Harvard Business School Online

Management Essentials October 2021 Calendar

All modules are available at 1:00 p.m. United States Eastern Time (ET) (UTC 17:00). **All modules are due at 1:00 p.m. ET (UTC 17:00). All Group Exercises have recommended deadlines of 11:59 p.m. ET (UTC 03:59).** Please check against your local time zone to ensure you complete your coursework before the required deadlines. **Daylight Savings Time ends in the United States on November 7, 2021. Deadlines will stay at 1:00 p.m. ET but will convert to UTC 18:00.**

Enrolled participants will retain access to the course until **January 30, 2022**. *Note: Each week is separated by an empty row.*

Week	Module / Assignment	Status	Open / Due Date
Week 1	Module 1: A Process Perspective on Management (Pt. 1)	Opens at 10:00 a.m. ET	Wednesday, October 6, 2021
Week 2	**Module 1: A Process Perspective on Management (Pt. 1)**	**Due at 1:00 p.m. ET**	**Wednesday, October 13, 2021**
Week 2	Module 1: A Process Perspective on Management (Pt. 2)	Opens at 1:00 p.m. ET	Wednesday, October 13, 2021
Week 3	**Module 1: A Process Perspective on Management (Pt. 2)**	**Due at 1:00 p.m. ET**	**Wednesday, October 20, 2021**
Week 3	Module 2: Shaping the Decision-Making Process (Pt. 1)	Opens at 1:00 p.m. ET	Wednesday, October 20, 2021
Week 4	**Consensus Exercise**	**Due at 11:59 p.m. ET (Recommended)**	**Saturday, October 23, 2021**
Week 4	**Module 2: Shaping the Decision-Making Process (Pt. 1)**	**Due at 1:00 p.m. ET**	**Wednesday, October 27, 2021**
Week 4	Module 2: Shaping the Decision-Making Process (Pt. 2)	Opens at 1:00 p.m. ET	Wednesday, October 27, 2021
Week 5	**DI / DA Exercise**	**Due at 11:59 p.m. ET (Recommended)**	**Saturday, October 30, 2021**
Week 5	**Module 2: Shaping the Decision-Making Process (Pt. 2)**	**Due at 1:00 p.m. ET**	**Wednesday, November 3, 2021**
Week 5	Module 3: Implementing for the Present & Learning for the Future (Pt. 1)	Opens at 1:00 p.m. ET	Wednesday, November 3, 2021

Week 6	**Module 3: Implementing for the Present & Learning for the Future (Pt. 1)**	**Due at 1:00 p.m. ET**	**Wednesday, November 10, 2021**
Week 6	Module 3: Implementing for the Present & Learning for the Future (Pt. 2)	Opens at 1:00 p.m. ET	Wednesday, November 10, 2021

Week 7	**Module 3: Implementing for the Present & Learning for the Future (Pt. 2)**	**Due at 1:00 p.m. ET**	**Wednesday, November 17, 2021**
Week 7	Module 4: Managing and Leading Change (Pt. 1)	Opens at 1:00 p.m. ET	Wednesday, November 17, 2021

Week 8	**Module 4: Managing and Leading Change (Pt. 1)**	**Due at 1:00 p.m. ET**	**Wednesday, November 24, 2021**
Week 8	Module 4: Managing and Leading Change (Pt. 2)	Opens at 1:00 p.m. ET	Wednesday, November 24, 2021

Week 9	**Red Flags Exercise**	**Due at 11:59 p.m. ET (Recommended)**	**Saturday, November 27, 2021**
Week 9	**Module 4: Managing and Leading Change (Pt. 2)**	**Due at 1:00 p.m. ET**	**Wednesday, December 1, 2021**

To add this calendar to your personal Google, Outlook, or Apple Calendar, use this downloadable calendar link:

https://calendar.google.com/calendar/ical/s0kjackpuc2l1c5cqcoc7lc1qs%40group.calendar.google.com/public/basic.ics

- For a step-by-step guide on how to add this calendar to your personal calendar, visit the calendar download instructions.

To access the course calendar without adding it to your personal calendar, visit the Google Calendar online.