

Report and Financial Statements for the year ended
31 July 2010

# Report and Financial Statements for the year ended 31 July 2010

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#### Report of the Governing Body

The Governing Body of Keble College presents the annual report and financial statements for the year ended 31 July 2010.

#### **Status**

Keble College was founded by public subscription and incorporated by Royal Charter dated 6 June 1870. The corporation comprises the Warden and Fellows. The College is currently an exempt charity under s3(5a) Charities Act 1993 (as listed in Schedule 2(b) to that Act) but is in the process of applying to register as a charity regulated by the Charities Commission.

#### Objects

The College was founded in 1870 in memory of the Reverend John Keble to provide a University education for young men in a College conducted in accordance with the principles of the Church of England. It has admitted women since 1979. Its Objects are:

- (1) The provision in a College in the University of Oxford to be called Keble College of a University education conducted in accordance with the principles of the Church of England
- (2) The advancement of education and learning and the promotion of research

The College has various permanently endowed trust funds held for specific purposes in connection with the development of College facilities and for scholarships, bursaries, prizes and other educational and religious purposes.

#### Governance

The Governing Body of the College is constituted and regulated in accordance with the College Statutes and comprises the Warden, the Official Fellows, the Professorial Fellows and such other Fellows as are appointed in accordance with the provisions of the Statutes. The Statutes are as made from time to time by order of Her Majesty in Council in accordance with the College's Royal Charter and the Universities of Oxford and Cambridge Act 1923 and are enforceable ultimately by the Visitor (the Archbishop of Canterbury).

The Governing Body holds to itself the responsibilities for the ongoing strategic direction of the College, for its administration and for the management of its finances and assets. It meets regularly under the chairmanship of the Warden and is advised by a range of committees including the Finance Committee, whose role is to oversee the care of the property, income and expenditure of the College, the conduct of its domestic economy and the proper keeping of its accounts.

## Scope of financial statements

The financial statements consolidate the accounts of Keble College and its subsidiary undertaking, Conference Keble Limited. Conference Keble Limited is the wholly-owned vehicle for the conference activities of Keble College.

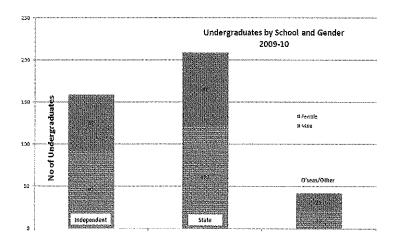
## Review of operations and finance

Academic activities

With approximately 410 undergraduates and 240 graduate students Keble is one of the largest colleges in the University of Oxford.

The graph on the following page shows the gender mix and school backgrounds of the College undergraduate student body in 2009-10, with males comprising 57% of the total number, a figure which has recently remained relatively consistent. The nationalities of our undergraduates in 2009-10 were 88% UK; 5% EU; and 7% international.

## Report of the Governing Body



Amongst graduate students, 63% were male, and 41% came from the UK; 20% the EU; and 39% from other countries.

The field of study division amongst undergraduates was 25% Social Sciences; 30% Humanities; and 45% Sciences (including 7% Medical Sciences). Amongst graduates, on the other hand, 33% were studying in broadly Social Science areas; 14% in Humanities; and 54% in Sciences (with 21% in Medicine).

A significant academic focus of the College over the past year has been the development of new research activity and support structures. A College Research Committee has been formed for the first time, and in 2009-10 it distributed a number of small research seeding grants to Fellows. It also oversaw appointments under a new research associateship scheme, and supported the beginning of the academic visitor programme which will be a central part of the Advanced Studies Centre to be based in the new College development on the Acland site. The College also agreed on the framework for the advertisement and appointment of Career Development Fellows. It is hoped that endowment to fund 12 of these posts will ultimately be raised, forming a core element in the operation of the ASC.

Twenty four doctoral research students successfully completed their degree during the year, a further increase on last year's good result, with another 15 awaiting their results after submission.

#### Finance

The College recorded a surplus for the year of £43k. The underlying operating deficit arising from the College's core activities – the difference between what we earn from teaching, research, board and lodging and what we spend on salaries, supplies and the upkeep of our buildings - was £1.1m. Viewed against core activity expenditure of £6.6m this is a measure of the subsidy the College and its benefactors are providing in pursuit of its Objects. Funding for the deficit comes from endowment return and conference surpluses. Compared with 2008-09, the transfer from endowment to the income and expenditure account increased by 4% to £735k. Conferences once again made a large contribution though, at £1.85m, revenues were 14% below the previous year's record.

Donations to the College during the year totalled £2.56m. Of this, £2.01m was given for the endowment, £261k for the funding of capital projects and £287k in support of current activities, including two major gifts to fund the higher level of development activities. The support that Keble receives from its Old Members and friends is transformational and deeply appreciated.

#### Capital projects

The College spent £1.0m on capital additions during the year. The largest project, accounting for £471k, was the renovation of the Warden's Lodgings, which will be completed by October 2010. This work involves external repairs to the roof, rainwater goods, stone and brickwork; the renewal of all plumbing, electrical and other services; and the complete refurbishment of all rooms which, in several places, involves removing partitions so as to restore rooms to their original dimensions. Work also continued on the replacement of the

#### Report of the Governing Body

College's hot water and electrical systems (£73k), repairs to the present Acland buildings (£40k) and to the Hall floor (£45k). £76k was spent on interim refurbishment of Butterfield rooms and corridors, the rolling programme of major refurbishment having been deferred for a further year because of the scope and cost of the essential works to the Lodgings.

