of warrants prepared. | \% of warrants executed. |
|  |  | The number of licences considered. | \% of licenses granted. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| S.O.C. <br> Item No | VOTE 04 - MAGISTRACY | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
| 001 | Admin - Southern Magisterial District. | 1,041,535 | 1,061,772 | 1,032,281 | 1,040,258 | 1,041,110 |
| 310 | Personal Emoluments | 564,544 | 579,758 | 545,160 | 546,876 | 547,728 |
| 312 | Wages | 28,772 | 28,236 | 33,270 | 33,270 | 33,270 |
| 340 | Professional Services (Wages \& Salaries) | 34,366 | 38,160 | 38,160 | 38,160 | 38,160 |
|  | Total Personnel Direct | 627,682 | 646,154 | 616,590 | 618,306 | 619,158 |
| 314 | Allowance | 269,957 | 277,303 | 270,365 | 270,365 | 270,365 |
| 318 | Local travel and subsistence | 56,109 | 54,114 | 57,326 | 57,326 | 57,326 |
| 319 | International travel and subsistence | - | 3,600 | 3,600 | 9,861 | 9,861 |
| 326 | Training | - | 4,001 | 2,000 | 2,000 | 2,000 |
|  | Total Personnel Indirect | 326,066 | 339,018 | 333,291 | 339,552 | 339,552 |
| 332 | Supplies and Materials | 51,990 | 40,600 | 50,500 | 50,500 | 50,500 |
|  | Total Utilities \& Supplies | 51,990 | 40,600 | 50,500 | 50,500 | 50,500 |
| 334 | Communications Expenses | - | - | 500 | 500 | 500 |
| 336 | Maintenance Services | 20,901 | 21,000 | 11,200 | 11,200 | 11,200 |
| 338 | Rental of Asset | 230 | - | - | - | - |
| 342 | Insurance | - | - | 2,200 | 2,200 | 2,200 |
|  | Total Overhead | 21,131 | 21,000 | 13,900 | 13,900 | 13,900 |
| 345 | Legal Services | 4,409 | 4,500 | 4,500 | 4,500 | 4,500 |
| 352 | Sundry Expenses | 10,257 | 10,500 | 13,500 | 13,500 | 13,500 |
|  | Total Other | 14,666 | 15,000 | 18,000 | 18,000 | 18,000 |
|  | Total Recurrent Expenditure | 1,041,535 | 1,061,772 | 1,032,281 | 1,040,258 | 1,041,110 |

## VOTE 04 - MAGISTRACY

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| L | Chief Magistrate | 1 | 1 |  | 80,592 | 80,592 |
| K | Additional Magistrate | 2 | 2 |  | 138,636 | 138,636 |
| H | Administrative Officer | 1 | 1 |  | 40,800 | 37,704 |
| D | Clerk I | 1 | 1 |  | 29,340 | 29,340 |
| C | Clerk II | 2 | 2 |  | 54,864 | 54,864 |
| C | Clerk/Typist | 7 | 7 |  | 172,680 | 142,008 |
| C | Bailiffs | 3 | 3 |  | 46,788 | 45,144 |
| A | Office Attendant | 1 | 1 |  | 16,008 | 10,872 |
|  | Relief |  |  |  | - | 6,000 |
|  | Total Salary Established Staff | 18 | 18 | 564,544 | 579,708 | 545,160 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  | 50 | - |
|  | Total Personnel Emolument |  |  | 564,544 | 579,758 | 545,160 |

Unestablished Staff

| Cleaner <br> Relief | 1 | 1 | 28,772 | 25,870 <br> 2,366 | $\mathbf{3 0 , 9 0 0}$ <br> $\mathbf{2 , 3 7 0}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Total Wages Unestablished Staff |  |  |  | 28,236 | $\mathbf{3 3 , 2 7 0}$ |
| Total Other Payment Unestablished Staff | 1 |  | 1 | 28,772 | - |
| Total Wages Unestablished Staff |  | - | - |  |  |
| Total Personnel Emoluments and Wages |  |  | 28,772 | 28,236 | $\mathbf{3 3 , 2 7 0}$ |
|  |  |  | 593,316 | 607,994 | $\mathbf{5 7 8 , 4 3 0}$ |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Establishe | Established | Non Established |
|  | 18 | 1 | 18 | 1 |
| Total Positions | 2 | - | 2 | - |
| Vacant Positions | - | - | - |  |
| Seconded Positions | 16 | 1 | 16 | 1 |
| Total Staff Working |  |  |  |  |


| DTO POSTS | Number |
| :--- | ---: |
| Chief Magistrate | 1 |
| Additional Magistrate | 2 |
| Bailiffs | 3 |
| Total staff | 6 |


| DIVISIO <br> N No. | DIVISION |
| :---: | :---: |
| Name |  |
| $\mathbf{0 0 5}$ | Admin - Eastern Magisterial District. |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE <br> (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To dispense justice to the public in a timely manner. | The number of summonses prepared. | \% of summonses served. |
|  |  | The number of cases filed. | \% of cases determined |
|  |  | The number of warrants prepared. | \% of warrants executed. |
|  |  | The number of licences considered. | \% of licenses granted. |



VOTE 04 - MAGISTRACY

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Estimated <br> Outturn 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \mathrm{K} \\ & \mathrm{D} \\ & \mathrm{C} \\ & \mathrm{C} \end{aligned}$ | Magistrate Clerk I Clerk/Typist Bailiffs Relief | 1 1 5 3 | 1 1 5 3 |  | $\begin{array}{r} 71,268 \\ 29,340 \\ 93,576 \\ 82,296 \\ - \end{array}$ | $\begin{array}{r} 59,784 \\ 29,340 \\ 119,364 \\ 82,296 \\ - \end{array}$ |
|  | Total Salary Established Staff | 10 | 10 | 276,483 | 276,480 | 290,784 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  | - | 200 | - |
|  | Total Personnel Emolument |  |  | 276,483 | 276,680 | 290,784 |
|  | Unestablished Staff | Number of Staff Estimates | Number of <br> Staff Estimates <br> 2014 | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
|  | Cleaners <br> Relief | 1 | 1 | 31,398 | 15,165 | $\begin{array}{r} 18,084 \\ 1,600 \\ \hline \end{array}$ |
|  | Total Wages Unestablished Staff | 1 | 1 | 31,398 | 15,165 | 19,684 |
|  | Total Other Payment Unestablished Staff |  |  | - | - | - |
|  | Total Wages Unestablished Staff |  |  | 31,398 | 15,165 | 19,684 |
|  | Total Personnel Emoluments and Wages |  |  | 307,881 | 291,845 | 310,468 |
|  | NUMBER OF STAFF | Estima | tes 2013 | Estim | ates 2014 |  |
|  |  | Established | Non Establishe | Established | Non Established |  |
|  | Total Positions <br> Vacant Positions Seconded Positions Total Staff Working | $\begin{array}{r} 10 \\ - \\ 10 \\ \hline \end{array}$ | 1 <br> - <br> - <br> 1 | 10 - - 10 | 1 <br> - <br> - <br> 1 |  |
|  | DTO POSTS | Number |  |  |  |  |
|  | Magistrate <br> Bailiffs <br> Total staff | 1 3 4 |  |  |  |  |


| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 0 6}$ | Admin - Western and Northern Magisterial District |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To dispense justice to the public in a timely manner. | The number of summons prepared. | \% of summons served. |
|  |  | The number of cases filed. | \% of cases determined |
|  |  | The number of warrants prepared. | \% of warrants executed. |
|  |  | The number of licences considered. | \% of licenses granted. |



VOTE 04 - MAGISTRACY

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Western District |  |  |  |  |  |
| K | Magistrate | 1 | 1 |  | 71,268 | 71,268 |
| C | Clerk/Typist | 4 | 4 |  | 80,700 | 80,700 |
| C | Bailiffs | 2 | 2 |  | 54,864 | 54,864 |
|  | Northern District |  |  |  |  |  |
| K | Additional Magistrate | 1 | 1 |  | 71,268 | 71,268 |
| C | Clerk/Typist | 2 | 2 |  | 54,864 | 54,864 |
| C | Bailiffs | 2 | 2 |  | 54,864 | 27,432 |
|  | Relief |  |  |  | 6,000 | 6,000 |
|  | Total Salary Established Staff | 12 | 12 | 412,660 | 393,828 | 366,396 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  | - | 250 | - |
|  | Total Personnel Emolument |  |  | 412,660 | 394,078 | 366,396 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cleaners | 2 | 2 | 27,837 | 26,316 | 36,239 |
| Total Wages Unestablished Staff | 2 | 2 | 27,837 | 26,316 | 36,239 |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | 27,837 | 26,316 | 36,239 |
| Total Personnel Emoluments and Wages |  |  | 440,497 | 420,394 | 402,635 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Establishe | Established | Non Established |
|  | 12 | 2 | 12 | 2 |
| Total Positions | - | - | 2 | - |
| Vacant Positions | - | - | - | - |
| Seconded Positions | 12 | 2 | 10 | 2 |
| Total Staff Working |  |  |  |  |


| DTO POSTS | Number |
| :--- | ---: |
| Magistrate | 1 |
| Additional Magistrate | 1 |
| Bailiffs | 4 |
| Total staff | 6 |

## VOTE 05 - AUDIT

## VOTE 05 - AUDIT

## MISSION STATEMENT

A professional, productive and effective Department, providing assurance of good governance; and a principal contributor to public sector accountability and transparency

## VISION STATEMENT

To provide Parliament and other stakeholders with assurance about public sector financial reporting, administration and accountability and to give assurance that resources entrusted to accounting officers are used with economy, efficiency and effectiveness.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | Audit of Public Accounts for 2011 and 2012 | Public Accounts for 2011 and 2012 not submitted for Auditing <br> during 2013 |
| 2 | Audit of six Statutory Body's Accounts | Audit of six Statutory Bodies |
| 3 | Conduct three Financial Audits (Capital Projects) |  |
| 4 | Conduct four Compliance Audits | Value Added Tax, SEED, Grenada Airports Authority, Ministry <br> of Education - Schools |
| 5 | Audit of cashiering and reconciliation | All District Revenue Offices and Magistrate's Court |
| 6 | Conduct twenty Surprise Audit Inspections | Conducted 20 Surprise Surveys |
| 7 | Audit Inspection of Mission Overseas | Overseas Missions audited - Brussels and London |
| 8 | Conduct training in Auditing and Accounting Standards | Training in Financial and Compliance Auditing Standards (5) <br> Sessions |
| 9 | Application of International Standards of Supreme Audit <br> Institutions (ISSAI) Compliance Assessment Tools (I- <br> CAT) for Financial, Compliance and Performance Audits | Conducted ICATS for Compliance and Financial Audits |
| 10 | Publish Operations Report for 2012 | Published Operations Report for 2012 |

## PRIORITIES 2014

| 1 | Audit of Public Accounts for 2011, 2012 and 2013 |
| ---: | :--- |
| 2 | Audit the accounts of six Statutory Bodies and Recipients of Government Money. |
| 3 | Conduct three Compliance Audits |
| 4 | Conduct Surprise Surveys. |
| 5 | Audit of Overseas Missions. |
| 6 | Provide training in auditing standards and accounting standards. |
| 7 | Publish Operations Report for 2013 |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 05 - AUDIT | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 001 | SUMMARYAdministration |  |  |  |  |  |
|  |  | 1,111,977 | 1,289,609 | 1,201,167 | 1,199,711 | 1,199,711 |
|  |  | 1,111,977 | 1,289,609 | 1,201,167 | 1,199,711 | 1,199,711 |

VOTE 05 - AUDIT


| STAFF SUMMARY | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  | 22 | - | 22 | - |
| Total Positions | 1 | - | 1 | - |
| Vacant Positions | - | - | - | - |
| Totady Leave | 21 | - | 21 | - |


| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :--- |
| 001 |  | Administration $\quad$.


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE <br> (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To audit and report on the Public Accounts of Grenada and the accounts of all officers and authorities of the Government of Grenada in the time stipulated in the Audit Act. | Number of reports of the Director of Audit (Financial Audit). | Date, the Report of the Public Accounts are tabled in the House of Representatives |
|  |  | Number of Compliance and Surprise Audits. | Number of reports reviewed and discussed by Public Accounts Committee (PAC). |
|  |  | Number of Audits based on request from Parliamentarians | Number of recommendations accepted and implemented by Ministries and Departments and Statutory Bodies. |
|  |  | Number of Retirement Benefits pre-audited. | Estimated value of savings to the Government resulting from timely audits. |



VOTE 05 - AUDIT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| L | Director of Audit | 1 | 1 |  | 37,404 | 79,812 |
| K | Deputy Director of Audit | 1 | 1 |  | 71,268 | 71,268 |
| K | Assistant Director of Audit | 1 | 1 |  | 71,268 | 71,268 |
| J | Senior Auditor | 4 | 4 |  | 245,136 | 245,136 |
| H | Auditor | 6 | 6 |  | 207,060 | 210,168 |
| E | Junior Auditor I | 4 | 4 |  | 140,880 | 140,880 |
| D | Junior Auditor II | 3 | 3 |  | 58,680 | 88,020 |
| C | Clerk/Typist | 1 | 1 |  | 27,432 | 17,712 |
| B | Office Attendant/Cleaner | 1 | 1 |  | 22,836 | 22,836 |
|  | Relief |  |  |  | 19,212 | - |
|  | Total Salary Established Staff | 22 | 22 | 883,924 | 901,176 | 947,100 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  | - | 35,724 | 7,000 |
|  | Total Personnel Emolument |  |  | 883,924 | 936,900 | 954,100 |

Unestablished Staff


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | :---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 22 | - | 22 | - |
|  | 1 | - | 1 | - |
| Total Staff Working |  | - | - |  |


| DTO POSTS | Number |
| :--- | ---: |
| Director of Audit | 1 |
| Deputy Director of Audit | 1 |
| Assistant Director of Audit | 1 |
| Senior Auditor | 4 |
| Auditor | 6 |
| Total staff | 13 |

## VOTE 06 - PUBLIC SERVICE COMMISSION

## VOTE 06 - PUBLIC SERVICE COMMISSION

## MISSION STATEMENT

To provide effective and efficient support to the Public Service Commission in the exercise of its functions as set out in section 84 of the Grenada Constitution and to help to secure the best use of personnel resources in the Public Service.

## VISION STATEMENT

The Office of the Public Service Commission aims to achieve greater efficiency and effectiveness by improving the quality of its services to its customers.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| :---: | :---: | :---: |
| 1 | Occupational health and safety, staff training \& development and performance management | Received approval by the Financial Complex Ltd for the tiling of the ground floor in keeping with a recommendation from the Department of Labour |
|  | Computerization of personnel records in the Human Resource module of Smart Stream |  |
| 3 | Implementation of the revised Public Service Commission Regulations | Final draft reviewed and sent for legal advice; New target date for implementation is January 2014 in light of need to synchronise with the implementation of the revised staff orders which are currently under review |
| 4 | Review internal operations and structures | Small reviews of some processes, e.g. the Registry was done |

## PRIORITIES 2014

| 1 | Digitisation of Public Service Commission operations/records |
| ---: | :--- |
| 2 | Computerisation of Personnel Records |
| 3 | Implementation of revised Public Service Commission regulation |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 06 - PUBLIC SERVICE COMMISSION | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates <br> 2016 |
| 001 | SUMMARYAdministration | 689,806 | 738,531 | 715,155 | 715,803 | 715,803 |
|  |  | 689,806 | 738,531 | 715,155 | 715,803 | 715,803 |

VOTE 06 - PUBLIC SERVICE COMMISSION


| STAFF SUMMARY | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  | 14 | - | 14 | - |
| Total Positions | 1 | - | - | - |
| Vacant Positions | - | - | - | - |
| Seconded Positions | 13 | - | 14 | - |

## VOTE 06 - PUBLIC SERVICE COMMISSION

| DIVISION <br> No. |  | DIVISION <br> Name |
| :---: | :--- | :--- |
| $\mathbf{0 0 1}$ |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To manage effectively and efficiently the elements of Public Service Human Resources in keeping with the mandate enshrined in Section 84(1) of the Constitution i.e. appointments, dismissals, discipline, leave, etc. | Number of vacancies advertised | Percentage satisfaction by Ministry /Department with decisions made by the Public Service Commission |
|  |  | Number of appointments made | Increase in accuracy of decisions made by the Public Service Commission |
|  |  |  | Percentage decrease in the number of legal challenges by public officers |
|  |  | Number of disciplinary hearings/investigations conducted | Reduction in the number of follow up requests made to Ministry/Departments for accurate and complete information |



## VOTE 06 - PUBLIC SERVICE COMMISSION

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| L | Chief Personnel Officer | 1 | 1 |  | 79,812 | 79,812 |
| J | Senior Administrative Officer | 1 | 1 |  | 53,424 | 53,432 |
| H | Information Technology Officer | 1 | 1 |  | 40,800 | 40,800 |
| H | Administrative Officer | 1 | 1 |  | 46,956 | 46,956 |
| E | Executive Officer | 3 | 3 |  | 100,152 | 100,152 |
| E | Administrative Secretary | 1 | 1 |  | 35,220 | 35,220 |
| C | Clerk/Typist | 3 | 3 |  | 77,484 | 82,296 |
| C | Clerk II | 2 | 2 |  | 54,864 | 53,268 |
| B | Office Attendant/Cleaner | 1 | 1 |  | 22,836 | 22,836 |
|  | Total Salary Established Staff | 14 | 14 | 506,727 | 511,548 | 514,772 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  |  | 18,058 | 18,610 |
|  | Total Personnel Emolument |  |  | 506,727 | 529,606 | 533,382 |

Unestablished Staff

| Total Wages Unestablished Staff | - | - | 23,609 | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Payment Unestablished Staff |  |  | - | - |  |
| Total Wages Unestablished Staff |  |  | 23,609 | - | - |
| Total Personnel Emoluments and Wages |  |  | 530,336 | 529,606 | 533,382 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  | 14 | - | 14 |  |
| Total Positions | 1 | - | - |  |
| Secont Positions | - | - | - | - |
| Total Staff Working | 13 | - | 14 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Chief Personnel Officer | 1 |
| Total staff | 1 |

## VOTE 07 - DIRECTOR OF PUBLIC PROSECUTIONS

## VOTE 07 - DIRECTOR OF PUBLIC PROSECUTIONS

## MISSION STATEMENT

To provide an independent, professional and effective prosecution service that is fair, operates with integrity and serves the public interest.

## VISION STATEMENT

To develop and maintain a team of experienced and versatile prosecutors who are responsive to the demands of the criminal justice system and are capable of executing the mission of the department.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 |  |  |
| 2 |  |  |
| 3 |  |  |
| 4 |  |  |

## PRIORITIES 2014

| 1 | To conduct prosecutions in the Assizes and in the Magistrate's Courts |
| ---: | :--- |
| 2 | To provide legal representation for the state in matters related to criminal cases e.g. Bail, Proceeds of Crime and Appeals |
| 3 | To provide advice and training to the Police and other Government Department |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 07 - DIRECTOR OF PUBLIC PROSECUTIONS | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| 001 | SUMMARY | 770,678 | 691,965 | 736,045 | 736,045 | 736,045 |
|  |  | 770,678 | 691,965 | 736,045 | 736,045 | 736,045 |

## VOTE 07 - DIRECTOR OF PUBLIC PROSECUTIONS

| $\begin{array}{\|l} \text { S.O.C. Item } \\ \text { No } \\ \hline \end{array}$ | FINANCIAL REQUIREMENT |  |  |  |  | Forward Estimates 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | VOTE 07 - DIRECTOR OF PUBLIC PROSECUTIONS | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 |  |
|  | S.O.C. SUMMARY |  |  |  |  |  |
| 310 | Personal Emoluments | 227,760 | 182,930 | 254,188 | 254,188 | 254,188 |
| 340 | Professional Services (Wages \& Salaries) | 178,899 | 157,272 | 92,584 | 92,584 | 92,584 |
|  | Total Personnel Direct | 406,659 | 340,202 | 346,772 | 346,772 | 346,772 |
| 314 | Allowance | 218,512 | 160,468 | 245,772 | 245,772 | 245,772 |
| 319 | International travel and subsistence | - | 500 | 1,000 | 1,000 | 1,000 |
| 340 | Professional Services (Allowances) | 68,977 | 105,888 | 52,944 | 52,944 | 52,944 |
|  | Total Personnel Indirect | 287,489 | 266,856 | 299,716 | 299,716 | 299,716 |
| 332 | Supplies and Materials | 8,701 | 10,458 | 10,458 | 10,458 | 10,458 |
|  | Total Utilities \& Supplies | 8,701 | 10,458 | 10,458 | 10,458 | 10,458 |
| 334 | Communications Expenses | - | 500 | 500 | 500 | 500 |
| 338 | Rental of Asset | 12,310 | 10,350 | - | - | - |
| 343 | Other Services | 48,442 | 52,599 | 52,599 | 52,599 | 52,599 |
|  | Total Overhead | 60,752 | 63,449 | 53,099 | 53,099 | 53,099 |
| 345 | Legal Services | - | 3,500 | 20,000 | 20,000 | 20,000 |
| 352 | Sundry Expenses | 7,077 | 7,500 | 6,000 | 6,000 | 6,000 |
|  | Total Other | 7,077 | 11,000 | 26,000 | 26,000 | 26,000 |
|  |  |  |  |  |  |  |
|  | Total Recurrent Expenditure | 770,678 | 691,965 | 736,045 | 736,045 | 736,045 |


| STAFF SUMMARY | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  |  | 4 | - | 4 |

## VOTE 07 - DIRECTOR OF PUBLIC PROSECUTIONS

| DIVISION <br> No. |  | DIVISION <br> Name |
| :---: | :--- | :---: |
| 001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To conduct prosecution in the Assizes and in the Magistrates' Courts. | Numbers of cases prosecuted in the Court | Reduction in the number of cases currently pending a hearing |
|  |  | Number of staff trained |  |
|  |  | Number of criminal cases completed (e.g. judgement, order or sentence made by a judicial officer) | Reduction in the number of criminal cases outstanding |



## VOTE 07 - DIRECTOR OF PUBLIC PROSECUTIONS

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| L | Director of Public Prosecutions | 1 | 1 |  | 79,812 | 79,812 |
| K | Senior Crown Counsel | 1 | 1 |  | 10 | 71,268 |
| K | Crown Counsel | 1 | - |  | 71,268 | - |
| J | Crown Counsel | - | 1 |  | - | 71,268 |
| D | Secretary | 1 | 1 |  | 29,340 | 29,340 |
|  | Total Salary Established Staff | 4 | 4 | 227,760 | 180,430 | 251,688 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | 2,500 | 2,500 |
|  | Total Personnel Emolument |  |  | 227,760 | 182,930 | 254,188 |

Unestablished Staff

|  |  |  |  |  |
| :--- | :---: | ---: | ---: | ---: |
| Total Salary Unestablished Staff |  |  |  |  |
| Total Other Payment Unestablished Staff |  |  |  |  |
| Total Wages Unestablished Staff |  | - | - | - |
| Total Personnel Emoluments |  | - | - |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 4 | - | 4 | - |
|  | 1 | - | - | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| Director of Public Prosecutions | 1 |
| Senior Crown Counsel | 1 |
| Crown Counsel | 1 |
| Total staff | 3 |

## VOTE 08 - PARLIAMENTARY ELECTIONS OFFICE

## VOTE 08 - PARLIAMENTARY ELECTIONS OFFICE

## MISSION

To register eligible persons to vote; produce and publish the list of Electors; and to conduct Elections according to Legislation.

## VISION

A transparent, impartial and efficient electoral process that leads the way in promoting and maintaining democracy and free and fair elections in accordance with the laws of Grenada.

| PRIORITIES 2013 | ACHIEVEMENTS 2013 |  |
| ---: | :--- | :--- |
| 1 | Conduct of General Elections | General Elections were successfully conducted on the 19th <br> February 2013 |
| 2 | Writing and publication of Election Report | Report compiled and awaiting Publication |
| 3 | Continuous Registration | Eligible voters who made themselves available were registered |
| 4 | Training of staff | Staff and other Election officials were trained |
| 5 | Publication of Handbook | Was not accomplished |
| 6 | Celebrate Month of Awareness | Eligible voters are encouraged to collect ID cards |


| PRIORITIES 2014 |  |
| ---: | :--- |
| 1 | Continue Registration of Eligible Voters |
| 2 | Proposal to Amend some sections of the Representation of the Peoples Act |
| 3 | Continue training of staff |
| 4 | Computerisation of Ballot series |
| 5 | Celebrate Month of Awareness |
| 6 | Ongoing public education |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 08 - PARLIAMENTARY ELECTIONS OFFICE | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 001 | SUMMARY |  |  |  |  |  |
|  |  | 756,413 | 741,074 | 713,472 | 740,061 | 740,061 |
|  |  | 756,413 | 741,074 | 713,472 | 740,061 | 740,061 |

## VOTE 08 - PARLIAMENTARY ELECTIONS OFFICE

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 08 - PARLIAMENTARY ELECTIONS OFFICE | Actual <br> Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward Estimates 2016 |
| $\begin{aligned} & 310 \\ & 340 \end{aligned}$ | S.O.C. SUMMARY |  |  |  |  |  |
|  | Personal Emoluments <br> Professional Services (Wages \& Salaries)* <br> Total Personnel Direct | 236,147 | 271,718 | 319,930 | 338,782 | 338,782 |
|  |  | 104,707 | 107,336 | - | - | - |
|  |  | 340,855 | 379,054 | 319,930 | 338,782 | 338,782 |
| 314 | Allowance <br> Total Personnel Indirect | 9,116 | 9,922 | 9,922 | 9,922 | 9,922 |
|  |  | 9,116 | 9,922 | 9,922 | 9,922 | 9,922 |
| 332 | Supplies and Materials <br> Total Utilities \& Supplies | 40,952 | 34,239 | 35,550 | 35,550 | 35,550 |
|  |  | 40,952 | 34,239 | 35,550 | 35,550 | 35,550 |
| 334 | Communications Expenses | 1,599 | 1,384 | 1,384 | 1,384 | 1,384 |
| 336 | Maintenance Services | 12,572 | 12,000 | 13,000 | 14,000 | 14,000 |
| 338 | Rental of Asset | 290,883 | 213,122 | 279,590 | 286,327 | 286,327 |
| 342 | Insurance | 3,478 | 2,853 | 2,900 | 2,900 | 2,900 |
| 343 | Other Services | 52,040 | 84,000 | 47,196 | 47,196 | 47,196 |
|  | Total Overhead | 360,572 | 313,359 | 344,070 | 351,807 | 351,807 |
| 352 | Sundry Expenses | 4,917 | 4,500 | 4,000 | 4,000 | 4,000 |
|  | Total Other | 4,917 | 4,500 | 4,000 | 4,000 | 4,000 |
|  | Total Recurrent Expenditure | 756,413 | 741,074 | 713,472 | 740,061 | 740,061 |
|  | STAFF SUMMARY | Estimat | s 2013 | Estim | ates 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions | 12 | - | 12 | - |  |
|  | Vacant Positions | 3 | - | 3 | - |  |
|  | Seconded Positions | - | - | - | - |  |
|  | Total Staff Working | 9 | - | 9 | - |  |

*Allocation was moved to the Electoral Enumeration Programme in the Capital Budget

## VOTE 08 - PARLIAMENTARY ELECTIONS OFFICE

| DIVISION <br> No. |  | DIVISION <br> Name |
| :---: | :--- | :--- |
| 001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To register Eligible Voters to Produce and Publish List of Electors and to conduct Elections according to the Legislation | Number of registered voters | \% of eligible voters registered |
|  |  | Number of Electoral Lists | \% of claims and objections filed |
|  |  | Number of Voter registration campaign conducted | Average waiting time for registrants to collect identification cards |



## VOTE 08 - PARLIAMENTARY ELECTIONS OFFICE

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff <br> Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Senior Administrative Officer | 1 | 1 |  | 61,284 | 61,284 |
| H | Administrative Officer | 1 | 1 |  | 23,478 | 46,956 |
| H | Systems Administrator* | 1 | 1 |  | 37,704 | 18,852 |
| G | Civics and Voters Registration Officer | 1 | 1 |  | 10 | 42,576 |
| E | IT Technician I | 1 | 1 |  | 35,220 | 35,220 |
| D | Clerk I | 1 | 1 |  | 10 | 10 |
| C | Clerk/Typist | 2 | 2 |  | 27,432 | 27,432 |
| C | Clerk II | 2 | 2 |  | 40,908 | 41,928 |
| B | Chauffeur/Assistant | 1 | 1 |  | 22,836 | 22,836 |
| B | Office Attendant / Cleaner *Six months provision | 1 | 1 |  | 22,836 | 22,836 |
|  | Total Salary Established Staff | 12 | 12 | 236,147 | 271,718 | 319,930 |
|  | Salary Increment |  |  | - |  | - |
|  | Total Other Payment Established Staff |  |  | - |  | - |
|  | Total Personnel Emolument |  |  | 236,147 | 271,718 | 319,930 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Other Payment Unestablished Staff |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Personnel Emoluments and Wages |  |  | 236,147 | 271,718 | 319,930 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 12 | - | 12 | - |
|  | 5 | - | 3 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 7 | - | 9 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Supervisor of Elections | 1 |
| Total staff | 1 |

## VOTE 09 - MINISTRY OF LEGAL AFFAIRS

## MISSION STATEMENT

To promote good governance for the administration of justice by providing optimum quality legal services to the Government in an efficient and timely manner.

## VISION STATEMENT

A legal system that upholds the Constitution; promotes good governance and administer Justice by providing support to the judiciary; legal advice and representation to Government, Ministries, and Departments through continuous reform and modernization.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | Continuation of Government Legislative Agenda |  |
| 2 | Continue to provide legal services to Government by way of Advice and <br> Litigation Support | Was not achieved |
| 3 | Consultative process for review of the Constitution. | Refurbishment of the building was completed. Additional works were <br> required to facilitate relocation |
| 4 | Relocation of the Corporate Affairs and Intellectual Property Office <br> (CAIPO). |  |

## PRIORITIES 2014

| 1 | Continuation of Government's Legislative Agenda |
| ---: | :--- |
| 2 | Continue to provide legal services to Government by way of advice and litigation support |
| 3 | Consultative process for review of the Constitution and facilitate a referendum on the Constitution |
| 4 | Relocation of the Ministry of Legal Affairs and Corporate Affairs and Intellectual Property |


|  | FINANCIAL REQUIREMENT | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 09 - MINISTRY OF LEGAL AFFAIRS |  |  |  |  | Forward <br> Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| $\begin{aligned} & 011 \\ & 009 \end{aligned}$ | Legal Affairs <br> Corporate Affairs \& Intellectual Property Office | $\begin{array}{r} 2,235,844 \\ 371,421 \end{array}$ | $\begin{array}{r} 2,482,038 \\ 432,506 \end{array}$ | $\begin{array}{r} 1,875,835 \\ 326,272 \end{array}$ | $\begin{array}{r} 1,893,570 \\ 334,504 \end{array}$ | $\begin{array}{r} 1,896,798 \\ 334,504 \end{array}$ |
|  |  | 2,607,265 | 2,914,544 | 2,202,107 | 2,228,074 | 2,231,302 |

VOTE 09 - MINISTRY OF LEGAL AFFAIRS


| DIVISION <br> No. |  | DIVISION <br> Name |
| :---: | :--- | :---: |
| 011 |  | Legal Affairs |


|  |
| :--- |
|  |
|  |



[^4]
## VOTE 09 - MINISTRY OF LEGAL AFFAIRS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff <br> Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Administration |  |  |  |  |  |
|  | Minister of Legal Affairs | 1 | 1 |  | 10 | 67,925 |
| L | Permanent Secretary | 1 | 1 |  | 75,240 | 79,812 |
| H | Planning Officer II | 1 | 1 |  | 10 | 10 |
| H | Administrative Officer | 1 | 1 |  | 46,956 | 46,956 |
| E | Executive Officer | 1 | 1 |  | 33,384 | 35,220 |
| D | Secretary | 4 | 4 |  | 122,592 | 100,212 |
| D | Clerk I | 1 | 1 |  | 27,264 | 27,792 |
| C | Clerk/Typist | 2 | 2 |  | 19,356 | 35,424 |
| C | Clerk II | 1 | 1 |  | 10 | 10 |
| A | Office Attendant | 1 | 1 |  | 16,008 | 16,008 |
|  | Attorney General Chambers |  |  |  |  |  |
| Contract | Attorney General | 1 | 1 |  | 96,000 | 96,000 |
| Contract | Solicitor General | 1 | 1 |  | 75,240 | 75,240 |
| Contract | Chief Parliamentary Counsel* | 1 | 1 |  | 39,906 | 39,906 |
| L | Senior Legal Counsel | 1 | 1 |  | 79,812 | 74,808 |
| K | Legal Draftsman | 2 | 2 |  | 67,368 | 138,636 |
| K | Senior Crown Counsel | 1 | 1 |  | 71,268 | 71,268 |
| K | Crown Counsel | 1 | - |  | 67,368 | - |
| J | Crown Counsel | - | 1 |  | - | 67,368 |
|  | Total Salary Established Staff | 21 | 21 | 930,337 | 837,792 | 972,595 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  |  | 1,000 | 1,000 |
|  | Total Personal Emolument |  |  | 930,337 | 838,792 | 973,595 |

Unestablished Staff

| Total Wages Unestablished Staff | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personal Emoluments and Wages |  |  | 930,337 | 838,792 | 973,595 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 21 | - | 21 | - |
| Vacant Positions | - | - | 3 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 21 | - | 18 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Permanent Secretary | 1 |
| Attorney General | 1 |
| Solicitor General | 1 |
| Chief Parliamentary Counsel | 1 |
| Planning Officer II | 1 |
| Senior Legal Counsel | 1 |
| Legal Draftsman | 2 |
| Senior Crown Counsel | 1 |
| Crown Counsel | 1 |
| Total staff | 10 |

VOTE 09 - MINISTRY OF LEGAL AFFAIRS

| DIVISION <br> No. |  |
| :---: | :---: |
| 009 | Corporate Affairs \& Intellectual Property Office |




| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Registrar - CAIPO | 1 | 1 |  | 71,268 | 67,188 |
| J | Deputy Registrar | 1 | 1 |  | 10 | 10 |
| H | Administrative Officer | 1 | 1 |  | 40,800 | 40,800 |
| H | Intellectual Property Officer | 1 | 1 |  | 40,800 | 40,800 |
| H | Systems Administrator | 1 | 1 |  | 37,704 | 10 |
| E | Executive Assistant | 1 | 1 |  | 10 | 10 |
| E | Companies Registration Officer | 3 | 3 |  | 35,220 | 35,220 |
| D | Data Entry Clerk | 4 | 4 |  | 58,680 | 79,440 |
| B | Vault Officer | 1 | 1 |  | 13,536 | 13,536 |
|  | Total Salary Established Staff | 14 | 14 | 347,027 | 298,028 | 277,014 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personal Emolument |  |  | 347,027 | 298,028 | 277,014 |

Unestablished Staff

| Total Wages Unestablished Staff |  | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  |  |  |  |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personal Emoluments and Wages |  |  | 347,027 | 298,028 | 277,014 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 14 | - | 14 | - |
|  | 7 | - | 5 | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| Deputy Registrar <br> Registrar | 1 |
|  | 1 |
| Total staff | 2 |

## VOTE 10 - OFFICE OF THE PRIME MINISTER

## VOTE 10 - OFFICE OF THE PRIME MINISTER

## MISSION STATEMENT

To facilitate the Cabinet of Government Ministers in the execution of its responsibilities as stated in the Constitution and to ensure that the Public Service performs optimally and with due ethics.

## VISION STATEMENT

Be the centre of policy formulation, giving clear directions and guidance on the policy formulation process

| PRIORITIES 2013 | ACHIEVEMENTS 2013 |  |
| ---: | :--- | :--- |
| 1 | Implement advice on realignment / streamlining of the Grenada Public <br> Service. | Cabinet Office is in dialogue with the Department of Public <br> Administration to develop an action/implementation plan. |
| 2 | Monitor the implementation of the Ministerial Code and the Manual for <br> Cabinet Procedures. | The new Administration endorsed both policy documents. |
| 3 | Revise and implement the Governance Code for Senior Managers. | Work in progress |
| 4 | Monitor the implementation of the Revised Staff Orders 2012. | Discussions were held with officers in all Ministries and Department; <br> monitoring will continue. |
| 5 | Continue implementation of the policy monitoring and evaluation mandate <br> by way of monthly, quarterly, bi-annual and annual reporting system. | Increase compliance by ministries and departments. |
| 6 | Facilitate timely implementation of government policies and projects by <br> way of administrative and technical support to Cabinet Committees. | Work in progress |
| 7 | Grant Alien Land Holding Licences, Special Marriage Licences and <br> Marriage Licences in accordance with the law. | Achieved |
| 8 | Provide administrative/managerial support and leadership to the Senior <br> Manager's Board. | Achieved |


| PRIORITIES 2014 |  |
| ---: | :--- |
| 1 | Implement advise of the realignment/ streamlining of the Grenada Public Service |
| 2 | To monitor the implementation of the Ministerial Code and Manual for the Cabinet procedures. |
| 3 | Revise and implement Governance Code for Senior Managers. To develop and implement a monitoring \& evaluating strategy. |
| 4 | Monitor and implementation of the revised Staff Orders 2012. To publish an annual government performance report. |
| 5 | Continue the implementation of the policy monitoring and evaluation mandate by monthly, quarterly, bi-annual and annual reporting system |
| 6 | Facilitate timely implementation of government policies and projects by way of administrative and technical support to Cabinet Committees. |
| 7 | Grant Alien Land Holding licences, Special Marriages licences and Marriage Licences according to Law. |
| 8 | Provide administrative, managerial and support to Senior Managers' Board. To publish annual governance code. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 10- OFFICE OF THE PRIME MINISTER | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
| $\begin{aligned} & 001 \\ & 010 \end{aligned}$ | SUMMARY <br> Office of the Prime Minister Cabinet Office | $\begin{array}{r} 2,044,193 \\ 492,123 \end{array}$ | $\begin{array}{r} 2,492,629 \\ 538,969 \end{array}$ | $\begin{array}{r} 1,473,765 \\ 482,270 \end{array}$ | $\begin{array}{r} 1,488,112 \\ 482,271 \end{array}$ | $\begin{array}{r} 1,487,199 \\ 482,272 \end{array}$ |
|  |  | 2,536,316 | 3,031,598 | 1,956,035 | 1,970,383 | 1,969,471 |

## VOTE 10 - OFFICE OF THE PRIME MINISTER



| STAFF SUMMARY | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 13 | - | 13 | - |
| Vacant Positions | 1 | - | 1 | - |
| Seconded Positions | - | - | - |  |
| Total Staff Working | 12 | - | - | - |

VOTE 10 - OFFICE OF THE PRIME MINISTER

| DIVISION <br> No. | DIVISION <br> Name |
| :--- | :--- |
| 001 |  | Office of the Prime Minister


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide administrative and managerial services for the Unit. | Number of Cabinet Submissions Processed. | Average time taken to process Cabinet Submissions |
|  |  |  | Percentage of Cabinet decisions implemented. |
|  |  | Number of Cabinet Decisions issued | Percentage of recommendation approved by Cabinet. The average time taken to process Licences and the Level of Customers Satisfaction. |
|  |  | Number of Position Papers and Policy Briefs developed | Percentage of recommendations approved by Cabinet. |
|  |  | Number of Licences processed. | The average time taken to process Licences |
|  |  |  | Level of Customers' Satisfaction. |



VOTE 10 - OFFICE OF THE PRIME MINISTER

\begin{tabular}{|c|c|c|c|c|c|c|}
\hline GRADE \& PERSONNEL DIRECT STAFF POSITION \& Number of Staff Estimates 2013 \& Number of Staff Estimates 2014 \& Actual Provisional 2013 \& \begin{tabular}{l}
Approved \\
Estimates 2013
\end{tabular} \& \[
\begin{gathered}
\text { Estimates } \\
2014
\end{gathered}
\] \\
\hline \multirow{6}{*}{\[
\begin{gathered}
\text { Contract } \\
\text { E } \\
\text { D }
\end{gathered}
\]} \& Prime Minister \& 1 \& 1 \& \multirow[t]{5}{*}{} \& \multirow[t]{5}{*}{80,620

67,500
35,220
29,340} \& \multirow[t]{5}{*}{80,620

60,000
16,692
14,670} <br>
\hline \& Press Secretary \& 1 \& 1 \& \& \& <br>
\hline \& Administrative Secretary* \& 1 \& 1 \& \& \& <br>
\hline \& Secretary* \& 1 \& 1 \& \& \& <br>
\hline \& *Six months provision \& \& \& \& \& <br>
\hline \& Total Salary Established Staff \& 3 \& 3 \& 361,699 \& 212,680 \& 171,982 <br>
\hline \& Salary Increment \& \& \& - \& - \& - <br>
\hline \& Total Other Payment Established Staff \& \& \& - \& - \& - <br>
\hline \& Total Personal Emolument \& \& \& 361,699 \& 212,680 \& 171,982 <br>
\hline
\end{tabular}

Unestablished Staff

| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Other Payment Unestablished Staff |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Personnel Emoluments and Wages |  |  |  |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 3 |  | 3 | - |
|  |  | - | - |  |
| Seconded Positions | - | - | - |  |
| Total Staff Working | 3 | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| Press Secretary | 1 |

VOTE 10 - OFFICE OF THE PRIME MINISTER


VOTE 10 - OFFICE OF THE PRIME MINISTER

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| M | Secretary to the Cabinet | 1 | 1 |  | 88,369 | 88,368 |
| K | Policy Development Officer | 1 | 1 |  | 71,268 | 71,268 |
| J | Senior Administrative Officer | 1 | 1 |  | 46,956 | 46,956 |
| H | Planning Officer II | 2 | 2 |  | 78,540 | 78,540 |
| E | Executive Officer | 1 | 1 |  | 33,384 | 10 |
| D | Secretary | 1 | 1 |  | 29,340 | 29,340 |
| C | Clerk/Typist | 3 | 3 |  | 59,688 | 62,928 |
|  | Total Salary Established Staff | 10 | 10 | 382,333 | 407,545 | 377,410 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  |  | - | 8,556 |
|  | Total Personnel Emolument |  |  | 382,333 | 407,545 | 385,966 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Estimated Outturn 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff | - | - |  |  |  |
| Total Other Payment Unestablished Staff |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  | - |  |  |
| Total Personnel Emoluments and Wages |  |  | 382,333 | 407,545 | 385,966 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 10 | Non Established | Established | Non Established |
| Total Positions | Established | - | 10 | - |
|  |  | - | 1 | - |
| Vacant Positions | - | - | - | - |
| Tocalal Staff Working | 9 | - | 9 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Secretary to the Cabinet | 1 |
| Planning Officer II | 2 |
| Policy Development Officer | 1 |
| Total staff | 4 |

## VOTE 11 - PRISONS

## VOTE 11 - PRISONS

## MISSION STATEMENT

To provide safe custody of Inmates within our Tri-Island State, within acceptable standards, through rehabilitation of Inmates and enhanced Prison Management

## VISION STATEMENT

To be the model of Penal Reform within the Caribbean, through Rehabilitation and Educational programmes, development of individuals and staff, improvement in Human Resource Development Management, Psychology and Prison Technique.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | Continue the construction of the laundry room. | Not met |
| 2 | Replace all cell doors at the male prison. | Not met |
| 3 | Provide additional toilet \& bath facilities. | Not met |
| 4 | Undertake a staff recruitment and training initiative. | Twenty-one Junior Officers were recruited and trained |
| 5 | Undertake an Inmates Education Programme. | Seventy-nine Inmates completed the Education Programme. |


| PRIORITIES 2014 |  |
| ---: | :--- |
| 1 | Extension of Conference Room |
| 2 | Continue the construction of the laundry room |
| 3 | New Accommodative Wing |
| 4 | Undertake Inmate Education Programme |
| 5 | Undertake Inmate Rehabilitation Programme |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAN | VOTE 11 - PRISONS | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 932,911 | 1,004,089 | 1,074,659 | 1,061,867 | 1,060,705 |
| 019 | Security \& Custody | 3,876,041 | 3,496,920 | 3,807,215 | 3,630,598 | 3,630,598 |
| 020 | Medical \& Dietary | 2,352,094 | 2,417,980 | 2,323,778 | 2,274,095 | 2,274,093 |
| 021 | Maintenance | 121,221 | 171,952 | 156,952 | 156,952 | 156,952 |
| 022 | Industries | 656,391 | 677,436 | 697,852 | 620,044 | 620,044 |
|  |  | 7,938,658 | 7,768,377 | 8,060,456 | 7,743,556 | 7,742,392 |

## VOTE 11 - PRISONS



## VOTE 11 - PRISONS

| DIVISION <br> No. |  |  |
| :---: | :--- | :--- |
| DIVISION <br> Name |  |  |
| 001 | Administration |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide leadership and direction for the department through planning, organizing, and coordination of training programmes. |  |  |
|  |  |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | VOTE 11 - PRISONS | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 001 | Administration | 932,911 | 1,004,089 | 1,074,659 | 1,061,867 | 1,060,705 |
| 310 | Personal Emoluments | 453,733 | 506,714 | 600,386 | 600,386 | 600,386 |
| 340 | Professional Services (Wages \& Salaries) | 48,000 | 63,206 | 48,000 | 48,000 | 48,000 |
|  | Total Personnel Direct | 501,733 | 569,920 | 648,386 | 648,386 | 648,386 |
| 314 | Allowance | 127,645 | 131,256 | 130,856 | 130,856 | 130,856 |
| 318 | Local travel and subsistence | 236 | 500 | 1,200 | 500 | 500 |
| 319 | International travel and subsistence | - | 3,000 | 2,300 | 3,000 | 3,000 |
|  | Total Personnel Indirect | 127,881 | 134,756 | 134,356 | 134,356 | 134,356 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 172,913 | 172,913 | 178,000 | 153,000 | 153,000 |
|  |  | 172,913 | 172,913 | 178,000 | 153,000 | 153,000 |
| 334 | Communications Expenses | 1,124 | - | 1,500 | - | - |
| 336 | Maintenance Services | 109,707 | 110,000 | 95,000 | 110,000 | 110,000 |
| 342 | Insurance | 14,352 | 12,000 | 12,917 | 11,625 | 10,463 |
|  | Total Overhead | 125,183 | 122,000 | 109,417 | 121,625 | 120,463 |
| 352 | Sundry Expenses Total Other | 5,200 | 4,500 | 4,500 | 4,500 | 4,500 |
|  |  | 5,200 | 4,500 | 4,500 | 4,500 | 4,500 |
|  | Total Recurrent Expenditure | 932,911 | 1,004,089 | 1,074,659 | 1,061,867 | 1,060,705 |

## VOTE 11 - PRISONS

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | $\begin{aligned} & \text { Estimated } \\ & \text { Outturn } \\ & 2013 \end{aligned}$ | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Commissioner of Prisons | 1 | 1 |  | 71,268 | 71,268 |
| I | Superintendent of Prisons | 1 | 1 |  | 54,168 | 54,168 |
| H | Asst. Superintendent of Prisons | 1 | 1 |  | 46,956 | 46,956 |
| H | Administrative Officer | 1 | 1 |  | 10 | 10 |
| G | Training Officer | 1 | 1 |  | 42,576 | 42,576 |
| F | Principal Officers | 2 | 2 |  | 77,808 | 77,808 |
| F | Social Worker II | 1 | 1 |  | 38,904 | 38,904 |
| D | Senior Officers | 3 | 3 |  | 58,680 | 58,680 |
| C | Junior Officers | 3 | 3 |  | 14,496 | 43,488 |
| B | Tailors | 4 | 4 |  | 68,508 | 68,508 |
| B | Seamstress | 2 | 2 |  | 27,072 | 24,384 |
|  | Relief |  |  |  | - | 67,368 |
|  | Total Salary Established Staff | 20 | 20 | 453,733 | 500,446 | 594,118 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  |  | 6,268 | 6,268 |
|  | Total Personnel Emolument |  |  | 453,733 | 506,714 | 600,386 |

Unestablished Staff

| Total Wages Unestablished Staff | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 453,733 | 506,714 | 600,386 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 20 | - | 20 | - |
| Vacant Positions | 7 | - | 5 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 13 | - | 15 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Commissioner | 1 |
| Superintendent | 1 |
| Training Officer | 1 |
| Assistant Superintendent | 1 |
| Social Worker II | 1 |
| Total staff | 5 |

## VOTE 11 - PRISONS

| DIVISION <br> No. | DIVISION <br> Name |
| ---: | :---: |
| 019 | Security \& Custody |


| PROGRAMME OBJECTIVES |  | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To maintain a safe and secure facility within agreed standards. |  |  |
|  |  |  |  |
|  |  |  |  |



## VOTE 11 - PRISONS

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Estimated <br> Outturn 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| G | Chief Officer | 1 | 1 |  | 42,576 | 42,576 |
| F | Chief Female Officer | 1 | 1 |  | 33,120 | 10 |
| F | Assistant Chief Officer | 2 | 2 |  | 66,240 | 38,904 |
| F | Principal Officer | 6 | 6 |  | 210,168 | 272,328 |
| D | Senior Officer | 13 | 13 |  | 293,400 | 240,516 |
| C | Junior Officer | 82 | 82 |  | 1,720,032 | 1,909,968 |
|  | Total Salary Established Staff | 105 | 105 | 2,593,424 | 2,365,536 | 2,504,302 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  |  | - | - |
|  | Total Personnel Emolument |  |  | 2,593,424 | 2,365,536 | 2,504,302 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Estimated <br> Outturn 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 2,593,424 | 2,365,536 | 2,504,302 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 105 | - | 105 | - |
| Vacant Positions | 6 | - | 2 | - |
| Seconded Positions | - | - | - |  |
| Total Staff Working | 99 | - | 103 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Assistant Chief Officer | 2 |
| Chief Officer | 1 |
| Chief Female Officer | 1 |
| Total staff | 4 |

## VOTE 11 - PRISONS



|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To improve and maintain an acceptable standard of health care for inmates and officers and a balanced diet for inmates in |  |  |
|  | dance with the Statutory Rules and |  |  |
|  |  |  |  |



## VOTE 11 - PRISONS

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | $\begin{aligned} & \text { Estimated } \\ & \text { Outturn } \\ & 2013 \end{aligned}$ | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| F | Principal Officer | 1 | 1 |  | 38,904 | 10 |
| D | Senior Officers | 2 | 2 |  | 17,568 | 58,680 |
| C | Junior Officers | 3 | 3 |  | 77,508 | 111,288 |
|  | Total Salary Established Staff | 6 | 6 | 134,189 | 133,980 | 169,978 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 134,189 | 133,980 | 169,978 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Estimated Outturn 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - |  | - |  |
| Total Other Payment Unestablished Staff |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  | - | - |
| Total Personnel Emoluments and Wages |  |  | 134,189 | 133,980 | 169,978 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  | -6 | - | 6 | - |
| Total Positions | 2 | - | 2 | - |
| Vacant Positions | - | - | - | - |
| Seconded Positions | 4 | - | 4 | - |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
|  |  |
| Total staff | - |

## VOTE 11 - PRISONS

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :--- |
| $\mathbf{0 2 1}$ | Maintenance |  |


|  |
| :--- |
|  |
|  |



VOTE 11 - PRISONS

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Estimated <br> Outturn 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| F | Principal Officer | 1 | 1 |  | 10 | 10 |
| D | Electrician | 1 | 1 |  | 10 | 10 |
| D | Senior Officers | 2 | 2 |  | 58,680 | 58,680 |
| D | Plumber | 1 | 1 |  | 10 | 10 |
| C | Junior Officers | 1 | 1 |  | 27,432 | 27,432 |
|  | Total Salary Established Staff | 6 | 6 | 55,471 | 86,142 | 86,142 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  |  | - |
|  | Total Personnel Emolument |  |  | 55,471 | 86,142 | 86,142 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Estimated <br> Outturn 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Plumber | 1 | 1 | - | 10 | 10 |
| Total Wages Unestablished Staff | 1 | 1 | - | 10 | 10 |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | 10 | 10 |
| Total Personnel Emoluments and Wages |  |  | 55,471 | 86,152 | 86,152 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 6 | 1 | 6 | 1 |
|  | 2 | - | 2 | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
|  |  |
| Total staff | - |

## VOTE 11 - PRISONS

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :--- |
| $\mathbf{0 2 2}$ | Industries |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide skills training and employment for inmates, in the areas of furniture, fibre, farming, baking and shoe making. |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 187 | VOTE 11 - PRISONS |  |  |  |  |  |
| 022 | Industries | 656,391 | 677,436 | 697,852 | 620,044 | 620,044 |
| 310340 | Personal Emoluments | 448,334 | 462,696 | 484,368 | 406,560 | 406,560 |
|  | Professional Services (Wages \& Salaries) | 63,540 | 63,540 | 63,540 | 63,540 | 63,540 |
|  | Total Personnel Direct | 511,874 | 526,236 | 547,908 | 470,100 | 470,100 |
| 314 | Allowance | 126,787 | 136,200 | 130,000 | 130,000 | 130,000 |
| 340 | Professional Services (Allowances) | 4,944 | - | 4,944 | 4,944 | 4,944 |
|  | Total Personnel Indirect | 131,731 | 136,200 | 134,944 | 134,944 | 134,944 |
| 343 | Other ServicesTotal Overhead | 12,786 | 15,000 | 15,000 | 15,000 | 15,000 |
|  |  | 12,786 | 15,000 | 15,000 | 15,000 | 15,000 |
|  | Total Recurrent Expenditure | 656,391 | 677,436 | 697,852 | 620,044 | 620,044 |

VOTE 11 - PRISONS

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of <br> Staff <br> Estimates 2013 | Number of Staff Estimates 2014 | Estimated <br> Outturn 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| H | Prison Industries Officer | 1 | 1 |  | 34,656 | 6 |
| F | Principal Officers | 3 | 3 |  | 101,424 | 116,712 |
| D | Senior Officer | 2 | 2 |  | 58,680 | 58,680 |
| C | Junior Officers | 10 | 10 |  | 267,936 | 274,320 |
|  | Total Salary Established Staff | 16 | 16 | 448,334 | 462,696 | 484,368 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 448,334 | 462,696 | 484,368 |


| $\begin{array}{c}\text { Unestablished Staff }\end{array}$ | $\begin{array}{c}\text { Number of } \\ \text { Staff } \\ \text { Estimates } \\ 2013\end{array}$ |
| :--- | :--- | :--- | ---: | ---: | ---: | \(\left.\begin{array}{c}Number of Staff <br>

Estimates 2014\end{array} \begin{array}{c}Estimated <br>
Outturn <br>

2013\end{array}\right) \left.\)\begin{tabular}{c}
Approved <br>
Estimates 2013

 

Estimates <br>
$\mathbf{2 0 1 4}$
\end{tabular} \right\rvert\,

| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Position | Established | Non Established | Established | Non Established |
|  | 16 | - | 16 | - |
|  | 5 | - | 5 | - |
| Total staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
|  |  |
| Total staff | - |

## VOTE 12 - POLICE

## MISSION STATEMENT

To provide an effective and efficient service by working with the community.

## VISION STATEMENT

To maintain a professional force emphasizing modernization through training and development of personnel by making use of science and technology while working with the community and regional and international organizations to meet the needs of a changing society.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | Improvement and repairs to Physical Plant and Fleets; <br> Priorities: Coast Guard and C.I.D. | Not achieved. |
| 2 | Developing core competency framework for the RGPF. | Ongoing. |
| 3 | Recruitment to fill vacancies. | Not achieved. |
| 4 | Establish Southern Division response to burgeoning crime <br> coverage issues. | Not achieved. |
| 5 | Continue to develop anti corruption policies and strategies. | Ongoing. |
| 6 | Continue to develop management information system. | Ongoing. |

PRIORITIES 2014

| 1 | Implement crime fighting measures to reduce crime. |
| ---: | :--- |
| 2 | Continue to strengthen community policing initiatives. |
| 3 | Improving general response to reports. |
| 4 | Improve customer service. |
| 5 | Continue to develop anti corruption policies and strategies. |
| 6 | Continue to develop management information system. |
| 7 | Recruitment to fill vacancies and expansion of ranks. |
| 8 | Developing core competency frame for the RGPF. |
| 9 | Improvement and repairs to Physical Plant and Fleets; Priority: Coast Guard. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 12 - POLICE | $\qquad$ | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward <br> Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 8,905,001 | 8,965,810 | 8,612,557 | 8,791,520 | 8,756,528 |
| 024 | Public Order Routine | 17,060,270 | 17,252,844 | 17,463,396 | 17,638,968 | 17,638,968 |
| 025 | Public Order Investigation | 3,853,981 | 3,921,899 | 4,026,023 | 4,206,451 | 4,206,451 |
| 026 | Public Order Operational Support | 1,731,389 | 1,703,977 | 1,703,977 | 1,899,680 | 1,899,680 |
| 027 | Public Order Special | 8,241,059 | 8,624,166 | 8,576,782 | 8,589,332 | 8,589,332 |
| 028 | Fire Services | 2,700,877 | 3,005,062 | 2,905,062 | 2,952,632 | 2,952,632 |
| 029 | Immigration Services | 1,611,236 | 1,650,973 | 1,740,649 | 1,811,472 | 1,811,472 |
| 030 | Port Security | 1,152,782 | 1,446,736 | 1,441,272 | 1,692,983 | 1,692,983 |
|  |  | 45,256,596 | 46,571,467 | 46,469,718 | 47,583,038 | 47,548,046 |

## VOTE 12 - POLICE



VOTE 12 - POLICE

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :--- |
| 001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide strategic leadership and management of the Royal Grenada Police Force. |  |  |
|  |  |  |  |



Allocation was moved to the Programme Telecommunication Network, in the Capital budget

## VOTE 12 - POLICE

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PO10 | Commissioner of Police | 1 | 1 |  | 72,600 | 72,600 |
| PO9 | Deputy Commissioner of Police | 2 | 2 |  | 103,596 | 103,596 |
| PO8 | Adjunct to the Commissioner of Police | 1 | 1 |  | 70,584 | 70,584 |
| PO7 | Asst. Commissioner of Police | 3 | 3 |  | 182,988 | 182,988 |
| PO6 | Superintendent of Police | 4 | 4 |  | 215,664 | 215,664 |
| PO6 | Training Officer | 1 | 1 |  | 53,916 | 53,916 |
| PO5 | Assistant Superintendant |  | 1 |  | - | 44,448 |
| PO4 | Inspector | 3 | 3 |  | 126,000 | 126,000 |
| PO3 | Sergeant | 5 | 5 |  | 182,640 | 182,640 |
| PO2 | Corporal | 9 | 9 |  | 282,636 | 282,636 |
| PO1 | Constable | 2 | 2 |  | 54,864 | 54,864 |
| H | Administrative Officer | 1 | 1 |  | 46,956 | 46,956 |
|  | Total Salary Established Staff | 32 | 33 | 1,369,830 | 1,392,444 | 1,436,892 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  | - | 22,592 | 22,592 |
|  | Total Personnel Emolument |  |  | 1,369,830 | 1,415,036 | 1,459,484 |

Unestablished Staff

| Driver | 3 | 3 |  | 20,176 | 20,176 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cleaner | 2 | 2 |  | 23,448 | 23,448 |
| Grounds man | 4 | 4 |  |  |  |
| Security | 2 | 2 |  | 40,353 | 40,353 |
| Cook |  | 9 |  | 128,106 | 80,000 |
| Typist | 4 | 4 |  | 80,706 | 80,706 |
| Office Attendant | 1 | 1 |  | 20,176 | 20,176 |
| Messenger | 1 | 1 |  | 11,418 | 11,418 |
| Total Wages Unestablished Staff | 26 | 26 | 272,454 | 324,383 | 276,277 |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | 272,454 | 324,383 | 276,277 |
| Total Personnel Emoluments and Wages |  |  | 1,642,284 | 1,739,419 | 1,735,761 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 32 | 26 | 33 | 26 |
| Vacant Positions | 7 | - | 7 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 25 | 26 | 26 | 26 |


| DTO POSTS | Number |
| :--- | ---: |
| Commissioner of Police | 1 |
| Deputy Commissioner of Police | 2 |
| Adjunct to the Commissioner of Police | 1 |
| Assistant Commissioner of Police | 3 |
| Superintendent of Police | 4 |
| Asst. Superintendent of Police | 1 |
| Training Officer | 1 |
| Inspector | 3 |
| Total | 16 |

## VOTE 12 - POLICE

| DIVISION <br> No. | DIVISION <br> Name |
| ---: | :---: |
| 024 | Public Order Routine |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To manage the incidents of property crimes, domestic violence and other crimes against persons at an acceptable level, reducing the impact on the community. | Number of public awareness programmes. | Number of persons arrested/prosecuted. |
|  |  | Number of hours-hot spots/ routine patrols. | Number of cases solved. |
|  |  | Number of operations conducted. | Number of victims assisted. |
|  |  | Number of schools visited. | Number of community projects. |
|  |  | Number of community groups presentations. | Number of community groups. |
|  |  | Number of community policing initiatives (C.A.B., neighbourhood watch groups, police boys club, etc). |  |
|  |  |  |  |



VOTE 12 - POLICE

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of <br> Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PO6 | Superintendent of Police | 7 | 9 |  | 377,412 | 478,476 |
| PO5 | Assistant Superintendent of Police | 12 | 14 |  | 578,736 | 667,632 |
| PO4 | Inspector | 18 | 23 |  | 756,000 | 951,840 |
| PO3 | Cadet Officer | 2 | 2 |  | 73,056 | 73,056 |
| PO3 | Sergeant | 39 | 41 |  | 1,424,592 | 1,491,216 |
| PO2 | Corporal | 70 | 72 |  | 2,198,280 | 2,258,160 |
| PO1 | Constable | 248 | 237 |  | 6,803,136 | 6,501,384 |
|  | Total Salary Established Staff | 396 | 398 | 12,170,164 | 12,211,212 | 12,421,764 |
|  | Salary Increment |  |  |  | 5,000 | 5,000 |
|  | Total Other Payment Established Staff |  |  | - | 11,688 | 11,688 |
|  | Total Personnel Emolument |  |  | 12,170,164 | 12,227,900 | 12,438,452 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Driver | 17 | 17 |  | 282,839 | 282,839 |
| Cleaner | 16 | 16 |  | 187,583 | 187,583 |
| Security | 33 | 33 |  | 369,999 | 369,999 |
| Band Cadet | 3 | 3 |  | 36,979 | 36,979 |
| Typist | 5 | 5 |  | 77,320 | 77,320 |
| Total Wages Unestablished Staff | 74 | 74 | 910,073 | 954,720 | 954,720 |
| Total Other Payment Unestablished Staff |  |  |  | - | - |
| Total Wages Unestablished Staff |  |  | 910,073 | 954,720 | 954,720 |
| Total Personnel Emoluments and Wages |  |  | 13,080,237 | 13,182,620 | 13,393,172 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | :---: | :---: | :---: | :---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 396 | 74 | 398 | 74 |
|  | - | - | - | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| Superintendent of Police | 9 |
| Assistant Superintendent of Police | 14 |
| Inspectors | 23 |
|  |  |
| Total staff | 46 |


| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 2 5}$ | Public Order Investigation |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To prevent and detect crime and ensure effective prosecution of offenders. | Number of hours of Patrols. | Number of Crimes Detected. |
|  |  | Number of hours of Investigation. | Number of persons prosecuted. |
|  |  | Number of hours of Citizen Advisory. | Number of Crime Incidents Reported. |
|  |  | Number of hours of Media Programme. | Amount of Revenue Collected. |
|  |  | Number of hours of School Programme. |  |
|  |  | Number of hours of Intelligence Gathering. |  |
|  |  | Number of hours of Training. |  |



VOTE 12 - POLICE

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PO6 | Superintendent of Police | 1 | 1 |  | 53,916 | 53,916 |
| PO5 | Assistant Superintendent of Police | 1 | 1 |  | 48,228 | 48,228 |
| PO4 | Inspector | 6 | 6 |  | 252,000 | 252,000 |
| PO3 | Sergeant | 12 | 15 |  | 438,336 | 538,272 |
| PO2 | Corporal | 19 | 24 |  | 596,676 | 746,376 |
| PO1 | Constable | 58 | 52 |  | 1,406,616 | 1,261,104 |
|  | Total Salary Established Staff | 97 | 99 | 2,723,196 | 2,795,772 | 2,899,896 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  | - | 6,555 | 6,555 |
|  | Total Personnel Emolument |  |  | 2,723,196 | 2,802,327 | 2,906,451 |


| Unestablished Staff | Number of Staff <br> Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Driver Cleaner | 2 1 | 2 1 |  | $\begin{aligned} & \hline 65,328 \\ & 11,724 \end{aligned}$ | $\begin{aligned} & 65,328 \\ & 11,724 \end{aligned}$ |
| Total Wages Unestablished Staff | 3 | 3 | 105,509 | 77,052 | 77,052 |
| Total Other Payment Unestablished Staff |  |  |  | 20,000 | 20,000 |
| Total Wages Unestablished Staff |  |  | 105,509 | 97,052 | 97,052 |
| Total Personnel Emoluments and Wages |  |  | 2,828,704 | 2,899,379 | 3,003,503 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 97 | 3 | 99 | 3 |
|  | - | - | - | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 97 | 3 | 99 | 3 |


| DTO POSTS | Number |
| :--- | ---: |
| Superintendent of Police | 1 |
| Assistant Superintendent of Police | 1 |
| Inspector | 6 |
| Total | 8 |


| DIVISION <br> No. | DIVISION <br> Name |
| ---: | :---: |
| $\mathbf{0 2 6}$ | Public Order Operational Support |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To ensure the provision of effective support services to all operations of the Police Force. | Number of awareness programmes. |  |
|  |  | Number of requests. | Number fulfilled. |
|  |  | Number of buildings repaired. |  |
|  |  | Number of vehicles repaired. |  |
|  |  |  |  |



VOTE 12 - POLICE

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PO5 | Assistant Superintendent of Police | 2 | 2 |  | 96,456 | 96,456 |
| PO4 | Inspector | 5 | 5 |  | 210,000 | 210,000 |
| PO3 | Sergeant | 4 | 4 |  | 146,112 | 146,112 |
| PO2 | Corporal | 8 | 8 |  | 251,232 | 251,232 |
| PO1 | Constable | 11 | 11 |  | 301,752 | 301,752 |
|  | Total Salary Established Staff | 30 | 30 | 1,079,210 | 1,005,552 | 1,005,552 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  | - | 3,864 | 3,864 |
|  | Total Personnel Emolument |  |  | 1,079,210 | 1,009,416 | 1,009,416 |


| Unestablished Staff | Number of <br> Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Tailor | 17 | 17 |  | 120,392 | 120,392 |
| Cobbler | 3 | 3 |  | 44,643 | 44,643 |
| Mechanic | 7 | 7 |  | 82,853 | 82,853 |
| Security | 3 | 3 |  | 22,829 | 22,829 |
| Total Wages Unestablished Staff | 30 | 30 | 217,892 | 270,717 | 270,717 |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | 217,892 | 270,717 | 270,717 |
| Total Personnel Emoluments and Wages |  |  | 1,297,102 | 1,280,133 | 1,280,133 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | :---: | :---: | :---: | :---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 30 | 30 | 30 | 30 |
|  | - | - | - | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 30 | 30 | 30 | 30 |


| DTO POSTS | Number |
| :--- | ---: |
| Assistant Superintendent of Police <br> Inspector | 2 |
|  | 5 |
| Total staff | 7 |


| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 2 7}$ | Public Order Special |


|  |
| :--- |
|  |
|  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 12 - POLICE | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
| 027 | Public Order Special | 8,241,059 | 8,624,166 | 8,576,782 | 8,589,332 | 8,589,332 |
| $\begin{aligned} & 310 \\ & 312 \end{aligned}$ | Personal Emoluments <br> Wages <br> Total Personnel Direct | $\begin{array}{r} 5,828,144 \\ 374,320 \\ \hline \end{array}$ | $\begin{array}{r} 6,316,264 \\ 336,870 \\ \hline \end{array}$ | $\begin{array}{r} 6,178,500 \\ 336,870 \\ \hline \end{array}$ | $\begin{array}{r} 6,178,500 \\ 336,000 \\ \hline \end{array}$ | $\begin{array}{r} 6,178,500 \\ 336,000 \\ \hline \end{array}$ |
|  |  |  |  |  |  |  |
|  |  | 6,202,464 | 6,653,134 | 6,515,370 | 6,514,500 | 6,514,500 |
| $\begin{aligned} & 314 \\ & 318 \end{aligned}$ | Allowance <br> Local travel and subsistence <br> Total Personnel Indirect | $\begin{array}{r} 2,000,650 \\ 37,945 \\ \hline \end{array}$ | $\begin{array}{r} 1,925,032 \\ 46,000 \\ \hline \end{array}$ | $\begin{array}{r} 2,015,412 \\ 46,000 \\ \hline \end{array}$ | $\begin{array}{r} 2,016,832 \\ 58,000 \end{array}$ | $\begin{array}{r} 2,016,832 \\ 58,000 \\ \hline \end{array}$ |
|  |  |  |  |  |  |  |
|  |  | 2,038,595 | 1,971,032 | 2,061,412 | 2,074,832 | 2,074,832 |
|  | Total Recurrent Expenditure | 8,241,059 | 8,624,166 | 8,576,782 | 8,589,332 | 8,589,332 |

VOTE 12 - POLICE

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff Estimates 2014 | $\begin{gathered} \text { Actual } \\ \text { Provisional } \\ 2013 \end{gathered}$ | Approved Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PO6 | Superintendent of Police | 3 | 3 |  | 161,748 | 161,748 |
| PO5 | Assistant Superintendents of Police | 2 | 2 |  | 96,456 | 96,456 |
| PO4 | Inspector | 6 | 7 |  | 244,656 | 283,824 |
| PO3 | Sergeant | 13 | 17 |  | 453,804 | 487,052 |
| PO2 | Corporal | 38 | 41 |  | 1,080,720 | 1,070,540 |
| PO1 | Constable | 220 | 214 |  | 4,268,880 | 4,068,880 |
|  | Total Salary Established Staff | 282 | 284 | 5,828,144 | 6,306,264 | 6,168,500 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  |  | 10,000 | 10,000 |
|  | Total Personnel Emolument |  |  | 5,828,144 | 6,316,264 | 6,178,500 |


| Unestablished Staff | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cleaner | 1 | 1 |  | 11,724 | 11,724 |
| Grounds man | 3 | 3 |  | 34,319 | 34,319 |
| Security | 1 | 1 |  | 23,983 | 23,983 |
| Cook | 8 | 8 |  | 191,861 | 191,861 |
| Mechanic | 1 | 1 |  | 23,983 | 23,983 |
| Total Wages Unestablished Staff | 14 | 14 | 374,320 | 285,870 | 285,870 |
| Total Other Payment Unestablished Staff |  |  |  | 51,000 | 51,000 |
| Total Wages Unestablished Staff |  |  | 374,320 | 336,870 | 336,870 |
| Total Personnel Emoluments and Wages |  |  | 6,202,464 | 6,653,134 | 6,515,370 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | :---: | :---: | :---: | :---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 282 | 14 | 284 | 14 |
|  | - | - | - | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 282 | 14 | 284 | 14 |


| DTO POSTS | Number |
| :--- | ---: |
| Superintendent of Police | 3 |
| Assistant Superintendent of Police | 2 |
| Inspectors | 7 |
| Total staff | 12 |


| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :---: |
| $\mathbf{0 2 8}$ | Fire Services |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide fire prevention services and responses for fire suppression, search \& rescue and other emergencies. | Number of school visits | Number of fire related incidents. |
|  |  | Number of business visits | Number of safety standards (extinguishers, fire equipment) |
|  |  | Number of media programme | Number of Evacuation drills. |
|  |  | Number of buildings inspected |  |
|  |  | Number of house \& bush fires |  |
|  |  | $\begin{array}{l}\text { Number of HAZ MAT responses } \\ \text { (chemical) }\end{array}$ |  |
|  |  | Number of Aerodrome response |  |
|  |  | Number of Rescue Ops |  |
|  |  | Number of training programme. |  |



VOTE 12 - POLICE


| Unestablished Staff | Number of <br> Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Driver Security | 10 1 | 10 1 |  | $\begin{aligned} & \hline 62,073 \\ & 23,677 \end{aligned}$ | $\begin{aligned} & \hline 62,073 \\ & 23,677 \end{aligned}$ |
| Total Wages Unestablished Staff | 11 | 11 | 77,511 | 85,750 | 85,750 |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | 77,511 | 85,750 | 85,750 |
| Total Personnel Emoluments and Wages |  |  | 2,079,202 | 2,329,894 | 2,229,894 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | :---: | :---: | :---: | :---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 77 | 11 | 77 | 11 |
|  | - | - | - | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| Superintendent of Police | 1 |
| Assistant Superintendent of Police | 1 |
| Inspector | 2 |
| Total staff | 4 |


| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 2 9}$ | Immigration Services |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide control, regulation and relevant documentation for the inflow and outflow of passenger traffic for Grenada. | Number of inflow passengers | Average processing time. |
|  |  | Number of outflow passengers | Average processing time. |
|  |  | Number of training sessions | Number of staff trained. |
|  |  | Number of Checked points | Average processing time. |
|  |  | Number of passports produced | Average processing time. |
|  |  | Number of updated laws | Level of compliance with Regional and International equipments. |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 12 - POLICE | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
| 029 | Immigration Services | 1,611,236 | 1,650,973 | 1,740,649 | 1,811,472 | 1,811,472 |
| $\begin{aligned} & 310 \\ & 312 \end{aligned}$ | Personal Emoluments <br> Wages <br> Total Personnel Direct | $\begin{array}{r} 1,167,566 \\ 68,028 \\ \hline \end{array}$ | $\begin{array}{r} 1,231,352 \\ 72,253 \\ \hline \end{array}$ | $\begin{array}{r} 1,279,028 \\ 72,253 \\ \hline \end{array}$ | $\begin{array}{r} 1,342,104 \\ 75,000 \\ \hline \end{array}$ | $\begin{array}{r} 1,342,104 \\ 75,000 \\ \hline \end{array}$ |
|  |  | 1,235,594 | 1,303,605 | 1,351,281 | 1,417,104 | 1,417,104 |
| $\begin{aligned} & 314 \\ & 318 \end{aligned}$ | Allowance <br> Local travel and subsistence <br> Total Personnel Indirect | $\begin{array}{r} 364,755 \\ 10,887 \\ \hline \end{array}$ | 332,368 <br> 15,000 | $\begin{array}{r} 374,368 \\ 15,000 \\ \hline \end{array}$ | $\begin{array}{r} 374,368 \\ 20,000 \\ \hline \end{array}$ | $\begin{array}{r} 374,368 \\ 20,000 \\ \hline \end{array}$ |
|  |  | 375,642 | 347,368 | 389,368 | 394,368 | 394,368 |
|  | Total Recurrent Expenditure | 1,611,236 | 1,650,973 | 1,740,649 | 1,811,472 | 1,811,472 |

VOTE 12 - POLICE

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PO6 | Superintendent of Police | 1 | 1 |  | 53,916 | 53,916 |
| PO5 | Assistant Superintendent of Police | 1 | 1 |  | 48,228 | 48,228 |
| PO4 | Inspector | 2 | 2 |  | 84,000 | 84,000 |
| PO3 | Sergeant | 5 | 5 |  | 174,540 | 174,540 |
| PO2 | Corporal | 7 | 10 |  | 209,580 | 299,400 |
| PO1 | Constable | 29 | 27 |  | 611,088 | 568,944 |
|  | Total Salary Established Staff | 45 | 46 | 1,167,566 | 1,181,352 | 1,229,028 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  | - | 50,000 | 50,000 |
|  | Total Personnel Emolument |  |  | 1,167,566 | 1,231,352 | 1,279,028 |


| Unestablished Staff | Number of <br> Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Driver | 2 | 2 |  | 40,353 | 40,353 |
| Cleaner | 1 | 1 |  | 11,724 | 11,724 |
| Typist | 1 | 1 |  | 20,176 | 20,176 |
| Total Wages Unestablished Staff | 4 | 4 | 68,028 | 72,253 | 72,253 |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | 68,028 | 72,253 | 72,253 |
| Total Personnel Emoluments and Wages |  |  | 1,235,594 | 1,303,605 | 1,351,281 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 45 | 4 | 46 | 4 |
|  | - | - | - | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| Superintendent of Police | 1 |
| Assistant Superintendent of Police | 1 |
| Inspector | 2 |
| Total staff | 4 |


| DIVISION <br> No. | DIVISION <br> Name |  |
| ---: | :--- | :---: |
| $\mathbf{0 3 0}$ | Port Security |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide security for goods and persons using the Port throughout the State of Grenada. | Number of patrols. | Number of offences |
|  |  | Number of operations. | Number of arrests |
|  |  | Number of investigations. | Number of crimes detected. |
|  |  | Number of containers checked (search) | Amount of revenue collected. |
|  |  | Number of ID's checked. |  |
|  |  | Number of vehicles checked (search) | Number of vehicle violations. |
|  |  | Number of training sessions. |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 12 - POLICE | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| 030 | Port Security | 1,152,782 | 1,446,736 | 1,441,272 | 1,692,983 | 1,692,983 |
| 310 | Personal Emoluments | 843,981 | 1,086,012 | 1,096,548 | 1,301,652 | 1,301,652 |
| 312 | Wages | 57,403 | 63,648 | 63,648 | 104,255 | 104,255 |
|  | Total Personnel Direct | 901,384 | 1,149,660 | 1,160,196 | 1,405,907 | 1,405,907 |
| 314 | Allowance | 247,541 | 287,076 | 271,076 | 277,076 | 277,076 |
| 318 | Local travel and subsistence | 3,857 | 10,000 | 10,000 | 10,000 | 10,000 |
|  | Total Personnel Indirect | 251,398 | 297,076 | 281,076 | 287,076 | 287,076 |
|  |  |  |  |  |  |  |
|  | Total Recurrent Expenditure | 1,152,782 | 1,446,736 | 1,441,272 | 1,692,983 | 1,692,983 |

VOTE 12 - POLICE

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PO6 | Superintendent of Police | 1 | 1 |  | 53,916 | 53,916 |
| PO4 | Inspector | 2 | 2 |  | 84,000 | 84,000 |
| PO3 | Sergeant | 3 | 3 |  | 99,936 | 99,936 |
| PO2 | Corporal | 6 | 7 |  | 188,424 | 218,364 |
| PO1 | Constable | 34 | 33 |  | 659,736 | 640,332 |
|  | Total Salary Established Staff | 46 | 46 | 843,981 | 1,086,012 | 1,096,548 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 843,981 | 1,086,012 | 1,096,548 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Security | 6 | 6 |  | 63,648 | 63,648 |
| Total Wages Unestablished Staff | 6 | 6 | 57,403 | 63,648 | 63,648 |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | 57,403 | 63,648 | 63,648 |
| Total Personnel Emoluments and Wages |  |  | 901,384 | 1,149,660 | 1,160,196 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 46 | 6 | 46 | 6 |
|  | - | - | - | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 46 | 6 | 46 | 6 |


| DTO POSTS | Number |
| :--- | ---: |
| Superintendent of Police | 1 |
| Inspectors | 2 |
|  |  |
| Total staff | 3 |

## VOTE 14 - LABOUR

## VOTE 14 - LABOUR

## MISSION STATEMENT

To encourage efficient and effective Labour Administration practices for sustained socio-economic development.

