

FUTURE NOW



DASSAULT AVIATION
THALES
SABCA
DASSAULT SYSTEMES
GROUPE FIGARO
IMMOBILIÈRE DASSAULT
DASSAULT WINE ESTATES
ARTCURIAL

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EDITORIAL



The Dassault Group has played a leading role in the French industry for a century. Driven from its inception by the pioneering and visionary spirit of Marcel Dassault, the Group has forged its way to the forefront of the world's aviation industry. **From the Éclair propeller, which we developed back in 1916, to the launch of the Falcon business jet or the Mirage 2000 and Rafale fighter aircraft, we have consistently revolutionised our company through our ability to innovate and our relentless quest for excellence.** This creative, forward-thinking spirit was once again illustrated in 2014 with the launch of a whole new generation of unmanned fighter aircraft, Europe's nEUROn drone. Designed in cooperation with European industrial players, the nEUROn marks a historical turning point in the future of military aviation.

2016 confirmed the robustness of the Rafale range of fighter aircraft with an order for 36 Rafales signed with India. The year was also marked by the official commissioning of the first Falcon 8X in the business aviation arena, two years after announcing its launch. With a flight range of 14 hours, the most sophisticated digital flight control system in business aviation, and the most comprehensive choice →

GENERALE AERONAUTIQUE
MARCEL DASSAULT



→ of standard cabin configurations, the Falcon 8X is promised a highly successful future.

Today, the Dassault Group is also a global reference in 3D technology through its subsidiary Dassault Systèmes. Dassault Systèmes delivers one-of-a-kind solutions to serve innovation in areas as varied as transportation, industrial design, life sciences and architecture.

With *Groupe Figaro*, the Dassault Group has become a significant player in the information and communications sector. With a daily circulation of 315,000 copies and an online monthly readership of 18 million, *Le Figaro* is more than ever before France's favourite newspaper. Like the Group's other business lines, *Le Figaro* excels in its ability to change and reinvent itself in a media landscape that has been turned upside down by digital technology.

Advanced technology and the quest for excellence are not our Group's only founding values: the Dassault Group is first and foremost a family business driven by enthusiasm, daring, forward thinking and commitment. In line with the action it takes to promote scientific and medical research,

the Dassault Group rallied for the fifth year running at the FondaMental Foundation, an organisation working to improve research and treatment for psychiatric illnesses. We also pursue our partnerships with the cancer research organisation Institut Gustave Roussy and the Alzheimer's Research Foundation.

**"AS OUR FIRST
CENTURY DRAWS TO A CLOSE,
OUR COMPANY CONTINUES
ON ITS FLIGHT INTO THE FUTURE,
TRUE TO OUR FOUNDER'S
VISIONARY SPIRIT."**

Young people are our future and we are committed to helping them train and become part of society by supporting *Agir pour l'école*, an organisation that fights illiteracy, and *Sport dans la Ville*, an association promoting social and professional induction.

Our group's strength lies in its 31,000 employees who provide energy and enthusiasm on a daily basis to better serve our clients in an increasingly competitive environment. Also central to our company's success are our expertise and know-how together with our innovative drive.

As our first century draws to a close, our company continues on its flight into the future, true to our founder's visionary spirit.

DASSAULT AVIATION

MILITARY PROGRAMS
CIVIL PROGRAMS
DASSAULT FALCON JET CORP.
DASSAULT FALCON SERVICE
SOGITEC INDUSTRIES



1 Rafale, Falcon 8X and the Patrouille de France's Alpha Jets join in a flight over the Camargue: the excellence of French aviation

Dassault Aviation

a major player in the aviation industry, is the world's only group to design, produce and support combat aircraft as a means of political independence, and business aircraft, as working tools and a means for economic development. This dual business model is unique.

With its four aircraft ranges, Rafale, Falcon, UAVs and Mirage, Dassault Aviation offers its customers **a wide range of expertise, enriched by the technological links between its Defence activities and its civilian activities.**

The founding group of the digital company together with Dassault Systèmes, Dassault Aviation implements a product life cycle management (PLM V6) system that provides new tools and working methods by coordinating internal and external stakeholders, projects and technologies, across all locations, teams and programmes.

Dassault Aviation's longevity is based on bold technological and industrial choices that carry the hallmark of advanced technology:

- two new business aircraft - the Falcon 8X and the Falcon 5X;
- pilot projects involving high service levels, environment friendly Falcon aircraft;
- projects involving unmanned combat or observation aircraft such as the nEUROn drone demonstrator, the first UCAV (Unmanned Combat Air Vehicle) designed under European cooperation, or the FCAS (Future Combat Air System) and MALE RPAS (Medium Altitude Long Endurance Remotly Piloted Aircraft) programmes.