After almost four years of work, planning and listed building consent has finally been given for the redevelopment of the Acland site. The additional cost during the year of this extended planning process was £144k, taking the total cost of the project to-date to £980k. Thanks to a major gift from an Old Member we are now able to proceed with detailed design of the building. Meanwhile work has continued on the new pipe organ for the Chapel, again supported by substantial gifts from Old Members. It is planned that the new organ will be completed in time for St Mark's Day 2011.

#### **Fundraising**

In 2020 the College will celebrate its 150<sup>th</sup> anniversary. In preparation for this we have embarked on a £60m fundraising campaign, £45m for the Acland project and £15m for academic endowment. The Acland project is itself a product of the College's academic ambitions: it will provide a home for the Advanced Studies Centre as well as housing all research graduates and final year undergraduates.

#### Investment performance

The value of the endowment at the start of the year was £22.6m. Endowment assets are managed for total return and the Governing Body considers it prudent to transfer annually to the College to fund expenditure a maximum of 3.15% of average closing asset value over the previous three years. At year-end the percentage composition of the investment portfolio was as follows:

Fixed Interest	3.8%
Equities and long bias	51.2%
Absolute return funds	30.6%
Private Equity	2.9%
Property	3.8%
Cash	7.6%
	100.0%

The portfolio achieved a total return of 12.1% for the year. At year-end, after the £735k transfer to income and expenditure and the addition of endowment gifts, the endowment stood at £26.7m, an increase of 18% on the previous year.

## Reserves

At year-end the College's reserves amounted to £21.3m of which £20.5m was attributable to tangible fixed assets and £868k to the general reserve, an increase in the latter of £226k. The College intends to continue building the general reserve to a level at least equivalent to three months' expenditure on core activities (£1.7m at current expenditure levels).

## Risk management

The major risks to which the College is exposed, as identified by the Governing Body, and the systems established to mitigate these risks, have been reviewed and modified as appropriate during the year.

Approved by the Governing Body on 13 October 2010

Sir Jonathan Phillips Warden

# Responsibilities of the Governing Body

In accordance with the College's Statutes, the Governing Body is responsible for the administration and management of the College's affairs.

It is responsible for ensuring that there is an effective system of internal control and that accounting records are properly kept. It is required to present audited financial statements for each financial year, prepared in accordance with the Statutes of the University.

In preparing the financial statements, the Governing Body has ensured that:

- suitable accounting policies are selected and applied consistently;
- judgements and estimates are made that are reasonable and prudent;
- applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- it is satisfied that it has adequate resources to continue in operation for the foreseeable future.

Accordingly the financial statements are prepared on a going concern basis.

The Governing Body has taken reasonable steps to:

- ensure that there are appropriate financial and management controls in place to safeguard the assets
  of the College and prevent and detect fraud;
- secure the economical, efficient and effective management of the College's resources and expenditure.

Any system of internal financial control, however, can only provide reasonable, not absolute, assurance against material mis-statement or loss.

Under the Charities Act 1993 the College is an exempt charity and the members of the Governing Body must ensure that the property and income of the College are applied only in support of purposes which are charitable in law.

## Independent Auditors' Report to Governing Body

We have audited the financial statements of Keble College for the year ended 31 July 2010 which comprise the principal accounting policies, the consolidated income and expenditure account, the consolidated statement of total recognised gains and losses, the balance sheets, the consolidated cash flow statement and notes 1 to 23. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the Governing Body, in accordance with the College's statutes. Our audit work has been undertaken so that we might state to the Governing Body those matters we are required to state to it in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the College and the College's Governing Body, for our audit work, for this report or for the opinions we have formed.

## Respective Responsibilities of the Governing Body and Auditors

The Governing Body's responsibilities for preparing the Report of the Governing Body and the financial statements in accordance with the provisions of Statute XV made by the University of Oxford under the Universities of Oxford and Cambridge Act, 1923, and of Regulations for the accounts of the colleges made thereunder, are set out in the Responsibilities of the Governing Body. The Governing Body are also responsible for the preparation of the financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the provisions of Statute XV made by the University of Oxford under the Universities of Oxford and Cambridge Act, 1923, and of Regulations for the accounts of the colleges made thereunder. We also report to you if, in our opinion, the Report of the Governing Body is not consistent with the financial statements, if the College has not kept proper accounting records, or if we have not received all the information and explanations we require for our audit.

We read the other information contained in the Report of the Governing Body and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatements, or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

#### **Basis of Opinion**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Governing Body in the preparation of the financial statements, and of whether the accounting policies are appropriate to the College's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Independent Auditors' Report to Governing Body

## Opinion

#### In our opinion:

- a) the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of affairs of the College, and of the College consolidated with its subsidiaries and connected entities, as at 31 July 2010 and of its consolidated surplus for the year then ended; and
- b) the financial statements have been properly prepared in accordance with the provisions of Statute XV made by the University of Oxford under the Universities of Oxford and Cambridge Act, 1923, and of Regulations for the accounts of the colleges made thereunder, and:
- c) in all material respects, income received from the University of Oxford out of grants from the Higher Education Funding Council for England during the year ended 31 July 2010 has been applied to the purposes for which it was received.

