

# THE CHANGE DOCUMENT

REAL LEADERSHIP  
REAL PLANS  
REAL CHANGE



# PDM

THE PEOPLES' DEMOCRATIC MOVEMENT

ONE PEOPLE, ONE DESTINY, ONE MOVEMENT

ELECTIONS MANIFESTO 2016

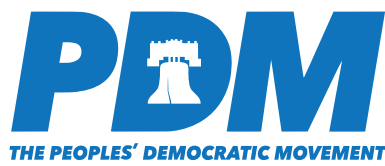
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ONE PEOPLE, ONE DESTINY, ONE MOVEMENT

## **ELECTIONS MANIFESTO 2016**

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**The Press Office  
The Peoples' Democratic Movement  
Downtown  
Providenciales  
Turks and Caicos Islands**

Web: [pdm.tc](http://pdm.tc)  
Email: [press@pdm.tc](mailto:press@pdm.tc)





**REAL LEADERSHIP  
REAL PLANS  
REAL CHANGE**

**VOTE**

December 15, 2016

*for our  
future...*

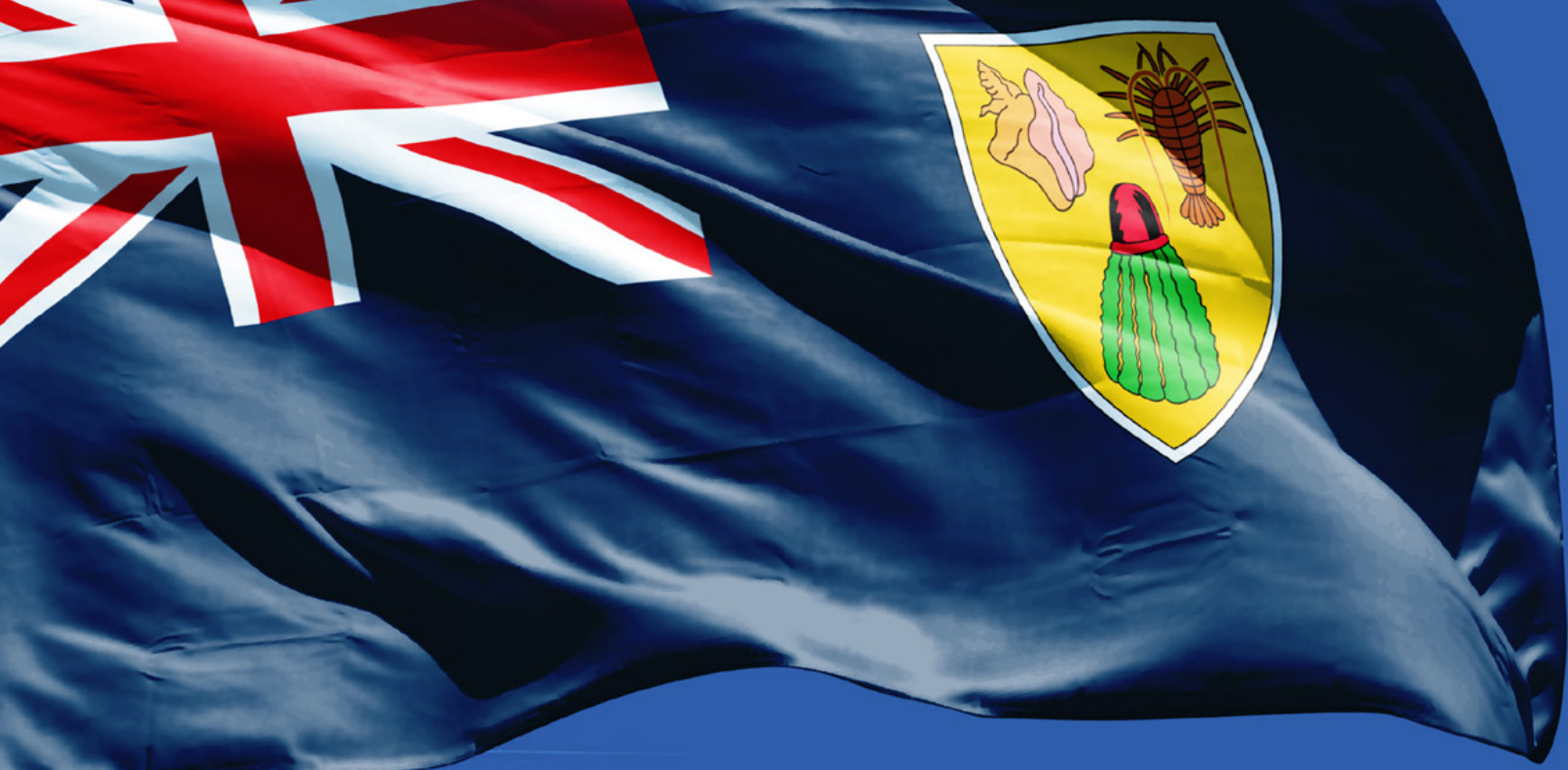


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## OUR VISION

A vibrant, energized and cohesive people living in harmony; understanding and respecting the rule of law and the strength and power of collective rule. Respecting and celebrating the institutions that uphold cultural identities and the place of God in our lives. Economically and politically empowered to fearlessly react to and embrace change for the good of all mankind.

## OUR MISSION STATEMENT

Founded on the principle of fair and robust representation, the Peoples' Democratic Movement was birthed to be a voice for all the people of the Turks and Caicos Islands. Rooted in the fact that everyone has a part to play in the development of this country, to contribute to and benefit from its development, the Mission is to ensure that no one is disenfranchised or marginalized, but that all forms a cohesive whole in representation, advocacy and benefits. As the voice of the people and for the people, the PDMs Motto "freedom, equality and justice for all" is all embracing and eclectic with a strong resolve to ensure a vibrant government that puts country above self; service to country as unto God!

MESSAGE FROM PARTY LEADER  
HON. SHARLENE CARTWRIGHT ROBINSON

# Enough Is Enough

## It is time for change

In celebration of the legacy that is ours, the Peoples' Democratic Movement (PDM) is a proud bearer of the title The Peoples' Party. Birthed to bring robust and unflinching representation to every Turks and Caicos Islander and others making these "beautiful by nature" Islands their home, the PDM stands as the only beacon of hope in these difficult times, the citadel reminding its people at various periods in their history that ENOUGH IS ENOUGH!!

Standing on the shoulders of those who went before me, and continuing the legacy of our great leader, First Chief Minister of the Turks and Caicos Islands, our National Hero, The Most Excellent Hon James Alexander George Smith McCartney, the clarion call goes out again, as it did in the 1970's, ENOUGH IS ENOUGH, TIME FOR A CHANGE!!

The Turks and Caicos Islands have lost much of what was gained in the Taylor years and we as a people have languished in the last eight years of the PNP oligarchy, having once again been placed on the international scene in the most scandalous manner. In 2011 after what was deemed a period of prosperity, 33% of our people were living on or below the poverty line. History would remind us that with each successive governing of the PNP administration, the Turks and Caicos Islands have been disgraced, constitutional powers were lost and our people were set back economically. ENOUGH IS ENOUGH, TIME FOR A CHANGE!!

The past years have been troubling years for the people of this beautiful country. Unfortunately too many of our people do not see a future in their own home and this has driven many to leave the country especially over the past four years to find better opportunities overseas. Disappointed in its returned

Government of 2012, our people are broken; apathetic and less than enthusiastic about their future. They are feeling a sense of hopelessness.

Truth be told, TCI is not the pretty picture that the PNP would have anyone to believe it is. Fearful on our streets and in our very own homes, unemployed, living on or below the poverty line, lack of confidence in an expensive healthcare system that has many challenges that raises serious concerns about the quality of and access to care, with an environment that puts our health, beauty and protection at risk because of deliberate, negligent and reckless acts that destroy our environment and keep our country dirty. Truth be told, people are struggling to make it. Specifically, the unemployed are ignored, too many of the employed are under employed and taken advantage of on the job, youths are feeling a sense of disillusionment like never before and the lack of opportunities to develop into the best productive citizen compounds this disillusionment. The juvenile is forgotten and left alone to fend for himself. The prisoner does his time and even the Government will not hire him. The elderly and special needs are the fading voice that is crying out to be remembered. Our special needs children can be educated but, instead, are being ignored by the mainstream system. The young men are in trouble and are on a path to rapid extinction if we do not intervene. Truth be told we are in trouble. The country's Treasury has been turned around but the people have been left out of the equation.

Cost of living is high and not without the help of this Government through its approach of governance. Austerity measures and short cuts that were less than innovative and

“ We must seek to empower our people  
- individual by individual, community by community,  
Island by Island. At all levels we will keep people at the  
center of our decisions and all development. ”







“He hath shewed thee,  
O man, what is good;  
and what doth the Lord  
require of thee, but to  
do justly, and to love  
mercy; and to walk  
humbly with thy God.”

– Micah 6:8

plain lazy shrunk our economy and sent businesses out of business, while social issues are being downplayed and the critical Standard of Living Assessment Report continue to be ignored.

**T**his PDM government will affect the change that is badly needed! We must engage in people centered development. It must never be about the bottom line at the expense of our people. We must seek to empower our people - individual by individual, community by community, Island by Island. At all levels we will keep people at the center of our decisions and all development.

The PDM is the change this country needs. We represent the alternative and we, the PDM represent authentic, genuine, committed leadership that is synonymous with growth and development for ALL and not just a particular class of people. This is a time for Turks and Caicos Islanders to step up and demand the change they in their country. ENOUGH IS ENOUGH!!!

Every island is suffering and people are feeling neglected. It is time that TC Islanders demand their fair piece of the pie that is rightfully theirs. We have suffered long enough, time for a change now. ENOUGH IS ENOUGH!!

My fellow Turks and Caicos Islanders, I present this Change Document as an alternative to what has been rammed down our throat as promises for the last eight years. Eight is enough. Here is the alternative, with realistic plans and clear objectives that are time bound and achievable. You be the judge and catalogue with us the accomplishments to be achieved herein. It is therefore with great pride and humility that I present within this Change Document a slate of men and women of impeccable character, nationalistic in ideas and desires, accomplished community leaders, dedicated to preserving national identity and building stronger communities. Men

and women who lead by example, who are humble enough to listen to their constituents and are willing to be guided by Godly conscience. My people, there is a difference in this slate of candidates, they represent those that put country above self, that speak for total commitment to whatever they do, they represent real change. They are the representation that the Turks and Caicos Islands need. Each candidate to be named has a proven track record of working to bring about change in all endeavours of his/her life and has lived as persons accountable to God and then to this country. Ladies and gentlemen, unlike the others, we are the CHANGE CANDIDATES – the REAL AGENTS OF CHANGE. ENOUGH IS ENOUGH!!

Real change is on its way my people. We offer ourselves as real agents of change and we ask for your full support on December 15, 2016. In 2012, you gave us the popular vote, you gave us the highest vote getter, you gave us the most national seats and we have worked on your behalf since then to now. Your PDM cannot do it alone. As a matter of fact, the PDM never does it without the people. We are the peoples' party and will always be in the trenches advocating for the voiceless, the disenfranchised, the marginalized and those for whom each day becomes more to fear than to celebrate. Change is on the way, real change, authentic change, people change and change for the people of the Turks and Caicos Islands. You will realize a change in the economy as more investors again trust the Turks and Caicos Islands government.

WE PRESENT TO YOU REAL PLANS FOR REAL ISSUES UNDER REAL LEADERSHIP.

Help us to help you! If you want a real change you must change the Government and vote PDM straight down the line.

