Historical Review the 30-yr Production of Crabstick in the United States



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Alaska Pollock – White Gold

25 Years - Producing Surimi in the United States from the World's Largest Food Fishery



Annual Avg TAC ~1.2 million M/T (2011: 1.365 million M/T)

Pacific Whiting

20 Years – the **second largest** fisheries for Surimi in the United States



Annual Average TAC ~300,000 M/T: 2011 – 393,700 M/T

US Surimi Manufacturers

1) Shore-side operation

9/18 plants

	Location	Production	Parent	Produce Surimi
		Year	Company	Currently ?
Alaska Pollock				
Alaska Pacific Seafood	Kodiak, AK	1984	Marubeni	No
Arctic Alaska	Kodiak, AK	198?	Trident	YES
GLS/UniSea	Dutch Harbor, AK	1986	NISSUI	YES
Trident (Akutan)	Akutan, AK	1990	Trident	YES
Trident (Sandpoint)	Sandpoint, AK	1992	Trident	YES
Western Alaska Fisheries	Kodiak, AK	1988	Maruha-Nichiro	YES
Alyeska Seafoods	Dutch Harbor, AK	1985	Maruha-Nichiro	YES
Westward Seafoods	Dutch Harbor, AK	1991	Maruha-Nichiro	YES
Peter Pan (King Cove)	King Cove, AK	199?	Maruha-Nichiro	No
Pacific Whiting				
Pacific Surimi	Warrenton, OR	1995	Pacific Seafood	NO
Point Adams Packing	Hammond, OR	1992	California Shell	NO
Depoe Bay/Trident	Newport, OR	199?	Trident	YES
Inland Quick Freezer	Albany, OR	1992	Newport Shrimp	NO
Crystal Ocean Seafood	Astoria, OR	199?		NO
USP	Ucluelet, BC	1995		NO
CSP	Ucluelet, BC	1995		NO
Port Fish	Port Alberni, BC	1995		YES
Silver Hake/Cod				
SeaFreez	Nova Scotia	199?	Barry Group	NO