CRITCHLEYS LLP Chartered Accountants Registered Auditors

**OXFORD** 

15 October 2010

#### Statement of Principal Accounting Policies

#### Basis of preparation

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of endowment asset investments, and in accordance with applicable accounting standards and according to the University of Oxford Statute XV to meet specific requirements imposed by University and College statutes.

These specific requirements reflect the provisions set out in the Statement of Recommended Practice ("SORP"): Accounting for Further and Higher Education issued in July 2003 but have not been updated for the introduction of the amended version of this SORP issued in July 2007. Due to the proposed future movement of the College financial statements to the Charities SORP, which is expected to be implemented in conjunction with the registration of the Oxford Colleges with the Charity Commission, the University of Oxford College Accounts Committee has concluded that there is no benefit in amending the specific requirements this year.

The financial statements consolidate the accounts of the College and of its subsidiary company, Conference Keble Limited. The accounts of the affiliated student bodies (Keble College Junior and Middle Common Rooms) have not been consolidated because the College does not control these activities.

#### Recognition of income

Fees and other income for services provided are credited to the income and expenditure account on a receivable basis.

Income from specific endowments and other restricted income is determined by a spending rule which currently permits the transfer of income of not more than 3.15 per cent of the average closing valuation of the endowments in the previous three years and is included to the extent of the relevant expenditure incurred during the year.

Income from general endowments (the use of which is not legally restricted to a specific purpose or activity) is determined by a spending rule which currently permits the transfer of income of not more than 3.15 per cent of the average closing valuation of the endowments in the previous three years.

#### **Donations**

Unrestricted donations and benefactions are credited to income and expenditure account on a received basis.

#### Pension costs

Contributions to the pension schemes provided for employees of the College are charged to the income and expenditure account over the period during which the College benefits from the employees' services.

#### Tangible fixed assets

Tangible fixed assets are stated at historical cost and are depreciated on a straight line basis over the following periods:

Freehold buildings 25 years
Building improvements 25 years
Equipment 5 years

Freehold land is not depreciated. The costs of freehold land associated with the main historic site and those buildings that are over 25 years old are not included in the balance sheet, on the basis that the historical amounts would not be material at today's value. The cost of major renovation projects which increase the service potential of buildings is capitalised and depreciated over applicable periods. Donations received to finance the acquisition of tangible fixed assets are treated as deferred capital and released to income on a straight line basis over the same period as the related asset is depreciated.

#### Statement of Principal Accounting Policies

The College operates a "de minimis" limit of £20,000 for the capitalisation of expenditure on equipment and building renovation. Works of art and other valuable artefacts that are regarded as inalienable are not included in the financial statements.

#### Investments

Listed investments and endowment asset investments are stated at market value. Other current asset investments are stated at the lower of cost and net realisable value.

#### Stocks

Stocks are stated at the lower of their cost and net realisable value. Where necessary, provision is made for obsolete, slow moving and defective stocks.

#### Maintenance of premises

The cost of routine corrective maintenance is charged to the income and expenditure account in the period it is incurred.

#### Foreign currencies

Transactions denominated in foreign currencies are recorded at the rate of exchange ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at year end rates of exchange or, where there are related forward foreign exchange contracts, at contract rates. The resultant exchange differences are included in the income or expenditure account for the year.

#### **Taxation status**

As an exempt charity within the meaning of Schedule 2 of the Charities Act 1993, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by Section 505 of the Taxes Act 1988 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively charitable purposes. The College receives no similar exemption in respect of Value Added Tax.

Trading activities undertaken by the College are administered through its subsidiary company, which, as a commercial organisation, is liable to Corporation Tax. Profits made by this company are, however, transferred to the College by Gift Aid, income tax being deducted from gift aid payments and recovered by the College.

#### **College Contribution Scheme**

The College is liable to be assessed for Contribution under the provisions of Statute XV of the University of Oxford. The Contribution Fund is used to make grants and loans to colleges on the basis of need. Contribution is calculated annually in accordance with regulations made by Council.

## Keble College Consolidated Income and Expenditure Account Year ended 31 July 2010

	Note	2010 £000	2009 £000
INCOME  Academic fees, tuition income and other HEFCE support Other operating income Endowment return and interest receivable	1 2 3	2,829 4,711 742	2,813 4,755 721
Total income		8,282	8,289
EXPENDITURE Staff costs Depreciation Other operating expenses Interest payable Contribution under Statute XV	4 6 6 6	4,276 1,088 2,867 3 5	4,148 1,029 3,090 4 4
Total expenditure		8,239	8,275
Surplus for the year on continuing operations before taxation and disposal of fixed assets  Surplus on disposal of fixed assets		<b>43</b> 0	14
Surplus for the year after taxation	7,8	43	14
	,		
Consolidated statement of total recognised gains and losses Year ended 31 July 2010			
	Note	2010 £000	2009 £000
Reserves Surplus for the year		43	14
Endowments Income receivable from endowment asset investments Endowment return transferred to income and expenditure account Endowment capital transferred to deferred capital Appreciation (depreciation) of endowment asset investments Endowment management fees New endowments received Other	15 15 15 15 15 15	10 (736) 2,839 (105) 2,013	98 (707) (133) (467)
Net movement to deferred capital	14	92	523
Total recognised gains relating to the year Opening reserves and endowments		4,156 47,620	(48) 47,668
Closing reserves and endowments		51,776	47,620

