### Lincoln Center 2017/18

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Haydn's Enlightenment-era oratorio *The Creation* was transformed into an immersive theatrical experience by the Catalonian theater collective La Fura dels Baus. The production, at the Rose Theater, employed visual pyrotechnics, large helium balloons, a 20-foot-tall crane, and a 250-gallon water tank to produce a stunning portrayal of the emergence of life. Laurence Equilbey led the period-instrument ensemble Insula Orchestra, the accentus choir, and soloists.

# Lincoln Center 2017/18

Who We Are

Our Programs & Festivals

Our Friends & Finances



Renée and Robert Belfer Music Director Louis Langrée joins members of the cast of Bernstein MASS, which was performed as part of the 2018 Mostly Mozart Festival in honor of the composer's centennial.



#### Dear Friends:

Over more than half a century, Lincoln Center has evolved to not only meet the needs of increasingly demanding audiences-we have led the way as one of the world's most prominent performing arts centers. We have done so with one guiding principle: The arts are a civil right and should be available to all.

Looking towards the next sixty years, it is clear that to remain committed to that principle, we have to be nimble and responsive to a rapidly changing world as well as to the diverse needs of our ever-expanding audiences. The arts mean different things to different people. For some, music, dance, and theater are a way of connecting to a shared history. For others, the arts are future-facing tools illuminating what is possible when we all come together, a platform for rethinking the world around us. As Lincoln Center, we have a responsibility to honor and serve both points of view-and all the artistic experiences that lie somewhere in between.

To continue leading by example requires a willingness to constantly re-examine and improve on even our most cherished traditions. The Mostly Mozart Festival is a perfect example. Long considered one of New York's most beloved summer events, the festival has steadily evolved. This year-in a move we are sure even Mozart himself would appreciate-we took a great leap forward by adding three innovative stagings of classic works: NINAGAWA Macbeth, Shakespeare's masterpiece restaged in feudal Japan; a production of Bernstein MASS, which immersed the audience in the action; and La Fura dels Baus's bold reworking of Haydn's Creation. The festival, anchored as always by superb performances by the Mostly Mozart Festival Orchestra under the direction of Renée and Robert Belfer Music Director Louis Langrée, was bookended by two contemporary works: Lucinda Childs's Available Light, a 20th-century landmark of dance, and John Luther Adams's In the Name of the Earth, a choral work commissioned by Lincoln Center and performed by hundreds of professional and amateur singers in a free performance at the Cathedral of St. John the Divine.

Accessible performances, long a hallmark of Lincoln Center, are the ultimate expression of our firm commitment to the belief that Lincoln Center belongs to everyone-from more than 100 free performances year-round at the David Rubenstein Atrium to Lincoln Center Out of Doors, the nation's longest-running free outdoor festival, with audiences topping 100,000 each year.

In 2018 we took the idea of accessibility a step further by creating the Big Umbrella Festival, the first initiative of its kind to provide performances for young people on the autism spectrum (a hugely underserved population), as well as workshops for artists and producers from around the world wanting to replicate this work back home. Recognizing that one in sixty-eight young people in this country are diagnosed with autism spectrum disorder each year-a number which has aggressively increased in recent years-we felt it was the festival's responsibility to empower others to carry on this work in their communities.

We are equally proud of our standard-setting work that takes place behind the scenes, including the 2017 creation of a Diversity, Equity, and Inclusion Council, a group of employees who meet regularly with the goal of achieving a more inclusive and equitable workplace. Also noteworthy is our ongoing commitment to protect the environment, in alignment with New York City's robust sustainability goals. Over the past decade, we have implemented several important changes to permanently improve energy, water, and waste efficiency on our campus.

In a time when the world seems to be increasingly polarized, we are honored to be able to offer an alternative vision: the arts as a realm of personal, intellectual, and emotional renewal that builds community through shared experiences. We are grateful to all who support our efforts and those of our constituents.

Sincerely

Parse gravet

Katherine Farley Chair

Russell Granet Acting President



Lincoln Center for the Performing Arts (LCPA) serves three primary roles: presenter of artistic programming, national leader in arts education and community engagement, and manager of the Lincoln Center campus, in support of ten constituent organizations. In addition, LCPA led a \$1.2 billion campus renovation, completed in October 2012.

