

# Dürr Group at a glance

Dürr Aktiengesellschaft  
March 2022  
Bietigheim-Bissingen  
[www.durr-group.com](http://www.durr-group.com)

**DÜRR** GROUP.



# Dürr Group: 3 global brands

## Dürr AG

Dürr Systems AG



Carl Schenck AG







HOMAG Group AG



# Dürr Group: 5 global divisions

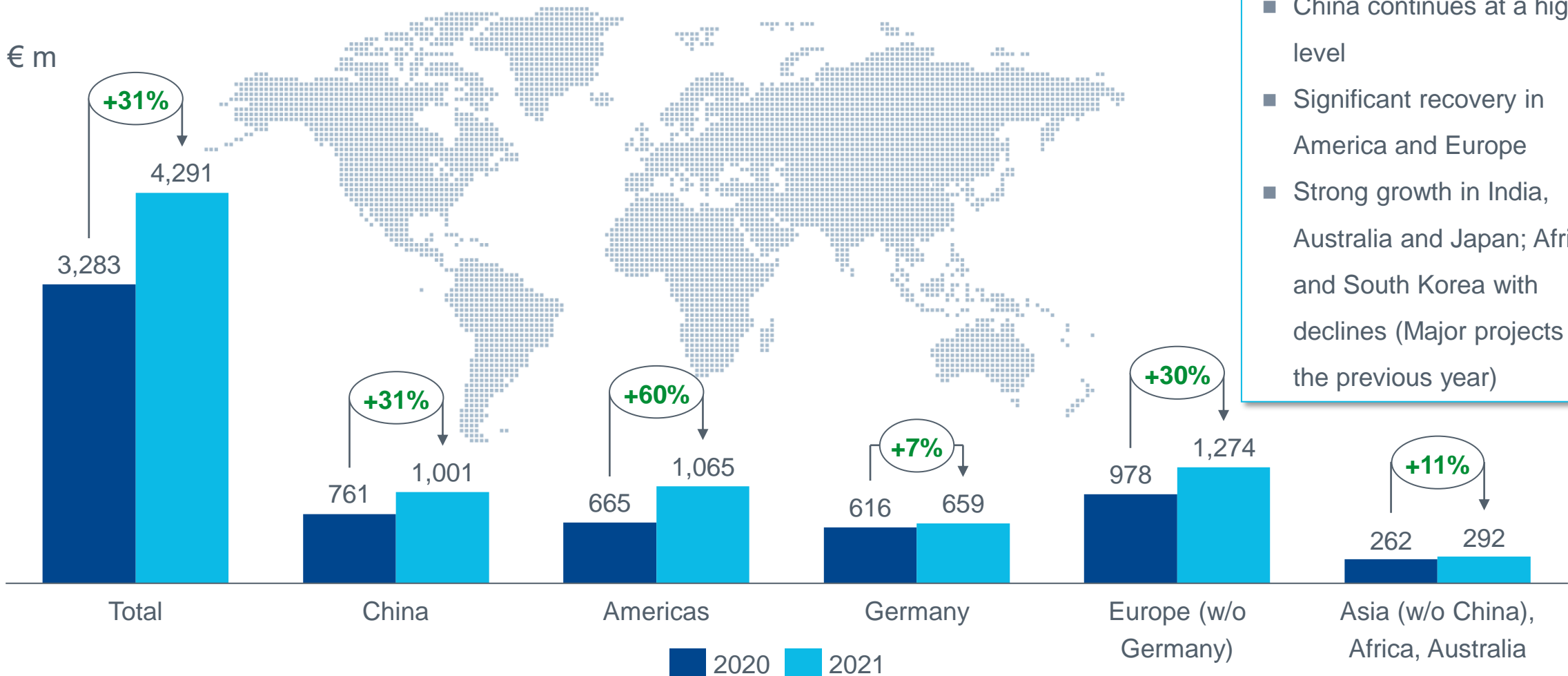
Sales 2021: € 3.5 billion, employees 2021: approx. 17,800