# Keble College **Balance Sheets** As at 31 July 2010

		CONSOLIE	DATED	COLLE	GE
	Note	2010 £000	2009 £000	2010 £000	2009
	Note	2000	2000	£000	£000
Fixed assets					
Tangible assets	9	24,253	24,345	24,253	24,345
Investments	10	0	0	0	0
		24,253	24,345	24,253	24,345
Endowment asset investments					
Securities and cash deposits	11	26,656	22,635	26,656	22,635
		26,656	22,635	26,656	22,635
Current assets:					
Stocks		60	66	60	66
Debtors	12	1,503	1,115	1,706	953
Short term investments and cash deposits		1	1	1	1
Cash at bank and in hand		1,084	1,427	249	810
		2,648	2,609	2,016	1,830
Creditors: Amounts falling due within one year	13	(1,781)	(1,969)	(1,220)	(1,261)
Net current assets		867	640	796	569
TOTAL ASSETS LESS CURRENT LIABILITIE	≣S	51,776	47,620	51,705	47,549
Deferred capital	14	3,801	3,709	3,801	3,709
•			,	-,	-,
Endowments					
Specific	15	11,626	10,589	11,626	10,589
General	15	15,030	12,046	15,030	12,046
Reserves	-	26,656	22,635	26,656	22,635
General reserves	16	21,319	21,276	24 240	24 205
Control (Cool vos				21,248	21,205
		21,319	21,276	21,248	21,205
TOTAL FUNDS		51,776	47,620	51,705	47,549

The financial statements were approved by the Governing Body of Keble College on 13 October 2010.