“He hath shewed thee, O man, what is good; and what doth the Lord require of thee, but to do justly, and to love mercy; and to walk humbly with thy God.” Micah 6:8

# 20

## ANCHOR PROJECTS

# For Real Change

1

A comprehensive national security strategy with major focus on border control, immigration controls and crime prevention

2

A national symposium to create a national plan/vision

3

Comprehensive healthcare reform based on health information

4

Crown land reform

5

Creation of a Jobs Policy

6

Erect a purpose built community college and vocational and hospitality training schools

7

Introduce sustainable funding for protection of the environment

8

A modern and progressive approach to scholarships and multi prong approach to funding

9

Establishment of critical authorities - public transportation authority, housing department and waste management & water authority

10

The creation of a population policy to support planned growth

11

A comprehensive special needs program (elderly day bed and program and support for special needs children and adults, single parents support programs)

12

Construction of a spine link road

13

A youth listening tour & development of a strategic plan

14

Establishment of a heritage and cultural commission and a center for the performing arts and all artistic expressions

15

Immediate economic stimulus package which will focus on relief for the poor and unemployed

16

The construction of an official Government House/ Premier's Residence

17

Stronger governmental systems through constitutional advancement and strong local government

18

A comprehensive national drainage plan

19

An aggressive plan to repair the crumbling sea wall in Grand Turk

20

A mass clean up & beautification campaign throughout the Islands

MESSAGE FROM THE DEPUTY  
LEADER HON. SEAN R. ASTWOOD.

# Time for Change

**M**y fellow Islanders, brothers, sisters and proud residents of the Turks and Caicos Islands, You already know me as the dedicated Deputy Leader of the Peoples' Democratic Movement or refer to me as the hardest working MP because of my involvement and representation in the Five Cays Community, or you're acquainted with my success as an entrepreneur who has extensive experience in various areas of business including the tourism, construction and retail industry.

Whatever your familiarity, you know that I am committed to the development of our country and people, and you can all be assured that I will continue my efforts in every way possible as the elected Deputy Premier of the Turks and Caicos Islands.

During the past years, I have worked closely with my colleagues as a member of the Opposition in the House of Assembly, actively advocating and pursuing agendas for the betterment of all Turks and Caicos Islanders and residents.

Through the years I have functioned as the Vice President of the Providenciales Chamber of Commerce and a member of the Turks and Caicos Hotel and Tourism Association. I served on the Immigration Blue Ribbon Commission 2004, the National Strategic Plan 2005 and on select committees of the House of Assembly on Constitutional Reform and Broadcasting.

I currently sit on the Executive Committee of the Commonwealth Parliamentary Association (TCI Branch), and am the proud sponsor of the Cobra's Sports Club of Five Cays and the PABA 2016 champions - the Five Cays Knights basketball team.

One cannot deny that I care deeply about developing our country and have poured my heart and soul into it, assisting in any way I can.

My main goals for change and improvement of our islands

are to create a diversified economy, reform the immigration and labour sector, keep our environment safe and clean, modernize communities, increase business development, modernize infrastructure and see more locals become investors, developers and business owners.

The Peoples' Democratic Movement will also focus on employment creation and community business development, with progressive plans for local communities across the islands, for example, transforming the Five Cays Community into an organised and sustainable Fishing Village to attract more tourists.

Our 'Small Business Incentive Program' will ensure that our business licensing policy, labour policy, immigration and labour reform policy, and import concessions meet the needs of new and existing businesses. This program will also assist in identifying new and undeveloped markets across the country.

My representation is strong and hands on, my competency has definitely been proven and my team and I are ready to work for the changes you, our people, deserve.

When making decisions to assist one group of people, we are thoughtful and considerate of not displacing another. Policies we intend to implement are carefully thought through to benefit all of our people as a nation.

It's time for change! The Peoples' Democratic Movement will make the Turks and Caicos Islands the best place to live and do business for generations to come. We will restore our islands to a true paradise.

On December 15th, your vote will make a difference and bring about the change you deserve.

Vote for me, Sean Astwood. Vote for our five all island candidates straight down the line. Vote PDM!

Let's create a united Turks and Caicos Islands; share in my vision that our 'Beautiful by Nature' islands can be the best country on this planet.

“For as long as I can remember, I have cared deeply about my community and my country, and have always wanted to see my people enjoy a better quality of life.”







## Because you deserve more

A PDM government knows what our people need to live better lives.

### 1 Safety and Security

Crime is on the rise lately and a PDM Government will spare no efforts to ensure a safe place to live, work, do business, and for tourists to visit. We intend to safeguard our country with a strong government that will take this issue head-on with strong representation to ensure law and order and the provision of adequate resources.

### 2 Jobs & the Economy

A PDM government will focus on stimulating sustainable economic development and repositioning the economy for the creation of jobs. We see you, our people, as investors, developers and job creators and will ensure that there are priority programs for the development of Turks & Caicos Islanders.

### 3 Education & Youth Development

Improving education at every level is one of our top priorities. In fact, we commit to crafting an education system which will provide residents with readily accessible knowledge, develop skills for lifelong learning and ultimately equip our people with the tools to turn their dreams into reality.

### 4 Healthcare

Accessibility, affordability and quality of healthcare throughout the Islands are still a major concern for residents. We will reform this sector and ensure that the current policies, which leave some in need and those most vulnerable without access, are transformed to cater to all.

### 5 Housing & Lands

The PDM believes that home ownership and its protection is key in empowering our people for present and future generations. We will make Crown Land available with policies that are respectful to your right as a Belonger, and put into effect concessions and legislation to allow for easy obtaining and building.

# 10 Pillars

**CITIZENSHIP AND COMMUNITY EMPOWERMENT**

**BORDER CONTROL, SECURITY, LAW & ORDER**

**JOB AND ECONOMY**

**PROGRESSIVE YOUTH DEVELOPMENT**

**EDUCATION TRANSFORMATION AND TRAINING**

# for **Change**

**HEALTHCARE**

**ENVIRONMENT, LAND USE AND PLANNING**

**INFRASTRUCTURE, HOUSING & TRANSPORTATION**

**INSTITUTIONS FOR REAL CHANGE**

**GOVERNANCE**



# Citizen And Community Empowerment For Real Change

The true picture that they do not want you to talk about

We cannot move this country forward and leave our people behind. Our people are feeling hopeless and have never seen this level of disenfranchisement and despair - all because this Government has governed as far away from its people as possible.

Nelson Mandela once said: "The most powerful weapon is not violence but it is talking to the people." We believe this to be true and will employ this as a strategy and will be a LISTENING, VISIONARY AND RESPONSIVE GOVERNMENT THAT STAYS IN TOUCH WITH ITS PEOPLE AND NOT LEAVE ITS PEOPLE BEHIND.

We will immediately seek ways to empower our citizens and rebuild stronger communities for a strong Turks and Caicos Islands.

- Hon Sharlene Cartwright Robinson

A PDM Government has developed plans for implementation that will empower its citizens at all levels: as an individual, as a community, as an Island and collectively as a country. The PDM will utilize empowerment tools as a priority. A PDM Government will seek to initiate poverty strategies which will eventually eradicate poverty, thus promoting social justice and equality for all.

## Citizenship Empowerment

Knowing who we are and

Re-establishing Ourselves as a People

The Turks and Caicos Islands enjoys a strong heritage and

a culture that we can be proud of. There are too many who continue to say that we have no culture because we have not been doing the best job at preserving, showcasing and passing it on from generation to generation. PDM believes that knowing who we are and instilling a sense of pride from this knowledge is key to the best future for these Islands. A PDM Government will ensure that every citizen is exposed to knowledge of who we are in two main ways:

1. By re-establishing the Heritage and Cultural Commission which will lead in the development of a Policy and Strategic Plan.
2. By introducing the teaching of Civics at all educational levels.

## Participation in Governance as a tool of empowerment

PDM believes that within these Islands lie the answers to the myriad of challenges we face as a people, and further that a Government who talks to and consults with its people governs best. A PDM Government will see that its people are key partners in this country's development and will keep them informed and involved through Town Hall Meetings, Freedom of Information and Quarterly Press Conferences, as a duty.

## Home Ownership as a tool of empowerment

The PDM believes that home ownership and its protection is key in empowering our people. To this end the PDM will introduce:

## First Time Homeowners Encouragement Plan



1. Waive Stamp Duty on private land purchase for first time homeowners.
2. Introduce a concession on all building materials for construction to first time homeowners.
3. Introduce a concession for first time homeowners' initial purchase of furniture and appliances.
4. Work with financial institutions to lock in a low fixed interest rate for the first three years.
5. Work with landscaping companies to provide affordable landscaping packages to all homeowners.
6. Enforce planning laws to ensure all subdivisions have proper infrastructure, paved roads with sidewalks, LED street lights and landscaping.
7. Make Crown Land available to Turks and Caicos Islanders who want to build their first home by creating a new Crown Land Policy that is fair, transparent and respectful to their right as a believer desirous of owning a piece of land.



THE PDM BELIEVES  
THAT HOME  
OWNERSHIP AND  
ITS PROTECTION  
IS KEY IN  
EMPOWERING  
OUR PEOPLE



### Social Safety Net/Social Services

A PDM Government believes that the way a country treats its vulnerable is very telling as to who it is. A PDM Government believes that no Government of the people should ignore the unique needs of special groups like our elderly, physically and mentally challenged citizens, and those living below the poverty line. A PDM Government believes that the needs of

each citizen must be addressed and will:

- a. Establish a fully staffed and expanded Gender Department.
- b. Establish a fully staffed Youth and Children's Department.
- c. Expand Social Services to aid in meeting the needs of those who require home help and other special opportunities.
- d. Introduce short term unemployment benefits.
- e. Present an Eradication of Poverty Plan.

CONTINUED 

*"If you want change, change the government"*

## Mortgage/Foreclosure Plan

1. We will work with the Banks and other institutional lenders to agree to a 120-day moratorium on foreclosures. This 120 day moratorium would allow for the appropriate consultation to take place within the financial sector and it would also allow the necessary legislative authority to put in place the items below. This will be done within our first 100 days in office.
2. We will move to freeze interest accumulation.
3. We will work to obtain the agreement of the banks to a write-off of 100% of the unpaid interest and fees for those mortgagors that are facing foreclosure. This should be acceptable to the banks as they would have already made provisions against these losses.
4. We will work with the Banks to reduce interest rates and will seek to attract a US Bank to our Shores in order to expand options for services to our people.
5. We will pass legislation if necessary to protect homeowners from foreclosure where they have already paid back more than a certain percentage of their mortgage loans. This will require close consultation with the banks and other interested parties. Once you have reached a certain level of home mortgage debt repayment, you should have some assurance that you will no longer be in danger of losing your home.
6. We will pass legislation to give greater protection to borrowers in relation to interest, add-on charges and other bank fees.
7. We will extend the first-time homeowners exemption from stamp duty to persons who lost their first home in foreclosure but are trying to buy a home once again.

## Employment, Compensation and Retirement

A PDM Government believes that a Government must create an economy that benefits its people and that includes their personal and family empowerment. A PDM Government will seek to push the following initiatives:

- a. Create a Job Policy.
- b. Introduce Equal Pay Legislation.
- c. Create a Policy/Law for use of police records in job placements in a special program.
- d. Explore the possibility of a pension fund for workers in the hospitality industry.
- e. Empower Turks and Caicos Islanders to have ownership stake in local corporations.

The People of this country deserves a Labour System That Works. We will ensure that labour works for us. To this end a PDM Government will:

1. Reform the Labour Department and provide adequate resources so it can successfully carry out its mandate and will create a physical presence in North Caicos and South Caicos.
2. Ensure that there is a database that contains labour data inclusive of labour skills and will use this information to inform national needs areas for skills training, scholarships and local College/University Programs.
3. Create The Partnership Program between public and private sector that will address belonger placement on jobs, especially returning students.
4. Create a comprehensive database that will include status of all individuals and that will aid in monitoring work permits issued.
5. Introduce a policy that enures certainty and transparency for the guest workers as to the length and terms of their



- stay in the Islands.
6. Succession Plans that will see periodic independent reviews for understudies and designates whether in the public sector or in the private sector through the staffing plans.
7. Ensure that Labour Inspectors are adequately staffed and trained to address not just job placements and the facilitation of work permits, but to ensure that persons are protected on his/her job.

## Community Empowerment

The PDM will strengthen communities throughout the Turks and Caicos Islands in its effort to build a stronger country. A PDM Government will:

- a. Re-establish communities through a Ministry with direct responsibility.
- b. Promote national volunteerism through communities.
- c. Create green spaces and parks.
- d. Create Neighbourhood Watch Programs.
- e. Through strong partnerships, the PDM will Introduce and support Single Parent Programs with particular reference to After School Support in communities for children.
- f. Ensure that basic infrastructure supports well-lit, clean, safe and strong communities.
- g. Provide recreational facilities.
- h. Support and help to build strong families.