The Constituent Organizations of Lincoln Center The Chamber Music Society of Lincoln Center Film Society of Lincoln Center Jazz at Lincoln Center The Juilliard School Lincoln Center Theater The Metropolitan Opera New York City Ballet New York Philharmonic The New York Public Library for the Performing Arts School of American Ballet

Lincoln Center for the Performing Arts

### Who We Are

# World-Class **Programming for** the Whole Family

During the 2017–18 season, family programming served more than

The Big Umbrella Festival kickoff event on April 14, 2018, included performances by Trusty Sidekick Theater Company, musician Brady Rymer and the Little Band That Could, and Actionplay Chorus, a group of young performers on the autism spectrum led by music therapist Gabriel Lit.

# 15,000 people and expanded in scope to include infants and toddlers.

# Leveling the Playing Field

Arts Audition Boot Camp **prepares** kids to **COmpete** for slots at New York's competitive arts high schools.

The Middle School Arts Audition Boot Camp, a partnership between Lincoln Center Education and the New York City Department of Education, offers rising eighth graders in New York City public schools two weeks of intensive training in acting, voice, music, visual art, and dance to help prepare them to audition for competitive arts high schools. MAGON WITHIN



# Creating a Big Umbrella

The world's first large-scale performing arts festival for young audiences on the **Autism Spectrum** welcomed schools and families to campus to experience immersive, **sensory-friendly** performances, complemented by professional development seminars for artists and educators.

Lincoln Center Education's commission *Up and Away*, one of the sensory-friendly performances offered as part of the Big Umbrella Festival, invited children on the autism spectrum on a magical hot-air balloon trip beyond the clouds and back.

# **Inspiring the Inspirers**

# #LCEForum

Lincoln Center Education\* Summer Forum

Lincoln Center Education's flagship professional development program, Summer Forum, hosted **more than 300** educators, artists, and administrators from 11 countries over the course of three weeks in July.

Summer Forum keynote speaker Tarana Burke (center), founder of the #MeToo movement—on stage with Lincoln Center Education's Brooke Whitaker-Royster (left) and Alex Sarian (right)—delivered a powerful statement for educators, artists, and other professionals.



## Recognizing Excellence

## LINCOLN CENTER AWARDS

FOR EMERGING ARTISTS

Lincoln Center recognizes eleven up-and coming talents across artistic disciplines through the annual Lincoln Center Awards for Emerging Artists, presented in partnership with The Movado Group Foundation.

Lincoln Center for the Performing Arts Chair Katherine Farley, host Jordan Donica, and presenters Michael Cerveris and Desmond Richardson with the 2018 Lincoln Center Awards for Emerging Artists recipients, in alphabetical order: pianist Michael Brown; soprano Michelle Bradley; filmmaker Eliza Hittman; corps de ballet member Ashley Hod; dancer Davide Riccardo; pianist Conrad Tao; pianist Isaiah Thompson; composer Anna Thorvaldsdottir; bass-baritone Davóne Tines; playwright Bryna Turner; and dancer and choreographer Preeti Vasudevan.



# **Priceless Art, Absolutely Free**

As part of Lincoln Center Out of Doors, Wu-Tang Clan founding member and hip-hop legend RZA and friends performed a newly arranged live score to the classic 1978 kung fu film, *The 36th Chamber of Shaolin*, one of the primary inspirations for the Wu-Tang Clan's influential aesthetic.

More than 675,000 people enjoyed over 135 world-class performances —all free —in 2017–18.

RZA

E 36TH CHAMBER

# Swinging Under the Stars

Midsummer Night Swing, presented by NewYork-Presbyterian, attracted more than **38,000** lovers of social dance—from salsa to ballroom to tango—to Damrosch Park this year.

The dance floor was packed for Naomi & Her Handsome Devils, who kept the party swinging all night long on July 6, 2018.

# All the World's a Stage

global artistry to our campus.

NINAGAWA Macbeth, a revival of the original 1980 production from Japan-and the last production overseen by legendary director Yukio Ninagawa before his death in 2016-was given its final staging as part of the newly expanded 2018 Mostly Mozart Festival. American Express is the lead sponsor of the Mostly Mozart Festival

## Bringing breathtaking productions and

# Increasing access to cultural opportunities across New York

Now in its second year, the Lincoln Center **Cultural Innovation Fund**, a partnership with The Rockefeller Foundation, **stimulates** cultural participation by **supporting** outstanding nonprofit organizations that provide cultural activities in the South Bronx and Central Brooklyn.

With support from the Lincoln Center Cultural Innovation Fund, the Bronx Documentary Center created *Claremont Illuminated*, a two-day evening photography festival that activated a dark and isolated stairwell at 169th Street and Webster Avenue on the edge of Claremont Village, a New York City Housing Authority public housing development in the South Bronx.

# Madrigal-Piña Creating a **Platform for** All Voices

about the issues of our times.