Dassault Aviation participates in European research and study programmes, particularly Clean Sky, aimed at reducing the environmental impact of civil aviation.

Dassault Aviation contributes to the development of a large network of companies, laboratories and high-level academic institutions, and shares its expertise, unique in Europe, with many French and international partners.

BUSINESS LINE

- o Military aviation:
Rafale, Mirage and UAVs
- o Civilian aviation:
Falcon
- o Space

TURNOVER IN 2016

**3.6 billion
euros**

STAFF

**11,942
employees**

Éric Trappier,
*Chairman and Chief
Executive Officer*

DASSAULT AVIATION DEFENCE PROGRAMS

① In 2016, the nEURon carried out a test campaign with the French Navy



② The Rafale has clocked up over 30,000 flight hours in external operations



Rafale

Designed from the outset to perform all mission profiles, which had until then been assigned to seven different types of aircraft, the Rafale features architecture that accommodates evolving standards to maintain its operational advance. **In the same flight, it is capable of performing air superiority, reconnaissance, ground attacks and anti-navy attacks. It equally carries on nuclear missions.** After reaping the benefits of feedback from the recent external operations, French forces have validated the development of the F3-R standard, thereby further enhancing the Rafale's unmatched versatility. Qualification is scheduled for mid 2018, and commissioning for early 2019. As of 31 December 2016, 148 Rafales jets have been delivered. The fleet totals over 200,000 flight hours, including over 30,000 spent in engagement on the ground: in Afghanistan from 2007 to 2013, followed by Libya in 2011, Mali since 2013 and in Iraq since 2014. **The availability, versatility and efficiency demonstrated by the Rafale during these operations were significant factors in Egypt and Qatar's decision to each order 24 Rafales from Dassault Aviation in 2015, while India ordered 36 Rafales in 2016.**

Mirage 2000

Serving new air force units throughout the world, the Mirage 2000 fleet boasts some 2 million flying hours. **Involved in a variety of operation theatres, the Mirage 2000 is a reference in terms of availability and maintenance.** Its interoperability with NATO equipment and its performance have again been highlighted during the military intervention in Iraq, Syria and Sub-saharian Africa.



- 3 India ordered 36 Rafales in September 2016

① FCAS concept study



② nEUROn, Dassault Aviation Flight Test Center

Multi-mission Falcons

The Falcon 2000 MRA (maritime reconnaissance aircraft) carries out a wide range of missions, including the fight against piracy, trafficking and pollution, monitoring of fishing activities, search & rescue, intelligence, etc. **It offers the best combination of size, payload capacity, speed, endurance and total cost of ownership**, and features an active electronically scanned array (AESA) radar. The Japanese coast guard acquired a fourth aircraft of this type in 2017.



3 Falcon 2000 MRA

Drones

The success of the European **nEURon** combat drone confirms the ability of Dassault Aviation to manage a joint program, all within costs and schedule. The French defense procurement agency DGA (Direction générale de l'armement) requested another two series of tests last year: low-altitude test flights near the Charles-de-Gaulle aircraft carrier, and an analysis of how aging affects stealth characteristics.

Towards 2030, the **FCAS** (Future Combat Air System), manned or unmanned, will be operating alongside other military aircraft. The French and British governments assigned the feasibility study to Dassault Aviation and BAE Systems. This study has now been extended by a year, leading to the first phase of development, set to start at the end of 2017.

Dassault Aviation, Airbus Defence and Space and Leonardo officially signed the contract for a design study of a European **MALE RPAS** (medium-altitude long-endurance, remotely piloted aircraft system) in September 2016. The end of this study will mark the kickoff of the development phase, planned for 2018.

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DASSAULT
AVIATION
CIVIL PROGRAMS



1 Falcon 8X cockpit



2 Falcon 7X,
Falcon 2000S
and Falcon 900LX

Falcon family

Dassault Aviation has been designing, producing and supporting Falcons since 1963.

“For an aircraft to fly well, it must be beautiful”, Marcel Dassault used to say, which explains why a Falcon can always be instantly recognized by its elegance and its optimized lines.

Today, over 2,500 Falcon have been delivered across the globe.

