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INTRODUCTION





The Right Honourable Datuk Patinggi Tan Sri (Dr.) Haji Adenan Haji Satem

5th Chief Minister of Sarawak Chairman of RECODA (2014 – 12 January 2017)

"We tried our best to bring development to the rural areas but it's not enough... we will do more!"



We are implementing development policies and strategies through our SETP (Socio-Economic Transformation Plan) and Transformation Initiatives for the economic prosperity of the State and the livelihood of our people. Therefore, our programmes and projects are people-centric and focusing on the rural areas.

On attracting investment

In order to accelerate our economic growth through industrialisation, we need to be more aggressive in attracting both foreign and domestic investments. Investment promotion agencies such as the Ministry of Industrial and Entrepreneur Development, Trade and Investment, State Planning Unit, and RECODA will be tasked to carry out more investment promotion activities locally and abroad. The focus will be on attracting more high value added downstream industries that have high impact to the economy.

On developing SMEs

To ensure that there is proper development of smalland medium-sized enterprises (SMEs) in the State, the Government will continue to emphasise on entrepreneur development. They will be provided with trainings and other assistance critical to support the growth of SMEs in the State. This is the very reason why I have decided to merge entrepreneur development with industrial development to ensure synergy between SMEs and the big industries. This is also in tandem with our strategy to develop clusters of industries, leveraging on the opportunities created by the trigger industries.

On building human capital

Youth development is important as they have the potential to be developed as economic assets. This will be carried out through more training in transferable and soft skills to harness their creativity and innovation. Focus will be continued in the areas of technical and vocational trainings for our youth to meet the needs of industrialisation in the State.

Message from the CEO



s we begin the 11th Malaysia Plan (11MP) period in 2016, SCORE's focus is firmly on sustaining growth through greater private sector investment.

We also place significant emphasis on inclusivity in SCORE, which is in line with one of the 11MP's six strategic thrusts of enhancing inclusiveness towards an equitable society. For SCORE, this will entail spreading out the developing activities throughout the Corridor to ensure local communities have greater opportunities to generate better income

For RECODA, in 2016, we awarded a total of RM1.7 billion in contracts for infrastructure projects in our effort to maintain the development implementation momentum of SCORE.

For us, our focus is always on sustaining SCORE's momentum of growth. Although we were not spared the challenges facing the global economy in 2016, RECODA, together with all the relevant State and Federal agencies, strived to ensure that SCORE remains a unique investment destination.

Since 2008, SCORE has been able to attract realised investments worth RM70.76 billion and generated 56,196 jobs, as of December 2016.

Energy sector boost

The 944MW Murum HEP was officially launched in 2016 and marked another significant milestone for SCORE and the energy sector in Sarawak.

Apart from that, Sarawak Energy Bhd also received a boost through its agreement with PETRONAS that will allow the State to expand its gas power generation capacity over the coming decade.

Samalaju continues its momentum

As our efforts to construct and improve the infrastructure in Samalaju Industrial Park continue to move forward, we have also witnessed steady progress achieved by the investors with the completion of more production facilities and others marking the start of their manufacturing activities.

We are also pleased with the progress seen in Samalaju Port, with physical construction of the entire port project nearly completed and full commission of the port expected in 2017.

Mukah as SCORE's new centre of growth

Mukah has enjoyed a steady pace of growth, particularly since the launch of SCORE and with its role as future Smart City and the nerve centre for the Corridor.

In 2016, Mukah's role as the new centre of growth for SCORE has begun to emerge, as the education hub in the town starts to take shape with the opening of UiTM Mukah Campus and the construction of Kolej Laila Taib Mukah Campus in 2017.

Mukah will also play a major role as a power producer with the 270MW Mukah coal-fired plant to be joined soon by the 600MW Balingian coal-fired plant.

Baleh as the new dynamo of SCORE

In 2016, we signalled the arrival of a new and modern Baleh with the approval of the Baleh HEP project and the construction of the Baleh road.

We believe that these two projects will be the gamechangers for this region in Kapit Division,

New Administrative Districts in SCORE

The State Government's decision to declare Bukit Mabong, Tanjung Manis and Telang Usan as new Administrative Districts will bring in institutional development in Tunoh Growth Node, Tanjung Manis Growth Node and Baram Growth Node respectively.

This is a timely move and we are confident that this will help to accelerate progress in these areas in the years to come.

New State Legislative Constituencies in **SCORE**

Apart from the introduction of new Administrative Districts in the SCORE area, we also witnessed the creation of two new State Legislative Constituencies within the Corridor, namely the Murum and Samalaju constituencies.

Through these new seats in the State Legislative Assembly, the people's representatives will be able to bring about meaningful change not only to their areas, but for SCORE as a whole.

CSR in SCORE

This year, we also wanted to highlight some of the

contributions of the private sector through their corporate social responsibility (CSR) efforts, as well as the initiatives of the government bodies in social development in SCORE.

It is a good reminder for all that the stakeholders of SCORE encompass beyond the business and investment community and that we should always be ready to reach out to the local communities, particularly those directly affected by the development projects throughout the Corridor.

Bumiputera participation in SCORE

As of December 2016, 41 per cent of the contracts for SCORE involved the participation of Bumiputera contractors. Apart from providing them with the business opportunities, the experience in developing SCORE will be invaluable towards building up their companies and sharpening their competitive edge.

Layers of participation in SCORE

Our successes in SCORE are the result of the dedication and determination of a group of people convinced that the plans and strategies put forth will be the key to transform Sarawak.

Here, I wish to take this opportunity to express my appreciation to all the men and women in the State and Federal Government, who have worked closely and tirelessly with RECODA throughout 2016, as they have all these years, to help us turn the potential of SCORE into reality.

As in previous years, the RECODA Annual Report once again hopes to convey through words and mostly photographs the milestones that SCORE has reached.

We believe that the latest photographs of projects on the ground are the best way to communicate how far we have come and more importantly how much further we can move forward towards achieving our aspirations through SCORE.

Tan Sri Datuk Amar Wilson Baya Dandot

Chief Executive Officer of RECODA

RECODA Board of Directors

from 31 May 2016



Chairman

YAB Datuk Patinggi Tan Sri
(Dr) Haji Adenan Haji Satem
Chief Minister of Sarawak



Deputy Chairman

YB Datuk Patinggi Tan Sri
(Dr) Alfred Jabu anak Numpang
Deputy Chief Minister
of Sarawak
Minister of Modernisation
of Agriculture
Minister of Rural Development
(Until 30 May 2016)



Deputy Chairman

YB Datuk Amar Douglas Uggah Embas
Deputy Chief Minister
of Sarawak

Minister of Modernisation of Agriculture
and Rural Economy
(Appointed: 31 May 2016)

Board Members



YB Tan Sri Datuk Amar Haji Mohamad Morshidi Bin Abdul Ghani State Secretary, Sarawak



YBhg Tan Sri Dr. Ali Bin Hamsa Chief Secretary to the Government of Malaysia



YBhg Dato Sri Ahmad Tarmizi Bin Haji Sulaiman State Financial Secretary, Sarawak



YBhg Dato'
Ahmad Husni
Bin Hussain
Director General,
Public Private
Partnership Unit,
Prime Minister's
Department



YBhg Datuk
Dr Rahamat Bivi
Binti Yusoff
Director General,
Economic Planning Unit,
Prime Minister's
Department





Deputy Chairman YB Datuk Amar Haji Awang Tengah Bin Ali Hasan Resource Planning and Environment Minister II Minister of Industrial and Entrepreneur Development, Trade and Investment



Secretary YBhg Tan Sri Datuk Amar Wilson Baya Dandot Chief Executive Officer, RECODA * Was RECODA Board Member from 1 August, 2008 to 1 August, 2009 during his tenure as State Secretary, Sarawak



Advisor YBhg Tan Sri Rafidah Aziz Non-executive Independent Chairman, AirAsia X Sdn Bhd

Board Members



YBhg Tan Sri Dr Mohd Irwan Serigar Bin Abdullah Secretary General of Treasury, Ministry of Finance, Malaysia



YBhg Datu Haji Ismawi Bin Haji Ismuni Deputy State Secretary, Sarawak [Socio-Economic Transformation] (Appointed 31 May 2016)



YBhg Dato' Azman Mahmud Chief Executive Officer, Malaysian Investment Development Authority



YBhg Tan Sri Mohd Hassan Marican Chairman and Chief Executive Officer, MH Marican Advisory Sdn Bhd



YBhg Datu Haji Mohamad Abu Bakar Bin Marzuki Director, State Planning Unit, Chief Minister's Department, Sarawak (Appointed: 31 May 2016)

RECODA Committees



The committees in RECODA perform functions that ensure the smooth running of its operations, and to a greater extent they also contribute towards the successful implementation of projects in SCORE.

Although the functions and responsibilities vary from one committee to the next, their collective efforts are directed towards the same goal of realising the potential of SCORE.

The emphasis of each of these committees is therefore on creating a more efficient and effective world-class organisation capable of living up to the expectations of SCORE's stakeholders.

RECODA Establishment Committee



- Morshidi Bin Abdul Ghani State Secretary Chairman
- 2. YBhg Dato Sri Ahmad Tarmizi Bin Haji Sulaiman State Financial Secretary Member
- 1. YB Tan Sri Datuk Amar Haji Mohamad 3. YBhg Datu Haji Ismawi Bin Haji Ismuni Deputy State Secretary, Sarawak [Socio-Economic Transformation] Member (Until May 2016)
 - 4. YBhg Datu Haji Mohamad Abu Bakar Bin Marzuki Director, State Planning Unit Chief Minister's Department Member (Appointed May 2016)
- 5. YBhg Tan Sri Datuk Amar **Wilson Baya Dandot** Chief Executive Officer, RECODA Member
- 6. YBhg Datu Dr Sabariah Putit Deputy State Secretary, Sarawak [Performance & Service Delivery Transformation] Member (Until August 2016)
- 7. Mr William Patrick Nyigor Director, State Human Resource Unit Chief Minister's Department Member (Appointed August 2016)
- 8. Mr Voon Kuet San Head of Administration and Human Resource Department, **RECODA** Secretary

The Establishment Committee shall be responsible for the following functions and duties:

- 1. Appointment of all grades of new staff except statutory posts as stipulated in the Ordinance
- 2. Promotion of Employees from one grade to a higher grade carrying a different scale
- 3. Demotion and dismissal of employees
- 4. Establishment of new posts and abolishment of redundant posts
- 5. Upgrading and re-designation of existing posts
- 6. Staff welfare matters
- 7. Acting and covering duties

RECODA Finance and Investment Committee



- YBhg Dato Sri Ahmad Tarmizi
 Bin Haji Sulaiman
 State Financial Secretary
 Chairman
- 2. YBhg Datu Haji Ismawi Bin Haji Ismuni Deputy State Secretary, Sarawak [Socio-Economic Transformation] Member (Until May 2016)
- 3. YBhg Datu Haji Mohamad Abu Bakar Bin Marzuki Director, State Planning Unit Chief Minister's Department Member (Appointed May 2016)
- 4. YBhg Tan Sri Datuk Amar Wilson Baya Dandot Chief Executive Officer, RECODA Member
- 5. YBhg Datu Jumastapha Bin Lamat State Accountant General Member
- **6. Ms Liew Ching Ping** *Finance Officer, RECODA*Secretary

The Finance and Investment Committee shall be responsible for the following functions and duties:

- 1. Approve proposals for commercial projects and investment in new and/ or existing companies
- 2. Examine the operating, capital expenditure and investment estimate
- 3. Oversee and supervise the fund of the Authority and authorise any single expenditure up to RM500,000
- 4. Appraise and evaluate Authority's performance
- $5. \ \ Consider the financing of the \ Authority's \ working \ capital$
- 6. Determine borrowings and loan portfolio

- 7. Provide allowance for doubtful debts and make recommendation for bad debts written-off
- 8. Recommend proper account system and financial control to the Board Members
- 9. Consider tender and determine the tender, purchase and quotation
- 10. Decide awards and dispose of tenders
- 11. Secretarial specifically handle the tender minutes
- ${\bf 12.}\, Regulate \ the \ tender \ procedure$

RECODA Audit Committee



- YBhg Dato Sri Ahmad Tarmizi
 Bin Haji Sulaiman
 State Financial Secretary
 Chairman
- 2. Ms Grace Hii Hui Hing
 Director, Internal Audit Unit
 Chief Minister's Department
 Deputy Chairman
- 3. YBhg Datu Haji Ismawi Bin Haji Ismuni Deputy State Secretary, Sarawak [Socio-Economic Transformation] Member (Until May 2016)
- 4. YBhg Datu Haji Mohamad Abu Bakar Bin Marzuki Director, State Planning Unit Chief Minister's Department Member (Appointed May 2016)
- 5. YBhg Tan Sri Datuk Amar Wilson Baya Dandot Chief Executive Officer, RECODA Authorised Officer (By invitation)
- 6. YBhg Datu Laura Lee Ngien Hion Deputy State Financial Secretary Member
- 7. YBhg Datu Jumastapha Bin Lamat State Accountant General Member
- 8. Mr Siten Siam Head of Internal Audit, RECODA Secretary

To provide assistance to the Board in fulfilling its fiduciary responsibilities relating to corporate accountability and reporting practices.