Paint and Final Assembly Systems	Application Technology	Clean Technology Systems	Measuring and Process Systems	Woodworking Machinery and Systems
<ul style="list-style-type: none"><li>Paint shops</li><li>Final assembly systems</li><li>Testing technology</li><li>Filling technology</li><li>Medical technology</li></ul> <p>€ 1,083.2 million</p> <p>5,258</p>	<ul style="list-style-type: none"><li>Paint application</li><li>Gluing and seam sealing technology</li><li>Products for industrial painting</li></ul> <p>€ 470.1 million</p> <p>2,026</p>	<ul style="list-style-type: none"><li>Air pollution control</li><li>Noise abatement systems</li><li>Coating lines for battery electrodes</li><li>Systems for solvent recovery</li></ul> <p>€ 387.2 million</p> <p>1,381</p>	<ul style="list-style-type: none"><li>Balancing technology</li><li>Filling Appliances</li></ul> <p>€ 207.4 million</p> <p>1,339</p>	<ul style="list-style-type: none"><li>Machinery and plants for woodworking</li></ul> <p>€ 1,388.8 million</p> <p>7,477</p>
				

 Employees  Sales

# Growth in demand in all regions

in € m



- China continues at a high level
- Significant recovery in America and Europe
- Strong growth in India, Australia and Japan; Africa and South Korea with declines (Major projects in the previous year)



Order intake broadly distributed globally



# Company history

1896

Metal shop for roof flashing founded by Paul Albert Dürr

1964

First subsidiary abroad (Brazil)

1989

Acquisition of Behr and IPO

2000

Acquisition of Carl Schenck

2014

Acquisition of HOMAG Group: diversification into woodworking industry

2017

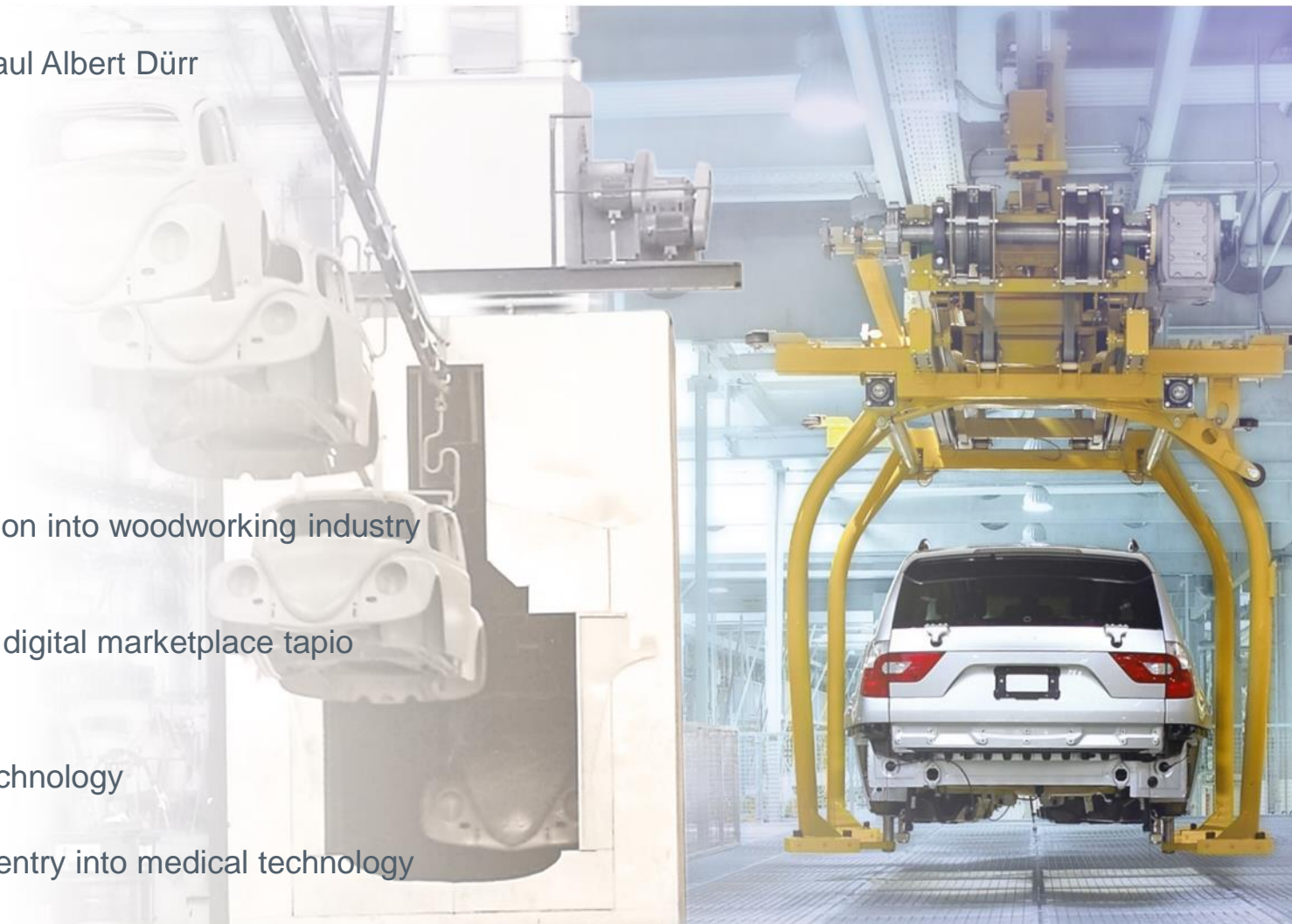
Founding IIoT platform ADAMOS with the digital marketplace tapio