As part of the Voices of a People's History series at the David Rubenstein Atrium, commissioned by Lincoln Center, student performers from The Maxine Greene High School for Imaginative Inquiry brought to life the words of ordinary people engaged in struggles for freedom and justice.

## Lincoln Center's stages activate conversations and dialogue

Frieda and

## From Our Stages to Your Home

Since 1976, Live From Lincoln Center has broadcast more than 250 stellar performances on PBS and is increasingly distributed online and in movie theaters, reaching millions of people around the globe.

For four consecutive Friday evenings last spring, PBS viewers around the world had the best seats in the house for an extraordinary lineup of Broadway artists captured live at the Appel Room: Leslie Odom Jr., Andrew Rannells (pictured), Sutton Foster with guest star Jonathan Groff, and Stephanie J. Block.

## **Making the Arts Accessible for All**

Lincoln Center leads the way in welcoming everyone, offering free programs for people with dementia and their caregivers, performances and workshops for young people with disabilities, and more.

art, and a music-making workshop.

season, Lincoln Center Moments—an innovative program designed especially for people with dementia and their caregivers—included twelve performances, each followed by discussior

Lincoln Center Young Patrons events attract culture-loving New Yorkers in their 20s and 30s with a unique menu of curated events.

## **Engaging the Future**

In January, the Lincoln Center Young Patrons hosted the sold-out event *Yeethoven II: Two Eras, One Radical Spirit*, which invited the audience to compare the lasting legacies of Ludwig van Beethoven and Kanye West. The live performance in Alice Tully Hall was followed by a post-show party featuring a DJ, open bar, and light snacks.

## Connecting Whenever, Wherever

### Lincoln Center's social media channels reached **43.4 million people**.

Last year, content posted on Lincoln Center's Facebook, Twitter, and Instagram feeds reached 43.4 million people, more than three times greater than the number of people who visited Lincoln Center's campus in person. With a continually evolving and nimble strategy, Lincoln Center is harnessing social media's power as a major force for institutional storytelling and a platform for audience engagement. Above: Conductor Simon Halsey and composer John Luther Adams following the world premiere of Adams's work, *In the Name of the Earth* 





Available Light, a groundbreaking collaboration between composer John Adams, choreographer Lucinda Childs, and architect Frank Gehry, returned to New York for the first time since 1983 to open the 2018 Mostly Mozart Festival.

## Our Programs & Festivals

## **Festivals and Performance Series**

In addition to world-class performances presented by our constituent organizations, Lincoln Center for the Performing Arts produces high-caliber artistic festivals and series all year long. We focus on commissioning, curating, and presenting a variety of national and international performances that reflect the rich diversity of our audiences. We are also continuously working to expand the reach of our artistic programming by offering free performances throughout the year and using digital platforms to bring what's happening on Lincoln Center's stages to a global audience.

#### Fall/Winter

### **Great Performers**

October-May

#### White Light Festival

October-November

#### **American Songbook**

January-March

#### Year-round

David Rubenstein Atrium at Lincoln Center

LC Kids

Spring/Summer

Midsummer Night Swing June-July

Lincoln Center Out of Doors July-August

#### Mostly Mozart Festival July-August



### Great Performers

October–May

The 52nd season of Great Performers showcased distinguished artists from around the globe. The season opened with a celebration of the 450th anniversary of Claudio Monteverdi's birth in semi-staged performances of the composer's three surviving operas by the English Baroque Soloists and the Monteverdi Choir, led by Sir John Eliot Gardiner. The great Gustav Mahler was the focus of the season's final programs, with Sir Simon Rattle conducting the London Symphony Orchestra in performances of the Austrian master's final three symphonic works. Other highlights included appearances by the Swedish Chamber Orchestra and Swedish Radio Choir, conducted by Thomas Dausgaard; the virtuosic Bach Collegium Japan and soloists under the direction of Masaaki Suzuki; Iván Fischer and the Budapest Festival Orchestra; and Gustavo Dudamel leading the Los Angeles Philharmonic.

### The world's most inspiring artists interpret the world's greatest classical masterpieces



### White Light **Festival**

October-November

#### A festival that sparks illumination, introspection, and conversation

In its eighth season, the White Light Festival (October 18–November 15, 2017) inspired audiences with productions featuring the world's leading musicians, choreographers, and directors, complemented by talks and post-performance lounges. The festival's centerpiece was The Psalms Experience, an extraordinary 12-concert event that brought together four internationally renowned choirs, performing 150 musical psalm settings-including eight new commissions—by 150 composers, spanning 1,000 years of musical history.