Accountabilities:

- 1. Assess the processes relating to its risks and control environment
- 2. To oversee financial reporting, internal control of the Authority
- 3. To evaluate the internal and external audit processes

Duties:

- Oversee the internal audit function and approve annual audit plan
- Review Internal Audit reports and consider major findings and management response
- 3. Ensure affirmative action is taken by the auditee
- 4. Review draft audited financial statements
- 5. Review the maintenance of an effective internal control system
- 6. Review accounting policies and reporting requirements
- 7. Institute efficiency reviews and effectiveness of control
- 8. Initiate special audit and investigation
- 9. Perform other related duties

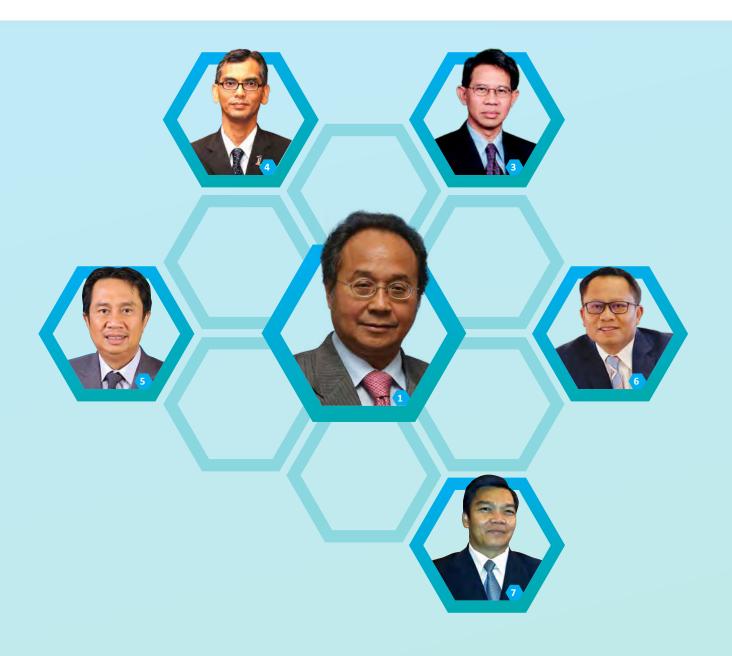
RECODA Tender Board 'A'



- YBhg Tan Sri Dr Mohd Irwan Serigar Bin Abdullah
 Secretary General, Treasury
 Chairman
- 2. YB Tan Sri Datuk Amar Haji Mohamad Morshidi Bin Abdul Ghani State Secretary Alternate Chairman
- 3. YBhg Tan Sri Datuk Amar Wilson Baya Dandot Chief Executive Officer, RECODA Member
- 4. YBhg Dato Sri Ahmad Tarmizi Bin Haji Sulaiman State Financial Secretary Member
- 5. YBhg Dato' Ahmad Husni Bin Hussain
 Director General, Public Private Partnership Unit
 Prime Minister's Department
 Member
- 6. YBhg Datu Jabidah Binti Monseri Federal Financial Officer, Treasury Malaysia, Sarawak Member
- 7. Mr Zuraimi Bin Haji Sabki Director, Public Works Department Sarawak Member
- 8. Mr Dawend Jiwan
 Head of Project Management Department
 RECODA
 Secretary

 $To \ evaluate \ and \ approve \ tenders \ for \ supplies, services \ and/or \ works \ ranging \ in \ value \ from \ RM30 \ million \ to \ RM100 \ million.$

RECODA Tender Board 'B'



- YBhg Tan Sri Datuk Amar Wilson Baya Dandot
 Chief Executive Officer, RECODA
 Chairman
- 2. Chief Investment Officer RECODA Alternate Chairman
- 3. YBhg Dato Sri Ahmad Tarmizi Bin Haji Sulaiman Representative, State Financial Secretary's Office Member
- 4. YBhg Dato' Ahmad Husni Bin Hussain Representative, Public Private Partnership Unit
 - Prime Minister's Department

 Member
- 5. Mr Zuraimi Bin Haji Sabki, Representative, Public Works Department, Sarawak Member
- 6. YBhg Datu Haji Mohamad Abu Bakar Bin Marzuki

Director, State Planning Unit Chief Minister's Department Member

7. Mr Dawend Jiwan

Head of Project Management Department RECODA Secretary

To evaluate and approve the procurement of supplies, services and/or works valued at up to RM30 million. To evaluate and approve consultancy services:

- 1. For physical development projects, up to RM15 million with unlimited project cost;
- 2. For physical and non-physical studies, up to RM15 million; and
- 3. For surveys (land and soil) and environmental works, up to RM5 million.



SCORE OVERVIEW

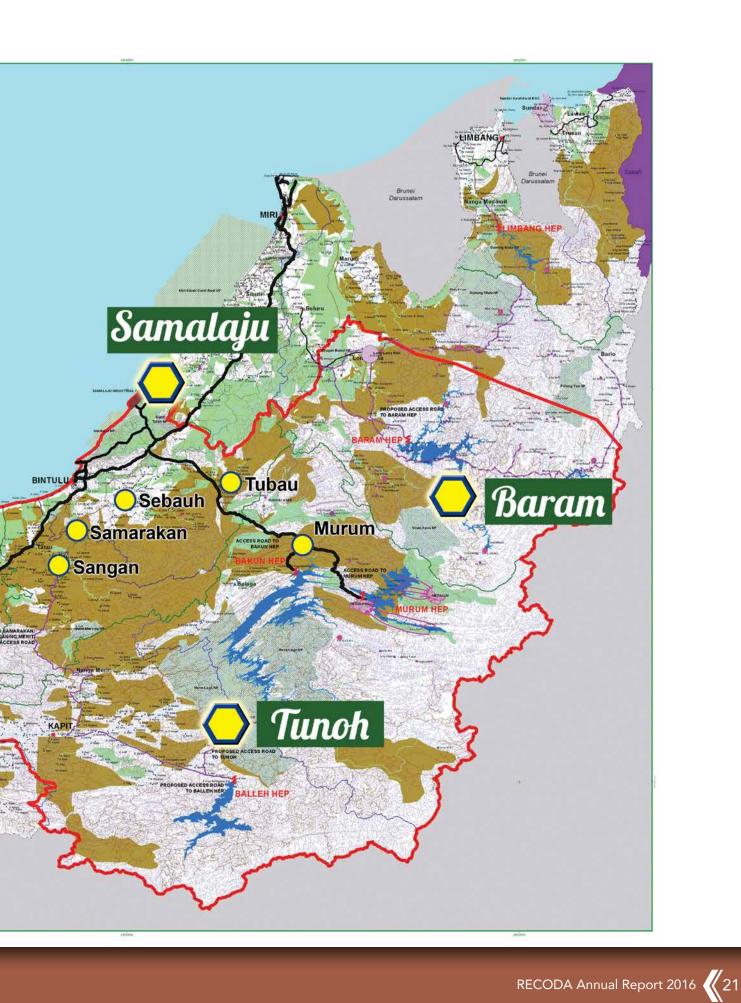


SCORE Area

HEPs, Growth Nodes, National Parks and Plantations







10 Priority Industries

The 10 Priority Industries* of SCORE are the industries that will have the highest economic impact on Sarawak and thus will be given priority focus when it comes to planning for physical development, investment promotions and marketing.

* The 10 Priority Industries were conceptualised in 2007

Trigger Industries

Aluminium Industry



The large potential markets for aluminium products include China, the countries in ASEAN and the local Malaysian market.

Oil-based Industry



Downstream petrochemical investments in Samalaju could take advantage of SCORE's potential in this industry.

Steel Industry



SCORE will have abundant reserves of energy for this energy-intensive industry.

Glass Industry



The relevant segments in this industry are float glass-making; downstream activities involving automotive components and construction components.

Marine Engineering Industry

Palm Oil **Industry**

Livestock **Industry**



With the development of SCORE, this industry is set to grow at a greater pace, especially in the Central Region of Sarawak that has a strong boat-building tradition and culture.



The palm oil industry within SCORE will develop further due to its proximity to growth markets, namely Greater China, and also due to the strong and steady global demand.



The rising demand for poultry in the local and key neighbouring markets will create opportunities for investors keen to focus on this industry.

Timber-based **Industry**



Tourism Industry



To increase value-addition to SCORE, emphasis will be placed on promoting value-added timber processing.



This industry has unlimited long-term growth potential in SCORE, especially as aquaculture technology continues to improve.



New tourism development opportunities will emerge in SCORE with the development of hydropower lakes and the opening up of the hinterland.

SCORE Growth Nodes

Mukah Growth Node - Smart City, Service Hub and R&D Centre



Mukah, which is located right in the heart of the Corridor, will become the service hub and nerve centre for the Corridor, with emphasis on three special areas: Knowledge Centre, Administrative Centre and R&D Centre.



Administrative Centre

A clearly recognised nerve centre is vital for the development of SCORE, in view of its long-term sustainability. Mukah will be the vital administrative hub for the central region; ensuring that the vast region around it is properly serviced and taken care of.

Knowledge Centre

Human capital development will be an important aspect of the Corridor's long-term economic success. Universities, polytechnics and specialised training centres will be built in Mukah to address the training needs for skilled and semi-skilled workers within the Corridor. As a Smart City, Mukah is ideally-suited to be the epicentre of Sarawak's ambitious human capital and skills development initiatives, thereby becoming the

source of human capital for the Corridor and for the State.



Samalaju Growth Node - Heavy and Energy-intensive Industries Centre



Samalaju is a completely new development built from scratch and supported by a modern deep-sea port. Samalaju is the next most economical location for a new deep-draft port, to complement the port in Bintulu.

Samalaju substation

There is also plenty of room for Samalaju to expand as an industrial centre, in the coming decades. The entire industrial zone spans 12km long and 10km wide. The new modern deep-sea port will be able to handle both bulk and liquid cargo. Samalaju would be the ideal location for heavy industries and deep sea port-dependent industries such as;

Water Treatment Plant

- Non-ferrous cluster (aluminium, zinc, manganese);
- Iron and steel cluster;

Samalaju Raw Water Intake

- Silica cluster (solar panels, solar cells, polysilicon, glass); and
- Petrochemical cluster (refinery, chemicals and other liquids)



Sewerage Treatment Plant

SCORE Growth Nodes

Tanjung Manis Growth Node - Halal Hub and Shipbuilding



Concept

The planning and development concept of Tanjung Manis Halal Hub is based on the following guiding principles:

- Total Green Development with Carbon Credit Policy;
- Extensive Green Environment Impact Assessment (EIA) Policy to ensure sustainability;
- Utilise Green Energy and environment-friendly practices;
- Clean environment with guided control on development policies; and
- Promote wholly organic, chemical-free, pesticide-free and sustainable development

Tanjung Manis Halal Hub is strategically-located at the delta of Sarawak's Rajang River – the longest waterway in Malaysia. Spanning 77,000 hectares, it is the biggest Halal Hub in the country and thus has readily-available land for the development of agriculture, aquaculture and other Halal industries involving both upstream and downstream activities. The Tanjung Manis Halal Hub was established with the objective of developing and promoting aquaculture, agriculture, biotechnology, food processing, R&D, and other high-value Halal and green technology industries.