Sir Jonathan Phillips Warden

R J Boden Bursar

# Keble College Consolidated Cashflow Statement Year ended 31 July 2010

Note	Tear ended 31 July 2010		2010	2009
Returns on investments and servicing of finance		Note		
Income from endowments	Net cash inflow (outflow) from operating activities	22	(346)	326
Other income from investments and interest received         6         14           Interest paid         16         112           Interest paid         (3)         (4)           Net cash inflow from returns on investments and servicing of finance         13         108           Capital expenditure and financial investment	Returns on investments and servicing of finance			
Interest paid		15	10	98
Interest paid   (3) (4)	Other income from investments and interest received		6	14
Net cash inflow from returns on investments and servicing of finance  Capital expenditure and financial investment  Net realisation/(acquisition) of tangible fixed assets  9 (996) (1,425)  Net realisation/(acquisition) of endowment asset investments 11 (547) (1,485)  Endowments received 15 2,013 624  Endowment management fees 15 (105) 0  Deferred capital received 14 260 545  Net cash inflow/(outflow) from capital expenditure and financial investment 625 (1,741)  Net cash inflow/(outflow) before use of liquid resources and financing 292 (1,307)  Decrease in short term investments 0 0 0  Increase/(decrease) in cash 0 0  Reconciliation of net cash flow to movement in net funds  Increase/(decrease) in cash for the year 292 (1,307)  Increase/(decrease) in in liquid resources and current asset investments  Decrease in debt  Change in net funds 292 (1,307)  Opening net funds 292 (1,307)			16	112
Capital expenditure and financial investment       9 (996) (1,425)         Net realisation/(acquisition) of tangible fixed assets 9 (1,485)       9 (996) (1,425)         Net realisation/(acquisition) of endowment asset investments 11 (547) (1,485)       11 (547) (1,485)         Endowments received 15 (105) 0       624         Endowment management fees 15 (105) 0       0         Deferred capital received 14 260 545       545         Net cash inflow/(outflow) from capital expenditure and financial investment 625 (1,741)       625 (1,741)         Net cash inflow/(outflow) before use of liquid resources and financing 7 (1,307)       292 (1,307)         Decrease in short term investments 7 (1,307)       292 (1,307)         Reconciliation of net cash flow to movement in net funds 8 (1,307)       292 (1,307)         Increase/(decrease) in cash for the year 1 (1,307)       292 (1,307)         Change in net funds 7 (2,819 (1,307)       292 (1,307)         Opening net funds 7 (2,819 (1,307)       2,819 (1,307)	Interest paid		(3)	(4)
Net realisation/(acquisition) of tangible fixed assets         9         (996)         (1,425)           Net realisation/(acquisition) of endowment asset investments         11         (547)         (1,485)           Endowments received         15         2,013         624           Endowment management fees         15         (105)         0           Deferred capital received         14         260         545           Net cash inflow/(outflow) from capital expenditure and financial investment         625         (1,741)           Net cash inflow/(outflow) before use of liquid resources and financing         292         (1,307)           Decrease in short term investments         0         0           Increase/(decrease) in cash         292         (1,307)           Reconciliation of net cash flow to movement in net funds         292         (1,307)           Increase/(decrease) in cash for the year         292         (1,307)           Increase/(decrease) in liquid resources and current asset investments         292         (1,307)           Decrease in debt         292         (1,307)           Change in net funds         2,819         4,126	Net cash inflow from returns on investments and servicing of finance		13	108
Net realisation/(acquisition) of tangible fixed assets         9         (996)         (1,425)           Net realisation/(acquisition) of endowment asset investments         11         (547)         (1,485)           Endowments received         15         2,013         624           Endowment management fees         15         (105)         0           Deferred capital received         14         260         545           Net cash inflow/(outflow) from capital expenditure and financial investment         625         (1,741)           Net cash inflow/(outflow) before use of liquid resources and financing         292         (1,307)           Decrease in short term investments         0         0           Increase/(decrease) in cash         292         (1,307)           Reconciliation of net cash flow to movement in net funds         292         (1,307)           Increase/(decrease) in cash for the year         292         (1,307)           Increase/(decrease) in liquid resources and current asset investments         292         (1,307)           Decrease in debt         292         (1,307)           Change in net funds         2,819         4,126	Capital expenditure and financial investment			
Net realisation/(acquisition) of endowment asset investments         11         (547)         (1,485)           Endowments received         15         2,013         624           Endowment management fees         15         (105)         0           Deferred capital received         14         260         545           Net cash inflow/(outflow) from capital expenditure and financial investment         625         (1,741)           Net cash inflow/(outflow) before use of liquid resources and financing         292         (1,307)           Decrease in short term investments         0         0           Increase/(decrease) in cash         292         (1,307)           Reconciliation of net cash flow to movement in net funds         292         (1,307)           Increase/(decrease) in liquid resources and current asset investments         292         (1,307)           Decrease in debt         292         (1,307)           Change in net funds         292         (1,307)           Opening net funds         2,819         4,126		9	(996)	(1.425)
Endowments received	· · · · -	11		
Deferred capital received 14 260 545  Net cash inflow/(outflow) from capital expenditure and financial investment 625 (1,741)  Net cash inflow/(outflow) before use of liquid resources and financing 292 (1,307)  Decrease in short term investments 0 0  Increase/(decrease) in cash 292 (1,307)  Reconciliation of net cash flow to movement in net funds  Increase/(decrease) in cash for the year 292 (1,307)  Increase/(decrease) in liquid resources and current asset investments  Decrease in debt  Change in net funds 292 (1,307)  Opening net funds 292 (1,307)	Endowments received	15		
Net cash inflow/(outflow) from capital expenditure and financial investment 625 (1,741)  Net cash inflow/(outflow) before use of liquid resources and financing 292 (1,307)  Decrease in short term investments 0 0  Increase/(decrease) in cash 292 (1,307)  Reconciliation of net cash flow to movement in net funds  Increase/(decrease) in cash for the year 292 (1,307)  Increase/(decrease) in liquid resources and current asset investments  Decrease in debt 292 (1,307)  Change in net funds 292 (1,307)  Opening net funds 294 (1,307)	Endowment management fees	15	(105)	0
Net cash inflow/(outflow) before use of liquid resources and financing  Decrease in short term investments  0 0 0 Increase/(decrease) in cash  Reconciliation of net cash flow to movement in net funds  Increase/(decrease) in cash for the year  Increase/(decrease) in liquid resources and current asset investments  Decrease in debt  Change in net funds  292 (1,307)  292 (1,307)  292 (1,307)	Deferred capital received	14	260	545
Decrease in short term investments 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Net cash inflow/(outflow) from capital expenditure and financial investment	ent	625	(1,741)
Increase/(decrease) in cash  Reconciliation of net cash flow to movement in net funds  Increase/(decrease) in cash for the year 292 (1,307) Increase/(decrease) in liquid resources and current asset investments Decrease in debt  Change in net funds 292 (1,307) Opening net funds 2,819 4,126	Net cash inflow/(outflow) before use of liquid resources and finance	ing	292	(1,307)
Reconciliation of net cash flow to movement in net funds  Increase/(decrease) in cash for the year 292 (1,307) Increase/(decrease) in liquid resources and current asset investments Decrease in debt  Change in net funds 292 (1,307) Opening net funds 2,819 4,126	Decrease in short term investments		0	0
Reconciliation of net cash flow to movement in net funds  Increase/(decrease) in cash for the year 292 (1,307) Increase/(decrease) in liquid resources and current asset investments Decrease in debt  Change in net funds 292 (1,307) Opening net funds 2,819 4,126	Increase/(decrease) in cash		292	(1.307)
Increase/(decrease) in cash for the year Increase/(decrease) in liquid resources and current asset investments Decrease in debt  Change in net funds Opening net funds 292 (1,307) 2,819 4,126	,			(,,,,,
Increase/(decrease) in liquid resources and current asset investments  Decrease in debt  Change in net funds Opening net funds 292 (1,307) 2,819 4,126	Reconciliation of net cash flow to movement in net funds			
Opening net funds 2,819 4,126	Increase/(decrease) in liquid resources and current asset investments		292	(1,307)
Opening net funds 2,819 4,126	Change in net funds		292	(1,307)
Net funds at 31 July 2009 (short-term investments and cash) 3,111 2,819	Opening net funds		2,819	4,126
	Net funds at 31 July 2009 (short-term investments and cash)		3,111	2,819