Versatile and powerful, their superior fuel efficiency put Falcon jets in a class of their own. Uniquely agile, they can land at a greater number of airports than their competitors. The Dassault Aviation business jet models meet the full range of travel needs, from short hops to very long haul.

The Falcon family features six models, all positioned at the high end of the market segment: the tri-engine Falcon 8X which offers a range of 6,450 nautical miles, the longest range of any Falcon yet, the Falcon 7X, the brand new advanced twin-engine Falcon 5X currently in development, the Falcon 900LX, the Falcon 2000LXS and the 2000S.

Falcon aircraft benefit from the technological innovations of the Dassault Aviation expertise in combat aircraft (digital flight controls, head-up display,...).

Dassault Aviation provides a unique through-life customer support, starting even before the delivery of the aircraft. Falcon operators benefit from an unequalled worldwide network of service stations: over 50 service stations, 5 spare parts centers, and two planes of assistance Falcon Response are mobilized to bring an immediate answer to the clients.



3 Falcon 8X

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DASSAULT
AVIATION

DASSAULT FALCON JET CORP.

① Falcon 8X
interior



② Falcon 8X on the tarmac of Little Rock

Dassault Falcon Jet Corp.

is a wholly owned U.S. subsidiary of Dassault Aviation.

Since 1972, the company is responsible for selling and supporting Falcon business jets in North, South and Central America. It employs a total workforce of more than 2,600 persons in its 5 facilities: Teterboro, Little Rock, Wilmington, Reno and Sao Paulo (Brazil).

The headquarters of DFJ is located at Teterboro, New Jersey, near New York City.

The Completion Center in Little Rock, Arkansas, is the group's largest facility in terms of surface area and workforce. It handles all phases of aircraft completions and modifications such as instrumentation, wiring, interiors, painting, engineering and flight testing. The plant of Little Rock is the main completion center for Falcon Jets worldwide.

Little Rock is also home to one of DFJ's company-owned service centers, Dassault Aircraft Services (DAS). The facility is 100% dedicated to supporting the Falcon product line. It operates as a "one-stop shop," servicing all Falcon models with inspections, maintenance and repair needs

Dassault Falcon Jet Wilmington, Delaware, a wholly owned subsidiary of DFJ, is a full-service facility, specializing in maintenance, interior modifications and refurbishment, paint, major engine maintenance, engineering support services, avionics installations, and upgrades for all Falcon models.



- Final inspection of a Falcon seat before completion

BUSINESS LINE

- Selling and supporting Falcon business jets in North, South and Central America
- For all Falcon models:
 - Completion
 - Modifications
 - Maintenance
 - Upgrades

TURNOVER IN 2016

1,101 million euros

EFFECTIF

2,600 employees

Jean Rosanvallon,
CEO

www.dassaultfalcon.com

—
DASSAULT
AVIATION

DASSAULT FALCON SERVICE

1 Maintenance work
on a Falcon 2000S



2 Dassault Falcon Service – Mérignac

Dassault Falcon Service (DFS)

is a wholly-owned subsidiary of Dassault Aviation located at Paris-Le Bourget airport and provides customers with a complete range of services for Falcons since 1967.

Dassault Falcon Service is a major Service Center in the Dassault Falcon network and **performs over 30% of maintenance services and modifications on the Falcon Eastern Hemisphere (Europe, Middle-East, Africa, Asia).**

In November 2016, Dassault Falcon Service inaugurated a new maintenance facility in Bordeaux-Mérignac to keep up with the steady growth in the Falcon fleet. The new complex is capable of accommodating up to 6 Falcon 7X, 8X, or 5X aircraft at a time.

To fully respond to and satisfy our customers' needs, the Ramp Service Team of DFS, unique in Europe, is ready to support any customer at Paris-Le Bourget airport or wherever a Falcon requires maintenance, with the objective of returning the aircraft to service as quickly as possible.

Dassault Falcon Service offers on-demand business flights on any of its latest generation Falcon. **With 50 years of expertise, DFS also provides flight services such as aircraft management and technical support for all Falcon owners.**

The FBO welcomes passengers and crews arriving at Paris-Le Bourget airport and meets all their technical and commercial needs, while the operations organise flight preparation.