US Surimi Manufacturers

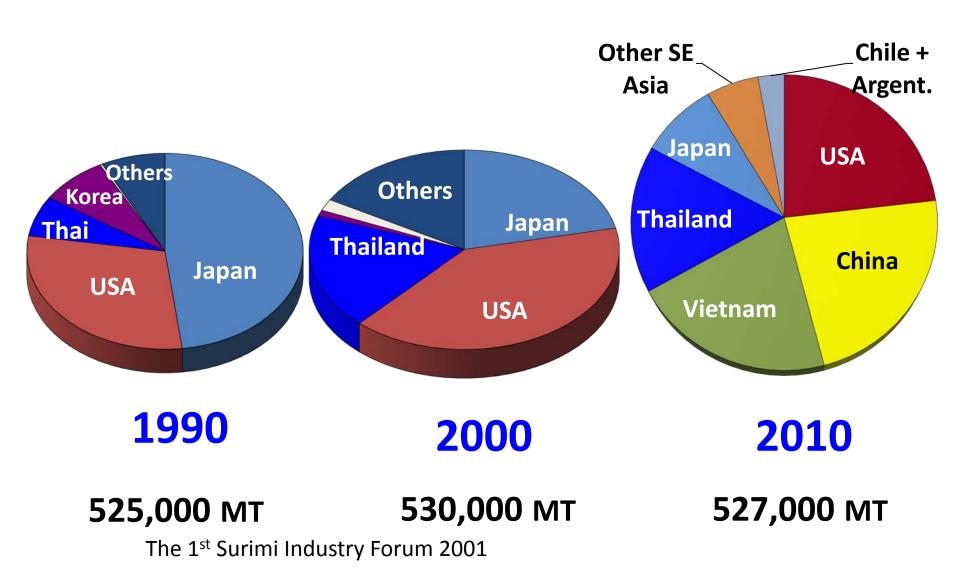
2) At-Sea Operation

17/30 vessels

	Production	Parent	Produce Surimi
Vessels	Year	Company	Currently?
Arctic King	?	Arctic King	No
Arctic Storm	1988	Arctic Storm MGT	YES
Arctic Fjord	?	Arctic Storm MGT	YES
American Empress	1988	American Seafoods	NO
American Dynasty	1989	American Seafoods	YES
American Triumph	198?	American Seafoods	YES
Ocean Rover	1989	American Seafoods	YES
Northern Jaeger	1990	American Seafoods	YES
Northern Eagle	1988	American Seafoods	YES
Christina Ann	198?	American Seafoods	NO
Northern Hawk	1990	Coastal Village	YES
Seattle Enterprise	?	Trident Seafoods	YES
Kodiak Enterprise	?	Trident Seafoods	YES
Island Enterprise	?	Trident Seafoods	YES
Ocean Phoenix	?	Premier Pacific	YES
Excellence	1990	Supreme Alaska	YES
Morning Star	?	Morning Star	NO
Endurance	?	Alaska Trawl	NO
Alaska Ocean	?	Glacier Fish	YES
Northern Glacier	?	Glacier Fish	YES
Pacific Glacier	?	Glacier Fish	YES
Northern Victor	?	Icicle Seafoods	NO
Bering Trader	1988	?	NO
Saga Sea	?	Emeral Seafoods	NO
Heather Sea	?	Emeral Seafoods	NO
Arctic Enterprise		Arctic Alaska/Trident	No
US Enterprise		Arctic Alaska/Trident	No
Golden Alaska		Peter Pan	No
Star Bound		Aleutian Spary Fishier YES	
Highland Light			?

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Global Surimi Production by Country



Surimi Manufacturing Technique

- Process developed by Japanese
 - Essentially a relatively simple process adapted to an industrial scale
 - Use technology borrowed from other industries, e.g. potato and paper
- Efficiency improved by American
 - Yield increase
 - Cooperation in machinery design (scalper, Brown refiner, etc)



□1984 - 1995: 12% - 15% □1995 - 2005: 15% - 25% □2005 - 2010: 25% - 30%

12% → **30%** It is *significant* improvement!

Improved Yield by Fish Cuts

□ Skinless fillets → Skin-on fillets → Butterfly fillets



Fish cuts

before Deboning



Improved Yield by efficient washing

Tighter screen and less water used in washing

20-25 liters water/ 1 kg
 surimi production early days

-1-2 liters/ 1 kg vs 5-10 liters/ 1 kg

Improved Yield by Decanter

Decanter/Centrifuge

- Recover possibly all insoluble particulates
- The most significant role in yield increase



Improved Yield by Better Cut

DEfficient machinery for better cut

- -Scalp cuts (American Seafoods)
- -Toyo V-cuts (developed by UniSea & Toyo)
- -Scalper/chinner (DK Engineering)
- -Scalper (Kami Steel)

Cuts of Meat Used in Surimi Production

Flank







Fillet

Draves & Graves

Improved Yield by:

Byproducts recovery

- Skin (used for gelatin production)
- Liver for oil used in power and steam generation.
- Solids from waste streams collected and added to fish meal.
- **Stomachs** (changran)

Recovery from Alaska Pollock



Maximum Utilization

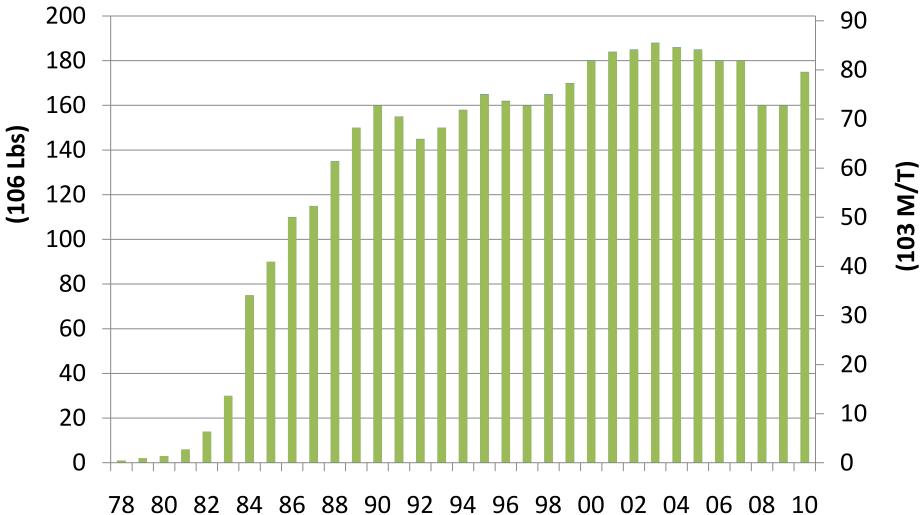
Cost / Benefit - Value of mince, surimi, and byproducts.