2018

Acquisition of Megtec and Universal:  
expansion in the area of environmental technology

2021

Acquisition of Teamtechnik and Hecuma: entry into medical technology  
Expansion in timber element construction



# Innovation path



- 1950
- 1963
- 1998
- 2008
- 2010/14
- 2016
- 2019
- 2020
- 2021

First facility for chemical surface treatment

First facility for automated dip coating

Delivery of first **Ecopaint** paint robot

Presentation of dry overspray separation system **EcoDryScrubber**

Introduction of high-speed rotating atomizer **EcoBell 3** – Exterior and interior paint application

World's first 7-axis painting robot with increased flexibility and high cost-cutting potential  
**EcoInCure** dries complex car bodies faster and more gently while providing a better paint quality than conventional ovens

**EcoPaintJet**: Two-tone painting of car bodies without overspray  
Smart painting processes: The software applications of the DXQ product family offer customers new opportunities for maintenance, quality assurance and process analysis in paint shops to improve overall equipment effectiveness (OEE)

Paint shop of the future: revolutionized production layout for paint shops

DXQ Energy Management: Software solution for intelligent energy management in paint shops

## SCHENCK

1907 First SCHENCK balancing machine

1930 Instant balancing machine with direct unbalance display

1953 Illuminated spot vectormeter;  
unbalance size and angular location at a glance

1982 First round transfer machine for electric armatures

1995 Balancing of finally assembled engines

2016 Fully automatic unbalance correction in wheel-tyre assembling

2018 eTeno - Fully automatic balancing machine for eDrives

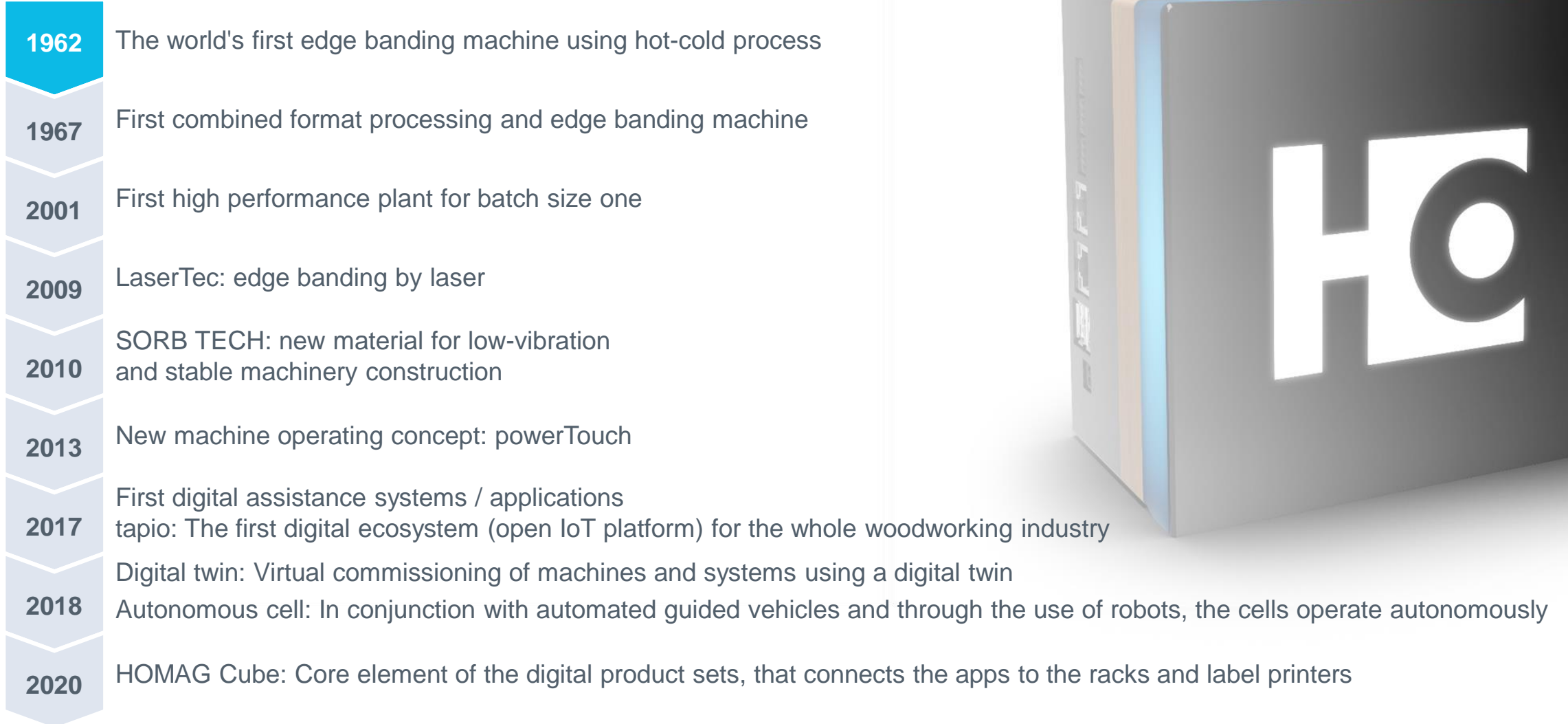
2020 SchenckOne: software as a service

2021 CAST 2: Further developed software for the fully automatic sequence control of spin tests and test cycles



# Innovation path

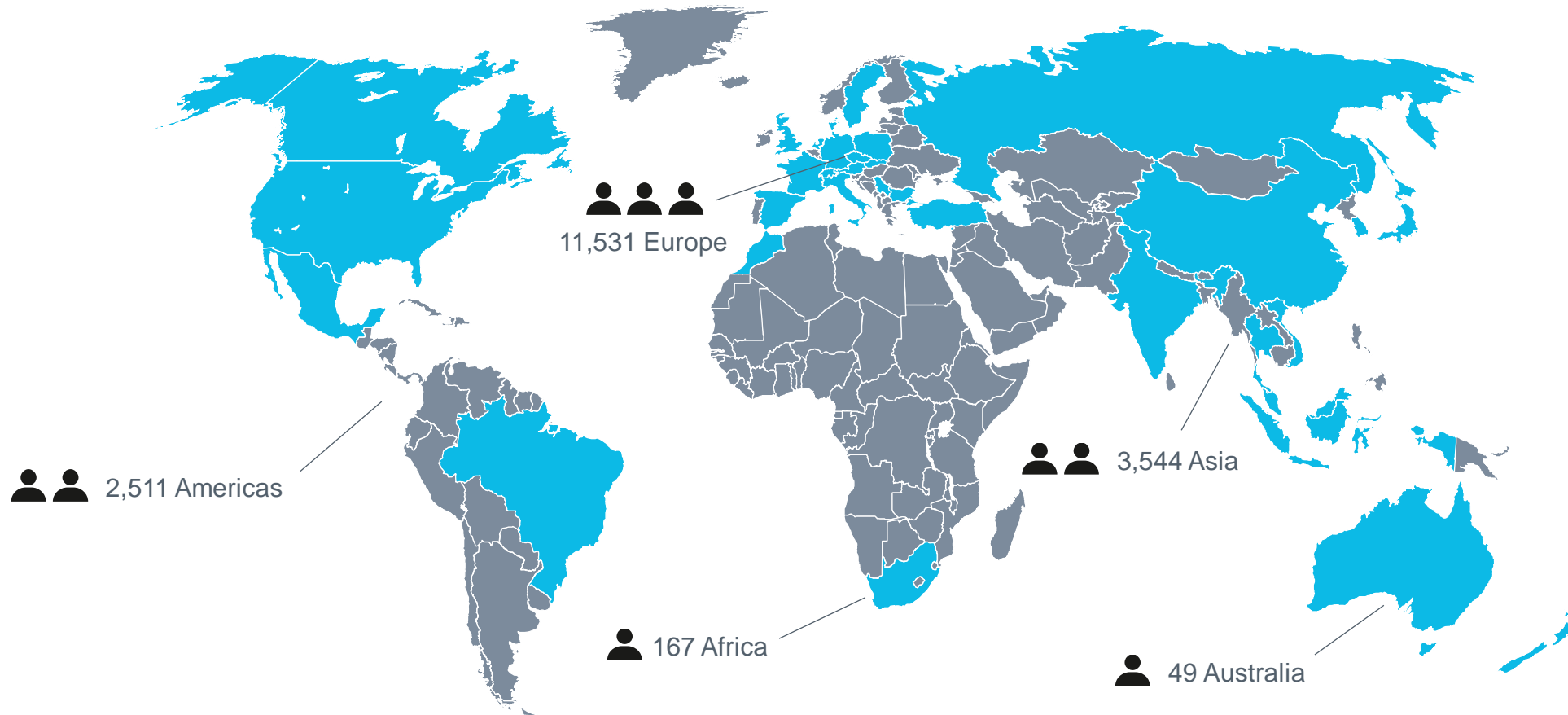
## HE HOMAG





# Global positioning

2021: Approx. 17,800 employees at 120 locations in 33 countries



# Dürr Executive Management Team

## Management Board Dürr AG



Dr. Jochen Weyrauch  