### American Songbook

January-March

### Celebrating America's rich and varied tradition of popular song in some of our most welcoming venues

Embracing a range of musical styles and traditions, including Broadway, pop, rock, jazz, R&B, soul, Americana, bluegrass, and folk, the 14 concerts of American Songbook's 2018 season put the spotlight on composers and lyricists-including Stew and Heidi Rodewald and Scott Frankel and Michael Korie—and showcased legendary interpreters, from icons such as Rosanne Cash and The Blind Boys of Alabama to iconoclasts the likes of comedian Jackie Hoffman and indie band Cloud Cult. Lead support provided by PGIM, the global investment businesses of Prudential Financial, Inc.



The Harlem Renaissance Orchestra kept their summer tradition alive by closing the festival with a night of big band swing on July 14, 2018. Midsummer Night Swing is presented by NewYork-Presbyterian.

For the *Selena for Sanctuary* event on July 26, 2018, a collection of inspired—and inspiring—young artists, including Gaby Moreno, came together to pay tribute to the late Selena Quintanilla-Pérez while raising awareness about immigrant rights.

### Midsummer Night Swing

June–July

### New York's most popular summer dance party under the stars

Celebrating all styles of social dancing—from Lindy hop to disco to salsa—Midsummer Night Swing has been attracting people of all ages and experience levels to Damrosch Park's openair dance floor for nearly thirty years. From June 26–July 14, 2018, New Yorkers put aside their inhibitions and donned their dancing shoes for rousing shows by stellar ensembles, including Sisterhood of Swing, the Harlem Renaissance Orchestra, the alternative salsa band Orquesta El Macabeo, and the soul sensation James Hunter.

### Lincoln Center Out of Doors

July-August

### The country's longest-running, completely free outdoor festival for audiences of all ages

This beloved free festival, with annual audiences of more than 100,000, celebrated its 48th season from July 24–August 12, 2018, with performances by a thrilling lineup of headliners including Wu-Tang Clan's RZA, Grammy Award–winner Raphael Saadiq, Dance Theatre of Harlem, and icon Mavis Staples. In *Selena for Sanctuary*—a special evening to raise awareness about immigrant rights—Latinx musicians from around the country came together to celebrate the songs of Tejano music superstar Selena Quintanilla-Pérez. The second edition of *Turning the Tables*, a collaboration with NPR Music that recognizes women's contributions to popular music, spotlighted 21st-century emerging artists with performances by Carly Rae Jepsen, Jamila Woods, Mitski, Phoebe Bridgers, and I'm With Her.



on June 21, 2018, as part of the France Rocks Festival.

NewYork-Presbyterian.

### **David Rubenstein** Atrium at Lincoln Center

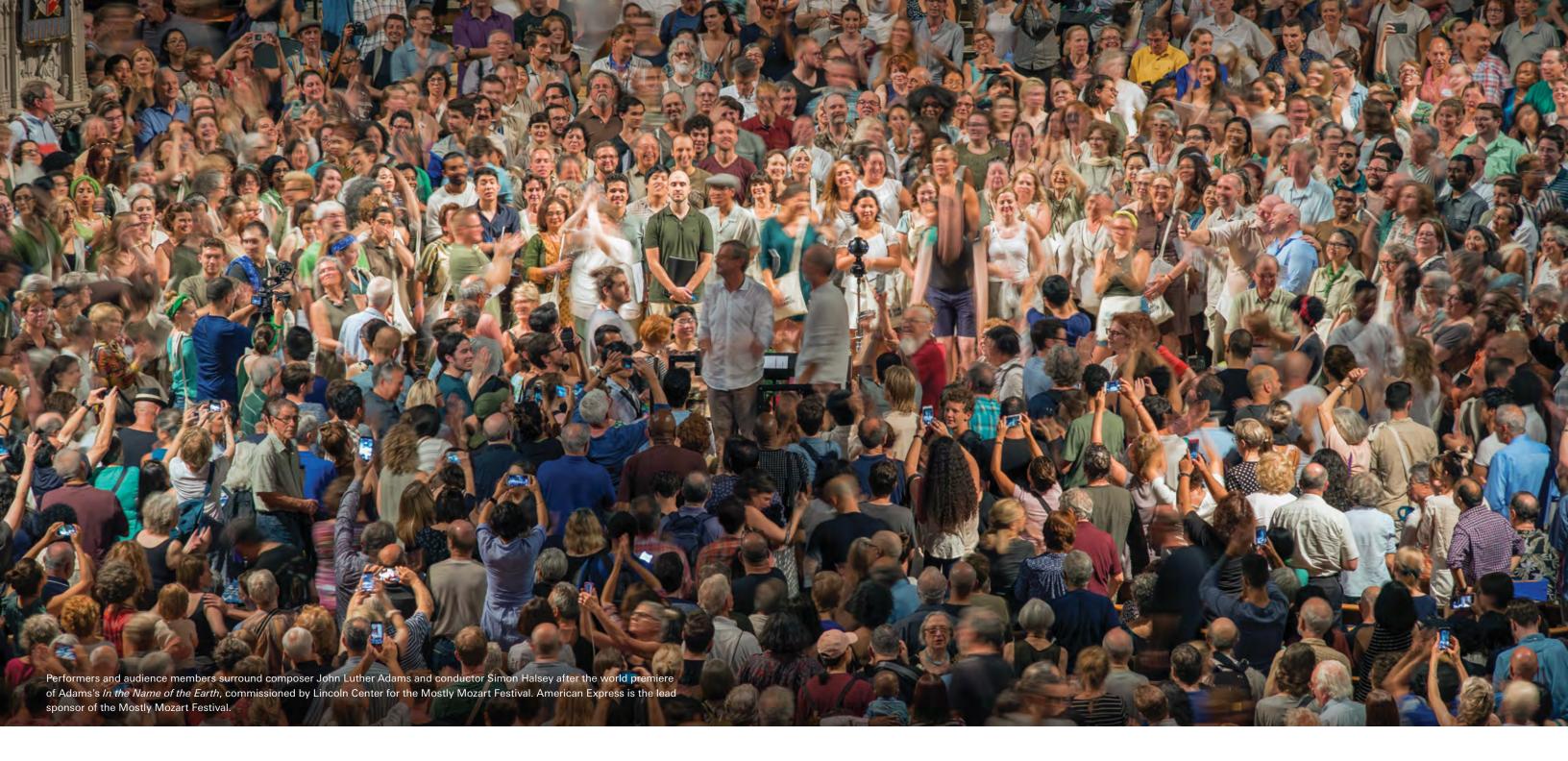
#### A lively, year-round line-up of free performances, talks, and more for audiences of all ages