- 3 Passengers leaving a Falcon 7X at Paris-Le Bourget airport

BUSINESS LINE

- o Falcon maintenance and modification in the Falcon Eastern Hemisphere (Europe, Middle-East, Africa, Asia)
- o Unique Ramp Service in Europe, worldwide Falcon troubleshooting
- o Business aviation charter company
- o Falcon management
- o FBO

TURNOVER IN 2016

164.7 million euros

STAFF

620 employees

Jean kayanakis,
General Manager

www.dassaultfalconservice.com

—
DASSAULT
AVIATION
SOGITEC INDUSTRIES

① FIELD™ Touch display for technical documentation



② MRTD (Multi-Role Training Device) NH90 simulator and Apogée™ 8 image generation



Sogitec Industries

a Dassault Aviation subsidiary, is a leading supplier of support products and services through its expertise in simulation, training and technical documentation.

A pioneer in controlled simulation and computer-generated imagery since the 1970s, Sogitec delivers a comprehensive range of flight simulators for initial and advanced training. The company supplies the related simulation sub-systems and components: the Apogée™ image generator, Sindbad™ databases, and more.

Sogitec Industries provides solutions for maintenance teams (computer-assisted training, virtual maintenance training) plus theoretical and practical training services.

Sogitec authors technical support documentation (civilian and military aircraft) and develops and implements the systems used to prepare (Boosters™), distribute and view (FIELD™) documentation.

Sogitec Industries is present worldwide: flight simulators for the Rafale (France, Egypt, Qatar, India), Mirage 2000 (France, United Arab Emirates, Greece, Qatar, Taiwan), NH90 (France, Finland), Puma/Cougar, Dauphin, etc; maintenance educational and training simulators for the Rafale (export), Mirage 2000 (India) and Tigre (France, Germany); technical documentation and document systems for the Rafale, Mirage 2000, Falcon, SuperJet 100 (Sukhoi Civil Aircraft).

BUSINESS LINE

- Simulation
- Training
- Technical documentation

TURNOVER IN 2016

91.3 million euros

STAFF

410 employees

André Piaton,
President and Chief
Executive Officer

www.sogitec.com

THALES

The image is a composite graphic. In the foreground, a satellite is shown from a low-angle perspective, featuring a large, rectangular solar panel array on the left and another smaller one on the right. The satellite's main body is white and gold, with a prominent orange-colored section. In the background, the Earth is depicted as a large, blue and white sphere, showing continents and clouds. The entire scene is set against a dark, starry space background, overlaid with a network of thin, white lines representing orbital paths or a constellation network.

1 Space: Thales Alenia Space, a joint venture with Leonardo of Italy, is the world's leading provider of telecom satellite constellations

Thales

is a global technology leader committed to making the world a safer place. Dassault Aviation is one of the Group's strategic shareholders, with a 24.8% stake.

Thales solutions deliver outstanding levels of performance, reliability and security in increasingly complex operating environments across five main markets: aerospace, space, ground transportation, defence and security. **With world-class expertise in the key digital technologies (cybersecurity, connectivity, Big Data and Artificial Intelligence), Thales plays a central role in meeting the main challenges faced by modern societies.**

Thales maintains an exceptional platform of technologies, drawing on the talent and diversity of its employees in 56 countries and working closely with local customers to understand their needs and propose the most appropriate and innovative solutions and services.

A large proportion of the Thales workforce is dedicated to innovation. More than 25,000 employees are directly involved in research and development, which represents almost 3 billion euros in revenues, and 700 million euros are invested each year in self-funded R&D. **For many years, the Group has pursued a strategy of open innovation with public and private research institutes throughout the world and with innovative SMEs and tech start-ups.**



Across all Group businesses, Thales's 64,000 employees are guided by a proactive policy of corporate responsibility that is key to driving performance.

- 2 Thales's Searchmaster surveillance radar is the first multi-role radar in its category (under 80 kg) developed to meet the needs of both maritime and ground surveillance

BUSINESS LINE

- o Aerospace
- o Space
- o Ground Transportation
- o Defence and Security

TURNOVER IN 2016

14.9 billion euros

STAFF

64,000 employees

Patrice Caine,
Chairman and Chief Executive Officer

www.thalesgroup.com

SABCA



1 Alpha Jet

SABCA

Société Anonyme Belge de Constructions Aéronautiques (SABCA) was created in 1920 and will soon be celebrating its first century in the aerospace industry. Groupe Dassault has been the majority shareholder in the company since 1968.

Fokker via GKN is a minority shareholder. The group SABCA has plants in Brussels for the production of the space launchers and aircraft work packages (metallic aerostructures and actuation systems) in Lummen, which specialises in composite structures, in Charleroi for MRO activities and in Casablanca focused on labour intensive aerostructure assemblies.

Active in three markets: Aviation , Space, and Defence, SABCA is a Tier-1 risk sharing partner in several major civil and transport aircraft programs.