## VISION STATEMENT

To be a leading and recognised public sector organisation with highly motivated staff, maintaining high professional and technical standards of service for all stakeholders.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | To establish a Labour Market Information System | Workshops and training held. ILO will inform on implementation. |
| 2 | To develop a strategy for monitoring the National Policy on <br> HIV/AIDS in the workplace | One workshop held in conjunction with the ILO. Policy to be <br> developed by year end. |
| 3 | To establish a Documentation Centre | Not accomplished |
| 4 | To implement a system for monitoring Occupational Health and <br> Safety in the Workplace | Not accomplished |


| PRIORITIES 2014 |  |
| ---: | :--- |
| 1 | To provide information for the enactment of the Occupational Safety and Health Legislation |
| 2 | To provide amendments to the Labour Legislation for enactment |
| 3 | To implement structures to facilitate the operation of the Labour Market Information System |


| PROGRAM | VOTE 14 - LABOUR | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 081 | Labour SUMMARY |  |  |  |  |  |
|  |  | 700,091 | 807,150 | 744,142 | 768,430 | 771,478 |
|  |  | 700,091 | 807,150 | 744,142 | 768,430 | 771,478 |

VOTE 14 - LABOUR

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|l} \text { S.O.C. Item } \\ \text { No } \\ \hline \end{array}$ | VOTE 14 -LABOUR | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \\ \hline \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
|  | S.O.C. SUMMARY |  |  |  |  |  |
| 310 | Personal Emoluments | 514,311 | 555,500 | 528,314 | 522,170 | 525,218 |
| 312 | Wages | 9,770 | 11,856 | 11,856 | 12,588 | 12,588 |
| 340 | Professional Services (Wages \& Salaries) | 34,500 | 55,500 | 36,600 | 36,600 | 36,600 |
|  | Total Personnel Direct | 558,582 | 622,856 | 576,770 | 571,358 | 574,406 |
| 314 | Allowance | 58,770 | 74,272 | 67,072 | 74,272 | 74,272 |
| 318 | Local travel and subsistence | 10,729 | 9,500 | 12,000 | 12,000 | 12,000 |
| 319 | International travel and subsistence | 2,152 | 9,500 | 7,000 | 7,000 | 7,000 |
| 324 | Hosting and entertainment | - | - | - | 2,000 | 2,000 |
| 326 | Training | 7,635 | 1,500 | 3,000 | 23,500 | 23,500 |
| 340 | Professional Services (Allowances) | - | 2,472 | - | - | - |
|  | Total Personnel Indirect | 79,286 | 97,244 | 89,072 | 118,772 | 118,772 |
| 332 | Supplies and Materials | 7,985 | 11,500 | 8,500 | 8,500 | 8,500 |
|  | Total Utilities \& Supplies | 7,985 | 11,500 | 8,500 | 8,500 | 8,500 |
| 334 | Communications Expenses | 237 | 500 | 500 | 500 | 500 |
| 336 | Maintenance Services | - | 100 | 100 | 100 | 100 |
| 338 | Rental of Asset | 9,720 | 16,200 | 16,200 | 16,200 | 16,200 |
| 341 | Consultancy Services | - | 10,000 | - | - | - |
| 342 | Insurance | - | 500 | - | - | - |
|  | Total Overhead | 9,957 | 27,300 | 16,800 | 16,800 | 16,800 |
| 344 | Grants and Contributions | 42,000 | 43,250 | 45,000 | 45,000 | 45,000 |
| 352 | Sundry Expenses | 2,282 | 5,000 | 8,000 | 8,000 | 8,000 |
|  | Total Other | 44,282 | 48,250 | 53,000 | 53,000 | 53,000 |
|  |  |  |  |  |  |  |
|  | Total Recurrent Expenditure | 700,091 | 807,150 | 744,142 | 768,430 | 771,478 |


| STAFF SUMMARY | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Establishe | Established | Non Established |
|  | 20 | 1 | 20 | 1 |
|  | 7 | - | 7 |  |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 13 | 1 | 13 | 1 |


| DIVISION <br> No. |  | DIVISION <br> Name |
| ---: | :--- | :--- |
| 081 |  | Labour |



| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | FINANCIAL REQUIREMENT <br> VOTE 14 - LABOUR | $\begin{gathered} \text { Actual } \\ \text { Provisional } \\ 2013 \\ \hline \end{gathered}$ | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \\ \hline \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| 081 | Labour | 700,091 | 807,150 | 744,142 | 768,430 | 771,478 |
| 310312340 | Personal Emoluments | 514,311 | 555,500 | 528,314 | 522,170 | 525,218 |
|  | Wages | 9,770 | 11,856 | 11,856 | 12,588 | 12,588 |
|  | Professional Services (Wages \& Salaries) | 34,500 | 55,500 | 36,600 | 36,600 | 36,600 |
|  | Total Personnel Direct | 558,582 | 622,856 | 576,770 | 571,358 | 574,406 |
| 314 | Allowance | 58,770 | 74,272 | 67,072 | 74,272 | 74,272 |
| 318 | Local travel and subsistence | 10,729 | 9,500 | 12,000 | 12,000 | 12,000 |
| 319 | International travel and subsistence | 2,152 | 9,500 | 7,000 | 7,000 | 7,000 |
| 324 | Hosting and entertainment | - | - | - | 2,000 | 2,000 |
| $\begin{aligned} & 326 \\ & 340 \end{aligned}$ | Training | 7,635 | 1,500 | 3,000 | 23,500 | 23,500 |
|  | Professional Services (Allowances) |  | 2,472 | - | - | - |
|  | Total Personnel Indirect | 79,286 | 97,244 | 89,072 | 118,772 | 118,772 |
| 332 | Supplies and Materials | 7,985 | 11,500 | 8,500 | 8,500 | 8,500 |
|  | Total Utilities \& Supplies | 7,985 | 11,500 | 8,500 | 8,500 | 8,500 |
| 334 | Communications Expenses | 237 | 500 | 500 | 500 | 500 |
| 336 | Maintenance Services | - | 100 | 100 | 100 | 100 |
| 338 | Rental of Asset | 9,720 | 16,200 | 16,200 | 16,200 | 16,200 |
| 341 | Consultancy Services | - | 10,000 | - | - | - |
| 342 | Insurance | - | 500 | - | - | - |
|  | Total Overhead | 9,957 | 27,300 | 16,800 | 16,800 | 16,800 |
| $\begin{aligned} & 344 \\ & 352 \end{aligned}$ | Grants and Contributions | 42,000 | 43,250 | 45,000 | 45,000 | 45,000 |
|  | Sundry Expenses | 2,282 | 5,000 | 8,000 | 8,000 | 8,000 |
|  | Total Other | 44,282 | 48,250 | 53,000 | 53,000 | 53,000 |
|  | Total Recurrent Expenditure | 700,091 | 807,150 | 744,142 | 768,430 | 771,478 |

VOTE 14 - LABOUR

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of <br> Staff Estimates <br> 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Minister | 1 | 1 |  | 10 | 10 |
| L | Permanent Secretary | 1 | 1 |  | 79,812 | 79,812 |
| K | Labour Commissioner | 1 | 1 |  | 71,268 | 71,268 |
| I | Deputy Labour Commissioner | 1 | 1 |  | 27,084 | 10 |
| H | Administrative Officer | 1 | 1 |  | 46,956 | 46,956 |
| H | Senior Labour Officer | 2 | 2 |  | 40,800 | 40,800 |
| H | Planning Officer II | 1 | 1 |  | 10 | 10 |
| F | Labour Officer | 4 | 4 |  | 136,680 | 136,308 |
| E | Executive Officer | 1 | 1 |  | 10 | 10 |
| D | Secretary | 2 | 2 |  | 58,680 | 58,680 |
| C | Clerk / Typist | 1 | 1 |  | 25,836 | 27,432 |
| C | Clerk | 4 | 4 |  | 54,884 | 53,268 |
| B | Office Attendant / Cleaner *Six months provision | 1 | 1 |  | 10 | 10 |
|  | Total Salary Established Staff | 20 | 20 | 514,311 | 542,040 | 514,574 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  | - | 13,740 |
|  | Total Personal Emolument |  |  | 514,311 | 542,040 | 528,314 |

Unestablished Staff

| Office Attendant | 1 | 1 |  | 10 | $\mathbf{1 1 , 8 5 6}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Other Payment Unestablished Staff |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Establishe | Established | Non Established |
|  | 20 | 1 | 20 | 1 |
|  | 7 | - | 7 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 13 | 1 | 13 | 1 |


| DTO POSTS | Number |
| :--- | ---: |
| Permanent Secretary | 1 |
| Labour Commissioner | 1 |
| Deputy Labour Commissioner | 1 |
| Senior Labour Officer | 2 |
| Planning Officer II | 1 |
| Labour Officer | 4 |
| Total staff | 10 |

## VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE

## VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE

## MISSION STATEMENT

To provide administrative and technical services as well as policy leadership for the achievement of sustainable tourism development.

## VISION STATEMENT

To become an increasingly efficient public sector organization that will drive the expansion of the Tourism Sector.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | Ongoing restructuring of the Grenada Board of Tourism into a <br> National Tourism Authority | $80 \%$ completed. Consultant hired to spearhead the transition; <br> stakeholders briefed, union notified and deadline established for closure <br> of the GBT. |
| 2 | Implementation of the Tourism Strategic Plan | $50 \%$ completed. |
| 3 | Collaboration with tourism stakeholders to build the industry; <br> strengthening tourism awareness and education campaigns; and <br> product development initiatives | Tourism education conducted in schools. |
| 4 | Enhancement of the tourism sites for aesthetic appeal and to <br> provide a welcoming environment for visitors | Sites upgraded; trails developed in collaboration with the Forestry <br> Division of the Ministry of Agriculture. |
| 5 | Improvement in revenue generation | Approximately 20\% increase over 2012 collections (January to August). |
| 6 | Development of, and support for, community tourism initiatives | Support given for the commissioning of the Paradise bridge as a heritage <br> site. |
| 7 | Creation of cultural heritage events and support for cultural and <br> heritage initiatives | The Cultural Policy is ongoing and the implementation of the final stage <br> of the action plan is continuing. |
| 8 | Provision of customer service training to internal customers. | Training workshops planned for October 2013. |
| 9 | Implementation of the Cultural Policy. | Ongoing, first step of action plan taken. |

## PRIORITIES 2014

| 1 | The upgrade of airport runways (Maurice Bishop International and Lauriston Airports). |
| ---: | :--- |
| 2 | To provide continued support for the establishment of the Grenada Tourism Authority. |
| 3 | Continued development of tourism sites. |
| 4 | Provision of support for the marketing of Grenada's tourism product. |
| 5 | To provide support to the Spice Mas Corporation. |
| 6 | Support for Community Tourism. |
| 7 | Establishment of a film commission. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRA | VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE | Actual <br> Provisional 2013 | Approved Estimates 2013 | Estimates $2014$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 866,016 | 881,454 | 890,065 | 876,470 | 873,943 |
| 033 | Civil Aviation | 65,622 | 74,495 | 74,595 | 74,595 | 121,835 |
| 035 | National Parks | 991,321 | 1,000,481 | 651,952 | 661,752 | 660,252 |
| 046 | Culture | 1,115,405 | 1,244,427 | 309,952 | 386,814 | 406,434 |
|  |  | 3,038,363 | 3,200,857 | 1,926,564 | 1,999,631 | 2,062,464 |

VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE | Actual <br> Provisional 2013 | Approved Estimates 2013 | Estimates | Forward <br> Estimates 2015 | Forward Estimates 2016 |
|  | S.O.C. SUMMARY |  |  |  |  |  |
| 310 | Personal Emoluments | 894,942 | 973,977 | 935,017 | 1,011,679 | 1,063,739 |
| 312 | Wages | 18,111 | 18,122 | 19,122 | 19,122 | 20,083 |
| 340 | Professional Services (Wages \& Salaries) | 1,170,756 | 1,192,616 | 598,949 | 613,413 | 613,413 |
|  | Total Personnel Direct | 2,083,809 | 2,184,715 | 1,553,088 | 1,644,214 | 1,697,235 |
| 314 | Allowance | 115,621 | 124,526 | 135,588 | 149,988 | 164,388 |
| 318 | Local travel and subsistence | 5,528 | 21,820 | 13,871 | 13,871 | 13,871 |
| 319 | International travel and subsistence | 27,947 | 28,022 | 31,510 | 31,510 | 29,022 |
| 324 | Local Hosting and Entertainment | 316 | 2,000 | 2,000 | 2,000 | 2,000 |
| 326 | Training | - | - | 1,000 | 1,000 | 1,000 |
| 340 | Professional Services (Allowances) | 8,214 | 30,952 | 4,944 | 4,944 | 4,944 |
|  | Total Personnel Indirect | 157,626 | 207,320 | 188,913 | 203,313 | 215,225 |
| 332 | Supplies and Materials | 72,570 | 73,894 | 84,389 | 90,389 | 90,389 |
|  | Total Utilities \& Supplies | 72,570 | 73,894 | 84,389 | 90,389 | 90,389 |
| 334 | Communications Expenses | 3,171 | 7,503 | 8,100 | 8,100 | 8,100 |
| 336 | Maintenance Services | 14,720 | 14,652 | 15,500 | 15,700 | 13,200 |
| 338 | Rental of Asset | 30,912 | 19,860 | 33,119 | 3,600 | 3,600 |
| 341 | Consultancy Services | 17,200 | 30,000 | 18,000 | 18,000 | 18,000 |
| 342 | Insurance | 2,352 | 2,952 | 2,855 | 2,505 | 2,505 |
| 343 | Other Services | - | - | - | - | - |
|  | Total Overhead | 68,354 | 74,966 | 77,574 | 47,905 | 45,405 |
| 344 | Grants and Contributions | 567,000 | 567,000 | 3,600 | 3,600 | 4,000 |
| 352 | Sundry Expenses | 89,004 | 92,961 | 19,000 | 10,210 | 10,210 |
|  | Total Other | 656,004 | 659,961 | 22,600 | 13,810 | 14,210 |
|  | Total Recurrent Expenditure | 3,038,363 | 3,200,857 | 1,926,564 | 1,999,631 | 2,062,464 |
|  |  |  |  |  |  |  |
|  | STAFF SUMMARY | Estima | es 2013 | Estim | ates 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions | 31 | 1 | 31 | 1 |  |
|  | Vacant Positions | 10 | - | 12 | - |  |
|  | Seconded Positions | 40 | - | 40 | - |  |
|  | Total Staff Working | 21 | 1 | 19 | 1 |  |

## VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE

| DIVISIO <br> N No. |  | DIVISION <br> Name |
| :---: | :---: | :---: |
| 001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To facilitate the efficient functioning of the ministry for sustainable development of the Tourism Sector | Percentage increase in revenue collected from Tourism attractions |  |
|  |  | Number of policy papers developed and approved |  |
|  |  | Number of plans and programmes implemented |  |



VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Estimated <br> Outturn 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Minister | 1 | 1 |  | 67,925 | 67,925 |
|  | Parliamentary Secretary | 1 | 1 |  | 36,575 | 46,560 |
| L | Permanent Secretary | 1 | 1 |  | 75,240 | 79,812 |
| J | Senior Administrative Officer | 1 | 1 |  | 57,768 | 61,284 |
| J | Senior Technical Officer | 1 | 1 |  | 57,768 | 61,284 |
| I | Technical Officer | 1 | 1 |  | 54,168 | 54,168 |
| H | Administrative Officer | 1 | 1 |  | 10 | 10 |
| H | Planning Officer II | 1 | 1 |  | 10 | 10 |
| E | Executive Officer | 1 | 1 |  | 35,220 | 35,220 |
| D | Secretary | 2 | 2 |  | 58,680 | 58,680 |
| C | Clerk II | 2 | 2 |  | 27,432 | 27,432 |
| C | Clerk/Typist | 1 | 1 |  | 27,432 | 27,432 |
| B | Office Attendant/Cleaner | 1 | 1 |  | 22,836 | 22,836 |
|  | Total Salary Established Staff | 13 | 13 | 532,459 | 521,064 | 542,653 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  |  | 12,771 | 12,768 |
|  | Total Personnel Emolument |  |  | 532,459 | 533,835 | 555,421 |

Unestablished Staff

| Security/ Driver | 1 | 1 | 18,111 | 18,122 | 18,122 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | 1 | 1 | 18,111 | 18,122 | 18,122 |
| Total Other Payment Unestablished Staff |  |  |  | - | 1,000 |
| Total Wages Unestablished Staff |  |  | 18,111 | 18,122 | 19,122 |
| Total Personnel Emoluments and Wages |  |  | 550,571 | 551,957 | 574,543 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 13 | 1 | 13 | 1 |
| Vacant Positions | 2 | - | 3 | - |
| Seconded Positions | 9 | - | 9 | - |
| Total Staff Working | 11 | 1 | 10 | 1 |


| DTO POSTS | Number |
| :--- | ---: |
| Permanent Secretary | 1 |
| Planning Officer II | 1 |
| Technical Officer | 1 |
| Senior Technical Officer | 1 |
| Total staff | 4 |

## VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE

| DIVISIO <br> N No. | DIVISION <br> Name |  |
| :---: | :---: | :---: |
| 033 | Civil Aviation |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To ensure that the Maurice Bishop International Airport and Lauriston Airport are operated in accordance with international safety and security standards; and to ensure that all airlines operating into Grenada are duly licensed to operate. | Number of airline applications reviewed and licenses issued. | Adherence to international standards of safety and security and maintenance of airport integrity. |
|  |  | Number of safety and security inspections conducted. | Improvement in travellers experience |
|  |  | Number of regulatory policies developed or amended. |  |



VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff <br> Estimates 2013 | Number of Staff Estimates 2014 | Estimated <br> Outturn 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Senior Civil Aviation Officer | 1 | 1 |  | 10 | 10 |
| I | Civil Aviation Officer | 1 | 1 |  | 54,168 | 54,168 |
|  | Total Salary Established Staff | 2 | 2 | 59,878 | 54,178 | 54,178 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | 7,116 | 7,116 |
|  | Total Personnel Emolument |  |  | 59,878 | 61,294 | 61,294 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Estimated Outturn 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 59,878 | 61,294 | 61,294 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 2 | - | 2 | - |
| Vacant Positions | 1 | - | 1 | - |
| Seconded Positions | 31 | - | 31 | - |
| Total Staff Working | 1 | - | 1 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Senior Civil Aviation Officer | 1 |
| Total staff | 1 |

VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 3 5}$ | National Parks |


|  | PROGRAMME OBJECTIVES |  | PERFORMANCE INDICATORS |  |
| :--- | :--- | :--- | :--- | :---: |
|  |  | OUTPUT MEASURE (What is <br> Oroduced or delivered by the <br> Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the <br> programme, relative to <br> programme objectives and <br> mission and vision statements) |  |
| 1 | To maintain and upgrade tourism sites and attractions | Number of km trail maintained or <br> created. | Improved visitors experience and <br> increased number of visitors |  |
|  | Number of new attractions created. | Sites meet regional/international <br> standards |  |  |
|  | Number of community tourism <br> projects implemented. |  |  |  |



VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Estimated <br> Outturn 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I | Heritage Conservation Officer | 1 | 1 |  | 54,168 | 54,168 |
| H | Community Tourism Officer | 1 | 1 |  | 10 | 10 |
| D | Forester IV | 1 | 1 |  | 10 | 10 |
| B | Chauffeur/Assistant | 1 | 1 |  | 22,836 | 22,836 |
|  | Total Salary Established Staff | 4 | 4 | 75,238 | 77,024 | 77,024 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  | - | - |
|  | Total Personnel Emolument |  |  | 75,238 | 77,024 | 77,024 |


| Unestablished Staff | Number of Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Estimated Outturn 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \hline \text { Estimates } \\ 2014 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | - | - |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - |  |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 75,238 | 77,024 | 77,024 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 4 | - | 4 | - |
|  | 2 | - | 2 | - |
|  | - | - | - | - |
| Total Staff Working | 2 | - | 2 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Heritage Conservation Officer | 1 |
| Community Tourism Officer | 1 |
| Forester IV | 1 |
| Total Staff | 3 |

## VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE

| DIVISION |
| :---: | :---: | :---: |
| No. |$\quad$| DIVISION |
| :---: |
| Name |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To maintain, protect and enhance Grenada's tangible and intangible cultural heritage and its related industries. | The number of performing arts workshops for schools and communities. | Level of participation and attendance. |
|  |  | Number of key festivals and concerts held. |  |
|  |  | Number of culture related classes taught in schools. |  |
|  |  | Number of steps taken to implement the cultural policy. | New and existing institutions |
|  |  | Number of overseas events attended by artistes and/or officials | Number of invitations received and attended |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { S.O.C. } \\ \text { Item No } \end{gathered}$ | VOTE 15 - MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE | Actual <br> Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 046 | Culture | 1,115,405 | 1,244,427 | 309,952 | 386,814 | 406,434 |
| 310 | Personal Emoluments Professional Services (Wages \& Salaries)* Total Personnel Direct | 227,368 | 301,824 | 241,278 | 317,940 | 323,160 |
| 340 |  | 183,353 | 203,757 | - | - | - |
|  |  | 410,721 | 505,581 | 241,278 | 317,940 | 323,160 |
| 314 | Allowance | 26,640 | 36,000 | 36,000 | 36,000 | 50,400 |
| 318 | Local travel and subsistence | 4,360 | 10,172 | 5,000 | 5,000 | 5,000 |
| 319 | International travel and Subsistence | 435 | 510 | 510 | 510 | 510 |
| 340 | Professional Services (Allowances)* | - | 4,800 | - | - | - |
|  | Total Personnel Indirect | 31,435 | 51,482 | 41,510 | 41,510 | 55,910 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 8,340 | 9,164 | 8,164 | 8,164 | 8,164 |
|  |  | 8,340 | 9,164 | 8,164 | 8,164 | 8,164 |
| 334 | Communications Expenses | - | 500 | 500 | 500 | 500 |
| 336 | Maintenance Services | 710 | 200 | - | 200 | 200 |
| 341 | Consultancy Services | 17,200 | 30,000 | 18,000 | 18,000 | 18,000 |
| 342 | Insurance | - | 500 | 500 | 500 | 500 |
|  | Total Overhead | 17,910 | 31,200 | 19,000 | 19,200 | 19,200 |
| 344 | Grants and Contributions** | 567,000 | 567,000 | - | - | - |
| 352 | Sundry Expenses*** | 80,000 | 80,000 | - | - | - |
|  | Total Other | 647,000 | 647,000 | - | - | - |
|  | Total Recurrent Expenditure | 1,115,405 | 1,244,427 | 309,952 | 386,814 | 406,434 |

* Allocation was moved to Development of the Arts in the Capital Budget
** Allocation for Independence Celebrations and all other Festivals was moved to the Capital Budget under a New Programme called Festival Programme
*** Allocation for Festival of the Arts was moved to the Capital Budget under Festival Programme

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Estimated Outturn 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Chief Cultural Officer | 1 | 1 |  | 46,956 | 46,956 |
| I | Assistant Chief Cultural Officer* | 1 | 1 |  | 38,148 | 19,074 |
| H | Senior Cultural Officer | 3 | 3 |  | 81,600 | 38,904 |
| G | Cultural Officer | 6 | 6 |  | 107,112 | 105,096 |
| C | Clerk/Typist *Six months provision | 1 | 1 |  | 24,216 | 25,836 |
|  | Total Salary Established Staff | 12 | 12 | 227,368 | 298,032 | 235,866 |
|  | Salary Increment |  |  | - | - | 1,620 |
|  | Total Other Payment Established Staff |  |  | - | 3,792 | 3,792 |
|  | Total Personnel Emolument |  |  | 227,368 | 301,824 | 241,278 |


| Unestablished Staff | Number of Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Estimated <br> Outturn 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  | Established | Non Established | Established |
| Total Positions | 12 | - | 12 | - |
|  |  | - | 6 | - |
| Vacant Positions | 5 | - | - | - |
| Seconded Positions | - | - | 6 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Chief Cultural Officer | 1 |
| Assistant Chief Cultural Officer | 1 |
| Senior Cultural Officer | 3 |
| Cultural Officer | 6 |
| Total staff | 11 |

## VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

## VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

## MISSION STATEMENT

To provide an integrated set of diplomatic services for promoting Grenada's Interests and protecting its status as a nation

## VISION STATEMENT

A strategic, professional and stable organization, consistently, capable of successful interventions in bilateral and multilateral affairs for Grenada’s benefit.

| PRIORITIES 2013 | ACHIEVEMENTS 2013 |  |
| ---: | :--- | :--- |
| 1 | Investment and resource mobilization | Successfully negotiated with UAE, Morocco. Malaysia, People's <br> Republic of China, Republic of Turkey and The Republic of South <br> Korea, which resulted in gifts of ambulances and additional funds for <br> the Parliament Building, scholarships, additional housing and <br> vehicles. |
| 2 | To continue engaging the Diaspora in national development. | In conjunction with the Diaspora Community in New York, the <br> ministry successfully handed over medical supplies, equipment, adults <br> briefs and linens etc. |
| 3 | To facilitate greater effectiveness in Grenada's representative <br> abroad. | Successfully posted new Ambassadors/High Commissioner, namely: <br> Havana, Caracas, New York, Washington D.C. and Beijing. |
| 4 | Provide appropriate accommodation for Ministry of Foreign <br> Affairs and other Line Ministries identified | Ongoing negotiations. <br> 55 <br> 6 <br> To establish an effective Cadre of Honorary Consuls and convene <br> a special meeting of Honorary Consuls |
| To continue the institutionalization of Career Foreign Service <br> Nessist with resource mobilization |  |  |
| 7 | To strengthen Grenada's Diplomatic Relations and seek alliances <br> with Non-Traditional Partners | Signed Joint Communiqués with Kuwait, Kosovo, Lithuania, <br> Palestine, New Zealand, establishing diplomatic relations. <br> Successfully planned and executed the 4th CARICOM/Cuba Summit <br> and the 24th COFCOR. |
| 8 | Institutional strengthening - Capacity building | Negotiated external training for all members of the Policy and <br> Research Staff and the Protocol Staff. |

## PRIORITIES 2014

| 1 | Investment and resource mobilization |
| ---: | :--- |
| 2 | To continue engaging the Diaspora in national development. |


| 13 | To facilitate greater effectiveness in Grenada's representative abroad. |
| ---: | :--- |


| 4 | Provide appropriate accommodation for Ministry of Foreign Affairs and other Line Ministries identified |
| ---: | :--- | :--- |

$\begin{array}{r}5 \\ \hline 5\end{array}$ To establish an effective Cadre of Honorary Consuls and convene a special meeting of Honorary Consuls
66 To continue the operationalization of Career Foreign Service

| 7 | To strengthen Grenada's Diplomatic Relations and seek alliances with non-traditional partners |
| :--- | :--- |
| 8 | Institutional strengthening - capacity building |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 0001 | Administration | 1,398,744 | 1,665,005 | 1,603,886 | 1,617,054 | 1,622,118 |
| 0037 | High Commission in the U.K. | 597,238 | 597,238 | 625,876 | 558,376 | 558,376 |
| 0038 | Mission to the U.N. (New York) | 2,242,042 | 1,028,166 | 1,358,681 | 1,360,452 | 1,364,853 |
| 0039 | Mission to the O.A.S \& U.S (Washington) | 1,204,407 | 1,204,407 | 1,020,689 | 1,029,005 | 1,030,637 |
| 0040 | Mission to Venezuela | 444,098 | 444,098 | 179,813 | 179,813 | 179,813 |
| 0041 | Mission in Brussels | 532,528 | 532,528 | - | - | - |
| 0042 | Consulate Office (Canada) | 979,350 | 979,350 | 885,570 | 889,470 | 889,470 |
| 0043 | Mission to Cuba | 640,278 | 640,278 | 606,685 | 606,685 | 606,685 |
| 0102 | Mission to Trinidad \& Tobago | 79,350 | 79,350 | 79,350 | 79,350 | 79,350 |
| 0103 | Mission to China | 1,296,022 | 1,296,022 | 1,094,656 | 1,094,656 | 1,094,656 |
|  |  | 9,414,058 | 8,466,442 | 7,455,206 | 7,414,860 | 7,425,957 |

VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
|  | S.O.C. SUMMARY |  |  |  |  |  |
| 310 | Personal Emoluments | 2,060,030 | 1,788,877 | 1,687,681 | 1,735,471 | 1,743,787 |
| 312 | Wages | 922,797 | 535,064 | 508,250 | 508,250 | 508,250 |
| 340 | Professional Services (Wages \& Salaries) | 710,467 | 656,693 | 585,785 | 585,785 | 585,785 |
|  | Total Personnel Direct | 3,693,294 | 2,980,634 | 2,781,716 | 2,829,506 | 2,837,822 |
| 314 | Allowance | 2,130,413 | 1,934,887 | 1,663,807 | 1,673,201 | 1,675,982 |
| 318 | Local travel and subsistence | 56,732 | 66,732 | 62,968 | 62,968 | 62,968 |
| 319 | International travel and subsistence | 160,420 | 150,420 | 183,920 | 168,920 | 169,420 |
| 324 | Hosting and entertainment | 96,915 | 119,567 | 96,067 | 96,067 | 96,067 |
| 326 | Training | - | 5,000 | 5,000 | 5,000 | 5,000 |
| 340 | Professional Services (Allowances) | 4,500 | 8,620 | 9,744 | 9,744 | 9,744 |
|  | Total Personnel Indirect | 2,448,980 | 2,285,226 | 2,021,506 | 2,015,900 | 2,019,181 |
| 330 | Utilities | 82,500 | 82,520 | 82,545 | 82,545 | 82,545 |
| 332 | Supplies and Materials | 297,878 | 297,878 | 315,218 | 302,188 | 301,688 |
|  | Total Utilities \& Supplies | 380,378 | 380,398 | 397,763 | 384,733 | 384,233 |
| 334 | Communications Expenses | 254,213 | 248,734 | 272,526 | 272,526 | 272,526 |
| 336 | Maintenance Services | 91,287 | 103,190 | 90,203 | 88,203 | 88,203 |
| 338 | Rental of Asset | 2,068,293 | 1,994,115 | 1,403,572 | 1,336,072 | 1,336,072 |
| 342 | Insurance | 393,614 | 401,646 | 388,921 | 388,921 | 388,921 |
|  | Total Overhead | 2,807,406 | 2,747,684 | 2,155,222 | 2,085,721 | 2,085,721 |
| 352 | Sundry Expenses | 84,000 | 72,500 | 99,000 | 99,000 | 99,000 |
|  | Total Other | 84,000 | 72,500 | 99,000 | 99,000 | 99,000 |
|  | Total Recurrent Expenditure | 9,414,058 | 8,466,442 | 7,455,206 | 7,414,860 | 7,425,957 |
|  | STAFF SUMMARY | Estima | tes 2013 | Estim | ates 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions | 47 | 12 | 44 | 10 |  |
|  | Vacant Positions | 11 | - | 8 | - |  |
|  | Seconded Positions | - | - | - | - |  |
|  | Total Staff Working | 36 | 12 | 36 | 10 |  |

## VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :---: |
| 0001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To support the general activities of the ministry, implement Grenada's Foreign Policy in collaboration with our missions in order to secure investments, technical cooperation agreements, bilateral and multilateral engagements and |  |  |
|  | external relations matters of interest to the country. |  |  |
|  |  |  |  |
|  |  |  |  |



VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS


VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 0 3 7}$ | High Commission in the U.K. |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To promote and preserve Grenada's interest in the United Kingdom. |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |



VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | High Commissioner | 1 | 1 |  | 35,634 | 59,784 |
| H | First Secretary | 1 | 1 |  | 23,478 | 46,956 |
| D | Secretary | 1 | 1 |  | 11,994 | 10 |
|  | Total Salary Established Staff | 3 | 3 | 76,106 | 71,106 | 106,750 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  |  | 5,000 | 5,000 |
|  | Total Personnel Emolument |  |  | 76,106 | 76,106 | 111,750 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Driver/Assistant | 1 | 1 |  | 29,245 | 29,245 |
| Administrative Assistant | 1 | 1 |  | 36,883 | 10 |
| Relief |  |  |  | 13,871 | 13,871 |
|  |  |  |  | - | - |
| Total Wages Unestablished Staff | 2 | 2 | 79,999 | 79,999 | 43,126 |
| Total Other Payment Unestablished Staff |  |  |  | - | - |
| Total Wages Unestablished Staff |  |  | 79,999 | 79,999 | 43,126 |
| Total Personnel Emoluments and Wages |  |  | 156,105 | 156,105 | 154,876 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established |  | Non Established | Established |
|  |  |  |  |  |
|  | 3 | 2 | 3 | 2 |
| Vacant Positions | 1 | - | 1 | - |
| Seconded Positions | - | - | - |  |
| Total Staff Working | 2 | 2 | 2 | 2 |


| Done | DTO POSTS |
| :--- | ---: |
|  | Number |
| Total staff |  |

## VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 0 3 8}$ | Mission to the U.N. (New York) |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To seek trade and investment opportunities for Grenada. |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |



VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Ambassador | - | 1 |  | - | 63,504 |
| J | Consul General | 1 | 1 |  | 28,692 | 57,384 |
| H | First Secretary | 1 | 1 |  | 23,478 | 46,956 |
| D | Secretary | 1 | 1 |  | 17,568 | 17,568 |
|  | Relief |  |  |  | 8,000 | 8,000 |
|  | Total Salary Established Staff | 3 | 4 | 460,774 | 77,738 | 193,412 |
|  | Salary Increment |  |  |  | 24,448 | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 460,774 | 102,186 | 193,412 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Chauffeur/Assistant | 1 | 1 |  | 30,047 | 30,047 |
| Relief |  |  |  | 8,000 | 8,000 |
| Total Wages Unestablished Staff | 1 | 1 | 437,485 | 38,047 | 38,047 |
| Total Other Payment Unestablished Staff |  |  |  | 22,500 | 11,705 |
| Total Wages Unestablished Staff |  |  | 437,485 | 60,547 | 49,752 |
| Total Personnel Emoluments and Wages |  |  | 898,259 | 162,733 | 243,164 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 3 | 1 | 4 | 1 |
|  | - | - | - |  |
| Total Staff Working | - | - | - |  |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
| Total staff | - |

VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| DIVISION <br> No. DIVISION <br> Name  <br> $\mathbf{0 0 3 9}$ Mission to the O.A.S \& U.S (Washington)  |
| :--- |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | VOTE 16 - MINISTRY OF FOREIGN <br> AFFAIRS AND INTERNATIONAL BUSINESS | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates $2016$ |
| 0039 | Mission to the O.A.S \& U.S (Washington) | 1,204,407 | 1,204,407 | 1,020,689 | 1,029,005 | 1,030,637 |
| 310 | Personal Emoluments <br> Wages | 196,734 | 196,734 | 146,838 | 148,458 | 150,090 |
| 312 |  | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| 340 | Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 115,332 | 115,332 | 115,332 | 115,332 | 115,332 |
|  |  | 442,066 | 442,066 | 392,170 | 393,790 | 395,422 |
| 314 | Allowance | 557,424 | 557,424 | 439,102 | 445,798 | 445,798 |
| 319 | International travel and subsistenceHosting and entertainment | 21,500 | 21,500 | 21,500 | 21,500 | 21,500 |
| 324 |  | 7,717 | 7,717 | 7,717 | 7,717 | 7,717 |
|  | Total Personnel Indirect | 586,641 | 586,641 | 468,319 | 475,015 | 475,015 |
| 330 | Utilities Supplies and Materials <br> Total Utilities \& Supplies | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| 332 |  | 54,000 | 54,000 | 54,000 | 54,000 | 54,000 |
|  | Total Utilities \& Supplies | 67,000 | 67,000 | 67,000 | 67,000 | 67,000 |
| 334 | Communications Expenses | 43,120 | 43,120 | 43,120 | 43,120 | 43,120 |
| 336 | Maintenance Services | 19,000 | 19,000 19,000 |  | 19,000 | 19,000 |
| 338 | Rental of Asset | 16,080 | 16,080 580 |  | 580 | 580 |
| $352$ | Insurance | 25,500 | 25,500 | 25,500 | 25,500 | 25,500 |
|  | Total Overhead | 103,700 | 103,700 | 88,200 | 88,200 | 88,200 |
| 352 | Sundry Expenses | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
|  | Total Other | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
|  | Total Recurrent Expenditure | 1,204,407 | 1,204,407 | 1,020,689 | 1,029,005 | 1,030,637 |

VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Ambassador | 1 | 1 |  | 71,268 | 59,784 |
| J | Counsellor | 1 | 1 |  | 57,384 | 61,284 |
| H | First Secretary | 1 | - |  | 43,884 | - |
| D | Secretary | 1 | 1 |  | 17,568 | 19,140 |
|  | Relief |  |  |  | 6,630 | 6,630 |
|  | Total Salary Established Staff | 4 | 3 | 196,734 | 196,734 | 146,838 |
|  | Salary Increment |  |  | - |  | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 196,734 | 196,734 | 146,838 |


| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Chauffeur/Assistant | 1 | 1 | 1 |  | 65,000 |
| Administrative Assistant | 1 | 1 | $\mathbf{6 5 , 0 0 0}$ |  |  |
| Total Wages Unestablished Staff | 2 | 2 | 130,000 | 65,000 | $\mathbf{6 5 , 0 0 0}$ |
| Total Other Payment Unestablished Staff |  |  |  | $\mathbf{1 3 0 , 0 0 0}$ | $\mathbf{1 3 0 , 0 0 0}$ |
| Total Wages Unestablished Staff |  |  | - |  |  |
| Total Personnel Emoluments and Wages |  |  | 330,000 | 130,000 | $\mathbf{1 3 0 , 0 0 0}$ |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 4 | 2 | 3 | 2 |
|  | - | - | - |  |
| Total Staff Working | - | - | - |  |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
| Total staff | - |

VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 0 4 0}$ | Mission to Venezuela |


|  | PROGRAMME OBJECTIVES | PERFORMANC | E INDICATORS |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 Represent, protect and further the interest of the Government and people of Grenada, in Venezuela and the other countries to which the Mission is accredited. |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |



VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \mathrm{K} \\ & \mathrm{H} \end{aligned}$ | Ambassador | 1 | - |  | 31,710 | - |
|  | First Secretary | 1 | 1 |  | 18,852 | 10 |
|  | Relief |  |  |  |  |  |
|  | Total Salary Established Staff | 2 | 1 | 50,562 | 50,562 | 10 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 50,562 | 50,562 | 10 |
|  | Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
|  | Secretary | 1 | 1 |  | 26,588 | 26,588 |
|  | Chauffeur/Assistant | 1 | 1 |  | 22,496 | 22,496 |
|  | Total Wages Unestablished Staff | 2 | 2 | 49,084 | 49,084 | 49,084 |
|  | Total Other Payment Unestablished Staff |  |  |  | - | 49,048 |
|  | Total Wages Unestablished Staff |  |  | 49,084 | 49,084 | 98,132 |
|  | Total Personnel Emoluments and Wages |  |  | 99,646 | 99,646 | 98,142 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 2 | 2 | 1 | 2 |
|  | - | - | - | - |
| Total Staff Working | - | - | - |  |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
| Total staff | - |

VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 0 4 1}$ | Mission in Brussels |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To represent Grenada's interest at the WTO and other European based International Organisations. |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| 0041 | Mission in Brussels | 532,528 | 532,528 | - | - | - |
| 310 | Personal Emoluments | 59,904 | 59,904 | - | - | - |
| 312 | Wages | 89,250 | 89,250 | - | - | - |
| 340 | Professional Services (Wages \& Salaries) | 9,000 | 9,000 | - | - | - |
|  | Total Personnel Direct | 158,154 | 158,154 | - | - | - |
| 314 | Allowance | 165,472 | 165,472 | - | - | - |
| 318 | Local travel and subsistence | 5,550 | 5,550 | - | - | - |
| 319 | International travel and subsistence | 5,000 | 5,000 | - | - | - |
| 324 | Hosting and entertainment | 8,500 | 8,500 | - | - |  |
|  | Total Personnel Indirect | 184,522 | 184,522 | - | - | - |
| 330 | Utilities | 11,475 | 11,475 | - | - | - |
| 332 | Supplies and Materials | 8,850 | 8,850 | - | - | - |
|  | Total Utilities \& Supplies | 20,325 | 20,325 | - | - | - |
| 334 | Communications Expenses | 19,737 | 19,737 | - | - | - |
| 336 | Maintenance Services | 6,488 | 6,488 | - | - | - |
| 338 | Rental of Asset | 125,078 | 125,078 | - | - | - |
| 342 | Insurance | 15,725 | 15,725 | - | - |  |
|  | Total Overhead | 167,027 | 167,027 | - |  | - |
| 352 | Sundry Expenses Total Other | 2,500 | 2,500 | - | - | - |
|  |  | 2,500 | 2,500 | - | - | - |
|  | Total Recurrent Expenditure | 532,528 | 532,528 | - | - | - |

VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Ambassador | 1 | - |  | 35,634 | - |
|  | Counsellor | 1 | - |  | 23,478 | - |
|  | Total Salary Established Staff | 2 | - | 59,904 | 59,112 | - |
|  | Salary Increment |  |  | - |  | - |
|  | Total Other Payment Established Staff |  |  | - | 792 | - |
|  | Total Personnel Emolument |  |  | 59,904 | 59,904 | - |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | $\begin{gathered} \text { Actual } \\ \text { Provisional } \\ 2013 \end{gathered}$ | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Secretary | 1 | - |  | 51,000 | - |
| Chauffeur/Assistant | 1 | - |  | 38,250 | - |
| Total Wages Unestablished Staff | 2 | - | 89,250 | 89,250 | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | 89,250 | 89,250 | - |
| Total Personnel Emoluments and Wages |  |  | 149,154 | 149,154 | - |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 2 | 2 | - | - |
|  | 2 | - | - | - |
| Seconded Positions | - | - | - |  |
| Total Staff Working | - | 2 | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
| Total staff | - |

## VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 0 4 2}$ | Consulate Office (Canada) |


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| :--- |
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VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Consul General | 1 | 1 | 53,424 | 53,424 | 53,424 |
|  | Total Salary Established Staff | 1 | 1 | 53,424 | 53,424 | 53,424 |
|  | Salary Increment |  |  | - | 3,684 | 3,960 |
|  | Total Other Payment Established Staff |  |  |  | - | - |
|  | Total Personnel Emolument |  |  | 53,424 | 57,108 | 57,384 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Administrative Assistant Clerical Assistant Chauffeur/Assistant | 1 1 1 | 1 1 1 |  | $\begin{aligned} & \hline 58,100 \\ & 45,540 \\ & 25,340 \end{aligned}$ | $\begin{aligned} & \hline 78,000 \\ & 65,520 \\ & 27,720 \end{aligned}$ |
| Total Wages Unestablished Staff | 3 | 3 | 136,980 | 128,980 | 171,240 |
| Total Other Payment Unestablished Staff |  |  |  | 8,000 | 16,000 |
| Total Wages Unestablished Staff |  |  | 136,980 | 136,980 | 187,240 |
| Total Personnel Emoluments and Wages |  |  | 190,404 | 194,088 | 244,624 |


\left.| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  |  | 1 | 3 | 1 |$\right)$


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
| Total staff |  |

## VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :--- |
| $\mathbf{0 0 4 3}$ | Mission to Cuba |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide Consular Services for Grenadian Nationals in |  |  |
|  |  |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | VOTE 16 - MINISTRY OF FOREIGN <br> AFFAIRS AND INTERNATIONAL BUSINESS | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward <br> Estimates <br> 2016 |
| 0043 | Mission to Cuba | 640,278 | 640,278 | 606,685 | 606,685 | 606,685 |
| 340 | Personal Emoluments <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 74,160 | 74,160 | 59,784 | 59,784 | 59,784 |
|  |  | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
|  |  | 124,160 | 124,160 | 109,784 | 109,784 | 109,784 |
| 314 | Allowance | 133,948 | 133,948 | 114,231 | 114,231 | 114,231 |
| 318 | Local travel and subsistence | 13,565 | 13,565 | 13,565 | 13,565 | 13,565 |
| 319 | International travel and subsistence | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| 324 | Hosting and entertainment | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
|  | Total Personnel Indirect | 165,013 | 165,013 | 145,296 | 145,296 | 145,296 |
| 330 | Utilities | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 332 | Supplies and Materials | 20,280 | 20,280 | 20,280 | 20,280 | 20,280 |
|  | Total Utilities \& Supplies | 35,280 | 35,280 | 35,280 | 35,280 | 35,280 |
| 334 | Communications Expenses | 30,500 | 30,500 | 30,500 | 30,500 | 30,500 |
| 336 | Maintenance Services | 6,820 | 6,820 | 7,320 | 7,320 | 7,320 |
| 338 | Rental of Asset | 246,045 | 246,045 | 246,045 | 246,045 | 246,045 |
| 342 | Insurance | 27,960 | 27,960 | 27,960 | 27,960 | 27,960 |
|  | Total Overhead | 311,325 | 311,325 | 311,825 | 311,825 | 311,825 |
| 352 |  | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
|  | Total Other | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
|  | Total Recurrent Expenditure | 640,278 | 640,278 | 606,685 | 606,685 | 606,685 |

VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Ambassador | 1 | 1 |  | 71,268 | 59,784 |
|  | Total Salary Established Staff | 1 | 1 | 74,160 | 71,268 | 59,784 |
|  | Salary Increment |  |  |  | 2,892 | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 74,160 | 74,160 | 59,784 |


| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff |  | - | - |  |  |
| Total Other Payment Unestablished Staff |  | - |  | - |  |
| Total Wages Unestablished Staff |  |  | - |  |  |
| Total Personnel Emoluments and Wages |  |  | - | - |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  |  | 1 | - | 1 |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
| Total staff |  |

VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | VOTE 16 - MINISTRY OF FOREIGN <br> AFFAIRS AND INTERNATIONAL BUSINESS | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 0102 | Mission to Trinidad \& Tobago | 79,350 | 79,350 | 79,350 | 79,350 | 79,350 |
| 340 | Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 45,800 | 45,800 | 48,000 | 48,000 | 48,000 |
|  |  | 45,800 | 45,800 | 48,000 | 48,000 | 48,000 |
| 318 | Local travel and subsistence | 5,000 | 5,000 | 2,000 | 2,000 | 2,000 |
| 324 | Hosting and entertainment | 2,500 | 2,500 | 5,000 | 5,000 | 5,000 |
| 340 | Professional Services (Allowances) | 4,500 | 4,500 | 4,800 | 4,800 | 4,800 |
|  | Total Personnel Indirect | 12,000 | 12,000 | 11,800 | 11,800 | 11,800 |
| 332 | Supplies and Materials | 3,250 | 3,250 | 3,250 | 3,250 | 3,250 |
|  | Total Utilities \& Supplies | 3,250 | 3,250 | 3,250 | 3,250 | 3,250 |
| 334 | Communications Expenses | 14,800 | 14,800 | 14,800 | 14,800 | 14,800 |
|  | Total Overhead | 14,800 | 14,800 | 14,800 | 14,800 | 14,800 |
| 352 | Sundry Expenses | 3,500 | 3,500 | 1,500 | 1,500 | 1,500 |
|  | Total Other | 3,500 | 3,500 | 1,500 | 1,500 | 1,500 |
|  | Total Recurrent Expenditure | 79,350 | 79,350 | 79,350 | 79,350 | 79,350 |

VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | - |  |  | - |  |
|  | Total Salary Established Staff | - | - | - | - | - |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - |  |
|  | Total Personnel Emolument |  |  | - | - | - |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | - |  |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  |  | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | - | - | - |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | - | - | - | - |
|  | - | - | - | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
| Total staff | - |

VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS


|  |
| :--- |
|  |
|  |



VOTE 16 - MINISTRY OF FOREIGN AFFAIRS AND INTERNATIONAL BUSINESS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \mathrm{K} \\ \mathrm{~J} \\ \mathrm{H} \end{gathered}$ | Ambassador Counsellor First Secretary | 1 1 1 | 1 1 1 |  | $\begin{aligned} & \hline 71,268 \\ & 61,284 \\ & 46,956 \end{aligned}$ | $\begin{array}{r} \hline 59,784 \\ 10 \\ 46,956 \end{array}$ |
|  | Total Salary Established Staff | 3 | 3 | 179,508 | 179,508 | 106,750 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  |  | - |
|  | Total Personnel Emolument |  |  | 179,508 | 179,508 | 106,750 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Secretary <br> Receptionist /Assistant <br> Driver <br> Cleaner/Janitorial |  |  |  | - | - |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  |  |  | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 179,508 | 179,508 | 106,750 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 3 | - | 3 | - |
|  | 2 | - | 2 | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
| Total staff | - |

## VOTE 17 - FINANCIAL INTELLIGENCE UNIT

VOTE 17 - FINANCIAL INTELLIGENCE UNIT

## MISSION STATEMENT

To prevent and detect money laundering , terrorist financing and other serious financial crimes, through collaboration with local , regional and international stakeholders.

## VISION STATEMENT

To provide a safer, transparent financial system in the State of Grenada, Carriacou and Petite Martinique and the rest of the world. And to foster a secure Financial Sector.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | Ensure a working structure within the FIU | Work in progress |
| 2 | Pursue specialized training for staff | Work in progress |
| 3 | Ensure successful cash forfeitures | Ongoing |
| 4 | Ensure successful confiscations | Ongoing |
| 5 | Conduct training/seminars with financial institutions and the <br> business community | Ongoing |
| 6 | Increase staff compliment | Ongoing |


| PRIORITIES 2014 |  |
| ---: | :--- |
| 1 | Identification and completion of specific training, particularly in the areas of analytical skills and risk assessment |
| 2 | Development of a mechanism for enhanced cooperation (formation of a Technical Working Group on AML/CFT) |
| 3 | Improvement of information and analytical system to include an automated platform to receive information/reports from <br> reporting entities |
| 4 | Improvement of database to include analytical capabilities |
| 5 | Development of tools (Questionnaire, etc.) in conjunction with Anti-Money Laundering/ Commission to be used in <br> assessment |
| 6 | Collection of preliminary data from reporting entities and other stakeholders |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 17 - FINANCIAL INTELLIGENCE UNIT | Actual <br> Provisional <br> 2013 | Approved Estimated 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \\ \hline \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 0105 | SUMMARYFinancial Intelligence Unit | 410,589 | 398,838 | 415,924 | 439,429 | 439,429 |
|  |  | 410,589 | 398,838 | 415,924 | 439,429 | 439,429 |

## VOTE 17 - FINANCIAL INTELLIGENCE UNIT

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| S.O.C. Item <br> No | VOTE 17 - FINANCIAL INTELLIGENCE UNIT | Actual Provisional 2013 | Approved Estimated 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
|  | S.O.C. SUMMARY |  |  |  |  |  |
| 310 | Personal Emoluments | 254,154 | 223,596 | 233,596 | 265,000 | 265,000 |
| 312 | Wages | - | 20 | 5,020 | 5,020 | 5,020 |
| 340 | Professional Services (Wages \& Salaries) | 23,292 | 23,321 | 5,000 | 5,000 | 5,000 |
|  | Total Personnel Direct | 277,446 | 246,937 | 243,616 | 275,020 | 275,020 |
| 314 | Allowance | 105,130 | 112,073 | 112,073 | 112,073 | 112,073 |
| 318 | Local travel and subsistence | 2,139 | 5,000 | 4,000 | 4,000 | 4,000 |
| 319 | International travel and subsistence | 1,712 | 2,500 | 2,500 | 2,500 | 2,500 |
| 326 | Training | - | - | 29,000 | 21,000 | 21,000 |
|  | Total Personnel Indirect | 108,980 | 119,573 | 147,573 | 139,573 | 139,573 |
| 332 | Supplies and Materials | 14,483 | 24,500 | 16,440 | 16,440 | 16,440 |
|  | Total Utilities \& Supplies | 14,483 | 24,500 | 16,440 | 16,440 | 16,440 |
| 334 | Communications Expenses | 120 | 200 | 900 | 900 | 900 |
| 336 | Maintenance Services | 4,161 | 2,800 | 2,400 | 2,800 | 2,800 |
| 342 | Insurance | 3,632 | 3,328 | 2,995 | 2,696 | 2,696 |
|  | Total Overhead | 7,913 | 6,328 | 6,295 | 6,396 | 6,396 |
| 352 | Sundry Expenses | 1,767 | 1,500 | 2,000 | 2,000 | 2,000 |
|  | Total Other | 1,767 | 1,500 | 2,000 | 2,000 | 2,000 |
|  | Total Recurrent Expenditure | 410,589 | 398,838 | 415,924 | 439,429 | 439,429 |
|  |  |  |  |  |  |  |
|  | STAFF SUMMARY | Estim | ates 2013 | Estim | mates 2014 |  |
|  |  | Established | Un-Established | Established | Un-Established |  |
|  | Total Positions | 6 | 2 | 6 | 2 |  |
|  | Vacant Positions | - | - | - |  |  |
|  | Seconded Positions | - | - | - | - |  |
|  | Total Staff Working | 6 | 2 | 6 | 2 |  |

## VOTE 17 - FINANCIAL INTELLIGENCE UNIT

| DIVISION <br> No. |  |  | DIVISION <br> Nome |
| :---: | :---: | :---: | :---: |
| 0105 |  |  |  | Financial Intelligence Unit


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To develop a systematic approach for intelligence led analysis and investigation. | Number of AML/CFT Technical working groups established. | Number of MOUs among entities. |
|  |  | Number of AML/CFT audit conducted. | \% of target Banks and nonbanks (Credit Unions) audited. |
|  |  | Number of training sessions with Financial Institutions conducted. | \% of compliance of senior level employees of Banks and Credit Unions |



## VOTE 17 - FINANCIAL INTELLIGENCE UNIT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates $2014$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PO4 | Inspector | 1 | 1 |  | 42,000 | 42,000 |
| PO3 | Sergeant | 2 | 2 |  | 73,056 | 73,056 |
| PO2 | Corporal | 3 | 3 |  | 91,248 | 91,248 |
|  | Relief |  |  |  | 14,292 | 27,292 |
|  | Total Salary Established Staff | 6 | 6 | 254,154 | 220,596 | 233,596 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  | 3,000 | - |
|  | Total Personal Emolument |  |  | 254,154 | 223,596 | 233,596 |

## Unestablished Staff

| Driver | 1 | 1 |  | 10 | $\mathbf{1 0}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Cleaner | 1 | 1 |  | 10 | $\mathbf{1 0}$ |
| Total Wages Unestablished Staff | 2 | 2 | - | 20 | $\mathbf{2 0}$ |
| Total Other Payment Unestablished Staff |  |  | - | - | $\mathbf{5 , 0 0 0}$ |
| Total Wages Unestablished Staff |  |  | - | 20 | $\mathbf{5 , 0 2 0}$ |
| Total Personal Emoluments and Wages |  |  | 254,154 | 223,616 | $\mathbf{2 3 8 , 6 1 6}$ |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Established | Un-Established | Established | Un-Established |
| Total Positions | 6 | 2 | 6 | 2 |
| Vacant Positions | - | - | - | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 6 | 2 | 6 | 2 |


| DTO POSTS | Number |
| :--- | ---: |
| Inspector | 1 |
| Total staff | 1 |

## VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION

## VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION

## MISSION STATEMENT

To provide administrative leadership, coordination and support for the implementation of policies and programmes to enable execution of The Prime Minister`s portfolio

## VISION STATEMENT

A reliable, efficient, service oriented Ministry

| PRIORITIES 2013 | ACHIEVEMENTS 2013 |  |
| ---: | :--- | :--- |
| 1 | Develop a more responsive modern and relevant national security <br> apparatus through capacity building, harnessing international cooperation, <br> unifying security forces and Law Enforcement Reforms. | Capacity building for 68 Officers- Regional Conferences - 51 <br> Officers, International Conferences - 17 Officers; Establishment of a <br> Technical Working Group on Anti-Money Laundering etc. |
| 2 | Continuous development of relevant platforms that promote training in <br> Disaster Preparedness and Response for NGOs and civil society. | Developed and distributed Family Disaster Plan Templates in all <br> seventeen districts and Government Ministries. |
| 3 | Collaborate with the Ministry of Legal Affairs in the revision of critical <br> legislation to guide the processing of Aliens Land Holding Licences to <br> CARICOM nationals. | Draft Legislation completed. |
| 4 | Pursue public sector modernization agenda through the implementation of <br> initiatives from the Public Sector Modernization Policy and reform <br> initiatives with focus on good governance and enhanced public <br> administration (Revised Staff Orders, etc.) | Partially achieved. The Ministerial Code and Manual for Cabinet <br> Procedures and the SMB Governance Code were completed. <br> Awaiting sign off by the Cabinet on Ministerial Code and Manual <br> before Publication and Launch. |
| 5 | Finalization of the Public Service Training and Development Policy. | Partially achieved. The Policy was drafted and will be reviewed and <br> submitted for endorsement and implementation. |
| 6 | Strengthening the performance framework for the Public Service through <br> the re-introduction of the Performance Appraisal System. | Partially achieved. Training sessions and follow up meetings were <br> held for personnel Officers and Senior Administrative <br> Officers/Technical Officers. The revision of the Performance <br> Appraisal guidelines is ongoing |
| 7 | Improve programme output broadcasted over Government's <br> communications system to better sensitize the public on Government's <br> Public Policy Initiatives | 100\% increase in press release, Launched new GIS website; <br> implemented online streaming of GIS programs. Revamped the <br> Spice Morning program-new host, new set and improved production <br> content. |
| 8 | Expand access to people in the various communities by focusing on <br> community actions and initiatives | Implemented outreach programme that enables the broadcast of GIS <br> news on other media firms. Establish online portal via face book of <br> GIS programmes. |

## PRIORITIES 2014

| PRIORITIES $\mathbf{2 0 1 4}$ |  |
| ---: | :--- |
| 2 | Continued development of a more responsive modern and relevant national security apparatus through capacity building, harnessing <br> international cooperation, unifying security forces and law enforcement reforms. |
| 3 | Implement the Citizenship by Investment Programme. |
| 4 | Review and implement an Integrated Performance Management System; implement the recommendations of the Human Resource Audit; the <br> roll out of the Human Resource Audit to selected Ministries and Departments. |
| 5 | Implement a Labour Management Cooperative Programme; develop and strengthening the governance framework for the Grenada Public <br> Service. |
| 6 | To complete seventeen (17) flood Micro Projects for NADMA. |
| 7 | Implement a File Sharing Protocol (FTP) System for GIS. |
| 8 | Implement new programmes that highlights community actions, initiatives and unique characteristics. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER <br> MANAGEMENT, HOME AFFAIRS, INFORMATION <br> \& IMPLEMENTATION | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward Estimates 2015 | Forward <br> Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 791,332 | 1,027,349 | 1,002,675 | 1,014,785 | 1,021,173 |
| 014 | Department of Public Administration | 792,427 | 842,181 | 859,803 | 821,393 | 821,393 |
| 015 | Information | 860,646 | 982,508 | 650,916 | 650,078 | $650,078$ |
| 013 | NaDMA | 387,618 | 425,889 | 273,015 | 278,815 | 278,815 |
|  |  | 2,832,023 | 3,277,927 | 2,786,409 | 2,765,071 | 2,771,459 |

VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION


| STAFF SUMMARY | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 55 |  | - | 55 |
| Total Positions | 17 | - | 18 | - |
| Vacant Positions | - | - | - |  |
| Seconded Positions | 38 | - | - |  |
| Total Staff Working | - | 37 | - |  |

VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION

| DIVISION <br> No. |  | DIVISION <br> Name |
| :---: | :--- | :---: |
| 001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To co-ordinate the personnel functions of the security services to ensure that the security of the State is preserved. | Number of Citizenship, Permanent Residence Certificates and Aliens Land Holding | Amount of revenue collected |
|  |  | Number of policy paper, reports and briefings prepared for the Prime Minister and/or Cabinet. | Level of satisfaction with policy advice provided to Cabinet. |
|  |  | Number of Cabinet decision implemented. | \% of decision implemented. |
|  |  | Number of Aliens land Holding licences issued | \% of application collected processed with stipulated timeframe. |
|  |  | Number of management Team and stakeholder meeting | \% level of satisfaction of external/internal Customers |


| FINANCIAL REQUIREMENT |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 001 | Administration | 791,332 | 1,027,349 | 1,002,675 | 1,014,785 | 1,021,173 |
| 310340 | Personal Emoluments <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 536,153 | 560,067 | 503,263 | 515,895 | 522,283 |
|  |  | 48,377 | 215,772 | 242,028 | 242,028 | 242,028 |
|  |  | 584,530 | 775,839 | 745,291 | 757,923 | 764,311 |
| 314 | AllowanceLocal travel and subsistence | 31,056 | 74,959 | 42,013 | 42,013 | 42,013 |
| 318 |  | - | 300 | 4,000 | 4,000 | 4,000 |
| 319340 | Local travel and subsistence | 3,407 | 10,000 | 5,000 | 5,000 | 5,000 |
|  | Professional Services (Allowances) <br> Total Personnel Indirect |  |  | 9,600 | 9,600 | 9,600 |
|  |  | 34,463 | 85,259 | 60,613 | 60,613 | 60,613 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 29,915 | 26,550 | 26,550 | 26,550 | 26,550 |
|  |  | 29,915 | 26,550 | 26,550 | 26,550 | 26,550 |
| 334 | Communications Expenses | 342 | 400 | 500 | 500 | 500 |
| 336 | Maintenance Services | 1,749 | 1,500 | 1,500 | 1,500 | 1,500 |
| 338 | Rental of Asset | - | - | 18,000 | 18,000 | 18,000 |
| 342 | Insurance | 5,793 | 5,801 | 5,221 | 4,699 | 4,699 |
|  | Total Overhead | 7,885 | 7,701 | 25,221 | 24,699 | 24,699 |
| $\begin{aligned} & 344 \\ & 352 \end{aligned}$ | Grants and Contributions | - | 17,000 | 5,000 | 5,000 | 5,000 |
|  | Sundry ExpensesTotal Other | 134,539 | 115,000 | 140,000 | 140,000 | 140,000 |
|  |  | 134,539 | 132,000 | 145,000 | 145,000 | 145,000 |
|  | Total Recurrent Expenditure | 791,332 | 1,027,349 | 1,002,675 | 1,014,785 | 1,021,173 |

VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION


Unestablished Staff

| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> 2014 |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Other Payment Unestablished Staff |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Personnel Emoluments and Wages |  |  |  |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 16 |  | 16 | - |
| Total Positions | 7 | Established | Non Established | Established |
| Vacant Positions | - | - | - | - |
| Seconded Positions | 9 | - | - | - |
| Total Staff Working | - | 11 | - |  |


| DTO POSTS | Number |
| :--- | ---: |
| Permanent Secretary | 1 |
| Planning Officer II | 1 |
| Total staff | 2 |

## VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 1 4}$ | Department of Public Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To pursue the Public Sector Modernization agenda through the implementation of the initiatives from the Public Sector Management Improvement Project and the Public Sector Modernization Policy. | Number of Cabinet Decisions implemented. | Average time to process documents and request is reduced. |
|  |  | Number of Strategic and operational plans developed and implemented | \% increase in the level of internal and external customer satisfaction. |
|  |  | Number of policy briefs and position paper developed, endorsed and implemented. | Cost savings relative to budget. |
|  |  | Number of M \& E Frameworks developed and implemented. |  |
|  |  | Number of Standard Operating Procedures and Manuals developed and implemented. | \% increase in productivity and service delivery. |
|  |  | Number of Customer Service leaflets/brochures developed and distributed. | \% increase in productivity and service delivery. |


| FINANCIAL REQUIREMENT |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER <br> MANAGEMENT, HOME AFFAIRS, INFORMATION | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 014 | Department of Public Administration | 792,427 | 842,181 | 859,803 | 821,393 | 821,393 |
| $\begin{aligned} & 310 \\ & 340 \end{aligned}$ | Personal Emoluments <br> Professional Services ( Wages \& Salaries) <br> Total Personnel Direct | 651,455 | 637,964 | 692,420 | 654,272 | 654,272 |
|  |  | 29,721 | 34,362 | 27,000 | 27,000 | 27,000 |
|  |  | 681,176 | 672,326 | 719,420 | 681,272 | 681,272 |
| 314 | Allowance | 55,944 | 53,568 | 58,512 | 58,512 | 58,512 |
| $\begin{aligned} & 318 \\ & 319 \end{aligned}$ |  | - | 1,000 | 1,000 | 1,000 | 1,000 |
|  | Local travel and subsistence International travel and subsistence | 1,467 | 2,500 | 2,500 | 2,500 | 2,500 |
| 326 | Training <br> Total Personnel Indirect | - | 50,000 | 15,000 | 15,000 | 15,000 |
|  |  | 57,411 | 107,068 | 77,012 | 77,012 | 77,012 |
| 332 | Supplies and Materials <br> Total Utilities \& Supplies | 17,371 | 17,750 | 17,750 | 17,750 | 17,750 |
|  |  | 17,371 | 17,750 | 17,750 | 17,750 | 17,750 |
| 336 | Maintenance Services | - | 500 | 1,000 | 1,000 | 1,000 |
| 338 | Rental of Asset | - | 4,625 | - | - | - |
| 342 | Insurance | - | 3,412 | 3,121 | 2,859 | 2,859 |
|  |  | - | 8,537 | 4,121 | 3,859 | 3,859 |
| 352 | Sundry Expenses <br> Total Other | 36,469 | 36,500 | 41,500 | 41,500 | 41,500 |
|  |  | 36,469 | 36,500 | 41,500 | 41,500 | 41,500 |
|  | Total Recurrent Expenditure | 792,427 | 842,181 | 859,803 | 821,393 | 821,393 |

VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION


## VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :---: | :---: |
| $\mathbf{0 1 5}$ | Information |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To serve as the coordinating agency for the dissemination of information on Government programmes, plans, projects and issues that relates to national development through close collaboration with print and electronic entities in the media environment. | Number of Programmes on Government initiatives produced | Satisfaction rating on the quality of programmes produced |
|  |  | Number of training courses attended | \% of staff member trained |
|  |  | Number of Television and Radio features distributed to Private Media Houses | \% of targeted Media houses features were distributed |
|  |  | Number of programmes produced for Civil Society and Private Sector | Satisfaction rating on services provided to NGO's |
|  |  |  |  |



* Allocation was moved to Special Information Project under the Capital Budget

VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Parliamentary Secretary | - | 1 |  | - | 46,560 |
| J | Director of Information | 1 | 1 |  | 61,284 | 57,384 |
| G | Technician | 2 | 2 |  | 42,576 | 42,576 |
| H | Technical Director | 1 | 1 |  | 43,884 | 43,884 |
| H | Senior Information Officer | 2 | 2 |  | 46,956 | 46,956 |
| F | Technical Operator | 5 | 5 |  | 128,580 | 127,008 |
| E | Information Officer | 3 | 3 |  | 35,220 | 35,220 |
| D | Library Clerk/Archivist | 1 | 1 |  | 10 | 10 |
| C | Clerk/Typist | 1 | 1 |  | 22,572 | 22,572 |
| B | Office Attendant/Cleaner | 1 | 1 |  | 22,836 | 22,836 |
| A | Driver | 1 | 1 |  | 10 | 10 |
|  | Relief |  |  |  | 19,356 | 17,712 |
|  | Total Salary Established Staff | 18 | 18 | 463,944 | 423,284 | 416,168 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  |  | - |
|  | Total Personnel Emolument |  |  | 463,944 | 423,284 | 416,168 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 463,944 | 423,284 | 416,168 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 18 |  | 18 |  |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 7 |  | 7 |  |
| Vacant Positions | - | - | 11 |  |
| Seconded Positions | 11 |  |  |  |


| DTO POSTS | Number |
| :--- | ---: |
| Director of Information | 1 |
| Senior Information Officer | 2 |
| Technical Director | 1 |
| Information Officer | 3 |
| Technical Operator | 5 |
| Total staff | 12 |

VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION

| $\begin{gathered} \hline \text { DIVISION } \\ \text { No. } \end{gathered}$ | $\begin{aligned} & \hline \text { DIVISION } \\ & \text { Name } \\ & \hline \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: |
| 013 | NaDMA |  |  |
|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To Promote Comprehensive Disaster Management through participation of all stakeholders. | Number of Legislation revised. |  |
|  |  | Number of initial Damage Assessment Team established in targeted communities. |  |
|  |  | Number of policies procedures/protocols approved and implemented. |  |
|  |  | Number of flood Micro projects completed. |  |
|  |  | Number of alert system installed. |  |



* Allocation was moved to Institutional Strengthening of NaDMA

VOTE 18 - MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION \& IMPLEMENTATION

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | National Disaster Co-ordinator | 1 | 1 |  | 61,284 | 61,284 |
| I | Deputy Disaster Co-ordinator | 1 | 1 |  | 54,168 | 54,168 |
| H | Technical Officer | 1 | 1 |  | 46,956 | 46,956 |
|  | Total Salary Established Staff | 3 | 3 | 162,168 | 162,408 | 162,408 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 162,168 | 162,408 | 162,408 |


| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Other Payment Unestablished Staff | - | - | - | - |  |
| Total Wages Unestablished Staff |  | - | - |  |  |
| Total Personnel Emoluments and Wages |  | - | - |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 3 | - | 3 | - |
| Vacant Positions |  |  |  |  |
| Seconded Positions |  |  |  |  |
| Total Staff Working | 3 | - | 3 | - |


| DTO POSTS | Number |
| :--- | ---: |
| National Disaster Co-ordinator | 1 |
| Deputy Disaster Co-ordinator | 1 |
| Total staff | 2 |

## VOTE 19 - MINISTRY OF YOUTH, SPORTS AND RELIGIOUS AFFAIRS

## VOTE 19 - MINISTRY OF YOUTH, SPORTS AND RELIGIOUS AFFAIRS

## MISSION STATEMENT

To provide effective services that facilitate the empowerment and development of our nation's human resource through creative youth and sports initiatives.