# Kebie College Notes to the Financial Statements Year ended 31 July 2010

	2000 ,399 425 108 881 ,813
Tuition fees from overseas students 446 Other fees 161	425 108 881
Other fees 161	108 881
101	881
Other tuition income and HEFCE support 791	
	,813
2,829 2	
The above analysis includes support from the University from HEFCE funds amounting to £1,783k (2009: £1,767k).	
2 OTHER OPERATING INCOME £000 £	000
	,038
	,161
Grants and donations 373	255
Release of deferred capital contributions 168	155
Other income 132	146
4,711 4,	,755
3 ENDOWMENT RETURN AND INTEREST RECEIVABLE £000	000
Transferred from specific endowments (note 15) 353	332
Transferred from general endowments (note 15) 383	375
Other investment income 0	0
Other interest receivable 6	14
742	721
A STAFF COSTS	
	000
	,519
	231 398
Ottor pension costs (note 3) 440	აყგ
4,276 4,	,148

2010

2009

It is standard accounting practice to disclose further information relating to staff numbers and analyses of remuneration for higher paid employees. This information has not been included due to the particular difficulty of presenting meaningful data for staff jointly employed by the University and College.

Keble College Notes to the Financial Statements Year ended 31 July 2010

#### **5 PENSION SCHEMES**

#### 5.1 The pension schemes

The College participates in two principal pension schemes for its staff - the Universities Superannuation Scheme ('USS') and the University of Oxford Staff Pension Scheme ('OSPS'). Both schemes are contributory defined benefit schemes (i.e. they provide benefits based on length of service and final pensionable salary) and are contracted out from the State Second Pension Scheme. The assets of USS and OSPS are each held in separate trustee-administered funds. Both schemes are multi-employer schemes and the College is unable to identify its share of the underlying assets and liabilities of each scheme on a consistent and reasonable basis. Therefore, in accordance with the accounting standard FRS17 "Retirement Benefits", the College accounts for the schemes as if they were defined contribution schemes. As a result, the amount charged to the income and expenditure account represents the contributions payable to the schemes in respect of the accounting period.

In the event of the withdrawal of any of the participating employers in USS, the amount of any pension funding shortfall (which cannot be otherwise recovered) in respect of that employer will be spread across the remaining participating employers and reflected in the next actuarial valuation of the scheme. However, in OSPS, the amount of any pension funding shortfall in respect of any withdrawing participating employer will be charged to that employer.

The College has one employee in another pension scheme. In addition, the College is contributing to the personal pension arrangements of certain staff who were ineligible to join USS or OSPS.

#### 5.2 Actuarial valuations

Qualified actuaries periodically value the Schemes. Both USS and OSPS were valued using the "projected unit" method, embracing a market value approach. The resulting levels of contribution take account of actuarial surpluses or deficits in each scheme. The financial assumptions were derived from market conditions prevailing at the valuation date. The results of the latest actuarial valuations and the assumptions which have the most significant effect on the results of the latest valuations and the determination of the contribution levels are shown in the following table.

	USS	OSPS
Date of valuation:	31/03/2008 a	31/07/2007
Date valuation results published:	04/02/2009	09/10/2008
Value of past service liabilities:	£28,135m	£322m
Value of assets:	£28,842m	£279m
Funding Surplus/(Deficit):	£707m b	(£43m) c
Principal assumptions:		
Rate of interest (past service liabilities)	4.4% pa	-
Rate of interest (future service liabilities)	6.1% pa	-
Rate of interest (periods up to retirement)	•	6.9% pa
Rate of interest (periods after retirement)	-	4.9% pa
Rate of increase in salaries	4.3% pa	4.8% pa
Rate of increase in pensions	3.3% pa	3.3% pa
Mortality assumptions:		·
Assumed life expectancy at age 65 (males)	23 yrs	22 yrs
Assumed life expectancy at age 65 (females)	25 yrs	24 yrs
Funding Ratios:		·
Technical provisions basis:	103% d	87%
Statutory Pension Protection Fund basis:	107%	95%
"Buy-out" basis:	79% d	71%
Estimated FRS17 basis:	104% d	89%
Recommended Employer's contribution rate (as % of pensionable salaries):	16% e	21.5% c
Effective date of next valuation:	31/03/2011 a	31/03/2010

Keble College Notes to the Financial Statements Year ended 31 July 2010 Notes:

- a. USS' actuary will undertake an actuarial valuation of the Scheme as at 31 March 2011, the results of which are not expected to be finalised until December 2011, with publication of the final results in 2012.
- b. In the light of the considerable swings in markets since the 2002 valuation, the nature of the demographic and financial assumptions used in the ongoing and solvency valuations, the significant positive cash flows and equity orientated investment strategy, USS' actuary recommended, and the Trustee agreed, that the small ongoing funding surplus should be carried forward to the next valuation.
- c. OSPS' actuarial valuation as at 31 July 2007 identified a required long-term employer contribution rate of 17.85% of total pensionable salaries, but also a funding deficit of £43.2m. The University, on behalf of all the employers participating in the scheme, has agreed with the trustees of OSPS to address this deficit by increasing the employer contribution rate to the previously agreed rate of 21.5% of total pensionable salaries with effect from 1 August 2008. The actuary has certified that the additional 3.65% contribution should eliminate the deficit by 31 July 2025.
- d. Since 31 March 2008, global investment markets have continued to fluctuate and the actuary has estimated the funding level of USS had fallen from 103% at 31 March 2008 to 91% (a deficit of £3,065m) at 31 March 2010. This estimate is based on the funding level at 31 March 2008, adjusted to reflect the fund's actual investment performance over the two years and changes in market conditions (market conditions affect both the valuation rate of interest and also the inflation assumption which in turn impacts on the salary and pension increase assumptions). On the FRS17 basis, the actuary estimated that the funding level at 31 March 2010 was 80% and on a buy out basis was approximately 57%.
- e. The USS employer contribution rate required for future service benefits alone at the date of the valuation was 16.0% of total pensionable salaries and the Trustee company, on the advice of the actuary, decided to implement the increase from 14% to 16% on 1 October 2009.
- 5.3 Sensitivity of actuarial valuation assumptions:

Surpluses or deficits which arise at future valuations may impact on the College's future contribution commitment. The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below:

Assumption	Change in assumption	Impact on scheme liabilities			
		USS	OSPS		
Valuation rate of interest	increase/decrease by 0.5%	decrease / increase by £2.2bn	decrease / increase by £30m		
Rate of pension increases	increase/decrease by 0.5%	increase / decrease by £1.5bn	increase / decrease by £20m		
Rate of salary growth	increase/decrease by 0.5%	increase / decrease by £0.7bn	increase / decrease by £7m		
Rate of mortality	more prudent assumption (mortality at last valuation, rated down by a further year)	increase by £1.6bn	increase by £10m		

## 5.4 Pension charge for the year:

The pension charge recorded by the College during the accounting period was equal to the contributions payable as

	2010	2009
Scheme:	£000	£000
Universities Superannuation Scheme	246	199
University of Oxford Staff Pension Scheme	191	188
Other Schemes - contributions	8	8
Supplementation payments f	3	3
	448	398

#### Notes

f. The College continues to make a small number of supplementation payments to retired employees.

# Keble College Notes to the Financial Statements Year ended 31 July 2010

6 ANALYSIS OF EXPENDITUR	E		Other		
			operating	2010	2009
	Staff costs	Depreciation	expenses	Total	Total
	£000	£000	£000	£000	£000
Academic	1,901		714	2,615	2,493
Residential	1,472		1,325	2,797	2,944
Premises	283	1,088	431	1,802	1,814
College administration	. 225		244	469	486
Endowment management				0	27
Fundraising	334		136	470	419
Other	61		17	78	84
	4,276	1,088	2,867	8,231	8,267
Interest payable				3	4
Contribution under Statute XV				5	4
Total expenditure				8,239	8,275
				2010	2009
				£000	£000
Interest payable relates to ban	k loans, overdrafts	s and other loans;			
Repayable within 5 years			;	3	4
		•			
				2010	2009
Other operating expenses inclu	ide auditors' remu	meration:		£000	£000
in respect of the audit of th				14	13
in respect of other services				0	13
in respect of other services	•		•	, . <del></del>	
				14	14

## 7 TAXATION

As the College is a charity, all College income and capital gains are applied to charitable purposes only and all profits of subsidiary undertakings are paid to the College under Gift Aid, no liability arises to United Kingdom corporation tax.

8	SURPLUS FOR THE YEAR	2010 £000	2009 £000
	College's surplus for the year	43	14
	Surplus generated by the subsidiary undertaking	0	0
	Consolidated surplus for the year	43	14

#### 9 TANGIBLE FIXED ASSETS

		Consolidated			College	
	Freehold			Freehold	· · · · · · · · · · · · · · · · · · ·	
	Land &			Land &		
	Buildings	Equipment	Total	Buildings	Equipment	Total
	£000	£000	£000	£000	£000	£000
Cost						
At start of year	29,353	1,051	30,404	29,353	1,051	30,404
Additions	721	275	996	721	275	996
At end of year	30,074	1,326	31,400	30,074	1,326	31,400
Depreciation						
At start of year	5,526	533	6,059	5,526	533	6,059
Charge for period	908	180	1,088	908	180	1,088
At end of year	6,435	713	7,147	6,435	713	7,147
Net book value						
At end of year	23,639	613	24,253	23,639	613	24,253
At start of year	23,827	518	24,345	23,827	518	24,345

The net book value of tangible fixed assets does not include any amounts in respect of assets held under finance leases.

## 10 FIXED ASSET INVESTMENTS

The College owns 100% of the issued share capital of Conference Keble Limited, a company incorporated in England and Wales. The principal business activity of Conference Keble Limited is the provision of conference facilities in Keble College.