A PDM  
GOVERNMENT  
BELIEVES THAT  
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MUST CREATE  
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AND FAMILY  
EMPOWERMENT



*"If you want change, change the government"*

# National Security Strategy For Real Change

**T**he Turks and Caicos as an archipelago of Islands enjoy many natural benefits but our lay also presents many challenges as our borders are open and subject to breaches. There must be a real effort made to protect and manage our borders because at the root of most our nation's challenges are immigration issues – legal and illegal. We can ill afford to conduct business as usual with scanty resources, weak border patrol, haphazard and unplanned population growth.

– **Hon Sharlene Cartwright Robinson**

A PDM Government will have a five prong approach to Immigration and will ensure that all responsible to protect and manage are well resourced with trained personnel, equipment and tools supported by a modern computerized system and a comprehensive, simple and modern legislation.

A PDM Government will set the following as priorities:

## Immigration Control

A PDM Government will ensure that there are internal controls supported by a comprehensive database that will include information pertaining to visitors and guest workers, to control and manage immigration.

1. A PDM Government will ensure that there is enforcement of the laws and will strengthen responsible Units/ Departments.
2. A PDM Government will ensure that there is a clear, objective and transparent path to citizenship with a citizenship program that enhances assimilation.
3. A PDM Government will responsibly grow the population through a carefully crafted population policy which will be based on census data, national plan and skills needs.
4. A PDM Government will establish a Multiculturalism Department to address and ensure respect and cohesion among the many cultures.

## Foreign Relations

A PDM Government will continue to foster and strengthen relationships with Caribbean, Europe and our sister overseas territories and the United States of America.

1. A PDM Government will continue to enhance the relationship between the TCI and its neighbours, pursuing opportunities for cooperation in Border Control, Drug and Human Trafficking and Illegal Immigration.

2. A PDM Government will support the establishment of Consulates to address the needs of the different nationalities within the Turks and Caicos Islands.

A PDM Government will form an Association with all the Caribbean Overseas Territories and ensure a stronger front on issues affecting us all.

- A PDM Government will establish regular engagements with the Foreign and Commonwealth Office and the Government of the United Kingdom.
- A PDM Government will establish relationships with regional and international Media Houses in all our efforts to secure TCI's repositioning in the global arena.
- A PDM Government will set the stage to ensure that the Turks and Caicos becomes a leading decision maker in the policies of CARICOM and the Wider World.
- A PDM Government will develop a China Policy, with regard to Chinese investment in our country.

## Border Protection

Border Patrol and Protection is critical to the managed and controlled growth of these Islands. The Interim Government had commissioned a Radar Station and we will continue to support this effort. However a PDM Government would recognize that the fight against illegal immigration requires a comprehensive approach:

- A PDM Government will begin a serious campaign jointly with the Haitian people to discourage human trafficking and the dangerous sea voyage to our shores.
- A PDM Government will commit to begin to prosecute those involved in the encouragement of the entry of illegal sloops and the hiring of undocumented workers.
- A PDM Government will engage the Regional and International Governments, in particular the Haitian Government to deal with this matter as a matter of urgency.
- A PDM Government will engage the UK Government on the matter of their constitutional responsibility to protect our borders.
- A PDM Government will establish a Border Protection Unit which will encourage cooperation between agencies with responsibility for some aspect of border patrol and protection thereby maximizing the best use of

CONTINUED 





BORDER PATROL AND PROTECTION IS CRITICAL TO THE MANAGED AND CONTROLLED GROWTH OF THESE ISLANDS. THE INTERIM GOVERNMENT HAD COMMISSIONED A RADAR STATION AND WE WILL CONTINUE TO SUPPORT THIS EFFORT



*"If you want change, change the government"*

A PDM GOVERNMENT COMMITS TO REVIEW THE JUSTICE SYSTEM WITH A VIEW TO ENSURING THAT THE COURTS AND DIRECTOR OF PUBLIC PROSECUTION'S OFFICE RECEIVE THE RESOURCES THEY REQUIRE TO CARRY OUT THEIR FUNCTION EFFECTIVELY AND EFFICIENTLY.



our resources.

- A PDM Government will encourage a closer relationship between the Radar Station Unit and the Marine Police.

## Courts and Prison

These Islands must place a greater commitment to a fair judicial system and the rehabilitation of offenders ensuring that each has an opportunity to successfully reenter society and become productive citizens.

- A PDM Government commits to review the Justice System with a view to ensuring that the Courts and Director of Public Prosecution's Office receive the resources they require to carry out their function effectively and efficiently. A PDM Government will commit the necessary parliamentary/legislative and administrative reform.
- A PDM Government is also committed to ensure that the accused receives due process and that justice is swift and fair.
- A PDM Government will ensure a comprehensive review of the HM Prison and will ensure that there is adequate funding to ensure that the persons in custody receive the

best care and rehabilitative programs to ensure that they have the best opportunity to reintegrate into society.

- A PDM Government will ensure that a "Second Chance Program" is introduced that will work with the Public and Private Sector for job placements.
- A PDM Government will create a clear and transparent process for the expunging of records and for the use of Police Records in seeking employment.
- A PDM Government will work with the Criminal Justice System to introduce alternative sentencing for certain offenses.

## Crime and Policing

Unfortunately, it is revealed that younger persons are becoming involved in criminal activities. Swift and deliberate action must be taken to curb this before it becomes an alternative way of life for youngster of the Turks and Caicos Islands. This country needs a strong Government that will take this issue head on with plans and resources.

– Hon Sharlene Cartwright Robinson



A PDM GOVERNMENT WILL SPARE NO EFFORTS TO ENSURE A SAFE ENVIRONMENT TO LIVE, WORK, DO BUSINESS AND AND FOR TOURISTS TO VISIT – WE WILL ENSURE THAT THE UK, WHICH MAINTAINS RESPONSIBILITY FOR INTERNAL SECURITY, MEETS ITS OBLIGATIONS

# Security: A Safe Place To Live And Do Business

**T**he truth is today's criminals are generally younger, colder, bolder, more desperate and altogether of a different kind. We as a country can no longer employ strategies of yesteryear to fight the crime and criminals of today. This country has continued to take a weak stance and luke warm response to crime. What the country needs is a strong Government that will take this issue head-on with effective plans and resources.

**– Hon Sharlene Cartwright Robinson**

- A PDM Government will spare no efforts to ensure a safe destination to live in and for tourists to visit.
- A PDM Government will ensure that the UK, which maintains responsibility for internal security, meets its obligations.
- A PDM Government will support the infusion of creditable TC Islanders in the Police Force.
- A PDM Government will support all efforts to engender a trust that is so visibly missing within the Police Force and also in the relationship between the Police Force and the people of these Islands.
- A PDM Government will seek to establish a Police Commission that will vest the responsibility of major decisions in matters relating to the Police Force, in a body.
- A PDM Government will ensure a steady stream of

revenue earmarked for crime fighting.

- A PDM Government believes unemployment, when stemmed, will see a decline in crime.
- Social issues must be addressed in order to curb the tide of crime. We will commit to addressing these issues simultaneously.

We will not down play crime or ignore it with the hopes that it will get better. Our priorities will be:

- Gun crimes and crimes against tourists will be managed through a special program and with stiffer penalties. In order to address gun crimes there must be an aggressive effort to stop guns at entry points and to get them off the streets.
- Unsolved murders will be another priority and a victim's family management program will be instituted as a matter of urgency.
- A high level of unsolved cases tend to lead criminals to believe that they can get away with committing these offences. An aggressive plan to solve cases and not allow trails to go cold will serve as a deterrent.
- The introduction of biometrics and new crime fighting tools such as finger printing, CCTV, etc. will be a priority for a PDM Government.
- A PDM Government will look after its residents and its tourists and see no reason why any group should be at a loss. We will spare no efforts to ensure a safe place to live, work and visit.
- Within the first 100 days, we will meet with Law Enforcement and begin a comprehensive review of the Police Force.

“The truth is today's criminals are younger, colder, braver or more desperate and are altogether of a different kind. We as a country can no longer fight the crime and criminal of yesteryear. This country has continued to take a weak stance and luke warm response to crime. This country needs a strong Government that will take this issue head on with plans and resources.”

**– Hon Sharlene Cartwright Robinson, PDM Leader**



# The PDM will create a substantive National Security Strategy (NSS). To this end we share our 12 Point Law Enforcement Priorities. We will ensure:

1. That a Comprehensive Training Policy is formulated.
2. That there is a proper Succession Plan.
3. That there is capacity building within the Police Force.
4. That there is a review of the Resources/Equipment Program.
5. That there are comprehensive Crime Prevention Initiatives.
6. That there are comprehensive Border Protection Initiatives.
7. That there are comprehensive Community Partnerships Initiatives.
8. That there is an Offender Management Program - A PDM Government will ensure that the Correction Facilities are funded to guarantee that persons in custody receive the best care and rehabilitative programs to enable them the opportunity for reintegration into society, hence reducing repeat offenders. We will create a new policy in the Government and enforce non-discriminatory practices as it relates to persons with police records. We will also bring legislation that supports varied means of alternative sentencing.
9. That there is a Safer Communities Project. We will ensure resources are in place to form neighborhood watch groups and to build and encourage stronger police and community relations.
10. That there are National, Regional and Global Partnership Crime Prevention Initiatives.
11. That there are Pay and Retention incentives.
12. That there is a re-engagement of Law enforcement expertise available locally.



# The Economy we need for Real Change

## The PDM'S Plans and Strategies for Economic Development

**E**conomic development has stagnated over the last four years. Little effort, if any, has gone into attracting new investments and into exploring new and innovative ways of raising revenue. The PNP showed that it was not operating from a clear plan by its sporadic approach to tax introductions. The people and business community have struggled to survive under the PNP

Government and the climate of uncertainty created by them did not prove to be an attractive quality for investors. A PDM government will stimulate sustainable economic development. The PDM believes that there must be a clear economic plan and sees the following as key priorities.

– **Hon Sharlene Cartwright Robinson**

## The PDM's plans and strategies for economic development

### TRANSPARENCY

A PDM Government will have confidence in the economic viability of the Islands. The PDM government will reposition the country as 'Open for Business'. We will market and behave as a growth-orientated, business friendly, straight-talking government. We will revisit the new structure of the Investment Unit and seek to ensure it reflects our mandate as an elected government.

- d. Increase efficiency in response time
- e. Policy Consistency
- f. Simplified Taxation Policy

Within the first 100 days we will reinstitute TEAM TCI, which saw the joint promotion of the Public and Private Sectors, with the Governor and then Chief Minister's participation in marketing the country.

### OPEN FOR BUSINESS

#### – Red Carpet Service

We will work hard to increase inward investment provided that it is line with our overall policy objectives, accords with existing ordinance such as planning, and does not damage the environment. Our dealings with new and existing investors will be open and transparent and we will expect nothing less than honesty and integrity from our investors.

For the existing businesses on the Island, we will work with them and their associations to reduce red tape and unnecessary business costs; but in the spirit of cooperation we will expect a degree of social responsibility from those companies.

- a. Business Liaison Sector in Invest TC: We will create this entity with highly trained and educated staff dedicated to ensuring investors are offered the services they need and that responses from government departments are swift and timely to allow projects to move quickly from the stage of concept to completion.
- b. Reduce Red Tape
- c. Set clear defined timelines for work permits processing



## Concessions

Concessions will be looked at on an individual basis; it cannot be a one size fits all. However, we will set some general rules that will be applied and the state of the economy will be the biggest determinant of that.

All concession periods should be relatively short, with a set time limit. A concession for the developmental stage of a project can be justified, but once in operation that entity should compete on a level playing field with other businesses.

A PDM Government will also explore new and innovative gains for a TCI Government in the area of concessions.

## Special Development Areas

A PDM Government will introduce Special Development Areas (SDAs), where we will pre-approve concessions through The Encouragement of Development Ordinance, which will expand to local businesses.

We have identified areas as SDA's in the Turks & Caicos Islands and expect that the use of SDA's will stimulate the economy in areas of need.

## Reduce The Red Tape

For the existing businesses on the Islands, we will work with them and their associations to reduce red tape and unnecessary business costs; but in the spirit of cooperation, we will expect a

degree of social responsibility from those businesses.

We will also prepare a Policy for the Encouragement of Expansion in Existing Businesses.