## VISION STATEMENT

To be the premier agency that provides for the holistic development of our people by facilitating the empowerment of youth and encouraging greater
involvement of our people in sport.

| PRIORITIES 2013 | ACHIEVEMENTS 2013 |  |
| ---: | :--- | :--- |
| 1 | To implement the New IMANI programme. | The New IMANI programme was implemented |
| 2 | To revise the Youth Policy and Action Plan. | Strategic plan and development process started |
| 3 | To continue the Grenada Youth Enterprise Initiative. | The GYEI Programme was continued |
| 4 | To establish a training programme for employees in the Youth and <br> Sports Department. | Training for Community, Youth and Sports officers has started |
| 5 | To develop and implement a Community Sports Project. | Community sports programme started |
| 6 | To upgrade Victoria, Tanteen and Cuthbert Peters playing fields. | Victoria Park completed , main pavilion and bleachers were built in <br> Tanteen. |
| 7 | To light La Sagesse playing field. | Tender documents have been sent out for the building of La Sagesse <br> playing field. |
| 8 | To further strengthen the Sports Development Programme. | Improved partnership with stakeholders and expansion of programme |

## PRIORITIES 2014

| 1 | Rebuilding the Athletic National Stadium |
| ---: | :--- |
| 2 | Lighting of the cricket stadium |
| 3 | Completion of the lighting of La Sagesse Playing Filed |
| 4 | Building of five hard courts |
| 5 | Continuation of the New Imani Programme |
| 6 | Completion of the National Youth Policy |
| 7 | Implementation of the Youth Rehabilitation Programme |
| 8 | Continuation and expansion of community based youth programmes |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 19 - MINISTRY OF YOUTH, SPORTS AND RELIGIOUS AFFAIRS | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 839,905 | 954,093 | 868,307 | 867,129 | 871,953 |
| 047 | Division of Youth | 636,650 | 664,104 | 455,979 | $456,343$ | 456,343 |
| 044 | Division of Sports | 3,442,932 | 3,443,987 | 1,363,240 | 1,343,286 | 1,343,286 |
|  |  | 4,919,487 | 5,062,184 | 2,687,526 | 2,666,758 | 2,671,582 |

VOTE 19 - MINISTRY OF YOUTH, SPORTS AND RELIGIOUS AFFAIRS

| FINANCIAL REQUIREMENT |  | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward Estimates 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|l} \text { S.O.C. Item } \\ \text { No } \\ \hline \end{array}$ | VOTE 19 - MINISTRY OF YOUTH, SPORTS AND RELIGIOUS AFFAIRS |  |  |  |  |  |
|  | S.O.C. SUMMARY |  |  |  |  |  |
| 310 | Personal Emoluments | 1,509,442 | 1,552,237 | 1,534,005 | 1,538,865 | 1,543,689 |
| 312 | Wages | 75,452 | 76,495 | 76,495 | 76,495 | 76,495 |
| 340 | Professional Services (Wages \& Salaries) | 1,249,334 | 1,348,924 | 78,976 | 78,976 | 78,976 |
|  | Total Personnel Direct | 2,834,228 | 2,977,656 | 1,689,476 | 1,694,336 | 1,699,160 |
| 314 | Allowance | 191,509 | 214,722 | 223,382 | 223,382 | 223,382 |
| 318 | Local travel and subsistence | 78,182 | 105,200 | 81,900 | 81,900 | 81,900 |
| 319 | International travel and subsistence | 96,775 | 123,300 | 116,300 | 117,300 | 117,300 |
| 324 | Hosting and entertainment | - | 23,000 | 19,500 | 19,500 | 19,500 |
| 326 | Training | - | 800 | 800 | 800 | 800 |
| 340 | Professional Services (Allowances) | 21,683 | 22,480 | - | - | - |
|  | Total Personnel Indirect | 388,148 | 489,502 | 441,882 | 442,882 | 442,882 |
| 332 | Supplies and Materials | 280,796 | 246,900 | 267,950 | 249,950 | 249,950 |
|  | Total Utilities \& Supplies | 280,796 | 246,900 | 267,950 | 249,950 | 249,950 |
| 334 | Communications Expenses | 2,190 | 2,929 | 3,429 | 3,429 | 3,429 |
| 336 | Maintenance Services | 110,786 | 99,600 | 97,400 | 97,400 | 97,400 |
| 338 | Rental of Asset | 57,134 | 56,638 | 56,638 | 50,600 | 50,600 |
| 342 | Insurance | 37,497 | 28,779 | 25,901 | 23,311 | 23,311 |
| 343 | Other Services | 1,120,958 | 1,051,680 | - | - | - |
|  | Total Overhead | 1,328,564 | 1,239,626 | 183,368 | 174,740 | 174,740 |
| 344 | Grants and Contributions | 60,000 | 78,000 | 78,000 | 78,000 | 78,000 |
| 352 | Sundry Expenses | 27,750 | 30,500 | 26,850 | 26,850 | 26,850 |
|  | Total Other | 87,750 | 108,500 | 104,850 | 104,850 | 104,850 |
|  | Total Recurrent Expenditure | 4,919,487 | 5,062,184 | 2,687,526 | 2,666,758 | 2,671,582 |
|  |  |  |  |  |  |  |
|  | STAFF SUMMARY | Estim | ates 2013 | Estim | ates 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions | 56 | 1 | 56 | 1 |  |
|  | Vacant Positions | 24 | - | 17 | - |  |
|  | Seconded Positions | - | - | - | - |  |
|  | Total Staff Working | 32 | 1 | 39 | 1 |  |


| DIVISION <br> No. |  | DIVISION <br> Name |
| ---: | :--- | :--- |
| 001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To develop and implement policies, directives and plans of the Ministry and to provide effective and efficient Administrative Support for the various divisions. | Number of guidelines/procedures for each division. |  |
|  |  | Number of training session for staff. |  |
|  |  | Number of staff receiving training |  |
|  |  | Number of Policy Papers, Briefs, Reports, Cabinet Submissions/Mentions prepared for the Ministries/Cabinet |  |
|  |  | Number of Financial Reports |  |
|  |  | Number of Cabinet Submissions /Mentions |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 19 - MINISTRY OF YOUTH, SPORTS AND RELIGIOUS AFFAIRS | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward Estimates 2016 |
| 001 | Administration | 839,905 | 954,093 | 868,307 | 867,129 | 871,953 |
| 310 | Personal Emoluments | 492,865 | 530,113 | 520,437 | 525,297 | 530,121 |
| 312 | Wages | 75,452 | 76,495 | 76,495 | 76,495 | 76,495 |
| 340 | Professional Services (Wages \& Salaries) | 96,778 | 134,704 | 78,976 | 78,976 | 78,976 |
|  | Total Personnel Direct | 665,095 | 741,312 | 675,908 | 680,768 | 685,592 |
| 314 | Allowance | 61,993 | 75,922 | 72,182 | 72,182 | 72,182 |
| 318 | Local travel and subsistence | 7,763 | 6,500 | 7,300 | 7,300 | 7,300 |
| 319 | International travel and subsistence | 5,629 | 38,500 | 20,000 | 20,000 | 20,000 |
| 326 | Training | - | 500 | 500 | 500 | 500 |
| 340 | Professional Services (Allowances) | - | 6,592 | - | - | - |
|  | Total Personnel Indirect | 75,385 | 128,014 | 99,982 | 99,982 | 99,982 |
| 332 | Supplies and Materials <br> Total Utilities \& Supplies | 65,390 | 56,100 | 61,250 | 61,250 | 61,250 |
|  |  | 65,390 | 56,100 | 61,250 | 61,250 | 61,250 |
| 334 | Communications Expenses | 2,190 | 2,929 | 3,429 | 3,429 | 3,429 |
| 336 | Maintenance Services | 15,061 | 14,600 | 15,600 | 15,600 | 15,600 |
| 338 | Rental of Asset | 10,868 | 6,138 | 6,138 | 100 | 100 |
|  | Total Overhead | 28,119 | 23,667 | 25,167 | 19,129 | 19,129 |
| 352 | Sundry Expenses | 5,916 | 5,000 | 6,000 | 6,000 | 6,000 |
|  | Total Other | 5,916 | 5,000 | 6,000 | 6,000 | 6,000 |
|  | Total Recurrent Expenditure | 839,905 | 954,093 | 868,307 | 867,129 | 871,953 |

VOTE 19 - MINISTRY OF YOUTH, SPORTS AND RELIGIOUS AFFAIRS


| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| 047 | Division of Youth |


|  | PROGRAMME OBJECTIVES | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| :---: | :---: | :---: | :---: |
| 1 | To enhance the spiritual, social and economic wellbeing of young people, increase their participation in the decision making processes, provide reformation for those that are marginalised and at risk, and strengthen the institutions and legal frameworks responsible for governing their affairs. | Number of young people actively participating in the IMANI programme. | Percentage of young people successfully completing the IMANI Programme |
| T |  | Number of young people trained in Small Business Management | Percentage of young people trained in the Small Business Management starting their own small business |
|  |  | Number of youth groups involved in the strengthening of Youth Groups programme | Percentage of youth groups programme affiliated to the National Youth Council |
|  |  | Number of young people involved in the Ministry's approval volunteering programmes | Percentage of grassroots community based initiatives implemented by young people involved in the Ministry's approved volunteerism programme |
|  |  | Number of marginalised and at risk young people actively participating in the Ministry's reformation initiatives |  |



* Allocation was moved to the Youth Development Centre Programme in the Capital Budget

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff <br> Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I | Co-ordinator of Youth | 1 | 1 |  | 54,168 | 54,168 |
| H | Assistant Co-ordinator of Youth | 1 | 1 |  | 46,956 | 46,956 |
| G | Youth Officer | 7 | 7 |  | 154,080 | 148,224 |
|  | Total Salary Established Staff | 9 | 9 | 266,328 | 255,204 | 249,348 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  | - | 4,572 | 4,572 |
|  | Total Personnel Emolument |  |  | 266,328 | 259,776 | 253,920 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - | - | - |  |
| Total Other Payment Unestablished Staff |  |  | - | - |  |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 266,328 | 259,776 | 253,920 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 9 | - | 9 | - |
| Vacant Positions | 7 | - | 3 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 2 | - | 6 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Co-ordinator of Youth | 1 |
| Assistant Co-ordinator of Youth | 1 |
| Youth Officers | 7 |
| Total staff | 9 |


| $\begin{gathered} \hline \text { DIVISION } \\ \text { No. } \end{gathered}$ | Division of Sports $\begin{gathered}\text { DIVISION } \\ \text { Name }\end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: |
| 044 |  |  |  |
|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To increase technical and infrastructural services and to provide coaching and competition programmes in our schools and the community. | Number of adults and children participating in Ministry supported physical activity initiatives |  |
|  |  | Number of facilities upgraded |  |
|  |  | Value of technical and financial assistance provided to individuals \& organizations |  |
|  |  | Number of sessions organised in the community |  |
|  |  | Number of elite athletes supported | Ninety percent of elite athletes supported. |


*Allocation was moved to the Sports Development Programme in the Capital Budget
**Allocation was moved to Sports Development Programme in the Capital Budget

VOTE 19 - MINISTRY OF YOUTH, SPORTS AND RELIGIOUS AFFAIRS

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I | Co-ordinator of Sports | 1 | 1 |  | 54,168 | 54,168 |
| H | Assistant Co-ordinator of Sports | 1 | 1 |  | 46,956 | 46,956 |
| G | Senior Coach | 10 | 10 |  | 322,956 | 353,724 |
| E | Junior Coach | 10 | 10 |  | 220,908 | 187,440 |
| D | Sports Officer | 7 | 7 |  | 117,360 | 117,360 |
|  | Total Salary Established Staff | 29 | 29 | 750,249 | 762,348 | 759,648 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 750,249 | 762,348 | 759,648 |


| Unestablished Staff | Number of Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :--- | :--- | :--- | ---: | ---: | ---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff | - |  | - | - | - |
| Total Other Payment Unestablished Staff |  | - | - | - |  |
| Total Wages Unestablished Staff |  | - | - | - |  |
| Total Personnel Emoluments and Wages |  |  | - | - |  |
|  |  |  | 750,249 | 762,348 | $\mathbf{7 5 9 , 6 4 8}$ |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 29 | - | 29 | - |
|  | 9 | - | 8 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 20 | - | 21 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Co-ordinator of Sports | 1 |
| Assistant Co-ordinator Sports | 1 |
| Sports Officer | 7 |
| Senior Coach | 10 |
| Junior Coach | 10 |
|  |  |
| Total staff | 29 |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

## MISSION STATEMENT

To effectively plan, generate and allocate for resources, through the implementation of fiscal and economic policies and the facilitation of social and environmental policies, in cooperation with other agencies, thereby providing and enabling sustainable.

## VISION STATEMENT

Efficient and effective provision of finance and economic services to the national, regional and the international communities, through strong leadership role in the planning and management of the available resources.

| PRIORITIES 2013 | ACHIEVEMENTS 2013 |  |
| ---: | :--- | :--- |
| 1 | Collection of \$477.0 Million | Collected \$437.7 million |
| 2 | Completion of joint development zone agreement with Trinidad and Tobago | Cooperation agreement signed. JDZ Agreement to be finalized |
| 3 | Enactment of Public Procurement Bill | Still outstanding, will be vigorously pursued in 2014 |
| 4 | Installation of LED lighting in Ministerial/Financial Complex and Ministry of <br> Education Building (waste reduction) | Installed in the Financial Complex \& Customs. Continuing |
| 5 | Maximise the operational potential of ASYCUDA World System | Full implementation of ASYCUDA World System achieved |
| 6 | Commission of a Tax Simplification Study | Not achieved. Technical assistance is sought |
| 7 | Development of economic reform in connection with International Financial <br> Institutions | Mortially Implemented |
| 8 | Implementation of O \& M for IRD | Mobilised loans |
| 9 | Resource Mobilisation (and rollover of Treasury Bills) |  |

## PRIORITIES 2014

| 1 | Collection of \$471.1 million in revenues |
| ---: | :--- |
| 2 | Successfully implement a home grown programme of FASR with support from IFIS |
| 3 | Undertake a comprehensive restructuring of Grenada's debt |
| 4 | Mobilise additional resource to implement the budget |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 20 - MINISTRY OF FINANCE AND ENERGY | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 29,848,915 | 29,617,031 | 28,337,566 | 29,183,974 | 29,183,974 |
| 049 | Customs and Excise Division | 4,756,563 | 5,156,267 | 4,996,186 | 4,987,186 | 4,987,186 |
| 050 | Inland Revenue Division | 4,234,813 | 4,921,806 | 4,429,259 | 4,459,177 | 4,462,849 |
| 051 | Printery* | 995,237 | 1,156,844 | 829,864 | - | - |
| 054 | Accountant General Division | 4,296,137 | 4,657,669 | 4,354,417 | 4,351,617 | 4,351,617 |
| 056 | Statistics Division | 1,265,706 | 1,396,024 | 1,278,368 | 1,273,868 | 1,273,868 |
| 0100 | Div. of Economic Management \& Planning | 664,294 | 945,192 | 838,967 | 842,927 | 846,827 |
| 0106 | Div. of Energy \& Sustainable Development | 196,754 | 382,008 | 198,510 | 198,510 | 198,510 |
|  |  | 46,258,420 | 48,232,841 | 45,263,136 | 45,297,258 | 45,304,830 |

*Nine months provision was made because it is anticipated that the Printery would be commercialised by the last quarter of 2014.

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY



## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| DIVISION <br> No. | DIVISION | Name |
| :---: | :--- | ---: |
| $\mathbf{0 0 0 1}$ | Administration |  |


|  | PROGRAMME OBJECTIVES | PERFORMANC | E INDICATORS |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide leadership and direction for the Ministry and to foster working relations among staff. To provide timely professional advice to the political directorate |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 20 - MINISTRY OF FINANCE AND ENERGY | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 0001 | Administration | 29,848,915 | 29,617,031 | 28,337,566 | 29,183,974 | 29,183,974 |
| $\begin{aligned} & 310 \\ & 340 \end{aligned}$ | Personal Emoluments | 1,042,948 | 1,095,167 | 1,075,234 | 1,081,642 | 1,081,642 |
|  | Professional Services (Wages \& Salaries) | 320,264 | 373,460 | 367,316 | 367,316 | 367,316 |
|  | Total Personnel Direct | 1,363,212 | 1,468,627 | 1,442,550 | 1,448,958 | 1,448,958 |
| 314 | Allowance | 41,262 | 47,125 | 42,813 | 42,813 | 42,813 |
| 318 | Local travel and subsistence | - | 7,000 | 7,000 | 7,000 | 7,000 |
| 319 | International travel and subsistence | 96,147 | 50,000 | 50,000 | 50,000 | 50,000 |
| 326 | Training | - | 2,000 | 2,000 | 2,000 | 2,000 |
| 340 | Professional Services (Allowances) | 5,615 | 13,112 | 13,112 | 13,112 | 13,112 |
|  | Total Personnel Indirect | 143,023 | 119,237 | 114,925 | 114,925 | 114,925 |
| 330 | Utilities | 16,000,000 | 16,000,000 | 16,000,000 | 16,000,000 | 16,000,000 |
| 332 | Supplies and Materials | 122,607 | 146,000 | 126,000 | 126,000 | 126,000 |
|  | Total Utilities \& Supplies | 16,122,607 | 16,146,000 | 16,126,000 | 16,126,000 | 16,126,000 |
| 334 | Communications Expenses | 7,668,509 | 7,005,000 | 7,705,000 | 7,705,000 | 7,705,000 |
| 336 | Maintenance Services | 27,029 | 63,000 | 30,000 | 30,000 | 30,000 |
| 338 | Rental of Asset | 2,042,335 | 2,180,250 | 1,593,115 | 2,433,115 | 2,433,115 |
| 341 | Consultancy Services | 1,000,000 | 1,000,000 | - | - | - |
| 342 | Insurance | 337,623 | 397,100 | 360,000 | 360,000 | 360,000 |
| 343 | Other Services* | 430,000 | 430,000 | 50,000 | 50,000 | 50,000 |
|  | Total Overhead | 11,505,496 | 11,075,350 | 9,738,115 | 10,578,115 | 10,578,115 |
| 344 | Grants and Contributions | 697,817 | 697,817 | 805,976 | 805,976 | 805,976 |
| 352 | Sundry Expenses | 16,760 | 10,000 | 10,000 | 10,000 | 10,000 |
| 354 | Contingent Provision | - | 100,000 | 100,000 | 100,000 | 100,000 |
|  | Total Other | 714,577 | 807,817 | 915,976 | 915,976 | 915,976 |
|  | Total Recurrent Expenditure | 29,848,915 | 29,617,031 | 28,337,566 | 29,183,974 | 29,183,974 |

[^5]VOTE 20 - MINISTRY OF FINANCE AND ENERGY


## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| DIVISION <br> No. | DIVISION | Name |
| :---: | :--- | ---: |
| $\mathbf{0 0 4 9}$ | Customs and Excise Division |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To collect and protect all duties and taxes due to Government, protect national borders and facilitate trade | Number of containers examined | Percentage of containers noncompliant |
|  |  | Number of assessments issued | Amount of revenue collected |
|  |  | Number of containers processed | Number of non-compliant importers |
|  |  | Number of containers examined | Number of breaches discovered and court cases filed as a direct result |
|  |  | Number of incoming passengers processed | Percentage of passengers making false declarations |
|  |  | Number of incoming passenger's baggage examined | Value of goods falsely declared and fines and penalties imposed due to false declarations |
|  |  | Number of fines and penalties issued | Value of fines and penalties in arrears over six (6) |
|  |  | Number of updated forecasts of revenue prepared | Variance between Customs revenue forecast and outturn |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 20 - MINISTRY OF FINANCE AND ENERGY | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 0049 | Customs and Excise Division | 4,756,563 | 5,156,267 | 4,996,186 | 4,987,186 | 4,987,186 |
| $\begin{aligned} & 310 \\ & 340 \end{aligned}$ | Personal Emoluments | 3,601,150 | 3,945,568 | 3,836,962 | 3,836,962 | 3,836,962 |
|  | Professional Services (Wages \& Salaries) | 37,063 | 73,283 | 83,608 | 83,608 | 83,608 |
|  | Total Personnel Direct | 3,638,213 | 4,018,851 | 3,920,570 | 3,920,570 | 3,920,570 |
| 314 | Allowance | 83,435 | 83,741 | 83,741 | 83,741 | 83,741 |
| 318 | Local travel and subsistence | 9,383 | 20,000 | 11,500 | 11,500 | 11,500 |
| 319 | International travel and subsistence | 7,937 | 9,700 | 9,700 | 9,700 | 9,700 |
| 322 | Rewards and Incentives | 47,425 | 40,000 | 50,000 | 50,000 | 50,000 |
| 324 | Hosting and entertainment | 6,000 | - | 5,000 | 5,000 | 5,000 |
|  | Training | 2,300 | 10,000 | 3,000 | 3,000 | 3,000 |
|  | Total Personnel Indirect | 156,479 | 163,441 | 162,941 | 162,941 | 162,941 |
| 332 | Supplies and Materials | 225,126 | 219,200 | 237,000 | 237,000 | 237,000 |
|  | Total Utilities \& Supplies | 225,126 | 219,200 | 237,000 | 237,000 | 237,000 |
| 334 | Communications Expenses | 65 | 500 | 2,000 | 500 | 500 |
| 336 | Maintenance Services | 33,511 | 21,200 | 19,500 | 19,500 | 19,500 |
| 338 | Rental of Asset | 79,392 | 78,575 | 72,175 | 72,175 | 72,175 |
| 342 | Insurance | 19,757 | 152,000 | 72,000 | 72,000 | 72,000 |
|  | Total Overhead | 132,725 | 252,275 | 165,675 | 164,175 | 164,175 |
| 348352 | Refunds | 603,813 | 500,000 | 500,000 | 500,000 | 500,000 |
|  | Sundry Expenses | 207 | 2,500 | 10,000 | 2,500 | 2,500 |
|  | Total Other | 604,020 | 502,500 | 510,000 | 502,500 | 502,500 |
|  | Total Recurrent Expenditure | 4,756,563 | 5,156,267 | 4,996,186 | 4,987,186 | 4,987,186 |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| GRADE | PERSONNEL DIRECT STAFF <br> POSITION  | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Comptroller | 1 | 1 |  | 71,268 | 71,268 |
| J | Deputy Comptroller | 4 | 4 |  | 229,476 | 226,908 |
| I | Supervisor of Customs | 9 | 9 |  | 325,008 | 325,008 |
| I | I.T Manager | 1 | 1 |  | 54,168 | 54,168 |
| H | Systems Administrator | 1 | 1 |  | 46,956 | 46,956 |
| G | Senior Customs Officer | 19 | 19 |  | 742,656 | 742,656 |
| G | Assistant. Systems Administrator | 1 | 1 |  | 10 | 10 |
| F | Customs Clerk | 34 | 34 |  | 725,064 | 717,168 |
| D | Secretary | 1 | 1 |  | 29,340 | 29,340 |
| D | Computer Operator | 1 | 1 |  | 10 | 10 |
| C | Customs Clerk | 45 | 45 |  | 885,516 | 901,608 |
| B | Customs Clerk | 1 | 1 |  | 13,536 | 10 |
| B | Preventive Guard | 29 | 29 |  | 434,832 | 425,532 |
| A | Office Attendant | 1 | 1 |  | 11,724 | 11,724 |
| A | PABX Operator | 1 | 1 |  | 16,008 | 16,008 |
| A | Cleaner | 1 | 1 |  | 9,996 | 9,144 |
|  | Total Salary Established Staff | 150 | 150 | 3,601,150 | 3,595,568 | 3,577,518 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  |  | 350,000 | 259,444 |
|  | Total Personnel Emolument |  |  | 3,601,150 | 3,945,568 | 3,836,962 |
|  | Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
|  | Total Wages Unestablished Staff | - | - | - | - | - |
|  | Total Other Payment Unestablished Staff |  |  | - | - | - |
|  | Total Wages Unestablished Staff |  |  | - | - | - |
|  | Total Personnel Emoluments and Wages |  |  | 3,601,150 | 3,945,568 | 3,836,962 |
|  | NUMBER OF STAFF | Estimat | es 2013 | Estim | tes 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions | 150 | - | 150 | - |  |
|  | Vacant Positions | 24 |  | 30 | - |  |
|  | Seconded Positions | - |  |  |  |  |
|  | Study Leave | 1 | - | 1 | - |  |
|  | Total Staff Working | 125 | - | 119 | - |  |
|  |  |  |  |  |  |  |
|  | DTO POSTS | Number |  |  |  |  |
|  | Comptroller | 1 |  |  |  |  |
|  | Deputy Comptroller | 4 |  |  |  |  |
|  | Supervisor of Customs | 9 |  |  |  |  |
|  | I.T Manager | 1 |  |  |  |  |
|  | Total staff | 15 |  |  |  |  |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| DIVISION <br> No. | DIVISION | Name |
| :---: | :---: | :---: |
| $\mathbf{0 0 5 0}$ | Inland Revenue Division |  |


|  | PROGRAMME OBJECTIVES | PERFORMANC | E INDICATORS |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To collect and protect all duties and taxes due to Government, protect national borders and facilitate trade |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 20 - MINISTRY OF FINANCE AND ENERGY | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| 0050 | Inland Revenue Division | 4,234,813 | 4,921,806 | 4,429,259 | 4,459,177 | 4,462,849 |
| 340 | Personal Emoluments | 2,537,124 | 3,132,124 | 2,598,407 | 2,627,019 | 2,630,691 |
|  | Professional Services (Wages \& Salaries) | 514,043 | 697,000 | 550,000 | 550,000 | 550,000 |
|  | Total Personnel Direct | 3,051,167 | 3,829,124 | 3,148,407 | 3,177,019 | 3,180,691 |
| 314 | Allowance | 230,089 | 255,478 | 260,818 | 260,818 | 260,818 |
| 318 | Local travel and subsistence | 9,282 | 21,500 | 10,000 | 10,000 | 10,000 |
| 319 | International travel and subsistence | 1,712 | 7,800 | 5,000 | 5,000 | 5,000 |
| 320 | Commissions | 220,824 | 200,000 | 200,000 | 200,000 | 200,000 |
| 324 | Hosting and entertainment | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 326 | Training | 871 | 2,000 | 2,000 | 2,000 | 2,000 |
| 340 | Professional Services (Allowances) | 25,920 | 35,000 | - | - | - |
|  | Total Personnel Indirect | 488,697 | 522,778 | 478,818 | 478,818 | 478,818 |
| 332 | Supplies and Materials | 148,987 | 149,000 | 149,000 | 149,000 | 149,000 |
|  | Total Utilities \& Supplies | 148,987 | 149,000 | 149,000 | 149,000 | 149,000 |
| 334 | Communications Expenses | - | 14,000 | 3,000 | 5,000 | 5,000 |
| 336 | Maintenance Services | 30,434 | 39,200 | 37,000 | 37,000 | 37,000 |
| 338 | Rental of Asset | 161,000 | 115,000 | - | - | - |
| 342 | Insurance | 7,871 | 7,704 | 6,934 | 6,240 | 6,240 |
| 343 | Other Services | 47,000 | 35,000 | - | - | - |
|  | Total Overhead | 246,305 | 210,904 | 46,934 | 48,240 | 48,240 |
| 348 | Refunds | 296,173 | 200,000 | 600,000 | 600,000 | 600,000 |
| 352 | Sundry Expenses | 3,485 | 10,000 | 6,100 | 6,100 | 6,100 |
|  | Total Other | 299,657 | 210,000 | 606,100 | 606,100 | 606,100 |
|  | Total Recurrent Expenditure | 4,234,813 | 4,921,806 | 4,429,259 | 4,459,177 | 4,462,849 |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| GRADE | PERSONNEL DIRECT POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Comptroller | 1 | 1 |  | 71,268 | 71,268 |
| J | Deputy Comptroller | 1 | 1 |  | 61,284 | 10 |
| J | Assistant Comptroller | 3 | 4 |  | 183,852 | 122,568 |
| J | Valuation Officer | 1 | 1 |  | 61,284 | 61,284 |
| I | Tax Officer I | 1 | 1 |  | 41,652 | 10 |
| I | System Programmer | 1 | 1 |  | 54,168 | 10 |
| I | System Developer | 1 | 1 |  | 54,168 | 54,168 |
| I | Senior Tax Inspector | 3 | 7 |  | 162,504 | 263,952 |
| H | Tax Auditor | 1 | 6 |  | 46,956 | 234,780 |
| H | Collection Officer | 1 | 2 |  | 46,956 | 87,756 |
| H | Asst. Valuation Officer | 2 | 2 |  | 93,912 | 93,912 |
| G | Tax Inspector | 7 | 19 |  | 255,456 | 664,860 |
| E | Executive Officer | 2 | 4 |  | 66,768 | 124,560 |
| E | Registration Officer | 1 | 3 |  | 35,220 | 59,436 |
| E | IT Technician | - | 1 |  | - | 10 |
| D | Data Entry Clerk | 1 | 3 |  | 29,340 | 50,184 |
| D | Field Appraiser | 6 | 6 |  | 146,700 | 146,700 |
| D | Draughtsman | 1 | 1 |  | 29,340 | 29,340 |
| D | Clerk I | 3 | 4 |  | 81,120 | 51,780 |
| D | Secretary | - | 1 |  | - | 29,340 |
| C | Tax Collector I | 1 | 3 |  | 27,432 | 77,436 |
| C | Tax Officer II | 6 | 10 |  | 137,076 | 169,260 |
| C | Clerk II | 6 | 7 |  | 100,360 | 85,301 |
| B | Tax Collector II | 6 | 6 |  | 103,656 | 78,072 |
| B | Office Attendant/Cleaner | 1 | 1 |  | 22,836 | 16,200 |
| B | Chauffeur/Mechanic | 1 | 1 |  | 12,192 | 16,200 |
| B | Driver/Chauffeur |  | 1 |  | - | 10 |
|  | VAT Unit |  |  |  |  |  |
| J | Assistant Comptroller | 1 | - |  | 61,284 | - |
| I | Senior Tax Inspector | 4 | - |  | 138,696 | - |
| H | Collections Officer | 1 | - |  | 37,704 | - |
| H | Tax Auditor | 5 | - |  | 234,780 | - |
| G | Tax Inspector | 12 | - |  | 347,832 | - |
| E | Executive Officer | 2 | - |  | 66,768 | - |
| E | Registration Officer | 2 | - |  | 50,316 | - |
| D | Data Entry Clerk | 2 | - |  | 51,264 | - |
| D | Secretary | 1 | - |  | 29,340 | - |
| D | Clerk I | 1 | - |  | 23,988 | - |
| E | IT Technical | 1 | - |  | 18,888 | - |
| C | Tax Officer II | 4 | - |  | 64,464 | - |
| C | Clerk II | 1 | - |  | 16,116 | - |
| C | Tax Collector I | 2 | - |  | 51,648 | - |
| B | Driver/Chauffeur <br> *Six months provision | 1 | - |  | 13,536 | - |
|  | Total Salary Established Staff | 98 | 98 | 2,537,124 | 3,132,124 | 2,588,407 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | 36,786 | - | 10,000 |
|  | Total Personnel Emolument |  |  | 2,573,910 | 3,132,124 | 2,598,407 |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of <br> Staff Estimates <br> 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> 2014 |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Other Payment Unestablished Staff | - | - | - | - |  |
| Total Wages Unestablished Staff |  |  | - | - |  |
| Total Personnel Emoluments and Wages |  | - | - |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 98 | Non Established | Established | Non Established |
| Total Positions | 26 | - | 98 | - |
| Vacant Positions | 2 | - | 24 | - |
| Study Leave | 70 | - | 2 | - |
| Total Staff Working | - | 72 | - |  |


| DTO POSTS | Number |
| :--- | ---: |
| Comptroller | 1 |
| Deputy Comptroller | 1 |
| Assistant Comptroller | 4 |
| Tax Officer I | 1 |
| Valuation Officer | 1 |
| Senior Tax Inspector | 7 |
| Registration Officer | 3 |
| Tax Auditor | 6 |
| Assistant Valuation Officer | 2 |
| Collections Officer | 2 |
| Tax Collector II | 6 |
| Tax Collector I | 3 |
| Tax Inspector | 19 |
| Field Appraiser | 6 |
| Total staff | 62 |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| DIVISION <br> No. | DIVISION | Name |
| :---: | :---: | :---: |
| $\mathbf{0 0 5 1}$ | Printery* |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To publish the weekly official Gazette with enacted Principal and Subsidiary Legislation as required by the Grenada Constitution. | Number of Gazettes published |  |
|  |  | Number of statutory and other forms, reports, financial estimates, booklets, programmes, invitations printed |  |
|  |  | Amount of printed matter and stationery distributed to Government Ministries and Departments; Official publications sold to the |  |
|  |  |  |  |



* Reflects only nine months allocation due to expected commercialisation in 2014


## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| GRADE | PERSONNEL DIRECT POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | $\begin{gathered} \text { Actual } \\ \text { Provisional } \\ 2013 \end{gathered}$ | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I | Manager | 1 | 1 |  | 54,168 | 40,626 |
| H | Government Printer | 1 | 1 |  | 46,956 | 35,217 |
| F | Plant Superintendent | 1 | 1 |  | 38,904 | 29,178 |
| F | Supervisor of Bindery | 1 | 1 |  | 38,904 | 29,178 |
| F | Supervisor of Composing | 1 | 1 |  | 38,904 | 12,968 |
| F | Computer Graphic Artist | 5 | 4 |  | 101,592 | 47,016 |
| D | Proof-Reader | - | 1 |  | - | 22,005 |
| D | Offset Press Operator | 4 | 4 |  | 115,284 | 86,463 |
| D | Cameraman | 2 | 2 |  | 58,680 | 44,010 |
| C | Clerk / Typist | - | 1 |  | - | 14,517 |
| C | Printer | 9 | 9 |  | 226,980 | 152,478 |
| A | Office Attendant | 1 | 1 |  | 4,572 | 10 |
|  | Total Salary Established Staff | 26 | 27 | 661,560 | 724,944 | 513,666 |
|  | Salary Increment |  |  | - |  | - |
|  | Total Other Payment Established Staff |  |  |  | 45,000 | 38,835 |
|  | Total Personnel Emolument |  |  | 661,560 | 769,944 | 552,501 |


| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of <br> Staff Estimates <br> 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | - | - |  | - |  |
| Total Wages Unestablished Staff | - | - |  |  |  |
| Total Other Payment Unestablished Staff | - | - | - |  |  |
| Total Wages Unestablished Staff |  | - | - |  |  |
| Total Personnel Emoluments and Wages |  | - | - |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  | Non Established | Established | Non Established |
| Total Positions | 26 | - | 27 | - |
| Vacant Positions | 5 | - | 7 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 21 | - | 20 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Manager |  |
| Total staff | 1 |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| DIVISION <br> No. | DIVISION | Name |
| :---: | :---: | :---: |
| $\mathbf{0 0 5 4}$ | Accountant General Division |  |


|  |
| :--- |
|  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 20 - MINISTRY OF FINANCE AND ENERGY | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 0054 | Accountant General Division | 4,296,137 | 4,657,669 | 4,354,417 | 4,351,617 | 4,351,617 |
| $\begin{aligned} & 310 \\ & 340 \end{aligned}$ | Personal Emoluments Professional Services (Wages \& Salaries) | $\begin{array}{r} 1,928,145 \\ 589,427 \\ \hline \end{array}$ | $\begin{array}{r} 2,194,168 \\ 710,000 \\ \hline \end{array}$ | $\begin{array}{r} 1,980,232 \\ 627,600 \\ \hline \end{array}$ | $\begin{array}{r} 1,980,232 \\ 627,600 \\ \hline \end{array}$ | $\begin{array}{r} 1,980,232 \\ 627,600 \\ \hline \end{array}$ |
|  | Total Personnel Direct | 2,517,572 | 2,904,168 | 2,607,832 | 2,607,832 | 2,607,832 |
| 314 | Allowance | 45,110 | 32,401 | 32,401 | 32,401 | 32,401 |
| 318 | Local travel and subsistence | 1,359 | 6,000 | 6,000 | 6,000 | 6,000 |
| 319 | International travel and subsistence | 44,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 320 | Commissions | - | - | 1,000 | 1,000 | 1,000 |
| 326 | Training | - | 4,000 | 3,000 | 3,000 | 3,000 |
| 340 | Professional Services (Allowances) | 17,472 | 25,000 | 14,832 | 14,832 | 14,832 |
|  | Total Personnel Indirect | 107,941 | 71,401 | 61,233 | 61,233 | 61,233 |
| 332 | Supplies and Materials | 152,542 | 154,800 | 154,800 | 154,800 | 154,800 |
|  | Total Utilities \& Supplies | 152,542 | 154,800 | 154,800 | 154,800 | 154,800 |
| 334 | Communications Expenses | 435 | 200 | 3,000 | 200 | 200 |
| 336 | Maintenance Services | 12,362 | 14,700 | 14,700 | 14,700 | 14,700 |
| 342 | Insurance* | 1,407,000 | 1,407,000 | 1,407,000 | 1,407,000 | 1,407,000 |
| 343 | Other Services | 10,566 | 25,000 | 25,000 | 25,000 | 25,000 |
|  | Total Overhead | 1,430,364 | 1,446,900 | 1,449,700 | 1,446,900 | 1,446,900 |
| 348352 | Refunds | 87,717 | 80,000 | 80,452 | 80,452 | 80,452 |
|  | Sundry Expenses | - | 400 | 400 | 400 | 400 |
|  | Total Other | 87,717 | 80,400 | 80,852 | 80,852 | 80,852 |
|  | Total Recurrent Expenditure | 4,296,137 | 4,657,669 | 4,354,417 | 4,351,617 | 4,351,617 |

[^6]
## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| GRADE | PERSONNEL DIRECT POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| L | Accountant General | 1 | 1 |  | 79,812 | 79,812 |
| K | Deputy Accountant General | 1 | 1 |  | 71,268 | 71,268 |
| J | Senior Accountant | 3 | 3 |  | 169,524 | 122,568 |
| H | Staff Accountant | 6 | 6 |  | 278,664 | 231,708 |
| H | Senior Accounts Clerk I | 6 | 6 |  | 281,736 | 222,456 |
| E | Senior Accounts Clerk II | 7 | 7 |  | 246,540 | 264,150 |
| D | Accounts Clerk | 10 | 10 |  | 269,856 | 176,040 |
| D | Secretary | 1 | 1 |  | 29,340 | 29,340 |
| D | Computer Operator | 1 | 1 |  | 29,340 | 29,340 |
| C | Accounts Clerk | 21 | 21 |  | 542,556 | 522,278 |
| B | Technical Assistant III | 2 | 2 |  | 44,388 | 43,068 |
|  | Information Technology Unit |  |  |  |  |  |
| I | Systems Programmer | 1 | 1 |  | 10 | 10 |
| H | Systems Administrator | 1 | 1 |  | 54,168 | 54,168 |
| H | Systems Analyst | 1 | 1 |  | 46,956 | 46,956 |
| H | Snr. Hardware Maintenance Officer | 1 | 1 |  | 10 | 10 |
|  | Total Salary Established Staff | 63 | 63 | 1,928,145 | 2,144,168 | 1,893,172 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  | - | 50,000 | 87,060 |
|  | Total Personnel Emolument |  |  | 1,928,145 | 2,194,168 | 1,980,232 |


| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of <br> Staff Estimates <br> 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> 2014 |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Other Payment Unestablished Staff | - | - | - | - |  |
| Total Wages Unestablished Staff |  | - | - |  |  |
| Total Personnel Emoluments and Wages |  | - | - |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  | Established | Non Establishe |
| Total Positions | Established | Non Established |  |  |
|  |  | - | 63 | - |
| Vacant Positions | 10 | - | 12 | - |
| Study Leave | 1 |  | 1 |  |
| Seconded Positions | 2 | - | 2 | - |
| Total Staff Working | 50 | - | 48 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Accountant General | 1 |
| Deputy Accountant General | 1 |
| Senior Accountant | 3 |
| Total staff | 5 |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| DIVISION <br> No. | DIVISION | Name |
| :---: | :---: | :---: |
| $\mathbf{0 0 5 6}$ | Statistics Division |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide timely, reliable and accurate statistical data to assist the Government in the proper planning and monitoring of policies and programs |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 20 - MINISTRY OF FINANCE AND ENERGY | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 0056 | Statistics Division | 1,265,706 | 1,396,024 | 1,278,368 | 1,273,868 | 1,273,868 |
| 310340 | Personal Emoluments | 710,945 | 770,304 | 694,736 | 694,736 | 694,736 |
|  | Professional Services (Wages \& Salaries) | 342,991 | 375,000 | 350,000 | 350,000 | 350,000 |
|  | Total Personnel Direct | 1,053,935 | 1,145,304 | 1,044,736 | 1,044,736 | 1,044,736 |
| 314 | Allowance | 32,650 | 46,320 | 36,432 | 36,432 | 36,432 |
| 318 | Local travel and subsistence | 32,786 | 30,000 | 30,000 | 30,000 | 30,000 |
| 319 | International travel and subsistence | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 326 | Training | - | 5,200 | 5,000 | 5,000 | 5,000 |
| 340 | Professional Services (Allowances) | - | 5,000 | 5,000 | 5,000 | 5,000 |
|  | Total Personnel Indirect | 65,436 | 87,520 | 77,432 | 77,432 | 77,432 |
| 332 | Supplies and Materials | 13,706 | 26,000 | 15,000 | 15,000 | 15,000 |
|  | Total Utilities \& Supplies | 13,706 | 26,000 | 15,000 | 15,000 | 15,000 |
| 334 | Communications Expenses | - | 100 | 100 | 100 | 100 |
| 336 | Maintenance Services | 8,000 | 8,000 | 9,000 | 9,000 | 9,000 |
| 338 | Rental of Asset | 73,500 | 70,500 | 73,500 | 69,000 | 69,000 |
| 343 | Other Services | 51,130 | 58,200 | 58,200 | 58,200 | 58,200 |
|  | Total Overhead | 132,630 | 136,800 | 140,800 | 136,300 | 136,300 |
| 352 | Sundry Expenses | - | 400 | 400 | 400 | 400 |
|  | Total Other | - | 400 | 400 | 400 | 400 |
|  | Total Recurrent Expenditure | 1,265,706 | 1,396,024 | 1,278,368 | 1,273,868 | 1,273,868 |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| GRADE | PERSONNEL DIRECT POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| KIHHFFECC | Director of Statistics | 1 | 1 |  | 67,368 | 67,368 |
|  | Statistician | 4 | 4 |  | 162,504 | 153,540 |
|  | Assistant Statistician | 3 | 3 |  | 87,756 | 90,840 |
|  | Systems Administrator | 1 | 1 |  | 46,956 | 46,956 |
|  | Senior Price and Consumer Affairs Officer | 1 | 1 |  | 38,904 | 38,904 |
|  | Statistical Officer I | 4 | 4 |  | 144,036 | 105,132 |
|  | Price and Consumer Affairs Officer | 4 | 4 |  | 93,696 | 56,556 |
|  | Statistical Clerk II | 4 | 4 |  | 101,652 | 100,008 |
|  | Clerk/Typist | 1 | 1 |  | 27,432 | 27,432 |
|  | Total Salary Established Staff | 23 | 23 | 710,945 | 770,304 | 686,736 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | 8,000 |
|  | Total Personnel Emolument |  |  | 710,945 | 770,304 | 694,736 |
|  | Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
|  |  |  |  |  |  |  |
|  | Total Wages Unestablished Staff | - | - | - | - | - |
|  | Total Other Payment Unestablished Staff |  |  | - | - | - |
|  | Total Wages Unestablished Staff |  |  | - | - | - |
|  | Total Personnel Emoluments and Wages |  |  | 710,945 | 770,304 | 694,736 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  | 23 |  | 23 |  |
| Total Positions | 6 |  | 5 |  |
| Vacant Positions | - |  | - | 1 |
| Study Leave | 1 |  | 17 |  |
| Seconded Positions | 16 | - | - |  |
| Total Staff Working |  |  |  |  |


| DTO POSTS | Number |
| :--- | ---: |
| Director of Statistics | 1 |
| Statistician | 4 |
| Statistical Officer I | 4 |
| Senior Price and Consumer Affairs Officer | 1 |
| Price and Consumer Affairs Officer | 4 |
| Total staff | 14 |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| DIVISION <br> No. | DIVISION | Name |
| :---: | :---: | :---: |
| $\mathbf{0 1 0 0}$ | Div. of Economic Management \& Planning |  |


|  | PROGRAMME OBJECTIVES |  | PERFORMANCE INDICATORS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) |  | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |  |
| 1 | To implement the appropriate mix of macro economic and sectoral policies for the growth and development of the Grenadian economy. |  | Number of Budget documents prepared |  | Date of approval of Budget Document |  |
|  |  |  | Number of Budget Monitoring Reports prepared |  | Percentage of Ministries and Departments outturns within Approved Budget |  |
|  |  |  | Percentage variation between approved budget estimates and actual budget expenditure |
|  |  |  | Number of Special Warrants processed | Total value of Supplementary Estimates |  |
|  |  |  | Number of Departmental Warrants processed |  |  |
|  |  |  | Number of Finance Virement Warrants processed |  |  |
|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 20 - MINISTRY OF FINANCE AND ENERGY | Actual Provisional 2013 |  |  | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 0100 | Div. of Economic Management \& Planning | 664,294 |  |  | 842927 | 846,827 |
| $\begin{aligned} & 310 \\ & 340 \end{aligned}$ | Personal Emoluments <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 484,545 | 620,916 <br> 175,000 | 516,700 | 520,660 | 524,560 |
|  |  | 159,242 |  | $173,103$ | 173,103 | 173,103 |
|  |  | 643,787 |  | 689,803 |  | 697,663 |
| 314 | Allowance | 11,768 | $19,776$ |  |  | 19,776 |
| 318 |  | 965 | 1,000 | 19,776 1,000 | $1,000$ | 1,000 |
| 319 |  - 6,50 $\mathbf{6 , 5 0}$  6,500 <br> Training - 1,000 $\mathbf{1 , 0 0 0}$ 1,000 1,000 <br> Professional Services (Allowances) - 10,000 $\mathbf{9 , 8 8 8}$ 9,888 9,888 |  |  |  |  | 6,500 |
| 326 |  |  |  |  |  |  |
| 340 |  |  |  |  |  |  |
|  | Total Personnel Indirect | 12,733 | 38,276 | 38,164 | 38,164 | 38,164 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 7,774 | 9,100 | 9,100 | 9,100 | 9,100 |
|  |  | 7,774 | 9,100 | 9,100 | 9,100 | 9,100 |
| 334 | Communications Expenses | - | 100 <br> 800 <br> 100,000 <br> 500 | 100 | 100 | 100 |
| 336 | Maintenance Services | - |  | $\begin{array}{r} 800 \\ 100,000 \end{array}$ | 800 | 800 |
| 341 | Consultancy Services | - |  |  | 100,000 | 100,000 |
| 342 | Insurance | - |  | 500 | 500 | 500 |
|  | Total Overhead | - | 101,400 | 101,400 | 101,400 | 101,400 |
| 352 | Sundry Expenses Total Other | - | 500 | 500 | 500 | 500 |
|  |  | - | 500 | 500 | 500 | 500 |
|  | Total Recurrent Expenditure | 664,294 | 945,192 | 838,967 | 842,927 | 846,827 |

VOTE 20 - MINISTRY OF FINANCE AND ENERGY


| DTO POSTS | Number |
| :--- | ---: |
| Chief Budget Officer | 1 |
| Senior Economist | 1 |
| Budget Officer | 3 |
| Debt Management Officer | 1 |
| Chief Economist | 1 |
| Economist I | 1 |
| Total staff | 8 |

## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 1 0 6}$ | Div. of Energy \& Sustainable Development |



## VOTE 20 - MINISTRY OF FINANCE AND ENERGY

| GRADE | PERSONNEL DIRECT POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Director of Energy \& Sustainable Dev. | 1 | 1 |  | 67,368 | 10 |
| J | Senior Energy Officer | 1 | 1 |  | 61,284 | 61,284 |
| H | Energy Officer | 2 | 2 |  | 93,912 | 37,704 |
|  | Total Salary Established Staff | 4 | 4 | 91,529 | 222,564 | 98,998 |
|  | Salary Increment |  |  | - |  | - |
|  | Total Other Payment Established Staff |  |  |  |  | - |
|  | Total Personnel Emolument |  |  | 91,529 | 222,564 | 98,998 |


| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of <br> Staff Estimates <br> 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> 2014 |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | - | - | - | - | - |
| Total Wages Unestablished Staff | - | - | - | - |  |
| Total Other Payment Unestablished Staff | - | - | - | - |  |
| Total Wages Unestablished Staff |  |  | - | - |  |
| Total Personnel Emoluments and Wages |  | - | - |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  | Established | Non Established | Established |
| Total Positions | 4 | - | Non Established |  |
|  |  | 3 |  | 4 |
| Vacant Positions |  |  | - |  |
| Study Leave |  |  |  | - |
| Seconded Positions |  |  |  |  |
| Total Staff Working |  | - | - |  |


| DTO POSTS | Number |
| :--- | ---: |
|  |  |
| Director of Energy \& Sustainable Dev. | 1 |
| Senior Energy Officer | 1 |
| Total staff | 2 |

## Vote 21 - PENSIONS AND GRATUITIES

## Vote 21 - PENSIONS AND GRATUITIES

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | Vote 21 - PENSIONS AND GRATUITIES | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 057 | SUMMARYPENSIONS AND GRATUITIES* | 45,380,550 | 48,386,778 | 51,386,778 | 52,414,514 | 53,462,804 |
|  |  | 45,380,550 | 48,386,778 | 51,386,778 | 52,414,514 | 53,462,804 |

*The increase includes higher Social Security Contributions due to an expected increase in the NIS threshold in 2014

## Vote 21 - PENSIONS AND GRATUITIES

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 21 - PENSIONS AND GRATUITIES | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 316 | S.O.C. SUMMARY <br> Social Security Contrib. \& Retiring Benefits | 45,380,550 | 48,386,778 | 51,386,778 | 52,414,514 | 53,462,804 |
|  | Total Recurrent Expenditure | 45,380,550 | 48,386,778 | 51,386,778 | 52,414,514 | 53,462,804 |

## Vote 21 - PENSIONS AND GRATUITIES

| DIVISION <br> No. |  |
| ---: | :---: |
| 057 | PENSIONS AND GRATUITIES* |


|  | PROGRAMME OBJECTIVES |  | PERFORMANCE INDICATORS |  |
| :--- | :--- | :--- | :--- | :---: |
|  |  | OUTCOME MEASURE <br> OUTPUT MEASURE (What <br> is produced or delivered by the <br> Programme) |  |  |
| 1 | (i.e. What is the impact of the <br> programme, relative to <br> programme objectives and <br> mission and vision <br> statements) |  |  |  |
| 2 | To provide for pay increase and retroactive salary payments. | Amount of pay increase and <br> retroactive salary payments |  |  |
| 2 | To make payments of retirement benefits to retired government <br> workers | Payments of retirement benefits <br> to retired government workers |  |  |
| 3 | To make National Insurance contribution payments as <br> employer, in accordance with the National Insurance Act. | Amount of National Insurance <br> contribution payments |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 21 - PENSIONS AND GRATUITIES | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 057 | PENSIONS AND GRATUITIES* | 45,380,550 | 48,386,778 | 51,386,778 | 52,414,514 | 53,462,804 |
| 316 | Social Security Contrib. \& Retiring Benefits | 45,380,550 | 48,386,778 | 51,386,778 | 52,414,514 | 53,462,804 |
|  | Total Recurrent Expenditure | 45,380,550 | 48,386,778 | 51,386,778 | 52,414,514 | 53,462,804 |

## Vote 21 - PENSIONS AND GRATUITIES

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 21 - PENSIONS AND GRATUITIES | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 316 | RETIRING BENEFITS |  |  |  |  |  |
| 31603 | Pensions | 28,110,339 | 28,000,000 | 30,500,000 | 31,110,000 | 31,732,200 |
| 31601 | Ex - Gratia Awards | 1,179,189 | 1,886,778 | 1,886,778 | 1,924,514 | 1,963,004 |
| 31602 | Gratuities | 5,022,956 | 8,000,000 | 6,000,000 | 6,120,000 | 6,242,400 |
| 31604 | Social Security Contributions | 11,068,065 | 10,500,000 | 13,000,000 | 13,260,000 | 13,525,200 |
|  | Total | 45,380,550 | 48,386,778 | 51,386,778 | 52,414,514 | 53,462,804 |

## Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward <br> Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 058 | Charges on Account of Public Debt - Interest | 37,906,634 | 56,053,998 | 89,170,688 | 87,853,609 | 100,861,763 |
|  | Domestic Interest | 23,787,004 | 29,253,264 | 29,534,788 | 29,124,587 | 28,601,587 |
|  | External Interest | 14,119,630 | 26,800,734 | 59,635,901 | 58,729,022 | 72,260,176 |
| 060 | Charges on Account of Public Debt - Principal Repayment | 263,667,526 | 382,280,075 | 170,042,035 | 149,406,852 | 190,443,621 |
|  | Domestic Principal* | 236,792,929 | 331,403,559 | 113,380,377 | 97,987,424 | 134,379,972 |
|  | External Principal | 26,874,597 | 50,876,516 | 56,661,658 | 51,419,428 | 56,063,649 |
| 061 | Charges on Account of Public Debt - Principal Arrears | 4,591,790 | 13,299,850 | 14,905,482 | 1,735,200 | - |
| 062 | Charges on Account of Public Debt - Interest Arrears Repay. | 2,330,001 | 4,142,558 | 6,275,376 | 1,735,200 | - |
|  |  | 308,495,951 | 455,776,482 | 280,393,581 | 240,730,861 | 291,305,383 |

*Treasury Bill rollovers under one year are accounted for below the line according to regional \& international best practices

Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT


## Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

| DIVISION <br> No. |  |
| ---: | :--- |
| 058 |  |
| Charges on Account of Public Debt - Interest |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 |  |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| 058 | Charges on Account of Public Debt - Interest | 37,906,634 | 56,053,998 | 89,170,688 | 87,853,609 | 100,861,763 |
| 356 | Debt Servicing - Domestic | 23,787,004 | 29,253,264 | 29,534,788 | 29,124,587 | 28,601,587 |
| 358 | Debt Servicing - Foreign | 14,119,630 | 26,800,734 | 59,635,901 | 58,729,022 | 72,260,176 |
|  | Total Debt | 37,906,634 | 56,053,998 | 89,170,688 | 87,853,609 | 100,861,763 |
|  | Total Recurrent Expenditure | 37,906,634 | 56,053,998 | 89,170,688 | 87,853,609 | 100,861,763 |

Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward Estimates 2016 |
| 35601 | Interest Payment Domestic | 23,787,004 | 29,253,264 | 29,534,788 | 29,124,587 | 28,601,587 |
|  | Bank Charges | 1,500,000 | 2,700,000 | 1,750,000 | 1,750,000 | 1,750,000 |
|  | Sub -Total | 1,500,000 | 2,700,000 | 1,750,000 | 1,750,000 | 1,750,000 |
| 35602 | Interest on Loans and Bonds | 6,479,042 | 7,936,061 | 7,817,743 | 7,407,542 | 6,884,542 |
|  | Airport Bonds - 6\% | 2,434 | 10,000 | 10,000 | 10,000 | 10,000 |
|  | Grenada Development Bonds (8\%) | - | 13,350 | 13,350 | 13,350 | 13,350 |
|  | 8\% Bonds 2000/2001 | - | 32,192 | 32,192 | 32,192 | 32,192 |
|  | 8 \% Bonds 2006/2007 | - | 100,000 | 100,000 | 100,000 | 100,000 |
|  | Insurance Statutory Cash Deposit | 383,020 | 916,259 | 900,000 | 900,000 | 900,000 |
|  | 6\% Serial Bonds 2015/2016 | 1,667,638 | 2,000,000 | 3,000,000 | 3,000,000 | 3,000,000 |
|  | Restructured Gov't of Grenada USD 10.5 m Bond \& EC\$15m Bond | - | 482,500 | 444,000 | 396,000 | 337,500 |
|  | Gov't of G'da Treasury Note 2.57M 2007-2014 ( $7 \%$ RGSM)Sub total | - | - | - | - | - |
|  |  | 2,053,092 | 3,554,301 | 4,499,542 | 4,451,542 | 4,393,042 |
|  | First Caribbean International Bank formerly Barclays Bank Plc Syndicated Loan facility (part of EC\$20m) <br> Consortium of loans (restructured) | $\begin{aligned} & 78,425 \\ & 49,747 \end{aligned}$ | 130,000 57,000 | $\mathbf{9 5 , 0 0 0}$ $\mathbf{2 0 , 0 0 0}$ | 75,000 | 50,000 |
|  | Commercial Banks Syndicated Loan \$5m | 80 | 500 | - | - | - |
|  |  | 128,252 | 187,500 | 115,000 | 75,000 | 50,000 |
|  | RBTT Bank Grenada Ltd <br> Syndicated Loan facility (part of EC\$20m) Commercial Banks Syndicated Loan \$5m Sub total | 81,110 | 145,000 | 35,000 |  |  |
|  |  | 100 | 1,500 | - | - | - |
|  |  | 81,210 | 146,500 | 35,000 | - | - |
|  | Bank of Nova ScotiaConsortium of loans (restructured) |  |  |  |  |  |
|  |  | 554,470 | 650,000 | 500,000 | 450,000 | 300,000 |
|  | Loan Facility \$15m | 1,146,451 | 1,250,000 | 1,057,500 | 923,000 | 787,500 |
|  | Syndicated Loan facility (part of EC\$20m) | 70,308 | 125,000 | 23,000 | - | - |
|  | Sub total | 1,771,229 | 2,025,000 | 1,580,500 | 1,373,000 | 1,087,500 |

Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward Estimates 2016 |
| 35603 | RBL formerly National Commercial Bank <br> Grenada Cocoa Association <br> Grenada Nutmeg Association <br> Consortium of loans (restructured) <br> Sub total | $\begin{array}{r} 69,504 \\ 175,170 \\ 367,945 \\ \hline 612,619 \end{array}$ | $\begin{array}{r} 58,000 \\ 170,000 \\ 390,000 \\ \hline 61800 \end{array}$ | $\begin{array}{r} 50,000 \\ 150,000 \\ 350,000 \\ \hline 550,000 \end{array}$ | $\begin{array}{r} 35,000 \\ 120,000 \\ 336,000 \\ \hline 491,000 \end{array}$ | $\begin{gathered} 25,000 \\ - \\ 312,000 \\ \hline 337,000 \end{gathered}$ |
|  |  | $612,619$ | 618,000 | 550,000 | 491,000 | 337,000 |
|  | Others <br> Eastern Caribbean Securities Exchange (RGSM) <br> Eastern Caribbean Central Bank (\$17.78M) <br> Eastern Caribbean Central Bank (10.0M) <br> RGSM Brokers | $\begin{aligned} & 144,000 \\ & 680,976 \\ & 216,870 \\ & 872,004 \end{aligned}$ | 80,000 577,850 216,510 530,400 | $\begin{array}{r} 144,000 \\ 20,701 \\ - \\ 873,000 \\ \hline \end{array}$ | $\begin{gathered} 144,000 \\ - \\ - \\ 873,000 \\ \hline \end{gathered}$ | $\begin{gathered} 144,000 \\ - \\ - \\ 873,000 \\ \hline \end{gathered}$ |
|  | RGSM Brokers | 1,913,850 | 1,404,760 | 1,037,701 | 1,017,000 | 1,017,000 |
|  | Interest on Overdraft | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 |
|  | Interest on Overdraft (CRF) | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 |
|  |  | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 |
| 35612 | Interest on Treasury Bills | 12,307,962 | 15,117,203 | 16,467,045 | 16,467,045 | 16,467,045 |
|  | Treasury Bills (Domestic Market ) | 5,485,263 | 7,821,875 | 7,800,000 | 7,800,000 | 7,800,000 |
|  | Govt of Grenada - RGSM EC\$12M GDB121013 (6.00\%\% 365 days) | 246,837 | 720,000 | 720,000 | 720,000 | 720,000 |
|  | Govt of Grenada - RGSM EC\$25.523M GDB190713 (6.00\% 365 days) | 1,531,380 | 1,531,380 | 2,000,000 | 2,000,000 | 2,000,000 |
|  | Govt of Grenada - RGSM EC\$20M GDB200513 (6.00\% 91 days) | 299,178 | 299,178 | - | - | - |
|  | Govt of Grenada - RGSM EC\$13M GDB180413 (6.00\% 91 days) | 195,000 | 194,466 | - | - | - |
|  | Govt of Grenada - RGSM - Grenada Co-operative Bank |  | 1,275,000 | - | - | - |
|  | Govt of Grenada - RGSM - Grenada Co-op. Bank GDB 030813 | 726,000 |  | 726,000 | 726,000 | 726,000 |
|  | Govt of Grenada - RGSM - Grenada Co-op. Bank GDB 210913 | 549,000 |  | 607,620 | 607,620 | 607,620 |
|  | Govt of Grenada - RGSM - 91 day Series A | 448,767 | 448,767 | 1,196,712 | 1,196,712 | 1,196,712 |
|  | Govt of Grenada - RGSM - 91 day Series B | 598,356 | 598,356 | 1,196,712 | 1,196,712 | 1,196,712 |
|  | Govt of Grenada - RGSM EC\$16.50M GDB180213 (6.00\% 91 days) | 246,837 | 246,837 | 720,000 | 720,000 | - |
|  | Govt of Grenada - RGSM EC\$12M GDB301113 (6.00\% 365 days) | 720,000 | 720,000 | 720,000 | 720,000 | 720,000 |
|  | Govt of Grenada - Treasury Bills Private Placement (6\% 365 days) | 1,261,344 | 1,261,344 | 1,500,000 | 1,500,000 | 1,500,000 |
|  | Sub total | 12,307,962 | 15,117,203 | 16,467,045 | 16,467,045 | 16,467,045 |

Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT


Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual <br> Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward <br> Estimates 2016 |
|  | Other Creditors |  |  |  |  |  |
|  | Economic \& Technical Co-op Exim Bank | 1,890,000 | - | - | - | - |
|  | EIB-GDB Capital Increase | - | 500 | - | - | - |
|  | EIB - OECS Solid Waste Project |  | 17,200 | 10,000 | 8,000 | 5,000 |
|  | IFAD - Rural Enterprise Project | 11,480 | 37,000 | 10,000 | 8,000 | 5,000 |
|  | IFAD - Market Access \& Rural Enterprise Development Programme | 8,716 | 100,000 | 50,000 | 75,000 | 115,000 |
|  | IDA - Agriculture Rehabilitation/Crop Diversification | 101,577 | 110,000 | 100,000 | 95,000 | 90,000 |
|  | IBRD/IDA-OECS Telecommunication Reform | 8,886 | 14,000 | 12,000 | 11,300 | 10,800 |
|  | IBRD/IDA-Basic Education Reform Project | 62,972 | 70,000 | 66,000 | 63,500 | 62,000 |
|  | IBRD/IDA-OECS Education Development Project | 227,248 | 248,000 | 200,000 | 175,000 | 150,000 |
|  | IBRD/IDA-Emerg. Recovery \& Disaster Mgt. | 150,527 | 167,000 | 160,000 | 140,000 | 106,000 |
|  | IBRD/IDA -Emergency Recovery | 74,786 | 78,000 | 74,000 | 70,000 | 65,000 |
|  | IBRD/IDA - Hiv/Aids prevention Control | 52,037 | 53,000 | 53,000 | 51,000 | 49,500 |
|  | IBRD/IDA - Hurricane Ivan Emergency Recovery Project | 541,313 | 565,000 | 530,000 | 500,000 | 450,000 |
|  | IBRD/IDA Telecom. \& Info. \& Comm. Tech. Dev. | 11,176 | 15,000 | 12,000 | 10,500 | 10,000 |
|  | IDA - Public Sector Modernization | 52,515 | 50,000 | 75,000 | 75,000 | 75,000 |
|  | IDA - OECS Skills for Inclusive Growth | 35,379 | 40,000 | 50,000 | 50,000 | 50,000 |
|  | IDA - E Government for Regional Integration | 27,369 | 20,000 | 50,000 | 50,000 | 50,000 |
|  | IDA - GD Technical Assistance Credit | 34,819 | 40,000 | 37,000 | 35,000 | 35,000 |
|  | IDA - OECS Catastrophe Insurance | 90,532 | 97,000 | 95,000 | 95,000 | 95,000 |
|  | IDA - OECS Education Development Project (add) | 35,238 | 37,000 | 37,000 | 37,000 | 37,000 |
|  | IBRD/IDA Economic \& Social DPL | 226,918 | 268,000 | 235,000 | 235,000 | 230,000 |
|  | IDA - Regional Disaster Vulnerability Reduction APL | 16,568 | 25,000 | 30,000 | 50,000 | 50,000 |
|  | IDA - Grenada Safety Net Advancement Project | 26,783 | 25,000 | 30,000 | 50,000 | 75,000 |
|  | IDA - Eastern Caribbean Energy Regulatory Authority | 7,138 | 20,000 | 20,000 | 50,000 | 50,000 |
|  | IDA - Caribbean Regional Communications Infrastructure Program | - | 20,000 | 10,000 | 50,000 | 50,000 |
|  | South Trust Bank (St. Patrick's RC School) | - | 200,000 | 50,000 | 50,000 | 50,000 |
|  | International Bonds (USD 100M 2002-2014 ) | - | 1,416,994 | 1,416,994 | - | - |
|  | IMF - Poverty Reduction Growth Facility (PRGF) | - | 50,000 | - | 159,000 | 122,000 |
|  | IMF - Extended Credit Facility |  |  | - | 26,515 | 25,200 |
|  | International Bonds (USD 193.54M) 2009-2025 | 508,023 | 8,000,000 | 31,369,000 | 31,369,000 | 41,819,540 |
|  | International Bonds (ECD 183.96M) 2009-2025 | - | 2,000,000 | 11,037,432 | 11,037,432 | 14,716,576 |
|  | UK - ECGD (Paris Club Agreement) | - | 110,400 | 110,400 | 90,000 | 90,000 |
|  | Government of Trinidad \& Tobago (16.50M USD) | - | 873,600 | 824,500 | 775,100 | 726,000 |
|  | Government of Trinidad \& Tobago (\$15.00M USD) |  |  | 789,750 | 789,750 | 789,750 |
|  | Banque De France | - | 155,000 | 155,000 | 135,000 | 135,000 |
|  | Export-Import of the United States (Paris Club Agreement) | - | 95,000 | 95,000 | 95,000 | 95,000 |
|  | Agence Francaise De Dev.(Paris Club Agreement) | - | 200,000 | 200,000 | 200,000 | 200,000 |
|  | Sub total | 4,202,001 | 15,217,694 | 47,994,076 | 46,711,097 | 60,684,366 |

Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

| DIVISION <br> No. |  |
| :--- | :--- |
| 060 | Charges on Account of Public Debt - Principal Repayment |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide for the repayment of Public Debt. |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual <br> Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| 060 | Charges on Account of Public Debt - Principal Repayment | 263,667,526 | 382,280,075 | 170,042,035 | 149,406,852 | 190,443,621 |
| 356 | Debt Servicing - Domestic | 236,792,929 | 331,403,559 | 113,380,377 | 97,987,424 | 134,379,972 |
| 358 | Debt Servicing - Foreign | 26,874,597 | 50,876,516 | 56,661,658 | 51,419,428 | 56,063,649 |
|  | Total Debt | 263,667,526 | 382,280,075 | 170,042,035 | 149,406,852 | 190,443,621 |
|  | Total Recurrent Expenditure | 263,667,526 | 382,280,075 | 170,042,035 | 149,406,852 | 190,443,621 |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| 35604 | Principal Repayment Domestic | 236,792,929 | 331,403,559 | 113,380,377 | 97,987,424 | 134,379,972 |
|  | Loan Charges <br> Sub -Total | - | - | - | - |  |
|  |  | - | - | - | - |  |
| 35605 | Principal Repayments | 236,792,929 | 331,403,559 | 113,380,377 | 97,987,424 | 134,379,972 |
|  | Airport Bonds - 6\% | 2,046 | 613,008 | 610,962 | 610,962 | 610,962 |
|  | Govt of Grenada - RGSM EC\$11.389M GDB121012 | - | - | - | - | - |
|  | Govt of Grenada - RGSM EC\$12M GDB121013 | 11,280,000 | 11,280,000 | 12,000,000 | 12,000,000 | 12,000,000 |
|  | Govt of Grenada - RGSM EC\$25.523M GDB190713 | 23,991,620 | 23,991,620 | 30,000,000 | 30,000,000 | 30,000,000 |
|  | Govt of Grenada - RGSM EC\$8.092M GDB170113 | 8,092,000 | 8,092,000 | - | - | - |
|  | Govt of Grenada - RGSM EC\$13M GDB180413 | 12,805,534 | 12,805,534 | - | - | - |
|  | Govt of Grenada - RGSM EC\$20M GDB 180713 | 20,000,000 |  |  |  |  |
|  | Govt of Grenada - RGSM EC\$20M GDB 171013 | 20,000,000 |  |  |  |  |
|  | Govt of Grenada - RGSM EC\$12M GDB 301113 | 11,280,000 | 11,280,000 | 12,000,000 | 12,000,000 | 12,000,000 |
|  | Govt of Grenada - RGSM EC\$16.501M GDB 180213 | 16,254,163 | 16,254,163 | - | - | - |
|  | Govt of Grenada - RGSM EC\$20.0M GDB 200513 (6\% 91days) | 19,700,822 | 19,700,822 | - | - | - |
|  | Govt of Grenada - RGSM EC\$20.0M GDB 160813 (6\% 91days) | 20,000,000 |  |  |  |  |
|  | Govt of Grenada - RGSM EC\$19.001M GDB 200513 (6\% 91days) | 19,001,000 |  |  |  |  |
|  | Govt of Grenada - RGSM Grenada Co-operative Bank | - | 19,975,000 | - | - | - |
|  | Govt of Grenada - RGSM | - | 75,000,000 | - | - | - |
|  | Govt of Grenada Treasury Bills-(Private Placement) | 19,761,052 | 19,761,052 | 25,000,000 | 25,000,000 | 25,000,000 |
|  | Treasury Bills | 100,000 | 74,165,000 | $10,000,000$ | 10,000,000 | 10,000,000 |
|  | Government of Grenada Treasury Note 2.565 m (2007-2013) | - | 727 | 727 | - | - |
|  | 8\% Bonds (2006/2007) | - | 727,000 | 727,000 | 727,000 | 727,000 |
|  | 8\% Bonds 2000/2001 | - | 228,000 | 228,000 | 228,000 | 228,000 |
|  | 6\% Serial Bonds 2015/2016 | - | - | 11,460,000 | 10 | 36,770,000 |
|  | Eastern Caribbean Central Temporary Advance(\$10.4M) | 10,000,000 | 10,000,000 | 2002 912 | - | - |
|  | Eastern Caribbean Central Temporary Advance(\$17.78M) | 16,256,032 | 17,780,000 | 2,002,912 | - | - |
|  | Grenada Development Bonds (7\% \& 8\%) | - | 415,000 | 415,000 | 415,000 | 415,000 |
|  | Sub total | 228,524,269 | 322,068,199 | 104,443,874 | 90,980,972 | 127,750,962 |
|  | First Caribbean International Bank formerly Barclays Bank Consortium of loans (restructured) | 166,844 | 186,000 | 190,000 | 195,000 | 195,000 |
|  | Syndicated Loan facility (part of EC\$20m) | 757,035 | 881,000 | 385,160 | - | - |
|  | Commercial Banks Syndicated Loan \$5m | 73,363 | 73,400 | - | - | - |
|  | Sub total | 997,242 | 1,140,400 | 575,160 | 195,000 | 195,000 |

Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual <br> Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward <br> Estimates 2016 |
|  | RBTT formerly Grenada Bank of Commerce <br> Syndicated Loan facility (part of EC $\$ 20 \mathrm{~m}$ ) <br> Commercial Banks Syndicated Loan $\$ 5 \mathrm{~m}$ <br> Sub total <br> Bank of Nova Scotia <br> Syndicated Loan facility (part of EC\$20m) <br> Consortium of Loans (restructured) <br> Loan Facility \$15m <br> Commercial Banks Syndicated Loan \$5m <br> Sub total <br> Republic Bank Grenada Ltd. formerly NCB <br> Consortium of Loans (restructured) <br> Grenada Cocoa Association <br> Grenada Nutmeg Association <br> Commercial Banks Syndicated Loan \$5m <br> Sub total <br> Others <br> Restructured Gov't of Grenada USD 10.5 m Bond \& EC $\$ 15 \mathrm{~m}$ Bond Outstanding Liability to Trinidad \& Tobago Sub-total | $\begin{array}{r} 904,487 \\ 28,915 \\ \hline \end{array}$ | $\begin{array}{r} 300,000 \\ 28,950 \\ \hline \end{array}$ | 950,000 <br> - <br> 950,000 | - | - |
|  |  | 933,402 | 328,950 | 950,000 | - | - |
|  |  | $\begin{array}{r} 800,000 \\ 2,050,000 \\ 1,500,000 \end{array}$ | $\begin{array}{r} 800,000 \\ 2,050,000 \\ 1,500,000 \end{array}$ | $\begin{array}{r} 333,333 \\ 2,050,000 \\ \mathbf{1 , 5 0 0 , 0 0 0} \end{array}$ | - $2,050,000$ $1,500,000$ | - <br> 2,050,000 <br> $1,500,000$ |
|  |  | 4,350,000 | 4,350,000 | 3,883,333 | 3,550,000 | 3,550,000 |
|  |  | $1,153,961$ 202,675 631,380 | $1,400,000$ 200,000 640,000 | $1,400,000$ 205,000 647,000 | $1,400,000$ 208,000 377,442 | $\begin{array}{r} 1,400,000 \\ 208,000 \end{array}$ |
|  |  | 1,988,016 | 2,240,000 | 2,252,000 | 1,985,442 | 1,608,000 |
|  |  | - | $1,276,000$ | $\begin{array}{r} 1,276,000 \\ 10 \end{array}$ | $\begin{array}{r}1,276,000 \\ 10 \\ \hline 1,276,010\end{array}$ | $\begin{array}{r}1,276,000 \\ 10 \\ \hline\end{array}$ |
|  |  | - | 1,276,010 | 1,276,010 | 1,276,010 | 1,276,010 |
|  |  |  |  |  |  |  |

Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual <br> Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| $\begin{aligned} & 35801 \\ & 35801 \end{aligned}$ | Principal Repayment External <br> Principal Repayment <br> Organization of Petroleum Exporting Countries <br> School Rehabilitation Project Phase1 <br> Agricultural Feeder Roads Rehabilitation <br> Road Rehabilitation Phase 111 <br> Sub total | 26,874,597 | 50,876,516 | 56,661,658 | 51,419,428 | 56,063,649 |
|  |  | - | 899,964 <br> 540,000 | 540,000 | 540,000 | $\begin{gathered} 2,025,000 \\ - \\ 540,000 \\ \hline \end{gathered}$ |
|  |  | - | 1,439,964 | 540,000 | 540,000 | 2,565,000 |
|  | Kuwaiti Fund <br> Coastal Defense \& Road Rehabilitation \#451 <br> Coastal Defense \& Road Rehabilitation Phase II \#539 <br> Coastal Defense \& Road Rehabilitation Phase II \#603 <br> Agricultural Feeder Roads Project <br> Coastal Defense \& Road Rehabilitation Phase lll \#662 Sub total | $\begin{array}{r} 1,439,744 \\ 1,470,074 \\ 863,846 \\ 1,488,096 \\ 916,344 \\ \hline \end{array}$ | $\begin{array}{r} 1,440,765 \\ 1,560,900 \\ 864,500 \\ 1,500,800 \\ 924,500 \\ \hline \end{array}$ | $\begin{array}{r} 1,560,900 \\ 864,500 \\ 1,500,800 \\ 924,500 \\ \hline \end{array}$ | $\begin{array}{r} 1,560,900 \\ 864,500 \\ 1,500,800 \\ 924,500 \\ \hline \end{array}$ | $\begin{array}{r} - \\ 1,560,900 \\ 864,500 \\ 1,500,800 \\ 924,500 \\ \hline \end{array}$ |
|  |  | 6,178,104 | 6,291,465 | 4,850,700 | 4,850,700 | 4,850,700 |
|  | Caribbean Development Bank |  |  |  |  |  |
|  | Road Reconstruction - Western Main Road 1 | 274,108 | 144,512 | 144,512 | 144,512 | 144,512 |
|  | Road Reconstruction - Western Main Road 11 | 512,181 | 511,400 | 511,400 | 511,400 | 511,400 |
|  | Water Supplies - Phase 11 | 57,538 | 57,539 | 57,539 | 57,539 | 57,539 |
|  | Industrial Estate II | 126,867 | 127,000 | 127,000 | 127,000 | 127,000 |
|  | Grenada Multi Project | 390,394 | 389,800 | 305,000 | 305,000 | 305,000 |
|  | Second Multi Project | 867,261 | 866,100 | 904,787 | 904,787 | 904,787 |
|  | Second Multi Project (add) | 242,028 | 241,700 | 241,700 | 241,700 | 241,700 |
|  | Feeder Roads IV | 332,959 | 333,000 | 333,000 | 333,000 | 333,000 |
|  | Road Improvement Maintenance (RIM) Road Improvement Maintenance (add) | $1,330,915$ 836,534 | $1,328,840$ 430,000 | 1,328,840 | $1,328,840$ 430,000 | $\begin{array}{r} 1,328,840 \\ 430,000 \end{array}$ |
|  | OECS Waste Management Project Loan | 517,446 | 507,000 | 507,000 | 507,000 | 507,000 |
|  | OECS Waste Management Project Loan (add) | 153,011 | 134,800 | 134,800 | 134,800 | 134,800 |
|  | Caribbean Court of Justice | 594,930 | 594,000 | 594,000 | - | - |
|  | NDM - Rehab Hurricane Lenny | 1,268,256 | 1,266,300 | 1,266,300 | 1,266,300 | 1,266,300 |
|  | Immediate Response - Lili | 169,014 | 169,000 | - | - | - |
|  | Bridge \& Road Improvement | 1,586,368 | 1,583,900 | 2,541,200 | 2,541,200 | 2,541,200 |
|  | Bridge \& Road Improvement (additional) | 400,363 | 399,712 | 416,750 | 416,750 | 416,750 |
|  | Second Bridge \& Road Improvement |  |  |  |  | 603,300 |
|  | NDM - Immediate Response (Hurricane Ivan) | 162,254 | 162,000 | 162,000 | 40,500 | - |
|  | NDM - Immediate Response (Hurricane Emily) | 169,014 | 168,750 | 168,750 | 168,750 | - ${ }^{-}$ |
|  | Hurricane Reconstruction Support Loan | - | - | - | 1,093,500 | 1,093,500 |
|  | Hurricane Reconstruction Support Loan 11 | - |  | - | - | 365,400 |
|  | Economic Programme - Schools | 776,384 | 687,500 | 687,500 | 687,500 | 687,500 |
|  | Schools Rehabilitation \& Reconstruction | 213,383 | 276,036 | - | 552,100 | 822,100 |
|  | Schools Rehabilitation \& Reconstruction phase 11 | - | - | - | 213,000 | 213,000 |
|  | Disaster Mitigation \& Restoration | - | - | 175,500 | 702,000 | 702,000 |
|  | Disaster Mitigation \& Restoration (add) |  |  |  | 249,750 | 499,500 |
|  | Policy-Based Loans | - | - | 1,944,000 | 1,944,000 | 1,944,000 |
|  | Rural Enterprise Development | 223,825 | 236,850 | 298,000 | 298,000 | 298,000 |
|  | Rehab.-Upgrade Study St. Patrick's Road Network | 195,482 | 189,933 | 197,243 | 197,243 | 197,243 |
|  | Caribbean Catastrophe Risk Insurance Facility | 240,845 | 240,500 | 240,500 | 240,500 | 240,500 |
|  | Hurricane Lenny - Immediate Response | 67,014 | 67,000 | 67,000 | 67,000 | 67,000 |
|  | Grenville Market square Development | 385,654 | 317,648 | 567,240 | 567,240 | 567,240 |
|  | Technical Assistance St. Johns River Flood Mitigation | 78,364 | 140,063 | 140,063 | 140,063 | 140,063 |
|  | Sites \& Services Project | - | - | - | 43,360 | 173,430 |
|  | Student Loan (6th) | 541,816 | - |  | - | - |
|  | Student Loan (6th) | 503,318 |  |  |  |  |
|  | Consolidated Line of Credit(3rd) | 636,398 |  |  |  |  |
|  | Consolidated Line of Credit(3rd) | 196,402 | - |  | - | - |
|  | Second Consolidated Line of Credit | 727,869 |  |  |  |  |
|  | Market Access \& Rural Enterprise Development Project |  | - ${ }^{-}$ | - | -- | 40,897 |
|  | Wisco Debt to CDB | 18,942 | 25,113 | 15,000 | 14,000 | 14,000 |
|  | Votech Project (CDB) Sub total | $107,343$ | 78,190 | 78,190 | 78,190 | 78,190 |
|  |  | 14,904,480 | 11,674,186 | 14,584,814 | 16,546,523 | 17,996,690 |
|  |  |  |  |  |  |  |

Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

| DIVISION <br> No.  DIVISION Name <br> 061    | Charges on Account of Public Debt - Principal Arrears |
| :--- | :--- |

## PROGRAMME OBJECTIVES

1 To provide for the repayment of Public Debt.

| $\begin{array}{\|c} \hline \begin{array}{c} \text { S.O.C. Item } \\ \text { No } \end{array} \\ \hline \end{array}$ | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| 061 | Charges on Account of Public Debt - Principal Arrears | 4,591,790 | 13,299,850 | 14,905,482 | 1,735,200 | - |
|  | Debt Servicing - Domestic | - ${ }^{-}$ | - | 1,276,000 | - | - |
|  | Debt Servicing - Foreign | 4,591,790 | 13,299,850 | 13,629,482 | 1,735,200 | - |
|  | Total Debt | 4,591,790 | 13,299,850 | 14,905,482 | 1,735,200 | - |
|  | Total Recurrent Expenditure | 4,591,790 | 13,299,850 | 14,905,482 | 1,735,200 | - |

\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \& FINANCIAL REQUIREMENT \& \& \& \& \& \\
\hline \[
\begin{gathered}
\hline \text { S.O.C. Item } \\
\text { No } \\
\hline
\end{gathered}
\] \& Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT \& Actual Provisional 2013 \& Approved Estimates 2013 \& Estimates 2014 \& Forward Estimates
2015 \& Forward Estimates 2016 \\
\hline \multirow[t]{4}{*}{} \& \multirow[t]{2}{*}{Principal Arrears Repayment Domestic Principal Arrears Repayments} \& - \& - \& 1,276,000 \& - \& - \\
\hline \& \& \& - \& 1,276,000 \& - \& - \\
\hline \& Sub total \& \& - \& - \& - \& - \\
\hline \& \begin{tabular}{l}
Others \\
Financial Investment \& Consultancy Services Ltd. \\
Sub total
\end{tabular} \& - \& - \& \[
\begin{aligned}
\& 1,276,000 \\
\& 1,276,000
\end{aligned}
\] \& - \& - \\
\hline \multirow[t]{10}{*}{} \& \multirow[t]{3}{*}{\begin{tabular}{l}
Principal Arrears Repayment External \\
Principal Arrears Repayment \\
Organization of Petroleum Exporting Countries \\
Agricultural Feeder Roads Rehabilitation \\
Road Rehabilitation Phase 111 \\
Sub total
\end{tabular}} \& 4,591,790 \& 13,299,850 \& 13,629,482 \& 1,735,200 \& - \\
\hline \& \& - \& \[
\begin{aligned}
\& 899,964 \\
\& 540,000 \\
\& \hline
\end{aligned}
\] \& \[
\begin{array}{r}
1,349,946 \\
540,000 \\
\hline
\end{array}
\] \& - \& - \\
\hline \& \& \& 1,439,964 \& 1,889,946 \& - \& - \\
\hline \& \multirow[t]{2}{*}{\begin{tabular}{l}
Kuwaiti Fund \\
Coastal Defense \& Road Rehabilitation \#451 \\
Coastal Defense \& Road Rehabilitation Phase 11\#539 \\
Coastal Defense \& Road Rehabilitation Phase 11 \#603 \\
Agricultural Feeder Roads Project \#738 \\
Kuwaiti Fund \\
Coastal Defence \& Road Rehabilitation phase 111 \#662 Sub total
\end{tabular}} \& 1,566,029
428,571
-

373,611 \& $$
\begin{array}{r}
1,160,383 \\
1,251,401 \\
296,230 \\
750,133 \\
\\
994,134 \\
\hline
\end{array}
$$ \& 1,735,200 \& $\begin{array}{r}- \\ - \\ - \\ \hline\end{array}, 735,200$ \& -

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- 
- <br>
\hline \& \& 2,368,211 \& 4,452,280 \& 1,735,200 \& 1,735,200 \& - <br>

\hline \& \multirow[t]{5}{*}{| Caribbean Development Bank |
| :--- |
| Road Reconstruction - Western Main Road 11 |
| Water Supplies - Phase11 |
| Industrial Estate 11 |
| Grenada Multi Project |
| Second Multi Project |
| Second Multi Project (add) |
| NDM - Rehab Hurricane Lenny |
| Immediate Response - Lili |
| NDM - Immediate Response (Hurricane Ivan) |
| NDM - Immediate Response (Hurricane Emily) |
| Rehab. Upgrade Study St. Patrick's Road Network |
| Caribbean Catastrophe Risk Insurance Facility |
| Hurricane Lenny- Immediate response |
| Technical assistance St. Johns River Flood Mitigation |
| Wisco Debt to CDB |
| Votech Project (CDB) |
| Sub total |
| Other Creditors |
| EIB-OECS Solid Waste Project |
| IBRD/IDA - OECS Telecommunication Reform |
| UK- ECGD (Paris Club Agreement) |
| Government of Trinidad \& Tobago |
| Banque De France |
| Agence Francaise De Development (AFD) |
| Export -Import of the United States (Paris Club Agreement) Sub total |} \& $\begin{array}{r}\text { 383,536 } \\ 28,769 \\ 95,002 \\ 292,338 \\ 112,050 \\ 60,413 \\ 213,333 \\ 126,563 \\ 121,500 \\ 126,563 \\ 93,344 \\ 180,352 \\ 50,182 \\ 16,602 \\ - \\ 23,114 \\ \hline 10\end{array}$ \& 383,536

28,770
95,002
292,338
112,050
60,413
213,334
126,563
121,500
126,563
93,345
180,352
50,182
16,602
6,152
56,048 \& -
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\hline \& \& 1,923,661 \& 1,962,749 \& - \& - \& - <br>

\hline \& \& $$
\begin{aligned}
& 168,209 \\
& 131,709
\end{aligned}
$$ \& \[

$$
\begin{array}{r}
168,553 \\
132,534 \\
756,400 \\
2,460,546 \\
381,852 \\
1,279,972 \\
265,000 \\
\hline
\end{array}
$$

\] \& \[

$$
\begin{array}{r}
- \\
- \\
2,138,404 \\
\mathbf{4 , 9 2 1 , 0 9 2} \\
\mathbf{3 9 9 , 6 0 0} \\
\mathbf{1 , 7 1 8 , 4 0 8} \\
\mathbf{8 2 6 , 8 3 3} \\
\hline
\end{array}
$$
\] \& -

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| - | <br>

\hline \& \& 299,918 \& 5,444,857 \& 10,004,336 \& - \& - <br>
\hline \& \& \& \& \& \& <br>
\hline
\end{tabular}

Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT

| DIVISION <br> No. | DIVISION |
| :--- | :--- | Name

## PROGRAMME OBJECTIVES

1 To provide for the repayment of Public Debt.

| $\begin{aligned} & \hline \text { S.O.C. Item } \\ & \text { No } \\ & \hline \end{aligned}$ | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward Estimates $2015$ | Forward <br> Estimates 2016 |
| $062 \begin{array}{ll} \\ & \\ & 356 \\ & 358\end{array}$ | Charges on Account of Public Debt - Interest Arrears Repay. | 2,330,001 | 4,142,558 | 6,275,376 | 1,735,200 | - |
|  | Debt Servicing - Domestic | - | - | 482,424 | - | - |
|  | Debt Servicing - Foreign | 2,330,001 | 4,142,558 | 5,792,952 | 1,735,200 | - |
|  | Total Debt | 2,330,001 | 4,142,558 | 6,275,376 | 1,735,200 | - |
|  | Total Recurrent Expenditure | 2,330,001 | 4,142,558 | 6,275,376 | 1,735,200 | - |

\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \& FINANCIAL REQUIREMENT \& \& \& \& \& \\
\hline \[
\begin{array}{|c}
\hline \begin{array}{c}
\text { S.O.C. Item } \\
\text { No }
\end{array} \\
\hline
\end{array}
\] \& Vote 22 - CHARGES ON ACCOUNT OF PUBLIC DEBT \& Actual Provisional 2013 \& \begin{tabular}{l}
Approved \\
Estimates 2013
\end{tabular} \& Estimates 2014 \& \begin{tabular}{c} 
Forward Estimates \\
2015 \\
\hline
\end{tabular} \& Forward Estimates 2016 \\
\hline \multirow[t]{49}{*}{} \& \multirow[t]{3}{*}{\begin{tabular}{l}
Interest Arrears Domestic \\
Bank Charges \\
Sub -Total
\end{tabular}} \& - \& - \& 482,424 \& - \& - \\
\hline \& \& - \& - \& - \& - \& - \\
\hline \& \& - \& - \& - \& - \& - \\
\hline \& Interest on Loans and Bonds \& - \& - \& 482,424 \& - \& - \\
\hline \& Financial Investment \& Consultancy Services \& \& \& 482,424 \& \& \\
\hline \& Sub total \& - \& - \& 482,424 \& - \& - \\
\hline \& Interest Arrears External Interest Payments External Organization of Petroleum Exporting Countries \& 2,330,001 \& 4,142,558 \& 5,792,952 \& 1,735,200 \& - \\
\hline \& Organization of Petroleum Exporting Countries Agricultural Feeder Roads Rehabilitation \# 1055PB Schools Rehabilitation Project Phase 1 Road Rehabilitation Phase 111 \& - \& 330,525
298,125 \& \[
\begin{array}{r}
658,566 \\
29,355 \\
743,550
\end{array}
\] \& - \& - \\
\hline \& Sub total \& - \& 628,650 \& 1,431,471 \& - \& - \\
\hline \& \begin{tabular}{l}
Kuwaiti Fund \\
Coastal Defense \& Road Rehabilitation Phase 11 additional Coastal Defense \& Road Rehabilitation Phase 11 Kuwaiti Fund \\
Sub total \\
International Monetary Fund \\
IMF GRA/SDR Charges
\end{tabular} \& 149,762
176,029

325,791 \& - \& 1,735,200 \& $1,735,200$
$1,735,200$ \& - <br>
\hline \& International Monetary Fund IMF GRA/SDR Charges \& - \& - \& - \& - \& - <br>
\hline \& Caribbean Development Bank \& \& \& \& \& <br>
\hline \& Road Reconstruction - Western Main Road 11 \& 122,731 \& 130,293 \& - \& - \& - <br>
\hline \& Water Supplies - Phase 11 \& 3,776 \& 4,059 \& - \& - \& - <br>
\hline \& Industrial Estate 11 \& 35,151 \& 37,094 \& - \& - \& - <br>
\hline \& Grenada Multi Project \& 93,695 \& 98,508 \& - \& - \& - <br>
\hline \& Grenada Multi Project 11 \& 28,716 \& 30,098 \& - \& - \& - <br>
\hline \& Second Multi Project \& 106,392 \& 113,725 \& - \& - \& - <br>
\hline \& Hurricane Lenny (Immediate Response) \& 23,837 \& 25,127 \& - \& - \& - <br>
\hline \& Rural Enterprise Development \& 111,680 \& 113,623 \& - \& - \& - <br>
\hline \& Wisco Debt to CDB \& \& 748 \& - \& - \& - <br>
\hline \& NDM - Rehab Hurricane Lenny \& 98,667 \& 105,884 \& - \& - \& - <br>
\hline \& Immediate Response - Lili \& 4,746 \& 7,036 \& - \& - \& - <br>
\hline \& NDM - Immediate Response (Hurricane Ivan) \& 8,353 \& 10,618 \& - \& - \& - <br>
\hline \& Bridge and Road Improvement \& 170,786 \& 171,186 \& - \& - \& - <br>
\hline \& Natural Disaster Management - Hurricane Emily \& 11,074 \& 13,475 \& - \& - \& - <br>
\hline \& Second Bridge \& Road Improvement \& 321,479 \& 326,936 \& - \& - \& - <br>
\hline \& Hurricane Reconstruction 2nd Loan \& 219,227 \& 222,497 \& - \& - \& - <br>
\hline \& Disaster Mitigation-Rockfall \& Landslip \& 101,250 \& 102,760 \& - \& - \& - <br>
\hline \& Disaster Mitigation-Rockfall \& Landslip (add) \& 149,850 \& 152,085 \& - \& - \& - <br>
\hline \& Grenville Market Square Development \& 1,277 \& 5,400 \& - \& - \& - <br>
\hline \& Policy Based Loan \& 264,060 \& 267,999 \& - \& - \& - <br>
\hline \& Rehabilitation \& Upgrade Study -St. Patrick's Road Network \& 17,059 \& 19,225 \& - \& - \& - <br>
\hline \& St. Johns River Flood Mitigation-Feasibility Study \& Detailed Design \& 2,241 \& 2,567 \& - \& - \& - <br>
\hline \& Caribbean Catastrophe Risk Insurance Facility \& 33,816 \& 37,550 \& - \& - \& - <br>
\hline \& School Rehabilitation \& Reconstruction (add) \& 1,080 \& 4,050 \& - \& - \& - <br>
\hline \& School Rehabilitation \& Reconstruction \& 26,913 \& 26,620 \& - \& - \& - <br>
\hline \& \multirow[t]{2}{*}{Votech Project Sub total} \& 7,397 \& 14,119 \& - \& - \& - <br>
\hline \& \& 1,965,253 \& 2,043,282 \& - \& - \& - <br>
\hline \& Other Creditors \& \& \& \& \& <br>
\hline \& EIB - Solid Waste project \& 13,896 \& 13,925 \& - \& - \& - <br>
\hline \& IBRD/IDA - OECS Telecommunication Reform \& 10,751 \& 10,818 \& - \& - \& - <br>
\hline \& International Bonds (USD 193.54M) 2009-2025 \& 14,310 \& 14,310 \& - \& - \& - <br>
\hline \& UK - ECGD (Paris Club Agreement) \& - \& 69,500 \& 185,738 \& - \& - <br>
\hline \& Government of Trinidad \& Tobago \& - \& 922,705 \& 1,796,199 \& - \& - <br>
\hline \& Banque De France (Paris Club Agreement) \& - \& 98,771 \& 148,253 \& - \& - <br>
\hline \& Agence De Development (AFD) \& - \& 262,599 \& 367,197 \& - \& - <br>
\hline \& \multirow[t]{2}{*}{Export-Import of the United States (Paris Club Agreement)
Sub total} \& - \& 78,000 \& 128,895 \& - \& - <br>
\hline \& \& 38,957 \& 1,470,627 \& 2,626,281 \& - \& - <br>
\hline
\end{tabular}

## Vote 23 - RETROACTIVE PAYMENTS

## Vote 23 - RETROACTIVE PAYMENTS

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | Vote 23 - RETROACTIVE PAYMENTS | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 063 | SUMMARY PAY INCREASE | 21,462,011 | - | 24,228,616 | - | - |
|  |  | 21,462,011 | - | 24,228,616 | - | - |

## Vote 23 - RETROACTIVE PAYMENTS

\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|r|}{FINANCIAL REQUIREMENT} \& \multicolumn{5}{|l|}{} \\
\hline \[
\begin{aligned}
\& \text { S.O.C. Item } \\
\& \text { No }
\end{aligned}
\] \& Vote 23 - RETROACTIVE PAYMENTS \& \begin{tabular}{c} 
Actual \\
Provisional \\
2013 \\
\hline
\end{tabular} \& Approved Estimates 2013 \& Estimates 2014 \& \begin{tabular}{l}
Forward \\
Estimates 2015
\end{tabular} \& \begin{tabular}{l}
Forward \\
Estimates
\[
2016
\]
\end{tabular} \\
\hline \multirow{7}{*}{310
312

316} \& S.O.C. SUMMARY \& \& \& \& \& <br>
\hline \& Personnel Emoluments \& 17,279,162 \& - \& 19,059,619 \& - \& - <br>
\hline \& Wages \& 1,824,851 \& - \& 1,141,538 \& - \& - <br>
\hline \& Total Personnel Direct \& 19,104,013 \& - \& 20,201,157 \& - \& - <br>
\hline \& Retiring Benefits \& 2,357,998 \& - \& 4,027,459 \& - \& - <br>
\hline \& Total Personnel Indirect \& 2,357,998 \& - \& 4,027,459 \& - \& - <br>
\hline \& Total Recurrent Expenditure \& 21,462,011 \& - \& 24,228,616 \& - \& - <br>
\hline
\end{tabular}

## Vote 23 - RETROACTIVE PAYMENTS

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| 063 | PAY INCREASE |


| PROGRAMME OBJECTIVES |  | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE <br> (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide for retroactive salary payments. | Number of persons paid | Amount paid by due date |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 23 - RETROACTIVE PAYMENTS | Actual Provisional 2013 | Approved <br> Estimates $2013$ | Estimates 2014 | Forward <br> Estimates 2015 | Forward <br> Estimates $2016$ |
| 063 | PAY INCREASE | 21,462,011 | - | 24,228,616 | - | - |
| 310 | Personnel Emoluments | 17,279,162 | - | 19,059,619 | - | - |
| 312 | Wages | 1,824,851 | - | 1,141,538 | - | - |
|  | Total Personnel Direct | 19,104,013 | - | 20,201,157 | - | - |
| 316 | Retiring Benefits | 2,357,998 | - | 4,027,459 | - | - |
|  | Total Utilities \& Supplies | 2,357,998 | - | 4,027,459 | - | - |
|  | Total Recurrent Expenditure | 21,462,011 | - | 24,228,616 | - | - |

## Vote 23 - RETROACTIVE PAYMENTS

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 23 - RETROACTIVE PAYMENTS | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 | Forward <br> Estimates <br> 2016 |
| 31004 | Salaries Increase | 17,279,162 | - | 19,059,619 | - | - |
| 31206 | Wages Increase | 1,824,851 | - | 1,141,538 | - | - |
| 31603 | Retiring Benefits Increase | 2,357,998 | - | 4,027,459 | - | - |
|  | Total | 21,462,011 | - | 24,228,616 | - | - |

## Vote 25 - CONTRIBUTIONS

Vote 25 - CONTRIBUTIONS


Vote 25 - CONTRIBUTIONS

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 25 - CONTRIBUTIONS | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 344 | Grants and Contributions | 2,096,749 | 4,245,567 | 4,242,047 | 5,628,763 | 5,628,763 |
|  | Total Other | 2,096,749 | 4,245,567 | 4,242,047 | 5,628,763 | 5,628,763 |
|  |  |  |  |  |  |  |
|  | Total Recurrent Expenditure | 2,096,749 | 4,245,567 | 4,242,047 | 5,628,763 | 5,628,763 |


| DIVISION <br> No. | DIVISION <br> Name |  |
| ---: | :--- | :--- |
| 064 | Current Contributions |  |


|  |  | PERFORMANCE INDICATORS |  |
| :--- | :--- | :--- | :--- |
|  | OUTCOME MEASURE <br> (i.e. What is the impact of the <br> programme, relative to <br> programme objectives and <br> mission and vision <br> statements) |  |  |
| 1 | To facilitate the involvement of Grenada in Regional and International affairs for the <br> political, economic and social development of Grenada, Carriacou and Petite <br> Martinique. | OUTPUT MEASURE <br> (What is produced or <br> delivered by the Programme |  |



Vote 25 - CONTRIBUTIONS

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 25 - CONTRIBUTIONS | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 34401 | Current Contributions to Region./Internat. Inst. by Vote | 1,924,575 | 4,098,222 | 4,124,702 | 5,511,418 | 5,511,418 |
|  | Parliament | - | 34,910 | 20,347 | 35,293 | 35,293 |
|  | Commonwealth Parliamentary Association Sub total | - | $\begin{array}{r} 5,400 \\ 29,510 \\ \hline \end{array}$ | $\begin{array}{r} \text { 5,400 } \\ 14,947 \\ \hline \end{array}$ | $\begin{array}{r} 5,400 \\ 29,893 \\ \hline \end{array}$ | $\begin{array}{r} 5,400 \\ 29,893 \\ \hline \end{array}$ |
|  |  | - | 34,910 | 20,347 | 35,293 | 35,293 |
|  | Supreme Court | - | 100,000 | 250,000 | 100,000 | 100,000 |
|  | Eastern Caribbean Supreme Court Sub |  | 100,000 | 250,000 | 100,000 | 100,000 |
|  |  | - | 100,000 | 250,000 | 100,000 | 100,000 |
|  | Audit Department | - | 3,781 | 3,781 | 3,781 | 3,781 |
|  | Caribbean Organization of Supreme Audit Institutions Commonwealth Auditors General Conference Fund Int'l Organization of Supreme Audit Institutions (INTOSAI) | - | $\begin{array}{r} 1,620 \\ 424 \\ 1,737 \end{array}$ | $\begin{array}{r} 1,620 \\ 424 \\ 1,737 \\ \hline \end{array}$ | $\begin{array}{r}1,620 \\ 424 \\ 1,737 \\ \hline\end{array}$ | $\begin{array}{r}1,620 \\ 424 \\ 1,737 \\ \hline 3,781\end{array}$ |
|  | Int'l Organization of Supreme Audit Institutions (INTOSAI) Sub total | - | 3,781 | 3,781 | 3,781 | 3,781 |
|  | Police Department | 300,000 | 370,928 | 118,594 | 370,987 | 370,987 |
|  | Association of Caribbean Commissioners of Police (ACCP) <br> International Police Organization (INTERPOL) <br> Regional Security System (RSS) | $300,000$ | $\begin{array}{r} 16,200 \\ 54,728 \\ 300,000 \end{array}$ | $\begin{aligned} & 16,200 \\ & 27,394 \\ & 75,000 \\ & \hline \end{aligned}$ | $\begin{array}{r} 16,200 \\ 54,787 \\ 300,000 \end{array}$ | $\begin{array}{r} 16,200 \\ 54,787 \\ 300,000 \end{array}$ |
|  | Sub total | 300,000 | 370,928 | 118,594 | 370,987 | 370,987 |
|  | Ministry of Labour | - | 24,873 | 24,272 | 24,272 | 24,272 |
|  | Inter-American Network for Labour Administration International Labour Organization (ILO) | - | $\begin{aligned} & 13,500 \\ & 11,373 \\ & \hline \end{aligned}$ | $\begin{aligned} & 13,500 \\ & 10,772 \\ & \hline \end{aligned}$ | $\begin{aligned} & 13,500 \\ & 10,772 \\ & \hline \end{aligned}$ | $\begin{aligned} & 13,500 \\ & 10,772 \\ & \hline \end{aligned}$ |
|  | Sub total | - | 24,873 | 24,272 | 24,272 | 24,272 |
|  | Ministry of Tourism | - | 156,000 | 107,064 | 292,795 | 292,795 |
|  | rnatio | - | 96,000 | 32,000 | 96,000 | 96,000 |
|  | Caribbean Institute for Meteorology \& Hydrology | - | 25,000 | 25,000 | 75,000 | 75,000 |
|  | Caribbean Meteorological Organization (CMO) | - | 10,000 | 28,398 | 56,795 | 56,795 |
|  | Caribbean Tourism Organization (CTO) | - |  |  |  |  |
|  | Sub total | - | 156,000 | 107,064 | 292,795 | 292,795 |

Vote 25 - CONTRIBUTIONS


Vote 25 - CONTRIBUTIONS


Vote 25 - CONTRIBUTIONS


## Vote 25 - CONTRIBUTIONS

| DIVISION <br> No. |  | DIVISION <br> Name |
| ---: | :--- | :--- |
| 065 |  | Arrears of Contributions |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE <br> (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To facilitate the payment of contribution arrears to various organizations and ensure Grenada's participation in the decisions of these organizations. | Amount of contribution arrears paid |  |



## Vote 25 - CONTRIBUTIONS

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 25 - CONTRIBUTIONS | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 34407 | Arrears of Contributions to Region./Internat. Inst. by Vote | 172,174 | 147,345 | 117,345 | 117,345 | 117,345 |
|  | Parliament | - | 30,000 | - | - | - |
|  | Inter-Parliamentary Forum of the Americas |  | 30,000 | - | - | - |
|  | Commonwealth Parliamentary Association | - | - | - | - |  |
|  | Sub -Total | - | 30,000 | - | - | - |
|  | Audit Department | - | - | - | - | - |
|  | Caribbean Organization of Supreme Auditors - CAROSI Int'l Organization of Supreme Audit Institutions (INTOSAI) Sub total |  | - |  |  |  |
|  |  | - | - | - | - | - |
|  | Ministry of Tourism | - | - | - | - | - |
|  | International Civil Aviation Organization (ICAO) Caribbean Institute for Meteorology and Hydrology (CIMH) |  |  |  |  |  |
|  | Ministry of Foreign Affairs | - | - | - | - | - |
|  |  | - | - | - | - | - |
|  | United Nations International Renewable Energy Agency (IRENA) Sub total | - | - |  |  |  |
|  |  | - |  |  |  |  |
|  |  | - | - | - | - | - |
|  |  |  |  |  |  |  |

Vote 25 - CONTRIBUTIONS

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 25 - CONTRIBUTIONS | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
|  | Ministry of Finance <br> United Nations Development Programs (UNDP) <br> Caribbean Regional Technical Assistance Centre (CARTAC) | - | - | - | - | - |
|  |  | - |  |  |  |  |
|  | Sub total | - | - | - | - | - |
|  | Inland Revenue | - | - | - | - | - |
|  | OECD for Global Forum on Tax Transparency Caribbean Association of Tax Administrators (CATA) | - | - | - | - |  |
|  | Sub total | - | - | - | - | - |
|  | Ministry of Works | 122,715 | 117,345 | 117,345 | 117,345 | 117,345 |
|  | Caribbean Telecommunication Union | $122.715$ | 117,345 | 117,345 | 117,345 | 117,345 |
|  | International Telecommunication Union Sub total | 122,715 | 117,345 | 117,345 | 117,345 | 117,345 |
|  | Ministry of Agriculture | 49,458 | - | - | - | - |
|  | Inter American Institute for Cooperation in Agriculture (IICA) | 49,458 | - | - |  |  |
|  | Sub total | 49,458 | - | - | - | - |

## VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES

## VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES

MISSION STATEMENT
To promote sustainable development at the macro level through the formulation, evaluation and implementation of policies, plans and programmes.

## VISION STATEMENT

To become a Ministry that can effectively and efficiently discharge its mandate thereby contributing to the economic and social transformation of Grenada

| PRIORITIES 2013 | ACHIEVEMENTS 2013  <br> 2 To monitor and evaluate the implementation of the National <br> Strategic Development Plan. <br> 3 To strengthen PSIP programming and external resource <br> mobilization efforts. | Not done. The GPRS as the key strategic document is being revised and <br> updated to take into account the new economy considerations |
| ---: | :--- | :--- |
| 4 | To implement the National Export Strategy. | Medium term PSIP approved by Cabinet .Additional increased capacity in <br> Economic and Technical Corporation |
| 5 | To facilitate export promotion in Grenada. | The start of a branding initiative. The coordination of a craft enabling body. <br> Sourced funds and trained manufacturers to enable them to become export <br> ready. Policy paper on export help desk written. |
| 6 | Market studies and reports completed. Disseminated information to <br> manufacturers on funding opportunities. Buy local campaign initiated. <br> Project proposal written and submitted to Caribbean Export. Workshop <br> held for manufacturers on the USA Food Safety Modernization Act. Sent <br> samples of Grenada export ready products to Toronto for an exhibition. <br> Trade Mission to Northern Caribbean held. |  |
| 7 | Finalization of the Growth \& Poverty Reduction Strategy | To develop a strategic plan for the development of Cooperatives |

## PRIORITIES 2014

| 1 | Export Promotion in Foreign Markets |
| ---: | :--- |
| 2 | Implementation of the Export Strategy |
| 3 | Continue Negotiations of the CARICOM Canada Trade Agreement |
| 4 | Review of Grenada's Trade Policy by the World Trade Organization |
| 5 | To promote Co-operation on a natural level as a means of employment and a viable business model. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 | Forward Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 401,335 | 537,910 | 474,559 | 480,715 | 480,715 |
| 053 | Trade | 963,223 | 1,215,796 | 1,166,255 | 1,193,148 | 1,193,148 |
| 0109 | Div. of Economic \& Technical Co-operation | 345,587 | 529,220 | 695,104 | 695,104 | 695,104 |
| 034 | Division of Co-operatives | 370,354 | 402,860 | 399,983 | 398,569 | 400,405 |
|  |  | 2,080,498 | 2,685,787 | 2,735,901 | 2,767,536 | 2,769,372 |

## VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES



| STAFF SUMMARY | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  | 40 | 1 | 40 | 1 |
| Total Positions | 10 | - | 14 | - |
| Vacant Positions | - | - | 3 | - |
| Total Staff Working | 30 | 1 | 23 | 1 |

VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :---: | :---: |
| 001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :--- | :--- |
|  |  | OUTCOME MEASURE <br> OUTPUT MEASURE (What is <br> produced or delivered by the <br> Programme) <br> (i.e. What is the impact of the <br> programme, relative to <br> programme objectives and <br> mission and vision statements) |  |
| 1 |  |  |  |



VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES


Unestablished Staff

| Chauffeur /Assistant | 1 | 1 |  | 22,836 | 22,836 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | 1 | 1 | - | 22,836 | 22,836 |
| Total Other Payment Unestablished Staff |  |  | - | 690 | 690 |
| Total Wages Unestablished Staff |  |  | - | 23,526 | 23,526 |
| Total Personnel Emoluments and Wages |  |  | 294,790 | 390,745 | 339,839 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 11 | 1 | 11 | 1 |
| Vacant Positions | 2 | - | 4 | - |
| Study Leave |  | - | - |  |
| Total Staff Working | 9 | 1 | 7 | 1 |


| DTO POSTS | Number |
| :--- | ---: |
| Planning Officer II | 1 |
| Permanent Secretary | 2 |
| Total staff | 3 |

VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES

| DIVISION <br> No. | $\begin{aligned} & \text { DIVISION } \\ & \text { Name } \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: |
| 053 | Trade |  |  |
|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To secure market access for exporters | Updated briefs on Trade Agreements; Filed reports on Trade Fairs; Statistical data on exports; Filed reports on Factory visits; Annual Export market Plan | Increased foreign exchange earnings which contribute to improved quality of life of citizens |
|  |  | Workshops; Meetings of Trade Policy and Trade Facilitation Committees; Interviews; Information on website and in newsletters | An export sector, capable of exploring market opportunities. |
|  |  | Review of National Export Strategy; Service Sector Strategy; Trade Facilitation Policy; Policy documents submitted to Cabinet; Trade Policy Reviews; Policy on Export | Policy documents readily available to guide the decisions of Government |
|  |  | Continued implementation of National Export Strategy; Regional private sector projects; Trade Information Strategy; Quality Management Strategy; and Service Sector Strategy | Benefits secured from programmes, projects and policies |
|  |  | Project proposals and financing | Adequate funding secured to complement provisions from government for implementation of projects and programmes |
|  |  | (i) Decisions of the COTED implemented. <br> (ii) New tariff rates applied. | Increased output of domestic industries with safeguard measures. |


|  | FINANCIAL REQUIREMENT |  |  |  |  | Forward Estimates 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 |  |
| 053 | Trade | 963,223 | 1,215,796 | 1,166,255 | 1,193,148 | 1,193,148 |
| 310 | Personal Emoluments | 279,853 | 363,448 | 294,066 | 316,782 | 316,782 |
| 340 | Professional Services (Wages \& Salaries) | 6,955 | 19,712 | 45,504 | 45,504 | 45,504 |
|  | Total Personnel Direct | 286,808 | 383,160 | 339,570 | 362,286 | 362,286 |
| 314 | Allowance | 30,247 | 29,664 | 24,720 | 24,720 | 24,720 |
| 318 | Local travel and subsistence | - | 2,200 | 3,669 | 6,789 | 6,789 |
| 319 | International travel and subsistence | 1,125 | 30,532 | 25,952 | 22,009 | 22,009 |
| 324 | Hosting and entertainment | - | 2,000 | 3,500 | 3,500 | 3,500 |
| 326 | Training | - | 2,500 | 2,000 | 2,000 | 2,000 |
|  | Total Personnel Indirect | 31,372 | 66,896 | 59,841 | 59,018 | 59,018 |
| 332 | Supplies and Materials | 3,523 | 4,500 | 7,000 | 12,000 | 12,000 |
|  | Total Utilities \& Supplies | 3,523 | 4,500 | 7,000 | 12,000 | 12,000 |
| 334 | Communications Expenses | 60 | 500 | 500 | 500 | 500 |
| 336 | Maintenance Services | - | 500 | 500 | 500 | 500 |
| 341 | Consultancy Services | - | - | 1,000 | 1,000 | 1,000 |
| 342 | Insurance | - | 900 | 1,000 | 1,000 | 1,000 |
|  | Total Overhead | 60 | 1,900 | 3,000 | 3,000 | 3,000 |
| 344 | Grants and Contributions | 641,460 | 641,340 | 641,340 | 641,340 | 641,340 |
| 352 | Sundry Expenses | - | 118,000 | 115,504 | 115,504 | 115,504 |
|  | Total Other | 641,460 | 759,340 | 756,844 | 756,844 | 756,844 |
|  | Total Recurrent Expenditure | 963,223 | 1,215,796 | 1,166,255 | 1,193,148 | 1,193,148 |

VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Director of Trade | 1 | 1 |  | 67,368 | 71,268 |
| K | Trade Counsel | 1 | 1 |  | 31,752 | 10 |
| J | Senior Trade Officer | 2 | 2 |  | 84,066 | 53,424 |
| I | Trade Officer I | 4 | 4 |  | 111,390 | 98,052 |
| I | Trade Attaché | 1 | 1 |  | 10 | 10 |
| H | Trade Officer II | 2 | 2 |  | 53,478 | 41,652 |
| E | Trade Information Officer* | 1 | 1 |  | 13,530 | 14,856 |
| C | Clerk II | 1 | 1 |  | 10 | 10 |
|  | Total Salary Established Staff | 13 | 13 | 279,853 | 361,604 | 279,282 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  | 1,844 | 14,784 |
|  | Total Personnel Emolument |  |  | 279,853 | 363,448 | 294,066 |
|  | Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
|  |  | - | - | - | - | - |
|  | Total Wages Unestablished Statt | - | - | - | - | - |
|  | Total Other Payment Unestablished Statf |  |  | - | - | - |
|  | Total Wages Unestablished Statf |  |  | - | - | - |
|  | Total Personnel Emoluments and Wages |  |  | 279,853 | 363,448 | 294,066 |
|  | NUMBER OF STAFF | Estima | es 2013 | Estimat | es 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions | 13 | - | 13 | - |  |
|  | Vacant Positions | 6 |  | 8 | - |  |
|  | Study Leave |  |  |  |  |  |
|  | Seconded Positions |  |  |  | - |  |
|  | Total Staff Working | 7 | - | 5 | - |  |
|  | - DIU POSIS | Number |  |  |  |  |
|  | Director of Trade | 1 |  |  |  |  |
|  | Trade Counsel | 1 |  |  |  |  |
|  | Senior Trade Officer | 2 |  |  |  |  |
|  | Trade Officer I | 4 |  |  |  |  |
|  | Trade Officer II | 2 |  |  |  |  |
|  | Total staff | 10 |  |  |  |  |

VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES

| DIVISION <br> No. | DIVISION |
| ---: | :--- |
| $\mathbf{0 1 0 9}$ | Div. of Economic \& Technical Co-operation |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |
| :--- | :--- | :--- | :--- |
|  |  | $\begin{array}{l}\text { OUTCOME MEASURE } \\ \text { (i.e. What is the impact of the } \\ \text { programme, relative to } \\ \text { programme objectives and } \\ \text { mission and vision statements) }\end{array}$ |
| OUTPUT MEASURE (What is |  |  |
| Programme) |  |  |$\}$


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES | Actual <br> Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 0109 | Div. of Economic \& Technical Co-operation | 345,587 | 529,220 | 695,104 | 695,104 | 695,104 |
| 310 | Personal Emoluments | 232,944 | 332,556 | 184,496 | 184,496 | 184,496 |
|  | Professional Services (Wages \& Salaries) | 101,366 | 120,000 | 440,000 | 440,000 | 440,000 |
|  | Total Personnel Direct | 334,310 | 452,556 | 624,496 | 624,496 | 624,496 |
| 314 | Allowance | 3,708 | 29,664 | 9,888 | 9,888 | 9,888 |
| 318 | Local travel and subsistence |  | 6,500 | 6,500 | 6,500 | 6,500 |
| 319 | International travel and subsistence |  | 3,500 | 3,500 | 3,500 | 3,500 |
| 340 | Professional Services (Allowances) | - | - | 24,720 | 24,720 | 24,720 |
|  | Total Personnel Indirect | 3,708 | 39,664 | 44,608 | 44,608 | 44,608 |
| 332 | Supplies and Materials | 7,569 | 16,500 | 10,500 | 10,500 | 10,500 |
|  | Total Utilities \& Supplies | 7,569 | 16,500 | 10,500 | 10,500 | 10,500 |
| 334 | Communications Expenses | - | 2,000 | 2,000 | 2,000 | 2,000 |
| $336$ | Maintenance Services |  | 5,000 | 5,000 | 5,000 | 5,000 |
|  | Rental of Asset | - | 3,000 | 3,000 | 3,000 | 3,000 |
|  | Total Overhead | - | 10,000 | 10,000 | 10,000 | 10,000 |
| 352 | Sundry Expenses | - | 10,500 | 5,500 | 5,500 | 5,500 |
|  | Total Other | - | 10,500 | 5,500 | 5,500 | 5,500 |
|  | Total Recurrent Expenditure | 345,587 | 529,220 | 695,104 | 695,104 | 695,104 |

VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Director of Econ. \& Tech. Co-operation | 1 | 1 |  | 71,268 | 71,268 |
| J | Senior Project Officer | 1 | 1 |  | 61,284 | 10 |
| I | Project Officer I | 2 | 2 |  | 95,820 | 54,168 |
| H | Project Officer II | 2 | 2 |  | 81,612 | 46,956 |
| C | Clerk/Typist | 1 | 1 |  | 22,572 | 10 |
|  | Total Salary Established Staff | 7 | 7 | 232,944 | 332,556 | 172,412 |
|  | Salary Increment |  |  | - |  | - |
|  | Total Other Payment Established Staff |  |  | - | - | 12,084 |
|  | Total Personnel Emolument |  |  | 232,944 | 332,556 | 184,496 |


| Unestablished Staff | Number of Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff |  |  |  |  |  |
|  | - | - |  |  |  |
|  | - | - | - | - |  |
|  | - | - | - | - |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  |  | 7 | - | 7 |
|  | 2 | - | - | - |
|  |  | - | 3 | - |
| Total Staff Working |  | - | 4 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Director of Econ. \& Tech. Co-operation | 1 |
| Senior Project Officer | 1 |
| Project Officer I | 2 |
| Project Officer II | 2 |
| Total staff | 6 |

## VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 3 4}$ | Division of Co-operatives |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | Promote Co-operatives as a facilitator of job creation and enterprise especially among youth and women | Public Awareness Programmes; Quarterly Newsletters | Increased number of Productive Co operatives Societies |
|  |  | Seminars and workshops focusing on the Co-operatives Act, Regulations and By-laws | More knowledgeable and compliant Co-operatives |
|  |  | Assist societies in implementing accounting and record keeping measures; Societies to hold annual audit and AGMs by March 31 every year; and Societies to submit monthly financial statements to the Division | All cooperatives with the Cooperatives Legislation |
|  |  | In-house sessions to discuss the 2011 C-operatives Societies Act and the philosophies and principles of cooperatives | Enhanced knowledge and skills of persons working in the Division |



VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& COOPERATIVES

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional $2013$ | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I | Registrar of Co-operatives | 1 | 1 |  | 54,168 | 54,168 |
| H | Chief Co-operative Inspector | 1 | 1 |  | 46,956 | 46,956 |
| F | Senior Co-operative Officer | 1 | 1 |  | 38,904 | 38,904 |
| F | Education \& Training Officer | 1 | 1 |  | 23,616 | 23,616 |
| E | Co-operative Field Officer | 4 | 4 |  | 97,500 | 101,988 |
| C | Clerk/Typist | 1 | 1 |  | 22,572 | 27,432 |
|  | Total Salary Established Staff | 9 | 9 | 301,759 | 283,716 | 293,064 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  | - | - |
|  | Total Personnel Emolument |  |  | 301,759 | 283,716 | 293,064 |


| Unestablished Staff | Number of Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff | - | - | - | - |  |
| Total Wages Unestablished Staff | - | - | - | - |  |
| Total Personnel Emoluments and Wages |  | - | - |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 9 | - | 9 | - |
| Vacant Positions | - |  | 2 | - |
| Study Leave |  |  |  |  |
| Seconded Positions |  |  |  | - |
| Total Staff Working | 9 | - | 7 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Senior Co-operative Officer | 1 |
| Co-operative Field Officer | 4 |
| Chief Co-operative Inspector | 1 |
| Registrar of Co-operatives | 1 |
| Education \& Training Officer | 1 |
| Total staff | 8 |

## Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

## Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

## MISSION STATEMENT

To protect and enhance the Nation's investment in infrastructure and ensure the regulation of public utilities so as to promote and maintain high quality services at affordable prices for consumers.

## VISION STATEMENT

To become the most efficient, effective, productive and service oriented ministry

| PRIORITIES 2013 | ACHIEVEMENT 2013 |  |
| ---: | :--- | :--- |
|  | Facilitate the implementation of major infrastructure development projects: <br> Agriculture Feeder Roads, Grenville Market, St. Patricks' Road | Agricultural Feeder Roads commenced May 2013; <br> Grenville Market Completed; St. Patrick's Road prioritised. |
| 2 | Continue Schools Rehabilitation I and II | Schools Rehabilitation I and II completed |
| 3 | Implement operational guidelines | Implementation of operational guidelines ongoing |
| 4 | Upgrade and implement Market and Abattoir operational guidelines and <br> policies | Upgrade and implement Market and Abattoir operational <br> guidelines and policies (Ongoing) |
| 5 | Complete the refurbishment of the St George's Market Square | St. George's Market refurbishment ongoing |
| 6 | Revise and approve the new organisational chart to strengthen design and <br> reporting processes | New organisation chart to strengthen the reporting <br> process is completed |
| 7 | Complete updating the list of Government Buildings | List of Government Buildings completed |
| 8 | Establish sustainable buildings and road maintenance system | Sustainable buildings and road maintenance system <br> ongoing |
| 9 | Continue training of technical staff | Rraining of technical staff ongoing <br> commence |
| 10 | Commence Road Safety and Road Asset Management Program | List of contractors completed. |
| 11 | Complete List of contractors |  |

## PRIORITIES 2014

| 1 | Facilitate the implementation of major infrastructure development projects: Agriculture Feeder Roads, Grenville Market \& St. Patrick's <br> Road |
| ---: | :--- |
| 2 | Continue Schools Rehabilitation |
| 3 | Upgrade and implement Market and Abattoir operational guidelines and policies |
| 4 | Complete the refurbishment of the St. George's Market |
| 5 | Revise and approve the new organisational chart to strengthen the reporting process |
| 6 | Establish sustainable buildings and road maintenance system |
| 7 | Continue training of technical staff |
| 8 | Commence Road Safety and Road Asset Management Program |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT | Actual Provisional 2013 | Approved <br> Estimates <br> 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 1,074,747 | 1,407,882 | 1,104,088 | 1,125,906 | 1,125,906 |
| 045 | Community Development | 156,938 | 184,337 | 143,058 | 142,881 | 142,881 |
| 069 | Project, Implementation \& Management Unit | 2,493,326 | 3,262,926 | 1,572,744 | 1,570,244 | 1,572,744 |
| 101 | Physical Planning | 811,918 | 734,896 | 778,292 | 778,292 | 778,292 |
| 012 | Local Government* | 648,805 | 1,051,692 | - | - | - |
| 0115 | Information and Communication Technology (ICT) | 85,725 | 126,416 | 440,379 | 440,379 | 440,379 |
|  |  | 5,271,460 | 6,768,148 | 4,038,561 | 4,057,702 | 4,060,202 |

*Budgetary allocation was moved to Markets and Abattoirs Management Programme in the Capital Budget

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
| 310312340 | S.O.C. SUMMARY <br> Personal Emoluments <br> Wages <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct |  |  |  |  |  |
|  |  | 2,083,996 | 2,227,744 | 2,128,488 | 2,150,306 | 2,150,306 |
|  |  | 119,515 | 213,816 | 126,816 | 126,816 | 126,816 |
|  |  | 1,408,016 | 2,206,058 | 603,442 | 603,442 | 603,442 |
|  |  | 3,611,527 | 4,647,618 | 2,858,746 | 2,880,564 | 2,880,564 |
| $\begin{aligned} & 314 \\ & 318 \\ & 319 \\ & 326 \\ & 340 \end{aligned}$ | Allowance <br> Local travel and subsistence <br> International travel and subsistence <br> Training <br> Professional Services (Allowances) <br> Total Personnel Indirect | 256,484 | 307,114 | 282,301 | 282,301 | 282,301 |
|  |  | 89,391 | 139,732 | 98,032 | 98,032 | 98,032 |
|  |  | 5,931 | 11,500 | 11,500 | 11,500 | 11,500 |
|  |  | - | 250 | 10,250 | 10,250 | 10,250 |
|  |  | 90,644 | 70,072 | 4,944 | 4,944 | 4,944 |
|  |  | 442,450 | 528,668 | 407,027 | 407,027 | 407,027 |
| 332 | Supplies and Materials <br> Total Utilities \& Supplies | 243,365 | 235,311 | 250,500 | 250,500 | 250,500 |
|  |  | 243,365 | 235,311 | 250,500 | 250,500 | 250,500 |
| 334 | Communications Expenses | 723 | 250 | 600 | 600 | 600 |
| 336 | Maintenance Services | 44,061 | 108,500 | 43,000 | 43,000 | 43,000 |
| 338 | Rental of Asset | 93,039 | 82,695 | 145,800 | 145,800 | 145,800 |
| 342 | Insurance | 25,406 | 39,969 | 31,656 | 31,479 | 31,479 |
| 343 | Other Services | 784,831 | 1,106,138 | 281,232 | 281,232 | 281,232 |
|  | Total Overhead | 948,060 | 1,337,552 | 502,288 | 502,111 | 502,111 |
| 352 | Sundry Expenses | 26,057 | 19,000 | 20,000 | 17,500 | 20,000 |
|  | Total Other | 26,057 | 19,000 | 20,000 | 17,500 | 20,000 |
|  | Total Recurrent Expenditure | 5,271,460 | 6,768,148 | 4,038,561 | 4,057,702 | 4,060,202 |


| STAFF SUMMARY | Estimates 2013 |  | Estimates 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Established | Non Establishe | Established | Non Established |
| Total Positions | 85 | 8 | 84 | 8 |
| Vacant Positions | 26 | - | 36 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 59 | 8 | 48 | 8 |


| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :---: | :---: |
| $\mathbf{0 0 1}$ | Administration |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE <br> (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide leadership, direction and support for the effective implementation of the Ministries programmes and projects. | No. of policy papers produced. | No. of policy papers adopted and implemented |
|  |  | No. of qualified staff employed. | Level of satisfaction of services provided to the |
|  |  | $\begin{aligned} & \text { No. of training sessions for } \\ & \text { staff } \end{aligned}$ | pub |
|  |  | No. of vouchers processed on a timely basis | No. of complaints received from the Public. |
|  |  |  | No. of complaints received from trade unions \& staff. |
|  |  |  | Absence of queries/ warrants. |


| $\begin{array}{\|c} \substack{\text { S.O.C. Item } \\ \text { No }} \end{array}$ | FINANCIAL REQUIREMENT |  |  |  |  | Forward Estimates 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward Estimates 2015 |  |
| 001 | Administration | 1,074,747 | 1,407,882 | 1,104,088 | 1,125,906 | 1,125,906 |
| 310340 | Personal Emoluments | 656,632 | 801,328 | 809,619 | 831,437 | 831,437 |
|  | Professional Services (Wages \& Salaries)* | 102,630 | 249,324 | 29,600 | 29,600 | 29,600 |
|  | Total Personnel Direct | 759,262 | 1,050,652 | 839,219 | 861,037 | 861,037 |
| 314 | Allowance | 55,495 | 89,657 | 63,785 | 63,785 | 63,785 |
| 318 | Local travel and subsistence | 384 | 3,000 | 3,000 | 3,000 | 3,000 |
| 319 | International travel and subsistence | 2,722 | 5,600 | 5,600 | 5,600 | 5,600 |
| 326 | Training |  |  | 3,000 | 3,000 | 3,000 |
| 340 | Professional Services (Allowances)* | 34,483 | 16,408 | - | - |  |
|  | Total Personnel Indirect | 93,085 | 114,665 | 75,385 | 75,385 | 75,385 |
| 332 | Supplies and MaterialsTotal Utilities \& Supplies | 126,450 | 110,000 | 126,000 | 126,000 | 126,000 |
|  |  | 126,450 | 110,000 | 126,000 | 126,000 | 126,000 |
| 334 | Communications Expenses | 723 | 250 | 600 | 600 | 600 |
| 336 | Maintenance Services | 14,158 | 46,000 | 15,000 | 15,000 | 15,000 |
| 338 | Rental of Asset | 45,705 | 38,815 | 13,800 | 13,800 | 13,800 |
| 342 | Insurance | 21,584 | 35,000 | 21,584 | 21,584 | 21,584 |
|  | Total Overhead | 82,170 | 120,065 | 50,984 | 50,984 | 50,984 |
| 352 | Sundry Expenses | 13,781 | 12,500 | 12,500 | 12,500 | 12,500 |
|  | Total Other | 13,781 | 12,500 | 12,500 | 12,500 | 12,500 |
|  | Total Recurrent Expenditure | 1,074,747 | 1,407,882 | 1,104,088 | 1,125,906 | 1,125,906 |

Allocation was moved to Institutional Strengthening under the Capital Budget

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates <br> 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Minister | 2 | 1 |  | 135,850 | 67,925 |
| L | Permanent Secretary | 2 | 2 |  | 154,620 | 154,620 |
| L | Chief Technical Officer | 1 | 1 |  | 10 | 10 |
|  | Project Co-ordinator* |  |  |  |  |  |
|  | Project Engineer* |  |  |  |  |  |
|  | Environmental Engineer* |  |  |  |  |  |
| J | Senior Administrative Officer | 1 | 1 |  | 53,424 | 53,424 |
| H | Planning Officer II | 1 | 1 |  | 10 | 34,656 |
| H | Administrative Officer | 3 | 3 |  | 93,912 | 93,912 |
| H | Electrical Inspector | 2 | 2 |  | 10 | 10 |
| E | Executive Officer | 1 | 1 |  | 35,220 | 35,220 |
| D | Secretary | 2 | 2 |  | 58,680 | 58,680 |
| D | Clerk I | 4 | 4 |  | 58,680 | 58,680 |
| C | Clerk /Typist. | 2 | 2 |  | 27,432 | 27,432 |
| C | Clerk II | 6 | 6 |  | 133,290 | 154,860 |
| B | Clerk III | 1 | 1 |  | 10 | 10 |
| B | Junior Postman | 2 | 2 |  | 22,836 | 22,836 |
| A | Office Attendant | 1 | 1 |  | 15,156 | 15,156 |
| A | Caretaker | 1 | 1 |  | 10 | 10 |
| A | Mail Sorter | 1 | 1 |  | 10 | 10 |
|  | Relief |  |  |  |  |  |
|  | * Foreign Negotiated Salary |  |  |  |  |  |
|  | Total Salary Established Staff | 31 | 31 | 656,632 | 789,160 | 777,451 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  |  | 12,168 | 32,168 |
|  | Total Personnel Emolument |  |  | 656,632 | 801,328 | 809,619 |

## Unestablished Staff

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Established | Non Establishe | Established | Non Established |
| Total Positions | 31 | - | 31 | - |
| Vacant Positions | 8 | - | 12 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 23 | - | 19 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Permanent Secretary | 2 |
| Electrical Inspector | 2 |
| Chief Technical Officer | 1 |
| Planning Officer II | 1 |
| Total staff | 6 |

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 4 5}$ | Community Development |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the Programme, relative to Programme objectives and mission and vision statements) |
| 1 | To assist communities in developing/enhancing basic social amenities and infrastructure | No. of community leaders training in primary health care, drug avoidance, HIV and AIDS and conflict resolution | No. of chronic diseases |
|  |  | No. of roads improved | No. of cases of mental (drug Induced) |
|  |  | No. of community centres improved | No. of charged drug offenses |
|  |  |  | No. of new cases in AIDS |
|  |  |  | Reduction in cases of domestic violence |



Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates <br> 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| H | Co-ordinator Community Development | 1 | 1 |  | 15,774 | 10 |
| F | Senior Community Development Officer | 2 | 2 |  | 23,616 | 10 |
| D | Community Development Officer | 2 | 2 |  | 51,732 | 50,100 |
| C | Clerk/Typist | 1 | 1 |  | 19,356 | 20,976 |
|  | *Six months provision |  |  |  |  |  |
|  | Total Salary Established Staff | 6 | 6 | 82,777 | 110,478 | 71,096 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  | 3,600 | 3,600 |
|  | Total Personnel Emolument |  |  | 82,777 | 114,078 | 74,696 |


| Unestablished Staff | Number of <br> Staff <br> Estimates <br> 2013 | Number of <br> Staff <br> Estimates <br> 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates <br> 2013 | Estimates <br> 2014 |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Other Payment Unestablished Staff |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Personnel Emoluments and Wages | - | - | - | - |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 6 | - | 6 | - |
| Vacant Positions | 3 | - | 3 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 3 | - | 3 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Co-ordinator Community Development | 1 |
| Senior Community Development Officer | 2 |
| Community Development Officer | 2 |
| Total staff | 5 |

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| DIVISION <br> No. | DIVISION <br> Name |
| ---: | :---: |
| $\mathbf{0 6 9}$ | Project, Implementation \& Management Unit |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To carryout building and infrastructural works in a cost effective manner and to high technical standards, by ensuring proper planning, implementation and evaluation. | Number of miles of roads constructed and maintained | $\begin{aligned} & \text { Reduction in vehicle } \\ & \text { operation cost on the road } \\ & \text { network } \end{aligned}$ |
|  |  |  | Decrease in the number of accidents along the road network |
|  |  |  | Reduction in travel time on the road network |
|  |  | Number of electrical inspections carried out | Reduction in the number of damages to buildings as a result of faulty electrical installations |
|  |  | Number of contracts | Type of contracts awarded |
|  |  | awarded | Number of contracts completed within budget |
|  |  | Number of buildings constructed and maintained |  |
|  |  | Number of Government Buildings in usable condition |  |
|  |  | Number of bridges constructed and maintained |  |


| FINANCIAL REQUIREMENT |  | ActualProvisional2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT |  |  |  |  |  |
| 069 | Project, Implementation \& Management Unit | 2,493,326 | 3,262,926 | 1,572,744 | 1,570,244 | 1,572,744 |
| 310312340 | Personal Emoluments | 951,273 | 860,330 | 825,364 | 825,364 | 825,364 |
|  | Wages | 119,515 | 213,816 | 126,816 | 126,816 | 126,816 |
|  | Professional Services (Wages \& Salaries)* | 860,798 | 1,556,292 | - | - | - |
|  | Total Personnel Direct | 1,931,585 | 2,630,438 | 952,180 | 952,180 | 952,180 |
| 314 | Allowance | 137,108 | 159,000 | 140,800 | 140,800 | 140,800 |
| 318 | Local travel and subsistence | 70,250 | 109,832 | 72,532 | 72,532 | 72,532 |
| 319 | International travel and subsistence | 706 | 5,000 | 5,000 | 5,000 | 5,000 |
| 340 | Professional Services (Allowances)* | 28,944 | 43,776 | - | - | - |
|  | Total Personnel Indirect | 237,009 | 317,608 | 218,332 | 218,332 | 218,332 |
| 332 | Supplies and Materials | 88,196 | 78,500 | 90,000 | 90,000 | 90,000 |
|  | Total Utilities \& Supplies | 88,196 | 78,500 | $\mathbf{9 0 , 0 0 0}$ | 90,000 | 90,000 |
| 336 | Maintenance Services | 22,702 | 56,500 | 23,500 | 23,500 | 23,500 |
| 338 | Rental of Asset | 31,395 | 23,880 | - | - | - |
| 342 | Insurance | - | - | 5,000 | 5,000 | 5,000 |
| 343 | Other Services | 180,359 | 156,000 | 281,232 | 281,232 | 281,232 |
|  | Total Overhead | 234,456 | 236,380 | 309,732 | 309,732 | 309,732 |
| 352 | Sundry Expenses | 2,080 | - | 2,500 | - | 2,500 |
|  | Total Other | 2,080 | - | 2,500 | - | 2,500 |
|  | Total Recurrent Expenditure | 2,493,326 | 3,262,926 | 1,572,744 | 1,570,244 | 1,572,744 |

Allocation was moved to Support to Roads and Buildings in the Capital Budget

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT


| DTO POSTS | Number |
| :--- | ---: |
| Senior Engineer | 1 |
| Engineer | 2 |
| Maintenance Engineer | 2 |
| Planning Engineer | 1 |
| Quantity Surveyor | 3 |
| Engineering Assistant | 5 |
| Building Inspector | 1 |
| Surveyor | 1 |
| Inspectors | 9 |
| Total staff | 25 |

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| DIVISION <br> No. | DIVISION | Name |
| ---: | :---: | :---: |
| 101 | Physical Planning |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE <br> (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To guide future development of the state by establishing a National Physical Development Plan, local area plans and schemes for national development. |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |


| FINANCIAL REQUIREMENT |  |  |  |  |  | Forward <br> Estimates $2016$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 |  |
| 101 | Physical Planning | 811,918 | 734,896 | 778,292 | 778,292 | 778,292 |
| 310340 | Personal Emoluments <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 341,337 | 349,470 | 295,302 | 295,302 | 295,302 |
|  |  | 344,286 | 252,996 | 252,996 | 252,996 | 252,996 |
|  |  | 685,623 | 602,466 | 548,298 | 548,298 | 548,298 |
| 314 | Allowance | 46,169 | 43,625 | 45,900 | 45,900 | 45,900 |
| 318 | Local travel and subsistence | 18,757 | 23,400 | 19,200 | 19,200 | 19,200 |
| 319 | International travel and subsistence | 2,502 | 900 | 900 | 900 | 900 |
| 326 | Training | - | 250 | 250 | 250 | 250 |
| 340 | Professional Services (Allowances) | 19,067 | 4,944 | 4,944 | 4,944 | 4,944 |
|  | Total Personnel Indirect | 86,495 | 73,119 | 71,194 | 71,194 | 71,194 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 16,310 | 29,311 | 19,500 | 19,500 | 19,500 |
|  |  | 16,310 | 29,311 | 19,500 | 19,500 | 19,500 |
| 336 | Maintenance Services | 3,729 | 5,000 | 3,500 | 3,500 | 3,500 |
| 338 | Rental of Asset | 15,939 | 20,000 | 132,000 | 132,000 | 132,000 |
| 342 | Insurance | 3,822 | 3,000 | 3,300 | 3,300 | 3,300 |
|  | Total Overhead | 23,491 | 28,000 | 138,800 | 138,800 | 138,800 |
| 352 | Sundry Expenses | - | 2,000 | 500 | 500 | 500 |
|  | Total Other | - | 2,000 | 500 | 500 | 500 |
|  | Total Recurrent Expenditure | 811,918 | 734,896 | 778,292 | 778,292 | 778,292 |

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates $2013$ | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Senior Planning Officer | 1 | 1 |  | 10 | 10 |
| J | Architect | 1 | 1 |  | 10 | 10 |
| I | Physical Planner | 3 | 3 |  | 153,540 | 101,472 |
| H | Building Inspector | 2 | 2 |  | 93,912 | 93,912 |
| H | Planning Technologist | 2 | 2 |  | 46,956 | 46,956 |
| D | Computer Operator | 1 | 1 |  | 22,392 | 23,988 |
| C | Clerk/Typist | 1 | 1 |  | 10 | 10 |
| B | Office Attendant/Cleaner *Six months provision | 1 | 1 |  | 22,836 | 22,836 |
|  | Total Salary Established Staff | 12 | 12 | 341,337 | 339,666 | 289,194 |
|  | Salary Increment |  |  | - | 3,696 | - |
|  | Total Other Payment Established Staff |  |  | - | 6,108 | 6,108 |
|  | Total Personnel Emolument |  |  | 341,337 | 349,470 | 295,302 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | - | - |  | - | - |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Direct |  |  | 341,337 | 349,470 | 295,302 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
|  | Established | Non Establishe | Established | Non Established |
| Vacant Positions | 12 | - | 12 | - |
| Seconded Positions | 4 | - | 5 | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| Senior Planning Officer | 1 |
| Architect | 1 |
| Building Inspector | 2 |
| Physical Planner | 3 |
| Planning Technologist | 2 |
| Total staff | 9 |

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :--- |
|  |  | Local Government* |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To continue the management and upgrading of public market and Abattoir |  | \% increase in revenue |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
| 012 | Local Government* | 648,805 | 1,051,692 | - | - | - |
| 310 | Personal Emoluments | - | 10 | - | - | - |
| 340 | Professional Services (Wages \& Salaries) | 36,184 | 96,600 | - | - | - |
|  | Total Personnel Direct | 36,184 | 96,610 | - | - | - |
| 340 | Professional Services (Allowances) | 8,150 | 4,944 | - | - | - |
|  | Total Personnel Indirect | 8,150 | 4,944 | - | - | - |
| 343 | Other Services | 604,472 | 950,138 | - | - | - |
|  | Total Overhead | 604,472 | 950,138 | - | - | - |
|  | Total Recurrent Expenditure | 648,805 | 1,051,692 | - | - | - |

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates $2013$ | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| E | Local Gov't Officer | 1 | - |  | 10 | - |
|  | Total Salary Established Staff | 1 | - |  | 10 | - |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | - | 10 | - |


| Unestablished Staff | Number of <br> Staff <br> Estimates <br> 2013 | Number of <br> Staff <br> Estimates <br> 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates <br> 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |


| Total Wages Unestablished Staff | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Direct |  |  | - | 10 | - |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | :---: |
|  | Established | Non Establishe | Established | Non Established |
| Total Positions | 1 | - | - | - |
| Vacant Positions | 1 | - | - | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | :---: |
|  |  |
| Total staff | - |

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 1 1 5}$ | Information and Communication Technology (ICT) |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME <br> MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To transform the Government of Grenada Services to e-Grenada /Digital Grenada | Number of courses completed by students. |  |
|  |  |  |  |


| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| 0115 | Information and Communication Technology (ICT) | 85,725 | 126,416 | 440,379 | 440,379 | 440,379 |
| 310 | Personal Emoluments <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 51,978 | 102,528 | 123,507 | 123,507 | 123,507 |
|  |  | - |  | 270,000 | 270,000 | 270,000 |
|  |  | 51,978 | 102,528 | 393,507 | 393,507 | 393,507 |
| 314326 | Allowance <br> Training <br> Total Personnel Indirect | 14,004 | 9,888 | 25,872 | 25,872 | 25,872 |
|  |  |  | - | 7,000 | 7,000 | 7,000 |
|  |  | 14,004 | 9,888 | 32,872 | 32,872 | 32,872 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
|  |  | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 352 | Sundry Expenses <br> Total Other | 9,744 | 4,000 | 4,000 | 4,000 | 4,000 |
|  |  | 9,744 | 4,000 | 4,000 | 4,000 | 4,000 |
|  | Total Recurrent Expenditure | 85,725 | 126,416 | 440,379 | 440,379 | 440,379 |

Vote 30 - MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates <br> 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Minister <br> Director of Communication <br> Telecom Officer | 1 | 1 1 1 |  | 55,572 46,956 | $\begin{array}{r} \hline 67,925 \\ 55,572 \\ 10 \end{array}$ |
| J | Total Salary Established Staff | 2 | 2 | 51,978 | 102,528 | 123,507 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 51,978 | 102,528 | 123,507 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates $2013$ | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | - |  |  |  |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 51,978 | 102,528 | 123,507 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Establis | Established | Non Established |
|  | 2 | - | 2 | - |
| Total Positions | 2 | - | 2 | - |
| Vacant Positions | - | - | - | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working |  | - |  |  |


| DTO POSTS | Number |
| :--- | ---: |
|  |  |
|  |  |
| Total staff | - |

## Vote 32 - POST OFFICE

## Vote 32 - POST OFFICE

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | Vote 32 - POST OFFICE | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward <br> Estimates 2016 |
| 001 | SUMMARYAdministration* | - | 90 | 90 | 90 | 90 |
|  |  |  |  |  |  |  |
|  | Administration* | - | 90 | 90 | 90 | 90 |

* Thirty seven (37) persons from nine (9) positions are seconded to the Grenada Postal Corporation. In this regard, a token provision of $\$ 10.00$ is made for each position

Vote 32 - POST OFFICE

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 32 - POST OFFICE | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 310 | S.O.C. SUMMARY <br> Personal Emoluments <br> Total Personnel Direct |  |  |  |  |  |
|  |  | - | 90 | 90 | 90 | 90 |
|  |  | - | 90 | 90 | 90 | 90 |
|  |  |  |  |  |  |  |
|  | Total Recurrent Expenditure | - | 90 | 90 | 90 | 90 |


| STAFF SUMMARY | Estimates 2013 |  | Estimate 2014 |  |
| :--- | :---: | :---: | :---: | :---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 37 | - | 37 | - |
|  | - | - | - | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 37 | - | 37 | - |