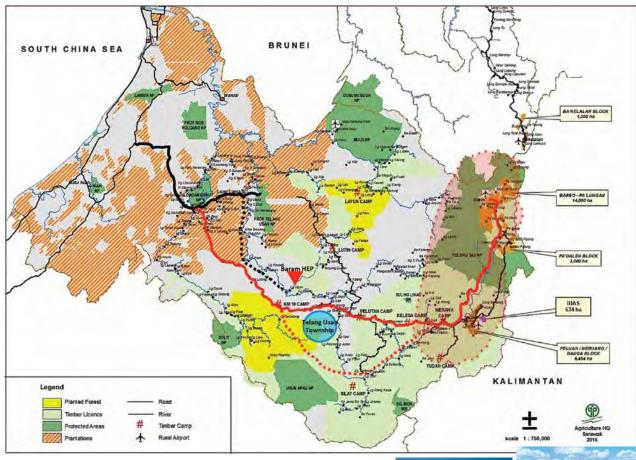


Tanjung Manis Deep Sea

Fishery Port



Baram Growth Node - Highland Agriculture and Ecotourism



The development of Baram as a SCORE Growth Node has not accelerated at the same pace as Samalaju, Mukah or Tanjung Manis, mainly due to its remote location. However, with the completion of the State Government's Master Plan Study for the Development of the SCORE Hinterland, Baram's journey towards progress will be set on a firm foundation. The Master Plan Study has identified numerous new economic activities that can be further developed in the area, such as tourism, aquaculture and plantations. The existing iconic and unique landscape is already an attraction to the 'nature and adventure' tourists.





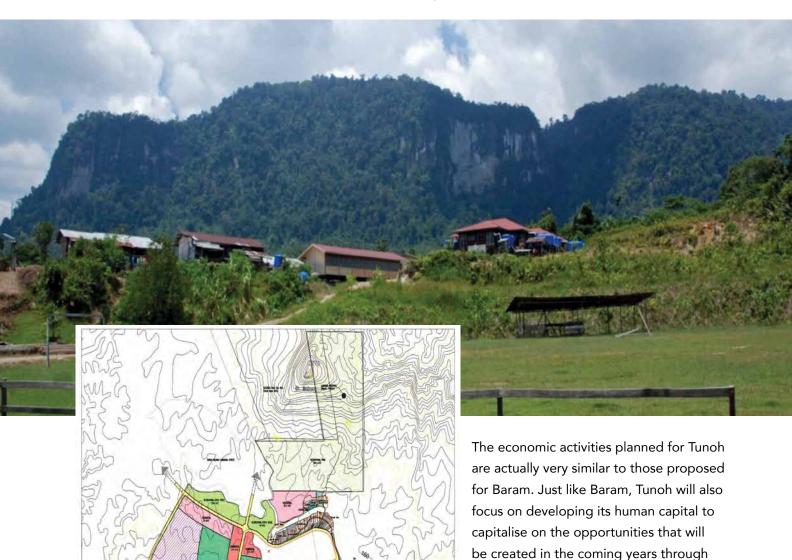






SCORE Growth Nodes

Tunoh Growth Node - A Greenfield Development



Development of Bukit Mabong New Township: Proposed Structure Plan 2015

(Subject To Amendments)







SCORE. Apart from that, entrepreneurs and small and medium-sized enterprises (SMEs) in these hinterland growth nodes will also reap the rewards of the growing

business opportunities for them all.



TUNOH NEW TOWNSHIP

(APPROVED REVISED PLAN BY SPA 2 ON 21.10.2015)

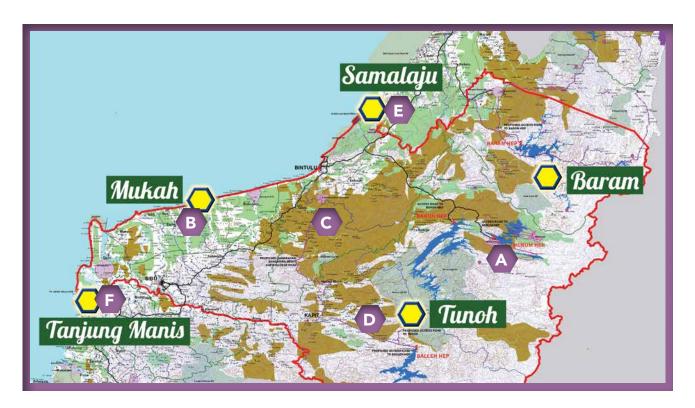




Highlights in 2016

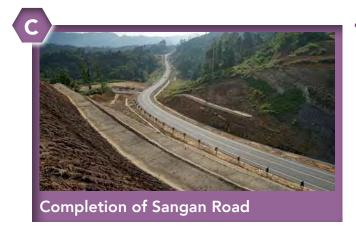


Highlights in 2016

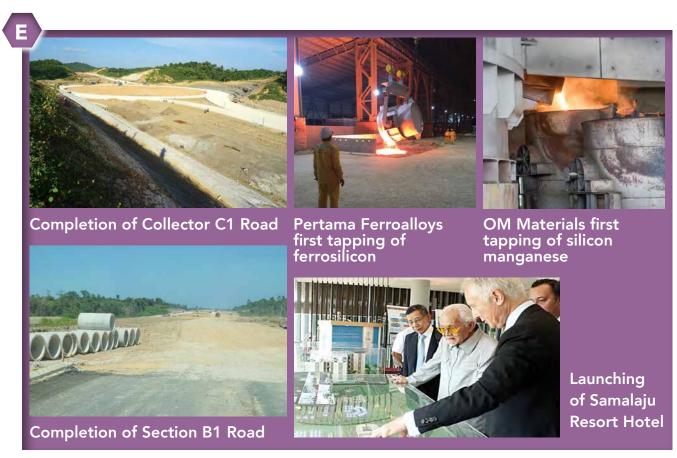












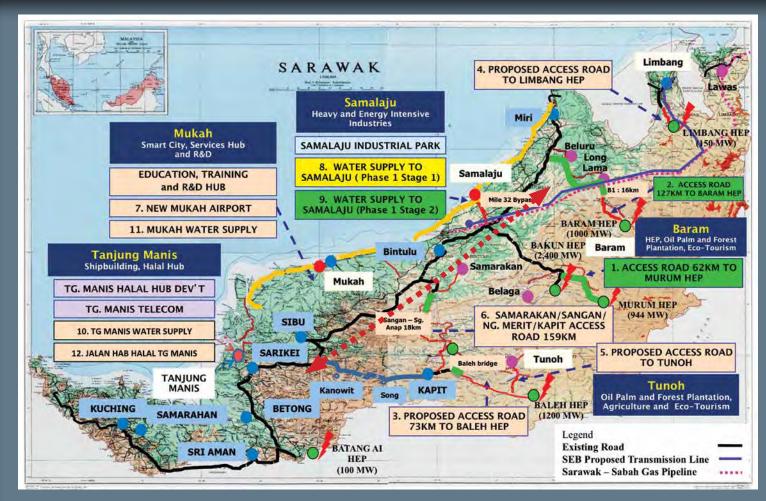




PROGRESS IN PUBLIC SECTOR INVESTMENTS



SCORE Development Projects Map



Pan Borneo Highway within SCORE area

from Durin bridge, Sibu to Beluru/Tinjar junction – 350km

In 2016, public sector investments in SCORE focused on improving the connectivity for the Corridor by continuing to construct more roads and bridges as well as ensuring the progress of the airport construction in Mukah remains on schedule. The development of infrastructure to increase and improve the supply of water is also high on the list of priorities for SCORE, apart from increasing telecommunication coverage especially in the Growth Nodes.

Summary of Total Disbursement to Agencies as at 31 December 2016	2016 (RM)
JKR	326,500,000.00
BDA	121,000,000.00
STIDC	24,200,000.00
Jabatan Bekalan Air Luar Bandar (JBALB)	250,000.00
Total (RM)	471,950,000.005

Public Sector Investments 2016

act	730	207	000	- 1	ı	000	000	000	453	000
Total Contract Amount	637,086,730	297,958,507	169,898,000			76,990,000	133,300,000	100,000,000	251,930,453	64,500,000
Total Spending in 2016	8,876,435	1,490,321	41,582,280	0	0	6,703,505	47,765,081	99,571,468 100,000,000	10,710,749	5,137,971
Total Spending (Cumulative)	699,324,204	232,975,676	229,144,151	9,403,243	8,258,158	109,875,092	174,750,848	99,571,468	267,000,000	60,758,952
Total Allocation Received	742,200,000	259,727,876	230,000,000	12,700,000	30,000,000	116,500,000	175,300,000	100,000,000	267,000,000	67,000,000
Allocation Received in 2016	176,500,000 141,500,000 742,200,000	1,677,876								
Allocation Received in 2015	176,500,000	22,250,000								
Allocation Received in 2014	0	0								
Allocation Received in 2013	0	0								18,000,000
Allocation Received in 2012	0	0								0
Additional Allocation in 2011	0	0								16,000,000
Allocation Received in 2011	130,000,000	148,000,000	172,000,000	0	0	85,000,000	19,500,000	0	0	0
9MP Allocation Received	742,500,000 294,200,000	87,800,000	58,000,000	12,700,000	30,000,000	31,500,000	64,800,000	100,000,000	267,000,000	33,000,000
Project Cost	742,500,000	823,000,000	1,805,000,000	274,000,000	171,000,000	1,475,000,000	341,000,000	296,000,000 100,000,000	300,000,000	000'000'29
Project	Access Road to Murum HEP	Access Road to Baram HEP	Access Road to Samarakan/Sangan/ Ng Merit/Kapit	Access Road to Tunoh	Access Road to Limbang HEP	Access Road to Baleh HEP	Mukah New Airport	Samalaju Water Supply	Samalaju Industrial Park: Site Preparation and Infrastructure	Mile 32 Bypass Road, Samalaju
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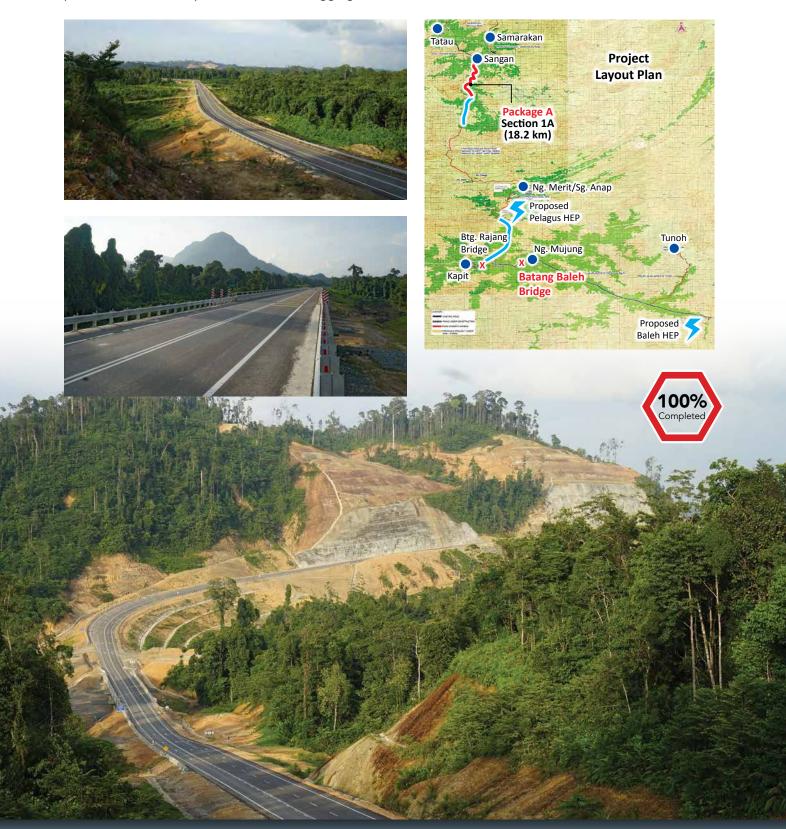
Public Sector Investments 2016 (cont'd)