Since 2009, the David Rubenstein Atrium at Lincoln Center has become known as one of the city's most eclectic performance venues. In 2017–18, the Atrium hosted 107 free events, Its signature performance series, Atrium 360°, continued to reflect the diversity of genres and global communities within New York City, with performances ranging from Mauritanian superstar Noura Mint Seymali to legendary guitarist Vernon Reid, while the Latin dance parties of ¡VAYA! 63 and collaborative projects such as Outside (In)dia celebrated the cross-pollination of styles and genres. LC Kids Artists at the Atrium offered little ones and their parents a monthly opportunity to experience free, dynamic performances by a diverse lineup of performing artists. New Yorker essayist and author Adam Gopnik returned for season three of The History of the World in 100 Performances, with deep dives into My Fair Lady, Hamilton, and Stravinsky's The Rite of Spring.

### LC Kids

In its third full season, LC Kids welcomed more than 15,000 children and adults to Lincoln Center for ticketed and free events by some of the world's most renowned family performers. The season saw an expansion of programming to include the youngest of audiences-infants and toddlers up to 24 months old. During Autism Awareness Month in April 2018, Lincoln Center presented the Big Umbrella Festival, the world's first month-long festival for young audiences on the autism spectrum, welcoming schools and families to campus to experience immersive, sensory-friendly performances, and offering professional development seminars for artists from around the world. LC Kids' two free series, Artists at the Atrium and LC Kids Storytime, continued to draw crowds of happy kids and families to the David Rubenstein Atrium.

### World-class performances, parties, and free events for families



#### Mostly Mozart Festival

July-August

### An expanded festival that captures the unmatched creativity of Mozart

The Mostly Mozart Festival, a beloved summer tradition for more than 50 years, spread its wings in 2018, expanding to include more multidisciplinary presentations, enhancing its commitment to the music of our own time, and extending its geographical footprint to Brooklyn. Signaling this bold new direction, the festival opened with performances of the 20th-century dance masterpiece *Available Light*, choreographed by Lucinda Childs, and included the world premiere of *In the Name of the Earth*, a Lincoln Center–commissioned

immersive musical experience by Pulitzer Prize–winning composer John Luther Adams, performed by hundreds of amateur and professional singers in the Cathedral of St. John the Divine. A rich array of orchestral, chamber, solo, spoken word, and staged performances rounded out the festival, which, as always, was anchored by vibrant performances by the Mostly Mozart Festival Orchestra led by Renée and Robert Belfer Music Director Louis Langrée.