## Spread The Wealth

A PDM Government will work with the large developers to identify small business opportunities within their developments for Turks & Caicos Islanders to own and manage.

We will ensure that within the business plan there is a comprehensive training program for the development of Turks & Caicos Islanders.

## Cost Of Doing Business

A PDM Government will conduct a comprehensive review of the cost of living and the cost of doing business in the TCI together with a full review of the Tax Structure and will take measures to reduce costs in order to ensure that we retain a competitive edge.

## Level Playing Field

A PDM Government will ensure a level playing field for all businesses in their areas and will put in place needed Legislation and Regulations to govern the various sectors.

We will review the Reserved Business Categories and empower the Public Service to police it to ensure compliance with the Laws.

# Repositioning the economy for growth and for the creation of jobs

## Marketing for growth

We are fully aware of the wealth of expertise, knowledge and goodwill in our private sector. We have, in the past, worked together to bring our country to the stage of development that now exists.

Within the first 100 days, a PDM Government will re-establish Team TCI whose task will be to travel overseas and market the Turks and Caicos Islands. This body will comprise members of the Public and Private Sectors and their message will simply be "OPEN FOR BUSINESS". Fresh monies are required to assist in our efforts to reposition this economy for growth.

We will also invite private sector participation in a more formal manner, forming a Development Council with equal participation by the public and private sectors. The Council will among other things, be tasked with vetting business proposals, and acting in an advisory capacity to the government.

Within the first 100 days, we will host the first Annual Economic Summit where persons from both the public and private sector can hold think tank sessions and make recommendations to the Government.

CONTINUED ON PAGE 32

*"If you want change, change the government"*



## Job Creation

- Immediately conduct a nationwide unemployment drive to find out the true unemployment rate.
- Introduce a Stimulus Package that will seek to provide immediate jobs
- Reintroduce the Works Program to create employment
- Create a Ministerial Portfolio with named responsibility for job creation
- Create a Jobs Policy
- Public-Private Sector Cooperation through the Partnership Program which will ensure placement of residents in jobs especially returning students

# THE CANDIDATES

ALL ISLAND

“These are the real agents for change. Join us and get the change you deserve”



SHARLENE CARTWRIGHT ROBINSON



DEREK TAYLOR



JOSEPHINE CONNOLLY



KAREN MALCOLM



ROBERT A BEEN



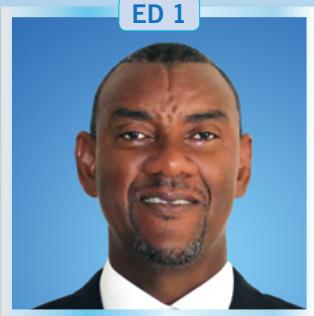
“Let’s create a united Turks and Caicos Islands; share in my vision that our ‘Beautiful by Nature’ islands can be the best country on this planet.”

ED 9



FIVE CAYS  
**SEAN ASTWOOD**

ED 1



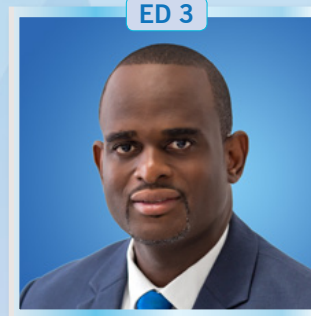
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**DEREK ROLLE**

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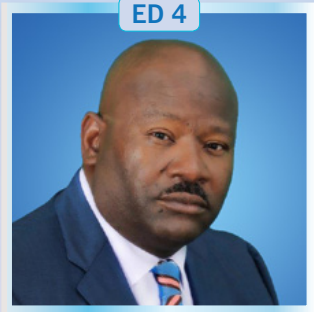
GRAND TURK SOUTH AND SALT CAY  
**EDWIN ASTWOOD**

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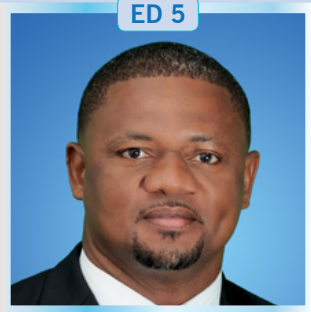
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**KENO S FORBES**

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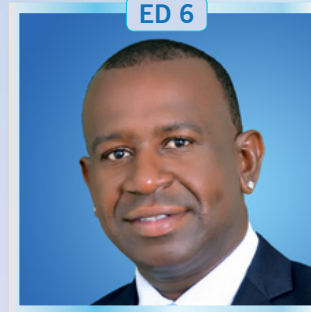
MIDDLE CAICOS AND NORTH CAICOS  
**RALPH HIGGS**

ED 5



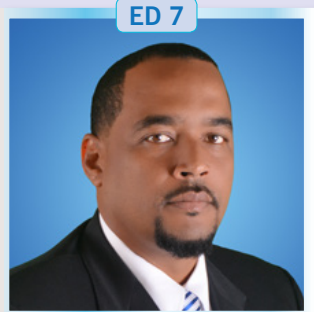
LEEWARD  
**EZRA TAYLOR**

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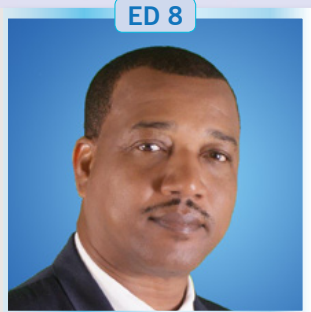
THE BIGHT  
**GEORGE PRATT**

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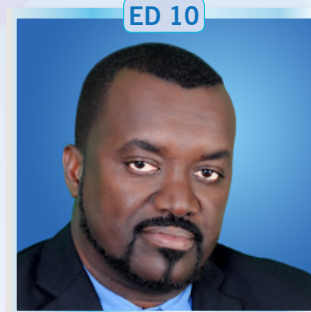
CHESHIRE HALL AND RICHMOND HILL  
**DOUGLAS PARNELL**

ED 8



BLUE HILLS  
**GOLDRAY EWING**

ED 10



WHEELAND  
**VADEN WILLIAMS**



THE PDM IS COMMITTED TO GIVING SMALL BUSINESSES AND IN PARTICULAR, YOUNG PERSONS AND WOMEN-OWNED SMALL BUSINESSES, ACCESS TO THE FINANCING THEY NEED TO BUILD, GROW, AND HIRE

## Special Support For Small Business

Small businesses around the Turks & Caicos Islands have been struggling for a long time and the past four years have been some of the toughest. The entrepreneurial spirit in the TCI is very strong and we believe it is among the strongest in the world. The PDM believes that it is time the country had a Government that recognizes this and create policies and legislation that reflects it. Small businesses are ready to grow and hire, and entrepreneurs are ready to venture out on their own—if they can just get that next loan, enter a new market, or have access to efficient and effective government services.

A PDM Government will make it easier to start and grow a Small Business in the Turks & Caicos Islands by:

a. **Unlocking access to capital:** giving Small Businesses access to the financing and new markets they need to grow and hire. The PDM is committed to giving

small businesses — and in particular, young persons and women-owned small businesses — access to the financing they need to build, grow, and hire.

- b. Cutting the red tape that is holding small businesses and entrepreneurs back. A PDM Government will remove unnecessary regulatory burdens and barriers for small businesses at every level of government that hinders them from looking to invest in their futures.
- c. **Supporting Small-Business Owners and Entrepreneurs.** The PDM will work to provide incubators, mentoring, and training to young entrepreneurs and small-business owners and will support the development of entrepreneurial skills among young people—as early as in High School—so they can increase both their financial and entrepreneurial literacy. These programs will help those with good ideas today become the entrepreneurs and business leaders of tomorrow.

## Reviving Dormant Development Projects

A careful review will be made of all those projects that work has been suspended on for various reasons, once any legal issues surrounding them will have been brought to a conclusion. We will assess their feasibility, then work with the appropriate entities, providing the support (to the extent of our ability) necessary to have them re-started and completed. The results would be new jobs, new accommodations (in most cases for our tourists) and more revenue going into our public treasury.

## JUST FOR YOU

**- It's time to get your share!**

A PDM Government will partner with major developments in the following ways:

- We will work to identify small business opportunities within their developments for Turks & Caicos Islanders to own and to run.
- We will ensure that within the business plan there is a comprehensive training program for the development for Turks & Caicos Islanders.
- A PDM Government will promote and sponsor local music production, marketing and distribution.
- A PDM Government will use Technology to more efficiently function and serve residents.

# We See You



## We will provide incentives to Shop Locally

### Diversification of the economy

#### New and Traditional Sectors:

The PDM will seek to diversify the economy in the following ways:

#### Financial Services Sector

- A PDM Government sees the Financial Services Industry as an important Industry which can be a strong second Industry.
- A PDM Government will work with the Financial Industry Association to actively encourage growth in this area by fast tracking legislation that will create new products.
- A PDM Government will ensure that we have a Financial Service Commission that continues to operate as an efficient regulator but imposes no more regulation than is necessary but will ensure that ALL the recommendations of the overseas regulatory bodies including the IMF are followed.

#### Manufacturing And Production

A PDM will commit to the promotion of this Industry through policy and laws that will provide incentives and encourage new entrants.

#### Traditional / Cultural Sectors

##### Fishing Industry

1. Conduct Comprehensive Fishing Industry

2. Enhance protection against Poaching
3. Review Fisheries Regulations
4. Brand our export products from the seas of the TCI to the menus of the world.

#### Agriculture

1. Seek to secure agricultural grants from international organisations
2. Promote and incentivize persons interested in this Industry
3. Promote the "Shop locally" in support of the Industry
4. Provide training, funding and other resources for farmers
5. Properly resource the Department of Agriculture

#### Construction & Music

A PDM Government will provide legislative and other support for the Construction and Music Industry to ensure its growth and protection for our people.

#### Revenue Reform

A PDM Government will review and reform revenue collected by TCIG with a view to creating steadier streams of revenues in an effort to raise revenue and to reduce the cost of living and cost of doing business.

A PDM Government will introduce new and innovative streams of revenue.

CONTINUED 

*"If you want change, change the government"*

## Sustainable tourism

**F**or the foreseeable future, Tourism will remain the mainstay of our economy. The PDM frowns on the former PNP Government's total and expanded but dangerous reliance on Tourism, with no real attempt to diversify the tourism product nor the country's economy.

Within 100 days of taking Office, we will update our National Tourism Strategic Plan and will present to the country a clearly laid out as a guide for growth.

The Ministry of Tourism will take the lead in shaping tourism for the betterment of all Turks and Caicos Islanders. We are at a critical stage in tourism development and we must protect our citizenry and not disenfranchise them.

On assuming office we will immediately carry out a situational Analysis of the industry to ascertain the current strengths and weaknesses as tourism is a dynamic industry that requires constant monitoring.

We will also establish a list of sustainable livelihood projects based on the assessment with timelines attached for public information and awareness. This will allow for entrepreneurs to see what is being developed in their communities for their betterment.

Increase Familiarization Trips to country inclusive of domestic island hopping experiences.

### A PDM Government will:

- 1. Establish a Sustainable Tourism Committee**  
Establish a Sustainable Tourism Committee to lend unbiased advice on development.
- 2. Facilitate Holistic Investment**
- 3. Balance migration**  
Stabilize all Islands to reduce the need for residents to have to leave their communities. Carry out an assessment of the viable product offerings for Islands.
- 4. Philanthropy and Responsible Travel**  
Become members and develop a closer relationship with the leading regional and international agencies for capacity building (training) in sustainable tourism development.
- 5. Community – Based tourism**  
Develop a community based tourism team to assist in heritage and culture programs and the development of products unique to respective communities.
- 6. Disaster Recovery Tourism**  
The Turks and Caicos Islands must be proactive in positioning itself as a SMERF destination: Social,

Military, Educational, Religious, Fraternal

### 7. Weddings

Position the Turks and Caicos Islands as the leading choice for weddings, especially from the BRIC (Brazil, Russia, India and China) countries.

### 8. Beach (Sun, SEA, Sand) Tourism

The Turks and Caicos Islands has won many accolades over the past three decades. From the world's best beaches to the world's best diving. It is imperative that it be recognized that our environmental custodians have been an integral part in our success. As we all are stakeholders we must ensure that the resources we promote are managed in a sustainable manner. Return international certification for the beaches and marine parks in the Turks and Caicos Islands. Increase the resources dedicated to the preservation and conservation of our natural resources such as the beaches and reefs. Increase in the basic amenities and services found at our local beaches.