			9MP	Allocation	Additional	Allocation	Allocation	Allocation	Allocation	Allocation	Total	Total	Total	
	Project	Project Cost	Allocation Received	Received in 2011	Allocation in 2011	Received in 2012	Received in 2013	Received in 2014	Received in 2015	Received in 2016	Allocation Received	Spending (Cumulative)	Spending in 2016	Amount
₹	Mukah Water Supply	226,000,000	0	2,000,000	0	2,000,000	75,000,000	28,800,000	23,200,000	72,000,000	203,000,000	199,876,122	107,553,002	200,965,219
_E ≥	Tanjung Manis Water Supply	310,000,000	0	2,500,000	0	7,500,000	17,500,000	2,500,000			35,000,000	10,711,164	10,711,164	10,531,270
\S ≥	Samalaju Water Supply	210,200,000	0	12,000,000	20,000,000	12,000,000	100,000,000	36,200,000			210,200,000	170,773,364	19,797,267	146,952,010
卢루	Tanjung Manis Halal Hub Development	62,000,000	0	21,000,000	0	10,000,000	20,000,000	4,500,000	1,000,000	4,500,000	61,000,000	53,779,381	13,588,536	52,915,000
<u>~</u> ~	Tanjung Manis Halal Hub Road	70,000,000	0	18,000,000	0	18,000,000	12,000,000	7,500,000	000'000'2	7,500,000	70,000,000	62,905,834	12,785,232	45,892,370
	Tanjung Manis Halal Park Telecommunication Infrastructure Development	35,000,000	0	4,800,000	0	4,800,000	11,200,000	7,100,000	0	3,000,000	30,900,000	12,371,318	6,980,700	33,315,800
$\geq \sim$	Mukah Science Park Study	4,000,000	0	2,000,000	0	2,000,000					4,000,000	2,108,792	450,069	4,000,000
Š	Samalaju Industrial	302,800,000	0	900,000,9	0	000'000'9	119,144,000	35,875,000	46,445,116	46,000,000	316,464,116	303,232,661	77,748,814	330,829,621
<u>ہ</u> ہے	Park: Site Preparation and Infrastructure	45,000,000	0	0	45,000,000									
		12,000,000	0	0	12,000,000									
₹ Ŧ	Access Road to Baleh HEP	1,490,000,000								222,891,000	222,891,000	99,958,874	99,958,874	1,355,062,174
Sa	Samalaju Industrial Park: Site Preparation and Infrastructure (II)	300,000,000								27,000,000	27,000,000	26,867,353	26,867,353	130,189,802
⊋∧	Mukah Growth Node Development	45,822,000								1,000,000	1,000,000	376,000	0	•
8 E 6	Baram Integrated Highland Agriculture System	30,814,000								200,000	200,000	0	0	1
ᆳ잌	Tunoh New Township Study	2,000,000								200,000	500,000	0	0	ı

Sangan / Anap / Nanga Merit / Kapit access road

The construction of this road ties in with the area's economic triggers, namely the proposed 300MW Nanga Merit coal-fired plant, as well as the proposed 464MW Pelagus HEP.

More information will be required in order to map out other economic triggers, among them oil palm plantations and mills, planted forest and logging activities, as well as tourism.



Samalaju Industrial Park Road Network



Section B1 Road

The Section B1 Road opens up the northern half of the Samalaju Industrial Park, connecting to Kuala Nyalau and providing the related utilities to this part of the industrial park. It will also facilitate future investments coming in to the industrial park.







Boulevard Road

Construction of the Boulevard Road began in February 2016 and is expected to complete in the first quarter of 2018.



Tanjung Kidurong to Samalaju Road Upgrading (Dual carriageway)

The upgrading work is expected to ease congestion between Bintulu town and Kidurong road, as well as Bintulu town and Samalaju, especially during rush hour.





Section A

Upgrading of the existing 4 km R3 road from Kidurong roundabout onwards is expected to complete by the first half of 2017.

Section A

58.7% Completed

Section B

Upgrading of the 13 km of existing R3 road from roundabout connecting to Mile 32 to Samalaju Industrial Park is expected to complete by the first half of 2017.

Section B





Tanjung Manis Halal Hub Access Road

The completion of this access road opens up the Halal Hub Phase 1 area for the purpose of agriculture and aquaculture, as well as the Tanjung Manis Halal Hub Integrated Centre.

00% Completed



Access Road to Baleh HEP

The access road to Baleh HEP will involve the construction of a 73.3km R3 standard road from Baleh Bridge that will also include building 27 new bridges.



Package A (Phase 1 - 7)

Tenders were awarded in May and July 2016 and projects expected to complete by July 2019.















Package B (Phase 2 - 4)

Tenders were awarded in August 2016 and projects are expected to complete by February 2019.







Package C (Phase 1 - 5)

Tenders were awarded in October 2016 and projects are expected to complete by December 2019.

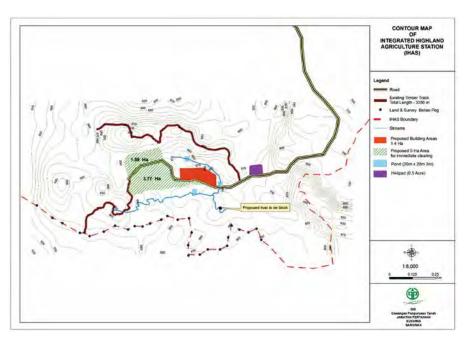




Integrated Highland Agriculture Station

To unleash the vast potential of the interior Baram, including the highlands, the Department of Agriculture Sarawak through RECODA is setting up a 20-hectare station complex and a field station covering 614

hectares near Long Banga. The field station serves as a research and demonstration farm for sub-tropical crops. This station will also provide extension, technical advisory services an farmer training to the communities in the interior Baram including the highland areas.



Access Road

The 6.4km gravel road, which opens up the 614-hectare Integrated Agriculture R&D Centre, was completed in 2016.



Gravel Road

100%

Tanjung Manis Water Supply

This project aims to eventually transfer 250 million litres per day (MLD) of raw water from Sungai Maaw to Tanjung Manis to cater to the raw water demands of the Halal Hub as well as to provide treated water with the proposed 60 MLD water treatment plant in Tanjung Manis.

Phase 1 is designed to cater to the 125 MLD raw water transfer, while the water treatment plant will produce 30 MLD of treated water.

Sibu Water Board was appointed as the implementing agency for this project, on behalf of the State Government.





Mukah Water Supply Upgrading Works

In Phase 2 of the project to upgrade water supply in Mukah, Package 1 involved upgrading the water treatment plant to a capacity of 60MLD. Package 2 involved upgrading the Tingkas pump station including the raw water pump from Tingkas to Penakub. Package 3 involved constructing new booster stations,

reservoirs, delivery mains, reticulation pipelines and other related

works.











Mukah New Airport

The completion of the earthworks for Category Code 3C (ATR) in December 2016 will soon see the start of Phase 2 of the Mukah New Airport construction, with the appointment of a contractor to build the terminal building, access road and runway.



Airside perspective of proposed Mukah New Airport





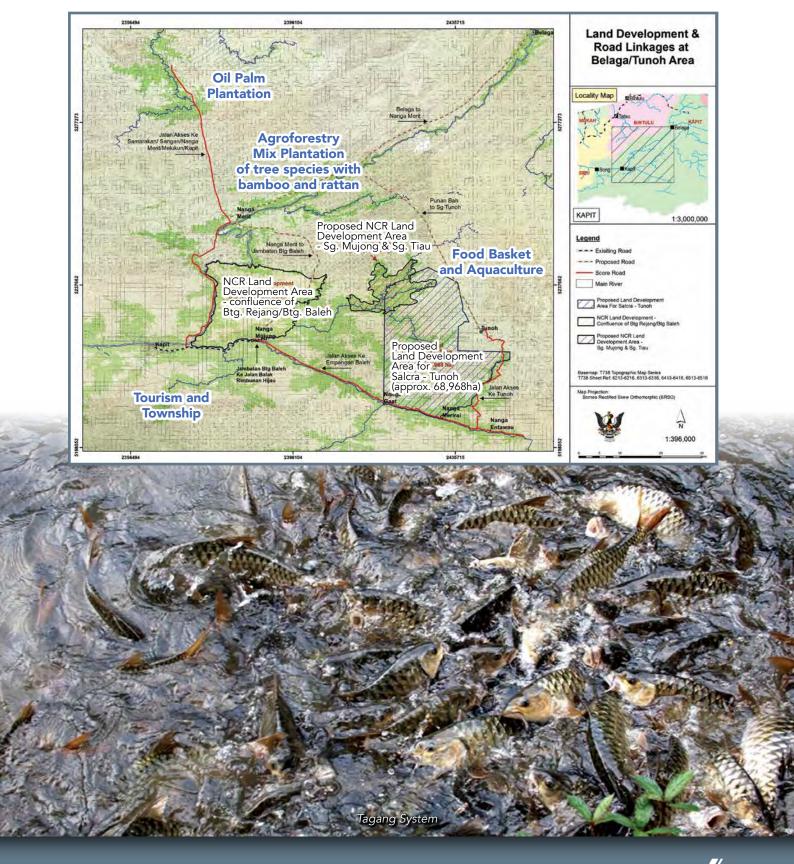
Matadeng Industrial Park, Mukah

In 2016, the State Government approved the development of the Matadeng Industrial Park. The site of the 5.8-hectare industrial park – about 30km east of Mukah town – is already occupied by Sarawak Energy Berhad's coal-fired power plant and Press Metal Bhd's aluminium smelter. The proposed Master Plan for Matadeng took into account the 'Mukah Regional Growth Strategy Plan', which was part of the project in the 'Study on the Development Master Plan for the Proposed Mukah Smart City'.



Land Development and Road Linkages at Belaga / Tunoh Area

Approval was given in 2016 to conduct a study to identify triggers for economic and infrastructure development in the area to facilitate the implementation of the Tunoh Growth Node Master Plan.



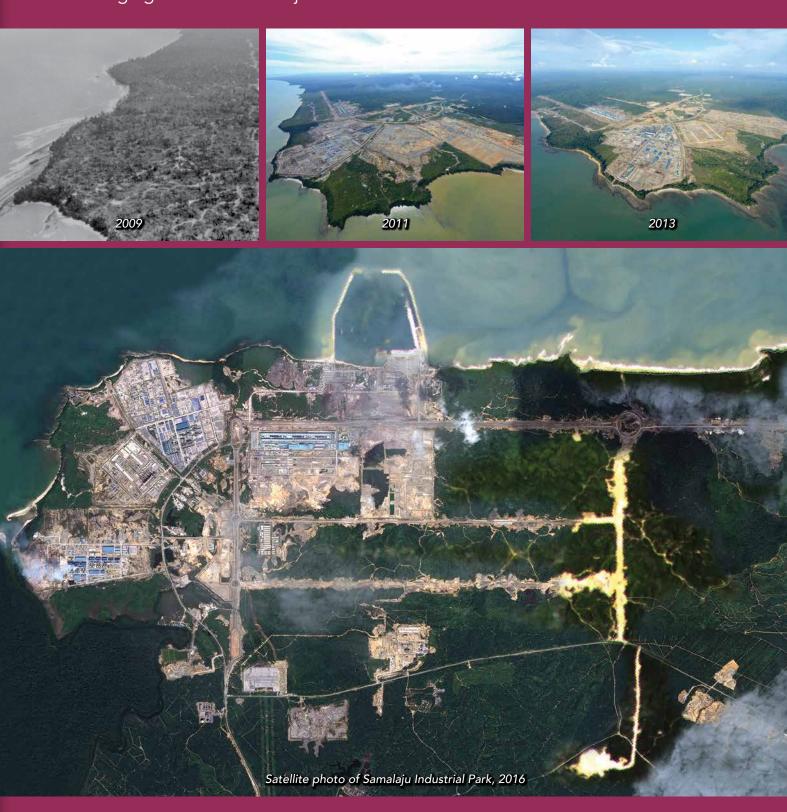


PROGRESS IN
PRIVATE SECTOR INVESTMENTS,
NON SCORE FUNDED /
OTHER SOURCES OF FUNDING



Samalaju Industrial Park

Changing Faces of Samalaju Industrial Park



Evolution of Samalaju Industrial Park Master Plan



Samalaju Industrial Park

Pertama Ferroalloys

Pertama Ferroalloys achieved many milestones in 2016, starting with its first tapping of Ferrosilicon in June and followed by its first commercial shipment in August. That same month, the company also achieved its first tapping of Silicon Manganese.