In the space business, SABCA is single source for design and manufacturing of all Ariane 5, Ariane 6 and Vega rocket engine actuation systems.

In defence, more than ten air forces regularly entrust their equipment to SABCA for overhauls and upgrades.



- 2 Assembling the outer skin over the Falcon 5X's lower fuel tank

BUSINESS LINE

- Design, development and production of complex metal and composite structures for aircraft and space vehicles, as well as thrust vector control and actuation systems for space launchers
- High-end expertise in maintenance, repair and overhaul and upgrading for military aircraft and helicopters, flight tests and certification
- Manufacturing and assembly of primary flight control actuators for business jets

TURNOVER IN 2016

202 million euros

STAFF

1,079 employees

Thibault Jongen,
Managing Director

www.sabca.be

DASSAULT SYSTEMES

- 1 Optimising the shape and performance of a bottle from Plastics Technologies Inc. using Abaqus by SIMULIA

- 2 City wind air flow simulation (direction and speed) inside a 3D model of a city



Dassault Systèmes

The “3DEXPERIENCE Company” is a world leader in 3D simulation and offers companies software applications and services for ground-breaking innovation. Dassault Systèmes’ offering ranges from 3D design to the production of full-scale digital models. It includes product usage simulation, production management, industrial operation planning and optimisation, as well as digital marketing and customer experience enhancement.

Dassault Systèmes has more than 220,000 customers of all sizes in every business sector in more than 140 countries.

Dassault Systèmes exists to bring companies and individuals a world of 3D experience (3DEXPERIENCE®) empowering them to create innovations that are sustainable and capable of enhancing a product, nature or life itself.

In an economy of experience in which the usage of a product is more highly valued than the product itself, companies need to shape the future with, and for, their end customers. Businesses must implement collaborative work processes that include designers, engineers, marketing managers and partners... This is why Dassault Systèmes created the 3DEXPERIENCE platform with its built-in array of social, collaborative, 3D modelling, content, simulation and information processing applications. **3DEXPERIENCE harnesses talents, ideas, solutions and data to serve new user experiences and innovative solutions.**

Dassault Systèmes has relentlessly been transforming industry since its incorporation in 1981: initially with 3D design, digital modelling, PLM (end-to-end Product Life Cycle Management) and now 3DEXPERIENCE.

BUSINESS LINE

- Software applications and services to help businesses create outstanding user experiences for their innovation processes

TURNOVER IN 2016

3.1 billion euros (non IFRS)

STAFF

15,100 employees

Bernard Charlès,
Vice-President of the Board of Directors and Chief Executive Officer

Charles Edelstenne,
Chairman of the Board of Directors

GROUPE FIGARO



2 Rotary printing press

1 Pack Figaro



Le Figaro

is France's leading newspaper and is published daily in more than 310,000 copies. Every weekend, the newspaper is bundled with *Le Figaro Magazine*, *Madame Figaro* and *TV Magazine*, forming *Le Figaro's weekend* offering that goes out in more than 410,000 copies⁽¹⁾.

The Group's diversification through the Figaro brand is extensive: special features, magazines focusing on health, history, conferences, collections, travel, and more. *Groupe Figaro* also publishes France's leading real-estate monthly, *Le Particulier*.

Over the past few years, *Groupe Figaro* has also become a key player in the digital arena: *lefigaro.fr* is a leading online news source with over 18 million visitors every month⁽²⁾.

With the acquisition of the *CCM Benchmark Group*, which publishes *Journal des Femmes*, *Journal du Net*, *Droit-Finances* and *L'Internaute* in late 2015, ***Groupe Figaro* is now France's premier digital media group.** Its global audience across all digital channels exceeds 32 million individual visitors.

This acquisition has also empowered *Le Figaro* to develop a global advertising brokerage system called *MEDIA.figaro* spanning all marketing technologies.

In 2016, *Groupe Figaro* continued its diversification with the acquisition of *Les Maisons du Voyage*, a luxury tour operator specialising in tailored travel solutions.

In 2017, *Figaro Classifieds*, the leading French job, real estate and training classified advertisement paper (*Cadremploi*, *Keljob*, *Explorimmo*, *Propriétés Le Figaro*, etc.) acquired Viadeo's business with a view to expanding *Groupe Figaro's* existing services offering.

(1) Figures OJD - DSH 2016.

(2) Médiamétrie Internet Global December 2016.