## Vote 32 - POST OFFICE

| $\begin{array}{c}\text { DIVISION } \\ \text { No. }\end{array}$ |  |
| :---: | :--- |
| $\mathbf{0 0 1}$ |  | Administration* \(\left.\begin{array}{c}DIVISION <br>

Name\end{array}\right]\)

|  | PROGRAMME OBJECTIVES |
| :--- | :--- |
|  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 32 - POST OFFICE | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward <br> Estimates <br> 2016 |
| 001 | Administration* | - | 90 | 90 | 90 | 90 |
| 310 | Personal Emoluments <br> Total Personnel Direct | - | 90 | 90 | 90 | 90 |
|  |  | - | 90 | 90 | 90 | 90 |
|  | Total Recurrent Expenditure | - | 90 | 90 | 90 | 90 |

## Vote 32 - POST OFFICE

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | $\begin{array}{\|c\|} \text { Number of } \\ \text { Staff Estimates } \\ 2013 \end{array}$ | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Postmaster General | 1 | 1 |  | 10 | 10 |
| D | Clerk I | 2 | 2 |  | 10 | 10 |
| C | Clerk II | 5 | 5 |  | 10 | 10 |
| B | Clerk III | 5 | 5 |  | 10 | 10 |
| C | Postal Assistant | 1 | 1 |  | 10 | 10 |
| C | Senior Postman | 5 | 5 |  | 10 | 10 |
| B | Junior Postman | 12 | 12 |  | 10 | 10 |
| B | Chauffeur/Mechanic | 1 | 1 |  | 10 | 10 |
| A | Mail Sorter | 5 | 5 |  | 10 | 10 |
|  | Total Salary Established Staff | 37 | 37 | - | 90 | 90 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Establish |  |  |  | - | - |
|  | Total Personnel Emolument |  |  | - | 90 | 90 |

Unestablished Staff

|  | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Direct |  |  | - | 90 | 90 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimate 2014 |  |
| :--- | :---: | :---: | :---: | :---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 37 | - | 37 | - |
|  | - | - | - | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 37 | - | 37 | - |


| DTO POSTS | Number |
| :--- | ---: |
| None | - |
| Total staff | - |

[^7]
## VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING

## VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING

## MISSION STATEMENT

To provide services geared towards equitable and sustainable improvement in the quality of life of the People of Grenada, Carriacou and Petite Martinique

## VISION STATEMENT

To become the vanguard and exemplary organisation for positive social development of the citizens of Grenada, Carriacou and Petite Martinique

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| :---: | :---: | :---: |
| 1 | To provide quality leadership and good management for the effective functioning of the Ministry | Finances managed in accordance with the Public Finance Management Audit Act, and prescribed procedures of the Ministry of Finance |
| 2 | To continue the improvement of the policy and legislative framework to address the needs of the vulnerable | Social Safety Net Policy completed and approved by Cabinet; Juvenile Justice Bill enacted; Gender Equality Policy and Action Plan development commencedsectoral, focus groups (including Carriacou and Petite Martinique) consultations completed, area consultations ongoing. Standard operating procedures completed and approved by Cabinet |
| 3 | To advance gender equality, promote equality of access and increase opportunities to strengthen individuals and families | Parenting Programme newsletters developed and published; prenatal sessions conducted at health centres; Parent session at health centres conducted; Parent series at Her Majesty's prisons completed |
| 4 | To improve the employability of clients through educational and skills training programmes | Youth in conflict with the law/youth at risk enrolled in TAMCC and NEWLO through the Juvenile Justice Training Project |
| 5 | To provide conditional cash transfer to poor and vulnerable households by promoting regular school attendance and healthy life styles | SEED IEC campaign officially launched; work continues on the design of the Proxy Means Test; phase 2 of the Beneficiary Management Information system commenced |
| 6 | To support an improved quality of life for the elderly | All homes' facilities improved to meet standards, client home care services ongoing, newsletters completed and published |
| 7 | To create an enabling environment for the development of all children | Private and Government daycare service providers trained in daycare procedures; improvement in daycare standards |
| 8 | To improve the services and mechanism for eradicating Gender Based Violence | Cabinet approved the renaming of the Domestic Violence Unit to the Gender Based Violence Unit; Draft Psycho-Educational Programme for abused women developed. Staff trained on laws, protocol \& sensitivity around gender-based violence; Draft Sexual Abuse Response guide developed. |
| 9 | To strengthen the Juvenile Justice Support Systems | OECS Juvenile Justice Reform implementation continues (organizational design consultancy commenced, procurement process for equipment for vocational training commenced, 2014 work plan approved, etc.) |
| 10 | To expand the Geriatric and Roving Caregivers Programme | Increased clientele of the Geriatric and Roving Caregivers Programmes. |
| 11 | To expand Counselling Services | Individual counselling offered weekly by each sub-office. |


| PRIORITIES 2014 |  |
| ---: | :--- |
| 2 | To improve quality leadership and good management for the effective functioning of the Ministry. |
| 2 | To commence implementation of the Social Safety Net Policy Framework and the Gender Equality Policy and Action Plan |
| 3 | To advance gender equality, promote equality of access and increase opportunities to strengthen individuals and families |
| 4 | To improve the employability of clients through educational and skills training programmes (Implementation of the economic empowerment programme for <br> unemployed and underemployed women.) |
| 5 | To provide conditional cash transfer to poor and vulnerable households by promoting regular school attendance and healthy life styles |
| 6 | To support an improved quality of life for the elderly |
| 7 | To expand the parenting programme |
| 8 | To improve the services and mechanism for eradicating Gender Based Violence |
| 9 | To strengthen the Juvenile Justice support systems (continue the implementation of the OECS USAID Juvenile Justice Project, the Juvenile Training Project <br> and the institutional arrangement of the Bacolet Rehabilitation Centre.) |
| 10 | To expand the Geriatric and Roving Caregivers Programmes |
| 11 | To expand Counselling services |
|  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 1,489,081 | 1,533,129 | 1,023,690 | 1,061,094 | 1,061,094 |
| 070 | Housing | 466,659 | 263,720 | 98,850 | 98,850 | 98,850 |
| 071 | Social Services | 6,327,645 | 6,420,274 | 5,468,088 | 5,369,588 | 5,461,088 |
| 072 | Gender \& Family Affairs | 838,303 | 865,794 | 745,728 | 745,728 | 745,728 |
|  |  | 9,121,688 | 9,082,917 | 7,336,356 | 7,275,260 | 7,366,760 |

VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward Estimates 2016 |
|  | S.O.C. SUMMARY |  |  |  |  |  |
| 310 | Personal Emoluments | 1,790,008 | 1,935,367 | 1,773,341 | 1,810,745 | 1,810,745 |
| 312 | Wages | - | 10 | 10 | 10 | 10 |
| 340 | Professional Services ( Wages \& Salaries) | 1,038,075 | 830,552 | - | - | - |
|  | Total Personnel Direct | 2,828,083 | 2,765,929 | 1,773,351 | 1,810,755 | 1,810,755 |
| 314 | Allowance | 128,359 | 136,608 | 127,152 | 127,152 | 127,152 |
| 318 | Local travel and subsistence | 6,070 | 15,250 | 12,750 | 12,750 | 12,750 |
| 319 | International travel and subsistence | 2,396 | 15,000 | 15,000 | 15,000 | 15,000 |
| 326 | Training | - | - | 1,000 | 1,000 | 1,000 |
| 340 | Professional Services (Allowances) | 16,800 | 23,752 | - | - | - |
|  | Total Personnel Indirect | 153,625 | 190,610 | 155,902 | 155,902 | 155,902 |
| 330 | Utilities | 92,539 | 151,500 | 91,500 | 91,500 | 91,500 |
| 332 | Supplies and Materials | 28,266 | 38,500 | 42,000 | 35,000 | 35,000 |
|  | Total Utilities \& Supplies | 120,805 | 190,000 | 133,500 | 126,500 | 126,500 |
| 334 | Communications Expenses | 472 | 400 | 500 | 500 | 500 |
| 336 | Maintenance Services | 9,803 | 12,000 | 9,000 | 9,000 | 9,000 |
| 342 | Insurance | 9,127 | 5,172 | 9,125 | 9,125 | 9,125 |
| 343 | Other Services | - | 68,740 | 68,740 | 68,740 | 68,740 |
|  | Total Overhead | 19,402 | 86,312 | 87,365 | 87,365 | 87,365 |
| 344 | Grants and Contributions | 5,998,907 | 5,847,266 | 5,180,138 | 5,180,138 | 5,180,138 |
| 352 | Sundry Expenses | 866 | 2,800 | 6,100 | 6,100 | 6,100 |
|  | Total Other | 5,999,773 | 5,850,066 | 5,186,238 | 5,186,238 | 5,186,238 |
|  |  |  |  |  |  |  |
|  | Total Recurrent Expenditure | 9,121,688 | 9,082,917 | 7,336,356 | 7,366,760 | 7,366,760 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 59 | 1 | 58 | 1 |
| Vacant Positions | 12 | - | 15 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 47 | 1 | 43 | 1 |
|  |  |  | 10 |  |

VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING

| DIVISION <br> No. |  | DIVISION <br> Name |
| ---: | :--- | :--- |
| 001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide strategic direction, policy planning, management and administrative services to support the efficient and effective operation of the Ministry's programmes and activities | No. of policy papers, reports and briefings prepared for Minister and / or Cabinet | Satisfaction rating of Ministers with policy advice provided |
|  |  | No. of staff / management meetings held | Level of satisfaction of staff with administrative support provided |
|  |  | No. of payment vouchers processed | Cost of administration as a percentage of the budget |
|  |  | No. of staff training courses delivered | \% of staff that have received training |
|  |  | No. of performance appraisals conducted | \% of staff appraised : satisfactory rating or better |



VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Minister | 1 | 1 |  | 67,925 | 67,925 |
| L | Permanent Secretary* | 2 | 1 |  | 74,808 | 37,404 |
| K | Director of Social Development | 1 | 1 |  | 71,268 | 71,268 |
| J | Senior Administrative Officer | 2 | 2 |  | 122,568 | 122,568 |
| I | Planning Officer I | 2 | 2 |  | 41,652 | 10 |
| H | Administrative Officer | 2 | 2 |  | 44,256 | 40,800 |
| H | Planning Officer II | 1 | 1 |  | 37,704 | 37,704 |
| H | Safety Net Officer | 1 | 1 |  | 43,884 | 43,884 |
| E | Executive Officer | 4 | 4 |  | 139,044 | 139,044 |
| D | Data Entry Clerk | 1 | 1 |  | 29,340 | 29,340 |
| D | Secretary | 4 | 4 |  | 82,668 | 112,008 |
| C | Clerk/Typist | 1 | 1 |  | 10 | 22,572 |
| C | Clerk II | 8 | 8 |  | 174,216 | 114,576 |
| B | Chauffeur/Assistant | 1 | 1 |  | 22,836 | 22,836 |
| A | Office Attendant | 1 | 1 |  | 16,008 | 16,008 |
|  | *Six months provision |  |  |  |  |  |
|  | Total Salary Established Staff | 31 | 30 | 797,675 | 968,187 | 877,947 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  |  | 7,728 | 16,188 |
|  | Total Personnel Emolument |  |  | 797,675 | 975,915 | 894,135 |
|  | Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 |
|  | Chauffer/Assistant | 1 | 1 | - | 10 | 10 |
|  | Total Wages Unestablished Staff | 1 | 1 | - | 10 | 10 |
|  | Total Other Payment Unestablished Staff |  |  | - |  | - |
|  | Total Wages Unestablished Staff |  |  | - | 10 | 10 |
|  | Total Personnel Emoluments and Wages |  |  | 797,675 | 975,925 | 894,145 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  | 31 | 1 | 30 | 1 |
| Total Positions | 4 | - | 6 | - |
| Vacant Positions | - | - | - | - |
| Seconded Positions | 15 | 1 | 15 | 1 |
| Total Staff Working |  | 1 |  |  |


| DTO POSTS | Number |
| :--- | ---: |
| Permanent Secretary | 2 |
| Director of Social Development | 1 |
| Planning Officer I | 2 |
| Planning Officer II | 1 |
| Safety Net Officer | 1 |
| Total staff | 7 |

VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :---: | :---: |
| $\mathbf{0 7 0}$ | Housing |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | Provision of services to improve accessibility to housing, the quality of housing stock and the provision of emergency repairs | No. of requests for assistance | No. of houses repaired |
|  |  | No. of applications for assistance | Estimated number of homeless persons |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward Estimates 2015 | Forward Estimates $2016$ |
| 070 | Housing | 466,659 | 263,720 | 98,850 | 98,850 | 98,850 |
| 310340 | Personal Emoluments | 222,170 | 70,944 | 92,100 | 92,100 | 92,100 |
|  | Professional Services (Wages \& Salaries)* | 227,689 | 171,144 | - | - | - |
|  | Total Personnel Direct | 449,859 | 242,088 | 92,100 | 92,100 | 92,100 |
| 318 | Local travel and subsistence | - | - | 2,750 | 2,750 | 2,750 |
| 326 | Training | - | - | 1,000 | 1,000 | 1,000 |
| 340 | Professional Services (Allowances)* | 16,800 | 19,632 | - | - | - |
|  | Total Personnel Indirect | 16,800 | 19,632 | 3,750 | 3,750 | 3,750 |
| 332 | Supplies and Materials | - | 1,500 | 3,000 | 3,000 | 3,000 |
|  | Total Utilities \& Supplies | - | 1,500 | 3,000 | 3,000 | 3,000 |
| 352 | Sundry Expenses | - | 500 | - | - | - |
|  | Total Other | - | 500 | - | - | - |
|  | Total Recurrent Expenditure | 466,659 | 263,720 | 98,850 | 98,850 | 98,850 |

*Allocation was moved to the Grenada Home Improvement Scheme in the Capital Budget

VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| H | Coordinator Housing | 1 | 1 |  | 34,656 | 46,956 |
| C | Clerk II | 2 | 2 | 222,170 | 36,288 | 45,144 |
|  | Total Salary Established Staff | 3 | 3 | 222,170 | 70,944 | 92,100 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  | - |  | - |
|  | Total Personnel Emolument |  |  | 222,170 | 70,944 | 92,100 |



| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 3 | - | 3 |  |
| Vacant Positions | 1 |  | - |  |
| Study Leave | - |  | - | - |
| Seconded Positions |  | - |  |  |
| Total Staff Working | 2 | - | 2 | - |


| DTO POSTS | Number |
| :--- | :---: |
|  |  |
| Total staff | - |

VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING

| DIVISION <br> No. | DIVISION <br> Name |  |
| ---: | :--- | :---: |
| 071 | Social Services |  |


|  |  | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  | PROGRAMME OBJECTIVES | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
|  |  | No. of psyo-educational programmes developed | \% of participants in psy-education programmes who reoffend |
|  |  | No. of individual and family interventions | \% of interventions successfully resolved |
|  |  | No. of multi-sectoral case strategies developed | \% of multi-sectoral cases resolved |
|  |  | No. of training programmes delivered for juvenile offenders | \% of youths undergoing rehabilitation programmes in employment within six |
| 1 |  | No. of juvenile intervention cases | Recidivism rate of juveniles attending programmes and/or interventions |


*Allocation was moved to Multiple Projects for the Elderly in the Capital Budget
** Allocation for Day Care Facilities was moved to Management of Day Care Centres / Services in the Capital Budget

VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional $2013$ | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Chief Social Development Officer | 1 | 1 |  | 61,284 | 61,284 |
| J | Psychologist | 1 | 1 |  | 53,424 | 10 |
| I | Social Analyst | 1 | 1 |  | 10 | 10 |
| I | Social Worker I | 7 | 7 |  | 325,608 | 322,152 |
| I | Clinical Counsellor | 2 | 2 |  | 50,734 | 47,304 |
| H | Probation Officer | 1 | 1 |  | 46,956 | 46,956 |
| F | Social Worker II | 3 | 3 |  | 62,520 | 38,904 |
| C | Clerk/Typist | 1 | 1 |  | 27,432 | 27,432 |
| C | Clerk II | 1 | 1 |  | 14,496 | 10 |
|  | Total Salary Established Staff | 18 | 18 | 558,340 | 642,464 | 544,062 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  | - | 4,100 | 4,100 |
|  | Total Personnel Emolument |  |  | 558,340 | 646,564 | 548,162 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional $2013$ | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 558,340 | 646,564 | 548,162 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 18 | - | 18 | - |
| Vacant Positions | 6 | - | 7 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 13 | - | 13 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Chief Social Development Officer | 1 |
| Psychologist | 1 |
| Social Worker I | 7 |
| Social Worker II | 3 |
| Clinical Counsellor | 2 |
| Probation Officer | 1 |
| Total staff | 15 |


*Allocation was moved to Multiple Projects and General Education in the Capital Budget

VOTE 35 - MINISTRY OF SOCIAL DEVELOPMENT AND HOUSING

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of <br> Staff Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :---: | :--- | ---: | ---: | ---: | ---: | ---: |


| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates 2014 |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff | - |  |  |  |  |
| Total Other Payment Unestablished Staff |  | - | - | - | - |
| Total Wages Unestablished Staff |  | - | - | - |  |
| Total Personnel Emoluments and Wages |  | - | - | - |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 7 | - | 7 | - |
| Vacant Positions | 1 | - | 1 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 6 | - | 6 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Senior Programme Officer | 1 |
| Gender Programme Development Officer II | 2 |
| Total staff | 3 |

## Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

## Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

## MISSION STATEMENT

To co-ordinate and facilitate all Government related activities and programmes for Carriacou and Petite Martinique through high quality services, shared responsibility, participation, increased productivity and appropriate technical support.

## VISION STATEMENT

To provide service to the people of Carriacou and Petite Martinique through a co-operative, collaborative and effective working relationship with all other

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | Reconstruction and expansion of the Lauriston Airport | Mandate letter issued to Dynamic Partners. |
| 2 | Rehabilitation of roads |  <br> Petite Martinique, 770 ft of concrete drains in Belle Vue South and <br> the patching of 3,000 ft of road with potholes. |
| 3 | Rehabilitation of Top Hill Senior Citizens Home | The contractor has been selected. BNF await, no objection from CDB <br> to proceed. |
| 4 | Provide support to festivals in Carriacou and Petite Martinique | A total sum of $\$ 285,500$ was given as Government's subvention <br> towards the support of the festivals. |
| 5 | Continue work on the Sandy Island Oyster Bed Marine Protected Area | Besides been maintained on a daily basis, the protected area now has <br> a manager and alive fish monitoring occur periodically. |
| 6 | Develop the water system in Carriacou and Petite Martinique | Preliminary works has been on the Petite Martinique plant. Contract <br> to be awarded for both plants before year end. |

PRIORITIES 2014

| 1 | Reconstruction and expansion of the Lauriston Airport |
| ---: | :--- |
| 2 | Rehabilitation of roads |
| 3 | Develop the water system in Carriacou and Petite Martinique |
| 4 | Provide support to festivals in Carriacou and Petite Martinique |
| 5 | Rehabilitation of Top Hill Senior Citizens Home |
| 6 | Continue work on the Sandy Island Oyster Bed Marine Protected Area |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward <br> Estimates $2016$ |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 1,460,075 | 1,502,242 | 1,503,547 | 1,505,143 | 1,505,143 |
| 074 | Agricultural Division | 1,413,861 | 1,385,735 | 899,479 | 899,479 | 899,479 |
| 075 | Public works Division | 580,728 | 741,134 | 256,046 | 256,046 | 256,046 |
| 017 | Youth, Sports, Culture \& Community Dev. | 777,926 | 765,435 | 354,296 | 354,296 | 354,296 |
| 032 | Social Development | 1,448,692 | 1,491,178 | 1,191,430 | 1,191,430 | 1,191,430 |
| 0108 | Schools Administration \& Management Unit (C'Cou) | 4,818,853 | 5,245,392 | 4,922,079 | 4,954,119 | 4,954,119 |
|  |  | 10,500,135 | 11,131,116 | 9,126,877 | 9,160,513 | 9,160,513 |

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT


| STAFF SUMMARY | Estimates 2013 |  | Estimates 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 175 | 9 | 175 | 9 |
| Vacant Positions | 20 | - | 25 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 155 | 9 | 150 | 9 |

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :---: | :---: |
| 001 | Administration |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | $\begin{array}{\|l} \hline \text { OUTCOME MEASURE } \\ \text { (i.e. What is the impact of the } \\ \text { programme, relative to } \\ \text { programme objectives and } \\ \text { mission and vision statements) } \\ \hline \end{array}$ |
| 1 | To provide strategic direction, develop and implement policies, and provided administrative services to support the provision of essential services to the people Carriacou and Petite Martinique. | No. of sections of the corporate plan updated | \% of recommendations approved |
|  |  | No. of policy documents submitted for consideration | Level of satisfaction of Minister with the policy advice provided |
|  |  | No. of stakeholder consultations held | Level of satisfaction from customers |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 001 | Administration | 1,460,075 | 1,502,242 | 1,503,547 | 1,505,143 | 1,505,143 |
| $\begin{aligned} & 310 \\ & 340 \end{aligned}$ | Personal Emoluments <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 443,270 | 581,961 | 459,178 | 460,774 | 460,774 |
|  |  | 623,808 | 551,558 | 657,285 | 657,285 | 657,285 |
|  |  | 1,067,078 | 1,133,519 | 1,116,463 | 1,118,059 | 1,118,059 |
| 314318 | Allowance <br> Local travel and subsistence | 44,188 | 63,050 | 60,300 | 60,300 | 60,300 |
|  |  | 69,856 | 49,500 | 70,000 | 70,000 | 70,000 |
| 319 | International travel and subsistence | 5,249 | 2,500 | 2,500 | 2,500 | 2,500 |
| 324 | Hosting and entertainment | 7,079 | 15,000 | 10,000 | 10,000 | 10,000 |
| 340 | Professional Services (Allowances) | 11,787 | 9,064 | 12,288 | 12,288 | 12,288 |
|  | Total Personnel Indirect | 138,159 | 139,114 | 155,088 | 155,088 | 155,088 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 88,927 | 89,000 | 92,000 | 92,000 | 92,000 |
|  |  | 88,927 | 89,000 | 92,000 | 92,000 | 92,000 |
| 336 | Maintenance Services | 25,795 | 17,000 | 17,000 | 17,000 | 17,000 |
| 338 | Rental of Asset | 52,800 | 37,000 | 37,000 | 37,000 | 37,000 |
| 341 | Consultancy Services | - | 5,000 | - | - | - |
| 342 | Insurance | 5,995 | 5,113 | 8,000 | 8,000 | 8,000 |
| 343 | Other Services | 78,103 | 74,996 | 74,996 | 74,996 | 74,996 |
|  | Total Overhead | 162,693 | 139,109 | 136,996 | 136,996 | 136,996 |
| 352 | Sundry Expenses Total Other | 3,218 | 1,500 | 3,000 | 3,000 | 3,000 |
|  |  | 3,218 | 1,500 | 3,000 | 3,000 | 3,000 |
|  | Total Recurrent Expenditure | 1,460,075 | 1,502,242 | 1,503,547 | 1,505,143 | 1,505,143 |

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT


| DTO POSTS | Number |
| :--- | ---: |
| Permanent Secretary | 1 |
| Public Relations Officer | 1 |
| Permanent Secretary (Local Government) | 1 |
| Planning Officer II | 1 |
| Total staff | 4 |

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :--- |
| 074 | Agricultural Division |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To ensure a vibrant agriculture sector in Carriacou and Petite Martinique by providing quality services to farmers and other stakeholders. | No. of training workshop for fishermen and farmers | Level to which farmers and fishermen are satisfied |
|  |  | No. of quarantine visits | \% increase in total revenue by Agriculture Sector |
|  |  | No. of access to markets | Level in quality of plants and animals increased |


*Allocation was moved to Agricultural Division Micro Projects

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Programme Manager | 1 | 1 |  | 10 | 10 |
| I | Senior Agricultural Officer | 1 | 1 |  | 54,168 | 54,168 |
| H | Forester II | 1 | 1 |  | 46,956 | 46,956 |
| H | District Agricultural Officer | 1 | 1 |  | 46,956 | 46,956 |
| G | Fisheries Officer II | 1 | 1 |  | 42,576 | 42,576 |
| G | Assistant District Agricultural Instructor I | 1 | 1 |  | 42,576 | 42,576 |
| F | Assistant District Agricultural Officer | 3 | 3 |  | 112,836 | 112,836 |
| D | Junior Lands Officer | 1 | 1 |  | 27,660 | 29,340 |
| C | Clerk/Typist | 1 | 1 |  | 20,976 | 20,976 |
| B | Office Attendant/Cleaner | 1 | 1 |  | 22,836 | 22,836 |
|  | Relief <br> *Six months provision |  |  |  | - | - |
|  | Total Salary Established Staff | 12 | 12 | 408,735 | 417,550 | 419,230 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  |  | 14,428 | 14,428 |
|  | Total Personnel Emolument |  |  | 408,735 | 431,978 | 433,658 |
|  | Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
|  | Stockman, Watchman, Foreman, Patrolman, Machine Operator, Assistant Machine Operator, Agricultural Worker, Attendant/Cleaner, Market Supervisor | 9 | 9 | 197,607 | 238,415 | 201,877 |
|  | Total Wages Unestablished Staff | 9 | 9 | 197,607 | 238,415 | 201,877 |
|  | Total Other Payment Unestablished Staff |  |  | - | - | - |
|  | Total Wages Unestablished Staff |  |  | 197,607 | 238,415 | 201,877 |
|  | Total Personnel Emoluments and Wages |  |  | 606,343 | 670,393 | 635,535 |
|  | NUMBER OF STAFF | Estim | es 2013 | Estim | ates 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions Vacant Positions Seconded Positions Total Staff Working | 12 1 $-\quad 11$ |  <br> - <br> - <br> 9 | 12 -1 -11 | 9 <br> - <br> -9 |  |


| DTO POSTS | Number |
| :--- | ---: |
| Senior Agricultural Officer | 1 |
| Forester II | 1 |
| District Agricultural Officer | 1 |
| Assistant District Agricultural Instructor I | 1 |
| Assistant District Agricultural Officer | 3 |
| Junior Land Officer | 1 |
| Fisheries Officer II | 1 |
| Total staff | 9 |

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| 075 | Public works Division |


|  |
| :--- |
|  |
|  |



* Allocation was moved to GOG Road Rehabilitation Project in the Capital Budget

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Civil Engineer | 1 | 1 |  | 49,524 | 46,956 |
| J | Programme Manager | 1 | 1 |  | 10 | 10 |
| H | Engineering Assistant | 1 | 1 |  | 10 | 10 |
| E | Water Assessment Officer | 1 | 1 |  | 10 | 10 |
| E | Road Officer | 1 | 1 |  | 35,220 | 35,220 |
|  | Total Salary Established Staff | 5 | 5 | 85,740 | 84,784 | 82,216 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 85,740 | 84,784 | 82,216 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 85,740 | 84,784 | 82,216 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 5 | - | 5 | - |
| Vacant Positions | 3 | - | 3 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 2 | - | 2 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Road Officer | 1 |
| Civil Engineer | 1 |
| Water Assessment Officer | 1 |
| Engineering Assistant | 1 |
| Total staff | 4 |

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| 017 | Youth, Sports, Culture \& Community Dev. |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To promote and encourage a unique and vibrant community spirit through sports and culture by improving our sporting infrastructure and preserving our cultural heritage. | No. of training workshop/ programmes | Level of community unity and togetherness |
|  |  | No. sporting facility developed | The level of increase awareness on cultural heritage |
|  |  | No. of cultural programmes taught in schools |  |


*Allocation was moved to Sports and Culture Support Programme in the Capital Budget

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| G | Senior Coach | 1 | 1 |  | 30,816 | 10 |
| F | Cultural Officer | 1 | 1 |  | 31,176 | 31,176 |
| D | Sports Officer | 1 | 1 |  | 17,568 | 10 |
|  | Total Salary Established Staff | 3 | 3 | 36,201 | 79,560 | 31,196 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 36,201 | 79,560 | 31,196 |


| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff | - |  | - | - |  |
| Total Other Payment Unestablished Staff |  | - | - |  |  |
| Total Wages Unestablished Staff |  | - | - |  |  |
| Total Personnel Emoluments and Wages |  | - | - |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 3 | - | 3 | - |
|  | - | - | 2 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 3 | - | 1 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Sports Officer | 1 |
| Senior Coach | 1 |
| Cultural Officer | 1 |
| Total staff | 3 |

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :---: |
| 032 | Social Development |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide an improved quality of life for citizens of Carriacou \& Petite Martinique through the provision of adequate housing needs, empowerment through skills based programmes as well as increasing opportunities to improve social economic productivity. | No. of persons benefiting from the housing program through renovation and construction | Level of standard of living increased |
|  |  | No. of persons benefiting from skills training workshop/ programmes | An educated and progressive minded people |
|  |  | No. of persons receiving public assistance |  |


*Allocation was moved to Skills Training and General Education Projects in the Capital Budget

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Programme Manager | 1 | 1 |  | 10 | 10 |
| I | Social Worker I | 1 | 1 |  | 10 | 10 |
| F | Social Worker II | 1 | 1 |  | 38,904 | 38,904 |
| F | Co-ordinator II | 1 | 1 |  | 36,936 | 36,936 |
| E | Assistant Safety Net Officer | 1 | 1 |  | 10 | 10 |
|  | Total Salary Established Staff | 5 | 5 | 73,382 | 75,870 | 75,870 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 73,382 | 75,870 | 75,870 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - |  | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 73,382 | 75,870 | 75,870 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 5 | - | 5 | - |
| Vacant Positions | 3 | - | 3 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 2 | - | 2 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Social Worker I | 1 |
| Social Worker II | 1 |
|  |  |
| Total staff | 2 |

## Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 1 0 8}$ | Schools Administration \& Management Unit (C'Cou) |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To upgrade the educational standards in schools through proper management and supervision, thus creating holistically developed citizens. | Percentage of qualified teachers |  |
|  |  | No. of students successful at national and regional exams |  |
|  |  | No. of drop outs |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \\ \hline \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 0108 | Schools Administration \& Management Unit (C'Cou) | 4,818,853 | 5,245,392 | 4,922,079 | 4,954,119 | 4,954,119 |
| 310 | Personal Emoluments <br> Professional Services (Wages \& Salaries)* <br> Total Personnel Direct | 4,557,199 | 4,930,884 | 4,619,379 | 4,651,419 | 4,651,419 |
|  |  | 108,540 | 115,908 | 120,000 | 120,000 | 120,000 |
|  |  | 4,665,739 | 5,046,792 | 4,739,379 | 4,771,419 | 4,771,419 |
| $\begin{aligned} & 314 \\ & 318 \\ & 326 \end{aligned}$ | Allowance | 42,828 | 62,400 | 47,400 | 47,400 | 47,400 |
|  | Local travel and subsistence | 6,351 | 6,000 | 6,500 | 6,500 | 6,500 |
|  | Training | - | - | 3,800 | 3,800 | 3,800 |
|  | Total Personnel Indirect | 49,179 | 68,400 | 57,700 | 57,700 | 57,700 |
| 332 | Supplies and Materials | 2,835 | 7,000 | 7,000 | 7,000 | 7,000 |
|  | Total Utilities \& Supplies | 2,835 | 7,000 | 7,000 | 7,000 | 7,000 |
| 336 | Maintenance Services | 300 | 500 | 1,000 | 1,000 | 1,000 |
| 341 | Consultancy Services | - | 500 | 2,000 | 2,000 | 2,000 |
| 343 | Other Services | - | 500 | 5,000 | 5,000 | 5,000 |
|  | Total Overhead | 300 | 1,500 | 8,000 | 8,000 | 8,000 |
| 344 | Grants and Contributions | 100,800 | 121,000 | 106,000 | 106,000 | 106,000 |
| 352 | Sundry Expenses | - | 700 | 4,000 | 4,000 | 4,000 |
|  | Total Other | 100,800 | 121,700 | 110,000 | 110,000 | 110,000 |
|  | Total Recurrent Expenditure | 4,818,853 | 5,245,392 | 4,922,079 | 4,954,119 | 4,954,119 |

Vote 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS AND LOCAL GOVERNMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | $\begin{gathered} \text { Number of } \\ \text { Staff Estimates } \\ 2013 \\ \hline \end{gathered}$ | Number of Staff <br> Estimates 2014 | $\begin{gathered} \text { Actual } \\ \text { Provisional } \\ 2013 \end{gathered}$ | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I | Education Officer | 1 | 1 |  | 38,148 | 38,148 |
| I | Early Childhood Education Officer | 1 | 1 |  | 38,148 | 38,148 |
| I | Principal | 2 | 2 |  | 107,784 | 107,784 |
| H | Principal | 6 | 6 |  | 233,520 | 163,464 |
| H | Graduate Teacher | 7 | 7 |  | 765,000 | 709,104 |
| G | Qualified Teacher | 33 | 33 |  | 1,539,756 | 1,539,765 |
| F | Certificated I Teacher | 43 | 43 |  | 1,253,448 | 1,253,448 |
| E | Certificated II Teacher | 30 | 30 |  | 826,836 | 633,960 |
| C | Probationer Teacher | 2 | 2 |  | 51,396 | 100,104 |
| C | Clerk/Typist | 2 | 2 |  | 38,712 | 35,424 |
| C | Library Clerk | 1 | 1 |  | 14,496 | 10 |
| C | Clerk II | 1 | 1 |  | 14,496 | 10 |
| A | Office./Attendant | 1 | 1 |  | 9,144 | 10 |
|  | Total Salary Established Staff | 130 | 130 | 4,557,199 | 4,930,884 | 4,619,379 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 4,557,199 | 4,930,884 | 4,619,379 |


| Unestablished Staff | Number of <br> Staff Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> 2014 |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | - |  |  |  |  |
| - |  |  |  |  |  |
| Total Wages Unestablished Staff | - |  | - |  |  |
| Total Other Payment Unestablished Staff |  |  | - |  |  |
| Total Wages Unestablished Staff |  |  | - |  |  |
| Total Personnel Emoluments and Wages | - |  | - |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 130 | - | 130 | - |
| Vacant Positions | 6 | - | 6 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 124 | - | 124 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Education Officer | 1 |
| Early Childhood Education Officer | 1 |
|  | 2 |
| Total staff | 2 |

## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

## MISSION STATEMENT

The Ministry of Education and Human Resource Development will provide equitable access to quality and relevant education and development to all citizens of Grenada regardless of sex, race, colour, creed, ability or socio-economic status.

## VISION STATEMENT

A well managed educational system that promotes the principles of morality, equity, relevancy, accountability and lifelong learning opportunities that will produce an educated and skilled citizenry capable of making meaningful contribution to society.

| PRIORITIES 2013 | ACHIEVEMENTS 2013 |  |
| ---: | :--- | :--- |
| 1 | Rationalization and management of the human resource needs for <br> the education sector. | Partial success |
| 2 | Revision of the SPEED document within a national, regional and <br> international framework | Sourced funding (CBD) for the revision of the SPEED document and <br> initiated the process for consultancy delivery |
| 3 | Structured PR and Marketing Programme for Education | PR in place; however structured has not yet been achieved |
| 4 | Physical expansion of J.W. Fletcher Catholic Secondary School and <br> other identified schools. Continued school infrastructure expansion <br> within the sector to improve access to quality education | Successful expansion of the following schools SJC, St. George, <br> Grenville Secondary; successful completion of Vendomme R.C. School. |
| 5 | Reopening of the Grenada Public Library (temporary location) and <br> the relocation of the St. Patrick's Community Library | Limited progress for the period. Relocation sited identified and <br> preliminary estimates completed Re: Grenada Public Library |
| 6 | Development of specific policies and training of teachers for the <br> introduction of ICT in the classroom, in partnership with <br> OAS/UNESCO and COL | Draft ICT policy completed and initial training of selected teachers <br> began. Programme in process |
| 7 | Continued focus on technical education with a view to introducing <br> NVQ and CVQ at school levels. Focus on customized programme <br> for at risk children including time out academy. | Successful awarding of CVQ's granting status to Grenada. Initial status <br> began for the introduction of NVQ's and CVQ'S at a school level |
| 8 | Advance work on the HR Database. Focus on the development of <br> specific educational sector policies to govern practices and the <br> development of a National Human Resource Development Policy | Limited progress made |
| 9 | Establishment of a Unit for Career Guidance and Counselling <br> 10 | No progress |
| Operationalisation of the National Accreditation Board | Legislation and Policy in place for immediate implementation. |  |


| PRIORITIES 2014 |  |
| ---: | :--- |
| 1 | Restructuring of key units within the MOE and HRD and modernization of processes to facilitate delivery of contemporary educational <br> services. |
| 2 | Development and promotion of a new role for ICT in education through the introduction of ICT policies, governance structures, training of <br> personnel, provision of e-learning devices and Improved physical infrastructures for ICT. |
| 3 | Physical expansion and /or refurbishment/or reallocation of schools identified with critical needs St. David Catholic Secondary School, J.W. <br> Fletcher Secondary School, Woburn Methodist School , Mc Donald College , Bonaire Government and the Library |
| 4 | Improvement of the quality of education by strengthening teacher capacity, enhancing school leadership \& management and implementing a <br> relevant curriculum at all levels |
| 5 | Reorganization of library services with particular emphasis on the relocation and refurbishment of existing facilities, the incorporation of ICT |
| 6 | Continue focus on programmes to address specific needs of vulnerable and at risk students and adults |
| 7 | Expansion of educational opportunities for the learners in Technical and Vocational Education and Training with relevant certification (NVQ's <br> and CVQ's) |
| 8 | Continue school infrastructure and expansion within the sector to improve access to quality education |
| 9 | Revision of the SPEED document within a national, regional and international framework |
| 10 | Rationalization and Management of the human resource needs for the education sector |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 1,761,874 | 2,307,205 | 1,981,601 | 2,101,121 | 2,104,337 |
| 077 | Library Services | 613,907 | 649,563 | 724,190 | 729,138 | 740,034 |
| 078 | T. A. Marryshow Community College | 13,548,591 | 13,957,798 | 13,509,388 | 13,509,388 | 13,509,388 |
| 079 | Planning, Development and Technical Serv. | 2,714,269 | 3,492,076 | 2,846,040 | 3,073,478 | 3,076,550 |
| 080 | Schools Administration \& Management Unit | 70,310,355 | 69,739,845 | 70,647,439 | 70,614,142 | 70,644,050 |
| 0107 | Human Resource Development | 158,207 | 206,700 | 209,015 | 214,463 | 214,463 |
|  |  | 89,107,203 | 90,353,187 | 89,917,673 | 90,241,730 | 90,288,822 |

VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT


## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :--- |
| 001 | Administration |  |
|  |  |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | $\begin{array}{\|l} \hline \text { OUTCOME MEASURE } \\ \text { (i.e. What is the impact of the } \\ \text { programme, relative to } \\ \text { programme objectives and } \\ \text { mission and vision statements) } \\ \hline \end{array}$ |
| 1 | To provide administrative services, develop and implement policies and plans to support and deliver an efficient and effective education system. | No. of customers served | Satisfaction rating |
|  |  | No of enquiries | Length of time |
|  |  | No. of beneficiaries | Increase in number receiving higher education |
|  |  | No. of Divisions supported | Staff satisfaction from administrative services |
|  |  | No. of policies developed | Implementation of policies |



## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Administration |  |  |  |  |  |
|  | Minister | 1 | 1 |  | 67,925 | 72,060 |
| L | Permanent Secretary | 1 | 1 |  | 79,812 | 79,812 |
| K | Chief Education Officer | 1 | 1 |  | 71,268 | 71,268 |
| K | Secretary General UNESCO | 1 | 1 |  | 55,572 | 71,268 |
| K | Tertiary Education Coordinator* | 1 | 1 |  | 55,572 | 27,786 |
| J | Senior Administrative Officer* | 1 | 1 |  | 46,956 | 23,478 |
| J | Financial Analyst* | 1 | 1 |  | 23,478 | 23,478 |
| D | Secretary | 3 | 3 |  | 88,020 | 88,020 |
| C | Clerk/Typist | 1 | 1 |  | 27,432 | 27,432 |
| B | Machine Operator | 1 | 1 |  | 22,836 | 22,836 |
| A | PABX Operator | 1 | 1 |  | 16,008 | 16,008 |
| A | Office Attendant | 2 | 2 |  | 31,164 | 32,016 |
|  | Drug Avoidance Unit |  |  |  |  |  |
| H | Drug Control Officer | 1 | 1 |  | 46,956 | 46,956 |
| G | Assistant Drug Avoidance Officer | 2 | 2 |  | 56,520 | 56,520 |
| D | Secretary* | 1 | 1 |  | 27,792 | 13,896 |
|  | Human Resource Unit |  |  |  |  |  |
| J | Senior Human Resource Officer | 1 | 1 |  | 46,956 | 46,956 |
| H | Human Resource Officer | 3 | 3 |  | 122,388 | 110,052 |
| D | Clerk | 1 | 1 |  | 29,340 | 29,340 |
| C | Clerk | 1 | 1 |  | 27,432 | 27,432 |
| C | Clerk/Typist | 2 | 2 |  | 40,332 | 50,004 |
|  | Registry |  |  |  |  |  |
| E | Executive Officer | 1 | 1 |  | 35,220 | 35,220 |
| C | Clerk | 3 | 3 |  | 80,640 | 79,080 |
|  | Finance |  |  |  |  |  |
| H | Administrative Officer | 1 | 1 |  | 46,956 | 46,956 |
| E | Executive Officer | 1 | 1 |  | 35,220 | 35,220 |
| D | Clerk | 1 | 1 |  | 29,340 | 29,340 |
| C | Clerk | 3 | 3 |  | 77,436 | 80,700 |
|  | *Six months provision |  |  |  |  |  |
|  | Total Salary Established Staff | 36 | 36 | 1,134,081 | 1,288,571 | 1,243,134 |
|  | Salary Increment |  |  | - |  | - |
|  | Total Other Payment Established Staff |  |  |  | - | - |
|  | Total Personnel Emolument |  |  | 1,134,081 | 1,288,571 | 1,243,134 |
|  | Unestablished Staff |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  | Total Salary Unestablished Staff | - | - | - | - | - |
|  | Total Other Payment Unestablished Staff |  |  | - | - | - |
|  | Total Wages Unestablished Statt |  |  | - | - | - |
|  | Total Personnel Emoluments and Wages |  |  | 1,134,081 | 1,288,571 | 1,243,134 |
|  | NUMBER OF STAFF | Estin | ates 2013 | Estim | es 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions | 36 | - - | 36 | - - |  |
|  | Vacant Positions | 4 | - | 8 | - |  |
|  | Seconded Positions Total Staff Working | - 32 | - | -28 | - |  |
|  |  |  |  |  |  |  |
|  | DTO POSTS | Number |  |  |  |  |
|  | Permanent Secretary | 1 |  |  |  |  |
|  | Chief Education Officer | 1 |  |  |  |  |
|  | Tertiary Education Coordinator | 1 |  |  |  |  |
|  | Financial Analyst | 1 |  |  |  |  |
|  | Assistant Drug Avoidance Officer | 2 |  |  |  |  |
|  | Secretary General UNESCO | 1 |  |  |  |  |
|  | Drug Control Officer | 1 |  |  |  |  |
|  | Total staff | 8 |  |  |  |  |

## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :---: |
| 077 | Library Services |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide quality library services with adequate facilities and the appropriate material and human resources required for efficiency. | No. of library/facilities/units/ centres. | \% of registered patrons using facilities. |
|  |  | No. of users (registered and non registered) | \% of patrons undertaking research and other activities. |
|  |  | No. of resources for e.g. computers, databases, book volumes and related equipment. | \% of age of resources uses i.e. books, magazines, databases, audio visual, archival etc. |
|  |  | No. of trained personnel dispensing library services | \% of participants completing <br> library programmes and activities. |
|  |  | No. of workshops conducted (for assistance, public). | Average score of library users in CPEA, CAPE and MCT (language component). |
|  |  | No. of library programmes and activities | Number of satisfied clients/patrons |
|  |  | No. of services offered | Increase in number of persons having access to library facilities. |



VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I | Director of Libraries | 1 | 1 |  | 54,168 | 54,168 |
| H | Librarian | 2 | 2 |  | 93,912 | 93,912 |
| E | Assistant Librarian | 4 | 4 |  | 126,996 | 140,880 |
| D | Library Clerk | 2 | 2 |  | 46,908 | 56,604 |
| C | Library Clerk | 7 | 7 |  | 177,504 | 162,984 |
| C | Clerk / Typist | 1 | 1 |  | 25,836 | 27,432 |
| C | Clerk | 1 | 1 |  | 27,432 | 27,432 |
| B | Library Clerk | 1 | 1 |  | 10 | 10 |
| B | Office Attendant/ Cleaner | 1 | 1 |  | 14,880 | 18,888 |
| B | Security Officer | 1 | 1 |  | 10 | 10 |
|  | Relief |  |  |  | 22,572 | - |
|  | Total Salary Established Staff | 21 | 21 | 570,379 | 590,228 | 582,320 |
|  | Salary Increment |  |  |  | 2,100 | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 570,379 | 592,328 | 582,320 |
|  | Unestablished Staff | Number of Staff <br> Estimates | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
|  | Clerk | 1 | 1 |  | 10 | 8,911 |
|  | Total Wages Unestablished Staff | 1 | 1 | - | 10 | 8,911 |
|  | Total Other Payment Unestablished Staff |  |  | - | - | - |
|  | Total Wages Unestablished Staff |  |  | - | 10 | 8,911 |
|  | Total Personnel Emoluments and Wages |  |  | 570,379 | 592,338 | 591,231 |
|  | NUMBER OF STAFF | Estim | ates 2013 | Estima | es 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions | 21 | 1 | 21 | 1 |  |
|  | Vacant Positions | 1 | - | 2 | - |  |
|  | Seconded Positions | - | - | - | - |  |
|  | Total Staff Working | 20 | 1 | 19 | 1 |  |
|  | DTO POSTS | Number |  |  |  |  |
|  | Director of Libraries | 1 |  |  |  |  |
|  | Total staff | 1 |  |  |  |  |

VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| 078 | T. A. Marryshow Community College |




VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Administration |  |  |  |  |  |
| J | Principal | 1 | 1 |  | 10 | 10 |
| I | Vice Principal | 1 | 1 |  | 10 | 10 |
| H | Bursar | 1 | 1 |  | 46,956 | 46,956 |
| D | Secretary | 1 | 1 |  | 10 | 10 |
| D | Clerk | 1 | 1 |  | 10 | 10 |
| C | Clerk | 3 | 3 |  | 54,864 | 54,864 |
| C | Clerk/Typist | 6 | 6 |  | 82,296 | 82,296 |
| B | Office Attendant/Cleaner | 2 | 2 |  | 22,836 | 22,836 |
| A | Caretaker | 4 | 4 |  | 80,040 | 80,040 |
| A | PBX Operator | 1 | 1 |  | 10 | 10 |
| B | Storekeeper | 1 | 1 |  | 22,836 | 22,836 |
|  | Sub-total | 22 | 22 | - | 309,878 | 309,878 |
|  | Learning Resource Centre |  |  |  |  |  |
| H | Librarian | 1 | 1 |  | 46,956 | 46,956 |
| E | Assistant Librarian | 2 | 2 |  | 70,440 | 35,220 |
| D | Audio Visual Technician | 1 | 1 |  | 10 | 10 |
|  | Sub-total | 4 | 4 |  | 117,406 | 82,186 |
|  | Agriculture \& Food Science |  |  |  |  |  |
| F | Farm Manager | 1 | 1 |  | 10 | 10 |
| C | Housekeeper | 1 | 1 |  | 27,432 | 27,432 |
| B | Livestock Assistant | 1 | 1 |  | 10 | 10 |
| B | Cook | 1 | 1 |  | 22,836 | 22,836 |
| A | Cleaner | 1 | 1 |  | 10 | 10 |
| A | Assistant Cook | 2 | 2 |  | 10 | 10 |
|  | Sub-total | 7 | 7 | - | 50,308 | 50,308 |

## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT



| Unestablished Staff | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Salary Unestablished Staff | - |  |  |  |  |
| Total Other Payment Unestablished Staff |  | - | - | - |  |
| Total Wages Unestablished Staff |  | - | - | - |  |
| Total Personnel Emoluments and Wages |  | - | - | - |  |
|  |  |  | $1,380,870$ | $1,761,078$ | $\mathbf{1 , 3 3 9 , 5 8 4}$ |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 64 | - | 64 | - |
| Vacant Positions | 24 | - | 27 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 40 | - | 37 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Principal | 1 |
| Lecturer I | 10 |
| Lecturer II | 1 |
| Vice Principal | 1 |
| Co-ordinator Skills Training | 1 |
| Total staff | 14 |

## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| 079 | Planning, Development and Technical Serv. |




## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Curriculum Development Unit |  |  |  |  |  |
| J | Deputy Chief Education Officer | 1 | 1 |  | 61,284 | 61,284 |
| I | Curriculum Development Officer | 27 | 27 |  | 1,029,192 | 758,352 |
| H | Assistant Curriculum Development Officer* | 1 | 1 |  | 15,774 | 15,774 |
| H | Art Supervisor | 1 | 1 |  | 46,956 | 46,956 |
| G | Agriculture Science Supervisor | 1 | 1 |  | 42,576 | 42,576 |
| G | Computer Support Technician* | 2 | 2 |  | 27,888 | 27,888 |
| C | Clerk/Typist | 1 | 1 |  | 19,356 | 19,356 |
|  | Sub-total | 34 | 34 | - | 1,243,026 | 972,186 |
|  | Materials Production Unit |  |  |  |  |  |
| I | Head of Materials Production Unit | 1 | 1 |  | 10 | 10 |
| H | Materials Production Assistant | 1 | 1 |  | 10 | 10 |
| H | Art Director | 1 | 1 |  | 10 | 10 |
| H | Desk Editor | 1 | 1 |  | 10 | 10 |
| H | Graphic Artist | 1 | 1 |  | 10 | 10 |
| G | Videographer | 1 | 1 |  | 10 | 10 |
| G | Audio Officer | 1 | 1 |  | 10 | 10 |
|  | Sub-total | 7 | 7 | - | 70 | 70 |
|  | Educational Testing \& Exams Unit |  |  |  |  |  |
| J | Deputy Chief Education Officer | 1 | 1 |  | 49,524 | 49,524 |
| I | Testing \& Measurement Officer | 1 | 1 |  | 54,168 | 54,168 |
| I | Registrar of Examinations | 1 | 1 |  | 54,168 | 54,168 |
| H | Assistant Testing \& Measurement Officer* | 1 | 1 |  | 23,478 | 23,478 |
| H | Assistant Registrar of Exams | 1 | 1 |  | 46,956 | 46,956 |
| C | Clerk II | 1 | 1 |  | 7,248 | 10 |
| C | Clerk/Typist | 1 | 1 |  | 25,836 | 27,432 |
|  | Sub-total | 7 | 7 | - | 261,378 | 255,736 |
|  | Project Management Unit |  |  |  |  |  |
| J | Project Manager | 1 | 1 |  | 10 | 10 |
| I | Procurement Officer | 1 | 1 |  | 10 | 10 |
| I | Project Accountant | 1 | 1 |  | 10 | 10 |
| H | Building Inspector* | 1 | 1 |  | 15,774 | 15,774 |
| G | School Supplies Co-ordinator | 1 | 1 |  | 42,576 | 42,576 |
| E | Executive Officer* | 1 | 1 |  | 10,668 | 10,668 |
| C | Clerk/Typist* | 1 | 1 |  | 6,828 | 6,828 |
|  | Sub-total | 7 | 7 | - | 75,876 | 75,876 |
|  | Planning Unit |  |  |  |  |  |
| J | Senior Planning Officer | 1 | 1 |  | 46,956 | 46,956 |
| I | Planning Officer 1 | 1 | 1 |  | 47,304 | 50,724 |
| I | Statistician | 1 | 1 |  | 54,168 | 54,168 |
| I | Information Manager | 1 | 1 |  | 19,074 | 10 |
| H | Assistant Information Manager | 2 | 2 |  | 37,704 | 40,800 |
| E | Statistical Assistant | 1 | 1 |  | 35,220 | 35,220 |
| C | Clerk/Typist | 1 | 1 |  | 27,432 | 27,432 |
|  | Sub-total *Six months provision | 8 | 8 | - | 267,858 | 255,310 |
|  | Total Salary Established Staff | 63 | 63 | 1,662,038 | 1,848,208 | 1,559,178 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | 200,000 | 200,000 |
|  | Total Personnel Emolument |  |  | 1,662,038 | 2,048,208 | 1,759,178 |

VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Salary Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 1,662,038 | 2,048,208 | 1,759,178 |
| NUMBER OF STAFF | Estin | ates 2013 | Estim | es 2014 |  |
|  | Established | Non Established | Established | Non Established |  |
| Total Positions | 63 | - | 63 | - |  |
| Vacant Positions | 10 | - | 30 | - |  |
| Seconded Positions | - | - | - | - |  |
| Total Staff Working | 53 | - | 33 | - |  |
| DTO POSTS | Number |  |  |  |  |
| Project Manager | 1 |  |  |  |  |
| Deputy Chief Education Officer | 2 |  |  |  |  |
| Senior Planning Officer | 1 |  |  |  |  |
| Testing \& Measurement Officer | 1 |  |  |  |  |
| Information Manager | 1 |  |  |  |  |
| Registrar of Examinations | 1 |  |  |  |  |
| Building Inspector | 1 |  |  |  |  |
| Curriculum Development Officer | 27 |  |  |  |  |
| Statistician | 1 |  |  |  |  |
| Head of Materials Production Unit | 1 |  |  |  |  |
| Assistant Curriculum Development Officer | 1 |  |  |  |  |
| Computer Support Technician | 2 |  |  |  |  |
| Agriculture Science Supervisor | 1 |  |  |  |  |
| Art Supervisor | 1 |  |  |  |  |
| Total staff | 42 |  |  |  |  |

## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 8 0}$ | Schools Administration \& Management Unit |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide high quality Pre-Primary, Primary and Secondary education to children ages 3-16 and supporting school management services. | No. of children enrolled in Pre Primary, Primary and Secondary Schools. | Participation rates (\% of schools aged children attending schools |
|  |  | No. of trained teachers in all schools. | \% of teachers trained at all levels |
|  |  | No. of schools with adequate contemporary facilities. | \% of schools providing adequate/relevant facilities |
|  |  | No. of Pre-Primary schools with relevant instructional materials/ resources. | \% of teachers using the available /relevant resources |



VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Deputy Chief Education Officer | 1 | 1 |  | 61,284 | 61,284 |
| J | Deputy Chief Education Officer - Early Childhood | 1 | 1 |  | 46,956 | 46,956 |
| I | Education Officer | 7 | 7 |  | 379,176 | 379,176 |
| I | Early Childhood Education Officer | 7 | 7 |  | 267,396 | 267,396 |
| C | Clerk/Typist | 1 | 1 |  | 22,572 | 24,216 |
| A | Janitor | 1 | 1 |  | 9,144 | 10 |
|  | Relief Sub-total |  |  |  | - | - |
|  |  | 18 | 18 | - | 786,528 | 779,038 |
|  | Student Support Services Unit |  |  |  |  |  |
| J | Director, Students Support Services | 1 | 1 |  | 46,956 | 46,956 |
| J | Psychologist | 1 | 1 |  | 46,956 | 46,956 |
| I | Head, Guidance \& Counselling | 1 | 1 |  | 54,168 | 54,168 |
| I | School Counsellor | 6 | 6 |  | 321,564 | 325,008 |
| H | School Feeding Officer | 1 | 1 |  | 46,956 | 46,956 |
| H | School Attendance Supervisor | 1 | 1 |  | 31,548 | 46,956 |
| H | HIV/AIDS Response Co-ordinator | 1 | 1 |  | 31,548 | 46,956 |
| G | Assistant School Feeding Officer | 4 | 4 |  | 127,728 | 167,340 |
| G | School Attendance Officer | 9 | 9 |  | 168,816 | 154,128 |
| G | Student Activities Coordinator | 1 | 1 |  | 27,888 | 27,888 |
| E | Food Aid Co-ordinator | 1 | 1 |  | 35,220 | 35,220 |
| C | Clerk/Typist | 1 | 1 |  | 19,356 | 20,976 |
| C | Clerk | 1 | 1 |  | 19,356 | 19,356 |
|  | Relief |  |  |  | - | - |
|  | Sub-total | 29 | 29 | - | 978,060 | 1,038,864 |
| I | Adult Literacy and Life Long Learning Unit National Literacy Coordinator | 1 | 1 |  | 38,148 | 38,148 |
| H | Literacy Officer (Institution) | 1 | 1 |  | 31,548 | 31,548 |
| H | Community Literacy Officer | 1 | 1 |  | 31,548 | 40,800 |
|  | Sub-total | 3 | 3 | - | 101,244 | 110,496 |
|  | Skills Training Centre |  |  |  |  |  |
| I | Principal | 1 | 1 |  | 53,892 | 53,892 |
| H | Principal | 4 | 4 |  | 168,432 | 154,288 |
| G | Skills Training Instructor | 2 | 2 |  | 10 | 10 |
| G | Metal Work Tutor | 1 | 1 |  | 42,324 | 42,324 |
| G | Qualified Teacher | 9 | 9 |  | 366,324 | 338,592 |
| F | Certified I Teacher | 2 | 2 |  | 76,788 | 47,016 |
| E | Certified II Teacher | 1 | 1 |  | 23,124 | 30,440 |
| C | Probationer/Student | 1 | 1 |  | 10 | 10 |
| C | Office Practice Tutor | 1 | 1 |  | 10 | 10 |
| C | Clerk /TypistRelief | 1 | 1 |  | 19,356 | 17,712 |
|  |  |  |  |  | 38,688 | 23,508 |
|  | Sub-total | 23 | 23 | - | 788,958 | 707,802 |

## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Pre-Primary Teachers |  |  |  |  |  |
| H | Principal | 1 | 1 |  | 46,704 | 10 |
| G | Qualified Teacher | 49 | 49 |  | 2,567,172 | 2,643,128 |
| F | Certificated 1 Teacher | 6 | 6 |  | 204,768 | 141,072 |
| E | Certificated 11 Teacher | 50 | 50 |  | 1,942,824 | 1,930,240 |
| C | Probationer/Student | 28 | 28 |  | 300,432 | 81,936 |
| B | Temporary Teacher | 8 | 8 |  | 90,960 | 90,960 |
|  | Relief |  |  |  | 223,560 | 277,488 |
|  | Sub-total | 142 | 142 | - | 5,376,420 | 5,164,834 |
|  | Primary Schools |  |  |  |  |  |
| H | Principal 111 | 51 | 51 |  | 2,054,976 | 2,341,232 |
| H | Graduate II | 6 | 6 |  | 280,224 | 467,040 |
| G | Qualified Teacher | 554 | 554 |  | 18,840,828 | 18,936,660 |
| F | Certificated 1 Teacher | 39 | 39 |  | 1,898,808 | 1,902,500 |
| E | Certificated 11 Teacher | 112 | 112 |  | 3,438,252 | 2,985,276 |
| C | Probationer/Student Teacher | 6 | 6 |  | 81,936 | 81,936 |
|  | Relief Sub-total |  |  |  | 2,637,148 | 3,083,188 |
|  |  | 768 | 768 | - | 29,232,172 | 29,797,832 |
|  | Secondary Schools |  |  |  |  |  |
| I | Principal | 18 | 18 |  | 754,488 | 538,920 |
| H | Graduate 1 | 3 | 3 |  | 140,112 | 233,520 |
| H | Graduate 11 | 86 | 86 |  | 4,928,760 | 5,123,824 |
| H | Counselling Assistant | 8 | 8 |  | 284,352 | 284,352 |
| G | Qualified Teacher | 150 | 150 |  | 5,799,912 | 5,850,312 |
| G | Guidance Officer | 20 | 20 |  | 554,640 | 554,640 |
| F | Certificated 1 Teacher | 120 | 120 |  | 7,054,232 | 7,073,192 |
| E | Certificated 11 Teacher | 24 | 24 |  | 1,058,280 | 1,109,280 |
| C | Probationer/Student Teacher | 1 | 1 |  | 19,284 | 10 |
| C | Clerk/Typist | 18 | 18 |  | 482,448 | 456,636 |
| B | Clerk | 1 | 1 |  | 10 | 10 |
|  | Relief Sub-total |  |  |  | 4,582,476 | 4,364,284 |
|  |  | 449 | 449 | - | 25,658,994 | 25,588,980 |
|  | Special Education |  |  |  |  |  |
| H | Principal | 4 | 4 |  | 140,112 | 140,112 |
| H | Speech Therapist | 1 | 1 |  | 46,704 | 46,704 |
| H | Graduate Teacher 11 | 1 | 1 |  | 46,704 | 46,704 |
| G | Qualified Teacher | 7 | 7 |  | 296,268 | 296,268 |
| F | Certificated 1 Teacher | 3 | 3 |  | 115,476 | 76,788 |
| E | Certificated 11 Teacher | 10 | 10 |  | $247,800$ <br> 389928 | $207,000$ |
|  | Sub-total | 26 | 26 | - | 1,282,992 | 1,586,504 |
|  | Total Salary Established Staff | 1,458 | 1,458 | 64,809,923 | 64,205,368 | 64,774,350 |
|  | Salary Increment |  |  |  | - | - |
|  | Total Other Payment Established Staff |  |  |  | - | 100,000 |
|  | Total Personnel Emolument |  |  | 64,809,923 | 64,205,368 | 64,874,350 |

VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| Unestablished Staff | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Teacher |  |  |  |  |  |
| Helper, Watchman, Caretaker, Cleaner, Grounds man | 48 |  |  |  |  |
| Total Wages Unestablished Staff | 48 |  | 5 | 56,980 | 95,472 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 1,458 | 48 | 1,458 | 5 |
| Vacant Positions | - | - | 16 | - |
| Seconded Positions | 1 | - | 1 | - |
| Total Staff Working | 1,457 | 48 | 1,441 | 5 |


| DTO POSTS | Number |
| :--- | ---: |
| Deputy Chief Education Officer | 1 |
| Deputy Chief Education Officer - Early Childhood | 1 |
| Student Activities Co-ordinator | 1 |
| Education Officer | 7 |
| Graduate II | 1 |
| HIV/AIDS Response Co-ordinator | 1 |
| National Literacy Co-ordinator | 1 |
| Early Childhood Education Officer | 7 |
| Head, Guidance \& Counselling | 1 |
| School Counsellors | 6 |
| School Feeding Officer | 1 |
| School Attendant Officer | 9 |
| Principal Skills Training | 3 |
| Qual. Teacher Sp Ed Visually impaired | 2 |
| Total staff | 42 |

## VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| DIVISION <br> No. | DIVISION | Name |
| :---: | :--- | :---: |
| $\mathbf{0 1 0 7}$ | Human Resource Development |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide services for the development of Human Resources through the promotion of lifelong learning and the provision of scholarships to encourage participation. | No. of scholarships provided including financial assistance. | \% of awardees graduating. |
|  |  | No. of lifelong learning programme delivered. | No. of persons receiving qualification. |
|  |  | No. of students attending lifelong programme. | No. of graduates and trained persons employed within twelve (12) months of graduation. |



VOTE 40 - MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Senior Human Resource Development Officer | 1 | 1 |  | 46,956 | 57,384 |
| I | Human Resource Development Officer | 3 | 3 |  | 79,800 | 99,372 |
| I | Career Guidance Officer | 1 | 1 |  | 17,982 | 10 |
| D | Data Entry Clerk | 1 | 1 |  | 27,792 | 27,792 |
| C | Clerk/Typist | 1 | 1 |  | 7,248 | 10 |
|  | *Six months provision |  |  |  |  |  |
|  | Total Salary Established Staff | 7 | 7 | 143,714 | 179,778 | 184,568 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  | - | - | - |
|  | Total Personnel Emolument |  |  | 143,714 | 179,778 | 184,568 |


| Unestablished Staff | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff | - |  |  |  |  |
| Total Other Payment Unestablished Staff |  | - |  | - |  |
| Total Wages Unestablished Staff |  | - | - |  |  |
| Total Personnel Emoluments and Wages |  | - | - | - |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 7 | - | 7 |  |
|  | 3 |  | 3 | - |
| Seconded Positions | - | - | - | - |
| Total staff Working | 4 | - | 4 | - |


| DTO POSTS | Number |
| :--- | :---: |
|  |  |
| Total staff |  |

## Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

## Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

## MISSION STATEMENT

To promote and provide health services that are appropriate, accessible, equitable and sustainable utilizing suitably qualified and motivated staff committed to excellence and professionalism.