### 9. Promote Cultural & Heritage Tourism

### 10. Cruise Tourism

Our cruise industry has been a golden goose that many destinations wish they had. It has been left on auto pilot to our detriment. We will introduce a senior post within the Ministry of Tourism/Tourist Board to lead Cruise Shipping and will establish a Cruise Development Focal Point for all industry concerns. We will strengthen the relationship and re-establish a Cruise Steering Committee endorsed by the government but independent of the Cruise Infrastructure Fund Committee.

### 11. Maritime Policy

Encourage and develop a maritime tourism plan that will facilitate the sailing and yachting community thus increasing market penetration. This will directly benefit islands such as South Caicos, Grand Turk and Salt Cay, where hundreds of vessels pass on a weekly basis in addition to the establish of a Harbour Master to facilitate.

### 12. Rejuvenation of the Historic Districts

Rejuvenate and restore historic districts such as Kew, Bambara, Balfour Town, Cockburn Town and Cockburn Harbour through the enhancement and promotion of historic zones with incentives for locally own businesses that seek to upgrade or retrofit buildings within these zones for adoptive reuse.



WE WILL ALSO ESTABLISH A LIST OF SUSTAINABLE LIVELIHOOD PROJECTS THAT WILL ALLOW FOR ENTREPRENEURS TO SEE WHAT IS BEING DEVELOPED IN THEIR COMMUNITIES FOR THEIR BETTERMENT



**13. Investing in new Products**

Conduct Product Inventory and Create new products for visitors

**14. Tourism Data Collection**

Enhance the current data collection system with resources to adequately meet demand, thus creating a tourism data warehouse. Have a repository that the public can easily access at any time.

**15. Building the Tourism Infrastructure by establishing tourism clusters and attractions**

**16. MICE**

Encourage the development of MICE (Meetings, Incentives, Conventions and Exhibitions) through a designated desk.

**17. Aviation**

Continue to improve connectivity of airlift to the Turks and Caicos Islands in particular from the BRIC (Brazil, Russia, India and China) countries.

Awaken the aviation markets on South Caicos and Grand Turk through the sustainable facilitation of airlift and development of aviation products. We will make these airports viable again.

**18. Sports Tourism**

Establish a committee to explore and promote the possibilities of sports tourism and attract potential investors for the development of such facilities (including the cruise industry). Provide assistance to various federations where feasible for the hosting of various tournaments and events.

**19. Bird Watching**

Partner with the Turks and Caicos National Museum for the expansion of the Bird Watching Trail throughout the country.

**20. Health and Wellness Tourism**

The Turks and Caicos Islands climate and accessibility makes it ideal for Health and Wellness Tourism. We will facilitate investment in this sector as returns in it would be beneficial to the country at large.

# Progressive Youth Development For Real Change

**Our Children are our future**

*But they sense...that with just a change in priorities, we can make sure that every child...has a decent shot at life...They know we can do better. And they want that choice. – Barack Obama, 44th US President*

**A** PDM Government will set key areas as priority which will include, but not be limited to: youth and sports development, creative skills enhancement and showcase, youth and business, youth and culture.

1. A PDM Government will invest heavily in youth empowerment and sports development. A PDM Government believes that there are multi benefits of youth involvement in sports:
  - There are many of our youth who can excel to international levels in the area of sports
  - which will open many other opportunities including but not limited to educational opportunities;
  - There are an obvious health benefits;
  - There should also be positive improvement in the arts of conflict resolution, working together and coming together (the latter even at a national level).
  - There are also improvement in self-esteem and self confidence
2. A PDM Government will encourage and promote the expression and showcasing of youth talent and creativity and will create and support events/programs to achieve this objective.
3. A PDM Government will encourage Youth Entrepreneurship through programs targeted at their groups which will ensure real access to start up and expansive capital.
4. A PDM Government will introduce a Youth – Better You Program that will have at its heart national volunteer service.
5. A PDM Government will ensure that there are Youth Intervention Programs for youth deemed to be At Risk.
6. A PDM Government will develop ‘Voluntary National Youth Service’ programs.

## OUR MISSION:

### Mainstreaming Youth Policies and Programs

The PDM Believes in the Youth of the TCI.

“Our philosophy is that in order for the youth to become leaders of tomorrow, they must be co-leaders of today. It is important that we create opportunities where they can serve and develop their talents, skills and identity.”

### – Party Leader, Hon Sharlene Cartwright Robinson

In order to be co-leaders of today, youth must be serving today and we are committed to ensuring that this happens.

1. An elected 2016 PDM Government will hold regular meetings with the young people to hear from them on issues that affect them. The first of these Meetings will be held within the first 100 days.
2. A PDM Government will empower and strengthen a National Youth Council to raise, discuss and advise Government on things youth.
3. A PDM Government will, through Policy ensure that youth of national age are allowed to serve on national boards which will allow them to have exposure to decision making at that level.
4. A PDM Government will partner with Churches, Civic Organisations and the Private Sector to devise and implement youth programs and address and meet the needs of our youth in their many stations and will encourage youth leadership so that they are able to develop their leadership skills.
5. A PDM Government will encourage entrepreneurship in the schools’ curriculum so as to initiate early a sense of entrepreneurialism and independence in commerce.

## Entrepreneurship, Home Ownership And Financial Management

- A PDM Government will encourage entrepreneurship by strengthening its relationship with the Center for Entrepreneurial Development for business start-up and support.

CONTINUED 



A PDM GOVERNMENT  
RECOGNIZES THAT  
THERE IS A HIGH LEVEL  
OF UNEMPLOYMENT  
AMONGST OUR YOUTH  
AND WILL ENACT  
EMPLOYMENT POLICIES  
TO GOVERN THE PUBLIC  
AND PRIVATE SECTOR  
THAT GIVE OUR YOUTH  
A FAIR OPPORTUNITY TO  
OBTAIN JOBS



YOUNG CORPORATE ALLIANCE FACEBOOK PHOTO

## Job Opportunities

1. A PDM Government recognizes that there is a high level of unemployment amongst our youth and will enact Employment Policies to govern the public and private sector that give our youth a fair opportunity to obtain jobs.
2. A PDM Government will also secure Apprenticeships that will ensure youth get the exposure and experience needed.
3. A PDM Government will create The Partnership which

ensure placement of youth on jobs in the public and private sector especially those students returning from training overseas. We will form a strategic partnership through direct policy that will bring the government and the private sector together to ensure that students on return from studies overseas are able to find placements. It will no longer be acceptable to just award scholarships, we must ensure that policies are in place to ensure their placement and use of their skills on return.

- A PDM Government will provide and ensure it forges relationships with financing centers to ensure access to capital.
- A PDM Government will also again embark on a Scheme to ensure that each citizen is able to become a home owner through a comprehensive home ownership policy.
- A PDM Government will partner with Agencies to train and expose youths to proper budgeting, practical savings habits and practices and planning for retirement.

### Culture, Creativity & Youth

- A PDM Government will support arts in all forms and will reintroduce the TCI Cultural Commission to seek and support new artistic talents in all forms.
- Through intentional marketing and expression, a PDM Government will inculcate within its youths, an understand and love for the culture of the TCI. A PDM Government will promote our culture and ensure that youth know who they are as Turks and Caicos Islanders. We will support cultural initiatives that will enhance our youth and instill a sense of national pride. We will within the first 100 days begin the formulation of a Back To Our Roots National Campaign.
- A PDM Government will launch a heritage site where youth will be encouraged to trace their family's history. We believe that this will help our youth – the next generation - to understand that we are all one people and so foster unity, in particular between the Turks and Caicos Islands.
- A PDM Government will ensure the introduction of the TCI Host Program in our schools and also that Civics is taught at all levels.
- A PDM Government will create a Creative Arts Program that will encourage youth creativity and will tap into their talents through Choirs, Drama and Dance Centers, and through the introduction of a Science and Technology Symposium.

A PDM Government will support the efforts and champion the cause for those seemingly underrepresented Departments that champion the cause for youth – Departments like the Gender Desk, Drug Unit, Social Development, Special Needs Unit and the Prison.

1. A PDM Government will ensure that each Department is supported with increased competent, trained individuals.
2. A PDM Government will support the Gender Desk to ensure that we do not lag behind in our regional and international goals and that youth are empowered under these Goals.
3. A PDM Government will support the Gender Desk's New Beginnings Program for teenage mothers.
4. A PDM Government will support the construction of a Half-Way House and Drug Programs and Policies to ensure that our youth receive education and information at whatever station they are at in life.
5. A PDM Government will seek to provide through various means and will support the opening of Rehabilitation and Recreational Centers and facilities.
6. A PDM Government will ensure that there is an



## Sports – A 10 Point Plan

1. A PDM Government will reintroduce the Sports Commission which it deems critical to the development and management of sports in these Islands.
2. A PDM Government will invest in the athletic development of athletes by implementing an effective athletic training program in the TCI and secure more athletic scholarships for outstanding national athletes.
3. A PDM Government will improve the condition of the National Stadium and promote more athletic competitions to increase athletic activity of our athletes.
4. A PDM Government will implement and assist schools with their athletic programs so that students can begin training from a young age. A PDM Government will ensure that there is a National Physical Education Program in the curriculum of each school.
5. A PDM Government will form real partnerships with recognized athletic federations and corporations.
6. A PDM Government will promote sport camps to expose our young people to opportunities in sports.
7. A PDM Government will promote the formation of national sport/athletic associations to enhance the development of sports in the TCI.
8. A PDM Government will reintroduce the TCI National Track & Field Championships between the Islands.
9. A PDM Government in the 1990s established a National Olympic Committee. A PDM Government will seek a path to ensure that our athletes are able to participate at the Olympics.
10. A PDM Government will erect a High Performance Sports Center and improve facilities around the Islands.





**A PDM GOVERNMENT  
WILL REINTRODUCE  
THE TCI CULTURAL  
COMMISSION TO SEEK  
AND SUPPORT NEW  
ARTISTIC TALENTS IN  
ALL FORMS**

operational Juvenile Facility and that the necessary facilities, staff and programs are in place that will give our troubled youth a fair chance of re-entering society successfully. Youth continue to be housed in a section at an Adult Facility, this is less than ideal.

- 7. Our Prison built for less than 90 persons is overcrowded and has been housing no less than 100 persons for a very long time, the majority of which are young men and women. A PDM Government will ensure that there are rehabilitative programs that will help them to successfully re-enter society.
- 8. A PDM Government will support alternative sentencing legislation, the use of electronic tagging in the aid of securing early release and non - custodial sentences.
- 9. A PDM Government will place special needs high on our Agenda as we believe that a number of students are left behind because learning disabilities are not detected early or at all.
- 10. A PDM Government will ensure that testing is done and early, and that programs are put in place for those with

learning disabilities.

- 11. A PDM Government will ensure that a Bill of Rights is in place to safeguard a productive future for persons with Special Needs and that laws are revised and re- enacted for their protection and development.
- 12. A PDM Government will rely on support from families through the re-establishment of a National Advisory Committee made up of family members and the private sector to address national issues relating to special needs and also on regional and international partnerships to provide technical assistance to our programs.

**Formation of Beneficial relationships**

- 1. A PDM Government will forge partnerships with the private sector to ensure that opportunities and programs are in place for our youth.
- 2. A PDM Government will promote Faith Based Initiatives to enhance traditional family structures in the TCI and introduce Big Brother/Sister volunteer programs to assist welfare children with their social development.

*“If you want change, change the government”*

# Education Reform For Real Change

## A Vision for the Transformation of the Education System

A nation which fails to invest in its youth is a nation without a future. Consequently, the future of any nation is inextricably linked to emphasis on education and demonstrated through its policies and practices in educating its youth along with all its people. It is on this premise that the PDM administration, in effecting the change purported in this Blue Print and in keeping with its campaign slogan, would spare no effort and maximize the use of the appropriate resources to improve education milieu from early childhood education through to tertiary level in the Turks and Caicos Islands.