Press Metal Berhad

In 2016, the company's aluminium smelters in Samalaju achieved full production capacity of 640,000 metric tonnes per annum.

With its 760,000MT smelting capacity and 190,000MT extrusion capacity, Press Metal has become the largest integrated aluminium producer in South East Asia.

The company completed the Phase 3 expansion of its smelter plant in Samalaju in June.

Press Metal built its first ever aluminium smelter plant in Malaysia back in 2009. The plant, with a capacity of

120,000 tonnes per year was located in Mukah.

This was followed by its second aluminium smelter plant in Samalaju, with a production capacity of 320,000 tonne per annum.





Samalaju Industrial Park

Sakura Ferroalloys Sdn Bhd

Sakura Ferroalloys Sdn Bhd was the first to commence production of manganese ferroalloys in Samalaju Industrial Park; with the first of its two 81 MVA furnaces commissioned in May 2016. Both units initially produced high-carbon ferromanganese, although the second furnace has been switched to silicomanganese.





OM Materials

The plant's first modified furnace successfully achieved hot commissioning, with the first tap of silicon manganese on 18 December.

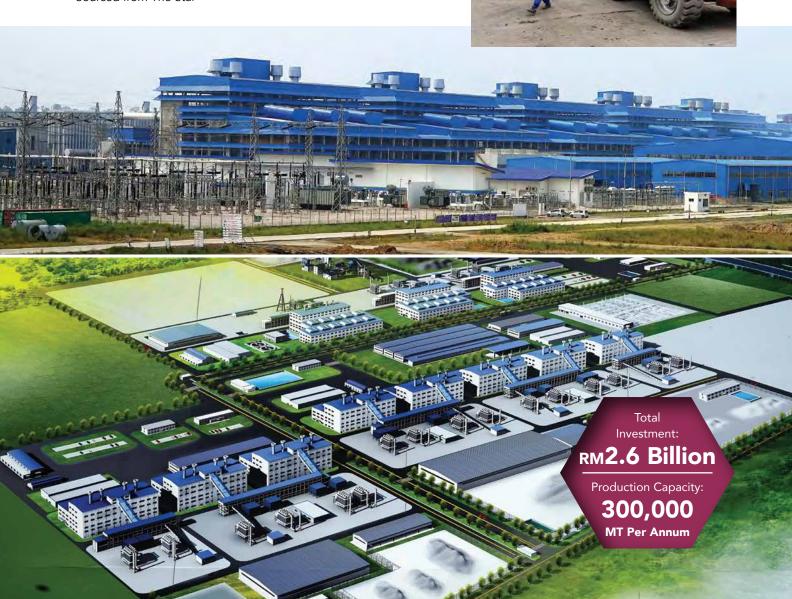
The plant's phase I facility consists of eight main workshops which housed 16 units of 25.5MVA furnaces.

In the third quarter of 2016, the plant raised its ferrosilicon production by about 10% to 32,068 tonnes from

a year ago, while sales for the quarter came up to 34,882 tonnes.

OMH said it was also working with other potential off-takers, with the objective of converting one or two furnaces at the Samalaju plant to produce metallic silicon, subject to necessary approvals. *

* Sourced from The Star





Launch of Murum HEP

Sarawak Energy Bhd (SEB) marked one of its biggest milestones in 2016, with the official launch of the 944MW Murum HEP by the Governor of Sarawak, His Excellency Tun Pehin Sri Haji Abdul Taib Mahmud, in September.

Impoundment of the reservoir started in September 2013, with commercial operation starting in December 2014. Murum HEP was fully commissioned in June 2016, and has an average annual energy output of 5,952GWh.

According to SEB, it took a team of 2,500 people to complete the RM4.1 billion mega structure.

Murum HEP is Sarawak Energy's first hydropower development project under SCORE, and its second after Batang Ai HEP was commissioned 30 years ago.





Energy Sector

Balingian Coal Fired Power Plant



Sarawak Energy Bhd's 600MW
Balingian coal-fired power plant
project commenced works since
2015 and the construction has been
progressing well, with more than
70 per cent completed as at end of
December 2016. The RM900 million
project looks set to meet its target
for commissioning by March 2018.

400 MW Combined Cycle Gas Turbine Block at Tanjung Kidurong, Bintulu

Sarawak Energy Bhd began construction of the 400 MW Combined Cycle Gas Turbine (CCGT) Block at Tanjung Kidurong.

The new CCGT Block will be built within the existing Tanjung Kidurong Power Station at an estimated cost of RM1 billion.

The project – constructed with General Electric (GE) and Sinohydro – is expected to complete by the middle of 2019.



Baleh HEP



In 2016, the State Government approved Sarawak Energy Bhd's plan to proceed with the proposed Baleh Hydroelectric Power (HEP) project.

The proposed concrete faced rock-fill dam project would be located on the Baleh River, about 95 km from its confluence with the Rajang River in the Kapit Division.

Baleh HEP would generate 1,285MW of renewable energy when it is completed in 2025.

The Government's decision came after the approval of the Social and Environmental Impact Assessment report on the HEP project in 2015.

Samalaju Port

For 2016, Samalaju Port's total cargo performance increased to 450,019 tonnes with imports contributing 403,944 tonnes and exports contributing 49,074 tonnes, compared to 2015's total of 71,183 tonnes.

Still in its interim phase of operations, the port has the capacity to handle cargo ships carrying loads weighing 8,000 DWT (deadweight tonnage), which will increase to 50,000 DWT upon completion of all phases of its development.

The RM1.9 billion deepsea port is expected to formally commence Phase 1 of operations in June 2017; targeting to handle more than 2.1 million tonnes of bulk cargo, with a total of 145 vessel calls.

The work packages that were in various advanced stages of completion in 2016 included capital dredging and reclamation works; breakwaters and associated works; wharves and associated works; onshore facilities works; HV/LV electrical works and navigational aids system works; administration building and associated works; and conveyor belt system facilities

Samalaju Industrial Port Sdn Bhd – a subsidiary of Bintulu Port Holdings Bhd – is the operator of Samalaju Port, which has been partially operational since 2014.





Samalaju New Township

Samalaju Eco Park Master Plan

To adequately serve the growing population working in Samalaju Industrial Park, it is crucial for this Growth Node to have the facilities and amenities available for this new community that has emerged in a period of less than 10 years.

Creating a sustainable township will require the efforts of both the public and private sector. In this case, the 2,400-acre new township known as Samalaju Eco Park, which is being developed by a private sector company, Samalaju Properties, to serve the needs of the workers in the nearby industries. And more importantly, it will serve a more important purpose of sustaining the needs of a new community that will grow as vibrantly as the Samalaju Industrial Park.

Proposed Fire Station Site

Earthwork at Samalaju Eco Park Police Station site

Block 2 Apartments

Road R3

Road R6

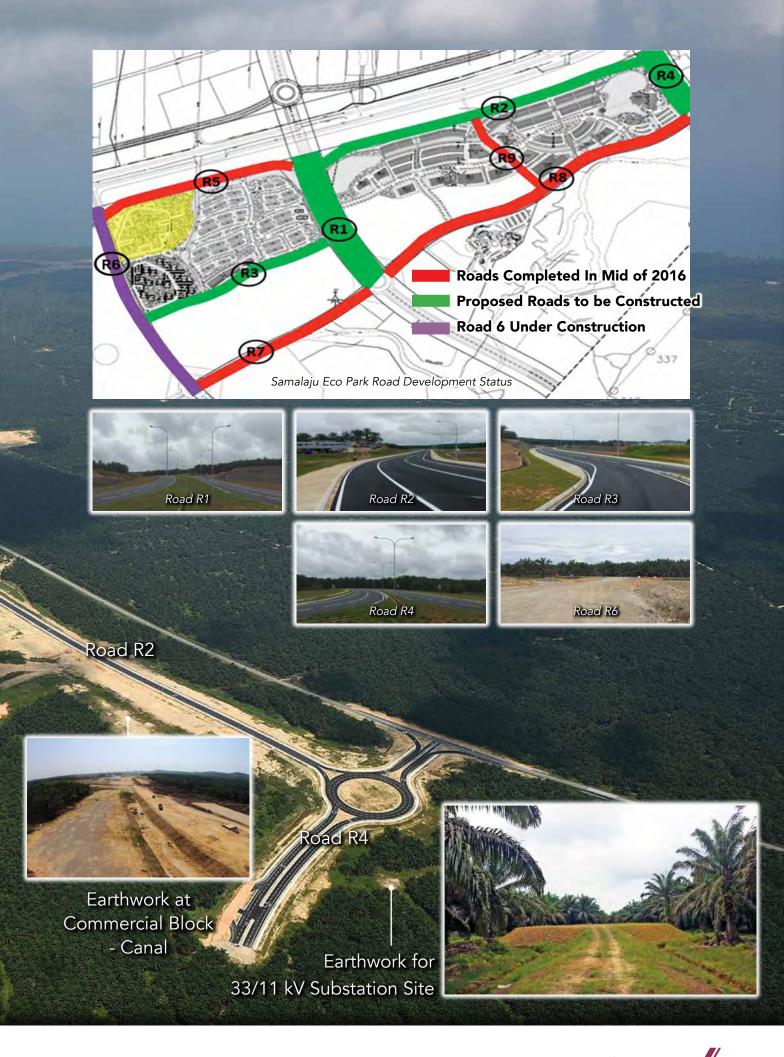
Road R1

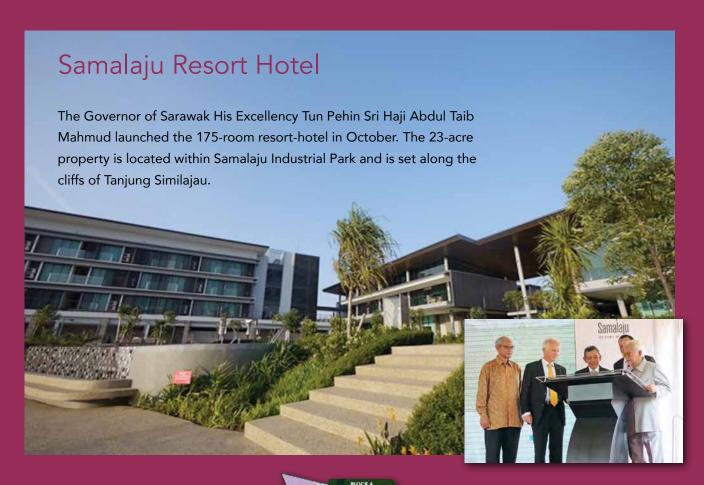
Samalaju Eco Park Block 2 Detailed Plan

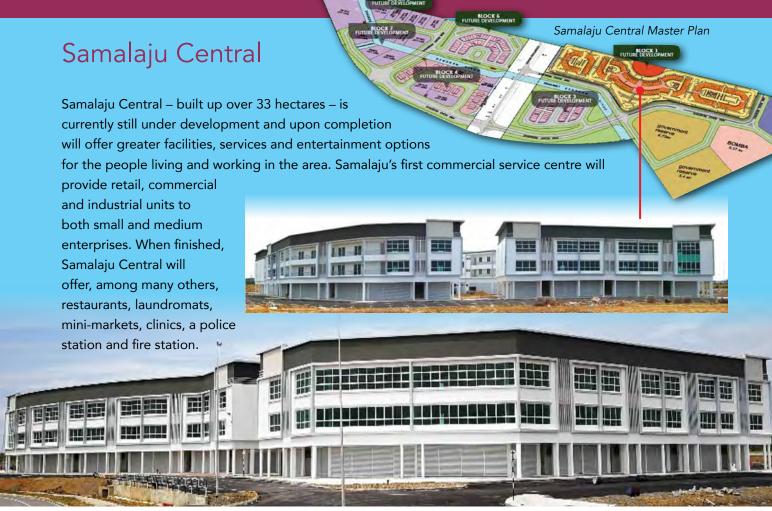












Samalaju Industrial Estate



As more and more energy-intensive industries set up base in Samalaju, there is a need to develop a light industrial park to provide a foothold for local supporting businesses. This is currently being developed on a 206-acre site by the township.