## VISION STATEMENT

An enhanced quality of life, improved health status of individuals, families and communities and maintenance of a state of optimum wellness.

| PRIORITIES 2013 |  | ACHIEVEMENTS 2013 |
| ---: | :--- | :--- |
| 1 | Revitalization of Primary Health Care Strategy | Primary Health Care Revitalization strategy in Northern District. |
| 2 | Health care financing | Complete health insurance industry analysis \& costing of services. |
| 3 | Human resource development | Commence development of the Human Resource Policy \& Plan. |
| 4 | Infrastructural development | Resumption of General Hospital development phase 11. |


| PRIORITIES 2014 |  |
| ---: | :--- |
| 1 | Primary health care development |
| 2 | Health financing |
| 3 | Infrastructural development |
| 4 | Management information system |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY | Actual <br> Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 | Forward Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 5,343,138 | 7,109,990 | 6,861,632 | 6,885,415 | 6,884,378 |
| 083 | General Hospital | 30,311,952 | 31,422,304 | 32,013,170 | 32,480,593 | 32,480,594 |
| 084 | Mt. Gay Psychiatric Hospital \& Richmond Home | 4,847,574 | 5,420,487 | 5,095,815 | 5,086,815 | 5,086,815 |
| 085 | Princess Alice Hospital | 1,978,137 | 2,051,180 | 2,198,764 | 2,201,954 | 2,203,586 |
| 086 | Princess Royal Hospital | 860,045 | 940,953 | 903,245 | 980,601 | 980,601 |
| 087 | Community Health Services | 10,130,014 | 11,613,445 | 10,634,902 | 10,367,182 | 10,324,684 |
|  |  | 53,470,860 | 58,558,359 | 57,707,528 | 58,002,561 | 57,960,659 |

Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY


| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :---: |
| 001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide strategic direction, leadership, management \& administrative services to support the delivery of quality health care to the citizens of Grenada, Carriacou \& Petit Martinique |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 001 | Administration | 5,343,138 | 7,109,990 | 6,861,632 | 6,885,415 | 6,884,378 |
| 310 | Personal Emoluments | 1,830,456 | 2,058,347 | 1,921,263 | 1,921,263 | 1,921,263 |
| 312 | Wages | 29,562 | 34,756 | 41,159 | 35,593 | 34,756 |
| 340 | Professional Services (Wages \& Salaries) | 392,076 | 367,161 | 396,622 | 396,743 | 396,543 |
|  | Total Personnel Direct | 2,252,093 | 2,460,264 | 2,359,044 | 2,353,599 | 2,352,562 |
| 314 | Allowance | 101,568 | 130,164 | 114,964 | 148,564 | 148,564 |
| 318 | Local travel and subsistence | 5,330 | 3,200 | 4,500 | 4,500 | 4,500 |
| 319 | International travel and subsistence | 15,192 | 2,000 | 15,000 | 13,000 | 13,000 |
| 324 | Hosting and entertainment | - | 500 | - | - | - |
| 326 | Training | - | 550 | 600 | 600 | 600 |
| 340 | Professional Services (Allowances) | 42,749 | 50,012 | 47,724 | 53,352 | 53,352 |
|  | Total Personnel Indirect | 164,839 | 186,426 | 182,788 | 220,016 | 220,016 |
| 332 | Supplies and Materials | 2,622,110 | 4,196,300 | 4,000,000 | 4,000,000 | 4,000,000 |
|  | Total Utilities \& Supplies | 2,622,110 | 4,196,300 | 4,000,000 | 4,000,000 | 4,000,000 |
| 334 | Communications Expenses | 3,164 | 500 | 2,000 | 2,000 | 2,000 |
| 336 | Maintenance Services | 30,121 | 10,700 | 25,000 | 25,000 | 25,000 |
| 338 | Rental of Asset | 47,128 | 48,300 | 35,800 | 35,800 | 35,800 |
| 342 | Insurance | 20,053 | 8,200 | 20,200 | 20,200 | 20,200 |
| 343 | Other Services | - | 5,000 | 5,000 | 5,000 | 5,000 |
|  | Total Overhead | 100,466 | 72,700 | 88,000 | 88,000 | 88,000 |
| 344 | Grants and Contributions | 12,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| 346 | Public Assistance | 186,739 | 156,000 | 188,000 | 188,000 | 188,000 |
| 352 | Sundry Expenses | 4,890 | 3,300 | 8,800 | 800 | 800 |
|  | Total Other | 203,629 | 194,300 | 231,800 | 223,800 | 223,800 |
|  | Total Recurrent Expenditure | 5,343,138 | 7,109,990 | 6,861,632 | 6,885,415 | 6,884,378 |

Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Administration |  |  |  |  |  |
|  | Minister | 1 | 1 |  | 67,925 | 67,925 |
| L | Permanent Secretary | 1 | 1 |  | 79,812 | 79,812 |
| L | Chief Medical Officer* | 1 | 1 |  | 79,812 | 10 |
| K | Director of Mental Health Services | - | 1 |  | - | 71,268 |
| J | Chief Nursing Officer | 1 | 1 |  | 61,284 | 61,284 |
| J | Senior Administrative Officer | 1 | 1 |  | 61,284 | 61,284 |
| I | Quality Improvement Co-ordinator* | 1 | 1 |  | 54,168 | 10 |
| D | Secretary | 3 | 3 |  | 57,132 | 88,020 |
| C | Clerk/Typist | 1 | 1 |  | 24,216 | 27,432 |
| B | Chauffeur/Assistant | 1 | 1 |  | 17,568 | 22,836 |
| B | Binder | 1 | 1 |  | 11,418 | 22,836 |
| A | PABX Operator | 1 | 1 |  | 16,008 | 16,008 |
| A | Office Attendant | 2 | 2 |  | 32,016 | 16,008 |
|  | Health Planning Unit |  |  |  |  |  |
| K | Chief Planner | 1 | 1 |  | 67,368 | 67,368 |
| J | Senior Planning Officer (Projects \& Technical Co-ope | 1 | 1 |  | 61,284 | 61,284 |
| I | Planning Officer I (Policy and Research) | 1 | 1 |  | 54,168 | 54,168 |
| I | Planning Officer I (Technical Cooperation and Project | 1 | 1 |  | 10 | 10 |
| I | Planning Officer I (Monitoring and Evaluation) | 1 | 1 |  | 27,084 | 10 |
|  | Human Resource Unit |  |  |  |  |  |
| J | Senior Administrative Officer | 1 | 1 |  | 61,284 | 61,284 |
| H | Administrative Officer | 2 | 2 |  | 93,912 | 93,912 |
| E | Executive Officer | 1 | 1 |  | 10 | 10 |
| C | Clerk II | 1 | 1 |  | 22,572 | 22,572 |
| H | Administrative Officer | 1 | 1 |  | 10 | 10 |
|  | Registry |  |  |  |  |  |
| E | Executive Officer | 1 | 1 |  | 33,384 | 35,220 |
| D | Clerk I | 1 | 1 |  | 29,340 | 29,340 |
| C | Clerk II | 2 | 2 |  | 54,864 | 54,864 |
|  | Finance |  |  |  |  |  |
| J | Financial Comptroller* | 1 | 1 |  | 23,478 | 10 |
| H | Administrative Officer | 1 | 1 |  | 46,956 | 46,956 |
| E | Executive Officer | 1 | 1 |  | 33,384 | 35,220 |
| C | Clerk II | 4 | 4 |  | 100,056 | 61,284 |

Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY


Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Chauffeur/Assistant | 1 | 1 |  | 18,315 | 19,152 |
| Helper | 1 | 1 |  | 11,528 | 17,007 |
| Relief helper/driver |  |  |  | 4,913 | 5,000 |
| Total Wages Unestablished Staff | 2 | 2 | 29,562 | 34,756 | 41,159 |
| Total Other Payment Unestablished Staff |  |  |  | - | - |
| Total Wages Unestablished Staff |  |  | 29,562 | 34,756 | 41,159 |
| Total Personnel Emoluments and Wages |  |  | 1,860,018 | 2,093,103 | 1,962,422 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 69 | 2 | 70 | 2 |
|  | 15 | - | 20 | - |
|  | - | - | - |  |
| Total Staff Working | 54 | 2 | 50 | 2 |


| DTO POSTS | Number |
| :--- | ---: |
| Permanent Secretary | 1 |
| Medical Officer of Health | 1 |
| Deputy Permanent Secretary | 1 |
| Pharmacy Inspector | 1 |
| Chief Pharmacist | 1 |
| Chief Nursing Officer | 1 |
| Planning Officer I | 3 |
| Senior Planning Officer (Projects and Technical Co- | 1 |
| operation) |  |
| Chief Medical Officer | 1 |
| Procurement Officer | 1 |
| Quality Improvement Co-ordinator | 1 |
| Chief Planner | 1 |
| Total staff | 14 |

## Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY



|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide timely secondary \& tertiary patient care utilizing appropriate technology and treatment methodology to maintain a healthy population | No. of inpatient admissions. | \% of patients treated successfully. |
|  |  | No. of outpatient admissions. | Average length of hospital stay. |
|  |  | No. of diagnostic tests. | \% of successful operations. |
|  |  | No. of prescriptions filled. | No. of hospital acquired infections. |
|  |  | No. of standard operating procedures issued | \% of hospital patients readmitted within one month of discharge. |



Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff <br> Estimates 2013 | Number of Staff Estimates 2014 | $\begin{gathered} \text { Actual } \\ \text { Provisional } \\ 2013 \end{gathered}$ | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Medical Director | 1 | 1 |  | 71,268 | 71,268 |
| K | Director of Hospital Services | 1 | 1 |  | 71,268 | 71,268 |
| J | Deputy Director of Hospital Services | 1 | 1 |  | 61,284 | 61,284 |
| I | Social Worker | 1 | 1 |  | 54,168 | 54,168 |
| H | Administrative Officer | 1 | 1 |  | 40,800 | 46,956 |
| E | Medical Records Officer | 1 | 1 |  | 35,220 | 35,220 |
| E | Storekeeper | 1 | 1 |  | 35,220 | 35,220 |
| D | Secretary | 1 | 1 |  | 29,340 | 29,340 |
| D | Clerk I | 1 | 1 |  | 29,340 | 29,340 |
| C | Assistant Stores Keeper | 1 | 1 |  | 10 | 16,116 |
| C | Clerk II | 8 | 8 |  | 183,948 | 179,136 |
| C | Clerk/Typist | 2 | 2 |  | 46,788 | 43,548 |
| C | Medical Records Clerk | 1 | 1 |  | 19,356 | 22,572 |
| C | Head Ambulance Driver | 1 | 1 |  | 27,432 | 27,432 |
| B | Orderly | 25 | 25 |  | 515,280 | 515,280 |
| B | Ambulance Driver | 10 | 10 |  | 228,360 | 246,024 |
| A | Telephone Operator | 6 | 6 |  | 80,084 | 80,040 |
| A | Office Attendant | 1 | 1 |  | 16,008 | 16,008 |
| A | Storeroom Attendant | 1 | 1 |  | 16,008 | 16,008 |
|  | Relief ${ }^{\text {Sub-total }}$ |  |  |  | 172,188 | - |
|  |  | 65 | 65 | - | 1,733,370 | 1,596,228 |
|  | Doctors |  |  |  |  |  |
| K | Physician Specialist | 2 | 2 |  | 71,268 | 71,268 |
| K | Surgeon Specialist | 2 | 2 |  | 142,536 | 142,536 |
| K | Obstetrician/Gynaecologist | 3 | 3 |  | 142,536 | 142,536 |
| K | Anaesthetist | 3 | 3 |  | 142,536 | 142,536 |
| K | Orthopaedic Surgeon | 2 | 2 |  | 71,268 | 71,268 |
| K | Paediatrician | 2 | 2 |  | 71,268 | 71,268 |
| K | ENT Specialist | 1 | 1 |  | 10 | 10 |
| K | Ophthalmologist | 1 | 1 |  | 71,268 | 71,268 |
| K | Medical Registrars | 5 | 5 |  | 218,046 | 265,476 |
| J | House Officers | 47 | 47 |  | 2,508,216 | 2,508,216 |
|  | Sub-total <br> Pharmacy | 68 | 68 | - | 3,438,952 | 3,486,382 |
|  |  |  |  |  |  |  |
| H | Senior Pharmacist | 1 | 1 |  | 46,956 | 46,956 |
| G | Junior Pharmacist | 1 | 1 |  | 42,576 | 85,152 |
| B | Pharmacy Attendant | 1 | 1 |  | 22,836 | 22,836 |
|  | Relief Sub-total |  |  |  | 70,428 | - |
|  |  | 3 | 3 | - | 182,796 | 154,944 |
|  | Physiotherapy |  |  |  |  |  |
| I | Physiotherapist | 2 | 2 |  | 81,252 | 54,168 |
| D | Physiotherapist Assistant | 2 | 2 |  | 58,680 | 29,340 |
|  | Sub-total <br> Nursing | 4 | 4 | - | 139,932 | 83,508 |
| J | Director of Nursing Services | 1 | 1 |  | 61,284 | 61,284 |
| I | Deputy Director Nursing Services | 1 | 1 |  | 54,168 | 54,168 |
| I | Nurse Anaesthetist | 1 | 1 |  | 10 | 10 |
| I | Night Supervisor | 3 | 3 |  | 162,504 | 162,504 |
| I | Nurse Specialist | 12 | 11 |  | 54,168 | 54,168 |
| I | Departmental Manager | 5 | 5 |  | 162,504 | 270,840 |
|  | Sub-total | 23 | 22 | - | 494,638 | 602,974 |
| H | Quality Improvement Officer | 1 | 1 |  | 46,956 | 10 |
| H | Ward Manager | 25 | 25 |  | 986,076 | 1,033,032 |
| G | Staff Nurse | 133 | 133 |  | 4,990,512 | 5,118,760 |
| E | Midwifery Student Nurse (RN) | 10 | 10 |  | 213,360 | 66,768 |
| D | Nursing Assistant Relief <br> Sub-total | 59 | 59 |  | 1,412,268 | 1,470,332 |
|  |  |  |  |  | 47,976 | , |
|  |  | 228 | 228 | - | 7,697,148 | 7,688,902 |

Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY


Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY


Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

| Unestablished Staff | Number of Staff <br> Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> 2014 |
| :--- | :--- | :--- | ---: | ---: | :---: |
|  |  |  |  |  |  |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Other Payment Unestablished Staff |  |  |  |  |  |
| Total Wages Unestablished Staff |  | - |  |  |  |
| Total Personnel Emoluments and Wages |  |  | - | - |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 513 | - | 512 | - |
|  | 70 | - | 65 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 443 | - | 447 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Medical Director | 1 |
| Pathologist | 2 |
| Radiologist | 2 |
| Director of Hospital Services | 1 |
| Deputy Director Hospital Services | 1 |
| Director of Nursing Services | 1 |
| Physician Specialist | 2 |
| Obstetrician/Gynaecologist | 3 |
| Nutritionist/Dietician | 1 |
| E.N.T Specialist | 1 |
| Senior Biomedical Technician | 1 |
| Anaesthetist | 3 |
| Paediatrician | 2 |
| Ophthalmologist | 1 |
| Senior Pharmacist | 1 |
| Junior Pharmacist | 1 |
| Orthopaedic Surgeon | 2 |
| Medical Registrar | 5 |
| Surgeon Specialist | 2 |
| Social Worker | 1 |
| Physiotherapist | 2 |
| Total staff | 36 |


| DIVISION <br> No. | DIVISION <br> Name |
| ---: | :---: |
| $\mathbf{0 8 4}$ | Mt. Gay Psychiatric Hospital \& Richmond Home |


|  |
| :--- |
|  |
|  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY | Actual <br> Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward Estimates 2016 |
| 084 | Mt. Gay Psychiatric Hospital \& Richmond Home | 4,847,574 | 5,420,487 | 5,095,815 | 5,086,815 | 5,086,815 |
| 310 | Personal Emoluments | 2,779,660 | 3,448,654 | 2,933,220 | 2,933,220 | 2,933,220 |
| 312 | Wages | 49,800 | 46,224 | 51,264 | 51,264 | 51,264 |
| 340 | Professional Services (Wages \& Salaries) | 525,559 | 406,788 | 528,148 | 528,148 | 528,148 |
|  | Total Personnel Direct | 3,355,019 | 3,901,666 | 3,512,632 | 3,512,632 | 3,512,632 |
| 314 | Allowance | 330,569 | 478,944 | 395,678 | 395,678 | 395,678 |
| 318 | Local travel and subsistence | 17,675 | 23,100 | 19,800 | 19,800 | 19,800 |
| 324 | Hosting and entertainment | - | - | 900 | 900 | 900 |
| 326 | Training | - | 1,100 | 5,500 | 5,500 | 5,500 |
| 340 | Professional Services (Allowances) | 4,944 | 9,000 | 5,628 | 5,628 | 5,628 |
|  | Total Personnel Indirect | 353,188 | 512,144 | 427,506 | 427,506 | 427,506 |
| 332 | Supplies and Materials | 1,117,945 | 985,400 | 1,130,400 | 1,130,400 | 1,130,400 |
|  | Total Utilities \& Supplies | 1,117,945 | 985,400 | 1,130,400 | 1,130,400 | 1,130,400 |
| 336 | Maintenance Services | 17,688 | 16,750 | 20,750 | 11,750 | 11,750 |
| 338 | Rental of Asset | 360 | 1,000 | 1,000 | 1,000 | 1,000 |
| 342 | Insurance | 2,173 | 1,427 | 1,427 | 1,427 | 1,427 |
|  | Total Overhead | 20,221 | 19,177 | 23,177 | 14,177 | 14,177 |
| 352 | Sundry Expenses | 1,200 | 2,100 | 2,100 | 2,100 | 2,100 |
|  | Total Other | 1,200 | 2,100 | 2,100 | 2,100 | 2,100 |
|  | Total Recurrent Expenditure | 4,847,574 | 5,420,487 | 5,095,815 | 5,086,815 | 5,086,815 |

## Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff <br> Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mt Gay |  |  |  |  |  |
|  | Technical |  |  |  |  |  |
| K | Registrar | 1 | 1 |  | 71,268 | 71,268 |
| K | Psychiatrist | 1 | 1 |  | 10 | 10 |
| J | House Officer | 1 | 1 |  | 61,284 | 10 |
| J | Psychologist | 1 | 1 |  | 10 | 10 |
| I | Occupational Therapist | 1 | 1 |  | 10 | 10 |
| I | Psychiatric Social Worker 1 | 2 | 2 |  | 108,336 | 108,336 |
| H | Senior Pharmacist | 1 | 1 |  | 46,956 | 46,956 |
| F | Psychiatric Social Worker 11 | 1 | 1 |  | 38,904 | 38,904 |
| D | Community Mental Health Worker | 12 | 12 |  | 117,360 | 117,360 |
| C | Occupational Therapist Asst. <br> Relief <br> Sub-total | 1 | 1 |  | 10 | 10 |
|  |  |  |  |  | - | - |
|  |  | 22 | 22 | - | 444,148 | 382,874 |
|  | Administration |  |  |  |  |  |
| I | Health Services Administrator | 1 | 1 |  | 10 | 54,168 |
| E | Medical Records Officer | 1 | 1 |  | 10 | 10 |
| D | Plumber | 1 | 1 |  | 29,340 | 29,340 |
| C | Clerk/Typist | 1 | 1 |  | 27,432 | 27,432 |
| B | Clerk III | 1 | 1 |  | 22,836 | 22,836 |
| B | Driver/Assistant | 2 | 2 |  | 22,836 | 22,836 |
| B | Seamstress | 2 | 2 |  | 22,836 | 22,836 |
| A | Grounds manRelief | 2 | 2 |  | 32,016 | 32,016 |
|  |  |  |  |  |  |  |
|  | Sub-total | 11 | 11 | - | 157,316 | 211,474 |

Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 5 | 5 | 49,800 | 31,824 | - |
| Total Wages Unestablished Staff | 5 | 5 | 49,800 | 31,824 | - |
| Total Other Payment Unestablished Staff |  |  | - | 14,400 | - |
| Total Wages Unestablished Staff |  |  | 49,800 | 46,224 | - |
| Total Personnel Emoluments and Wages |  |  | 2,829,460 | 4,689,468 | 2,933,220 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 171 | 5 | 171 | 5 |
| Vacant Positions |  | - | 69 | - |
| Seconded Positions | - | - | - |  |
| Total Staff Working | 171 | 5 | 102 | 5 |


| DTO POSTS | Number |
| :--- | ---: |
| Psychiatrist | 1 |
| Psychiatric Social Worker I | 2 |
| Psychiatric Social Worker II | 1 |
| Psychologist | 1 |
| Senior Pharmacist | 1 |
| Health Services Administrator | 1 |
| House Officer | 1 |
| Social Worker | 3 |
| Registrar | 1 |
| Total staff | 12 |

## Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 8 5}$ | Princess Alice Hospital |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide timely secondary and tertiary patient care utilizing appropriate technology and treatment methodology to maintain a healthy population. | No. of inpatient admissions | \% of patients treated successfully. |
|  |  | No. of outpatient admissions. | Average length of hospital stay. |
|  |  | No. of diagnostic tests. | \% of successful operations. |
|  |  | No. of prescriptions filled. | No. of hospital acquired infections. |
|  |  | No. of standard operating procedures issued. | \% of hospital patients readmitted within one month of discharge. |



Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | - | - | - | - | - |
| Total Wages Unestablished Staff | - | - | - | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 1,089,511 | 1,152,990 | 1,277,854 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 72 | - | 72 | - |
|  | - | - | 30 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 72 | - | 42 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Health Services Administrator | 1 |
| Registrar | 1 |
| Total staff | 2 |

## Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 8 6}$ | Princess Royal Hospital |


|  |
| :--- |
|  |
|  |



Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff <br> Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | House Officer | 1 | 1 |  | 10 | 10 |
| I | Health Services Administrator | 1 | 1 |  | 54,168 | 10 |
| C | Clerk | 1 | 1 |  | 27,432 | 27,432 |
| B | Ambulance Driver | 3 | 3 |  | 45,672 | 45,672 |
| A | Grounds man | 1 | 1 |  | 10 | 10 |
|  | Sub-total | 7 | 7 | - | 127,292 | 73,134 |
|  | Nursing |  |  |  |  |  |
| I | Senior Nursing Officer | 1 | 1 |  | 10 | 10 |
| H | Ward Manager | 1 | 1 |  | 46,956 | 46,956 |
| G | Staff Nurse | 6 | 6 |  | 113,040 | 115,968 |
| D | Nursing Assistant | 5 | 5 |  | 133,380 | 142,992 |
| B | Orderly | 3 | 3 |  | 39,036 | 40,404 |
|  | Sub-total | 16 | 16 | - | 332,422 | 346,330 |
| B | Dietary Cook | 3 | 3 |  | 45,672 | 63,240 |
|  | Sub-total | 3 | 3 | - | 45,672 | 63,240 |
| A | Housekeeping Maid | 5 | 5 |  | 31,164 | 16,008 |
|  | Sub-total <br> *Six Months Provision | 5 | 5 | - | 31,164 | 16,008 |
|  | Total Salary Established Staff | 31 | 31 | 506,592 | 536,550 | 498,712 |
|  | Salary Increment |  |  | - |  | - |
|  | Total Other Payment Established Staff |  |  |  | 5,000 | 6,000 |
|  | Total Personnel Emolument |  |  | 506,592 | 541,550 | 504,712 |
|  | Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ |
|  | Total Wages Unestablished Staff | - | - | - | - | - |
|  | Total Other Payment Unestablished Staff |  |  | - | - | - |
|  | Total Wages Unestablished Staff |  |  | - | - | - |
|  | Total Personnel Emoluments and Wages |  |  | 506,592 | 541,550 | 504,712 |
|  | NUMBER OF STAFF | Estimat | s 2013 | Estim | tes 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions | 31 | - | 31 | - |  |
|  | Vacant Positions | - | - | 13 | - |  |
|  | Seconded Positions | - | - | - | - |  |
|  |  | 31 |  | 18 |  |  |
|  | DTO POSTS | Number |  |  |  |  |
|  | Health Services Administrator | 1 |  |  |  |  |
|  | Total staff | 1 |  |  |  |  |


| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 8 7}$ | Community Health Services |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To increase access to improved quality preventative and curative community health services. | No. of persons accessing community health care services | Average waiting time to access community health care services. |
|  |  | No. of community health care clinics. | \% of adult population with Chronic Non Communicable Disease (CNCD). |
|  |  | No. of services provided. | No. of hospital admissions. |
|  |  | No of referrals made. | No. of communities adopting good health care practices. |
|  |  | No. of home visits. | Mortality rate attributable to CNCD. |
|  |  | No. of families provided heath care training. |  |
|  |  | No. of screenings for CNCD |  |
|  |  | No. of school visits conducted. |  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. Item } \\ & \text { No } \end{aligned}$ | Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY | Actual Provisional 2013 | Approved Estimates 2013 | Estimates 2014 | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 087310340 | Community Health Services | 10,130,014 | 11,613,445 | 10,634,902 | 10,367,182 | 10,324,684 |
|  | Personal Emoluments <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 6,291,191 | 7,737,646 | 6,390,690 | 6,390,690 | 6,390,690 |
|  |  | 1,754,423 | 1,345,647 | 1,774,885 | 1,504,774 | 1,469,076 |
|  |  | 8,045,614 | 9,083,293 | 8,165,575 | 7,895,464 | 7,859,766 |
| 314 | Allowance | 917,377 | 1,149,220 | 1,042,762 | 1,042,762 | 1,042,762 |
| 318 | Local travel and subsistence | 82,891 | 109,200 | 81,300 | 78,300 | 71,500 |
| 326 | Training | 655 | 6,000 | 9,500 | 9,500 | $\begin{array}{r} 9,500 \\ 66,600 \end{array}$ |
| 340 | Professional Services (Allowances) | 58,495 | 48,846 | 66,600 | 66,600 |  |
|  | Total Personnel Indirect | 1,059,418 | 1,313,266 | 1,200,162 | 1,197,162 | 1,190,362 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 493,316 | 414,100 | 642,250 | 632,750 | 632,750 |
|  |  | 493,316 | 414,100 | 642,250 | 632,750 | 632,750 |
| 334 | Communications Expenses | 24 | 1,300 | 3,800 | 3,800 | 3,800 |
| 336 |  |  |  |  |  |  |
| 338 | Rental of Asset | 77,903 | 65,100 | 101,400 | 83,400 | 83,400 |
| 342 | Insurance | 24,083 | $\begin{array}{r} 27,765 \\ 660,121 \end{array}$ | $\begin{array}{r} 35,000 \\ 364,465 \end{array}$ | $\begin{array}{r} 35,000 \\ 412,606 \end{array}$ | $\begin{array}{r} 35,000 \\ 412,606 \end{array}$ |
| 343 | Other Services | 240,518 |  |  |  |  |
|  | Total Overhead | 519,176 | 798,286 | 611,915 | 626,806 | 626,806 |
| 352 | Sundry Expenses <br> Total Other | 12,489 | 4,500 | 15,000 | 15,000 | 15,000 |
|  |  | 12,489 | 4,500 | 15,000 | 15,000 | 15,000 |
|  | Total Recurrent Expenditure | 10,130,014 | 11,613,445 | 10,634,902 | 10,367,182 | 10,324,684 |

Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY


Vote 50 - MINISTRY OF HEALTH \& SOCIAL SECURITY

| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff <br> Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - |  | - | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 6,291,191 | 7,789,166 | 6,390,690 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions |  |  |  |  |
|  | Established | Non Established | Established | Non Established |
|  | 248 | - | 248 | - |
|  | -21 | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| Senior Medical Officers | 2 |
| District Medical Officer | 11 |
| Community Health Nurse | 9 |
| Supervisor Midwifery Unit | 3 |
| District Nurse | 33 |
| Senior Pharmacist | 2 |
| Chief Community Health Nurse | 1 |
| Senior Community Health Nurse | 2 |
| Family Nurse Practitioner | 4 |
| Junior Pharmacist | 11 |
| Senior Health Promotion Officer/ H.P. Officers | 1 |
| Chief Environmental Health Officer | 1 |
| Senior Environmental Health Officer | 5 |
| Environmental Health Officer | 11 |
| Senior Dental Surgeon | 1 |
| Dental Surgeon | 7 |
| Surveillance Officer | 1 |
| Dental Auxiliary | 4 |
| Maxillo Surgeon | 1 |
| Total staff | 110 |

## Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

## Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

## MISSION STATEMENT

To facilitate national food security and the increase in economic returns from the agricultural sector through the promotion of sustainable use of natural resources and the provision of quality services and products.

## VISION STATEMENT

To be the premiere agricultural service provider facilitating total food security

| PRIORITIES 2013 | ACHIEVEMENTS 2013 |  |
| ---: | :--- | :--- |
| 2 | Revenue generation - development and implementation of <br> regulations for collections from the issuance of livestock import <br> permits \& minimize leakages in existing revenue areas. | Provided a list of fees for vet and livestock services to the Waste <br> Reduction Committee as part of the overall revenue generation <br> package. |
| 2 | Waste reduction - reviewing targeted programme of the <br> ministry, implementing an internal auditing system, <br> strengthening inventory management \& evaluation of <br> programmes. | Developed concrete measures for reducing waste in the Ministry in <br> collaboration with the Waste Reduction Committee; continued the <br> implementation of central procurement of supplies. |
| 3 | Strengthening output delivery - performance management; <br> establishing more robust output targets for programmes; <br> strengthening extension delivery; and ensuring timely outputs <br> from research initiatives. | Relocated the Southern Extension District Office from Perdmontemps <br> to La Sagesse; conducted 11 training sessions for Extension Officers <br> and trainees to equip them with requisites skills to better extend to <br> farmers. Established the Research Committee to oversee research <br> activities and ensure their timely execution. Collaborated with the <br> GCNA in securing equipment and chemicals to treat the nutmeg wilt <br> disease. |
| 4 | Improving Farm Roads | Completed the rehabilitation of the Mt. D'or and Grand Fond Farm <br> Roads in St. Andrews and the Vincennes by Road in St. David's. |
| 5 | Increasing youth access to agricultural lands | The Ministry commenced discussions with the FAO for the <br> implementation of the Land Project which would make lands <br> available to youth and other persons. |
| 6 | Praedial Larceny | Re-established the multi-disciplinary Praedial Larceny Task Force; <br> Registered 1,156 farmers and produced 1,227 farmer's registration <br> cards. Requested assistance from the Ministry of Legal Affairs in <br> holding special court sessions to address praedial larceny issues. |
| 7 | Strengthening the Food Security Programme | Completed the drafting of the Food and Nutrition Security and Action <br> Plan for Grenada. |


| PRIORITIES 2014 |  |
| ---: | :--- |
| 1 | Strengthening food and nutrition security - implementation of the Food \& Nutrition Security Policy and Action Plan. |
| 2 | Supporting investments in root crops, fruit tree crops, nutmeg, cocoa and other high demand crops. |
| 3 | Expansion of livestock production - poultry, pigs, small ruminants and cattle. |
| 4 | Supporting praedial larceny management and control |
| 5 | Strengthening land and forestry management |
| 6 | Supporting fisheries development - support for the implementation of the Fisheries and Ocean Governance Policies; improving <br> management and expansion of MPAs and to provide support to fisher folks in the areas of quality assurance and value addition. |
| 7 | Strengthening environmental management - greening the economy and managing climate variability |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM | Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
|  | SUMMARY |  |  |  |  |  |
| 001 | Administration | 2,449,937 | 2,624,669 | 2,339,308 | 2,358,313 | 2,375,398 |
| 091 | Agricultural Extension | 1,394,200 | 1,452,293 | 1,417,147 | 1,425,941 | 1,428,707 |
| 092 | Agronomy | 1,428,507 | 1,618,171 | 1,517,707 | 1,524,655 | 1,531,603 |
| 093 | Agricultural Engineering | 672,233 | 660,566 | 672,872 | 672,872 | 672,872 |
| 094 | Forestry | 1,075,302 | 1,110,144 | 496,129 | 499,217 | 502,681 |
| 095 | Produce Chemist laboratory | 272,981 | 270,896 | 287,150 | 287,150 | 287,150 |
| 096 | Livestock and Veterinary Services | 508,747 | 609,389 | 520,724 | 523,688 | 526,204 |
| 097 | Lands and Surveys | 478,084 | 546,112 | 586,002 | 646,224 | 649,452 |
| 098 | Fisheries | 1,347,688 | 1,290,774 | 876,034 | 674,249 | 674,249 |
| 099 | Pest Management Unit | 628,979 | 690,052 | 667,190 | 667,190 | 667,190 |
| 0110 | Environment | 262,220 | 401,525 | 332,340 | 331,840 | 331,540 |
|  |  | 10,518,879 | 11,274,591 | 9,712,603 | 9,611,339 | 9,647,046 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
| $\begin{aligned} & 310 \\ & 312 \\ & 340 \end{aligned}$ | S.O.C. SUMMARY |  |  |  |  |  |
|  | Personal Emoluments <br> Wages <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 5,519,855 | 6,148,969 | 5,752,767 | 5,846,433 | 5,884,641 |
|  |  | 1,302,906 | 1,344,890 | 670,170 | 670,170 | 670,170 |
|  |  | 1,230,815 | 1,390,813 | 757,760 | 766,760 | 766,760 |
|  |  | 8,053,575 | 8,884,672 | 7,180,697 | 7,283,363 | 7,321,571 |
| 314 | Allowance | 586,888 | 620,425 | 592,884 | 592,884 | 592,884 |
| 318 | Local travel and subsistence | 188,625 | 181,078 | 185,703 | 185,903 | 185,703 |
| 319 | International travel and subsistence | 14,351 | 48,840 | 17,340 | 17,340 | 17,340 |
| 324 | $\begin{aligned} & \text { Hosting and entertainment } \\ & \text { Training } \\ & \text { Professional Services (Allowances) } \\ & \text { Total Personnel Indirect } \end{aligned}$ | - | 2,500 | 500 | 500 | 500 |
| 326 |  | - | 3,300 | 4,830 | 4,830 | 4,830 |
| 340 |  | 1,648 | 35,896 | 4,944 | 4,944 | 4,944 |
|  |  | 791,511 | 892,039 | 806,201 | 806,401 | 806,201 |
| 332 | Supplies and Materials | 286,052 | 268,620 | 278,500 | 277,650 | 277,500 |
|  | Total Utilities \& Supplies | 286,052 | 268,620 | 278,500 | 277,650 | 277,500 |
| 334 | Communications Expenses | 2,025 | 1,550 | 1,550 | 1,550 | 1,550 |
| 336 | Maintenance Services | 111,377 | 140,613 | 110,911 | 110,661 | 109,911 |
| 338 | Rental of Asset | 199,758 | 151,631 | 132,221 | 132,221 | 132,221 |
| 341 | Consultancy Services | - | 10,000 | - | - | - |
| 342 | Insurance | 56,124 | 52,724 | 78,546 | 77,301 | 75,900 |
| 343 | Other Services | 201,689 | 179,000 | 381,785 | 180,000 | 180,000 |
|  | Total Overhead | 570,973 | 535,518 | 705,013 | 501,733 | 499,582 |
| $\begin{aligned} & 344 \\ & 352 \end{aligned}$ | Grants and Contributions | 788,016 | 659,342 | 699,342 | 699,342 | 699,342 |
|  | Sundry Expenses | 28,751 | 34,400 | 42,850 | 42,850 | 42,850 |
|  | Total Other | 816,767 | 693,742 | 742,192 | 742,192 | 742,192 |
|  | Total Recurrent Expenditure | 10,518,879 | 11,274,591 | 9,712,603 | 9,611,339 | 9,647,046 |
|  | STAFF SUMMARY | Estima | tes 2013 | Estim | ates 2014 |  |
|  |  | Established | Non Established | Established | Non Established |  |
|  | Total Positions | 204 | 59 | 204 | 30 |  |
|  | Vacant Positions | 56 | - | 69 | - |  |
|  | Seconded Positions | 1 | - | 1 | - |  |
|  | Total Staff Working | 147 | 59 | 134 | 30 |  |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. |  | DIVISION <br> Name |
| :---: | :--- | :---: |
| 001 |  | Administration |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To strengthen the policy and strategic frameworks to facilitate agricultural development. | No. of training courses implemented in collaboration with other ministerial divisions. | \% increase in staff performance. |
|  |  | No. of projects written and submitted for funding. | Increase in the number of project proposals submitted for grant funding. |
|  |  | No. of policy and or strategic papers developed. | Improvement in the administrative support, management and policy direction function of the division. |
|  |  | Development of a modern HR strategy and policy for the Ministry. |  |



Some positions were moved to the relevant Programme in the Capital Budget

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Minister | 1 | 1 |  | 67,925 | 67,925 |
|  | Parliamentary Secretary | 1 | 1 |  | 43,890 | 46,560 |
| L | Permanent Secretary | 2 | 2 |  | 159,624 | 149,652 |
| K | Chief Agricultural Officer | 2 | 2 |  | 55,572 | 55,572 |
| J | Senior Administrative Officer | 1 | 1 |  | 61,284 | 61,284 |
| H | Administrative Officer | 3 | 3 |  | 93,912 | 93,912 |
| F | Procurement Officer | 1 | 1 |  | 10 | 10 |
| E | Executive Officer | 2 | 2 |  | 70,440 | 35,220 |
| E | Administrative Secretary | 1 | 1 |  | 35,220 | 35,220 |
| D | Secretary | 2 | 2 |  | 29,350 | 29,340 |
| C | Clerk/Typist | 1 | 1 |  | 19,356 | 19,356 |
| C | Clerk II | 5 | 5 |  | 130,728 | 129,108 |
| B | Clerk III | 1 | 1 |  | 22,836 | 22,836 |
| B | Chauffeur/Assistant | 1 | 1 |  | 22,836 | 10 |
| A | PABX Operator | 1 | 1 |  | 16,008 | 13,440 |
| A | Office Attendant | 1 | 1 |  | 16,008 | 16,008 |
|  | PLANNING UNIT |  |  |  |  |  |
| J | Senior Planning Officer | 1 | 1 |  | 61,284 | 10 |
| I | Statistician | 1 | 1 |  | 22,482 | 10 |
| I | Planning Officer I | 3 | 3 |  | 101,472 | 139,620 |
| H | Planning Officer II | 1 | 1 |  | 46,956 | 46,956 |
| G | Planning Officer III (Statistics) | 1 | 1 |  | 42,576 | 42,576 |
| D | Data Entry Clerk | 1 | 1 |  | 22,392 | 23,988 |
| C | Clerk II | 2 | 2 |  | 24,216 | 25,836 |
|  | Relief |  |  |  | 13,440 | - |
|  | PUBLIC RELATIONS UNIT |  |  |  |  |  |
| D | Technical Assistant | 1 | 1 |  | 29,340 | 29,340 |
|  | RESEARCH UNIT |  |  |  |  |  |
| J | Research Director | 1 | 1 |  | 61,284 | 61,284 |
| D | Secretary | 1 | 1 |  | 10 | - |
|  | *Six months provision |  |  |  |  |  |
|  | Total Salary Established Staff | 37 | 37 | 1,038,468 | 1,270,451 | 1,145,083 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  | - | 15,000 | 15,000 |
|  | Total Personnel Emolument |  |  | 1,038,468 | 1,285,451 | 1,160,083 |

## Un-established Staff

|  |  | - - |  | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - | - |  |  |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 1,038,468 | 1,285,451 | 1,160,083 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Total Positions | Established | Non Established | Established |
| Non Established |  |  |  |  |
|  | 77 | - | 37 | - |
| Vacant Positions | 7 | - | 12 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 30 | - | 25 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Permanent Secretary | 2 |
| Chief Agricultural Officer | 2 |
| Technical Assistant | 1 |
| Senior Planning Officer | 1 |
| Planning Officer I | 3 |
| Planning Officer II | 1 |
| Research Director | 1 |
| Total staff | 11 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| 091 | Agricultural Extension |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide technical, material and technological support to the agricultural sector stakeholders in order to improve agricultural productivity, efficiency and profitability. | No. of farmers provided input supplies and tools. | \% increase in the average yield per hectare of farmers receiving assistance. |
|  |  | No. of farmers provided technical support. | Total yield of farmers receiving extension assistance. |
|  |  | No. of training courses conducted. | \% of farmers implementing new technique within six months of |
|  |  | No. of farmers participating in training courses. | training. |
|  |  | No. of farmers receiving ploughing, rotavating and ridging services. |  |



Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of <br> Staff <br> Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Chief Extension Officer | 1 | 1 |  | 61,284 | 61,284 |
| I | Senior Agricultural Officer | 2 | 2 |  | 54,168 | 54,168 |
| H | District Agricultural Officer | 5 | 5 |  | 187,824 | 187,824 |
| G | Assistant District Agricultural Instructor I | 8 | 8 |  | 201,096 | 206,952 |
| F | Assistant District Agricultural Officer | 9 | 9 |  | 266,544 | 266,544 |
| C | Agricultural Assistant | 8 | 8 |  | 57,984 | 10 |
| C | Clerk/Typist | 2 | 2 |  | 27,432 | 27,432 |
| B | Clerk III | 3 | 3 |  | 45,672 | 22,836 |
|  | 4H UNIT |  |  |  |  |  |
| H | Agricultural Officer (4H) | 1 | 1 |  | 46,956 | 46,956 |
| G | Assistant Agricultural Officer I (4H) | 1 | 1 |  | 10 | 10 |
| F | Assistant Agricultural Officer II | 4 | 4 |  | 145,920 | 149,832 |
|  | *Six months provision |  |  |  | - | - |
|  | Total Salary Established Staff | 44 | 44 | 1,003,196 | 1,094,890 | 1,023,848 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  |  |  |  |
|  | Total Personnel Emolument |  |  | 1,003,196 | 1,094,890 | 1,023,848 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff | - | - |  |  | - |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | - | - | - |
| Total Personnel Emoluments and Wages |  |  | 1,003,196 | 1,094,890 | 1,023,848 |
| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |  |
|  | Established | Non Established | Established | Non Established |  |
| Total Positions | 44 | - | 44 | - |  |
| Vacant Positions | 20 | - | 19 | - |  |
| Seconded Positions | - | - | - | - |  |
| Total Staff Working | 24 | - | 25 | - |  |


| DTO POSTS | Number |
| :--- | ---: |
| Chief Extension Officer | 1 |
| Senior Agricultural Officer | 2 |
| District Agricultural Officer | 5 |
| Assistant District Agricultural Instructor 1 | 8 |
| Assistant District Agricultural Officer | 9 |
| Agricultural Officer (4H) | 1 |
| Assistant Agricultural Officer I (4H) | 1 |
| Assistant Agricultural Officer II | 4 |
| Total staff | 31 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :---: |
| $\mathbf{0 9 2}$ | Agronomy |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To implement the Ministry of Agriculture's Propagation Programme. | No. of plants produced. | Access to quality planting material. |
|  |  | No. of acreages of fruits, root crops and vegetables established. | Planting material and technical assistance made available for facilitating the targeted acreages of crops. |
|  |  | No. of tech packs developed, training of extension officers and farmers etc. | \% increase in productivity for targeted crops. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT | Actual <br> Provisional <br> 2013 | Approved Estimates 2013 | $\begin{aligned} & \text { Estimates } \\ & 2014 \end{aligned}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 092 | Agronomy | 1,428,507 | 1,618,171 | 1,517,707 | 1,524,655 | 1,531,603 |
| $\begin{aligned} & 310 \\ & 312 \\ & 340 \end{aligned}$ | Personal Emoluments <br> Wages <br> Professional Services (Wages \& Salaries) | 677,227 | 721,146 | 695,224 | 702,172 | 709,120 |
|  |  | 375,438 | 445,536 | 375,000 | 375,000 | 375,000 |
|  |  | 257,161 | 338,125 | 338,125 | 338,125 | 338,125 |
|  | Total Personnel Direct | 1,309,826 | 1,504,807 | 1,408,349 | 1,415,297 | 1,422,245 |
| $\begin{aligned} & 314 \\ & 318 \end{aligned}$ | Allowance | 46,800 | 50,400 | 46,800 | 46,800 | 46,800 |
|  | Local travel and subsistence | 13,682 | 16,964 | 14,000 | 14,000 | 14,000 |
|  | Total Personnel Indirect | 60,482 | 67,364 | 60,800 | 60,800 | 60,800 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 34,847 | 20,000 | 25,000 | 25,000 | 25,000 |
|  |  | 34,847 | 20,000 | 25,000 | 25,000 | 25,000 |
| $\begin{aligned} & 336 \\ & 342 \end{aligned}$ | Maintenance Services | 16,793 | 18,500 | 17,000 | 17,000 | 17,000 |
|  | Insurance <br> Total Overhead | 6,058 | 7,000 | 6,058 | 6,058 | 6,058 |
|  |  | 22,851 | 25,500 | 23,058 | 23,058 | 23,058 |
| 352 | Sundry Expenses Total Other | 500 | 500 | 500 | 500 | 500 |
|  |  | 500 | 500 | 500 | 500 | 500 |
|  | Total Recurrent Expenditure | 1,428,507 | 1,618,171 | 1,517,707 | 1,524,655 | 1,531,603 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Chief Agronomist | 1 | 1 |  | 61,284 | 61,284 |
| I | Agronomist | 5 | 5 |  | 299,976 | 283,050 |
| G | Agricultural Instructor I | 2 | 2 |  | 42,576 | 42,576 |
| F | Agricultural Instructor II | 3 | 3 |  | 77,808 | 110,928 |
| C | Agricultural Assistant | 8 | 8 |  | 213,024 | 188,808 |
| B | Chauffeur/Assistant | 1 | 1 |  | 10 | 10 |
|  | Relief |  |  |  | 10 | - |
|  | Total Salary Established Staff | 20 | 20 | 677,227 | 694,688 | 686,656 |
|  | Salary Increment |  |  |  | 17,890 | - |
|  | Total Other Payment Established Staff |  |  | - | 8,568 | 8,568 |
|  | Total Personnel Emolument |  |  | 677,227 | 721,146 | 695,224 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Agricultural Workers, Handyman <br> Helper, Watchman, Driver, <br> Clerical Assistant <br> Propagator Attendant (Tissue Culture Lab) | 16 | 16 | 375,438 | 445,536 | 375,000 |
| Total Wages Unestablished Staff | 16 | 16 | 375,438 | 445,536 | 375,000 |
| Total Other Payment Unestablished Staff |  |  |  |  | - |
| Total Wages Unestablished Staff |  |  | 375,438 | 445,536 | 375,000 |
| Total Personnel Emoluments and Wages |  |  | 1,052,665 | 1,166,682 | 1,070,224 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established |  | Non Established | Established |
| Total Positions | 20 | 16 | 20 | Non Established |
|  | 16 | 3 | - |  |
| Vacant Positions | 1 | - | 1 | - |
| Seconded Positions | 1 | - | 16 | 16 |
| Total Staff Working | 18 | 16 |  |  |


| DTO POSTS | Number |
| :--- | ---: |
| Chief Agronomist | 1 |
| Agronomist | 5 |
| Agricultural Instructor 1 | 2 |
| Total staff | 8 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 9 3}$ | Agricultural Engineering |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide reliable data, services and policy directives that would enable the efficient use of land and water resources for the enhancement of agriculture and the environment. | \% increase in areas under irrigation. | \% reduction in land degradation through the adoption of sustainable land management strategies. |
|  |  | Development of a national land policy for Grenada. | \% increase in food production. |
|  |  |  | Increased efficiency in the use of water resources. |



Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 11 | 5 | 11 | 5 |
|  | 2 | - | 3 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 9 | 5 | 8 | 5 |


| DTO POSTS | Number |
| :--- | ---: |
| Farm Mechanization Officer | 1 |
| Chief Land Use Officer | 1 |
| Agro-meteorological Officer | 2 |
| Soil Analyst | 1 |
| Land Use Officer | 3 |
| Total staff | 8 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :---: |
| $\mathbf{0 9 4}$ | Forestry |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To protect and sustainably develop Grenada's natural forest resources to derive maximum economic and social benefits. | Increase area of forest rehabilitated. | \% of Grenada's forest classified as reserved. |
|  |  | No. of nature trails developed and upgraded. | \% increase in the number of trails developed. |
|  |  | No. of forest resources (flora and fauna) monitored and inventoried. | \% increase in the number of forest resources monitored and inventoried. |



* Allocation was moved to Forestry Management Programme in the Capital Budget

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Chief Forestry Officer | 1 | 1 |  | 61,284 | 61,284 |
| I | Forester I | 4 | 4 |  | 54,168 | 54,168 |
| H | Forester II | 3 | 3 |  | 10 | 10 |
| G | Forester III | 3 | 3 |  | 85,152 | 85,152 |
| E | Executive Officer | 1 | 1 |  | 16,692 | 10 |
| D | Forester IV | 2 | 2 |  | 44,784 | 47,976 |
| C | Clerk/Typist | 1 | 1 |  | 10 | 10 |
| C | Forest Ranger | 6 | 6 |  | 109,748 | 109,748 |
| B | Chauffeur/Assistant | 2 | 2 |  | 45,672 | 45,672 |
| B | Storeman/Handyman *Six months provision | 1 | 1 |  | 22,836 | 22,836 |
|  | Total Salary Established Staff | 24 | 24 | 418,475 | 440,356 | 426,866 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  | - | - |
|  | Total Personnel Emolument |  |  | 418,475 | 440,356 | 426,866 |
|  | Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
|  | Agricultural Worker, Watchman, Foreman, Machine Operator | 27 | - | 471,030 | 473,717 | - |
|  | Total Wages Unestablished Staff | 27 | - | 471,030 | 473,717 | - |
|  | Total Other Payment Unestablished Staff |  |  |  |  | - |
|  | Total Wages Unestablished Staff |  |  | 471,030 | 473,717 | - |
|  | Total Personnel Emoluments and Wages |  |  | 889,505 | 914,073 | 426,866 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 24 | 27 | 24 | - |
|  | 10 | - | 12 | - |
| Total Staff Working | - | - | - | - |


| DTO POSTS | Number |
| :--- | ---: |
| Chief Forestry Officer | 1 |
| Forester I | 4 |
| Forester II | 3 |
| Forester III | 3 |
| Forester IV | 2 |
| Forest Rangers (Motor Cycles) | 6 |
| Total staff | 19 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 9 5}$ | Produce Chemist laboratory |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To provide analytical services, consultations, information and supporting services to the agro-processing sector, fishing industry, environmental health, police force and other organizations and government institutions. | No. of chemical, physicochemical and microbiological analysis performed. | \% increase in standards and quality of locally produced agro-products by the stakeholders. |
|  |  | No. of direct and indirect technical consultations, information and supporting services performed. | Stakeholders provided with necessary information required to improve production and choose appropriate technologies. |
|  |  | No. of reports and recommendations done and forwarded for analytical testing and research. | Level of satisfaction with analytical test results provided to clients and stakeholders (RGPF, agro processing \& manufacturing industry, Ministry of Health and the private sector). |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 095 | Produce Chemist laboratory | 272,981 | 270,896 | 287,150 | 287,150 | 287,150 |
| 310 | Personal Emoluments | 246,336 | 239,384 | 251,146 | 251,146 | 251,146 |
|  | Wages | 12,561 | 14,280 | 12,804 | 12,804 | 12,804 |
|  | Total Personnel Direct | 258,897 | 253,664 | 263,950 | 263,950 | 263,950 |
| 314 | Allowance | 10,313 | 14,832 | 10,600 | 10,600 | 10,600 |
|  | Total Personnel Indirect | 10,313 | 14,832 | 10,600 | 10,600 | 10,600 |
| 332 | Supplies and Materials Total Utilities \& Supplies | - | 400 | 800 | 800 | 800 |
|  |  | - | 400 | 800 | 800 | 800 |
| 336342 | Maintenance Services | 3,771 | 2,000 | 3,800 | 3,800 | 3,800 |
|  | Insurance | - | - | 8,000 | 8,000 | 8,000 |
|  | Total Overhead | 3,771 | 2,000 | 11,800 | 11,800 | 11,800 |
|  | Total Recurrent Expenditure | 272,981 | 270,896 | 287,150 | 287,150 | 287,150 |

## Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Chief Analytical Chemist | 1 | 1 |  | 61,284 | 61,284 |
| I | Produce Chemist | 3 | 3 |  | 108,346 | 108,336 |
| D | Laboratory Technician | 1 | 1 |  | 29,340 | 29,340 |
| D | Secretary | 1 | 1 |  | 17,568 | 29,340 |
| B | Laboratory Assistant |  | 2 |  | 22,846 | 22,846 |
|  | Total Salary Established Staff | 8 | 8 | 246,336 | 239,384 | 251,146 |
|  | Salary Increment |  |  |  |  |  |
|  | Total Other Payment Established Staff |  |  |  |  |  |
|  | Total Personnel Emolument |  |  | 246,336 | 239,384 | 251,146 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Office Attendant/Cleaner/ Relief | 1 | 1 | 12,561 | 13,082 | 12,804 |
| Total Wages Unestablished Staff | 1 | 1 | 12,561 | 13,082 | 12,804 |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | 12,561 | 13,082 | 12,804 |
| Total Personnel Emoluments and Wages |  |  | 258,897 | 252,466 | 263,950 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 8 | 1 | 8 | 1 |
|  | 2 | - | 2 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 6 | 1 | 6 | 1 |


| DTO POSTS | Number |
| :--- | ---: |
| Chief Analytical Chemist | 1 |
| Produce Chemist | 3 |
| Total staff | 4 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 9 6}$ | Livestock and Veterinary Services |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To facilitate an increase in poultry production and maintain self sufficiency in edible eggs. | No. of new poultry processing projects and expansion of existing projects. | \% increase in local production. |
|  |  | One hundred goats and improved pastures. | Availability of improved genetic breeds. |
|  |  | No. of animals treated and farms visited. | \% reduction in sick animals. |
|  |  | No. of training sessions and apiary inspection undertaken. | \% increase in honey production and other bee products. |
|  |  | No. of permits and heath certificates and issued. |  |



Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
|  | 16 | 3 | 16 | 3 |
| Total Positions | 5 | - | 5 | - |
| Vacant Positions | - | - | - | - |
| Seconded Positions | 11 | 3 | 11 | 3 |
| Total Staff Working |  |  |  |  |


| DTO POSTS | Number |
| :--- | ---: |
| Chief Veterinary and Livestock Officer | 1 |
| Veterinary Officer | 1 |
| Agricultural Instructor I | 3 |
| Animal Health Assistant | 3 |
| Livestock Officer | 4 |
| Stock Control Officer | 1 |
| Total staff | 13 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 9 7}$ | Lands and Surveys |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE <br> (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | To improve the overall management of state lands by reducing the incidence on squatting of Crown Lands and continue the regularization of informal occupants. | No. of site visits to crown lands to reduce illegal settlers. | \% reduction in the number of illegal settlers. |
|  |  | No. of public awareness meeting held on boundary issues. | No. of boundary disputes resolved outside the court system. |
|  |  | No. of regular demand notices <br> created and delivered to <br> allottees (sales and leases). | \% increase in revenue collection. |
|  |  | No. of geodetic control points established. | \% increase in the number of surveys tied into the national geodetic control network. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | Vote 64 - MINISTRY OF AGRICULTURE, <br> LANDS, FORESTRY \& FISHERIES AND THE <br> ENVIRONMENT | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward <br> Estimates 2015 | Forward <br> Estimates 2016 |
| 097 | Lands and Surveys | 478,084 | 546,112 | 586,002 | 646,224 | 649,452 |
| 310 | Personal Emoluments | 318,388 | 347,206 | 302,428 | 353,650 | 356,878 |
| $312$ | Wages | 77,788 | 81,486 | 81,486 | 81,486 | 81,486 |
|  |  | 51,294 | 60,756 | 159,756 | 168,756 | 168,756 |
|  | Total Personnel Direct | 447,471 | 489,448 | 543,670 | 603,892 | 607,120 |
| 314 | Allowance | 7,642 | 24,720 | 9,888 | 9,888 | 9,888 |
| 340 | Professional Services (Allowances) | - | 4,944 | 4,944 | 4,944 | 4,944 |
|  | Total Personnel Indirect | 7,642 | 29,664 | 14,832 | 14,832 | 14,832 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 20,522 | 20,000 | 21,000 | 21,000 | 21,000 |
|  |  | 20,522 | 20,000 | 21,000 | 21,000 | 21,000 |
| 336 | Maintenance Services | 2,449 | 3,000 | 2,500 | 2,500 | 2,500 |
| 342 | Insurance | - | 4,000 | 4,000 | 4,000 | 4,000 |
|  | Total Overhead | 2,449 | 7,000 | 6,500 | 6,500 | 6,500 |
|  | Total Recurrent Expenditure | 478,084 | 546,112 | 586,002 | 646,224 | 649,452 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Director of Lands \& Surveys* | 1 | 1 |  | 61,284 | 30,642 |
| H | Lands Officer* | 1 | 1 |  | 34,656 | 17,328 |
| G | Surveyor | 2 | 2 |  | 56,520 | 56,520 |
| G | Chief Draughtsman | 1 | 1 |  | 42,576 | 42,576 |
| D | Draughtsman | 3 | 3 |  | 77,820 | 79,440 |
| D | Junior Lands Officer | 1 | 1 |  | 17,568 | 19,140 |
| D | Clerk I | 1 | 1 |  | 29,340 | 29,340 |
| C | Clerk/Typist | 1 | 1 |  | 27,432 | 27,432 |
| B | Chauffeur/Assistant | 2 | 2 |  | 10 | 10 |
|  | Total Salary Established Staff | 13 | 13 | 318,388 | 347,206 | 302,428 |
|  | Salary Increment |  |  | - |  | - |
|  | Total Other Payment Established Staff |  |  |  |  | - |
|  | Total Personnel Emolument |  |  | 318,388 | 347,206 | 302,428 |


| Unestablished Staff | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Chainman | 5 | 5 | 77,788 | 81,486 | 81,486 |
| Total Wages Unestablished Staff | 5 | 5 | 77,788 | 81,486 | 81,486 |
| Total Other Payment Unestablished Staff |  |  | - | - | - |
| Total Wages Unestablished Staff |  |  | 77,788 | 81,486 | 81,486 |
| Total Personnel Emoluments and Wages |  |  | 396,177 | 428,692 | 383,914 |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 13 | 5 | 13 | 5 |
| Vacant Positions | 3 | - | 5 | - |
| Study Leave |  |  |  |  |
| Seconded Positions |  | - |  | - |
| Total Staff Working | 10 | 5 | 8 | 5 |


| DTO POSTS |  |
| :--- | ---: |
| Director of Lands and Surveys | Number |
| Surveyors | 1 |
| Lands Officer | 2 |
| Junior Lands Officer | 1 |
| Total staff | 1 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :---: |
| $\mathbf{0 9 8}$ | Fisheries |  |


|  | PROGRAMME OBJECTIVES | PERFORMANCE INDICATORS |  |
| :---: | :---: | :---: | :---: |
|  |  | OUTPUT MEASURE (What is produced or delivered by the Programme) | OUTCOME MEASURE (i.e. What is the impact of the programme, relative to programme objectives and mission and vision statements) |
| 1 | Optimize fish production for export and to satisfy domestic demand through the application of appropriate, safe and sustainable fishing technologies while maintaining marine diversity. | No. of fishers provided material and technical support | \% increase in annual catch. |
|  |  | No. of inspections of fishing fleet. | Value of fish exported. |
|  |  | No. of marine protected areas declared. | \% of protected areas managed in accordance with defined parameters. |
|  |  | No. of guidelines issued. | Average annual income of fishers. |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| S.O.C. <br> Item No | Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
| 098 | Fisheries | 1,347,688 | 1,290,774 | 876,034 | 674,249 | 674,249 |
| 310 | Personal Emoluments <br> Wages* <br> Professional Services (Wages \& Salaries)* <br> Total Personnel Direct | 352,771 | 392,842 | 354,704 | 354,704 | 354,704 |
| $\begin{aligned} & 312 \\ & 340 \end{aligned}$ |  | 169,212 | 126,992 | - | - | - |
|  |  | 483,749 | 447,847 | - | - | - |
|  |  | 1,005,732 | 967,681 | 354,704 | 354,704 | 354,704 |
| $\begin{aligned} & 314 \\ & 318 \end{aligned}$ | Allowance <br> Local travel and subsistence <br> Total Personnel Indirect | 40,944 | 38,688 | 41,344 | 41,344 | 41,344 |
|  |  | 28,326 | 21,365 | 21,365 | 21,365 | 21,365 |
|  |  | 69,270 | 60,053 | 62,709 | 62,709 | 62,709 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 25,387 | 15,700 | 25,000 | 25,000 | 25,000 |
|  |  | 25,387 | 15,700 | 25,000 | 25,000 | 25,000 |
| $\begin{aligned} & 336 \\ & 342 \\ & 343 \end{aligned}$ | Maintenance Services <br> Insurance | 26,270 | 53,000 | 30,000 | 30,000 | 30,000 |
|  |  | 16,840 | 16,840 | 24,336 | 24,336 | 24,336 |
|  | Other Services | 201,689 | 175,000 | 376,785 | 175,000 | 175,000 |
|  | Total Overhead | 244,798 | 244,840 | 431,121 | 229,336 | 229,336 |
| 352 | Sundry Expenses <br> Total Other | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
|  |  | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
|  | Total Recurrent Expenditure | 1,347,688 | 1,290,774 | 876,034 | 674,249 | 674,249 |

*Transferred to Fisheries Development Programme in the Capital Budget

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of <br> Staff <br> Estimates <br> 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Chief Fisheries Officer | 1 | 1 |  | 61,284 | 61,284 |
| I | Fisheries Officer I | 2 | 2 |  | 38,148 | 10 |
| G | Fisheries Officer II | 6 | 6 |  | 255,456 | 255,456 |
| D | Fisheries Assistant | 1 | 1 |  | 29,340 | 29,340 |
| D | Secretary | 1 | 1 |  | 10 | 10 |
|  | Total Salary Established Staff | 11 | 11 | 352,771 | 384,238 | 346,100 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  | 8,604 | 8,604 |
|  | Total Personnel Emolument |  |  | 352,771 | 392,842 | 354,704 |


| Unestablished Staff | Number of <br> Staff <br> Estimates <br> 2013 | Number of <br> Staff Estimates <br> 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> $\mathbf{2 0 1 4}$ |
| :--- | :---: | ---: | ---: | ---: | :---: |
| Fees Collector (1) Market Supervisor (1) | 2 | - | 169,212 | 121,992 |  |
| Total Wages Unestablished Staff |  | 2 | - | 169,212 | - |
| Total Other Payment Unestablished Staff |  |  | - | 121,992 |  |
| Total Wages Unestablished Staff |  |  | 169,212 | - |  |
| Total Personnel Emoluments and Wages |  |  | 521,983 | 126,992 |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 11 | 2 | 11 | - |
|  | 3 | - | 3 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 8 | 2 | 8 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Chief Fisheries Officer | 1 |
| Fisheries Assistant | 1 |
| Fisheries Officer I | 2 |
| Fisheries Officer II | 6 |
| Total staff | 10 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. | DIVISION <br> Name |
| :---: | :---: |
| $\mathbf{0 9 9}$ | Pest Management Unit |


|  |
| :--- |
|  |
|  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| S.O.C. Item No | Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
| 099 | Pest Management Unit | 628,979 | 690,052 | 667,190 | 667,190 | 667,190 |
| 310 | Personal Emoluments <br> Total Personnel Direct | 522,359 | 550,680 | 550,680 | 550,680 | 550,680 |
|  |  | 522,359 | 550,680 | 550,680 | 550,680 | 550,680 |
| $\begin{aligned} & 314 \\ & 318 \end{aligned}$ | Allowance | 61,792 | 79,600 | 65,200 | 65,200 | 65,200 |
|  | Local travel and subsistence | 35,864 | 44,572 | 41,310 | 41,310 | 41,310 |
|  | Total Personnel Indirect | 97,657 | 124,172 | 106,510 | 106,510 | 106,510 |
| 332 | Supplies and Materials | 8,963 | 9,000 | 9,000 | 9,000 | 9,000 |
|  | Total Utilities \& Supplies | 8,963 | 9,000 | 9,000 | 9,000 | 9,000 |
| $\begin{aligned} & 336 \\ & 338 \end{aligned}$ | Maintenance Services | - | 5,000 | - | - | - |
|  | Rental of Asset | - | 900 | 900 | 900 | 900 |
|  | Total Overhead | - | 5,900 | 900 | 900 | 900 |
| 352 | Sundry Expenses | - | 300 | 100 | 100 | 100 |
|  | Total Other | - | 300 | 100 | 100 | 100 |
|  | Total Recurrent Expenditure | 628,979 | 690,052 | 667,190 | 667,190 | 667,190 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| GRADE | PERSONNEL DIRECT <br> STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| J | Pest Management Officer | 1 | 1 |  | 61,284 | 61,284 |
| I | Senior Agricultural Officer | 2 | 2 |  | 54,168 | 54,168 |
| G | Plant Quarantine Officer | 8 | 8 |  | 298,042 | 298,042 |
| D | Laboratory Technician | 1 | 1 |  | 29,340 | 29,340 |
| C | Clerk/Typist | 1 | 1 |  | 10 | 10 |
| B | Office Attendant/Cleaner | 1 | 1 |  | 22,836 | 22,836 |
|  | Total Salary Established Staff | 14 | 14 | 522,359 | 465,680 | 465,680 |
|  | Salary Increment |  |  |  |  | - |
|  | Total Other Payment Established Staff |  |  |  | 85,000 | 85,000 |
|  | Total Personnel Emolument |  |  | 522,359 | 550,680 | 550,680 |


| Unestablished Staff <br> Staff of <br> Estimates <br> 2013 | Number of <br> Staff Estimates <br> 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> 2014 |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Total Wages Unestablished Staff |  |  |  |  |  |
| Total Other Payment Unestablished Staff |  |  |  |  |  |
| Total Wages Unestablished Staff | - |  | - | - |  |
| Total Personnel Emoluments and Wages |  | - | - | - |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Established | Non Established | Established | Non Established |
| Total Positions | 14 | - | 14 | - |
| Vacant Positions | 1 | - | 3 | - |
| Seconded Positions | - | - | - | - |
| Total Staff Working | 13 | - | 11 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Pest Management Officer | 1 |
| Agricultural Officers | 2 |
| Plant Quarantine Officers | 8 |
|  |  |
| Total staff | 11 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| DIVISION <br> No. | DIVISION <br> Name |  |
| :---: | :--- | :---: |
| $\mathbf{0 1 1 0}$ | Environment |  |


|  |
| :--- |
|  |
|  |


|  | FINANCIAL REQUIREMENT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { S.O.C. } \\ & \text { Item No } \end{aligned}$ | Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT | Actual Provisional 2013 | Approved Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ | Forward Estimates 2015 | Forward Estimates 2016 |
| 0110 | Environment | 262,220 | 401,525 | 332,340 | 331,840 | 331,540 |
| $\begin{aligned} & 310 \\ & 340 \end{aligned}$ | Personal Emoluments <br> Professional Services (Wages \& Salaries) <br> Total Personnel Direct | 229,489 | 291,020 | 279,960 | 279,960 | 279,960 |
|  |  | 11,250 | 35,000 | 14,400 | 14,400 | 14,400 |
|  |  | 240,739 | 326,020 | 294,360 | 294,360 | 294,360 |
| 314 | Allowance | 9,125 | 16,832 | 14,000 | 14,000 | 14,000 |
| 318 | Local travel and subsistence | 1,697 | 2,523 | 2,000 | 2,000 | 2,000 |
| 319324326 | International travel and subsistence | 2,011 | 36,500 | 5,000 | 5,000 | 5,000 |
|  | Hosting and entertainment | - | 1,500 | 500 | 500 | 500 |
|  | Training | - | 1,000 | 3,830 | 3,830 | 3,830 |
|  | Total Personnel Indirect | 12,832 | 58,355 | 25,330 | 25,330 | 25,330 |
| 332 | Supplies and Materials Total Utilities \& Supplies | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 |
|  |  | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 |
| 334 | Communications Expenses | 291 | 950 | 950 | 950 | 950 |
| 336 | Maintenance Services | - | - | 1,000 | 1,000 | 1,000 |
| 341 | Consultancy Services | - | 10,000 | - | - | - |
| 342 | Insurance | 3,433 | 1,000 | 5,500 | 5,000 | 4,700 |
|  | Total Overhead | 3,724 | 11,950 | 7,450 | 6,950 | 6,650 |
| 352 | Sundry ExpensesTotal Other | 725 | 1,000 | 1,000 | 1,000 | 1,000 |
|  |  | 725 | 1,000 | 1,000 | 1,000 | 1,000 |
|  | Total Recurrent Expenditure | 262,220 | 401,525 | 332,340 | 331,840 | 331,540 |

Vote 64 - MINISTRY OF AGRICULTURE, LANDS, FORESTRY \& FISHERIES AND THE ENVIRONMENT

| GRADE | PERSONNEL DIRECT STAFF POSITION | Number of Staff Estimates 2013 | Number of Staff Estimates 2014 | Actual Provisional 2013 | Approved <br> Estimates 2013 | $\begin{gathered} \text { Estimates } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | Environmental Specialist | 1 | 1 |  | 63,420 | 63,420 |
| J | Senior Environmental Officer | 2 | 2 |  | 122,568 | 122,568 |
| I | Environmental Officer | 3 | 3 |  | 105,032 | 92,316 |
|  | Total Salary Established Staff | 6 | 6 | 229,489 | 291,020 | 278,304 |
|  | Salary Increment |  |  | - | - | - |
|  | Total Other Payment Established Staff |  |  |  | - | 1,656 |
|  | Total Personnel Emolument |  |  | 229,489 | 291,020 | 279,960 |


| Unestablished Staff | Number of <br> Staff <br> Estimates <br> 2013 | Number of <br> Staff Estimates <br> 2014 | Actual <br> Provisional <br> 2013 | Approved <br> Estimates 2013 | Estimates <br> 2014 |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | - | - | - | - | - |
| Total Wages Unestablished Staff | - | - | - | - |  |
| Total Other Payment Unestablished Staff | - | - | - | - |  |
| Total Wages Unestablished Staff |  | - | - |  |  |
| Total Personnel Emoluments and Wages |  | - | - |  |  |


| NUMBER OF STAFF | Estimates 2013 |  | Estimates 2014 |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Positions | Established | Non Established | Established | Non Established |
|  | 6 | - | 6 | - |
|  | 2 |  | 2 | - |
| Study Leave |  |  |  | - |
| Seconded Positions |  |  |  | - |
| Total Staff Working | 4 | - | 4 | - |


| DTO POSTS | Number |
| :--- | ---: |
| Environmental Specialist | 1 |
| Senior Environmental Officer | 2 |
| Environment Officer | 3 |
| Total staff | 6 |

## PART II - CAPITAL ESTIMATES

ABSTRACT OF CAPITAL REVENUE 2014

| Items | ESTIMATES 2014 |  |  |
| :--- | ---: | ---: | ---: |
|  | Local Revenue |  | External Aid |
| Transfer from Recurrent Budget (recurrent surplus | $(15,970,854)$ |  | Total |
| Budgetary Support | - |  | - |
| Other Sources (T-bill, Bonds etc) | $107,444,680$ | $8,500,000$ | $\mathbf{( 1 5 , 9 7 0 , 8 5 4 )}$ |
| Grants | - | $\mathbf{8 , 5 0 0 , 0 0 0}$ |  |
| Loans | - | $129,984,468$ | $\mathbf{1 0 7 , 4 4 4 , 6 8 0}$ |
|  |  | $32,000,000$ | $\mathbf{1 2 9 , 9 8 4 , 4 6 8}$ |
| $\mathbf{3 2 , 0 0 0 , 0 0 0}$ |  |  |  |
| TOTAL |  |  |  |

## ABSTRACT OF CAPITAL EXPENDITURE

\begin{tabular}{|c|c|c|c|c|c|}
\hline \multirow{2}{*}{VOTE} \& \multicolumn{5}{|c|}{ESTIMATES 2014} \\
\hline \& Local Revenue \& Grant \& Loan \& TOTAL \& \[
\begin{aligned}
\& \% \text { of } \\
\& \text { Total }
\end{aligned}
\] \\
\hline \begin{tabular}{l}
01. Governor General \\
02. Parliament \\
03. Supreme Court \\
04. Magistracy \\
08. Parliamentary Elections Office \\
09. Ministry of Legal Affairs \\
10. Office of the Prime Minister \\
11. Prisons \\
12. Police \\
14. Ministry of Labour \\
15. Ministry of Tourism, Civil Aviation and Culture \\
16. Ministry of Foreign Affairs \& International Business \\
18. Ministry of National Security, Public Administration, Disaster Management, Home Affairs, Information and Implementation \\
19. Ministry of Youth, Sports \& Religious Affairs \\
20. Ministry of Finance and Energy \\
26 Ministry of Economic Development, Trade, Planning \& Cooperatives \\
30 Ministry of Communications, Works, Physical Development, Public Utilities, ICT \& Community Development \\
35. Ministry of Social Development and Housing \\
36. Ministry of Carriacou and Petite Martinique Affairs \& Local Government \\
40. Ministry of Education and Human Resource Development \\
50. Ministry of Health \& Social Security \\
64. Ministry of Agriculture, Lands, Forestry \& Fisheries and the Environment
\end{tabular} \& \[
\begin{array}{r}
1,861,712 \\
78,412 \\
27,000 \\
818,878 \\
1,149,661 \\
231,228 \\
155,500 \\
1,183,128 \\
10,000 \\
14,999,878 \\
50,000 \\
1,903,977 \\
\\
20,427,151 \\
9,164,928 \\
2,160,000 \\
\\
17,537,593 \\
\\
10,108,018 \\
3,750,440 \\
\\
3,002,000 \\
3,385,000 \\
7,969,322
\end{array}
\] \& 10,000
-
-
-
-
-
\(5,500,000\)
-
-
-
\(9,008,177\)
216,000
-
\(46,956,080\)
384,480
\(6,220,258\)
\(23,750,000\)
\(17,273,389\)
200,000
\(8,275,016\)
\(6,072,882\)
\(6,118,186\) \& \begin{tabular}{l}
2,500,000 6,500,000 5,000,000 \\
4,000,000 \\
9,000,000 \\
5,000,000
\end{tabular} \&  \& 0.00
0.71
0.03
0.01
0.31
0.44
2.19
0.06
0.45
0.00
9.16
0.10
0.73

25.72
4.60
5.68

17.67

11.98
1.51

7.74
3.61
7.29 <br>
\hline TOTAL \& 99,973,826 \& 129,984,468 \& 32,000,000 \& 261,958,294 \& 100.00 <br>
\hline
\end{tabular}

## CAPITAL REVENUE




| CAPITAL REVENUE ESTIMATES 2014 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Head No. |  | Items | Estimates 2014 |  | Actual Provisional 2013 |  | Explanations |
|  |  | Local Revenue | External Aid | Local Revenue | External Aid |  |
| ***** | 8005 |  | Organization of American States (OAS) |  |  |  |  |  |
| 0080545 |  | Integration of ICT in Schools Curriculum incl. FEMCIDI |  | 200,000 |  | - |  |
|  |  | Total | - | 200,000 | - | - |  |
| ***** | 8046 | Government of Venezuela |  |  |  |  |  |
| 0083527 |  | General Hospital Phase 2 |  | 5,000,000 |  | - |  |
| 0066517 |  | St. George's Market Square |  | 500,000 |  | 58,910 |  |
|  |  | Total | - | 5,500,000 | - | 58,910 |  |
| ***** | 8007 | Government of Japan |  |  |  |  |  |
| 0090569 |  | Grenada Small Farmers Vulnerability Project |  | - |  | 1,269,057 |  |
|  |  | Total | - | - | - | 1,269,057 |  |
| ***** | 8014 | PAHO |  |  |  |  |  |
| 0071512 |  | National Policy for the Elderly |  | 32,045 |  | - |  |
| 0082524 0082519 |  | Monitoring Essential Public Health Functions Technical Assistance and Support |  | $\begin{array}{r} 1,122 \\ 150,000 \end{array}$ | - | 119,557 |  |
|  |  | Total | - | 183,167 | - | 119,557 |  |
| ***** |  | UNDP/GEF |  |  |  |  |  |
| 0082529 | 8009 | National Aids Council (NAC) Secretariat |  | 41,813 |  | - | UNDP |
|  |  | Total | - | 41,813 | - | 73,641 |  |


| CAPITAL REVENUE ESTIMATES 2014 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Head No. |  | Items | Estimates 2014 |  | Actual Provisional 2013 |  | Explanations |
|  |  | Local Revenue | External Aid | Local Revenue | External Aid |  |
| ***** |  |  | OTHER SOURCES |  |  |  |  |  |
| 0083002 | 8015 | Purchase of Medical Equipment | - | 681,947 | - | 2,200 | SGU |
| 0090570 | 8017 | Grenada Agriculture Census 2011 | - | 399,384 | - | 345,080 | FAO |
| 0046519 | 8027 | Development of Cultural Policy |  | - | - | 9,076 | UNESCO |
| 0098535 | 8026 | Marine Protected Areas Programme | - | 1,230,000 | - | - | USAID |
| 0002502 | 8053 | Parliament Building | - | 10,000,000 | - | 944,861 | Australia |
| 0072521 | 8066 | Eradicating Gender Based Violence* |  | 738,344 |  | 258,651 | UNIFEM |
| 0072515 | 8066 | Gender Policy Programme |  | - |  | 26,616 | UNIFEM |
| 0082531 | 8037 | OECS/PPS Support Programme |  | 35,000 |  | - | OECS |
| 0080522 | 8027 | UNESCO Micro Projects |  | 250,000 |  | 142,235 | UNESCO |
| 0112501 | 8010 | Support to the G'da Coalition of Services Industries |  | 3,439 |  | - | CARICOM |
| 0056508 | 8037 | Labour Force Survey |  | 35,000 |  | - | OECS |
| 0053527 | 8001 | Alleviation of Poverty (Increasing Value Added to Nutmegs) |  | 487,970 |  | - | CART Fund |
| 0111500 | 8035 | Development of Coastal Zone Management Plan (YEOSU) |  | 82,525 |  | - | Korea |
| 0053531 | 8034 | Review of National Export Strategy |  | 100,000 |  | 2,025 | CFTC |
| 0113511 | 8042 | Review of National Biodiversity Strategy |  | 268,973 |  | 141,767 | UNEP |
| 0100557 | 8010 | Implementation of National Export Strategy |  | 16,943 |  | 9,030 | CARICOM |
| 0056530 | 8081 | International Comparison Programme |  | - |  | 40,030 | UNECLAC |
| 0113512 | 8078 | Climate Change Adaptation Project |  | 1,000,000 |  | 5,940 | GIZ |
| 0080559 | 8068 | Yellow Bird Foundation for Primary Mathematics |  | 33,016 |  | - | Yellow Bird F'dation |
| 0013528 | 8055 | Advance Coastal Radar Surveillance System |  | - |  | 224,491 | T\& T |
| 0044511 | 8039 | Hard Court |  | 500,000 |  | - | NLA |
| 00112503 | 8072 | Institutional Strengthening of Environmental Div. |  | 113,749 |  | 80,680 | Gov't of Canada |
| 0044528 | 8084 | Refurbishment of Fond Pavilion |  | 1,300,000 |  | - | FIFA |
| 0053535 | 8087 | Instit. Support to the Grenada Bureau of Standards |  | 747,900 |  |  | CDF |
| 0094551 | 8078 | Integrated Adaption Strategy |  | 690,000 |  | - | GIZ |
| 0094552 | 8006 | GEF Ridge to Reef Project |  | 1,500,000 |  |  | GEF |
| 0096517 |  | Laura Livestock Development Project |  | 53,000 |  |  |  |
| 0098542 | 8086 | Fisher Folk Training \& Development |  | 75,555 |  | - | JICA |
| 0099514 | 8085 | Support to CABI Plant Health Clinic |  | 50,000 |  | 9,363 | CABI |
| 0094547 | 8091 | Implementing Int'l Conventions |  | 20,000 |  | - | CITES Secretariat |
| 0031515 | 8089 | Support for Airlift |  | 4,000,000 |  | - | CBI |
| 0031538 | 8089 | Grenada Tourism Authority |  | 5,000,000 |  |  | CBI |
| 0094553 |  | Climate Change Mitigation \&Sustainable Livelihoods |  | 500,000 |  | - |  |
| 0090554 | 8017 | Rapid Response to Food Safety Events |  | 40,000 |  | - | FAO |
| 0086509 | 8023 | Fencing Hospital Compound |  | 40,000 |  | - | Donations |
| 0067500 | 8089 | Construction, Refurbishment, \& Ext. of Gov't Bldgs. |  | 3,000,000 |  | - | CBI |
| 0069516 | 8089 | Soft Loan Housing Project |  | 3,000,000 |  | - | CBI |
| 0013517 | 8089 | Grenada Home Improvement Programme | - | 5,350,000 | - | - | CBI |
| 0047515 | 8089 | New IMANI Programme |  | 14,400,000 |  |  | CBI |
| 0013532 | 8089 | Centre of Excellence \& Innovation Project |  | 500,000 |  | - | CBI |
| 0092523 | 8075 | Implementing National Biosafety Frameworks |  | - |  | 59,546 | UWI -T\&T |
| 0017519 | 8089 | Petite Martinique Field |  | 200,000 |  | - | CBI |
| 0092522 | 8070 | Banana /Plantain Programme |  | 50,000 |  | - | Winfresh |
| 0092524 | 8017 | Reduction Post Harvest Losses In Food Chain in CARICOM |  | 25,000 |  |  | FAO |
| 0086515 | 8039 | Maternity Ward Improvement |  | 15,000 |  | - | GRENLEC |
| 0086514 | 8039 | Paediatric Ward Monitoring Project |  | 8,000 |  |  | C-Tech Security |
| 0053538 | 8039 | Implementation of National Poultry Standards |  | 40,000 |  | - | GDB |
| 0082534 | 8023 | Contribution to Hospital |  | 100,000 |  | 101,783 | Various Sources |
| 0053539 | 8088 | Trade Logistics Project |  | 972,000 |  |  | IFC |
| 0036513 | 8080 | Foreign Affairs Complex |  | 216,000 |  | - | Mexico |
| 0094548 | 8090 | Wildlife Game Species Survey |  | 20,000 |  | - | PPCR |
| 0048543 | 8001 | Implementation of EPC/CARIFORUM |  | 249,480 |  | - | CART Fund |
| 0053518 | 8001 | EPA Implementation |  | 100,000 |  | 114,699 | CART Fund |
|  |  | Total | - | 58,238,225 | - | 2,518,073 |  |
|  |  | Total Grants | - | 129,984,468 | - | 27,818,171 |  |
|  |  | Less grants received in prior year(s) <br> Total Grants (adjusted) | - | $\begin{array}{r} 329,109 \\ 129,655,359 \\ \hline \end{array}$ | - | 27,818,171 |  |



## CAPITAL EXPENDITURE



| DIVISION |  |  |
| :--- | :--- | :--- |
| No. |  |  |$|$| $\mathbf{0 2}$ | DIVISION NAME |
| :--- | :--- |



| DIVISION <br> No. | DIVISION NAME |  |
| :---: | :--- | :--- |
| $\mathbf{0 3}$ |  | Administration |


| CAPITAL REQUIREMENT \$EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved Estimates <br> 2013 |  |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { Project } \\ \text { No. } \end{gathered}$ | Account | Source of Funds |  |  |  |  |  |  | Estimates 2014 |  |  |  |  |
|  |  |  |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
| 0003003 | 43001 | 0000 | Items <br> Supplies and Material | 50,000 |  | - | - | 5,000 | - | - | - | - |  |
|  |  |  | Projects <br> Ongoing |  |  |  |  |  |  |  |  |  |  |
| 0003500 | 45004 | 0000 | Automated Land Registry System | 6,000 |  | - | - | 5,280 | . | . | . | . |  |
|  |  |  | Total items and Ongoing Projects | 56,000 | - | - | - | 10,280 | - | - | - | - |  |
|  |  |  | New Projects |  |  |  |  |  |  |  |  |  |  |
| 0003503 | 47001 | 0000 | Court Reporting (License \& Mixer) | 78,412 |  |  |  |  | 78,412 | - | - | 78,412 |  |
|  |  | Total | Total Capital Expenditure Estimates | 134,412 | - | - | - | 10,280 | 78,412 | - | - | 78,412 |  |

VOTE 04- MAGISTRACY


VOTE 08 - PARLIAMENTARY ELECTIONS OFFICE


| CAPITAL REQUIREMENT \$EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved <br> Estimates 2013 | Estimates 2014 |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
| 0010003 | 43001 | 0000 | Items <br> Supplies and Materials Projects Ongoing Projects | 150,000 | 92,019 | - | - | 93,000 | - | - | - | - |  |
| 0010502 | 42002 | 0000 | New Voter Registration System | 2,200,000 | 148,586 | - | - | 200,000 | 150,000 | - | - | 150,000 |  |
| 0010500 | 42002 | 0000 | Electoral Enumeration Prog.(Continuous Reg.) | 4,535,347 | 1,365,726 | - | - | 1,495,105 | 668,878 | . | . | 668,878 |  |
|  |  |  | Total items and Ongoing Projects | 6,885,347 | 1,606,330 | - | - | 1,788,105 | 818,878 | - | - | 818,878 |  |
|  |  | Total | Total Capital Expenditure Estimates | 13,770,694 | 1,606,330 | - | - | 1,788,105 | 818,878 | . | . | 818,878 |  |





| $\substack{\text { DIVISION } \\ \text { No. }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 81 |  | Labour |  |  |  |  |  |  |  |  |  |  |  |
| CAPITAL REQUIREMENT \$EC (000) |  |  |  | Total Project Cost |  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  | Actual | Provisiona | 2013 | Approved <br> Estimates <br> 2013 | Estimates 2014 |  |  |  | Explanations |
| 0081502 | 47001 | 0000 |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  | Project |  |  |  |  |  |  |  |  |  |  |
|  |  |  | Air Quality Assessment | 130,000 | 5,395 |  |  | 50,000 | 10,000 | - | - | 10,000 |  |
|  |  |  | Total items and Ongoing Projects | 130,000 | 5,395 | - | - | 50,000 | 10,000 | - | - | 10,000 |  |
|  |  |  | New Projects |  |  |  |  |  |  |  |  | - |  |
|  |  | Total | Total Capital Expenditure Estimates | 130,000 | 5,395 | - | - | 50,000 | 10,000 | - | - | 10,000 |  |


| $\substack{\text { Division } \\ \text { No. }}$ <br> division Name |  |
| :---: | :---: |
|  |  |
| 31 | Administration |

VOTE 15- MINISTRY OF TOURISM, CIVIL AVIATION AND CULTURE



VOTE 18- MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION AND IMPLEMENTATION




VOTE 18- MINISTRY OF NATIONAL SECURITY, PUBLIC ADMINISTRATION, DISASTER MANAGEMENT, HOME AFFAIRS, INFORMATION AND IMPLEMENTATION


| CAPITAL REQUIREMENT \$ EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved Estimates 2013 |  |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  |  |  |  |  | Estimates 2014 |  |  |  |  |
|  |  |  |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  | Projects |  |  |  |  |  |  |  |  |  |  |
| 0013525 | 47001 | 0000 | Ongoing Projects |  |  |  |  |  |  |  |  |  |  |
|  | 47001 | 0000 | NADMA's Emergency Oper. Centre Repairs | 105,00 |  |  |  |  | 15,000 |  |  | 15,28 |  |
| 0013542 | 47008 | 0000 0000 | Institutional Strengthening of NADMA | - |  |  |  |  | 153,286 | - | - | 153,286 | CDEMA |
| 0013543 | 46002 | 0000 | National Stimulation Exercise <br> Marian Multipurpose Centre Repairs | 120,000 |  |  |  | 40,000 | 25,000 40,000 | - | - | 25,000 | CDEMA |
| 0013544 | 46002 | 0000 | Marli Monitoring Station Repairs | 30,000 |  |  |  | 10,000 | 10,000 | - | . | 10,000 |  |
| 0013533 | 47001 | 0000 | NADMA Mitigation Programme | 150,000 |  |  |  | 50,000 | 50,000 | - | . | 50,000 |  |
|  |  |  | Total items and Ongoing Projects | 505,000 | - | - | - | 115,000 | 293,286 | - | - | 293,286 |  |
|  |  |  | New Projects |  |  |  |  |  |  |  |  |  |  |
|  |  | Total | NaDMA | 505,000 | - | - | - | 115,000 | 293,286 | - | . | 293,286 |  |
|  |  | Total | Total Capital Expenditure Estimates | 31,452,501 | 499,770 | 224,491 | 2,789,605 | 6,978,818 | 1,903,977 | - | - | 1,903,977 | - |


*Formerly called Ministry of Youth, Sports and Ecclesiastic Affairs
**Project will be completed under a Build Operate Lease Transfer (BOLT) arrangement.