BUSINESS LINE

- Publisher of multimedia news and services contents in print and digital form

TURNOVER IN 2016

520 million euros

STAFF

1,800 employees

Marc Feuillée,
Chief Executive Officer

IMMOBILIÈRE DASSAULT



Immobilière Dassault

is a listed real estate company (Euronext Paris- NYSE Euronext) that benefits from SIIC status. Immobilière Dassault stands for exclusive access to the high quality office and commercial real estate market.

Its investment strategy focuses on prime tertiary assets located mainly in Paris, with the emphasis on long-term ownership.

Supported by a family majority shareholding, Immobilière Dassault implements a long-term policy centred on increasing the value of its high quality assets and a selective policy toward acquisitions in prime Paris locations.

In November 2014, Immobilière Dassault purchased 100% of the share capital in SCI 61 Monceau, which owns a prestigious building overlooking Parc Monceau.

As of 31st December 2016, its heritage included six assets with an overall occupancy rate of nearly 98%.



② Boulevard Saint-Germain,
Paris 7^e



③ 61 rue Monceau, Paris 8^e

BUSINESS LINE

- Real estate investment

TURNOVER IN 2016

15.8 million euros

EFFECTIF

7 employees

IMPLANTATION

18,000 m² operated

Olivier Costa de Beauregard,
President of the Management Board

Laurent Dassault,
President of the Supervisory Committee

Sandrine Fougeirol du Boullay,
Chief Executive Officer

DASSAULT WINE ESTATES



1 Château Dassault

Dassault Wine Estates

After Marcel Dassault bought the group's first wine estate in 1955, **"Château Couperie" became "Château Dassault" (29 hectares)**. Laurent Dassault, Marcel Dassault's grandson, further extended the wine growing business by purchasing Château La Fleur in 2002, Château Faurie de Souchard in 2013 and in 2016 by 17 hectares in Saint Emilion Grand Cru.

"Dassault Wine Estates" was founded in July 2014 and now stretches over some sixty hectares in Saint Emilion Grand Cru to form one of the biggest Saint Émilion winemaking hubs.

Dassault Wine Estates is also a 5% shareholder in the prestigious Château "Cheval Blanc" estate and recently, as part of a global cooperation agreement with the Domaine Barons de Rothschild Group, has acquired a 5% share in Château Évangile and Château Rieussec.



2 The cellars

BUSINESS LINE

- o Winemaking

TURNOVER IN 2016

2,1 million euros

STAFF

20 employees

Laurent Dassault,
President

ARTCURIAL



PROCHAINEMENT AUX ENCHÈRES
SOON AT AUCTION

Artcurial

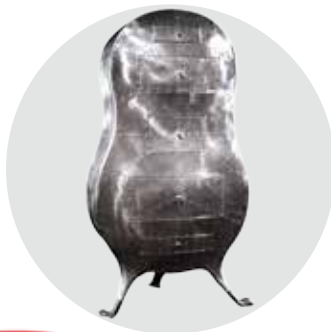
Founded in 2001, the multidisciplinary Paris based auction house, Artcurial confirmed its leading position in 2016 on the international art market scene.

With three sale venues (Paris, Monte-Carlo and Hong Kong), Artcurial achieved an overall sales total of €212.6M in 2016, doubling its turnover in 5 years, (+10 % versus 2015).

Artcurial covers all the major specialist fields: from Beaux-Arts to Decorative Arts, Collectors' Cars, Jewellery and Important Watches, Fine Wines and Spirits.

With a strong international bias, Artcurial maintains its presence abroad with offices in Milan, Vienna and Brussels, Monte-Carlo and Munich and representatives in Beijing and Tel Aviv, as well as twice-yearly exhibitions in New York. Artcurial holds auctions every year in Hong Kong and Marrakesh.

- 2 1957 - Ferrari 335 Sport Scaglietti from the Pierre Bardinon collection
€32,075,200/\$37,794,319
World record for a collector car sold at auction (in € and \$)



- 3 Marc Newson
Chiffonnier "Pod of drawers" 1987
€1,019,800/\$1,111,582
World record for this artwork sold at auction

BUSINESS LINE

- o Auction house

TURNOVER IN 2016

212.6 million euros

STAFF

150 employees

Nicolas Orlowski,
President and Chief Executive Officer

François Tajan,
Chairman

Fabien Naudan,
Vice-President

Francis Briest,
Chairman of the monitoring strategy

ADDRESSES

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www.lefigaro.fr

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www.artcurial.com

Conception: **MEANINGS**

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