## 11 ENDOWMENT ASSET INVESTMENTS

CONSOLIDATED AND COLLEGE	Securities & Cash	Property	Total
	£000	£000	£000
At market value			
At start of year	21,459	1,176	22,635
Purchases at cost	7,788	200	7,988
Sales proceeds	(7,103)	(338)	(7,441)
Increase (decrease) in cash	635		635
Revaluation gains	2,853	(14)	2,839
At end of year	25,632	1,024	26,656
Analysed as			
Fixed Interest	1,018		
Equities and long bias	13,650		
Absolute return funds	8,152		
Private Equity	786		
Property	1,024		
Cash	2,026		
	26,656		

# 12 DEBTORS

:	Consolidat	ed	College	
	2010	2009	2010	2009
	£000	£000	£000	£000
Amounts falling due within one year				
Trade debtors	699	600	173	32
Amounts owed by College members	104	86	104	86
Amounts owed by group undertakings	0	0	762	423
Prepayments and accrued income	171	213	138	196
Other debtors	46	55	46	55
Amounts falling due after more than one year				
Loans	483	161	483	161
	1,503		1,706	953

## 13 CREDITORS: AMOUNT FALLING DUE WITHIN ONE YEAR

	Consolidat	ed	College	
	2010	2009	2010	2009
	£000	£000	£000	£000
Bank loans and overdrafts	0	0	0	0
Trade creditors	1,266	1,292	743	621
Other taxation and social security	137	141	137	141
Accruals and deferred income	175	363	137	325
Other creditors	203	173	203	174
	parameter state of the state of			
	1,781	1,969	1,220	1,261

## 14 DEFERRED CAPITAL

	Consolidated		College	
	2010	2009	2010	2009
	£000	£000	£000	£000
At start of year	3,709	3,186	3,709	3,186
New capital	260	545	260	545
Transferred from endowment funds	0	133	0	133
Released to income and expenditure account	(168)	(155)	(168)	(155)
A1.11				······································
At the end of the year	3,801	3,709	3,801	3,709

Following the demise of the Chapel pipe organ in the late 1980s donations towards the purchase of a new organ were credited to general endowment. During the financial year 2008-09 the College contracted to purchase a new pipe organ and accordingly accumulated donations in the amount of £133k were transferred from general endowment to deferred capital.

#### 15 ENDOWMENTS

CONSOLIDATED AND COLLEGE	Specific £000	General £000	Total £000
At start of year	10,589	12,046	22,635
Endowments received	106	1,907	2,013
Appreciation (depreciation) of endowment investments	1,328	1,511	2,839
Income receivable from endowment asset investments	5	5	10
Transferred to income and expenditure account (note 3)	(353)	(383)	(736)
Endowment management charges	(49)	(56)	(105)
At end of year	11,626	15,030	26,656

Endowments comprise those funds which are regarded as for the long term and which fundamentally underpin and sustain the operation of the College at its desired level of activity.

Specific Endowments are those bequests and gifts where the use of the capital and income, or only the income, is for a specific purpose or activity so designated by the donor and which can only be used for that purpose or activity.

General Endowments represent the corporate capital of the College and include bequests and gifts where the use of the capital and income (or only the income) is for the general purposes of the College. Part of these funds may have been designated for a particular purpose by the Governing Body.

Specific Endowments (consolidated and College) include funds valued at £1,215k which provide income for purposes that lie outside the objects of the College. Income arising therefrom amounted to £35k.

#### 16 GENERAL RESERVES

		Consolidated £000	College £000
		21,276	21,205
		43	43
		21,319	21,248
Consolidated		College	
2010	2009	2010	2009
£000	£000	£000	£000
20,452	20,636	20,452	20,636
867	640	796	569
21,319	21,276	21,248	21,205
	2010 £000 20,452 867	2010 2009 £000 £000 20,452 20,636 867 640	£000 21,276 43  21,319  Consolidated  Colleg 2010 2009 2010 2000 £000 20,452 867 640 796

#### 17 CAPITAL COMMITMENTS

At 31 July 2010 the College had contracts outstanding amounting to £1,205k, comprising £403k for the new pipe organ and £802k for building renovations and refurbishments. At 31 July 2009 the College had contracts outstanding amounting to £579k, comprising £486k for the new pipe organ and £93k for buildings renovations.

#### 18 FINANCIAL COMMITMENTS

The College had no annual commitments under non-cancellable operating leases at 31 July 2010 and 31 July 2009.

#### 19 POST BALANCE SHEET EVENTS

No material event occurred after the date of the balance sheet the disclosure of which is deemed to contribute to a proper understanding of the financial position.

#### **20 CONTINGENT LIABILITIES**

The College had no contingent liabilities at 31 July 2010 and 31 July 2009.

#### 21 RELATED PARTY TRANSACTIONS

The College has both a loan scheme and a joint-equity scheme for house purchase which is available to members of Governing Body. At 31 July 2010 two loans under the scheme, amounting in aggregate to £480,354, were outstanding to the Warden and a former member of the Governing Body. The College's Endowment Asset Investments included joint-equity investments, valued at £1,025k, in six properties.

# 22 RECONCILIATION OF CONSOLIDATED OPERATING SURPLUS TO NET CASH INFLOW FROM OPERATING ACTIVITIES

			2000
Surplus for the year			£000 43
Depreciation Depreciation			1,088
Release of deferred capital			(168)
Endowment income and interest receivable			(742)
Interest payable			3
Decrease (increase) in stocks			6
Decrease (increase) in debtors			(388)
(Decrease) increase in creditors			(188)
			( )
		-	
		_	(346)
23 ANALYSIS OF CHANGES IN NET FUNDS			
23 ANALYSIS OF CHANGES IN NET FUNDS			
	2009	Changes	2010
	£000	£000	£000
Cash at bank and in hand	1,427	(343)	1,084
Endowment assets cash	1,391	635	2,026
Bank overdrafts	0	0	0
	2,818	292	3,110
Current asset investments	1	0	1
			····
Net Funds	2,819	292	3,111