The PDM, from its inception, realized the importance of education to the development of our people and building our nation. Our track record shows evidence of the efforts and strides we have made in providing educational opportunities for all of our people through pumping much needed resources in scholarships when opportunities were not available at home. At the same time, much training and development of educational infrastructure was put in place to provide more opportunities in the education sector. Therefore, a new PDM government would spare no effort and utilize all resources available to maintain levels of support to students, raise standards and extend provisions in education: for example the launching of an annual 'Read a Book' competition. In keeping with modern trends, the PDM would seek to create an educational system that also fosters a spirit of entrepreneurship and enterprise with a view of producing persons with the skills for wealth creation, a more competitive job market and more optimal living.

In this 2016 PDM administration, the thrust remains recognizing that education is one of the major pillars of economic development and self-sufficiency; given that knowledge, information and human capital are the main economic assets to an advanced nation. We would endeavor to effect an education system which provides resilience, develops skills for lifelong learning and respect for individual differences.

The PDM envisages that under this administration the people would be able to run their own affairs. Therefore we commit to ensuring that the Turks & Caicos Islands has an education system that is as good as any can obtain in any other country in the region and the rest of the world. We will embark on curriculum reform and schools rationalization to address the needs of twenty first century development and the labor market of the Turks & Caicos Islands.

– Hon Sharlene Cartwright Robinson

A PDM Government will transform education and will immediately change the Ministry of Education into the Ministry Of Education and Training so as to capitalize on the resources and assistance that are available for training regionally and internationally. A PDM Government with its commitment to the welfare of its people will concentrate on five major education constructs that would serve to meet our development objectives outlined in this Blue Print.

### A PDM GOVERNMENT WILL FOCUS ON THE FOLLOWING PRIORITIES:

#### Primary and Secondary Education

- The modernization of schools' curriculum and our entire education system, providing state of the art facilities where possible.
- Building of a new primary school in Providenciales to help alleviate the overcrowding of the current schools; making comfortable classes with respect to student teacher ratio, creating an environment where everyone is equally valued and an open, caring and stimulating climate is fostered.
- Expand the curriculum at the primary and secondary school level to include: public speaking Develop affiliations with regional entities like Heart Trust and BTVI in the furtherance of Skills Training and communication skills, foreign language, environment, marine and agriculture science and heritage and tourism.
- Review, update, reprint and encourage the production of local books.
- The establishment of Magnet Schools.
- Focus on literacy and numeracy development from the early stages of development in the schools.
- Provide facilities that would seek to improve students' performance in the Caribbean Certificate of Secondary level competencies.
- Ensure that all schools have proper sporting facilities.
- Place emphases on the arts and sciences early in the primary schools by providing labs.
- Improve the administration of education by training nationals in educational administration for both the primary and secondary schools.
- Promote and include entrepreneurship in the curriculum.
- Continue the development of programs for "At Risk Students", and for the differently abled students seeking to identify the different abilities as earliest as possible.
- Improve and provide the support services to students in



A PDM GOVERNMENT WILL ERECT A PURPOSE BUILT COLLEGE CAMPUS THAT WILL BE ABLE TO TRANSITION TO A FULL FLEDGED UNIVERSITY. WE WILL INCLUDE CONTINUING EDUCATION THAT IS INDUSTRY AND NATIONAL DEVELOPMENT LED



primary and secondary schools; improving guidance and counselling and other social emotional services.

### Tertiary Education and Training

A PDM Government will erect a Purpose Built College Campus that will be able to transition to a full fledged University. We will include continuing education that is industry and national development led. A PDM Government will:

- Transform the Turks and Caicos Islands Community College into the leading National Institution for training, education and research and focus on .
- Extend campuses throughout the islands through the latest technologies and building a purpose built campus in Providenciales.

### National goals which will include a focus on adult education and re-education programs.

- Establish a technical vocational center to provide the practical and technical skills needed by the kind of development that is envisage by this government, and providing opportunities for adult training and retraining.
- Encourage community partners in education so as to reduce the strain and ease the burden of the education system.
- Establish literacy targets.
- Build libraries in all the communities as an extension to those provided in the schools.
- Provide educational opportunities as part of the prison

and juvenile reform.

- Focus on the utilization of standardize tests and procedures.
- Continue developing programs and training in specific areas of education: early childhood, physical education, special needs education, remedial education, reading etc.
- Ensure that prospective teachers are trained up to at least the bachelors' level before entering the school system.
- Provide free education up to the associate degree level.

### Protective measures.

- Embark on an aggressive timely schools' repair plan.
- Provide for and maximize students' safety.
- Ensure the proper designation of bus stops for the drop off and pick up of students.
- Provide sidewalks in communities where students have to walk to and from schools, so as to ensure the safety of the students and other pedestrians using the roads.
- Improve the computerization and proper storage of information and students records.
- Provide CCTV systems at the schools.

### Scholarship and Funding

- Encourage and reintroduce the concept of developers contributing to the scholarship program and review the scholarship policy.
- Introduce a student revolving loan fund program.
- Review the restrictive scholarship fund with a few to expanding the countries and national needs area for tertiary education.

*"If you want change, change the government"*



# Healthcare Reform For Real Change

## The Turks and Caicos Deserve First Class Health Care Facilities

**A**dequate healthcare is the right of all citizens. An assessment of the healthcare provisions in the Turks and Caicos Islands reveals a blatant disregard for the sanctity of life. The system is in the worst state it has ever been, even with two state of the art hospitals. Perhaps, that is one of the biggest mistakes of the PNP administration, where healthcare is beyond the pockets of its citizens as payment for the facilities to Inter Health Canada continue to skyrocket. A PDM government will intervene on behalf of its citizens and ensure that healthcare becomes a right of all citizens or persons living in these islands.

The current state of healthcare in this country is a major concern for the residents of these Islands, specifically in the area of affordability, accessibility and quality of care. Healthcare is universal: our current policies leave the most vulnerable without access. The number one concern is funding. On top of the funding challenges that exist, TCI has fueled the 'perfect storm' in health care by significantly making it more difficult to access health care. The truth is two new hospitals do not necessarily translate into improving the health of a nation. As a result of the foreign run and maintained facilities TC Islanders have been pushed nearer or below the poverty line. Funding that should be devoted to education and infrastructural development are realigned to pay for those monstrosities. As a result, patients and the general public suffer.

### – Hon Sharlene Cartwright Robinson

A PDM Government will provide health care that is affordable and accessible. A PDM Government will focus on the following areas as priorities:

#### Accessibility

Healthcare is universal and your PDM Government will reform this sector by ensuring that there is access for all to healthcare. The current policies leave some of those in need and those most vulnerable without access. A PDM Government will address the major challenge of access to healthcare and will recognize groups that currently already use the services, those who require special consideration and the apparent restrictive NHIP Registration policy.

#### Primary Health Care

Lip service will never advance health care. Responsible and intentional action is needed and not 'colourful' band-aids for the

entire TCI. A PDM Government will redevelop and refocus healthcare in the TCI beginning with Primary Health Care and preventative measures. The PPP, with Interhealth Canada, has proven costly for TCI. A PDM Government will take time to study and discuss the alternatives and seek to improve the arrangement that currently exists. Questions on "what, where, how and when", will be considered in the efforts at reducing the expenditure to this single entity in an effort at redirecting significant amounts to primary health care. PDM believes that the health of the TCI is tied to the strength of primary care not hospital services.

#### Health Information

Robust ongoing health information is paramount. No analysis, planning or strategy can be properly developed without this. The MOHH has failed miserably in this area in spite of all the resources available. In regards to TCIs health system, there is a desperate need for overhauling. In addition, deliberate and honest leadership needs to be initiated that would give attention to the health needs of all people within the Turks and Caicos Islands

#### Strong Education and Healthy Lifestyle Initiatives

Recent statistics revealed that over 60 percent of deaths in TCI are as a result of lifestyle diseases. A PDM Government will aggressively address this trend by funding ongoing research and Awareness Campaign encompassing healthy lifestyle initiatives which will include School Nutrition Programs, National Screenings, Government's structured support and recognition of properly registered medical associations/foundations and a strong robust education program for all age groups.

#### Leadership In Healthcare Sector

A PDM Government recognizes the vacuum of leadership in the national healthcare sector and recognizes the need to fill this void as a matter of urgency. A PDM Government will position and establish the TCI Government as the much needed leader.

PDM is committed to dismissing the notion that health care is Interhealth Canada and that this sector is driven and improved by and because of the presence of two Hospitals. A PDM Government will lead and not wait for this entity as is seemingly done now. Critical services can be properly led by TCIG through MOHH and NHIP in collaboration with the private sector and other regional and international partners



A PDM GOVERNMENT WILL ADDRESS THE MAJOR CHALLENGE OF ACCESS TO HEALTHCARE AND WILL RECOGNIZE GROUPS THAT CURRENTLY ALREADY USE THE SERVICES, THOSE WHO REQUIRE SPECIAL CONSIDERATION AND THE APPARENT RESTRICTIVE NHIP REGISTRATION POLICY



# PILLAR 7

# The Environment, Land Use And Planning Development For Change

## THE NATURAL ENVIRONMENT – LAND AND SEA

**A** PDM Government will plan, use our lands and protect and conserve our environment for present and future generations.

“Development has brought prosperity to some, but the benefits of development have not gone to all our people, and it has come at a great price – the price of our natural heritage. This is unfortunate because protecting the environment and developing our country do not have to be mutually exclusive. We can and must do both. The preservation of our culture, economy and quality of life depend on it”.

### – Hon Sharlene Cartwright Robinson

The PDM will establish critical priorities in an effort to quickly to address environmental concerns. We will focus largely on education and awareness, protection and conservation and sustainable use and development. A PDM Government will ensure the following:

## THE ENVIRONMENT

1. A PDM government will commission and complete an environmental awareness audit which will be conducted to determine public views and levels of environmental awareness. In order to raise public awareness, the PDM government will work with the National Trust, DEMA and other individuals and agencies to conduct quarterly environmental awareness workshops and will ensure there is education at all levels.
2. A PDM government will conduct an extensive review of existing environmental curricula, conduct a gap analysis to determine where additional curricula are needed and develop a comprehensive national environmental curriculum with age-appropriate levels for all school years.
3. The wealth of TCI's environmental cultural heritage, such as medicinal plant lore, traditional boat building skills, traditional construction methods, storytelling, etc., is being eroded and lost. As elders pass away, this critical knowledge dies with them. A PDM government will work with the public and private sectors and local NGOs to immediately develop and implement an environmental cultural archive. The archive will be based on recorded interviews with elders and historic documents.
4. A PDM government will incentivize environmental stewardship among people of all ages, by providing funds for DEMA to expand their current Community Conservation Partner Program.
5. A PDM government will reinstate the Conservation Fund and join the Caribbean Challenge Initiative. The Conservation Fund will be funded by a one percent tax on tourism-related services (as previously). The Conservation Fund can also be funded by implementing user fees for some protected areas, which will also provide revenues for improved management. By joining the Caribbean Challenge Initiative, TCI will receive matching funds for every dollar raised for conservation and will join with Caribbean partners in the region to promote regional sustainability.
6. A PDM government will upgrade environmental legislation consistent with 21st century needs. TCI's capacity to protect the environment is dependent upon good laws. Many of our laws and policies are outdated and inadequate. A PDM Government will review and modernize our laws.
7. A PDM government will ensure that our protected areas provide benefits to all by developing a sustained ecotourism plan for each of the protected areas, promoting sustainable Belonger business opportunities.
9. A PDM government will introduce a comprehensive national anti-litter campaign styled the “Spic and Span Program” and will assist in the management of the environment through alternative sentencing measures.
10. A PDM Government will establishing a fully functioning Climate Change Desk.





A PDM GOVERNMENT  
WILL INCENTIVIZE  
ENVIRONMENTAL  
STEWARDSHIP AMONG  
PEOPLE OF ALL AGES, BY  
PROVIDING FUNDS FOR  
DEMA TO EXPAND THEIR  
CURRENT COMMUNITY  
CONSERVATION PARTNER  
PROGRAM



## LAND USE AND PLANNING DEVELOPMENT

1. A PDM Government will complete the Crown Land Audit, which is till, after many years in a dormant state and will introduce a complete database that captures both names and parcel numbers to aid research .
2. A PDM Government will develop and implement a sustainable National Physical Development Plan. At the foundation of sustainable development is sustainable planning. The development of a National Physical Development Plan will be based on a simultaneous evaluation of the environmental baseline, ensuring that development decisions and conservation work in tandem with each other.
3. A PDM Government will commission an Immediate Crown Land Reform with a view to the following:
  - Abandoning the raffle system for the grant of land
  - Reintroducing lease holdings for land, with a stronger management system
  - Reduce the size of the plots of land to ensure greater numbers of persons, present and future are able to benefit from land distribution
  - Reviewing and introducing a more investor friendly policy in regards to the grant of commercial land
4. A PDM Government will ensure that there is a properly resourced Crown Land Unit and Planning Department with greater emphasis on management of land and enforcement of laws.
5. A PDM Government will return responsibility of land management to an elected official.