VOTE 19- MINISTRY OF YOUTH, SPORTS AND RELIGIOUS AFFAIRS*


VOTE 20- MINISTRY OF FINANCE AND ENERGY


* Credit Guarantee scheme for young entrepreneurs. This new initiative replaces the small busines:

VOTE 20- MINISTRY OF FINANCE AND ENERGY



| divisionNo. |  |
| :---: | :---: |
|  |  |
| 50 | Inland Revenue |


| CAPITAL REQUIREMENT \$ EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved <br> Estimates <br> 2013 | Estimates 2014 |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project | Account | Source of Funds |  |  |  |  |  |  |  |  |  |  |  |
| 0050519 0050530 0050531 0050525 | $\begin{aligned} & 45003 \\ & 47001 \\ & 47001 \\ & 42002 \end{aligned}$ |  |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  | Projects Ongoing Projects |  |  |  |  |  |  |  |  |  |  |
|  |  | 0000 | ECEMP III-SIGTAS -PT | 607,138 | 10,861 | - | - | 10,000 | 195,000 | - | - | 195,000 |  |
|  |  | 0000 | Taxpayer Awareness / Public Relations | 50,000 | 7,684 | - | - | 10,000 | 50,000 | . | - | 50,000 |  |
|  |  | 0000 | EGRIP - E- Taxation | 200,000 | 62,412 |  |  | 80,000 | 40,000 | . | - | 40,000 |  |
|  |  | 0000 | Property Tax Mass Revaluation Project | 600,000 | 3,243 | - | - | 250,000 | 50,000 | . | . | 50,000 |  |
|  |  |  | Total Items and Ongoing Projects | 1,457,138 | 84,200 | - | - | 350,000 | 335,000 | - | - | 335,000 |  |
|  |  |  | New Projects |  |  |  |  |  |  |  |  |  |  |
|  |  | Total | Inland Revenue | 1,457,138 | 84,200 | - | - | 350,000 | 335,000 | $\cdot$ | - | 335,000 |  |

VOTE 20- MINISTRY OF FINANCE AND ENERGY


| VOTE 20- MINISTRY OF FINANCE AND ENERGY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Division <br> No. |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 56 |  |  | Statistics |  |  |  |  |  |  |  |  |  |  |
| CAPITAL REQUIREMENT \$ EC (000) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  | Total Project Cost | Actual | Provisional 2013 |  | Approved Estimates 2013 | Estimates 2014 |  |  |  | Explanations |
| 0056508 <br> 0056521 <br> 0056530 | $\begin{aligned} & 41004 \\ & 41004 \\ & 47001 \end{aligned}$ | 0000/803700008081 | Projects <br> Ongoing projects <br> Labour Force/Literacy Survey <br> Tourism Satellite Survey <br> International Comparison Programme (ICP) | $\begin{array}{r} 150,000 \\ 10,000 \\ 40,500 \\ \hline \end{array}$ | Local Revenue | Grant | Loan | $\begin{aligned} & 60,000 \\ & 10,000 \\ & 40,500 \end{aligned}$ | Local Revenue <br>  <br>  <br> $\mathbf{6 0 , 0 0 0}$ <br> - | Grant | Loan | Total | OECS |
|  |  |  |  |  | 21,338 |  |  |  |  | $\begin{gathered} \mathbf{3 5 , 0 0 0} \\ \vdots \\ \hline \end{gathered}$ | - | $\begin{gathered} 95,000 \\ - \\ \hline \end{gathered}$ |  |
|  |  |  |  |  |  | - | - |  |  |  |  |  |  |
|  |  |  |  |  |  |  | - |  |  |  |  |  |  |
|  |  |  |  |  |  | 40,030 |  |  |  |  |  |  |  |
|  |  |  | Total Items and Ongoing Projects | 200,500 | 21,338 | 40,030 | - | 110,500 | 60,000 | 35,000 | - | 95,000 |  |
|  |  |  | New Projects |  |  |  |  |  |  |  |  |  |  |
|  |  | Total | Statistics | 200,500 | 21,338 | 40,030 | - | 110,500 | 60,000 | 35,000 | - | 95,000 |  |


| DIVISION <br> No. | DIVISION NAME |  |
| :---: | :--- | :--- |
| $\mathbf{0 1 0 6}$ |  | Energy \& Sustainable Development |




VOTE 26 - MINISTRY OF ECONOMIC DEVELOPMENT, TRADE, PLANNING \& CO-OPERATIVES


| CAPITAL REQUIREMENT \$ EC (000) |  |  |  | Total Project Cost | Actual Provisional 2013 |  |  | Approved <br> Estimates <br> 2013 |  |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  |  |  |  | Estimates 2014 |  |
|  |  |  |  |  | Local Revenue | Grant | Loan |  |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  | Projects <br> Ongoing Projects |  |  |  |  |  |  |  |  |  |  |
| 0066502 | 46001 | 0000/8024 | BNTF Phases V/VI/VII | 7,000,000 | - | - |  | 1,600,000 | 500,000 | 2,000,000 | - | 2,500,000 | CDB |
| 0048521 | 41004 | 0000/8003 | EDF Support Services Unit | 1,600,000 | 422,954 | 58,772 |  | 608,696 | - | 622,006 | - | 622,006 | EU |
| 0100511 | 41004 | 0000 | National Comm. for UNFCCC | 25,000 | - | - |  | 25,000 | - | - | - | - |  |
| 0109502 | 47001 | 0000 | National Economic Council | 65,000 | - |  |  | 50,000 | - | - | - | - |  |
| 0109506 | 47001 | 0000 | Support for MDGs | 345,000 | - | - |  | 75,000 |  | - | - | - |  |
| 0100569 | 47001 | 0000/2005 | Disaster Risk Reduction Project | 30,000,000 | - | - | 9,003,300 | 10,871,100 | 50,000 | - | 3,500,000 | 3,550,000 | World Bank |
| 0109507 | 47001 | 8003 | Technical Co-operation Facility \& NSA | 1,130,000 | - | 336,845 |  | 530,000 | - | 500,000 | - | 500,000 |  |
| 0100570 | 47001 | $\left\|\begin{array}{c} 0000 / 2001 / \\ 2029 \end{array}\right\|$ | Market Access \& Enterprise Dev. Prog. | 22,950,000 | 663,163 | - | 133,587 | 1,750,000 | 1,250,000 | - | 3,000,000 | 4,250,000 | CDB/IFAD |
| 0109508 | 47001 | 0000 | PCU Institutional Support | 95,000 | 12,288 | - |  | 50,000 | - | - | - | - |  |
| 0109511 | 47001 | 8003 | Food Security for the Hungry | 375,000 | 25,035 |  |  | 375,000 | - | 230,000 | - | 230,000 |  |
| 0109509 | 47001 | 0000 | Sustainable Financing OECS Protected Areas | 75,000 |  | - |  | 75,000 | - | - | $\cdot$ | - | WB/GEF |
| 0109505 | 47001 | 0000/8009 | Strengthening Coordination \& Imp. of UNDP Proj. | 271,000 |  | - |  | 50,000 | - | - | - | - | UNDP |
|  |  |  | Total Items and Ongoing Projects | 63,931,000 | 1,123,440 | 395,617 | 9,136,887 | 16,059,796 | 1,800,000 | 3,352,006 | 6,500,000 | 11,652,006 |  |
| 0109512 | 47001 | 8003 | New Projects <br> Public Finance Management TA Projects | 500,000 |  |  |  | 400,000 | - | 500,000 | - | 500,000 | EU |
|  |  | Total | Economic \& Technical Cooperation | 64,431,000 | 1,123,440 | 395,617 | 9,136,887 | 16,459,796 | 1,800,000 | 3,852,006 | 6,500,000 | 12,152,006 |  |
|  |  | Total | Total Capital Expenditure Estimates | 69,320,829 | 1,154,645 | 406,672 | 9,136,887 | 17,348,456 | 2,160,000 | 6,220,258 | 6,500,000 | 14,880,258 |  |

## VOTE 30- MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| DIVISION <br> No. |  | DIVISION NAME |
| :--- | :--- | :--- |
| $\mathbf{\| c \|} \mathbf{0 1}$ |  |  |



VOTE 30- MINISTRY OF COMMUNICATIONS, WORKS, PHYSICAL DEVELOPMENT, PUBLIC UTILITIES, ICT \& COMMUNITY DEVELOPMENT

| DIVISION <br> No. |  |  |
| :--- | :--- | :--- |
| $\mathbf{6 7}$ | DIVISION NAME |  |


| CAPITAL REQUIREMENT \$EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved Estimates 2013 | Estimates 2014 |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  | Projects <br> Ongoing Projects |  |  |  |  |  |  |  |  |  |  |
| 0067500 | 46002 | 0000/8089 | Construction, Refurbishment \& Ext. Govt Buildings | $\mathbf{6 5 , 0 0 0 , 0 0 0}$ | 970,853 |  |  | 4,000,000 | 2,000,000 | 3,000,000 | - | 5,000,000 | CBI |
| 0067503 | 47001 | 0000 | Ministerial Complex Remedial Works | 3,900,000 | 1,179,280 |  |  | 1,000,000 | - | - | - | - |  |
| 0068510 | 46002 | 0000/8057 | Road Improvement \& Maintenance Programme | 38,000,000 | - | 4,499,917 | 7,728,030 | 14,500,000 | 7,000,000 | 3,000,000 | - | 10,000,000 | PetroCaribe |
| 0067526 | 46001 | 0000/2007 | St. Patrick's Road Project | 27,000,000 | 198,800 | - | 55,867 | 4,200,000 | - | - | 750,000 | 750,000 | OFID |
| 0067520 | 46010 | 0000/8057 | Asphalt Works | 16,000,000 | - | 997,993 | 1,557,479 | 6,000,000 | 3,000,000 | 3,000,000 | - | 6,000,000 | PetroCaribe |
| 0067521 | 46010 | 0000/8057 | Concrete Works | 22,000,000 | - | 999,947 | 3,004,814 | 6,000,000 | 2,000,000 | 3,000,000 | - | 5,000,000 | PetroCaribe |
| 0067515 | 46002 | 0000 | BRIP II | 77,755 | - | - | - | 70,000 |  |  |  | - |  |
| 0067522 | 46011 | 0000/2005 | St. John's River Flood Control Project | 11,000,000 |  |  | 209,716 | 3,000,000 | - | - | 500,000 | 500,000 | World Bank |
| 0067524 | 46011 | 0000/ | South St. George Flood Control | 921,000 |  |  |  | 898,000 | - | - |  | - |  |
| 0067525 | 46011 | 0000 | Simon Cultural Centre (Surveys) | 13,000,000 |  |  |  | 30,000 | - | - | - | - |  |
| 0068532 | 46001 | 2001 | Gouyave Flood Mitigation | 18,000,000 | - | - | 252,437 | - | - | - | 1,000,000 | 1,000,000 | CDB |
| 0002502 | 46001 | 8053 | Parliament Building | 18,600,000 | - | 944,861 | - | 1,600,000 | - | 10,000,000 |  | 10,000,000 | Australia/UAE |
|  |  |  | Total Items and Ongoing Projects | 233,498,755 | 2,348,932 | 7,442,718 | 12,808,343 | 41,298,000 | 14,000,000 | 22,000,000 | 2,250,000 | 38,250,000 |  |
|  |  |  | New Projects |  |  |  |  |  |  |  |  |  |  |
| 0067527 | 47001 | 2031 | St. Mark's Mitigation Project | 13,500,000 |  |  |  | 5,000,000 | - | - | 1,500,000 | 1,500,000 | CHE |
| 0067528 | 46013 | 0000 | Reconstruction of Governor General Residence* | 14,040,000 | - | - | - | 100,000 | - | - | - | - |  |
|  |  | Total | Projects Implementation \& Management Unit | 261,038,755 | 2,348,932 | 7,442,718 | 12,808,343 | 46,398,000 | 14,000,000 | 22,000,000 | 3,750,000 | 39,750,000 |  |


|  | *Build Operate Lease Transfer (BOLT) Arrangement |
| :--- | :--- | :--- |
| DIVISION <br> No. DIVISION NAME <br>   |  |


| CAPITAL REQUIREMENT \$EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved <br> Estimates <br> 2013 | Estimates 2014 |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  |  |  |  |  |  |  |  |  |  |
| 0101002 | 43001 | 0000 |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  | Items <br> Supplies and Materials | 66,771 | - | - | - | 10,000 | - | - | - | - |  |
|  |  |  | Projects |  |  |  |  |  |  |  |  |  |  |
|  |  |  | Ongoing Projects |  |  |  |  |  |  |  |  |  |  |
| 0101505 | 47007 | 0000 | Physical Planning \& Development Control Act | 30,000 | - | - | - | - | 15,000 | - | - | 15,000 |  |
| 0101538 | 47001 | 0000 | Sauteurs and St. David's Local Area Plan | 45,000 | - | - | - | 10,000 | 45,000 | . | - | 45,000 |  |
| 0101522 | 47001 | 0000 | Building Code Implementation | 150,000 | - | - | - | 20,000 | 20,000 | . |  | 20,000 |  |
|  |  |  | Total Items and Ongoing Projects | 291,771 | - | - | - | 40,000 | 80,000 | - | - | 80,000 |  |
| $\begin{aligned} & 0101540 \\ & 0101541 \\ & \hline \end{aligned}$ |  |  | New Projects |  |  |  |  |  |  |  |  |  |  |
|  | 47001 | 0000 | Zoning | 50,000 |  |  |  |  | 50,000 | - | - | 50,000 |  |
|  | 47001 | 0000 | Dev of E Services and payment system | 50,000 |  |  |  |  | 50,000 | - | . | 50,000 |  |
|  |  | Total | Physical Planning Unit | 391,771 | - | - | - | 40,000 | 180,000 | - | - | 180,000 |  |





VOTE 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS \& LOCAL GOVERNMENT




| CAPITAL REQUIREMENT \$EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved Estimates 2013 |  |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  |  |  |  |  | Estimates 2014 |  |  |  |  |
|  |  |  |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  | Projects |  |  |  |  |  |  |  |  | - |  |
| 0017519 | 47001 | 8089 | Ontit Martinique Playing Field | 200,000 |  |  |  |  | - | 200,000 | - | 200,000 | CBI |
| 0017505 | 47001 | 0000 | Sports \& Culture Support Programme | 435,000 | 88,702 | - | - | 200,000 | 515,000 | - | - | 515,000 |  |
| 0017515 | 46001 | 0000 | Construction of Dover Hard Court | 131,000 | 2,200 | - | - | 90,000 | 40,000 | . | - | 40,000 |  |
| 0017516 | 46011 | 0000 | C'Cou \&P.M Recreational Facilities | 120,000 |  | - | - | 10,000 | 10,000 | - | - | 10,000 |  |
| 0017517 | 47001 | 0000 | Community Development Projects | 175,000 | 16,130 | - | - | 25,000 | 25,000 | - | - | 25,000 |  |
| 0017518 | 41015 | 0000 | Skills Training Projects | 15,000 |  | - | - | 25,000 | 5,000 | - | . | 5,000 |  |
|  |  |  | Total Items and Ongoing Projects | 1,076,000 | 107,032 | - | - | 350,000 | 595,000 | 200,000 | - | 795,000 |  |
|  |  |  | New Projects |  |  |  |  |  |  |  |  |  |  |
|  |  | Total | Youth, Sports, Community Development | 1,076,000 | 107,032 | - | - | 350,000 | 595,000 | 200,000 | - | 795,000 |  |

VOTE 36 - MINISTRY OF CARRIACOU AND PETITE MARTINIQUE AFFAIRS \& LOCAL GOVERNMENT


VOTE 40- MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT

| DIVISION <br> No. |  | DIVISION NAME |
| :--- | :--- | :--- |
| 76 |  | Administration |


| CAPITAL REQUIREMENT \$EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved <br> Estimates <br> 2013 |  |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  |  |  |  |  | Estimates 2014 |  |  |  |  |
| 0076001 | 45004 | 0000 | Purchase of Equipment |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  |  | 260,000 | 19,543 | - | - | 20,000 | 30,000 | - | - | 30,000 |  |
| $\begin{aligned} & 0076508 \\ & 0076506 \end{aligned}$ | $\begin{aligned} & 47001 \\ & 46012 \\ & \hline \end{aligned}$ | $\begin{aligned} & 0000 \\ & 0000 \\ & \hline \end{aligned}$ | Projects <br> Ongoing Projects |  |  |  |  |  |  |  |  |  |  |
|  |  |  | GCTVET | 460,960 | - | - | - | 10,000 | - | - | - | - |  |
|  |  |  | Maintenance of Building | 1,100,000 | 143,768 | - | - | 150,000 | 50,000 | - | - | 50,000 |  |
|  |  |  | Total Items and Ongoing Projects | 1,820,960 | 163,311 | - | - | 180,000 | 80,000 | - | - | 80,000 |  |
|  |  | Total | Administration | 1,820,960 | 163,311 | - | - | 180,000 | 80,000 | . | . | 80,000 |  |


| DIVISIONNo. |  |
| :---: | :---: |
|  |  |
|  | Human Resource |


| CAPITAL REQUIREMENT \$EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved Estimates 2013 | Estimates 2014 |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project | Account | Source of Funds |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  | Projects <br> Ongoing Projects |  |  |  |  |  |  |  |  |  |  |
| 0014507 | 47001 | 8057 | Human Resources Development Programme | 10,000,000 | - | 702,322 | - | 1,326,758 | - | 1,326,000 | - | 1,326,000 | PetroCaribe |
| 0014510 | 47001 | 8057 | Scholarship Programme | 5,400,000 | - | 776,336 | - | 1,235,000 |  | 1,235,000 | - | 1,235,000 | PetroCaribe |
| 0014524 | 47001 | 0000 | National HR Audit/Policy/database | 250,000 | - | - | - | 5,000 | 5,000 | - | - | 5,000 | CIDA |
| 0014520 | 47001 | 0000 | Online Teacher Training | 1,486,760 | 143,537 | - | - | 150,000 | 150,000 | - | - | 150,000 |  |
|  |  |  | Total Items and Ongoing Projects | 17,136,760 | 143,537 | 1,478,658 | - | 2,716,758 | 155,000 | 2,561,000 | . | 2,716,000 |  |
| 0014530 | 47004 | 0000 | New Projects <br> Kirani James Youth Motivational Programme | 169,000 |  |  |  | 30,000 | - | - | - | - |  |
|  |  | Total | Human Resources | 17,305,760 | 143,537 | 1,478,658 | - | 2,746,758 | 155,000 | 2,561,000 | - | 2,716,000 |  |



VOTE 40- MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT


VOTE 40- MINISTRY OF EDUCATION \& HUMAN RESOURCE DEVELOPMENT


VOTE 50- MINISTRY OF HEALTH \& SOCIAL SECURITY


VOTE 50- MINISTRY OF HEALTH \& SOCIAL SECURITY


VOTE 50- MINISTRY OF HEALTH \& SOCIAL SECURITY


VOTE 64- MINISTRY OF AGRICULTURE, LANDS, FORESTRY, FISHERIES AND THE ENVIRONMENT


VOTE 64- MINISTRY OF AGRICULTURE, LANDS, FORESTRY, FISHERIES AND THE ENVIRONMENT


VOTE 64- MINISTRY OF AGRICULTURE, LANDS, FORESTRY, FISHERIES AND THE ENVIRONMENT


VOTE 64- MINISTRY OF AGRICULTURE, LANDS, FORESTRY, FISHERIES AND THE ENVIRONMENT


| $\substack{\text { DIVISION } \\ \text { No. }}$ diVISION NAME |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 96 |  |  | Livestock and Veterinary Services |  |  |  |  |  |  |  |  |  |  |
| CAPITAL REQUIREMENT \$EC (000) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds Fund |  | Total Project Cost | Actual | Provisional | 13 | $\begin{gathered} \hline \text { Approved } \\ \text { Estimates } \\ 2013 \\ \hline \end{gathered}$ | Estimates 2014 |  |  |  | Explanations |
|  | $\begin{aligned} & 47001 \\ & 41001 \end{aligned}$ |  |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  | 0000 | $\begin{aligned} & \text { Projects } \\ & \text { Ongoing Projects } \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |
| 0090527 |  |  | Support to Apiculture Industry | 380,000 | 10,044 | - | - | 25,000 | 25,000 | - | - | 25,000 |  |
| 0096509 |  | 0000 | Livestock Development Programme | 570,000 | 11,800 | - | - | 20,000 | 50,000 | - | - | 50,000 |  |
| 0096517 | $\begin{aligned} & 41001 \\ & 47001 \end{aligned}$ | 0000 | Laura Livestock Development Project | 913,204 | 5,372 | - | - | 15,000 | 15,000 | 53,000 | - | 68,000 |  |
| 0096516 | 47001 | 0000 | Livestock Epidemic Prevention | 150,000 | - | - | - | - | 100,000 | - | - | 100,000 |  |
|  |  |  | Total Items \& Ongoing Projects | 2,013,204 | 27,216 | - | - | 60,000 | 190,000 | 53,000 | . | 243,000 |  |
|  |  | Total | Livestock and Veterinary Services | 2,013,204 | 27,216 | - | - | 60,000 | 190,000 | 53,000 | . | 243,000 |  |



VOTE 64- MINISTRY OF AGRICULTURE, LANDS, FORESTRY, FISHERIES AND THE ENVIRONMENT


| CAPITAL REQUIREMENT \$EC (000) |  |  |  | Total Project Cost | Actual Provisional 2013 |  |  | Approved Estimates <br> 2013 | Estimates 2014 |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
| 0098001 | 45004 | 0000 | Purchase of Fish Market Equipment | - | 137,602 |  | - | 210,000 | - | - | - | - |  |
|  |  |  | Projects <br> Ongoing Projects |  |  |  |  |  |  |  |  |  |  |
| 0098545 | 47001 | 0000 | Fisheries Communication Network | 250,000 | 42,618 |  | - | 60,000 | - | - | - | - |  |
| 0098535 | 47001 | 0000/8026 | Marine Protected Areas Programme | 4,700,000 | 65,681 |  | - | 75,000 | 350,000 | 1,230,000 | - | 1,580,000 | BMU/GIZ/ |
| 0098520 | 46002 | 0000 | Upgrading Fish Markets | 250,000 | 16,651 | - | - | 30,000 | - | - | - | - |  |
| 0098544 | 47001 | 0000 | Coastal Fisheries Dev. Project - Gouyave (Phase I) | 35,296,088 | 252,442 |  | - | 180,000 | - | - | - | - |  |
|  |  |  | Total Items \& Ongoing Projects | 40,496,088 | 514,994 | - | - | 555,000 | 350,000 | 1,230,000 | - | 1,580,000 |  |
|  |  |  | New Projects |  |  |  |  |  |  |  |  |  |  |
| 0098552 | 47001 | 0000 | Installation of Flood Lights (boat security etc) | 100,000 |  |  |  | 100,000 | 100,000 | - | - | 100,000 |  |
| 0098542 | 41004 | 8086 | Fisher Folk Training \& Development | 75,555 |  |  |  |  | - | 75,555 | . | 75,555 | JICA |
| 0098553 | 47008 | 0000 | Fisheries Development Programme | 600,000 |  |  |  |  | 569,839 | - | - | 569,839 |  |
|  |  | Total | Fisheries | 41,271,643 | 514,994 | - | - | 655,000 | 1,019,839 | 1,305,555 | - | 2,325,394 |  |


| DIVISION <br> No. |  |
| :---: | :--- | :--- |
| $\mathbf{9 9}$ | DIVISION NAME |


| CAPITAL REQUIREMENT \$ EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved <br> Estimates <br> 2013 |  |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  |  |  |  |  | Estimates 2014 |  |  |  |  |
| $\begin{aligned} & 0099508 \\ & 0099509 \end{aligned}$ | $\begin{aligned} & 47001 \\ & 47001 \end{aligned}$ | $\begin{aligned} & 0000 \\ & 0000 \end{aligned}$ | Projects <br> Ongoing Projects <br> Banana Pest Control (Black Sigatoka etc.) <br> Fruit Fly Project |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  | CAbI |
|  |  |  |  | 1,100,000 | 207,109 | - | - | 180,000 | 180,000 | - | - | 180,000 |  |
|  |  |  |  | 860,000 | 170,624 | - | - | 154,000 | 154,000 | - | . | 154,000 |  |
|  |  |  | Total Items \& Ongoing Projects | 1,960,000 | 377,734 | - | - | 334,000 | 334,000 | - | - | 334,000 |  |
| $\begin{aligned} & 0099515 \\ & 0099514 \end{aligned}$ | $\begin{aligned} & 47001 \\ & 47001 \end{aligned}$ | $\begin{array}{\|c\|} \hline 0000 \\ 0000 / 8085 \end{array}$ | New Projects <br> Support to Crop Pest Management \& Control Support to CABI Plant Health Clinic Prog | $\begin{aligned} & \mathbf{5 0 , 0 0 0} \\ & \mathbf{6 0 , 0 0 0} \end{aligned}$ |  | 9,363 |  |  |  |  |  | - |  |
|  |  |  |  |  |  |  |  |  | 50,000 | - | - | 50,000 |  |
|  |  |  |  |  |  |  |  |  | 10,000 | 50,000 | - | 60,000 |  |
|  |  |  |  |  |  |  |  |  | - | . | - | - |  |
|  |  | Total | Pest Management Unit | 2,070,000 | 377,734 | 9,363 | - | 334,000 | 394,000 | 50,000 | - | 444,000 |  |

VOTE 64- MINISTRY OF AGRICULTURE, LANDS, FORESTRY, FISHERIES AND THE ENVIRONMENT


| CAPITAL REQUIREMENT \$EC (000) |  |  |  | Total Project Cost | Actual | Provisional | 2013 | Approved Estimates 2013 |  |  |  |  | Explanations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Project } \\ & \text { No. } \end{aligned}$ | Account | Source of Funds |  |  |  |  |  |  | Estimates 2014 |  |  |  |  |
|  |  |  |  |  | Local Revenue | Grant | Loan |  | Local Revenue | Grant | Loan | Total |  |
|  |  |  | Projects |  |  |  |  |  |  |  |  |  |  |
|  |  |  | Ongoing Projects |  |  |  |  |  |  |  |  |  |  |
| 0066530 | 47001 | 0000 | Support for the Implementation of National Hazardous Waste Policy | 30,000 | - | - | - | 10,000 | - | - | - | - |  |
| 0112503 | 47001 | 0000/8072 | Institutional Strengthening of Environmental Div. | 280,000 | 900 | 80,680 | - | 140,417 | 144,400 | 113,749 | - | 258,149 | Canada |
| 0112505 | 47001 | 0000 | Support to Sustainable Development Council/1 | 135,000 | 7,060 | - | - | 40,000 | 40,000 | - | - | 40,000 |  |
| 0113500 | 47001 | 0000/8035 | Development of Coastal Zone Management Plan (YEOSU) | 10,000,000 |  | - |  | 196,154 | 10,000 | 82,525 | - | 92,525 | Canada |
| 0111503 | 47008 | 0000 | Documentation | 40,000 |  |  |  | 10,000 | - | - | - | - |  |
| 0066531 | 47001 | 0000 | Public Education and Awareness | 150,000 |  |  |  | 5,000 | - | - | - | - |  |
| 0113504 | 47001 | 0000 | Implementation of Environment Information Management | 120,000 |  |  |  | 10,000 | - | . | . | . |  |
|  |  |  | Systems Policy |  |  |  |  |  |  |  |  |  |  |
| 0066533 | 47001 | 0000 | Implementation of Community Empowerment \& Improvement Project | 211,000 | 13,866 | - |  | 43,858 | - | - | - | - |  |
| 0113510 | 47001 | 0000/8026 | OECS/USAID Adaptation Project | 772,000 | - | - | - | 200,000 | - | - | - | - | USAID |
| 0113511 | 47001 | 0000/8042 | Review of National Biodiversity Strategy | 740,000 | - | 141,767 | - | 660,994 | 20,000 | 268,973 | - | 288,973 | GEF |
| 0113512 | 47001 | 0000/8078 | Climate Change Adaptation Project | 19,560,000 | - | 5,940 | - | 4,990,000 | 100,000 | 1,000,000 | - | 1,100,000 | GIZ/UNDP |
|  |  |  | Total Items and Ongoing Projects | 32,038,000 | 21,826 | 228,388 | - | 6,306,423 | 314,400 | 1,465,247 | - | 1,779,647 |  |
|  |  |  | New Projects |  |  |  |  |  |  |  |  |  |  |
| 0113516 | 47001 | 0000/8003 | EU-GCCA Climate Change | 573,615 |  |  |  | 573,615 | - |  | - | - | EU-GCCA |
|  |  | Total | Environment | 32,611,615 | 21,826 | 228,388 | - | 6,880,038 | 314,400 | 1,465,247 | - | 1,779,647 |  |
|  |  | Total | Capital Expenditure Estimates | 281,120,937 | 5,149,850 | 1,911,434 | - | 20,700,511 | 7,969,322 | 6,118,186 | 5,000,000 | 19,087,508 |  |
|  |  |  | Grand Total | 1,524,020,704 | 71,195,306 | 27,818,171 | 52,236,205 | 262,372,999 | 99,973,826 | 129,984,468 | 32,000,000 | 261,958,294 |  |

## APPENDICES

## APPENDIX A

## GRENADA PUBLIC SERVICE POSTS/PAY STRUCTURE - POLICE OFFICERS

| GRADE | PAY INCREMENT | CATEGORY - POST TITLES | REMARKS |
| :--- | :--- | :--- | :--- |
| PO1 | 15996, 17712, 19404, 21072, 22764, <br> $24252, ~ 25908, ~ 27432 ~$ | Police Recruits, Police Constables |  |
| PO2 | $24996,26532,26988,28440,29940,31404$ | Corporal |  |
| PO3 | $28440,30048,31680,33312,34908,36528$ | Sergeant, Cadet Officer* |  |
| PO4 | $34320,35940,37548,39168,40776,42000$ | Inspector |  |
| PO5 | $39612,41364,42732,44448,46488,48228$ | Assistant Superintendent |  |
| PO6 | $46500,47148,48840,50532,52224,53916$ | Superintendent |  |
| PO7 | $52500,54204,55884,57576,59268,60996$ | Assistant Commissioner |  |
| PO8 | 65040 |  | Adjunct to the Commissioner of |
| Police |  |  |  |

* Cadet Officers would be appointed at point 2

GRENADA PUBLIC SERVICE POSTS/PAY STRUCTURE - PUBLIC OFFICERS

| $\boldsymbol{G R A D E}$ | PAY INCREMENT <br> STRUCTURE | CATEGORY - POSTS TITLES |
| :--- | :--- | :--- | :--- |$\quad$ REMARKS


| C | 14496, 16116, 17712, 19356, 20976, 22572, 24216, 25836, 27432 | CLERICAL <br> Tax Collector I Clerk/Typist <br> Clerk II <br> Tax Officer II <br> Library Clerk II <br> Statistical Clerk <br> Protocol Officer II <br> MINOR SALARIES <br> Execution Bailiff <br> Bailiff <br> Head Ambulance Driver <br> Supervisor - Groundsman <br> Maid Supervisor <br> Housekeeper <br> Head Cook <br> Environmental Health Assistant <br> Extractor/Operator <br> NURSING <br> Nurse Attendant Grade A <br> Nurse Attendant - Grade B <br> TECHNICAL <br> Agricultural Assistant <br> Livestock Assistant <br> Senior Laundry Operator <br> Assistant Appraiser <br> Laboratory Assistant (Micro) <br> Printer <br> Occupational Therapist Assistant <br> Forest Ranger <br> PRISONS <br> Junior Prison Officer |  |
| :---: | :---: | :---: | :---: |
| D | $\begin{aligned} & 17563,19140,20760 \\ & 22392,23988,25632, \\ & 27264,27792,29340 \end{aligned}$ | TECHNICAL <br> Plumber <br> Carpenter <br> Community Development Officer <br> Asst. Designer Light Handicraft <br> Light Handicraft Instructor <br> Draughtsman <br> Field Appraiser <br> Technical Assistant I <br> Junior Lands Officer <br> Offset Press Operator <br> Cameraman <br> Field Assistant <br> Forester IV <br> Laboratory Technician <br> Irrigation Technician <br> Junior Auditor II <br> Agrometeorological Officer |  |


| D |  | Electrician |
| :--- | :--- | :--- | :--- |
| 22392, 23988, 25632, |  |  |
| 27264, 27792, 29340 |  |  |$\quad$| Planning Technician |
| :--- |
| Fisheries Assistant |
| 4-H Assistant |
| Audio Visual Technician |
| Computer Operator |
| Junior Forestry Officer |
| Laundry Superintendent |
| Programmer III |
| Hardware Maintenance Officer |
|  |


| E | 21336, 23256, 25140, 27060, 27888, 29712, $31548,33384,35220$ | TECHNICAL <br> Trade Information Officer Information Officer <br> Price \& Consumer Affairs Officer <br> Road Officer <br> Inspector <br> Manager - House Repair Programme <br> Co-operative Field Officer <br> Junior Auditor I <br> Junior Coach <br> IT Technician <br> Water Assessment Officer <br> NURSING <br> Midwifery Student Nurse (RN) |  |
| :---: | :---: | :---: | :---: |
| F | $\begin{aligned} & 23616,25752,27324, \\ & 29268,31176,33120, \\ & 35028,36936,38904 \end{aligned}$ | TECHNICAL <br> Computer Graphic Artist <br> Statistical Officer <br> Assistant Agricultural Officer II <br> Business Skills Instructor <br> Plant Superintendent <br> Blood Procurement Officer <br> Bio-Medical Technician <br> Assistant Lands Officer <br> Supervisor of Compositing - Gov't. Printery <br> Co-ordinator - Maintenance <br> Draughtsman <br> Technical Operator <br> Supervisor of Bindery <br> Senior Co-operatives Officer <br> Assistant District Agricultural Officer II <br> Animal Health Assistant <br> ADMINISTRATIVE <br> Customs Officer I <br> Senior Price \& Consumer Affairs Officer <br> Senior Community Development Officer <br> Assistant Supervisor - National Parks <br> Farm Manager <br> Labour Officer <br> Field Auditor <br> Procurement Officer (Bulk Purchasing) <br> Education \& Training Officer <br> SOCIAL <br> Social Worker II <br> Gender Programme Development Officer II <br> NURSING <br> Registered Mental Nurse - (RMN) <br> Psychiatric Social Worker II <br> PRISONS <br> Principal Officer - Prisons <br> Chief Female Officer - Prisons <br> Assistant Chief Officer - Prisons\} |  |


| G | $\begin{aligned} & 27888,30816,33732, \\ & 36684,39612,42576 \end{aligned}$ | TECHNICAL <br> Plant Quarantine Officer <br> Programmer II <br> Storekeeper - Medical <br> Supplies Officer <br> Junior Pharmacist <br> Environmental Health Officer <br> Surveyor <br> Chief Draughtsman <br> Assistant Agricultural Officer I (4H) <br> Assistant District Agricultural Instructor I <br> Agricultural Instructor I <br> Fisheries Officer II <br> Radiographer <br> Farm Mechanization Officer <br> Project Co-ordinator <br> Pharmacist <br> Technician <br> Forester III <br> Health Promotion Officer <br> Assistant Information Technology Officer <br> Farm Manager <br> Land Use Officer <br> Audio Officer <br> Videographer <br> Materials Production Officer <br> Planning Officer III (Statistics) <br> ADMINISTRATIVE <br> Maintenance Supervisor <br> Senior Biomedical Technician <br> Senior Customs Officer <br> Job Development/Placement Officer <br> Tax Inspector <br> Civics and Voters Registration Officer <br> PRISONS <br> Prisons Training Officer <br> Chief Officer - Prisons <br> NURSING <br> Psychiatric Ward Sister <br> Staff Nurse <br> District Nurse <br> SOCIAL <br> Assistant Drug Avoidance Officer <br> Gender Programme Development Officer I <br> Cultural Officer <br> Senior Coach <br> Youth Officer <br> EDUCATION <br> School Supplies Co-ordinator <br> Co-ordinator Skills Training <br> Guidance Officer <br> Assistant School Feeding Officer <br> School Attendance Officer <br> Student Activities Coordinator <br> Computer Support Technician <br> Agriculture Science Supervisor |  |
| :---: | :---: | :---: | :---: |


| H | $\begin{aligned} & \hline 31548,34656,37704, \\ & 40800,43884,46956 \end{aligned}$ | TECHNICAL <br> Dental Auxiliary <br> Pharmacy Tutor <br> Senior Information Officer <br> Senior Labour Officer <br> Physical Planner II <br> Economist II <br> Planning Officer II <br> Project Officer II <br> Trade Officer II <br> Government Printer <br> Livestock Officer <br> Senior Hardware Maintenance Officer <br> System Analyst I <br> Systems Administrator <br> Computer Specialist <br> Planning Technologist <br> Building Inspector <br> Senior Pharmacist <br> Senior Laboratory Technologist <br> Laboratory Quality Manager <br> Senior Radiographer <br> Pharmacy Inspector <br> Senior Environmental Health Officer <br> Assistant Statistician <br> Engineering Assistant <br> Agricultural Assistant <br> District Agricultural Officer <br> Electrical Inspector <br> Speech Therapist <br> Senior Forestry Officer <br> Forester II <br> Energy Officer <br> Assistant Procurement Officer <br> Assistant Valuation Officer <br> Lands Officer <br> Court Administrator <br> Materials Production Assistant <br> Agricultural Officer (4H) <br> Desk Editor <br> Graphic Artist <br> Technical Director <br> Information Technology Officer <br> SOCIAL <br> Assistant Co-ordinator of Sport <br> Assistant Co-ordinator of Youth <br> Drug Control Officer <br> Probation Officer <br> Senior Cultural Officer <br> Domestic Violence Programme Officer <br> Safety Net Officer <br> PRISONS <br> Assistant Superintendent of Prisons <br> Prison Industries Officer <br> NURSING <br> Quality Improvement Officer <br> Supervisor - Midwifery <br> Family Planning Nurse <br> Clinical Instructor <br> Ward Manager |  |
| :---: | :---: | :---: | :---: |


| H | $\begin{aligned} & 31548,34656,37704 \\ & 40800,43884,46956 \end{aligned}$ | ADMINISTRATIVE <br> Administrative Officer <br> Administrative Cadet <br> Deputy Director of Hospital Services <br> Foreign Service Officer III <br> First Secretary <br> Librarian <br> Staff Accountant <br> Senior Accounts Clerk I <br> Debt Management Clerk <br> Senior Tax Inspector <br> Collections Officer <br> Auditor <br> Co-ordinator - Community Development <br> Coordinator - Housing <br> Bursar - TAMCC <br> Senior Auditor - Co-operatives <br> Chief Co-operatives Inspector <br> Community Tourism Officer <br> Tax Auditor <br> EDUCATION <br> Assistant Curriculum Development Officer <br> Assistant Registrar of Exams <br> Assistant Information Manager <br> Statistical Officer - Education <br> Art Supervisor <br> School Attendant Supervisor <br> School Feeding Officer <br> HIV/AIDS Response Co-ordinator <br> Counselling Assistant <br> Art Director <br> Community Literacy Officer <br> Literacy Officer |  |
| :---: | :---: | :---: | :---: |
| I | $\begin{aligned} & 38148,41652,45204, \\ & 47304,50724,54168 \end{aligned}$ | PROFESSIONAL <br> Statistician <br> Chief Radiographer <br> Chief Laboratory Technologist <br> Planning Officer I <br> Project Accountant <br> Chief Pharmacist <br> Procurement Officer <br> Quantity Surveyor <br> Tax Officer I <br> Agronomist <br> Civil Aviation Officer <br> Economist I <br> Produce Chemist <br> Project Officer I <br> Trade Officer I <br> Testing and Measurement Officer <br> Senior Produce Chemist <br> Soil Analyst <br> Environmental Protection Officer <br> Senior Agricultural Officer <br> Dietician/Nutritionist |  |


| I | $\begin{aligned} & 38148,41652,45204, \\ & 47304,50724,54168 \end{aligned}$ | Fisheries Officer I <br> Technical Officer <br> Physical Planner <br> Foreign Service Officer II <br> Forester I <br> Senior Livestock Officer <br> Quality Improvement Co-ordinator <br> Health Information Officer <br> Heritage Conservation Officer <br> Trade Attaché <br> Environmental Officer <br> Planning Officer I (Policy and Research) <br> Planning Officer I (Technical Cooperation \& Project) <br> Planning Officer I (Monitoring and Research) <br> NURSING <br> Night Supervisor <br> Departmental Manager <br> Senior Community Health Nurse <br> Community Health Nurse <br> Family Nurse Practitioner <br> Physiotherapist <br> Nurse Anaesthetist <br> Senior Nursing Officer <br> Tutor <br> Psychiatric Social Worker I <br> Public Health Surveillance Officer <br> PRISONS <br> Superintendent of Prisons <br> ADMINISTRATIVE <br> Systems Programmer/Developer <br> System Manager <br> Supervisor of Customs <br> Registrar of Co-operatives <br> Assistant Chief Cultural Officer <br> Procurement Officer <br> Senior Health Promotion Officer <br> Human Resource Management Officer <br> Human Resource Development Officer <br> Management Information Officer <br> Reform Management Officer <br> Deputy Disaster Co-ordinator <br> Assistant Senior Administrative Officer <br> Youth Coordinator <br> EDUCATION <br> Curriculum Development Officer <br> Education Officer <br> Education Officer - Technical <br> Registrar - TAMCC <br> Registrar of Examinations <br> Head of Materials Production Unit <br> Head, Guidance \& Counselling <br> Information Manager <br> Early Childhood Education Officer <br> School Counsellor <br> National Literacy Co-ordinator <br> Career Guidance Officer |  |
| :---: | :---: | :---: | :---: |


| I | $\begin{aligned} & 38148,41652,45204, \\ & 47304,50724,54168 \end{aligned}$ | SOCIAL <br> Social Worker I <br> Social Analyst <br> Gender Analyst <br> Clinical Counsellor <br> MANAGEMENT <br> Health Services Administrator <br> Director of Libraries <br> Manager - Government Printery |  |
| :---: | :---: | :---: | :---: |
| J | $\begin{aligned} & 46956,49524,53424, \\ & 57384,61284 \end{aligned}$ | ADMINISTRATIVE <br> Personal Assistant to Governor-General <br> Deputy Comptroller of Customs <br> Assistant Comptroller Inland Revenue <br> Senior Accountant <br> Senior Administrative Officer <br> Chief Cultural Officer <br> MANAGEMENT <br> Director of Information <br> Director of Lands \& Survey <br> Chief Fisheries Officer <br> Chief Forestry Officer <br> Senior Human Resource Management Officer <br> Senior Human Resource Development Officer <br> Head, Reform Management Unit <br> Counsellor <br> Consul General <br> Registrar of Offshore Services <br> Chief Social Development Officer <br> Chief Extension Officer - Agriculture <br> Senior Auditor <br> District Medical Officer <br> Comptroller of Supplies <br> (Clerk Assistant) Senior Administrative Officer <br> Deputy Comptroller Inland Revenue <br> National Disaster Coordinator <br> Budget Officer <br> Debt Management Officer <br> Medical Registrar <br> Chief Environmental Health Officer <br> Deputy Chief Education Officer <br> Project Manager <br> Senior Project Officer <br> Senior Trade Officer <br> Director, Students Support Services <br> Corporate Communications Officer <br> Senior Programme Officer <br> Deputy Registrar - CAIPO <br> Programme Manager <br> Crown Counsel <br> NURSING <br> Director of Nursing Services <br> Chief Community Health Nurse <br> Chief Nursing Officer |  |


| J | $\begin{aligned} & 46956,49524,53424, \\ & 57384,61284 \end{aligned}$ | PROFESSIONAL <br> Energy Conservation Officer <br> Valuation Officer <br> Senior Planning Officer <br> Pest Management Officer <br> Chief Land Use Officer <br> Dental Surgeon <br> Psychologist <br> Engineer <br> Civil Engineer <br> Maintenance Engineer <br> Planning Engineer <br> Chief Agronomist <br> Chief Veterinary and Livestock Officer <br> House Officer <br> Agricultural Engineer <br> Architect <br> Foreign Service Officer I <br> Senior Economist <br> Health Planner <br> Financial Analyst <br> Coastal Zone Management Officer <br> Senior Environmental Officer <br> Financial Comptroller <br> Telecom Officer <br> Deputy Director of Hospital Services |  |
| :---: | :---: | :---: | :---: |
| K | $\begin{aligned} & 55572,59496,63420, \\ & 67368,71268 \end{aligned}$ | MANAGEMENT <br> Commissioner of Prisons <br> Labour Commissioner <br> Deputy Registrar <br> Medical Officer - Health <br> Comptroller of Inland Revenue <br> Comptroller of Customs <br> Deputy Accountant General <br> Chief Education Officer <br> Tertiary Education Coordinator <br> High Commissioner <br> Chief Technical Officer - Natural Resources <br> Chief Technical Officer - Agriculture <br> Medical Director <br> Deputy Director of Audit <br> Director of Statistics <br> Internal Auditor <br> Director of Trade <br> Chief Economist <br> Chief Budget Officer <br> Director of Economic \& Technical Co-operation <br> Chief Planner <br> Disaster Management Officer <br> Assistant Director of Audit <br> Chief Procurement Officer <br> Director of Social Development <br> Policy Development Officer <br> Secretary General UNESCO <br> Registrar - CAIPO <br> Director of Technical Services <br> Deputy Permanent Secretary (Human Resource <br> Management and Administration) <br> Director of Mental Health Services |  |


| K | $\begin{aligned} & 55572,59496,63420, \\ & 67368,71268 \end{aligned}$ | PROFESSIONAL <br> Senior Crown Counsel <br> Senior Legal Counsel <br> Solicitor General <br> Magistrate <br> Ophthalmologist <br> Physician Specialist <br> Senior Foreign Service Officer <br> Radiologist <br> Obstetrician <br> Surgeon <br> E.N.T. Specialist <br> Orthopaedic Surgeon <br> Senior Dental Surgeon <br> Paediatrician <br> Orthodontist <br> Maxillo Surgeon <br> Permanent Representative <br> Ambassador <br> Senior Engineer <br> Environmental Specialist <br> Trade Counsel <br> Director of Communication <br> Director of Hospital Services |  |
| :---: | :---: | :---: | :---: |
| L | $\begin{aligned} & 59844,64860,69840, \\ & 74808,79812 \end{aligned}$ | MANAGEMENT <br> Chief Personnel Officer <br> Clerk of Parliament <br> Permanent Secretary <br> Accountant General <br> Director of Audit <br> Deputy Permanent Secretary <br> Chief Executive Officer (Local Government) <br> PROFESSIONAL <br> Director of Public Prosecutions <br> Registrar - Supreme Court <br> Chief Magistrate <br> Attorney General |  |
| M | $\begin{aligned} & 68424,73392,78384, \\ & 83388,88368 \end{aligned}$ | MANAGEMENT <br> Permanent Secretary/Director General Secretary to the Cabinet |  |


| GRADE | PAY INCREMENT STRUCTURE | CATEGORY - POSTS TITLES |
| :---: | :---: | :---: |
| B | $\begin{aligned} & \text { 12132, 13452, 14820, 16128, } \\ & \text { 17460, 18780, 20100, 21420, } \\ & 22740 \end{aligned}$ | Temporary Teacher |
| C | $\begin{aligned} & 14424,16044,17640,19284, \\ & 20868,22500,24084,25716, \\ & 27312 \end{aligned}$ | Probationer Teacher, Student Teacher |
| E | $\begin{aligned} & \text { 21240, 23124, 25032, 26952, } \\ & 27732,29568,31404,33216, \\ & 35040 \end{aligned}$ | Certificated Teacher II |
| F | $\begin{aligned} & 23508,25596,27180,29112, \\ & 31044,32976,34860,36792 \\ & 38688 \end{aligned}$ | Light Handicraft Development Officer Certificated Teacher I |
| G | $\begin{aligned} & \text { 27732, 30660, 33588, 36516, } \\ & 39420,42324 \end{aligned}$ | Qualified Teacher <br> Qualified Teacher - NISTEP <br> Assistant Instructor Skills Training Instructor Non-Graduate Teacher |
| H | $\begin{aligned} & \text { 31404, 34464, 37512, 40596, } \\ & 43644,46704 \end{aligned}$ | Skills Training Instructor Social Skills Instructor Graduate Teacher II Principal Teacher III Specialist Teacher Graduate Teacher I Lecturer II |
| I | $\begin{aligned} & 37968,41484,44964,47124, \\ & 50508,53892 \end{aligned}$ | Vice Principal TAMCC Principal Teacher I Lecturer I |
| J | $\begin{aligned} & \text { 46704, 49284, 53184, 57096, } \\ & 61032 \end{aligned}$ | Principal - TAMCC |

ANALYSIS OF RECURRENT EXPENDITURE ESTIMATES 2014

| VOTE | $\begin{aligned} & \text { CATEGORY } 1 \\ & \text { PERSONNEL } \\ & \text { DIRECT } \end{aligned}$ | CATEGORY 2 PERSONNEL INDIRECT | CATEGORY 3 UTILITIES \& SUPPLIES | CATEGORY 4 OVERHEAD | CATEGORY 5 OTHER | CATEGORY 6 TOTAL DEBT | TOTAL | $\% \text { OF }$ TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01 Governor General | 426,613 | 139,303 | 67,040 | 197,632 | 605,000 | - | 1,435,588 | 0.21 |
| 02 Parliament | 630,644 | 297,553 | 55,810 | 11,813 | 491,233 | - | 1,487,053 | 0.22 |
| 03 Supreme Court | 1,651,047 | 318,357 | 126,800 | 478,515 | 158,000 | - | 2,732,719 | 0.41 |
| 04 Magistracy | 1,353,405 | 666,598 | 70,950 | 39,750 | 28,500 | - | 2,159,203 | 0.32 |
| 05 Audit | 1,054,736 | 119,369 | 15,600 | 10,462 | 1,000 | - | 1,201,167 | 0.18 |
| 06 Public Service Commission | 556,094 | 104,973 | 35,000 | 17,588 | 1,500 | - | 715,155 | 0.11 |
| 07 Director of Public Prosecutions | 346,772 | 299,716 | 10,458 | 53,099 | 26,000 | - | 736,045 | 0.11 |
| 08 Parliamentary Elections Office | 319,930 | 9,922 | 35,550 | 344,070 | 4,000 | - | 713,472 | 0.11 |
| 09 Ministry of Legal Affairs | 1,250,609 | 494,504 | 39,300 | 192,352 | 225,342 | - | 2,202,107 | 0.33 |
| 10 Office of the Prime Minister | 909,300 | 216,254 | 202,850 | 93,631 | 534,000 | - | 1,956,035 | 0.29 |
| 11 Prisons | 3,956,726 | 1,315,196 | 2,609,617 | 174,417 | 4,500 | - | 8,060,456 | 1.20 |
| 12 Police | 30,669,310 | 9,718,500 | 4,215,008 | 1,815,400 | 51,500 | - | 46,469,718 | 6.92 |
| 14 Labour | 576,770 | 89,072 | 8,500 | 16,800 | 53,000 | - | 744,142 | 0.11 |
| 15 Ministry of Tourism, Civil Aviation and Culture | 1,553,088 | 188,913 | 84,389 | 77,574 | 22,600 | - | 1,926,564 | 0.29 |
| 16 Ministry of Foreign Affairs \& International Business | 2,781,716 | 2,021,506 | 397,763 | 2,155,222 | 99,000 | - | 7,455,206 | 1.11 |
| 17 Financial Intelligence Unit | 243,616 | 147,573 | 16,440 | 6,295 | 2,000 | - | 415,924 | 0.06 |
| 18 Ministry of National Security, Public Administration, Disaster Management, Home Affairs, Information and Implementation | 2,043,287 | 265,042 | 150,577 | 131,003 | 196,500 | - | 2,786,409 | 0.41 |
| 19 Ministry of Youth, Sports \& Religious Affairs | 1,689,476 | 441,882 | 267,950 | 183,368 | 104,850 | - | 2,687,526 | 0.40 |
| 20 Ministry of Finance and Energy | 13,605,615 | 950,795 | 16,886,759 | 11,705,374 | 2,114,594 | - | 45,263,136 | 6.74 |
| 21 Pensions and Gratuities | - | - | - | - | 51,386,778 | - | 51,386,778 | 7.65 |
| 22 Public Debt. | - | - | - | - | - | 280,393,581 | 280,393,581 | 41.73 |
| Foreign Interest Payments | - | - | - | - | - | 59,635,901 | 59,635,901 | 8.87 |
| Domestic Interest Payments | - | - | - | - | - | 29,534,788 | 29,534,788 | 4.40 |
| Foreign Principal Payments | - | - | - | - | - | 56,661,658 | 56,661,658 | 8.43 |
| Domestic Principal Payments | - | - | - | - | - | 113,380,377 | 113,380,377 | 16.87 |
| Sinking Fund Contributions |  |  |  |  |  | - | - | - |
| Principal Arrears |  |  |  |  |  | 14,905,482 | 14,905,482 | 2.22 |
| Interest Arrears |  |  |  |  |  | 6,275,376 | 6,275,376 | 0.93 |
| 23 Salaries and wages increase | 24,228,616 | - | - | - | - | - | 24,228,616 | 3.61 |
| 25 Contributions | - | - | - | - | 4,242,047 | - | 4,242,047 | 0.63 |
| 26 Ministry of Economic Development, Trade, Planning \& Cooperatives | 1,644,969 | 199,513 | 35,100 | 86,475 | 769,844 | - | 2,735,901 | 0.41 |
| 30 Ministry of Communications, Works, Physical Development, Public Utilities, ICT \& Community Development | 2,858,746 | 407,027 | 250,500 | 502,288 | 20,000 | - | 4,038,561 | 0.60 |
| 32 Post Office | 90 | - | - | - | - | - | 90 | 0.00 |
| 35 Ministry of Social Development \& Housing | 1,773,351 | 155,902 | 133,500 | 87,365 | 5,186,238 | - | 7,336,356 | 1.09 |
| 36 Ministry of Carriacou and Petite Martinique Affairs \& Local Government | 6,680,659 | 339,132 | 238,500 | 322,126 | 1,546,460 | - | 9,126,877 | 1.36 |
| 40 Ministry of Education and Human Resource Development | 73,048,664 | 1,390,738 | 402,275 | 743,971 | 14,332,025 | - | 89,917,673 | 13.38 |
| 50 Ministry of Health \& Social Security | 37,823,136 | 4,892,097 | 12,133,155 | 2,607,940 | 251,200 | - | 57,707,528 | 8.59 |
| 64 Ministry of Agriculture, Lands, Forestry \& Fisheries and the Environment | 7,180,697 | 806,201 | 278,500 | 705,013 | 742,192 | - | 9,712,603 | 1.45 |
| GRAND TOTAL | 220,857,681 | 25,995,638 | 38,767,891 | 22,759,542 | 83,199,903 | 280,393,581 | 671,974,235 | 100\% |
| PERCENTAGE OF TOTAL | 32.9\% | 3.9\% | 5.8\% | 3.4\% | 12.4\% | 41.7\% | 100.0\% |  |
| Current Expenditure (excluding Amortization) |  |  |  |  |  |  | 487,026,719 |  |

APPENDIX C
ANALYSIS OF RECURRENT EXPENDITURE ACTUAL PROVISIONAL 2013

| VOTE | $\begin{aligned} & \text { CATEGORY } 1 \\ & \text { PERSONNEL } \\ & \text { DIRECT } \end{aligned}$ | CATEGORY 2 PERSONNEL INDIRECT | CATEGORY 3 UTILITIES \& SUPPLIES | CATEGORY 4 OVERHEAD | CATEGORY 5 OTHER | CATEGORY 6 TOTAL DEBT | TOTAL | $\begin{gathered} \% \text { OF } \\ \text { TOTAL } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01 Governor General | 484,013 | 149,481 | 56,161 | 151,181 | 519,127 | - | 1,359,964 | 0.20 |
| 02 Parliament | 696,794 | 506,624 | 52,551 | 20,479 | 350,200 | - | 1,626,649 | 0.23 |
| 03 Supreme Court | 1,507,818 | 296,050 | 173,958 | 379,283 | 192,489 | - | 2,549,598 | 0.37 |
| 04 Magistracy | 1,389,423 | 625,305 | 77,873 | 83,549 | 25,636 | - | 2,201,786 | 0.32 |
| 05 Audit | 983,439 | 109,324 | 14,349 | 4,866 | - | - | 1,111,977 | 0.16 |
| 06 Public Service Commission | 530,336 | 102,163 | 31,354 | 25,247 | 707 | - | 689,806 | 0.10 |
| 07 Director of Public Prosecutions | 406,659 | 287,489 | 8,701 | 60,752 | 7,077 | - | 770,678 | 0.11 |
| 08 Parliamentary Elections Office | 340,855 | 9,116 | 40,952 | 360,572 | 4,917 | - | 756,413 | 0.11 |
| 09 Ministry of Legal Affairs | 1,654,281 | 712,285 | 39,078 | 191,729 | 9,892 | - | 2,607,265 | 0.38 |
| 10 Office of the Prime Minister | 1,909,143 | 247,448 | 230,117 | 101,870 | 47,738 | - | 2,536,316 | 0.37 |
| 11 Prisons | 3,796,692 | 1,309,689 | 2,642,798 | 184,279 | 5,200 | - | 7,938,658 | 1.14 |
| 12 Police | 29,576,716 | 9,472,091 | 4,234,371 | 1,918,362 | 55,056 | - | 45,256,596 | 6.52 |
| 14 Labour | 558,582 | 79,286 | 7,985 | 9,957 | 44,282 | - | 700,091 | 0.10 |
| 15 Ministry of Tourism, Civil Aviation and Culture | 2,083,809 | 157,626 | 72,570 | 68,354 | 656,004 | - | 3,038,363 | 0.44 |
| 16 Ministry of Foreign Affairs \& International Business | 3,693,294 | 2,448,980 | 380,378 | 2,807,406 | 84,000 | - | 9,414,058 | 1.36 |
| 17 Financial Intelligence Unit | 277,446 | 108,980 | 14,483 | 7,913 | 1,767 | - | 410,589 | 0.06 |
| 18 Ministry of National Security, Public Administration, Disaster Management, Home Affairs, Information and Implementation | 2,214,182 | 198,867 | 173,458 | 65,073 | 180,444 | - | 2,832,023 | 0.41 |
| 19 Ministry of Youth, Sports \& Religious Affairs | 2,834,228 | 388,148 | 280,796 | 1,328,564 | 87,750 | - | 4,919,487 | 0.71 |
| 20 Ministry of Finance and Energy | 13,147,360 | 981,510 | 16,905,768 | 13,517,373 | 1,706,408 | - | 46,258,420 | 6.66 |
| 21 Pensions and Gratuities | - | - | - | - | 45,380,550 | - | 45,380,550 | 6.53 |
| 22 Public Debt. | - | - | - | - | - | 308,495,951 | 308,495,951 | 44.42 |
| Foreign Interest Payments | - | - | - | - | - | 14,119,630 | 14,119,630 | 2.03 |
| Domestic Interest Payments | - | - | - | - | - | 23,787,004 | 23,787,004 | 3.43 |
| Foreign Principal Payments | - | - | - | - | - | 26,874,597 | 26,874,597 | 3.87 |
| Domestic Principal Payments | - | - | - | - | - | 236,792,929 | 236,792,929 | 34.10 |
| Sinking Fund Contributions |  |  |  |  |  | - | - | - |
| Principal Arrears |  |  |  |  |  | 4,591,790 | 4,591,790 | 0.66 |
| Interest Arrears |  |  |  |  |  | 2,330,001 | 2,330,001 | 0.34 |
| 23 Salaries and wages increase | 21,462,011 | - | - | - | - | - | 21,462,011 |  |
| 25 Contributions | - | - | - | - | 2,096,749 | - | 2,096,749 | 0.30 |
| 26 Ministry of Economic Development, Trade, Planning \& Cooperatives | 1,282,112 | 87,863 | 26,266 | 42,798 | 641,460 | - | 2,080,498 | 0.30 |
| 30 Ministry of Communications, Works, Physical Development, Public Utilities, ICT \& Community Development | 3,611,527 | 442,450 | 243,365 | 948,060 | 26,057 | - | 5,271,460 | 0.76 |
| 32 Post Office | - | - | - | - | - | - | - | - |
| 35 Ministry of Social Development \& Housing | 2,828,083 | 153,625 | 120,805 | 19,402 | 5,999,773 | - | 9,121,688 | 1.31 |
| 36 Ministry of Carriacou and Petite Martinique Affairs \& Local Government | 8,115,158 | 308,291 | 245,910 | 352,933 | 1,477,843 | - | 10,500,135 | 1.51 |
| 40 Ministry of Education and Human Resource Development | 72,646,985 | 1,358,385 | 386,203 | 684,998 | 14,030,633 | - | 89,107,203 | 12.83 |
| 50 Ministry of Health \& Social Security | 37,005,187 | 4,649,502 | 9,208,702 | 2,390,104 | 217,366 | - | 53,470,860 | 7.70 |
| 64 Ministry of Agriculture, Lands, Forestry \& Fisheries and the Environment | 8,053,575 | 791,511 | 286,052 | 570,973 | 816,767 | - | 10,518,879 | 1.51 |
| GRAND TOTAL | 223,089,709 | 25,982,089 | 35,955,003 | 26,296,076 | 74,665,893 | 308,495,951 | 694,484,722 | 100.0\% |
| PERCENTAGE OF TOTAL | 32.1\% | 3.7\% | 5.2\% | 3.8\% | 10.8\% | 44.4\% | 100.0\% |  |
| Current Expenditure (excluding Amortization) |  |  |  |  |  |  | 426,225,406 |  |

APPENDIX D
ANALYSIS OF RECURRENT EXPENDITURE FORWARD ESTIMATES 2015

| vote | CATEGOR | 1 PERSONNEL DIRECT | CATEGORY 2 PERSONNEL INDIRECT | CATEGORY 3 UTILITIES \& SUPPLIES | CATEGORY 4 OVERHEAD | CATEGORY 5 OTHER | CATEGORY 6 total debt | TOTAL | \% OF TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01 Governor General |  | 437,113 | 129,308 | 62,040 | 195,582 | 805,000 | - | 1,629,043 | 0.27 |
| 02 Parliament |  | 649,346 | 299,053 | 55,810 | 11,538 | 491,233 | - | 1,506,980 | 0.25 |
| 03 Supreme Court |  | 1,569,147 | 318,357 | 126,800 | 475,015 | 158,000 | - | 2,647,319 | 0.43 |
| 04 Magistracy |  | 1,355,117 | 672,859 | 70,950 | 39,750 | 28,500 | - | 2,167,176 | 0.35 |
| 05 Audit |  | 1,056,380 | 119,369 | 12,500 | 12,962 | 1,000 | - | 1,202,211 | 0.20 |
| 06 Public Service Commission |  | 563,846 | 107,357 | 35,000 | 8,100 | 1,500 | - | 715,803 | 0.12 |
| 07 Director of Public Prosecutions |  | 346,772 | 299,716 | 10,458 | 53,099 | 26,000 | - | 736,045 | 0.12 |
| 08 Parliamentary Elections Office |  | 338,782 | 9,922 | 35,550 | 351,807 | 4,000 | - | 740,061 | 0.12 |
| 09 Ministry of Legal Affairs |  | 1,310,446 | 543,476 | 39,300 | 192,352 | 142,500 | - | 2,228,074 | 0.36 |
| 10 Office of the Prime Minister |  | 930,663 | 216,254 | 202,850 | 92,616 | 528,000 | - | 1,970,383 | 0.32 |
| 11 Prisons |  | 3,878,918 | 1,315,196 | 2,358,317 | 186,625 | 4,500 | - | 7,743,556 | 1.26 |
| 12 Police |  | 31,568,623 | 9,806,520 | 4,319,675 | 1,722,720 | 165,500 | - | 47,583,038 | 7.77 |
| 14 Labour |  | 571,358 | 118,772 | 8,500 | 16,800 | 53,000 | - | 768,430 | 0.13 |
| 15 Ministry of Tourism, Civil Aviation and Culture |  | 1,644,214 | 203,313 | 90,389 | 47,905 | 13,810 | - | 1,999,631 | 0.33 |
| 16 Ministry of Foreign Affairs \& International Business |  | 2,829,506 | 2,015,900 | 384,733 | 2,085,721 | 99,000 | - | 7,414,860 | $1.21$ |
| 17 Financial Intelligence Unit |  | 275,020 | 139,573 | 16,440 | 6,396 | 2,000 | - | 439,429 | $0.07$ |
| 18 Ministry of National Security, Public Administration, Disaster Management, Home Affairs, Information and Implementation |  | 2,017,771 | 265,042 | 150,577 | 135,181 | 196,500 | - | 2,765,071 | 0.45 |
| 19 Ministry of Youth, Sports \& Religious Affairs <br> 20 Ministry of Finance and Energy |  | $\begin{array}{r} 1,694,336 \\ 13,056,544 \end{array}$ | 442,882 941,307 | 249,950 $16,710,000$ | 174,740 $12,482,980$ | 104,850 | - | 2,666,758 $45,297,258$ | $\begin{aligned} & 0.44 \\ & 7.40 \end{aligned}$ |
| 21 Pensions and Gratuities |  | - | - | - | - | 52,414,514 | - | 52,414,514 | 8.56 |
| 22 Public Debt. |  | - | - | - | - | - | 240,730,861 | 240,730,861 | 39.32 |
| Foreign Interest Payments |  | - | - | - | - | - | 58,729,022 | 58,729,022 | 9.59 |
| Domestic Interest Payments |  | - | - | - | - | - | 29,124,587 | 29,124,587 | 4.76 |
| Foreign Principal Payments |  | - | - | - | - | - | 51,419,428 | 51,419,428 | 8.40 |
| Domestic Principal Payments |  | - | - | - | - | - | 97,987,424 | 97,987,424 | 16.01 |
| Sinking Fund Contributions |  |  |  |  |  |  | - | - | - |
| Principal Arrears |  |  |  |  |  |  | 1,735,200 | 1,735,200 | 0.28 |
| Interest Arrears |  |  |  |  |  |  | 1,735,200 | 1,735,200 | 0.28 |
| 23 Salaries and wages increase |  | - | - | - | - | - | - | - | - |
| 25 Contributions |  | - | - | - | - | 5,628,763 | - | 5,628,763 | 0.92 |
| 26 Ministry of Economic Development, Trade, Planning \& Cooperatives |  | 1,675,677 | 198,690 | 40,100 | 85,225 | 767,844 | - | 2,767,536 | 0.45 |
| 30 Ministry of Communications, Works, Physical Development, Public Utilities, ICT \& Community Development |  | 2,880,564 | 407,027 | 250,500 | 502,111 | 17,500 | - | 4,057,702 | 0.66 |
| 32 Post Office |  | 90 | - | - | - | - | - | 90 | 0.00 |
| 35 Ministry of Social Development \& Housing 36 Ministry of Carriacou and Petite Martinique Affairs \& Local Government |  | $1,810,755$ $6,714,295$ | 155,902 339,132 | 126,500 238,500 | 87,365 322,126 | 5,186,238 1,546,460 | - | $7,366,760$ $9,160,513$ | 1.20 1.50 |
| 40 Ministry of Education and Human Resource Development |  | 73,403,221 | 1,365,738 | 400,775 | 739,971 | 14,332,025 | - | 90,241,730 | 14.74 |
| 50 Ministry of Health \& Social Security |  | 37,662,227 | 4,920,876 | 12,622,640 | 2,553,617 | 243,200 | - | 58,002,561 | 9.47 |
| 64 Ministry of Agriculture, Lands, Forestry \& Fisheries and the Environment |  | 7,283,363 | 806,401 | 277,650 | 501,733 | 742,192 | - | 9,611,339 | 1.57 |
| GRAND TOTAL |  | 197,524,093 | 26,157,942 | 38,896,504 | 23,084,038 | 85,810,056 | 240,730,861 | 612,203,494 | 100.0\% |
| PERCENTAGE OF TOTAL |  | 32.3\% | 4.3\% | 6.4\% | 3.8\% | 14.0\% | 39.3\% | 100.0\% |  |
| Current Expenditure (excluding Amortization) |  |  |  |  |  |  |  | 461,061,442 |  |