## **Lincoln Center Education**

Lincoln Center Education (LCE) enriches the lives of students, educators, and lifelong learners through engagement with the arts on the stage, in the classroom, and within communities. Since LCE's founding in 1975, its work has reached more than 20 million students, educators, administrators, parents, community members, and teaching artists.

#### **Teachers & Students**



#### **Teacher Programs**

A Lincoln Center tradition for more than forty years, **Summer Forum** brings teachers from all over the world to campus for a three-week period of intensive workshops on a variety of timely-and timelesssubjects. In 2018, Summer Forum hosted educators from 16 states and 11 countries

Other highlights of LCE's initiatives include the Lincoln Center Arts Teacher Award, which, in partnership with the New York City Department of Education's (DOE) Big Apple Awards, contributes \$5,000 annually to a chosen recipient for classroom use and is the only DOE-sponsored award recognizing excellence in the arts. LC Scholars, in partnership with Hunter College and the DOE, trains and places top-quality arts teachers in public schools.

#### **Student Programs**

Developed with the New York City Department of Education in 2014, the Middle School Arts Audition Boot Camp is a two-week training program that helps eighth-grade students prepare to audition for specialized high schools. In 2018, Lincoln Center enrolled more than 250 students in Boot Camp, up from 220 the previous year. Building on the success of Boot Camp, Lincoln Center continued initiatives for high school teens, including the second annual College and Career Fair, and Mentor-Linc, which launched an internship program to increase knowledge of career pathways in the arts, and a new curriculum designed to develop students' artistic voice and entrepreneurship.

### **School Programs**

In partnership with the New York City Department of Education, Arts in the Middle is a multi-vear initiative that launched in 2013 with the goal of increasing high-guality arts experiences in middle school and advancing the capacity of administrators and school staff to plan and implement a sustainable arts program.

**Communities** 



#### **Borough Programs**

This year **Boro-Linc** celebrated family-friendly outdoor festivals in partnership with cultural and community-based organizations in all five boroughs and presented a series of performances and resource fairs in the South Bronx.

### **Family Programs**

Family-Linc continued to partner with community-based organizations, welcoming over 350 families to campus events that included a shared meal, pre-performance workshop, and prime seats at popular performances, all for \$5 per ticket.

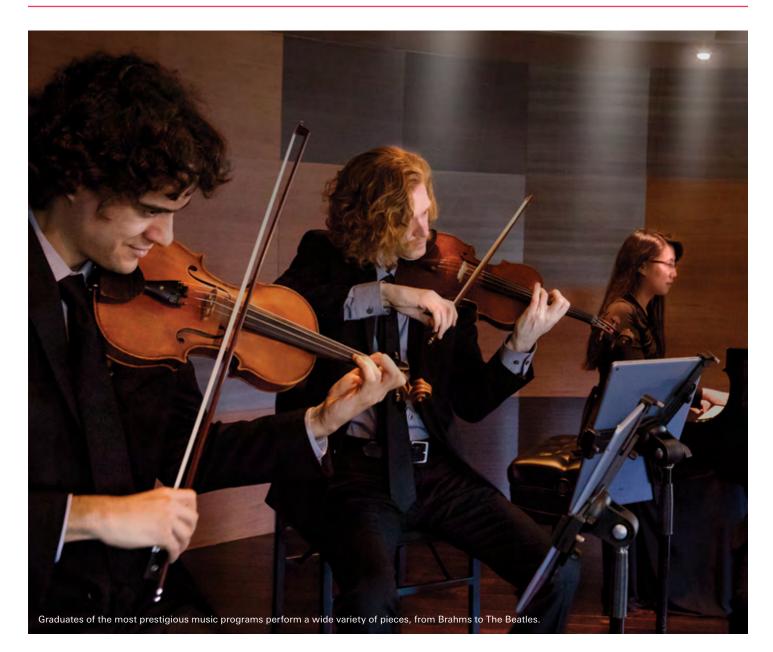
#### **Community Artist Programs**

The Community Artist Residencies program pairs artists with community centers, public spaces, and shelters to increase access to transformative artist experiences beyond Lincoln Center's campus. The program supports the research, development, and realization of local artists' projects to create reciprocal, collaborative works of art based on participants' interests and the artist's vision. This year, artists were active in the South Bronx, in East New York, and at the Lincoln Square Neighborhood Center.