# Infrastructure and Transportation For Real Change

**T**he Turks and Caicos Islands has experienced and witnessed its infrastructure crumbling and not keeping pace with the level of development taking place over the past 12 years, especially since 2012.

A PDM Government understands the need for our country's infrastructure to keep pace with development, to attract new investment and to provide visionary projects that will foster sustained development and reflect the desires of a changing nation.

A PDM Government understands its responsibility to its tax paying people to provide basic infrastructure and services and will not renege on its duty.

## REPAIRS AND INSTALLATIONS

A PDM Government will engage in a comprehensive plan to repair and rebuild crumbling infrastructure in a purposeful strategic scheduled and manageable way by addressing the following priority areas:

- An aggressive repairs plan for all Government Buildings.
- An aggressive 4 year plan paving all major roadways.
- Through negotiation with the private sector, seek to have roadways owned and maintained by them, thus relieving government of some of the burden of upkeep and maintenance
- Will address flood prone areas using the Study that was already carried out and will institute proper drainage systems.
- Will institute water access for residents who wish to have city water, will map areas and schedule installations.

## CRITICAL RECORD KEEPING

A PDM Government recognises the need to establish proper systems and recording of assets and will ensure that the following is completed:

- The revitalization and Proper logging of TCIG's assets with valuations
- Proper Road Safety Database and Management system

## ROAD SAFETY MANAGEMENT

As a growing country and a highly sought after tourist destination, A PDM Government recognizes the need to have stronger road management systems, including resources, properly named streets, proper signage for road users and major sites.

### A PDM Government will:

- Ensure daily inspection of vehicles



- Ensure stronger road safety presence
- Ensure a comprehensive review and strengthening of the Road Safety Department

## Signage

Increase presence in street and directional signage; especially in areas such as school zones, attractions and place of common use.

## Free Wifi

Create Public Zones for free Wi-Fi.



## NEW AND VISIONARY INITIATIVES FOR THE TRANSPORTATION SECTOR

A country poised for growth needs a visionary and responsive Government and the PDM has seen the need for new Institutions and infrastructure that will propel our country forward. A PDM Government will introduce the following:

- A Public Transportation Authority/Department which will oversee personal cabs and bus services for residents.
- A Spine Link Road between the Caicos Islands. PDM appreciates and believes in the economic and social benefits to be gained once the Islands are linked from Providenciales to South Caicos. Engage in completing the first phase to link the North Caicos Islands from Providenciales to North Caicos.
- A comprehensive review of the Port Management and Ports area country wide.
- A comprehensive review of the Airline sector.





A PDM GOVERNMENT  
WILL ENGAGE IN A  
COMPREHENSIVE  
PLAN TO REPAIR AND  
REBUILD CRUMBLING  
INFRASTRUCTURE IN A  
PURPOSEFUL STRATEGIC  
SCHEDULED AND  
MANAGEABLE WAY



*"If you want change, change the government"*

# PILLAR 9

## 10 Institutions and Infrastructure For Real And Meaningful Change

The Turks and Caicos Islands are on the cusp of something new and great. The PDM believes that there are critical projects that will take these Islands to the next level of growth while ensuring that the needs of our people and the vision for these Islands are met and achieved.

There are key Institutions and Infrastructural projects that will revolutionize these Islands.

A PDM Government will deliver innovative and cutting edge plans that will include:

1. Creative and Performing Arts Centers and a High Performance Sports Center where our youth can develop their talents.
2. A Public Transportation Authority to manage and regulate this Industry.
3. A Public Housing Department that will govern the major project in an effort to provide legal and affordable homes.
4. The Heritage and Cultural Commission with a Multiculturalism Department to assist in the management of the many cultures living among us.
5. The PDM remains disappointed that the TCI after 20 years has not built a purpose built facility for its Provo Campus of the Turks And Caicos Islands Community College. A PDM Government will erect a Purpose Built College Campus that will be able to transition to a full fledged University.
6. A Sports Commission for the effective and efficient management of sports in these Islands.
7. A Comprehensive Plan to address drainage country wide. We will undertake to institute a comprehensive drainage system.
8. A Waste Management & Water Authority will enhance our performance in these areas.
9. An immediate comprehensive plan to repair the crumbling Sea Wall on Grand Turk.
10. Build a Spine Link Road linking the Caicos Islands, with the first phase being the linking of North Caicos to Providenciales in keeping with the vision of our Party first leader, and national hero the Right Excellent Hon. JAGS McCartney.





THE PDM BELIEVES  
 THAT THERE ARE  
 CRITICAL PROJECTS  
 THAT WILL  
 REVOLUTIONIZE  
 THE ISLANDS



*"If you want change, change the government"*

# Real Development for Real Change



## **HIGH PERFORMANCE SPORTS COMPLEX**

### **ARTS AND CULTURE CENTRE**

A cutting edge High Performance Sports Center to assist in the development of a world class sports program and our talented athletes. This will also be the home of an Arts and Culture Center which will encourage, strengthen and embrace diverse creative talents within our islands.



# Governance for Real Change

## The Constitution, Legislation And The Civil Service

A PDM Government will prioritise key areas of governance to address immediately:

### THE CONSTITUTION

The PDM remains the only Party that has an Official Position on the 2011 Constitution. The PDM maintains that it is regressive in several provisions and there is need to revisit the Constitution to ensure that locally elected Government governs unhindered. We will within the first 100 days travel to the UK to agree a process on the way forward for the Constitutional review and will address the following a matter of priority.

A PDM Government will vigorously and urgently engage the British Government, inter alia, the following:

- The Current Constitution and our relationship
- Internal and External Security and its constitutional Responsibility
- An amendment to the Processing of Overseas Territories Passport
- Post Brexit Plan

### LEGISLATION

There is need to review legislation and to introduce a comprehensive social legislative agenda.

#### Review

The PDM will review critical legislation as a matter of priority including, but not limited to the Crown Land Ordinance, Police Ordinance, Public Service Ordinances and Policies and the Immigration Ordinances .

#### New Legislation

A PDM Government will introduce new legislation that will facilitate the return of several Statutory Bodies . The following pieces of legislation will be priority:

- Sports Commission
- Culture and Heritage Commission
- Public Transportation Authority
- Water and Sewerage Authority

### The creation of a Legislative Agenda

A PDM Government will create and publish periodic legislative agenda

### Ensure Consultation on major laws to change

A PDM Government will ensure that the legal requirements for consultation are met and will create a lead organization with the responsibility to engage in real and meaningful consultation on behalf of the Government.

### RESOURCES FOR LEGISLATION PASSED AND UNDER RESOURCED

A PDM Government will review legislation passed by the PNP Government for which no resources were put in place to ensure its enforcement and delivery of services. The PDM will make the following Bills priority:

- The Women and Children Bills
- Disaster Management Ordinance

### CIVIL SERVICE

An effective and efficient Civil Service is critical to the growth and management of the country. Therefore a PDM Government will introduce Policies to ensure a happy and productive work environment that will not only retain civil servants but will also attract the brightest minds in the Turks and Caicos Islands.

### Benefits/Incentives

A review of the compensation package offered Civil Servants is a priority to a PDM administration. This will be given time and attention to ensure that Civil Servants in all aspect of work will be adequately compensated whilst many of the civil servants have enjoyed a pay increase through a regarding exercise recently conducted, there are those who felt that they were not fairly assessed and also those who did not receive any material benefit to. A PDM Government will review salaries in an effort to assess the need for a cost of living allowance increase.

- The PDM believes that the payment of pensions and gratuities denied Civil Servants have been a disincentive and have perpetuated the loss of key employees. Reinstating these rights will enhance the attractiveness of the Civil Service and will serve to retain those with institutional knowledge, training and experience. Therefore a PDM Government will seek to reinstate gratuities for post 1992 staff and the introduction of Pensions for the Civil Service.
- A PDM Government will implement policy to ensure that



THE PDM MAINTAINS THAT IT IS REGRESSIVE IN SEVERAL PROVISIONS AND THERE IS NEED TO REVISIT THE CONSTITUTION TO ENSURE THAT LOCALLY ELECTED GOVERNMENT GOVERNS UNHINDERED



there is a structured Performance Appraisals Program for Promotion and Training.

- A PDM Government will explore the possibility of an optional Payment Scheme for Established Staff for bi monthly versus monthly payments of salaries.

## Training and Succession Planning

Training and Forward Planning is critical to the future of the Civil Service and to ensuring that our people

- A PDM Government will ensure that there is an ongoing aggressive Training Plan to enhance the skills set in the Civil Service. This Plan will also lend into the National Scholarship Policy and National Development Plan.
- The PDM will continue its quest to ensure that qualified Turks and Caicos Islanders assume positions as Heads of Departments in the various ministries. Where deficiencies exist, a vigorous training programmed will be instituted to ensure that TC Islanders are adequately trained.

- A PDM Government will ensure that our people are positioned to occupy senior positions in the Civil and Public Service.

## Physical and General Work Environment

Members of the Civil Service have had to work under strenuous and unhealthy conditions. Working in buildings that have been condemned because of structural or other health challenging defects. The PDM believes that the work environment must be conducive to productivity and that the physical space can have positive and negative effects on levels of productivity.

- A PDM Government will, therefore, seek immediately to commission a review of the physical working condition of civil servants and will prepare an aggressive repairs plan to improve the physical working condition of the civil service.

## Local Representation and Dialogue

The PDM believes that it is vital to have a healthy dialogue between a Government and its civil service.

- A PDM Government will therefore support the effective operation of the Civil Service Association (CSA) and will hold structured periodic meetings with Civil Service  
The PDM Government will identify a local government model that will seek to strengthen local government through an elections process in order to have a more efficient and effective micro level management that will allow national candidates to focus more on the macro management and general direction of the country.

A PDM Government will expand Local Government to include an Office for Cockburn Town Major/Administrator. There has always been a misconception that the Island of Grand Turk is managed by central government. This is not in reality the case, hence there is not office or person responsible for Grand Turk leadership like the District Commissioners on several other Islands. This office should be properly resourced and legally empowered to undertaken critical functions such as leading small capital projects lighting, cleaning, hurricane preparedness etc .

# 20 Things you may not know

## → Technological Advancement

Your PDM Government introduced internet services in the Islands, computerized all primary schools and introduced our children to the information age. Your PDM Government waived all duties on the importation of computers and accessories. Now that is progress. This PNP Government taxed the use of the internet and removed Information Technology teachers from Schools.

## → Scholarships

Your PDM Government increased scholarships from \$300,000 to over \$5m. Now that is progress. This PNP has reached the pre 2003 scholarship levels and has since cancelled developers contributions to the scholarship fund.

## → Debt Repayment

Your PDM Government, when it inherited huge debt from the Washington Misick Administration, marketed TCI overseas, grew the economy and brought in \$1b in investment. This PNP Government raised revenue on the backs of its people mercilessly and shrunk the economy and reduced the dollar's spending power.

## → Financial Structure and Maturity

Your PDM Government introduced a Development Fund and a Reserve Fund. Your PDM Government in showing strong fiscal management was successful in negotiating forgiveness of a part of the debt left by the Washington Missick Administration.

## → Cost of Living

Your PDM Government, during its time in office, reduced the high cost of living by lowering electricity rates through Island subsidies, lowering cell phone rates after successful negotiations with Cable and Wireless, lowering Land Transfer Stamp Duty. Your PDM Government increased minimum wage from \$2.50 at that time to \$4.00. This PNP Government introduced more taxes and tax increases than any other Government ever in the history of the Turks and Caicos Islands and drastically increased the cost of

living in these Islands.

## → College Education

Your PDM Government developed the Associates Degree Programs at the TCICC and obtained international accreditation for TCICC Programs so that credits from our College were accepted virtually by every University abroad. Your PDM Government spent over \$10m to build a proper College Campus in Grand Turk.