CEO



Dietmar Heinrich  
CFO

## Division Heads



Bruno Welsch  
Paint and Final  
Assembly Systems



Dr. Lars Friedrich  
Application Technology



Ken Zak  
Clean Technology  
Systems



Jörg Brunke  
Measuring and  
Process Systems



Dr. Daniel Schmitt  
Woodworking Machi-  
nery and Systems

## FOUR STRATEGIC FIELDS

- Global Presence
- Innovation
- Efficiency
- Life Cycle Services

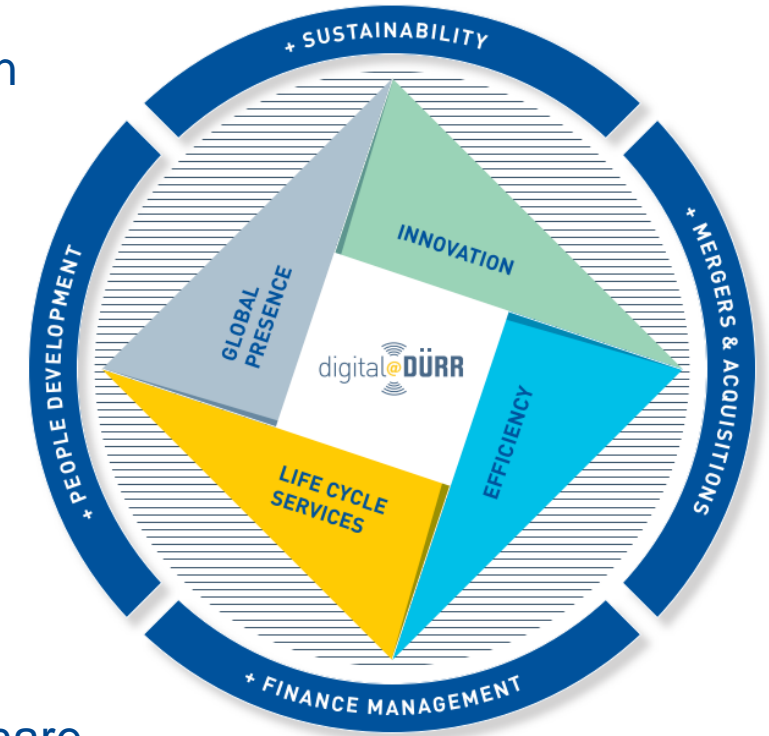
## FOUR ENABLERS

- Sustainability
- M&A
- Finance Management
- People Development

≥ **8%**  
EBIT margin

≥ **25%**  
ROCE

≥ **30%**  
Service Share



## GLOBAL PRESENCE

- **Global business with local supply chain**
- **Strong regional set-up** (North America, Asia, Europe)
- **Expand Southeast Asia**

## INNOVATION

- **Technology leader with software as differentiator**
- **Enter new business fields** supported by trends
- **Efficient & sustainable products**

## EFFICIENCY

- **Drive synergies**, esp. scale, processes, standardization, costs
- **Lean and agile Organization**
- **Optimize global footprint**