#### **Tours**

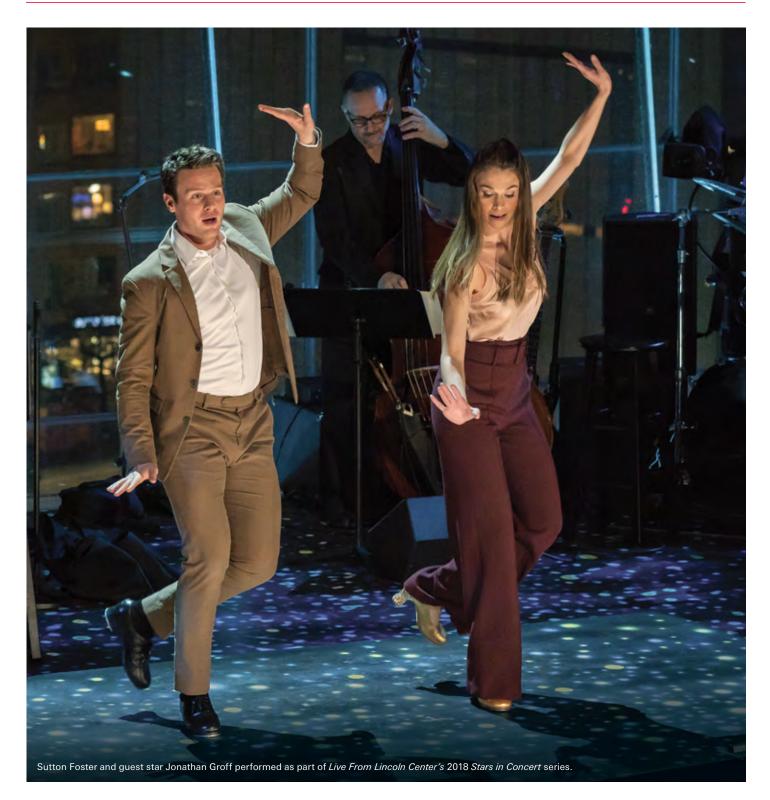
Each year, Lincoln Center welcomes thousands of members of our local and international communities to campus through guided tours that explore our 16.3-acre campus, tell the insider stories of this iconic destination's past and present, and highlight hidden gems unknown to even the most frequent visitors. All tours are ADA-accessible, and several tour guides are trained in verbal description for guests who are blind or have low vision. Foreignlanguage tours are also available.

### **A Variety of Stages**



#### **Lincoln Center Stage**

Lincoln Center and Holland America Line have partnered to create Lincoln Center Stage, offering passengers on seven cruise ships the chance to enjoy world-class performances on board. Six days a week, ensembles perform three, one-hour programs ranging from classical chamber music to contemporary popular songs, accompanied by light discussion with the musicians. As one of the most popular features on board, each performance fills to capacity. Lincoln Center Stage offers passengers an excellent selection of programs—ranging from the Baroque to the contemporary thoughtfully curated to enrich and enhance their journey. Lincoln Center welcomes everyone to experience the transformative effects of the performing arts—onboard, online, or in person at our iconic campus in New York City.



#### Live From Lincoln Center

*Live From Lincoln Center* is a cornerstone of performing arts broadcasting, bringing the world's greatest artists and performances in music, dance, and theater from Lincoln Center's renowned stages to households across America on PBS. Since its premiere in 1976, hundreds of millions of people around the globe have tuned in to enjoy performances by legendary performers and ensembles, including Luciano Pavarotti, Mikhail Baryshnikov, Beverly Sills, André Watts, Yo-Yo Ma, Emma Thompson, Itzhak Perlman, Audra McDonald, and the New York Philharmonic conducted by each of its music directors, from Leonard Bernstein to Alan Gilbert. *Live From Lincoln Center* has won two Peabody Awards and 17 Emmy Awards, including two for the 2016 broadcast of Danny Elfman's *Music from the Films of Tim Burton* and a 2017 nomination for Best Musical Direction for *Joshua Bell: Seasons of Cuba*. Recent episodes and highlights from past seasons are available at PBS.org.



Lincoln Center's Fall Gala, honoring Jane Hartley and Ralph Schlosstein with the Lincoln Center Distinguished Service Award, featured a performance by Emmylou Harris.

## Our Friends & Finances



### Thank You

The arts are about allowing us to see our world in a new light. But any way you look at it-from the breathtaking presentations on our stages to free performances in all five boroughs, from worldwide digital outreach to culturally immersive community events-all of the accomplishments that defined our success at Lincoln Center this year were only possible thanks to your generous donations.

Philanthropic support-along with public funding, bequests, and in-kind contributions—is essential to fulfilling our mission of sharing the world's best arts with the widest possible audiences.

We are deeply grateful to the many contributors who provide vital support to the cultural, educational, and outreach programs at Lincoln Center. Listed here are those patrons whose annual gifts of \$1,000 or more, including in-kind goods and services, are reflected in every exceptional moment within the pages of this Annual Report.