APPENDIX E
ANALYSIS OF RECURRENT EXPENDITURE FORWARD ESTIMATES 2016

| VOTE | CATEGORY 1 PERSONNEL DIRECT | CATEGORY 2 PERSONNEL INDIRECT | $\begin{aligned} & \text { CATEGORY } 3 \\ & \text { UTILITIES \& } \\ & \text { SUPPLIES } \end{aligned}$ | CATEGORY 4 OVERHEAD | CATEGORY 5 OTHER | CATEGORY 6 TOTAL DEBT | TOTAL | $\begin{gathered} \% \text { OF } \\ \text { TOTAL } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01 Governor General | 437,113 | 115,308 | 62,040 | 193,738 | 805,000 | - | 1,613,199 | 0.2 |
| 02 Parliament | 649,346 | 299,053 | 55,810 | 11,290 | 491,233 | - | 1,506,732 | 0.2 |
| 03 Supreme Court | 1,569,147 | 318,357 | 126,800 | 475,015 | 158,000 | - | 2,647,319 | 0.4 |
| 04 Magistracy | 1,355,969 | 672,859 | 70,950 | 39,750 | 28,500 | - | 2,168,028 | 0.3 |
| 05 Audit | 1,056,380 | 119,369 | 12,500 | 12,962 | 1,000 | - | 1,202,211 | 0.2 |
| 06 Public Service Commission | 563,846 | 107,357 | 35,000 | 8,100 | 1,500 | - | 715,803 | 0.1 |
| 07 Director of Public Prosecutions | 346,772 | 299,716 | 10,458 | 53,099 | 26,000 | - | 736,045 | 0.1 |
| 08 Parliamentary Elections Office | 338,782 | 9,922 | 35,550 | 351,807 | 4,000 | - | 740,061 | 0.1 |
| 09 Ministry of Legal Affairs | 1,313,674 | 543,476 | 39,300 | 192,352 | 142,500 | - | 2,231,302 | 0.3 |
| 10 Office of the Prime Minister | 930,664 | 216,254 | 202,850 | 91,703 | 528,000 | - | 1,969,471 | 0.3 |
| 11 Prisons | 3,878,918 | 1,315,196 | 2,358,315 | 185,463 | 4,502 | - | 7,742,394 | 1.2 |
| 12 Police | 31,568,623 | 9,806,520 | 4,319,675 | 1,687,728 | 165,500 | - | 47,548,046 | 7.2 |
| 14 Labour | 574,406 | 118,772 | 8,500 | 16,800 | 53,000 | - | 771,478 | 0.1 |
| 15 Ministry of Tourism, Civil Aviation and Culture | 1,697,235 | 215,225 | 90,389 | 45,405 | 14,210 | - | 2,062,464 | 0.3 |
| 16 Ministry of Foreign Affairs \& International Business | 2,837,822 | 2,019,181 | 384,233 | 2,085,721 | 99,000 | - | 7,425,957 | 1.1 |
| 17 Financial Intelligence Unit | 275,020 | 139,573 | 16,440 | 6,396 | 2,000 | - | 439,429 | 0.1 |
| 18 Ministry of National Security, Public |  |  |  |  |  |  |  |  |
| Administration, Disaster Management, Home Affairs, Information and Implementation 19 Ministry of Youth, Sports \& Religious | 2,024,159 | 265,042 | 150,577 | 135,181 | 196,500 | - | 2,771,459 | 0.4 |
| Affairs | 1,699,160 | 442,882 | 249,950 | 174,740 | 104,850 | - | 2,671,582 | 0.4 |
| 20 Ministry of Finance and Energy | 13,064,116 | 941,307 | 16,710,000 | 12,482,980 | 2,106,428 | - | 45,304,830 | 6.8 |
| 21 Pensions and Gratuities | - | - | - | - | 53,462,804 | - | 53,462,804 | 8.1 |
| 22 Public Debt. | - | - | - | - | - | 291,305,383 | 291,305,383 | 43.9 |
| Foreign Interest Payments | - | - | - | - | - | 72,260,176 | 72,260,176 | 10.9 |
| Domestic Interest Payments | - | - | - | - | - | 28,601,587 | 28,601,587 | 4.3 |
| Foreign Principal Payments | - | - | - | - | - | 56,063,649 | 56,063,649 | 8.4 |
| Domestic Principal Payments | - | - | - | - | - | 134,379,972 | 134,379,972 | 20.2 |
| Sinking Fund Contributions |  |  |  |  |  | - | - | - |
| Principal Arrears |  |  |  |  |  | - | - | - |
| Interest Arrears |  |  |  |  |  | - | - | - |
| 23 Salaries and wages increase | - | - | - | - | - | - | - | - |
| 25 Contributions | - | - | - | - | 5,628,763 | - | 5,628,763 | 0.8 |
| 26 Ministry of Economic Development, Trade, Planning \& Cooperatives | 1,677,513 | 198,690 | 40,100 | 85,225 | 767,844 | - | 2,769,372 | 0.4 |
| 30 Ministry of Communications, Works, Physical Development, Public Utilities, ICT \& Community Development | 2,880,564 | 407,027 | 250,500 | 502,111 | 20,000 | - | 4,060,202 | 0.6 |
| 32 Post Office | 90 | - | - | - | - | - | 90 | 0.0 |
| 35 Ministry of Social Development \& Housing | 1,810,755 | 155,902 | 126,500 | 87,365 | 5,186,238 | - | 7,366,760 | 1.1 |
| Affairs \& Local Government | 6,714,295 | 339,132 | 238,500 | 322,126 | 1,546,460 | - | 9,160,513 | 1.4 |
| 40 Ministry of Education and Human Resource Development | 73,450,312 | 1,365,738 | 400,775 | 739,971 | 14,332,026 | - | 90,288,822 | 13.6 |
| 50 Ministry of Health \& Social Security | 37,627,125 | 4,914,076 | 12,622,640 | 2,553,617 | 243,200 | - | 57,960,659 | 8.7 |
| 64 Ministry of Agriculture, Lands, Forestry \& Fisheries and the Environment | 7,321,571 | 806,201 | 277,500 | 499,582 | 742,192 | - | 9,647,046 | 1.5 |
| GRAND TOTAL | 197,663,376 | 26,152,136 | 38,895,852 | 23,040,228 | 86,861,249 | 291,305,383 | 663,918,225 | 100\% |
| PERCENTAGE OF TOTAL | 29.8\% | 3.9\% | 5.9\% | 3.5\% | 13.1\% | 43.9\% | 100.0\% |  |
| Current Expenditure (excluding Amortization) |  |  |  |  |  |  | 473,474,604 |  |


|  | Outstanding 31.12.2012 | Outstanding $\text { 31.12. } 2013$ | Explanations |
| :---: | :---: | :---: | :---: |
| Domestic Debt: |  |  |  |
| Treasury Bills |  |  |  |
| Colonial Life | 100,000 | 100,000 | Short term debt at 6\%-365 days |
| Eastern Caribbean Central Bank | 6,560,000 | 6,560,000 | Short term debt at 6.4\%-91 days |
| Guyana \& Trinidad Mutual - Life | 1,100,000 | 1,100,000 | Short term debt at 6\%. - 365 days |
| Guyana \& Trinidad Mutual - Fire | 110,000 | 110,000 | Short term debt at 6\%. - 365 days |
| Grenada Bank of Commerce | 6,322,000 | 6,322,000 | Short term debt at 6\%. |
| Grenada Bank of Commerce | 3,210,000 | 3,210,000 | Short term debt at 6.5\%. - 365 days |
| Trans - Nemwill | 385,000 | 385,000 | Short term debt at 6\%. - 365 days |
| Netherlands Insurance | 240,000 | 240,000 | Short term debt at 6\%. - 365 days |
| CLICO- International General | 159,500 | 159,500 | Short term debt at 6\%. - 365 days |
| Grenada Electricity Services | 800,000 | 800,000 | Short term debt at 6\%. - 365 days |
| Grenada Ports Authority | 8,500,000 | 8,500,000 | Short term debt at 8\%. - 365 days |
| Grenada Co-operative Bank | 12,100,000 | 12,100,000 | Short term debt at 6.00\%-365 days |
| Grenada Co-operative Bank | 10,127,000 | 10,127,000 | Short term debt at 6.00\%-365 days |
| Caribbean Home Insurance | 200,000 | 200,000 | Short term debt at 7\%-365 days |
| G'da Public Service Co-operative Credit Union | 1,000,000 | 1,000,000 | Short term debt at 7.5\%-365 days |
| National Commercial Bank | 3,300,000 | 3,300,000 | Short term debt 7\%-365 days |
| Govt of Grenada -Regional Securites Market EC\$25.523M GDB19071 | 25,523,000 | - - | Short term debt 6\%-365 days |
| Govt of Grenada -Regional Securites Market EC\$30.M GDB190714 |  | 30,000,000 | Short term debt 6\%-365 days |
| Govt of Grenada -Regional Securites Market EC\$12M GDB 121013 | 12,000,000 | 12,000,000 | Short tern debt at 6\%-365 days |
| Govt of Grenada -Regional Securites Market EC\$12M GDB 121014 |  | 12,000,000 | Short tern debt at 6\%-365 days maturing Oct. 12, 2014 |
| Govt of Grenada -Regional Securites Market EC\$12M GDB 301112 | 12,000,000 | 12,000,000 | Short term debt at 6\% (maturing Nov. 30, 2013) |
| Govt of Grenada -Regional Securites Market EC\$12M GDB 301113 | 12,000,000 |  | Short term debt at 6\% (maturing Nov. 30, 2012) |
| Govt of Grenada -Regional Securites Market EC\$8.093M GDB170113 | 8,092,000 | - | Short term debt 6\%-91 days |
| Govt of Grenada -Regional Securites Market EC\$16.501M GDB18021 | 16,501,000 | - | Short term debt at 6\%-91 days (matured Feb. 18, 2013) |
| Govt of Grenada -Regional Securites Market EC\$19M GDB151113 |  | 19,001,000 | Short term debt at 6\%-91 days |
| Govt of Grenada -Regional Securites Market EC\$20M |  | 20,000,000 | Short term debt at 6\%-91 days |
| Govt of Grenada (private Placement) \$21.022M | 21,022,396 | - | Short term debt at 5.8\% (maturing August 30, 2012 |
| Govt of Grenada (private Placement) \$22.414M |  | 22,414,940 | Short term debt at \% (maturing August 30, 2014) |
| Petro Caribe | 8,000,000 | 8,000,000 | Short term debt 4.25\%-91 days |
| Petro Caribe | 10,000,000 | 10,000,000 | Short term debt 5\%-180 days |
| Petro Caribe | 10,000,000 | 10,000,000 | Short term debt 5\%-365 days |
| Petro Caribe | 10,000,000 | 10,000,000 | Short term debt 5\%-365 days |
| Petro Caribe | 16,000,000 | 16,000,000 | Short term debt 5\%-120 days |
| Petro Caribe | 5,000,000 | 5,000,000 | Short term debt at 5\%-365 days |
| Petro Caribe | 10,000,000 | 10,000,000 | Short term debt at 5\%-365 days |
| National Insurance Scheme | 20,000,000 | 20,000,000 | Short term debt 6\%-365 days |
| National Insurance Scheme | 19,665,000 | 19,665,000 | Short term debt at 5\%-60 days |
| Netherlands Insurance (T'dad) Ltd. |  | 460,000 | Short term debt at 5\%-365 days |
| Kirani James | 500,000 | 400,000 |  |
| American Home Insurance Co. Ltd. | 873,000 | 873,000 | Short term debt 5\%-365 days |
| Sub-Total (Treasury Bills) | 259,389,896 | 280,027,440 |  |
| Debentures |  |  |  |
| Debentures 7.5\% | 846,332 | 846,332 | Outstanding principal. Matured 1985. |
| Debentures 7\% | 10,000 | 10,000 | Bonds mature 1993. |
| Central Bank of Trinidad \& Tobago 7.5\% | 300,000 | 300,000 | Outstanding principal. Matured 1982/83. |
| Debentures 6.5\% | 427,900 | 427,900 | Outstanding principal. Matured 1981. |
| Debentures 7\% |  |  |  |
| Sub-Total (Debentures) | 1,584,232 | 1,584,232 |  |
| Bonds |  |  |  |
| Airport Bonds 6\% | 613,050 | 611,014 | Bonds mature 1999/2000. |
| Grenada Development Bond (6\%) | 415,000 | 415,000 | Bonds mature 1998, 2003 \& 2008 |
| 8\% Bonds(2000/2001) | 228,000 | 228,000 | Bond mature 2000/2001. |
| 8\% Bonds(2006/2007) | 727,000 | 727,000 | Bond mature 2006/2007. (Restructured 2005) |
| Restructured FINCOR Bonds 2013-2019 | 8,932,000 | 8,932,000 | Restructured using Paris Club agreement terms |
| Government of Grenada (Private Placement) \$20.630M | 45,630,000 | 48,230,000 | Interest rate of 6\% - Matures 2014/2016 |
| Sub-Total ( Bonds) | 56,545,050 | 59,143,014 |  |
| First Caribbean International Bank formerly Barclays Bank |  |  |  |
| Barclays Bank-Consortium Loan Facility ECD\$25m | 73,363 | - | Loan of EC\$5m disbursed in 2002 interest rate 10.5\% repaid Feb. (interest rate reduced to 7\% from June 2004) |
| Syndicated Loan | 1,031,525 | 863,112 | Loan disbursed in Feb. 2008. Interest ate 9\% |
| Syndicated Loan (EC\$20.0M-2009) | 1,329,275 | 574,025 | Interest rate 9\% |
| Sub-Total | 2,434,163 | 1,437,137 |  |
| Page Sub-Total | 319,953,341 | 342,191,823 |  |


|  | Outstanding 30.12.2012 | Outstanding $\text { 31.12. } 2013$ | Explanations |
| :---: | :---: | :---: | :---: |
| RBTT formerly Grenada Bank of Commerce |  |  |  |
| Consortium Loan (part of EC\$25m) | 28,915 | - | Loan of EC\$5m. Disb. In 2007 interest rate 9\% |
| Syndicated Loan Facility (EC\$20.m) | 1,180,327 | 648,745 | Loan of \$4 million Interest rate of 9\% |
| Sub-Total (RBTT) | 1,209,242 | 648,745 |  |
| Bank of Nova Scotia |  |  |  |
| Consortium of Loans | 10,420,833 | 8,712,500 | Consolidation of loan \& OD int. rate 5.75\% 2006 |
| Loan Facility EC\$15.M | 13,250,000 | 12,000,000 | Loan of EC\$15. 2011 |
| Syndicated Loan Facility (part of EC\$20m) | 1,066,667 | 400,000 | Loan of EC\$4m. Disb. In 2009 interest rate 9\% |
| Sub-Total (Bank of Nova Scotia) | 24,737,500 | 21,112,501 |  |
| RBL formerly National Commercial Bank |  |  |  |
| Consortium of loans | 6,660,225 | 5,681,663 | New loan facility incl. the two existing loans \& Overdraft at 5.75\% |
| Grenada Cocoa Association | 645,829 | 456,772 | Loan guaranteed, now part of Gov't debt |
| Grenada Cooperative Nutmeg Association | 1,764,394 | 1,176,536 | Loan guaranteed, now part of Gov't debt |
| Sub-Total (National Commercial Bank) | 9,070,448 | 7,314,972 |  |
| Others |  |  |  |
| Outstanding Liability to Gov't of Trinidad \& Tobago | 1,517,479 | 1,517,479 |  |
| Temporary Advance EC\$17.78M - ECCB | 17,780,000 | 2,002,912 |  |
| First Caribbean International Bank (Overdraft facility) | 4,785,429 | 21,261,239 |  |
| RBTT (Overdraft facility) | 1,963,025 | 1,822,168 |  |
| Grenada Cooperative Bank (Overdraft facility) | 4,759,290 | 4,113,888 |  |
| National Commercial Bank now RBL (Overdraft facility) | 1,754,443 | 954,309 |  |
| Sub-Total (Others) | 32,559,667 | 31,671,995 |  |
| Other Domestic Liabilities |  |  |  |
| Compensation Claims for Judgement Debts/Land Acquisition | 40,000,000 | 40,000,000 |  |
| Sub-Total (Other Domestic Liabilities) | 40,000,000 | 40,000,000 |  |
| Page Sub-Total | 107,576,858 | 100,748,212 |  |
| Total Domestic Debt | 427,530,199 | 442,940,035 |  |


|  | Outstanding 30.12.2012 | Outstanding 31.12. 2013 | Explanations |
| :---: | :---: | :---: | :---: |
| External Debt: |  |  |  |
| Organisation of Petroleum Exporting Countries |  |  |  |
| Road Rehabilitation Project Phase 111-OPEC | 5,940,000 | 5,940,000 | Loan of USD\$3m contracted in 2003. Int. rate 4\% |
| Agricultural Feeder Roads Rehabilitation Project - OPEC Schools Rehabilitation Project Phase 1 | 12,150,054 | $\begin{array}{r} 12,150,054 \\ 1,052,113 \end{array}$ | Loan of 5M USD contracted Dec. 2005 fully disbursed april 2010 Ir |
| Sub-Total (OPEC) | 18,090,054 | 19,142,167 |  |
| Caribbean Development Bank |  |  |  |
| Road Reconstruction (Western Main Road) | 2,963,921 | 2,690,882 | Loan of US\$1.17m and SDR 1.34m repayable 1993 to 2033 at 4\%. Disbursement began 1986 . |
| Road Reconstruction (Western Main Road)11 | 8,309,940 | 7,415,024 | Original loan of US\$4.5m at 2\% contracted in 1988. |
| Water Supplies - Phase II | 1,006,918 | 920,611 | Loan of US\$1.564m repayable 1984 to 2005 at 4\%. |
| Grenada Multi-Project Loan | 6,322,539 | 5,789,312 | Loan of US\$3,385m repayable 2001 to 2031 at 2\%. |
| Grenada Multi-Project Loan II | 11,266,703 | 10,288,747 | Loan US \$5.9503m |
| Grenada Multi-Project (additional) | 1,935,656 | 1,786,759 | Loan of USD\$0.95m |
| Grenada Multi-Project 11 (additional) | 4,651,763 | 4,349,700 | Loan of US\$1.79m |
| Feeder Roads IV | 6,482,548 | 6,150,109 | Loan of US\$1.0m \& US\$4.154m repayable from 1995 \& 2001 |
| Industrial Estate 11 | 2,375,042 | 2,153,372 | Loan contracted in 1990 repayment started 2000 |
| RIM project Loan | 7,802,664 | 6,473,827 | Loan of USD 8.34m contracted in 1995 (revised) |
| RIM project (additional) | 5,677,067 | 4,841,270 | Loan of SDR 2.07 m contracted in 1995 |
| Natural Disaster Mgt. -Rehab | 19,916,078 | 18,436,470 | Loan of USD 9m contracted in 2000 disbursement began in 2000 |
| Hurricane Lenny - Immediate | 1,288,011 | 1,170,919 | Loan of USD.50m disbursed in 2001 |
| WISCO | 136,738 | 122,463 | Assumption of Wisco debt to CDB |
| OECS Waste Management | 5,534,259 | 5,027,506 | Loan of USD 3.65m contracted in 1995 disbursement began in 195 |
| OECS Waste Management (additional) | 3,902,121 | 3,739,421 | Loan of USD 1.62m disbursement started 2001 |
| Votech Project (CDB) | 1,565,736 | 1,435,788 | Loan contracted in 1987 at $0.15 \%$ and $2 \%$ <br> [(SDR 0.4m and US\$0.3m). Repayable between 1998 to 2028] |
| Rural Enterprise Development | 5,956,249 | 5,732,890 | Loan of USD $\$ 2.34 \mathrm{~m}$ to be disbursed |
| Bridge and Road Improvement | 38,151,377 | 36,567,488 | Loan of USD\$17.09m being disbursed |
| Bridge and Road Improvement (additional) | 5,477,625 | 5,077,914 | Loan of USD $\$ 2.64 \mathrm{~m}$ being disbursed |
| Caribbean Court of Justice | 1,188,000 | 594,000 | Loan of USD 2.20 m contracted in 2003 to be disbursed |
| Immediate Response - Lili | 295,313 | - | Loan of USD\$.50m contracted in 2003 |
| Economic Programme - Schools | 9,547,860 | 8,772,552 | Loan of USD\$4.42m contracted in 2003 to be disbursed |
| Hurricane Ivan Reconstruction Support Project | 21,870,000 | 21,870,000 | Loan of USD\$8.1m contracted in 2004 |
| Hurricane Ivan Reconstruction Support Project 11 | 14,615,100 | 14,615,100 | Loan of US\$5.41m contracted in 2006 |
| Natural Disaster Immediate - Hurricane Ivan | 486,000 | 202,500 | Loan of USD\$.50m contracted in 2004 |
| Natural Disaster Mgmnt. - Hurricane Emily | 632,813 | 337,500 | Loan of USD\$.5M contracted in 2005 |
| Second Bridge \& Road Improvement | 32,231,914 | 32,231,914 | Loan of USD 11.939m contracted in 2006 |
| Sites \& Services Project | 5,202,900 | 5,202,900 | Loan of USD1.92m contracted in 2006 |
| Schools Rehab. \& Reconstruction | 16,726,219 | 17,293,470 | Loan of USD 7.476m contracted in 2007 |
| Schools Rehab. \& Reconstruction 11 | 2,662,572 | 8,965,844 | loan of USD 5m contracted in 2009 |
| Disaster Mitigation-Rockfall \& landslip | 14,040,000 | 14,040,000 | Loan of USD 5.2m contracted in 2006 |
| Disaster Mitigation-Rockfall \& landslip (add) | 9,990,000 | 9,990,000 | Loan of USD3.7m contracted in 2008 |
| Grenville Market Square | 12,788,897 | 20,720,339 | Loan of USD 3.7m @ 2\% contracted in 2008 |
| Rehabilitation \& Upgrade Study - St. Patrick Road Network | 1,416,108 | 1,183,456 | Loan of USD 0.55 m |
| St. Johns River Flood Mitigation Feasibility Study | 498,074 | 612,977 | loan of USD . 415 m |
| Market Access \& Rural Enterprise Development | 41,873 | 71,173 | Loan of USD 3m contracted in 2011 |
| Caribbean Catastrophe Rick Insurance Facility | 1,863,633 | 1,442,812 | Loan of USD.7125m @2.5\% contracted in 2009 |
| Policy-Based Loan | 28,188,000 | 28,188,000 | Loan of USD 4.8m @ 5.32\% \& 8m @2\% contracted in 2009 |
| NDM-Rehab.\& Reconstruction-Extreme Rainfall Event \#18/Sfr | 18,198 | 247,203 | loan of USD 8.612m contracted in 2012 |
| Sub-Total (Carib. Development Bank) | 315,026,426 | 316,752,212 |  |
| Page Sub-Total | 333,116,480 | 335,894,379 |  |

APPENDIX F
DEBT OUTSTANDING AS AT 31ST DECEMBER 2013

|  | Outstanding 30.12.2012 | Outstanding 31.12. 2013 | Explanations |
| :---: | :---: | :---: | :---: |
| Other Creditors: |  |  |  |
| Economic \& Technical Coop Exim - Bank. | 11,700,015 | 11,700,015 | Loan of US\$10m at 2\% repayable 2001 to 2041. |
| EXIM Bank | 12,150,000 | 12,150,000 | Loan of US\$6m repayable 2001 to 2012 |
| EXIM Bank | 3,824,987 | 3,824,987 | Loan of US\$2m repayable 2000 to 2012 |
| EXIM Bank | 27,000,000 | 27,000,000 | Loan of US\$10m at 4.5\% repayable 2005 to 2020 |
| Libya | 13,500,000 | 13,500,000 | Interest free loans of US\$1.0m \& US\$4.0m for balance of payments support. Payable 1984 to 1990. |
| Algeria | 1,653,750 | 1,653,750 | Loan of US\$0.7m for balance of payments support repayable |
| Credit Facility-Caisse Francaise De Develop | 7,190,297 | 7,190,297 | Loan of Frf 12.3m at 5\%. Repayable 1999 to 2010. |
| IBRD OECS Telecommunications Reform Project | 217,359 | 19,150 | Loan of USD .60m contracted in 1998 to be disbursed |
| IDA OECS Telecommunications Reform Project | 1,563,521 | 1,520,590 | Loan of XDR .45m contracted in 1998 disbursement began 1998 |
| IDA Basic Education Reform Project | 8,758,818 | 8,499,585 | Loan of XDR 2.6 m contracted in 1996 |
| IDA Crop Diversification | 13,613,795 | 13,008,455 | Interest free loan of SDR 5 m for agricultural purposes. Repayable 1995 to 2034. |
| IDA Emergency Recovery \& Disaster Mgt. | 14,980,345 | 14,596,741 | Loan of XDR 3.8m contracted in 2000 being disbursed |
| IBRD Emergency Recovery \& Disaster Mgt. | 3,884,326 | 2,554,792 | Loan of USD 5.06m contracted in 2000 disbursement began 2001 |
| IDA Emergency Recovery | 8,901,064 | 8,680,619 | Loan of XDR 2.2 m being disbursed |
| IBRD Emergency Recovery | 812,260 | 609,195 | Loan of USD\$1.14m being disbursed |
| IBRD HIV/Aids Prevention Control | 40,500 | 32,400 | Loan of USD \$3.m contracted in 2002 being disbursed |
| IDA HIV/Aids Prevention Control | 6,925,395 | 6,756,122 | Loan of XDR 2.40 m contracted in 2002 being disbursed |
| EIB OECS Waste Project | 667,355 | 519,139 | Loan of Ecu 1.8m contracted 1995 disbursement began 2001 |
| IBRD OECS Education Development Project | 3,953,546 | 3,234,537 | Loan of USD\$4m contracted in 2003 disbursement started in 2004 |
| IDA OECS Education Development Project | 12,034,072 | 11,894,241 | Loan of SDR\$2.9m contracted in 2003 |
| IDA Hurricane Ivan Emergency Recovery | 14,331,091 | 14,341,520 | Loan of XDR3.5m contracted in 2004 |
| IBRD Hurricane Ivan Emergency Recovery | 8,848,334 | 7,584,286 | Loan of USD 5m contracted in 2004 |
| IBRD Telecommunication \& Information Technology | 490,509 | 436,654 | Loan of USD. 272 m contracted in 2005 being disbursed |
| IDA Telecommunication \& Information Technology | 829,322 | 829,926 | Loan of sdr. 2 m contracted in 2005, being disbursed |
| IDA Public Sector Modernization Technical Assistance | 5,975,004 | 8,159,661 | Loan of XDR 2.5m contracted in 2006 |
| IDA OECS Education Development Project (add) | 4,743,722 | 4,747,174 | Loan of 1.3 m sdr contracted in 2009 |
| IDA OECS Skills for Inclusive Growth Project | 4,335,458 | 8,643,608 | Loan of 2.1 m sdr contracted in 2009 |
| IDA - Grenada Safety Net Advancement Project | 3,679,891 | 4,427,254 | Loan of XDR 3.2m, contracted in 2011, interest rate .75\% |
| IBRD - Regional Disaster Vulnerability Reduction APL1 | 790,476 | 3,769,206 | Loan of USD8.2m contracted in 2011 |
| IDA - Regional Disaster Vulnerability Reduction APL1 | 775,936 | 5,474,793 | Loan of XDR 6.2 m contracted in 2011 interest rate .75\% |
| IDA - Economic \& Social Development Policy | 9,544,264 | 9,551,210 | Loan of XDR 2.3m contracted in 2010 interest rate .75\% |
| IBRD - Economic \& Social Development Policy | 12,150,000 | 12,150,000 | Loan of USD\$.5m contracted in 2010 inteest rate 1.24\% |
| IDA - Caribbean Regional Communications Infrastructure Prog. | 540,000 | 550,391 | Loan of USD 1m contracted in 2011 |
| IDA - Eastern Caribbean Energy Regulatory Authority (ECERA) |  | 1,351,729 | Loan of XDR1.8m. Interest rate of .75\% |
| IFAD Rural Enterprise Project | 5,021,665 | 4,729,714 | Loan of XDR 3.52m to be disbursed contracted 2001 |
| IFAD Market Access \& Rural Enterprise Development Project | 1,840,162 | 1,841,501 | Loan of SDR 1.930m contracted in March 2011. Variable interest। |
| St. Patrick's RC School (South Trust Bank) | 911,078 | 911,078 | Loan of USD 1.43 m contracted in 2001 being disbursed |
| IDA Grenada Technical Assistance Project | 4,788,894 | 4,629,523 | Loan of SDR 1.2m contracted in 2008. Interest rate of .75\% |
| IDA E-Government for Regional Integration | 2,717,536 | 5,155,874 | Loan of SDR 1.5 m contracted in 2008. Interest rate of .75\% |
| St. Patrick's RC School (South Trust Bank) | 2,721,286 | 2,721,286 | Loan of USD\$.84m contracted in 2001 |
| KUWAIT - Road Rehabilitation | 7,546,934 | 6,227,480 | Loan of KWD 1.6m contracted in 2000 disbursement began 2000 |
| KUWAIT - Road Rehabilitation | 8,869,084 | 6,762,286 | Loan of KWD 2.6m contracted in 1998 |
| KUWAIT - Road Rehabilitation | 3,600,638 | - - | Loan of KWD 2.4m contracted in 1994. Disbursement begins 1995 |
| KUWAIT - Road Rehabilitation 111 | 10,627,882 | 9,321,305 | Loan of KWD 1.54m contracted in 2003 to be disbursed |
| KUWAIT - Agricultural Feeder Roads Project | 22,680,824 | 21,842,298 | Loan of KWD 2.5M contracted Feb. 2007 Int. rate 3\% |
| International Bonds 2002-2012 | 15,114,600 | 15,114,600 | Bonds of USD\$100m disbursed in 2002 (Bonds restructured) |
| International Bonds USD 193.54M 2005-2025 | 522,565,020 | 522,565,020 | Restructured bonds including G'da Dev. Co. \& Garden Group Hote |
| International Bonds EC\$183.96M 2005-2025 | 183,957,200 | 183,957,200 | Restructured bonds including Call Centre |
| IMF - PRGF | 66,030,026 | 65,429,941 | Loan obtained in 2006 interest rate.50\% |
| IMF - Extended Credit Facility | 10,477,942 | 10,485,568 | Loan obtained in 2010 int. rate .50\% |
| Government of Trinidad \& Tobago Bonds USD\$16.5M 2005-2030 | 46,750,370 | 46,750,370 | Disbursement of USD 12.62m in Dec. 2005, USD3.88m disb. Sept |
| Government of Trinidad \& Tobago Bonds USD\$15M |  | 40,500,000 | Disbursed June 2013, interest rate 1.95\% |
| UK/ Grenada - Paris Club Debt Agreement (GBP 2.29M) | 7,654,344 | 7,582,279 | Loan restructured under Paris Club - repaid July 2011 |
| EXIM Bank/Grenada - Paris Club Agreement (USD 1.53M) | 7,918,611 | 7,918,611 | Loan restructured under Paris Club |
| IDA - OECS Catastrophe Insurance | 12,187,480 | 12,196,349 | Loan contracted in 2007 interest rate .75\% |
| Sub-Total (Other Creditors) | 1,164,386,988 | 1,207,604,310 |  |
| Page Sub-Total | 1,164,386,988 | 1,207,604,310 |  |
| Total External Debt | 1,497,503,469 | 1,543,498,689 |  |
| Total External \& Domestic Debt | 1,925,033,667 | 1,986,438,724 |  |

APPENDIX G
SUPERNUMERARY POSITIONS

## 2014 ESTIMATES

| MINISTRY/DEPARTMENT VOTE VOTE | PROG | POSITION | GRADE | REASONS |
| :---: | :---: | :---: | :---: | :---: |
| 01-Governor General | 001 | Executive Officer | E | Upgraded |
| 03-Supreme Court | 001 | Executive Officer <br> (1) | E | Promotional arrangements |
| 04-Magistracy | 04 | Executive Officer | E | Promotional arrangements |
| 06-Public Service Commission | 001 | Secretary | D | Upgraded |
| 15- Ministry of Tourism, Civil Aviation and Culture | 001 | Class I Clerk | D | Seconded to Grenada Board of Tourism |
|  | 001 | Statistical Officer | F | Seconded to Grenada Board of Tourism |
|  | 001 | Receptionist (2) | A | Seconded to Grenada Board of Tourism |
|  | 001 | Driver/Office Attendant | B | Seconded to Grenada Board of Tourism |
|  | 001 | Class II Clerk | C | Seconded to Grenada Board of Tourism |
|  | 001 | Sales <br> Representative |  | Seconded to Grenada Board of Tourism |
|  | 001 | Executive Secretary |  | Seconded to Grenada Board of Tourism |
|  | 033 | Air Traffic Comptroller (5) |  | Seconded to <br> Grenada Airport <br> Authority |
|  | 035 | Forrester I | I | Titular change |


| MINISTRY/DEPARTMENT VOTE | PROG | POSITION | GRADE | REASONS |
| :---: | :---: | :---: | :---: | :---: |
| 16-Ministry of Foreign Affairs \& International Business | 001 | Executive Officer (Protocol Division) | E | Titular Change |
|  |  | Clerk (Protocol Division) | C | Titular Change |
|  | 038 | Permanent <br> Representative | K | Titular Change |
| 18 - Ministry of National Security, Public Administration, Disaster Management, Home Affairs, Information and Implementation | 010 | Administrative Officer | H | Upgraded |
| 20-Ministry of Finance and | 001 | Clerk III | B | On Study Leave |
| Energy | 050 | Clerk III | B | Officer Held against Clerk II |
|  | 050 | Assessment Officer | H | Titular Change |
|  | 051 | Monotype Operator | F | Titular Change |
|  | 051 | Linotype Operator | F | Titular Change |
|  | 051 | Castor Attendant | F | Titular Change |
|  | 054 | Senior Accounts Clerk I (1) | H | Titular Change |
|  | 100 | Staff Accountant | H | Structural Change |
|  | 100 | Budget Officer (1) | J | Titular Change |
| 35 - Ministry of Social Development \& Housing | 071 | Chief Welfare Officer | J | Titular Change |
|  | 072 | Senior Co-ordinator | H | Titular change and upgrading |
|  | 072 | Co-ordinator I | G | Titular change |
|  | 072 | Co-ordinator II | F | Titular change |
| 36 - Ministry of Carriacou \& Petite Martinique Affairs \& | 001 | Petite Martinique Affairs Officer | E | Titular Change |
|  | 074 | Clerk /Typist | C | Structural Change |
|  | 074 | Agricultural Officer | 1 | Titular Change |
|  | 074 | Agricultural Assistant | H | Titular Change |


| $\begin{aligned} & \hline \text { MINISTRY/DEPARTMENT } \\ & \text { VOTE } \end{aligned}$ | PROG | POSITION | GRADE | REASONS |
| :---: | :---: | :---: | :---: | :---: |
|  | 074 | Agricultural Instructor I | G | Titular Change |
|  | 074 | Agricultural Instructor II | F | Titular Change |
| 40- Ministry of Education and Human Resource Development | 010 | Senior <br> Administrative Officer | J | Titular Change |
|  | 010 | Administrative Officer (Personnel) | H | Titular Change |
|  | 077 | Assistant Librarian | E | On assignment as Qualified Teacher |
|  | 079 | Education Officer, Technical | I | Titular change |
|  | 079 | Education Officer Information Technology | I | Titular Change |
|  | 079 | Deputy Chief Education Officer | J | Titular Change |
|  | 079 | Assistant Education Officer, Technical | H | Titular Change |
|  | 079 | Assistant Information Technology Officer | G | Titular Change |
|  | 079 | Maintenance Officer | G | Titular Change |
|  | 080 | Graduate Teacher II | H | Assigned to GNOW |
|  | 080 | Graduate Teacher II | H | Seconded to GFNC |
|  | 080 | Qualified Teacher | G | Assigned to G’da Red Cross |
|  | 080 | Principal III - <br> Primary Schools (1) | H | Assigned to Ministry of Education |


| MINISTRY/DEPARTMENT VOTE | PROG | POSITION | GRADE | REASONS |
| :---: | :---: | :---: | :---: | :---: |
| 50 - Ministry of Health \& Social Security | 010 | Senior Human Resource Officer | J | Titular Change |
|  | 010 | Human Resource Officer | H | Titular change |
|  | 083 | Ambulance Driver | B | Titular change |
|  | 087 | Community Health Aide | D | Titular change |
| 64 - Ministry of Agriculture, Lands, Forestry \& Fisheries and the Environment | 010 | Clerk/Typist | C | Titular change |
|  | 091 | Agricultural Officer | I | Titular change |
|  | 091 | Agricultural Assistant | H | Titular change |
|  | 091 | Agricultural Instructor I | G | Titular change |
|  | 091 | Agricultural Instructor II | F | Titular change |
|  | 091 | 4H Organizer | H | Titular change |
|  | 091 | Assistant 4H <br> Organizer | G | Titular change |
|  | 091 | 4H Officer | F | Titular change |
|  | 092 | Clerk III | B | Seconded to Grenada Cocoa Association |
|  | 092 | Propagation Attendant | C | Titular change |
|  | 096 | Clerk III | B | Upgraded |
|  | 096 | Chief Veterinary Livestock Officer | J | Titular change |
|  | 096 | Agricultural Instructor II | F | Titular change |
|  | 097 | Land Rent Collector | D | Titular Change |
|  | 110 | Environmental Protection Officer | I | Titular Change |


| MINISTRY/DEPARTMENT | PROGRAM | POST TITLE | $\begin{array}{\|c\|} \hline \text { NUMBER } \\ \text { OF } \\ \text { POSITIONS } \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 |
| 01 Governor General | 001 | Personal Assistant to the Governor General | 1 | 1 |
| 02 Parliament | 001 | Clerk of Parliament | 1 | 1 |
| 03 Supreme Court | 001 | Puisne Judge <br> Registrar <br> Deputy Registrar <br> Execution Bailiff <br> Court Bailiff | $\begin{aligned} & 3 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 3 \end{aligned}$ | $\begin{aligned} & 3 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 3 \end{aligned}$ |
| 04 Magistracy | 001 | Chief Magistrate <br> Bailiffs <br> Additional Magistrate | $\begin{aligned} & 1 \\ & 3 \\ & 2 \end{aligned}$ | $\begin{aligned} & 1 \\ & 3 \\ & 2 \end{aligned}$ |
|  | 005 | Magistrate <br> Bailiffs | $\begin{aligned} & 1 \\ & 3 \end{aligned}$ | $\left\lvert\, \begin{aligned} & 1 \\ & 3 \end{aligned}\right.$ |
|  | 006 | Magistrate <br> Additional Magistrate <br> Bailiffs | $\begin{aligned} & 1 \\ & 1 \\ & 4 \end{aligned}$ | $\begin{array}{\|l} 1 \\ 1 \\ 4 \end{array}$ |
| 05 Audit | 001 | Director of Audit <br> Deputy Director of Audit Assistant Director of Audit Senior Auditor Auditor | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 4 \\ & 6 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 4 \\ & 6 \end{aligned}$ |
| 06 Public Service Commission | 001 | Chief Personnel Officer | 1 | 1 |
| 07 Director of Public Prosecutions | 001 | Director of Public Prosecutions Senior Crown Counsel Crown Counsel | $\begin{array}{\|l} 1 \\ 1 \\ 1 \\ 1 \end{array}$ | $\begin{array}{\|l} 1 \\ 1 \\ 1 \\ 1 \end{array}$ |
| 08 Parliamentary Elections Office | 001 | Supervisor of Elections | 1 | 1 |
| 09 Ministry of Legal Affairs | 011 | Permanent Secretary <br> Senior Legal Counsel <br> Solicitor General <br> Senior Crown Counsel <br> Crown Counsel <br> Chief Parliamentary Counsel <br> Planning Officer II <br> Legal Draftsman <br> Attorney General | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 2 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 2 \\ & 1 \end{aligned}$ |
|  | 009 | Deputy Registrar Registrar | $1$ | $1$ |


| MINISTRY/DEPARTMENT | PROGRAM | POST TITLE | $\begin{array}{\|c\|} \hline \text { NUMBER } \\ \text { OF } \\ \text { POSITIONS } \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 |
| 10 Office of the Prime Minister | 001 | Press Secretary | 1 | 1 |
|  | 010 | Cabinet Secretary <br> Planning Officer II <br> Policy Development Officer | $\left\lvert\, \begin{aligned} & 2 \\ & 1 \end{aligned}\right.$ | $\left\lvert\, \begin{aligned} & 2 \\ & 1 \end{aligned}\right.$ |
| 11 Prisons | 001 | Commissioner of Prisons Superintendent of Prisons Asst. Superintendent of Prisons Social Worker II Training Officer | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{array}{\|l} \hline 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \end{array}$ |
|  | 019 | Chief Officer Assistant Chief Officer Chief Female Officer | $\begin{aligned} & 2 \\ & 1 \end{aligned}$ | $\begin{array}{\|l} 1 \\ 2 \\ 1 \end{array}$ |
| 12 Police | 001 | Commissioner of Police Deputy Commissioner of Police Adjunct to the Commissioner of Police Asst. Commissioner of Police Superintendent of Police Asst. Superintendent of Police Training Officer Inspector | $\begin{aligned} & 1 \\ & 2 \\ & 2 \\ & 1 \\ & 3 \\ & 4 \\ & 0 \\ & 1 \\ & 1 \\ & 3 \end{aligned}$ | $\begin{aligned} & 1 \\ & 2 \\ & 2 \\ & 1 \\ & 3 \\ & 4 \\ & 1 \\ & 1 \\ & 1 \\ & 3 \end{aligned}$ |
|  | 024 | Superintendent of Police Asst. Superintendent of Police Inspector | $\begin{aligned} & \hline 7 \\ & 12 \\ & 18 \end{aligned}$ | $\begin{aligned} & 9 \\ & 14 \\ & 14 \\ & 23 \end{aligned}$ |
|  | 025 | Superintendent of Police Asst. Supt. of Police Inspector | $\left\lvert\, \begin{aligned} & 1 \\ & 6 \end{aligned}\right.$ | $\begin{aligned} & 1 \\ & 1 \\ & 6 \end{aligned}$ |
|  | 026 | Asst. Superintendent of Police Inspector | $2$ | $\begin{aligned} & 2 \\ & 5 \end{aligned}$ |
|  | 027 | Superintendent of Police Asst. Superintendent of Police Inspector | $\begin{aligned} & 3 \\ & 2 \\ & 6 \end{aligned}$ | $\begin{aligned} & 3 \\ & 2 \\ & 7 \end{aligned}$ |
|  | 028 | Superintendent of Police Asst. Superintendent of Police Inspector | $\begin{aligned} & 1 \\ & 1 \\ & 2 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 2 \end{aligned}$ |
|  | 029 | Superintendent of Police Asst. Superintendent of Police Inspector | $\begin{aligned} & 1 \\ & 1 \\ & 2 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 2 \end{aligned}$ |
|  | 030 | Superintendent of Police Inspector | $\left\lvert\, \begin{aligned} & 1 \\ & 2 \end{aligned}\right.$ | $\begin{aligned} & 1 \\ & 2 \\ & \hline \end{aligned}$ |


| MINISTRY/DEPARTMENT | PROGRAM | POST TITLE | NUMBEROFPOSITIONS |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 |
| 14 Labour | 081 | Permanent Secretary Labour Commissioner Deputy Labour Commissioner Planning Officer II Senior Labour Officer Labour Officer | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 2 \\ & 4 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 2 \\ & 4 \end{aligned}$ |
| 15 Ministry of Tourism, Civil Aviation and Culture | 001 | Permanent Secretary <br> Senior Technical Officer <br> Planning Officer II <br> Technical Officer | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\left[\begin{array}{l} 1 \\ 1 \\ 1 \\ 1 \end{array}\right.$ |
|  | 033 | Senior Civil Aviation Officer | 1 | 1 |
|  | 035 | Heritage Conservation Officer Forrester IV Community Tourism Officer | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 046 | Chief Cultural Officer Senior Cultural Officer Cultural Officer Asst. Chief Cultural Officer | $\begin{aligned} & 1 \\ & 3 \\ & 6 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 3 \\ & 6 \\ & 1 \end{aligned}$ |
| 16 Ministry of Foreign Affairs \& International Business | 001 | Permanent Secretary <br> Planning Officer II <br> Foreign Service Officer II (Chief of Protocol) | $\left\lvert\, \begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}\right.$ | $\left\lvert\, \begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}\right.$ |
| 17 Financial Intelligence Unit | 0105 | Inspector | 1 | 1 |
| 18 Ministry of National Security, Public Administration, Disaster Management, Home Affairs, Information and Implementation | 001 | Permanent Secretary Planning Officer II | $\left\lvert\, \begin{aligned} & 1 \\ & 1 \end{aligned}\right.$ | $\left\lvert\, \begin{aligned} & 1 \\ & 1 \end{aligned}\right.$ |
|  | 013 | National Disaster Co-ordinator Deputy Disaster Co-ordinator | $\left\lvert\, \begin{aligned} & 1 \\ & 1 \end{aligned}\right.$ | $\left\lvert\, \begin{aligned} & 1 \\ & 1 \end{aligned}\right.$ |
|  | 014 | Permanent Secretary Senior Human Resource Management Officer Head, Reform Management Unit Reform Management Officer Human Resource Management Officer | $\begin{aligned} & 1 \\ & 2 \\ & 1 \\ & 3 \\ & 6 \end{aligned}$ | $\begin{aligned} & 1 \\ & 2 \\ & 1 \\ & 3 \\ & 6 \end{aligned}$ |
|  | 015 | Director of Information Senior Information Officer Technical Director Information Officer Technical Operator | $\begin{aligned} & 1 \\ & 2 \\ & 1 \\ & 3 \\ & 3 \\ & 5 \end{aligned}$ | $\begin{aligned} & 1 \\ & 2 \\ & 1 \\ & 3 \\ & 3 \\ & 5 \end{aligned}$ |


| MINISTRY/DEPARTMENT | PROGRAM | POST TITLE | $\begin{aligned} & \text { NUMBER } \\ & \text { OF } \\ & \text { POSITIONS } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 |
| 19 Ministry of Youth, Sports \& Religious Affairs | 001 | Permanent Secretary Planning Officer I Planning Officer II | $\left\lvert\, \begin{aligned} & 1 \\ & 1 \end{aligned}\right.$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ |
|  | 044 | Co-ordinator of Sports <br> Assistant Co-ordinator Sports <br> Sports Officer <br> Senior Coach <br> Junior Coach | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 7 \\ & 10 \\ & 10 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 7 \\ & 10 \\ & 10 \end{aligned}$ |
|  | 047 | Co-ordinator of Youth Assistant Co-ordinator of Youth Youth Officers | $\begin{aligned} & 1 \\ & 1 \\ & 7 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 7 \end{aligned}$ |
| 20 Ministry of Finance and Energy | 001 | Permanent Secretary Internal Auditor Corporate Communications Officer Head, Customs Brokerage Head Waste Reduction Unit Deputy Permanent Secretary Chief Procurement Officer | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 2 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 2 \\ & 1 \end{aligned}$ |
|  | 049 | Comptroller of Customs Deputy Comptroller I.T. Manager Supervisor of Customs | $\begin{aligned} & 1 \\ & 4 \\ & 1 \\ & 1 \\ & 9 \end{aligned}$ | $\begin{aligned} & 1 \\ & 4 \\ & 1 \\ & 1 \\ & 9 \end{aligned}$ |
|  | 050 | Comptroller <br> Deputy Comptroller <br> Assistant Comptroller <br> Senior Tax Inspector <br> Tax Auditor <br> Tax Inspector <br> Tax Collector I <br> Tax Collector II <br> Field Appraiser <br> Tax Officer I <br> Valuation Officer <br> Asst. Valuation Officer <br> Collections Officer <br> Registration Officer | $\begin{aligned} & \hline 1 \\ & 1 \\ & 4 \\ & 7 \\ & 6 \\ & 6 \\ & 19 \\ & 3 \\ & 6 \\ & 6 \\ & 1 \end{aligned}$ | $\begin{aligned} & \hline 1 \\ & 1 \\ & 4 \\ & 7 \\ & 6 \\ & 6 \\ & 19 \\ & 3 \\ & 6 \\ & 6 \\ & 1 \end{aligned}$ |


| MINISTRY/DEPARTMENT | PROGRAM | POST TITLE | $\begin{array}{\|c\|} \hline \text { NUMBER } \\ \text { OF } \\ \text { POSITIONS } \\ \hline \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 |
| 20 Ministry of Finance and Energy Cont'd | 051 | Manager | 1 | 1 |
|  | 054 | Accountant General Deputy Accountant General Senior Accountant | $\left\lvert\, \begin{aligned} & 1 \\ & 1 \\ & 3 \end{aligned}\right.$ | $\left\lvert\, \begin{aligned} & 1 \\ & 1 \\ & 3 \end{aligned}\right.$ |
|  | 056 | Director of Statistics <br> Statistical Officer I <br> Price \& Consumer Affairs Officer <br> Statistician <br> Senior Price \& Consumer Affairs Officer | $\begin{aligned} & 1 \\ & 4 \\ & 4 \\ & 4 \\ & 4 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 4 \\ & 4 \\ & 4 \\ & 4 \\ & 1 \end{aligned}$ |
|  | 0100 | Chief Budget Officer <br> Budget Officer <br> Debt Management Officer <br> Chief Economist <br> Senior Economist <br> Economist I | $\begin{aligned} & 1 \\ & 3 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 3 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 0106 | Director of Energy and Sustainable Development Senior Energy Officer | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ |
| 26 Ministry of Economic Development, Trade, Planning \& Cooperatives | 001 | Permanent Secretary Planning Officer II | $\begin{aligned} & 2 \\ & 1 \end{aligned}$ | $\begin{aligned} & 2 \\ & 1 \end{aligned}$ |
|  | 053 | Director of Trade Senior Trade Officer Trade Officer I Trade Officer II Trade Counsel | $\begin{aligned} & 1 \\ & 2 \\ & 4 \\ & 2 \\ & 2 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 2 \\ & 4 \\ & 2 \\ & 2 \\ & 1 \end{aligned}$ |
|  | 0109 | Director of Econ. \& Tech. Co-operation <br> Senior Project Officer <br> Project Officer I <br> Project Officer II | $\begin{aligned} & 1 \\ & 1 \\ & 2 \\ & 2 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 2 \\ & 2 \end{aligned}$ |
|  | 034 | Registrar of Cooperatives Chief Co-op Inspector Education \& Training Officer Cooperatives Field Officer Senior Cooperatives Officer | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 4 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 4 \\ & 1 \end{aligned}$ |


| MINISTRY/DEPARTMENT | PROGRAM | POST TITLE | NUMBEROFPOSITIONS |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 |
| 30 Ministry of Communications, Works, Physical Development, Public Utilities, ICT \& Community Development | 001 | Permanent Secretary Chief Technical Officer Electrical Inspector Planning Officer II | $\begin{aligned} & 2 \\ & 1 \\ & 2 \\ & 1 \end{aligned}$ | $\begin{aligned} & 2 \\ & 1 \\ & 2 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 045 | Co-ordinator Community Development Snr. Community Development Officer Community Development Officer | $\begin{aligned} & 1 \\ & 2 \\ & 2 \\ & 2 \end{aligned}$ | $\begin{aligned} & 1 \\ & 2 \\ & 2 \\ & 2 \end{aligned}$ |
|  | 069 | Senior Engineer <br> Engineer <br> Maintenance Engineer <br> Planning Engineer <br> Quantity Surveyor <br> Engineering Assistant <br> Building Inspector <br> Surveyor <br> Inspectors | $\begin{aligned} & 1 \\ & 2 \\ & 2 \\ & 2 \\ & 1 \\ & 3 \\ & 5 \\ & 1 \\ & 1 \\ & 1 \\ & 9 \end{aligned}$ | $\begin{aligned} & 1 \\ & 2 \\ & 2 \\ & 2 \\ & 1 \\ & 3 \\ & 5 \\ & 1 \\ & 1 \\ & 1 \\ & 9 \end{aligned}$ |
|  | 0101 | Senior Planning Officer <br> Architect <br> Planning Technologist <br> Building Inspector <br> Physical Planner | $\begin{aligned} & 1 \\ & 1 \\ & 2 \\ & 2 \\ & 2 \\ & 3 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 2 \\ & 2 \\ & 2 \\ & 3 \end{aligned}$ |
| 35 Ministry of Social Development \& Housing | 001 | Permanent Secretary <br> Director of Social Development <br> Planning Officer I <br> Safety Net Officer <br> Planning Officer II | $\begin{array}{\|l} \hline 2 \\ 1 \\ 2 \\ 1 \\ 1 \\ \hline \end{array}$ | $\begin{array}{\|l} \hline 2 \\ 1 \\ 2 \\ 1 \\ 1 \\ \hline \end{array}$ |
|  | 071 | Chief Social Development Officer <br> Social Worker I <br> Psychologist <br> Social Worker II <br> Clinical Counsellor <br> Probation Officer | $\begin{aligned} & 1 \\ & 7 \\ & 1 \\ & 3 \\ & 2 \\ & 2 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 7 \\ & 1 \\ & 3 \\ & 2 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 072 | Senior Programme Officer Gender Programme Development Officer II | $\begin{aligned} & 1 \\ & 2 \end{aligned}$ | $\begin{aligned} & 1 \\ & 2 \end{aligned}$ |


| MINISTRY/DEPARTMENT | PROGRAM | POST TITLE | NUMBEROFPOSITIONS |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 |
| 36 Ministry of Carriacou \& Petite Martinique Affairs \& Local Government | 001 | Permanent Secretary <br> Permanent Secretary (Local Government) <br> Public Relations Officer <br> Planning Officer II | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 074 | Senior Agricultural Officer <br> Forester II <br> District Agricultural Officer <br> Assistant District Agricultural Officer <br> Junior Land Officer <br> Fisheries Officer II <br> Assistant District Agricultural Instructor I | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 3 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 3 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 075 | Road Officer <br> Civil Engineer <br> Water Assessment Officer <br> Engineering Assistant | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 017 | Sports Officer Senior Coach Cultural Officer | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 032 | Social Worker II Social Worker I | $\left\lvert\, \begin{aligned} & 1 \\ & 1 \end{aligned}\right.$ | $1 \begin{aligned} & 1 \\ & 1 \end{aligned}$ |
|  | 0108 | Education Officer <br> Early Childhood Education Officer | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ |
| 40 Ministry of Education \& Human Resource Development | 001 | Permanent Secretary <br> Financial Analyst <br> Chief Education Officer <br> Tertiary Education Coordinator <br> Drug Control Officer <br> Assistant Drug Avoidance Officer <br> Secretary General UNESCO | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 2 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 2 \\ & 1 \end{aligned}$ |
|  | 077 | Director of Libraries | 1 | 1 |
|  | 078 | Principal <br> Vice Principal <br> Lecturer I <br> Lecturer II <br> Co-ordinator of Skills Training | $\begin{aligned} & 1 \\ & 1 \\ & 10 \\ & 10 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 10 \\ & 10 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 079 | Deputy Chief Education Officer Senior Planning Officer <br> Information Manager <br> Project Manager <br> Testing \& Measurement Officer <br> Registrar of Exams <br> Statistician <br> Building Inspector <br> Curriculum Development Officer <br> Head of Materials Production Unit <br> Asst. Curriculum Development Officer <br> Agriculture Science Supervisor <br> Art Supervisor <br> Computer Support Technician | $\begin{aligned} & 2 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 27 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 2 \end{aligned}$ | $\begin{aligned} & 2 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 27 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 2 \end{aligned}$ |


| MINISTRY/DEPARTMENT | PROGRAM | POST TITLE | NUMBEROFPOSITIONS |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 |
| 40 Ministry of Education \& Human Resource Development Cont'd | 080 | Deputy Chief Education Officer | 1 | 1 |
|  |  | Deputy Chief Education Officer - Early Childhood | 1 | 1 |
|  |  | Education Officer | 7 | 7 |
|  |  | Graduate II | 1 | 1 |
|  |  | Student Activities Co-ordinator | 1 | 1 |
|  |  | HIV/AIDS Response Co-ordinator | 1 | 1 |
|  |  | Early Childhood Education Officer | 7 | 7 |
|  |  | School Feeding Officer | 1 | 1 |
|  |  | Qual. Teacher Sp. Ed. Visually Impaired | 2 | 2 |
|  |  | School Attendance Officer | 9 | 9 |
|  |  | School Attendant Supervisor | 1 | 1 |
|  |  | Principal Skills Training | 3 | 3 |
|  |  | Head, Guidance \& Counselling | 1 | 1 |
|  |  | National Literacy Co-ordinator | 1 | 1 |
|  |  | School Counsellors | 6 | 6 |
| 50 Ministry of Health \& Social Security | 001 | Permanent Secretary | 1 | 1 |
|  |  | Deputy Permanent Secretary | 1 | 1 |
|  |  | Chief Medical Officer | 1 | 1 |
|  |  | Chief Pharmacist | 1 | 1 |
|  |  | Procurement Officer | 1 | 1 |
|  |  | Pharmacy Inspector | 1 | 1 |
|  |  | Planning Officer I | 3 | 3 |
|  |  | Chief Nursing Officer | 1 | 1 |
|  |  | Senior Planning Officer (Projects and Technical Co operation) | 1 | 1 |
|  |  | Quality Improvement Coordinator | 1 | 1 |
|  |  | Chief Planner | 1 | 1 |
|  |  | Medical Officer of Health (Epidemiology) | 1 | 1 |
|  | 083 | Medical Director | 1 | 1 |
|  |  | Pathologist | 2 | 2 |
|  |  | Radiologist | 2 | 2 |
|  |  | Director of Hospital Services | 1 | 1 |
|  |  | Deputy Director of Hospital Services | 1 | 1 |
|  |  | Director of Nursing Services | 1 | 1 |
|  |  | Physician Specialist | 2 | 2 |
|  |  | Obstetrician/Gynaecologist | 3 | 3 |
|  |  | Dietician/Nutritionist | 1 | 1 |
|  |  | ENT Specialist | 1 | 1 |
|  |  | Surgeon Specialist | 2 | 2 |
|  |  | Senior Biomedical Technician | 1 | 1 |
|  |  | Anaesthetist | 3 | 3 |
|  |  | Paediatrician | 2 | 2 |
|  |  | Ophthalmologist | 1 | 1 |
|  |  | Orthopaedic Surgeon | 2 | 2 |
|  |  | Senior Pharmacist | 1 | 1 |
|  |  | Junior Pharmacist | 1 | 1 |
|  |  | Social Worker | 1 | 1 |
|  |  | Medical Registrar | 5 | 5 |
|  |  | Physiotherapist | 2 | 2 |


| MINISTRY/DEPARTMENT | PROGRAM | POST TITLE | $\begin{aligned} & \text { NUMBER } \\ & \text { OF } \\ & \text { POSITIONS } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 |
| 50 Ministry of Health \& Social Security Cont'd | 084 | Senior Pharmacist <br> Social Worker <br> Psychiatrist <br> Psychiatric Social Worker I <br> Psychiatric Social Worker II <br> Psychologist <br> Health Services Administrator <br> House Officer <br> Registrar <br> Director of Mental Health Services | $\begin{aligned} & 2 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 0 \end{aligned}$ | $\begin{aligned} & 2 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 085 | Health Services Administrator Registrar | $\begin{array}{\|l\|} \hline 1 \\ 1 \end{array}$ | $\begin{array}{\|l\|} \hline 1 \\ 1 \end{array}$ |
|  | 086 | Health Services Administrator | 1 | 1 |
|  | 087 | District Medical Officer <br> Senior Medical Officer <br> Community Health Nurse <br> Supervisor, Midwifery Unit <br> District Nurse <br> Senior Pharmacist <br> Junior Pharmacist <br> Chief Community Health Nurse <br> Senior Community Health Nurse <br> Family Nurse Practitioner <br> Senior Health Promotion Officer <br> Chief Environmental Health Officer <br> Senior Environmental Health Officer <br> Environmental Health Officer <br> Surveillance Officer <br> Senior Dental Surgeon <br> Dental Surgeon <br> Dental Auxiliary <br> Maxillo Surgeon | $\begin{aligned} & 11 \\ & 2 \\ & 9 \\ & 9 \\ & 3 \\ & 33 \\ & 2 \\ & 11 \\ & 1 \\ & 2 \\ & 4 \\ & 1 \\ & 1 \\ & 1 \\ & 5 \\ & 11 \\ & 1 \\ & 1 \\ & 7 \\ & 4 \\ & 1 \end{aligned}$ | $\begin{aligned} & 11 \\ & 2 \\ & 9 \\ & 9 \\ & 3 \\ & 33 \\ & 2 \\ & 11 \\ & 1 \\ & 2 \\ & 4 \\ & 1 \\ & 1 \\ & 1 \\ & 5 \\ & 11 \\ & 1 \\ & 1 \\ & 7 \\ & 7 \\ & 1 \end{aligned}$ |
| 64 Ministry of Agriculture, Lands, Forestry \& Fisheries and the Environment | 001 | Permanent Secretary <br> Chief Agricultural Officer <br> Senior Planning Officer <br> Planning Officer I <br> Planning Officer II <br> Research Director <br> Technical Assistant | $\begin{aligned} & 2 \\ & 2 \\ & 2 \\ & 1 \\ & 3 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \\ & 1 \\ & 3 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ |


| MINISTRY/DEPARTMENT | PROGRAM | POST TITLE | NUMBEROFPOSITIONS |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 |
| 64 Ministry of Agriculture, Lands, Forestry \& Fisheries and the Environment Cont'd | 091 | Chief Extension Officer <br> Senior Agricultural Officer <br> District Agricultural Officer <br> Assistant District Agricultural Instructor I <br> Assistant District Agricultural Officer <br> Agricultural Officer (4H) <br> Assistant Agricultural Officer I (4H) <br> Assistant Agricultural Officer II | $\begin{aligned} & 2 \\ & 5 \\ & 8 \\ & 8 \\ & 9 \\ & 1 \\ & 1 \\ & 4 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 5 \\ & 8 \\ & 9 \\ & 1 \\ & 1 \\ & 1 \\ & 4 \end{aligned}$ |
|  | 092 | Chief Agronomist <br> Agronomist <br> Agricultural Instructor I | $\begin{aligned} & 5 \\ & 2 \end{aligned}$ | $\begin{aligned} & 5 \\ & 2 \end{aligned}$ |
|  | 093 | Farm Mechanisation Officer Chief Land Use Officer Land Use Officer Agrometeorological Officer Soil Analyst | $\begin{aligned} & 1 \\ & 1 \\ & 3 \\ & 2 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 3 \\ & 2 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 094 | Chief Forestry Officer <br> Forester I <br> Forester II <br> Forester III <br> Forester IV <br> Forest Rangers (Motor Cycles) | $\left\lvert\, \begin{aligned} & 1 \\ & 4 \\ & 3 \\ & 3 \\ & 3 \\ & 2 \\ & 6 \end{aligned}\right.$ | $\begin{aligned} & 1 \\ & 4 \\ & 4 \\ & 3 \\ & 3 \\ & 2 \\ & 2 \\ & 6 \end{aligned}$ |
|  | 095 | Chief Analytical Chemist Produce Chemist | $\begin{aligned} & 1 \\ & 3 \end{aligned}$ | $\begin{aligned} & 1 \\ & 3 \end{aligned}$ |
|  | 096 | Chief Veterinary and Livestock Officer Veterinary Officer Agricultural Instructor I Animal Health Assistant Livestock Officer Stock Control Officer | $\begin{aligned} & 1 \\ & 1 \\ & 3 \\ & 3 \\ & 4 \\ & 4 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 3 \\ & 3 \\ & 4 \\ & 4 \\ & 1 \end{aligned}$ |
|  | 097 | Director of Lands \& Surveys <br> Surveyor <br> Junior Lands Officer <br> Lands Officer | $\begin{aligned} & 1 \\ & 2 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & 2 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ |
|  | 098 | Chief Fisheries Officer <br> Fisheries Assistant <br> Fisheries Officer I <br> Fisheries Officer II | $\begin{aligned} & 1 \\ & 1 \\ & 2 \\ & 6 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 2 \\ & 6 \end{aligned}$ |
|  | 099 | Pest Management Officer Plant Quarantine Officer Agricultural Officer | $\begin{array}{\|l} 1 \\ 8 \\ 2 \end{array}$ | $\begin{array}{\|l} 1 \\ 8 \\ 2 \end{array}$ |
|  | 0110 | Senior Environmental Officer <br> Environmental Specialist <br> Environmental Officer | $\left\lvert\, \begin{aligned} & 2 \\ & 1 \\ & 3 \end{aligned}\right.$ | $\begin{aligned} & 2 \\ & 1 \\ & 3 \end{aligned}$ |
| Grand Total |  |  | 908 | 920 |

## APPENDIX I

2014 MANPOWER SUMMARY

| VOTE | PROG. | 2013 |  | 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | EST. | UNEST. | EST. | UNEST. |
| 01 Governor-General | 001 | 11 | 3 | 11 | 3 |
|  |  | 11 | 3 | 11 | 3 |
| 02 Parliament | 001 | 13 | 2 | 13 | 2 |
|  | 0104 | - | - | - | - |
|  |  | 13 | 2 | 13 | 2 |
| 03 Supreme Court | 001 | 35 | 9 | 35 | 9 |
|  |  | 35 | 9 | 35 | 9 |
| 04 Magistracy | 001 | 18 | 1 | 18 | 1 |
|  | 005 | 10 | 1 | 10 | 1 |
|  | 006 | 12 | 2 | 12 | 2 |
|  |  | 40 | 4 | 40 | 4 |
| 05 Audit | 001 | 22 | - | 22 | - |
|  |  | 22 | - | 22 | - |
| 06 Public Service Commission | 001 | 14 | - | 14 | - |
|  |  | 14 | - | 14 | - |
| 07 Director of Public Prosecutions | 001 | 4 | - | 4 | - |
|  |  | 4 | - | 4 | - |
| 08 Parliamentary Elections Office | 001 | 12 | - | 12 | - |
|  |  | 12 | - | 12 | - |
| 09 Legal Affairs | 011 | 21 | - | 21 | - |
|  | 009 | 14 | - | 14 | - |
|  |  | 35 | - | 35 | - |
| 10 Office of the Prime Minister | 001 | 3 | - | 3 | - |
|  | 010 | 10 | - | 10 | - |
|  |  | 13 | - | 13 | - |
| 11 Prisons | 001 | 20 | - | 20 | - |
|  | 019 | 105 | - | 105 | - |
|  | 020 | 6 | - | 6 | - |
|  | 021 | 6 | 1 | 6 | 1 |
|  | 022 | 16 | - | 16 | - |
|  |  | 153 | 1 | 153 | 1 |
| 12 Police | 001 | 32 | 26 | 33 | 26 |
|  | 024 | 396 | 74 | 398 | 74 |
|  | 025 | 97 | 3 | 99 | 3 |
|  | 026 | 30 | 30 | 30 | 30 |
|  | 027 | 282 | 14 | 284 | 14 |
|  | 028 | 77 | 11 | 77 | 11 |
|  | 029 | 45 | 4 | 46 | 4 |
|  | 030 | 46 | 6 | 46 | 6 |
|  |  | 1,005 | 168 | 1,013 | 168 |
| 14 Labour | 081 | 20 | 1 | 20 | 1 |
|  |  | 20 | 1 | 20 | 1 |
| 15 Tourism, Civil Aviation and Culture | 001 | 13 | 1 | 13 | 1 |
|  | 033 | 2 | - | 2 | - |
|  | 035 | 4 | - | 4 | - |
|  | 046 | 12 | - | 12 | - |
|  |  | 31 | 1 | 31 | 1 |


| VOTE | PROG. | 2013 |  | 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | EST. | UNEST. | EST. | UNEST. |
| 16 Foreign Affairs \& International Business | 001 | 28 | - | 28 | - |
|  | 037 | 3 | 2 | 3 | 2 |
|  | 038 | 3 | 1 | 4 | 1 |
|  | 039 | 4 | 2 | 3 | 2 |
|  | 040 | 2 | 2 | 1 | 2 |
|  | 041 | 2 | 2 | - | - |
|  | 042 | 1 | 3 | 1 | 3 |
|  | 043 | 1 | - | 1 | - |
|  | 0102 | - | - | - | - |
|  | 0103 | 3 | - | 3 | - |
|  |  | 47 | 12 | 44 | 10 |
| 17 Financial Intelligence Unit | 0105 | 6 | 2 | 6 | 2 |
|  |  | 6 | 2 | 6 | 2 |
| 18 National Security, Public Administration, Disaster Management, Home Affairs, Information and Implementation | 001 | 16 | - | 16 | - |
|  | 014 | 18 | - | 18 | - |
|  | 015 | 18 | - | 18 | - |
|  | 013 | 3 | - | 3 | - |
|  | 0115 | - | - | - | - |
|  |  | 55 | - | 55 | - |
| 19 Youth, Sports \& Religious Affairs | 001 | 18 | 1 | 18 | 1 |
|  | 044 | 29 | - | 29 | - |
|  | 047 | 9 | - | 9 | - |
|  |  | 56 | 1 | 56 | 1 |
| 20 Finance and Energy | 001 | 37 | - | 34 | - |
|  | 049 | 150 | - | 150 | - |
|  | 050 | 98 | - | 98 | - |
|  | 051 | 26 | - | 27 | - |
|  | 054 | 63 | - | 63 | - |
|  | 056 | 23 | - | 23 | - |
|  | 0100 | 12 | - | 12 | - |
|  | 0109 | - | - | - | - |
|  | 0106 | 4 | - | 4 | - |
|  | 034 | - | - | - | - |
|  |  | 413 | - | 411 | - |
| 26 Economic Development, Trade, Planning \& Cooperatives | 001 | 11 | 1 | 11 | 1 |
|  | 053 | 13 | - | 13 | - |
|  | 0109 | 7 | - | 7 | - |
|  | 034 | 9 | - | 9 | - |
|  |  | 40 | 1 | 40 | 1 |
| 30 Communications, Works, Physical Development, Public Utilities, ICT \& Community Development | 001 | 31 | - | 31 | - |
|  | 012 | 1 | - | - | - |
|  | 045 | 6 | - | 6 | - |
|  | 069 | 33 | 8 | 33 | 8 |
|  | 0101 | 12 | - | 12 | - |
|  | 0115 | 2 | - | 2 | - |
|  |  | 85 | 8 | 84 | 8 |


| VOTE | PROG. | 2013 |  | 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | EST. | UNEST. | EST. | UNEST. |
| 32 Post Office | 001 | 37 | - | 37 | - |
|  |  | 37 | - | 37 | - |
| 35 Social Development and Housing | 001 | 31 | 1 | 30 | 1 |
|  | 070 | 3 | - | 3 | - |
|  | 071 | 18 | - | 18 | - |
|  | 072 | 7 | - | 7 | - |
|  |  | 59 | 1 | 58 | 1 |
| 36 Carriacou \& Petite Martinique Affairs \& LocalGovernment | 001 | 20 | - | 20 | - |
|  | 074 | 12 | 9 | 12 | 9 |
|  | 075 | 5 | - | 5 | - |
|  | 017 | 3 | - | 3 | - |
|  | 032 | 5 | - | 5 | - |
|  | 0108 | 130 | - | 130 | - |
|  |  | 175 | 9 | 175 | 9 |
| 40 Education and Human Resource Development | 001 | 36 | - | 36 | - |
|  | 077 | 21 | 1 | 21 | 1 |
|  | 078 | 64 | - | 64 | - |
|  | 079 | 63 | - | 63 | - |
|  | 080 | 1,458 | 48 | 1,458 | 5 |
|  | 0107 | 7 | - | 7 | - |
|  |  | 1,649 | 49 | 1,649 | 6 |
| 50 Health \& Social Security | 001 | 69 | 2 | 70 | 2 |
|  | 083 | 513 | - | 512 | - |
|  | 084 | 171 | 5 | 171 | 5 |
|  | 085 | 72 | - | 72 | - |
|  | 086 | 31 | - | 31 | - |
|  | 087 | 248 | - | 248 | - |
|  |  | 1,104 | 7 | 1,104 | 7 |
| 64 Agriculture, Lands, Forestry \& Fisheries and the Environment | 001 | 37 | - | 37 | - |
|  | 091 | 44 | - | 44 | - |
|  | 092 | 20 | 16 | 20 | 16 |
|  | 093 | 11 | 5 | 11 | 5 |
|  | 094 | 24 | 27 | 24 | - |
|  | 095 | 8 | 1 | 8 | 1 |
|  | 096 | 16 | 3 | 16 | 3 |
|  | 097 | 13 | 5 | 13 | 5 |
|  | 098 | 11 | 2 | 11 | - |
|  | 099 | 14 | - | 14 | - |
|  | 0110 | 6 | - | 6 | - |
|  |  | 204 | 59 | 204 | 30 |
| TOTAL |  | 5,338 | 338 | 5,339 | 264 |


[^0]:    ${ }^{1}$ The lower interest payments have resulted from Government's decision to restructure its debts. Accordingly, Government has accumulated arrears to some creditors which will be addressed during the restructuring process.

[^1]:    ${ }^{2}$ The impact of any results from the debt restructuring has not been factored in the 2014 Budget as the negotiations are underway. However, provisions have been made for retroactive back pay of $\$ 24.2$ million for public officers.

[^2]:    * Allocation for Governor - General Vote includes provision of $\$ 600,000.00$ for the Integrity Commission
    ** Includes allocation of $\$ 467,364.00$ for the Office of the Ombudsman
    *** Thirty seven (37) persons from nine (9) positions are seconded to the Grenada Postal Corporation. In this regard, a token provision of $\$ 10.00$ is made for each position

[^3]:    * Provided for under Vote 20 - Ministry of Finance \& Energy

[^4]:    *Allocation was moved to Support for Legislative Agenda in the Capital Budget

[^5]:    *Allocation was moved to the Capital Budget under Financial Complex Ltd.

[^6]:    * Reflects payment by the Government for Public Officers' Medical Insurance Plan

[^7]:    * Thirty seven (37) persons from nine (9) positions are seconded to the Grenada Postal Corporation. In this regard, a token provision of $\$ \mathbf{1 0 . 0 0}$ is made for each position