ALL OTHER

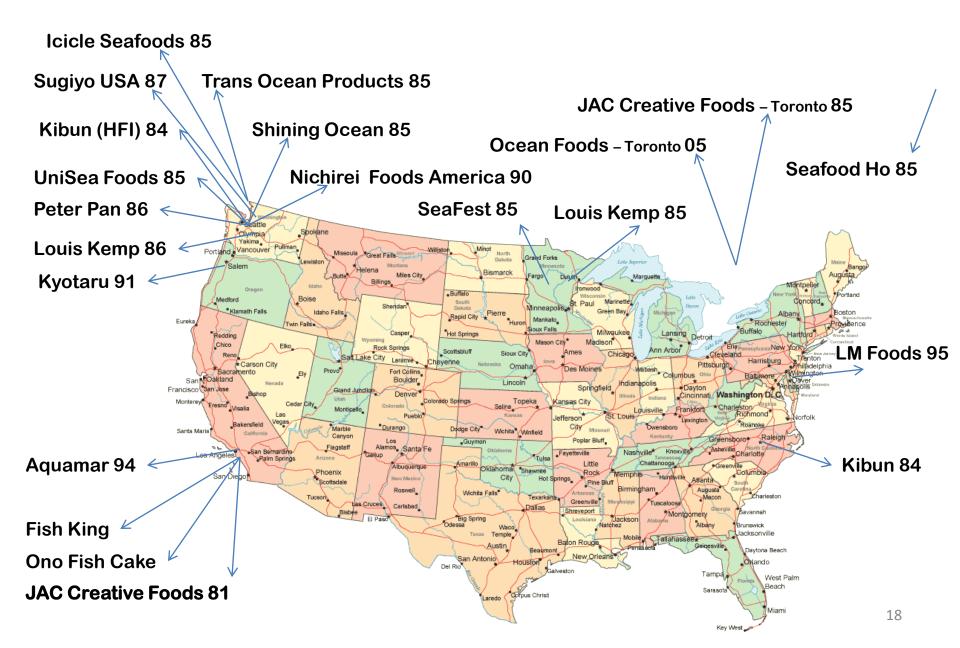
CRABSTICK

Market Development in USA

US Surimi Seafood Production



<u>21 Processing Plants</u> were established in N America



Big Fish Eats Small Fish!