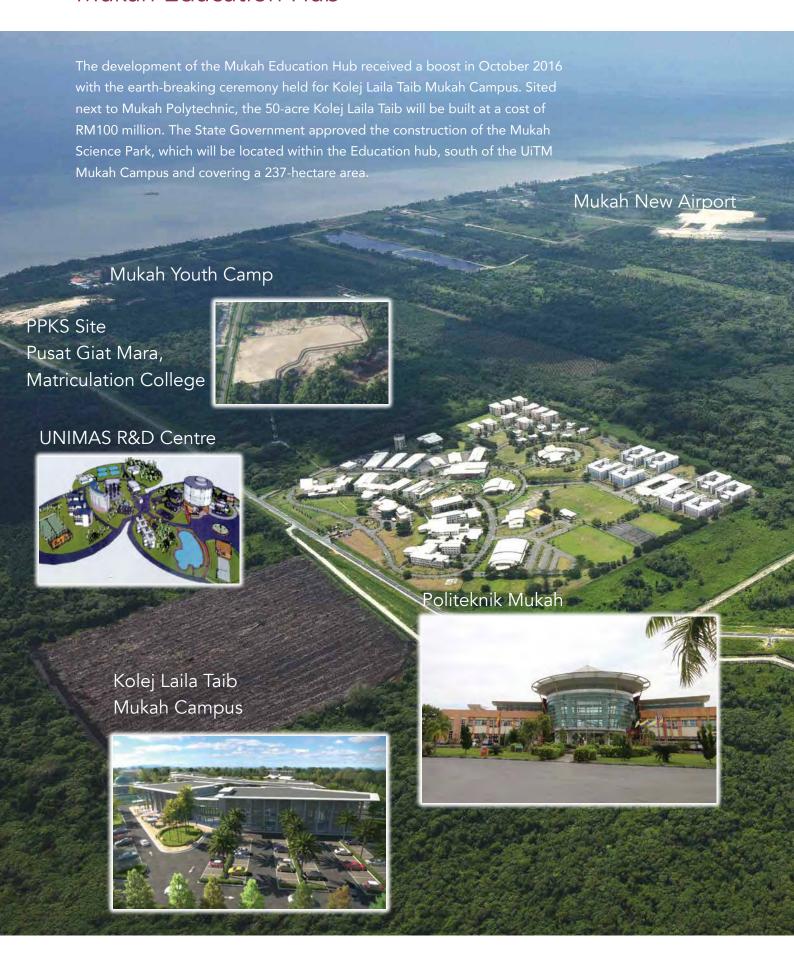
Samalaju Resort Hotel Samalaju Industrial Estate Samalaju Central Training Facilities



Training Facilities

Samalaju Properties is in discussions with industrial training providers to set up a training facility in Samalaju and has identified a 72-acre land with sea frontage for this purpose.

Mukah Education Hub







SCORE INVESTMENT FACTSHEET



Approved Investments and Job Creation in SCORE

(From 2008 to 31st December 2016)

C. IN.	Invest	ments (RM '	Job Creation			
Growth Nodes	Public	Private	Total	Public	Private	Total
Samalaju Growth Node (Samalaju Industrial Park and Bintulu Division)	3,506.10	59,831.14	63,337.24	959	30,201	31,160
Mukah Growth Node (Mukah Division excluding Tanjung Manis)	1,436.00	2,829.50	4,265.50	2,118	1,290	3,408
Tanjung Manis Growth Node (Sibu Division and Tanjung Manis)	2,715.00	3,920.00	6,635.00	313	899	1,212
Tunoh Growth Node (Upper Rajang - Song, Kapit, Tunoh, Murum, etc.)	2,329.30	2.61	2,331.91	4,370	79	4,449
Baram Growth Node (Bario, Telang Usan, Long Semado, etc.)	567.98	3,000.00	3,567.98	312	100	412
Power Generation and Transmission excluding Bakun Dam (HEP Dam, Transmission and Sub-Stations)	0.00	18,286.56	18,286.56	0	12,200	12,200
Pan Borneo Roads	6,030.00	0.00	6,030.00	7,280	1,495	8,775
Grand Total	16,584.38	87,869.81	104,454.19	15,352	46,264	61,616
Ratio	16%	84%	100%			

Note:

- Committed Investment refers to approved investments by the relevant authorities (MIDA, MIETI & SPU/SPA)
- · Realised Investment refers to investments that have started factory construction including earthworks
- The above figures exclude investment in property, tourism, upstream timber and oil palm plantation sectors and services sectors
- Job Created arising from public funding
- Job Created arising from private funding

Realised Investments and Job Creation in SCORE

(From 2008 to 31st December 2016)

	Invest	ments (RM '	Job Creation			
Growth Nodes	Public	Private	Total	Public	Private	Total
Samalaju Growth Node (Samalaju Industrial Park and Bintulu Division)	1,415.92	35,218.49	36,634.42	959	30,201	31,160
Mukah Growth Node (Mukah Division excluding Tanjung Manis)	1,031.05	1,833.10	2,864.15	2,118	1,290	3,408
Tanjung Manis Growth Node (Sibu Division and Tanjung Manis)	2,211.04	2,238.39	4,449.43	313	899	1,212
Tunoh Growth Node (Upper Rajang - Song, Kapit, Tunoh, Murum, etc.)	439.54	2.61	442.15	4,150	79	4,229
Baram Growth Node (Bario, Telang Usan, Long Semado, etc.)	236.88	3,000.00	3,236.88	312	100	412
Power Generation and Transmission excluding Bakun Dam (HEP Dam, Transmission and Sub-Stations)	0.00	17,106.56	17,106.56	250	11,950	12,200
Pan Borneo Roads within SCORE Area	6,030.00	0.00	6,030.00	2,080	1,495	3,575
Grand Total	11,364.42	59,399.15	70,763.57	10,182	46,014	56,196
Ratio	16%	84%	100%			

Realised Private Investments under FDIs and DDIs in SCORE (From 2008 to 31st December 2016)

	Investments (RM 'Million)		
Growth Nodes	FDI	DDI	Total
Samalaju Growth Node (Samalaju Industrial Park and Bintulu Division)	14,481.61	20,736.88	35,218.49
Mukah Growth Node (Mukah Division excluding Tanjung Manis)	17.10	1,816.00	1,833.10
Tanjung Manis Growth Node (Sibu Division and Tanjung Manis)	2,096.00	142.39	2,238.39
Tunoh Growth Node (Upper Rajang - Song, Kapit, Tunoh, Murum, etc.)	0.00	2.61	2.61
Baram Growth Node (Bario, Telang Usan, Long Semado, etc.)	0.00	3,000.00	3,000.00
Power Generation and Transmission excluding Bakun Dam (HEP Dam, Transmission and Sub-Stations)	0.00	17,106.56	17,106.56
Pan Borneo Roads	0.00	0.00	0.00
Grand Total	16,594.71	42,804.44	59,399.15
Ratio	28%	72 %	100%

Note:

Excluding Pan Borneo Road Project and Other Government Funded Projects





2006 - 2008 2011 2012 2009 - 2010

2006



ORRIDORS DEVELOPMENT AUTHORITIES ORDINANCE, 2006

Ordinance to set up RECODA passed in DUN

2007

The State Government commissioned a study by international consultants Arthur D. Little, for the establishment of SCORE

2008



State Planning Unit as Interim Secretariat prior to establishment of RECODA office



11 February, 2008 Launch of SCORE by Malaysia's 5th Prime Minister, YABhq Tun Abdullah Ahmad Badawi

2009



18 February, 2009 Launch of Tanjung Manis Halal Hub

Establishment of RECODA office and

appointment of RECODA CEO

Construction of

Murum Dam begins



Earth breaking ceremony for the Mukah New Administrative Centre, which will house the head office for RECODA



April 2009 Mukah coal-fired power plant starts operations



8 October, 2009 Earth breaking of Tanjung Manis Halal Hub



Construction of Samalaju Industrial Park begins in 2009

2010

March 2010

August 2009

Press Metal Sarawak Bhd starts

operations in Balingian, Mukah

Sarawak delegation led by Sarawak's 4th Chief Minister, promotes Tanjung Manis Halal Hub in London, in conjunction with the inaugural Oxford Global Islamic Branding and Marketing Forum



October 2010 Bakun Dam impoundment begins



January 2011 SCORE featured prominently during the Malaysian trade mission to the United Arab Emirates



Sarawak Energy Bhd signed four Power Purchase Agreement (PPA) Term Sheet Agreements with four SCORE investors - OM Materials Sarawak Sdn Bhd, Asia Minerals Ltd, Press Metal Bhd

June 2011

Sarawak Energy Bhd

and Sarawak Hidro Sdn Bhd signed the 30-year Power Purchase Agreement

(PPA) for the full output of the Bakun hydroelectric facilities



and Tokuyama Malaysia Sdn Bhd





30 April, 2012 Power Purchase Agreement signing ceremony between Sarawak Energy Bhd and Tokuyama Corporation



28 May, 2012 Groundbreaking ceremony for Pertama Ferroalloys Sdn Bhd's manganese alloys and ferrosilicon smelting plant in Samalaju Industrial Park



3 October, 2012

Groundbreaking ceremony for

OM Materials (Sarawak) Sdn Bhd's

Ferro Alloy Smelting Plant in

Samalaju Industrial Park

14 November, 2012 The initial commissioning phase of Press Metal Bhd's aluminium smelting plant in Samalaju Industrial Park



Earth breaking ceremony for Tokuyama's polycrystalline silicon factory in Samalaju on 16 February, 2011



9 April, 2011 Launch of Mukah New Administrative Centre



13 April, 2011 Groundbreaking ceremony for Press Metal Bhd's Samalaju facility



Bakun HEP begins

generating electricity

11 October, 2011 The State Secretary and the Sarawak team participate in the Cities and Corridors Lab organised by PEMANDU



17 September, 2012 Construction of UiTM Campus in Mukah begins



September 2013

Murum Dam impoundment begins

11 October, 2013 Sarawak Energy Bhd signs Power Purchase Agreement with Sakura Ferroalloys Sdn Bhd





November 2013 Groundbreaking ceremony for the Tanjung Manis Water Supply Project





December 2013

Cahya Mata Sarawak Berhad enters into a Shareholders' Agreement for the development of a phosphate plant in Samalaju



22 April, 2014
The official start
of operations for
Samalaju Port
with the arrival of
Harbour Quartz at
the port





15 April, 2014
Contract Signing
Ceremony
for Mukah New
Airport Project
(Package 1 Initial Earthwork)

BETWEEN

9 October, 2014
Sarawak Energy Bhd
(SEB) entered into a
contract with Shanghai
Electric Group Co Ltd
for the construction of
the Balingian Coal-fired
Power Plant Project





17 September, 2014 Inauguration of Tokuyama's polycrystalline silicon factory in Samalaju



5 December, 2014Official handing over of Murum HEP's first turbine unit to SEB, from

contractor Three Gorges Development Company (M) Sdn Bhd

29 July, 2015 Groundbreaking ceremony for Huchems Fine Chemical Corp's manufacturing





30 July, 2015Launch of Long Lama Bridge Project,
Miri by YAB Chief Minister of Sarawak

3 August, 2015Earth Breaking
Ceremony for the
Palm Oil Bulking
Storage Facility at
Palm Oil Industrial
Cluster (POIC)
Tanjung Manis





20 November, 2015 Launch of Mukah Biomass Power Plant



Construction of Balingian Coal Fired Power Plant begins 30 April, 2016
Contract Signing
Ceremony for
Road Access
Project to Baleh
Dam Site, Kapit
Division





20 September, 2016 SEB gets State Cabinet approval to proceed with 1,285MW Baleh HEP



27 September, 2016His Excellency the Governor of Sarawak officially opens Murum HEP



28 October, 2016

SEB signs RM1 billion contract for 400 MW Combined Cycle Gas Turbine Block at Bintulu Tanjung Kidurong with General Electric (GE) and Sinohydro



Site clearing works completed for Kolej Laila Taib Mukah Campus



SPECIAL FOCUS

- Corporate Social Responsibility and Community Development
- Digital Economy
- The SCORE Team
- Viewpoints on SCORE
- Sarawak State Government Working Visit to China



Corporate Social Responsibility

Sarawak Energy Berhad



Sponsored Penan artisans from the Murum Resettlement Scheme to take part in the National Craft Day exhibition at the Kuala Lumpur Craft Complex.