Thank you for your meaningful commitment to the performing arts and to Lincoln Center.

#### Not yet part of the Lincoln Center family of contributors?

There are many ways to play a bigger role at the world's leading performing arts center: You can become a Friend of Lincoln Center today-or begin thinking about tomorrow with a planned gift, through our illustrious Bravo Society. You may be interested in offering pro bono services or helping us send teaching artists to local schools. Please consider this a personal invitation to be one of Lincoln Center's indispensable advocates or join our inspirational family of supporters.

For more information on making a gift to Lincoln Center, please contact Tamar C. Podell, Executive Vice President, Chief Development Officer, at 212.875.5421 or tpodell@lincolncenter.org.

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### **Our Financials**

#### **Balance Sheet–Consolidated**

June 30, 2018 and 2017 (\$000)

A00570	0040	0045
ASSETS	2018	2017
Cash and cash equivalents	\$9,634	\$12,435
Restricted cash	15,899	29,297
Accounts and investment income receivable	14,773	16,136
Contributions and grants receivable, net	79,416	108,401
Prepaid expenses, inventory, and other assets	8,833	10,272
Investments	258,862	248,841
Fixed assets, net	349,613	360,785
Total assets	\$737,030	\$786,167
LIABILITIES		
Accounts payable and accrued expenses	\$21,010	\$16,704
Fair value of interest rate swaps	36,837	48,170
Deferred revenue	18,753	20,846
Borrowings under line of credit	-	25,000
Long term debt	251,707	253,276
Total liabilities	\$328,307	\$363,996
NET ASSETS		
Unrestricted:		
General operating	\$10,760	\$10,611
Board designated	115,643	112,260
Redevelopment and other physical capital	70,996	88,178
Total unrestricted	\$197,399	\$211,049
Temporarily restricted	114,899	113,503
Permanently restricted	96,425	97,619
Total net assets	\$408,723	\$422,171
Total liabilities and net assets	\$737,030	\$786,167

Lincoln Center for the Performing Arts, Inc. is a nonprofit organization exempt from income tax under Section 501 (c) (3) of the Internal Revenue Code.

The Balance Sheet and Statement of Activities are summarized here. A complete copy of Lincoln Center's consolidated audited financial statements may be requested by calling 212.875.5250.

#### **Statement of Activities-Consolidated**

for the years ended June 30, 2018 and 2017 (\$000)

OPERATING SUPPORT AND REVENUE	2018	2017
Contributions and special events, net	\$31,330	\$27,455
Investment return	4,944	4,908
Box office and other program service revenue	12,533	11,276
Facilities services and other program service revenue	62,471	66,523
Other income	3,602	3,502
Net assets released from restrictions	20,827	23,188
Total general operating revenue	\$135,707	\$136,852
OPERATING EXPENSES		
Program services:		
Performance presentations	\$22,676	\$22,498
Media development (Live From Lincoln Center)	4,537	5,183
Education and outreach	9,823	9,889
Facilities management and services	66,651	70,345
Visitor and patron services	1,604	1,480
New ventures and special projects	779	2,280
Total program services	\$106,070	\$111,675
Supporting services:		
Management and general	\$25,203	\$21,992
Fundraising	7,179	7,203
Total supporting services	\$32,382	\$29,195
Total general operating expenses	\$138,452	\$140,870
Change in operating net assets before transfers	(\$2,745)	(\$4,018)
Transfers	2,894	4,109
EXCESS OF SUPPORT AND OPERATING REVENUE OVER EXPENSES	\$149	\$91
OTHER CHANGES IN UNRESTRICTED NET ASSETS		
Board designated contributions and other income	\$4,014	\$4,207
Board designated investment return	5,329	10,696
Net realized and unrealized gain on swap agreements	11,332	18,317
Redevelopment and other physical plant income	1,347	446
Net assets released from restrictions	760	3,676
Depreciation expense	(16,065)	(14,505)
Redevelopment and other physical plant expense	(17,622)	(16,202)
Transfers	(2,894)	(4,109)
Total change in unrestricted net assets	(\$13,650)	\$2,617
CHANGES IN RESTRICTED NET ASSETS		
Restricted contributions and grants	\$15,002	\$42,328
Investment return	12,787	18,587
Reserve against restricted pledges	(6,000)	-
Net assets released from restrictions	(21,587)	(26,864)
Total changes in restricted net assets	\$202	\$34,051
TOTAL CHANGES IN NET ASSETS	(\$13,448)	\$36,668
Net assets at beginning of the year	422,171	385,503
Net assets at end of the year	\$408,723	\$422,171

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