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TVVVD

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INAAAA

<u>8 Processing Plants</u> currently in N America

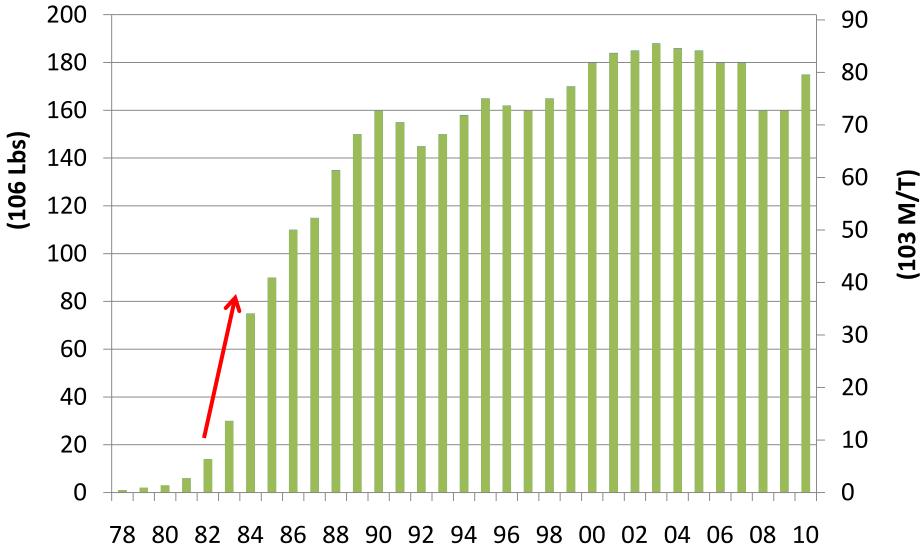




Ingredients: Pollock, Water, Egg White

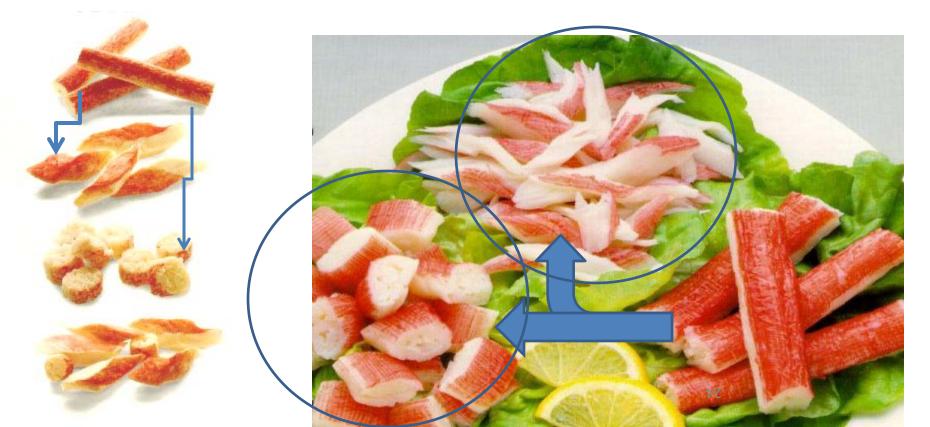
How was the <u>US Surimi</u> <u>Seafood Market</u> developed?





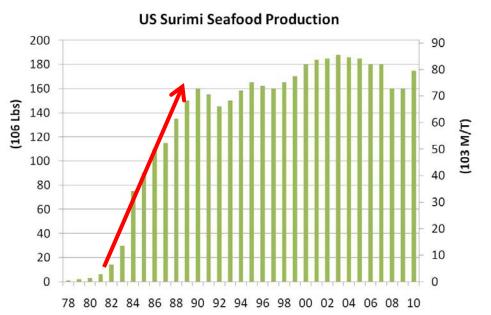
The largest consumption increase <u>7,000 M/T (1982) 35,000 M/T (1984)</u>

The largest consumption increase was brought by a simple, but consumer friendly, product forms:



1981 – 1990 Rapid Growth

- The first crabstick plant (JAC Creative Foods) in 1981.
- Eight plants were built in 1985.

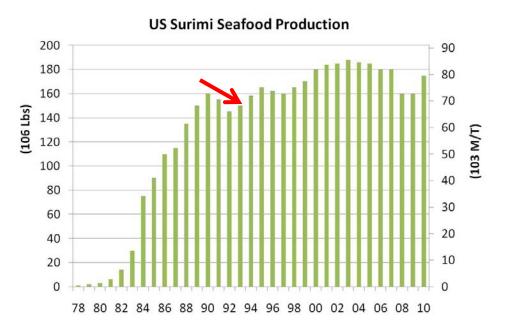


- SA or FA grade Alaska pollock surimi were used at 60-65%.
- **60 days** shelf life for chilled products (4°C)
- Strict pasteurization (Cooking to 85C internal temperature for 15 min)
- Water phase salt: 2.4%

1991: Consumption decreased!

73,000 M/T (1990) 66,000 M/T (1992)

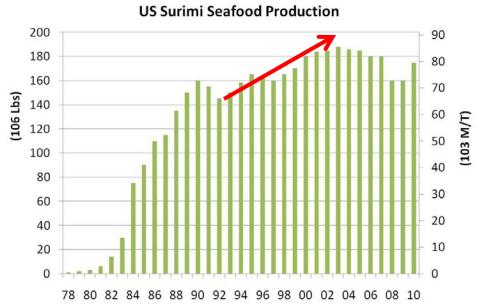
The first surimi price crisis (A grade pollock):



Jan 1991: \$1.65/kg July 1991: \$3.50/kg Fall 1991: \$5.95/kg

1992 – 2003 Slow Growth

- Plants are consolidated.
- Two new plants were built in 1994-1995.
- Surimi: from Pollock only to Pollock and Whiting
- Pacific whiting surimi commercialized in 1991-1992.

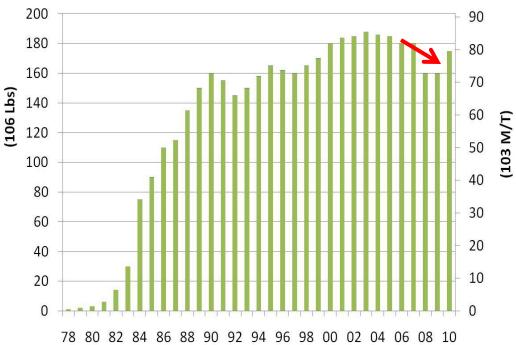


- 1991 Crisis: Surimi reduction from 60-65% to 35-40%.
- 90 days shelf life for chilled products (4°C)

2008: Consumption decreased!