Developed the **Literacy for Social Inclusion Programme** for the Penan children at SK Tegulang, one of two schools within the Murum Resettlement Scheme. The teaching method adapted by this programme encouraged students' active learning to improve their reading and writing skills in both English and Bahasa Malaysia.



Sponsored a successful record-breaking attempt by the Orang Ulu women weavers from Bakun, Murum and Baram for weaving the longest woven mat/rug in the world, which was acknowledged by Guinness World Record.



Continued to work with the Murum Penan community to preserve heritage sites, including **building the ritual platform for the Batu Tungun Annual Blessing Ceremony** in partnership with the local community.



Continued to work with the Baram community on the *Warisan Sape Telang Usan* (Telang Usan Sape Heritage) initiative, to help preserve and promote the interest, especially among the young in playing the traditional Orang Ulu musical instrument, the sape.



Community Development

RECODA, BDA and Department of Agriculture

RECODA and Bintulu Development Authority (BDA) acknowledge that it is crucial for the community in Kampung Nyalau to be engaged in the development of Samalaju Industrial Park.

Apart from making them a priority for business and employment opportunities, RECODA and BDA have also provided them with basic infrastructure to improve their quality of life.

In April, RECODA and BDA were involved in upgrading the 5.82-kilometre access road in Nyalau connecting Kampung Kuala Nyalau and Kampung Nyalau Tengah in the north with Kampung Ulu Nyalau to the Bintulu-Miri coastal road in the south.

There are a total of 196 villagers and one longhouse in Nyalau, with a total population of about 880 people, the majority of which are from the Kedayan ethnic community, who are mainly farmers and fishermen.

Nyalau has also benefited through SCORE in other ways since the implementation of Samalaju Industrial Park, namely the improvements in electricity and water supply and also better connectivity to Bintulu town.









Community Development

Community Development in Nyalau

Since 2009, RECODA along with the other agencies in SCORE has focused on community development initiatives in the Nyalau area located near the Samalaju Industrial Park.

The first initiative in 2009 involved improving the water supply to Kampung Nyalau by installing 11.5 kilometres of 225mm HDPE distribution pipes to the village.

Another initiative carried out in 2015 was the repair of Kampung Nyalau's community hall, which was implemented in line with the National Blue Ocean Strategy (NBOS).

In 2016, RECODA undertook a project to upgrade the Kampung Nyalau road. We also conducted a socioeconomic survey, which was carried out by Universiti Putra Malaysia (UPM). RECODA also implemented community development projects in Kampung Nyalau with Department of Agriculture in 2016 to assist locals in various economic activities, such as rearing poultry, planting commodity crops and fruit trees and aquaculture.







Briefing and dialogue with Kampung Nyalau community on 12 April 2016







Course for project participants at Sungai Sebiew Agriculture Training Centre and UPM Bintulu Campus on 13 October 2016

RECODA and Department of Agriculture Community development projects in Kampung Nyalau



Quail rearing



Chicken rearing



Land cleared for planting non-seasonal fruits



Land cleared for commodity crops



Fish rearing



Agro-based industries

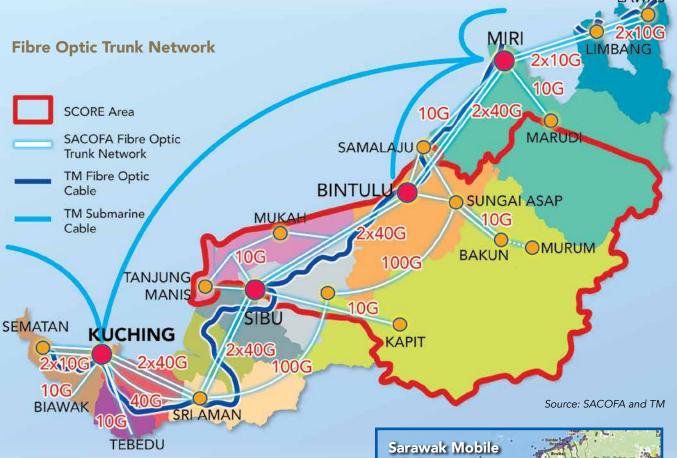


Agriculture input distribution



Digital Economy

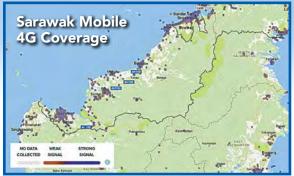
RECODA plays an important role in accelerating the momentum of Sarawak's economic growth through the development of vital infrastructure in the SCORE areas. Besides enhancing the physical access and connectivity of the SCORE regions through an extensive road infrastructure development, RECODA also leads in providing digital infrastructure that is critical for success in the digital age.



Fibre Optic Distance from Tanjung Manis to Samalaju

1.	Tanjung Manis – Daro	(72.4 km)
2.	Daro – Matu	(25.5 km)
3.	Matu – Igan	(48.0 km)
4.	lgan – Oya	(20.5 km)
5.	Oya – Mukah	(28.0 km)
6.	Mukah – Selangau	(40.0 km)
7.	Selangau – Tatau	(84.0 km)
8.	Tatau – Medan – Tanjung Kidurong	(67.0 km)
9.	Tanjung Kidurong – Samalaju	(55.0 km)

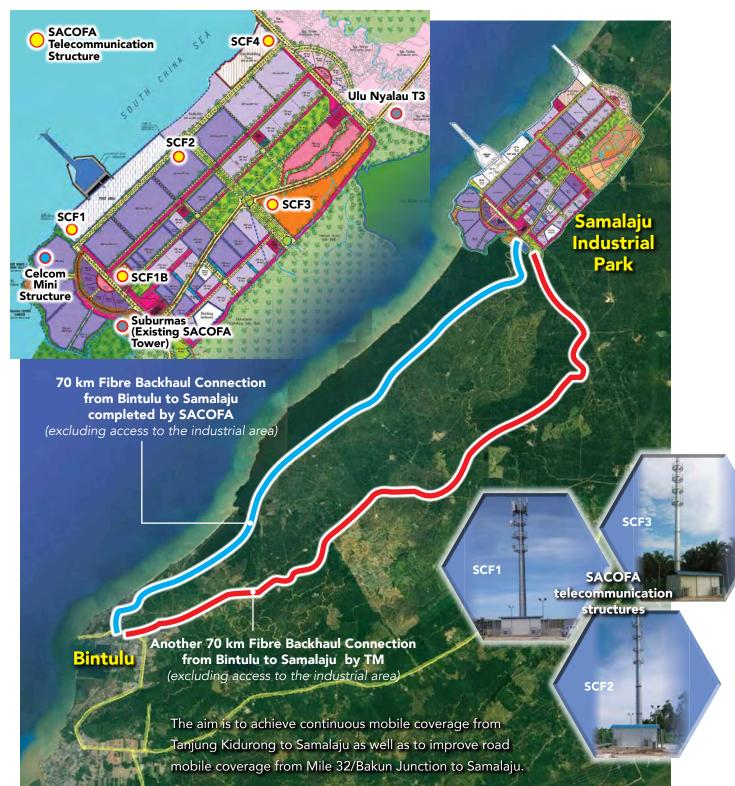
The above links include new and old cables implemented in various phases – including SACOFA trunk links and BBGP-funded links





Source: Source: Opensignal.com

RECODA facilitated the completion of the Bintulu-Samalaju fibre optic trunk network in 2013. This is part of the extensive fibre optic trunk network development covering the SCORE regions of Tanjung Manis, Mukah, and Samalaju. This development is seen as a catalyst in Sarawak's aggressive push to modernize its ICT infrastructure in order to take advantage of the immense opportunities available in the global digital economy.



Mukah Smart City

The target is to achieve continuous mobile coverage along the coastal road and with connectivity to SKR1M landing station in Bintulu to enable 100Mbps broadband speed provisioning in Mukah Smart City and 100G intra-ring for the institutions of higher learning, and the research centres.



Tanjung Manis Halal Hub

RECODA has enhanced the telecommunication services in the area, particularly through a RM35 million project for fixed line telecommunication infrastructure and services, as well as telecommunication towers and related infrastructure works.

Proposed Fixed Line Telecommunication Infrastructure and Services



TM Fibre (Loop)



TM Trunk (Fibre)



TM Exchange

Telecommunication Towers (100 feet Monopole) and Related Infrastructure Works



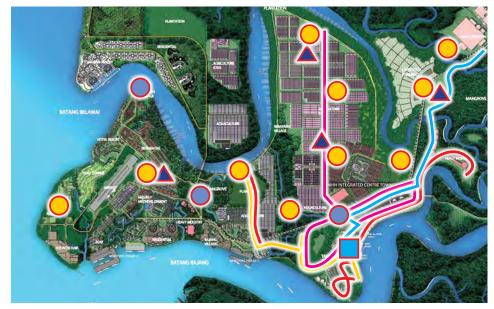
Existing Tower



Proposed Tower



Proposed Substation



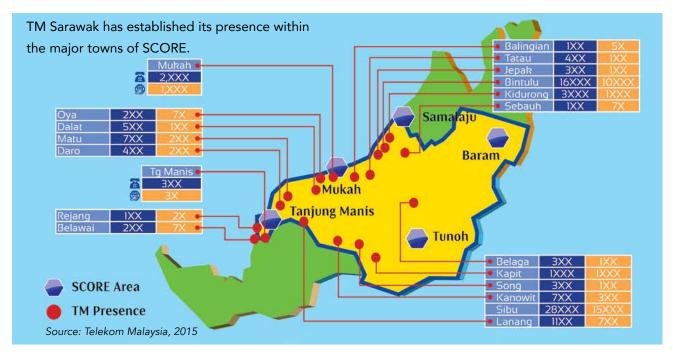
Baram SCORE Project Baram 1 Baram 2 Baram 4 Baram 5 Baram 6

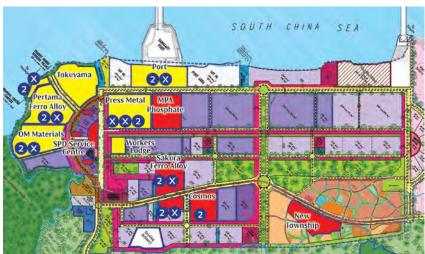
Baram Hinterland Economic Zone

The aim is to achieve 80 per cent coverage in the designated areas with 30Mbps broadband speed.



Telecommunication Infrastructure and Services





Samalaju Industrial Park Primary Phase:

TM serves the industries sufficiently using dedicated services, while implementation to address the secondary phase is being planned.