## → Infrastructure

Your PDM Government renovated most of Government Office Buildings and constructed the Leeward Highway in Providenciales. Your PDM Government expanded the physical infrastructure at the Eliza Simons, Ona Glinton, Adelaide Omeler, Iris Stubbs, Enid Capron and Ianthe Pratt Primary Schools. Your PDM Government set lands aside for an additional Primary School in Providenciales and for a purpose Built Community College. It was a standing PDM Policy to ensure that local contractors were involved in major capital projects. Your PDM Government ceased barged water and began to introduce city water and install new Reverse Osmosis Plants.

## → Civil Service

Your PDM Government instituted a policy that successfully saw our own in senior position and top positions the Civil Service. At that PDM gave the Civil Service the biggest raise across the board.

## → Home Ownership & Land Distribution

Your PDM Government provided financing for TCIInvest to ensure that persons earning under \$1300 per month can own a 2 bedroom home. Your PDM Government allowed Turks and Caicos Islanders to get freehold title to the land before they build once they could secure a loan from the Bank. Between 1999 – 2003, your PDM Government awarded over 2200 parcels of land to Turks and Caicos Islanders. Your PDM Government secured \$1m from NIB to TCIInvest to secure funding for low cost homes.



# About the most recent PDM Government (1995 – 2003)

## → Small Businesses

Your PDM Government introduced the Small Business Unit and supported local businesses with concessions and land. Funding was provided through TC Invest for small businesses under your PDM Government.

## → Law And Order

Your PDM Government after showing its resolve to show good governance, was able to negotiate with the UK Government funding for defense and for a Police Station.

## → Party Leadership

Your PDM has to date have the distinguished record of having the country's first Chief Minister and only named National Hero (Rt Excellent Hon JAGS McCartney) , the longest serving Chief Minister and Party Leader (Hon Derek Taylor) who is the only Leader to lead his Party to 3 consecutive wins at the Polls and the first OT Leader to serve as President of the Overseas Countries and Territories Association and the first Leader to host a Caricom Heads of Government Meeting.

## → Youth & Sports

Your PDM Government introduced the National Youth Day Holiday and sent the first set of athletes internationally for competition. Your PDM created a Culture Department and agreed for the week leading to this Holiday to be recognized and celebrated as Culture Awareness Week. Your PDM provided support and funding for continued education for teen mothers. Your PDM Government commissioned and implemented a National Youth Policy.

## → Healthcare

Your PDM Government in 1995 increased staffing at the Myrtle Rigby Complex from 1 doctor to 8 doctors and 2 nurses to 23 nurses by 2003. We trained several local doctors during this time and positioned one to become the Chief Medical Officer. Your PDM Government introduced modern and advanced equipment and services to these Islands.

## → Tourism

Your PDM Government overturned the PNP Policy to allow for the Cruise Industry to be introduced on an inhabited Island. We increased air lift to these Islands, introduced new routes and attracted the most airlines of any government to date. Your PDM Government introduced the Time Share Ordinance and saw the opening and expansion of many of the Resort and Hotel Developments on Grace Bay and around the Turks and Caicos Islands. Your PDM Government increased and involved Belonger participation in Hotel and Resort ownership. Your PDM Government introduced fair prices to protect our Belonger taxi and tour operators and introduced taxi and tour rates and fares and plans to enable a comprehensive touring system.

## → The First

Your PDM Parliamentary Team of 2007 was the first Team to bring a Vote of No Confidence Motion that saw the eventual resignation of the sitting Premier.

## → The First

Your PDM Parliamentary Team of 2012 is the first Team to bring and win nearly 20 Private Member's Motions in a 4 year term.

## → The First

Your PDM Parliamentary Team of 2012 is the first Team to defeat a sitting Government on a major financial bill, the Payroll Tax Bill.

## → The First

Your PDM Parliamentary Team of 2012 is the first Party to lead on a major joint fight between Parties in a Parliamentary move bringing the Resolution to halt the introduction of VAT.

## → The First

Your PDM Parliamentary Team of 2012 is the first Team to successfully halt a major Immigration Bill from advancing to 2nd Reading due to a lack of consultation with the people of this country.

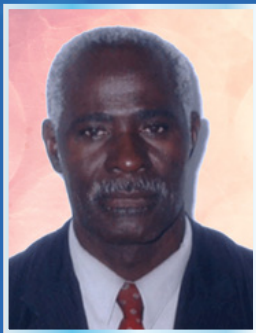


PAST AND PRESENT

# Parliamentarians of the PDM

40-Year Ministerial Government Anniversary





# Vote for Real Change

**GENERAL ELECTIONS** ----- All Islands District

Consecutive number given voter in Official List of Voters -----  
Counterfoil

Polling Day -----  
Ballot Paper

Do Not fold beyond this line

People's Democratic Movement		Progressive Democratic Alliance					Progressive National Party					Independent Candidates																								
1	<b>BROWN, John</b> <i>(Lawyer)</i>	<b>ARTHUR, Sarah</b> <i>(Shopskeeper)</i>	<b>BROWN, Max</b> <i>(Businessman)</i>	<b>CAMPBELL, Sam</b> <i>(Businessman)</i>	<b>MOSES, Mabel</b> <i>(Teacher)</i>	<b>NELSON, Jane</b> <i>(Occupation)</i>	1	<b>APPLES, Larissa</b> <i>(Accountant)</i>	2	<b>CARTER, Jui</b> <i>(Taxi Driver)</i>	3	<b>DIXY, John</b> <i>(Carpenter)</i>	4	<b>SMITH, Owen</b> <i>(Economist)</i>	5	<b>FARMER, Louis</b> <i>(Occupation)</i>	1	<b>CHEESE, Clinton</b> <i>(Businessman)</i>	2	<b>FOXX, Blythe</b> <i>(Businesswoman)</i>	3	<b>KERRY, Thelma</b> <i>(Shopskeeper)</i>	4	<b>MOORE, Joel</b> <i>(Mechanic)</i>	5	<b>NOEL, David</b> <i>(Occupation)</i>	6	<b>POWERS, Lorne</b> <i>(Occupation)</i>	7	<b>RICHARDSON, Simone</b> <i>(Occupation)</i>	8	<b>SEYMOUR, Peter</b> <i>(Occupation)</i>	9	<b>THOMAS, Penny</b> <i>(Occupation)</i>	10	<b>WISS, Mac</b> <i>(Occupation)</i>

## Vote For Your At-Large Candidate

Ensure you mark your 'X' inside the box without touching the lines. **If you touch the line it will be counted as a spoilt ballot.**

# Vote

# PDM

THE PEOPLES' DEMOCRATIC MOVEMENT

FORM No. 17

Sections 38(2) and 44

**Ballot Paper (SAMPLE)**

GENERAL ELECTION.....

No. 6700

...9th.....Electoral District/All Islands District

Consecutive number given voter in official list of voters.....




Counterfoil

Ballot Paper

Space for initial of P.O.

Polling Day.....

Do not fold beyond this line \_\_\_\_\_

1		ASTWOOD, SEAN Businessman Providenciales	<b>X</b>
2		CHAMBERS, Bobbie Profession Providenciales	
3		TAYLOR, Rachel Educator Providenciales	

**Vote For Your Constituency Candidate**

GRAND TURK	SOUTH CAICOS	NORTH CAICOS/ MIDDLE CAICOS	LEEWARD AND LONG BAY	THE BIGHT	CHESHIRE HALL AND RICHMOND HILL	BLUE HILLS	FIVE CAYS	WHEELAND
<ul style="list-style-type: none"> <li>REPAIR SEA WALL &amp; HISTORIC FRONT STREET</li> <li>MAJOR BEAUTIFICATION &amp; REDEVELOPMENT ISLAND PROJECT</li> <li>YOUTH RECREATIONAL &amp; SPORTS CENTER</li> <li>PREMIER'S OFFICIAL RESIDENCE</li> <li>LOCAL GOVERNMENT</li> <li>INFRASTRUCTURAL UPGRADE</li> </ul>	<ul style="list-style-type: none"> <li>BUILD CUSTOM STORAGE BUILDING &amp; GOVERNMENT OFFICE COMPLEX</li> <li>UPGRADING OF MORTUARY</li> <li>REPAIR DOCK</li> <li>TRANSHIPMENT PORT</li> <li>INFRASTRUCTURAL UPGRADE</li> </ul>	<ul style="list-style-type: none"> <li>AGGRESSIVE VECTOR CONTROL PROGRAM</li> <li>WELLNESS &amp; RECOVERY CENTER FOR TOURISTS ON MIDDLE CAICOS</li> <li>RECREATIONAL &amp; SPORTING FACILITIES FOR YOUTH</li> <li>PROMENADE ALONG THE COAST OF BOTTLE CREEK</li> <li>COMMUNITY STRAW &amp; FARMERS' MARKET</li> <li>PROPER FERRY TERMINAL AND ESTABLISH KEW AS GATEWAY TO NORTH AND MIDDLE CAICOS</li> <li>WILL PROVIDE INCENTIVES AND CONCESSIONS FOR THE DEVELOPMENT OF RENTAL PROPERTIES IN WHITBY</li> <li>INFRASTRUCTURAL UPGRADE</li> </ul>	<ul style="list-style-type: none"> <li>COMMUNITY CCTV PROJECT</li> <li>ALTERNATIVE ENTRANCE AND EXIT FOR LEEWARD PALMS</li> <li>SECURITY GATE FOR LEEWARD PALMS</li> <li>PUBLIC PARK FOR LONG BAY COMMUNITY</li> <li>INFRASTRUCTURAL UPGRADE</li> </ul>	<ul style="list-style-type: none"> <li>ROADSIDE DEVELOPMENT PROJECT</li> <li>COMMUNITY CENTER AND MULTIPURPOSE SPORTING FACILITY</li> <li>COMPREHENSIVE DRAINAGE PROGRAM</li> <li>HOME FOR THE POPULAR FISH FRY</li> <li>INFRASTRUCTURAL UPGRADE</li> </ul>	<ul style="list-style-type: none"> <li>COMPREHENSIVE DRAINAGE PROGRAM</li> <li>RECREATIONAL FACILITIES</li> <li>BOAT RAMP IN COOPER JACK</li> <li>REDEVELOPMENT OF DOWN TOWN</li> <li>INFRASTRUCTURAL UPGRADE</li> </ul>	<ul style="list-style-type: none"> <li>ALTERNATIVE EMERGENCY ROUTE OUT OF CONSTITUENCY</li> <li>BEAUTIFICATION OF BLUE HILLS BAY ROAD &amp; BLUE HILLS BOARD WALK</li> <li>SPORTING FACILITIES FOR THE YOUTH OF BLUE HILLS</li> <li>DEVELOPMENT OF A FARMER COOPERATIVE AND BLUE HILLS COMMUNITY BACK YARD FARMING PROJECT</li> <li>COASTAL CLEANING PROJECT</li> <li>INFRASTRUCTURAL UPGRADE</li> </ul>	<ul style="list-style-type: none"> <li>HOUSING DEVELOPMENT PROJECT</li> <li>COMMUNITY CENTER REFURBISHMENT PROJECT</li> <li>BOAT RAMP</li> <li>TOTAL CLEAN UP</li> <li>INFRASTRUCTURAL UPGRADE</li> <li>EXPANSION AND MODERNISATION TO ENID CAPRON PRIMARY SCHOOL</li> <li>INCREASE TOURIST ATTRACTIONS AND DEVELOPMENTS</li> </ul>	<ul style="list-style-type: none"> <li>COMMUNITY CENTER DEVELOPMENT</li> <li>BIRD SANCTUARY PROJECT</li> <li>FULL FUNCTIONING POLICE POST</li> <li>CRAFT MARKET</li> <li>INFRASTRUCTURAL UPGRADE</li> </ul>



“Some people tend to think that it is an impossible job bringing all our islands together because of the separation by water and distance; but we must come together - if only for survival. Divided we are weak, united Turks and Caicos could become one of the greatest nations in this hemisphere for the good in the world”

– James Alexander George Smith McCartney



REAL LEADERSHIP | REAL PLANS | REAL CHANGE



ONE PEOPLE, ONE DESTINY, ONE MOVEMENT