<u>82,000 M/T</u> (2007) <u>73,000 M/T</u> (2008)

The second surimi price crisis (A grade pollock):



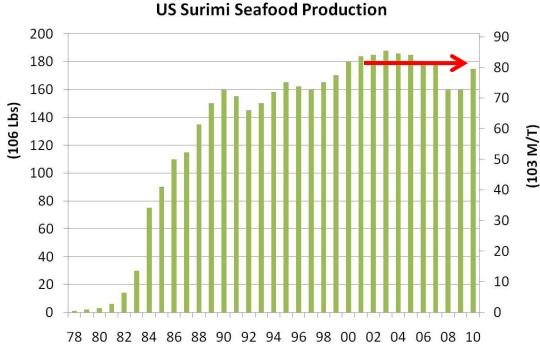
US Surimi Seafood Production

Fall 2007: \$3.85/kg Jan 2008: \$4.40/kg July 2008: \$5.72/kg Fall 2009: \$5.28/kg

2000 – 2009 Matured Market

 Consolidation: only 8 processing plants

 More Pacific whiting surimi is used.



Low Quality and Low Price Imports

"Imitation" label was removed in 2006.

Working for Consumers

- Imitation Crabmeat is now a history! Imitation (Crabmeat) had bad reputation!
 - Since its first importation in late 1970s
 - Negative impression
 - Approved in Nov 2006: Now it has a new name:

Crab-flavored seafood, made with surimi, a fully cooked fish protein

- NFI , GAPP, & US Industry
- **Disjunctive** label
 - The use of surimi from multiple species was the problem
 - Fish proteins (Alaska pollock, Pacific whiting, or cod)

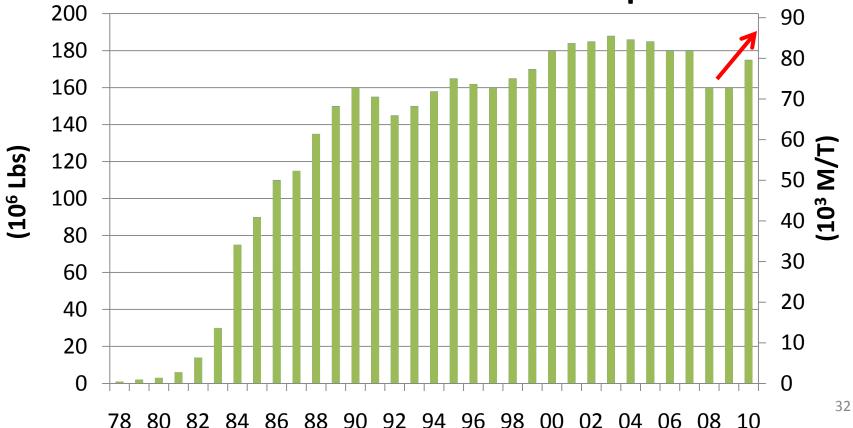
Consumer Friendly

- Health-claimed crabstick keeps retail market strong!
 - Downturn in 2008 (due to surimi price crisis)
 - Overall market reduced by 15-20% (2007 2009)
 - Retail stayed strong (up by 2%) due to:
 - Health Claim
 - Removal of imitation label

2010 – Matured, but...

- Retail is strong with Omega-3 addition
- No "Imitation" label is *positive* in the market

US Surimi Seafood Consumption









Always affordable now HEALTHY

Trident Seafoods Corp









(Omega-3 fortified)

The national branded Healthy Surimi market is growing 158% year over year. Shining Ocean has 69% market share*.

-- Celebrating the 30-yr Production of Crabstick in the United States --

CRAB FLAVORED SEAFOOD FLAKES MODE WITH SURIMI, A FULLY COOKED FISH PROTEIN

CRAB SMART[™] Natural





+ SEE BACK FOR MORE INFO

WILD CAUGHT Shining Ocean Sumner, WA

> SUSTAINABLE ALASKAN POLLOCK WITH SNOW CRABMEAT ADDED

 COLORED BY ANTI-OXIDANT LYCOPENE (0.6mg/SERV)
 NO PHOSPHATES
 HIGH CALCIUM
 LOW FAT
 0 TRANS FAT



EAR

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a Science of Meal Lobster Meat and Fish

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and and Artificial Lobster Flavoring

then it may and affordable to create consultions. Loborer

* Sendleriches and Wraps

King & Prince Seafood (Redmond, WA)



SEAFOOD & CRAB

Blend of seafood and crab mixed with light mayonnaise.



Approximately **3,000 M/T** a year used by Subway



The largest usage of crabstick in the world!

SEAFOOD & CRAB

Blend of seafood and crab mixed with light mayonnaise.



Approximately **3,000 M/T** a year used by Subway

California Rolls – It's American!