Existing Planned



Subscription

Mukah:

Industries and major components players of Mukah Smart City are well served

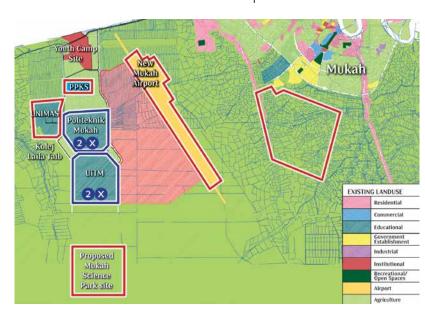




Existing Planned



Subscription



The SCORE Team

RECODA

The team in RECODA work closely together to achieve the organisation's objectives, not just in ensuring the timely completion of development projects in SCORE, but also carrying out duties to communicate to the people the benefits that SCORE can bring. The management and staff in RECODA are clear on the tasks and responsibilities they carry to make sure the aspirations for SCORE become a reality for Sarawak.



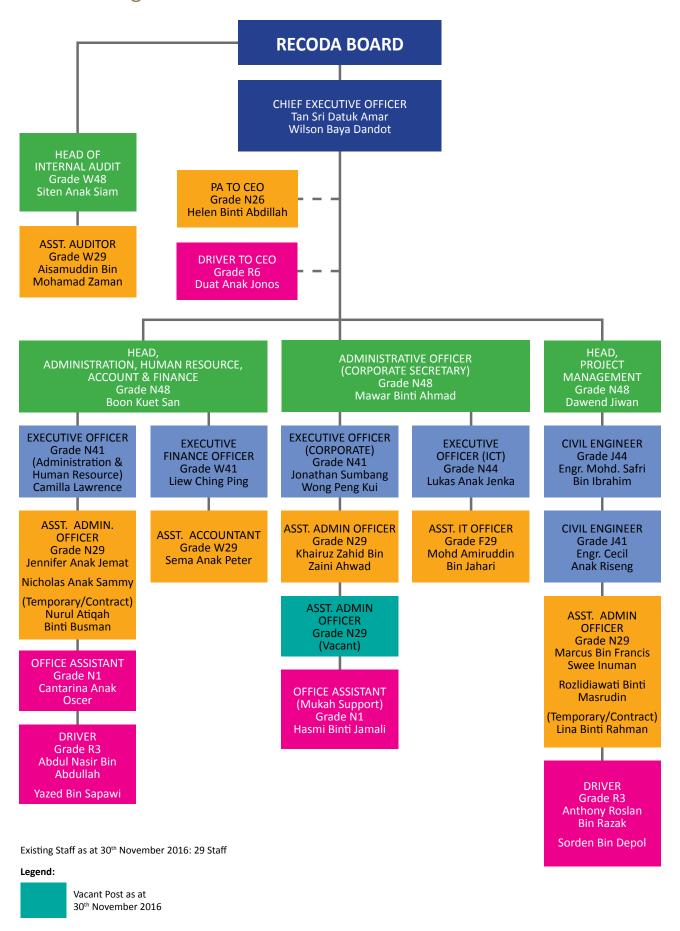








RECODA Organisational Structure



The SCORE Team

Coordinative Model

The success of the Coordinative Model adopted by RECODA hinges on the strong cooperation between the agencies involved in the implementation of SCORE. This includes the good teamwork that exists between RECODA and the local implementing agencies as well as the effective working relationship with the agencies at the Federal level.

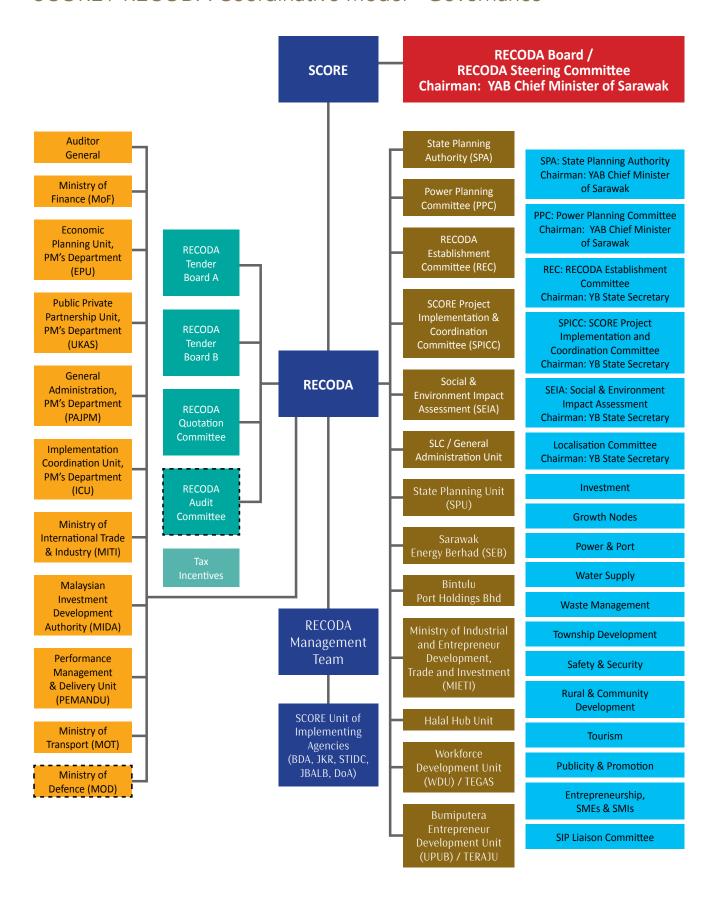








SCORE / RECODA Coordinative Model - Governance



Viewpoints on SCORE

SCORE has made a tremendous impact on the State economy since its launch eight years ago, by drawing investments from all over the world to Sarawak.

Corporate leaders in various fields have shared with us some of their thoughts on why SCORE is the smart

"Samalaju Industrial Port has been identified by the State authorities as one of the key factors that will drive the development of SCORE and facilitate regional economic growth.

The Group's (Bintulu Port Holdings Berhad) longerterm prospect hinges on Samalaju Industrial Port as it will potentially stimulate economic activities in

Sarawak on the back of SCORE growth."

Dato Mior Ahmad Baiti bin Mior Lub Ahmad

Group Chief Executive Officer Bintulu Port Holdings Berhad

(Excerpts from his Message and Management Discussion & Analysis in the Bintulu Port Holdings Berhad 2016 Annual Report) "A ready supply of affordable electricity is essential to keep the state attractive and competitive to foreign and local investors for industrial development made available by SCORE. SCORE is attracting more companies and industries to Sarawak, bringing financial investments and creating job opportunities with substantial spill-over benefits for the state's economy and local community."

Datuk Torstein Dale Sjotveit
Chief Executive Officer**
Sarawak Energy Bhd (2009 – 2016)



choice when it comes to investing in a great potential. Here, four chief executives highlight their views on SCORE and why they remain upbeat on the Corridor's prospects.

"SCORE is proving to be the Government's most effective development strategy ever in the State's mission to transform Sarawak into a diversified, high value added economy. SCORE is already in full stride having attracted substantial foreign and local investment, job creation and higher exports. SCORE's impact will soon be felt State-wide, through strong backward and forward linkages within the State, in making the State more open and connected and making all stakeholders in the State to continually evolve their thinking and embrace change.

SCORE will also be the catalyst to

Datuk Seri Dr K Govindan Group CEO/ Executive Director RAM Holdings Bhd

hub."

realize the State's vision of making

Kuching a dynamic regional urban

"SCORE has created good momentum of new growth in Sarawak, which is one of the most resource-rich states in the region. Linde is encouraged by the progress in the construction of new infrastructure, roads and power supply in Sarawak. These factors, coupled with an increase in our customers' production and expansion plans, affirm Linde's confidence in the growth potential of East Malaysia."

Connell Zhang

Managing Director
Linde Malaysia



Sarawak State Government Working Visit to China

State Government Working Trip to Guangzhou



Investment and Promotion Mission to China

RECODA joined a delegation led by Minister of Industrial and Entrepreneur Development, Trade and Investment YB Datuk Amar Haji Awang Tengah Ali Hasan for a 10-day investment and promotion mission to China, on 20-29 August.







State Government MoU with Hebei Xinwuan Steel Group and MCC Overseas Limited

During the investment promotion mission to China, the State Government also signed a Memorandum of Understanding (MoU) with Hebei Xinwuan Steel Group and MCC Overseas Limited.

The MoU was for preliminary feasibility studies to be conducted for the development of a proposed USD3 billion integrated steel plant project in Samalaju Industrial Park.









RECODA



Activities in 2016

January

February

March



BioEconomy Day, Kuching



Site visit to Mukah Airport



MACC visit to Samalaju Industrial Park



Courtesy visit to RECODA by Lixil Corp., Japan



Courtesy visit to RECODA by Sarawak Entrepreneur Association



Presentation on Telecommunication for Mukah Smart City by Telekom



VML, SIP Phase 2



VML, Mukah Airport



Visit to RECODA by JP Morgan



Courtesy visit to RECODA by AmInvestment Bank



Visit to SALCRA Mill, Saratok



Visit to RECODA by Yayasan Peneraju on potential human capital collaboration



Courtesy visit to RECODA by RHB Bank



Courtesy visit to RECODA by Maybank Investment Bank



Occupational Safety and Health Audit

April

May

June



Meeting with potential investors from the Far East during the Mines and Money 2016 Conference



Courtesy visit to RECODA by Longjian Synkro Construction Sdn Bhd



Deputy Prime Minister of Malaysia visits Balingian and Mukah



MITI's visit To Samalaju Industrial Park



Contract Signing Ceremony for road access project to Baleh Dam Site



TERAJU Outreach Programme in Mukah



UK Education and Training Trade Mission visit to RECODA



ASEAN-China Entrepreneurs' (ACE) Conference 2016



Visit to RECODA by Dr Sudhir Shetty, the World Bank's Chief Economist for East Asia Pacific region



Visit to RECODA by International Enterprise (IE) Singapore



Meeting on How to Develop the Integrated Highland Agriculture Station and surrounding areas





Meeting on SCORE Dashboard Presentation to Steering Committee



Site visit to Mukah Science Park Project and Matadeng Industrial Estate in Mukah

Activities in 2016

July

August

September



Meeting with Deputy Chief Minister YB Tan Sri Datuk Amar Dr. James Jemut Masing



RECODA Establishment Committee Meeting



RECODA attends MoU signing ceremony between Bintulu Port Authority and Bintulu Supply Base Sdn Bhd



RECODA 7th Board of Directors' Meeting





Sarawak State Government working trip to China to explore the fruits and vegetables sector



Courtesy visit to RECODA by Bank Rakyat



Meeting with the Monitoring and Projects Development Coordination Committee and Samalaju / Murum site visit





RECODA receives 5-Star award on Accountability Index for 2015



Visit by the New Secretary General of MITI





His Excellency the Governor of Sarawak officially opens Murum HEP





Attending 4th Malaysia International Marine Expo 2016 (MIMEX) in Sibu

October

November

December



RECODA CEO moderates 3rd Sarawak Business and Investment Summit





RAM Ratings Group Chief visits RECODA



The Emerging Leaders Dialogue (ELD) Asia study group visits RECODA prior to presentation to HRH Princess Anne





Business Forum during 1Malaysia Promotion Programme in Shanghai



Spanish Trade Commissioner visits RECODA





Hebei Xinwuan Steel and Metallurgical Corporation of China (MCC) signs MoU

Promoting SCORE

Sejiwa Senada 2016

In the first quarter of 2016, RECODA participated in the Sejiwa Senada Programme, which was organised by the State Government and held in 10 venues throughout Sarawak. Sejiwa Senada proved to be the ideal platform to promote SCORE among the people as it gave the opportunity for RECODA to reach out to a wider audience.





22 February, 2016 Exhibition at 'Tanjung Manis Halal Hub Investment and Entrepreneurship Potential' Seminar



25 February, 2016 Launching of Sabah & Sarawak Biomass Industry Development Plan, Putrajaya



8 March, 2016 Exhibition at Sarawak Career & Training Fair 2016



9 April, 2016 Sarawak Youth Forum 2016



17 July, 2016Briefing for SMK Kanowit students

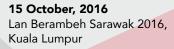


30 July, 2016 Exhibition at Mobile CTC Programme at Kampung Belawai



LANGUAGES SPOKEN

English, Mandarin and Malay





8 - 10 November, 2016 International Mining and Resources Conference (IMARC) 2016, Melbourne



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