## LIFE CYCLE SERVICES

- **Leverage vast installed base**
- **Strengthen brownfield business**
- **Optimize life cycle** by using asset data intelligence

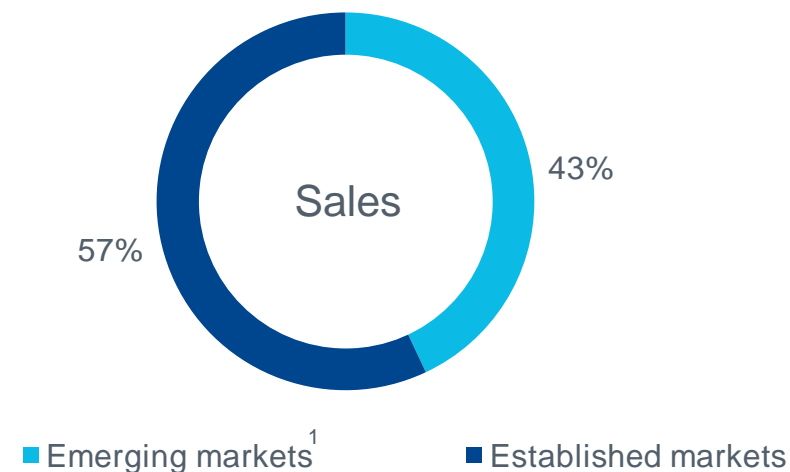


# Strategy: Global Presence

## High investments in global network of locations – reinforcement of local activities

- **Extension of global presence:** new markets reinforced, investments in established markets with good prospects (North America, Germany)
- **15 production, test and engineering centers:** extended, modernized or newly built
- **Campus concept transferred to key locations:** efficient processes, open communications, sustainable energy concept
- **Expansion of production facilities:** increase in internal value added (improvement in quality and project execution)
- **Increasing vertical depth of production in the individual regions:** faster response to customer requirements
- **Acquisitions** are playing a major role in Dürr's expansion strategy

in €m	2016	2017	2018	2019	2020	2021
Investments	81.9	88.0	74.4	102.6	76.4	107.8
Acquisitions	13.6	15.3	125.4	10.8	39.7	77.7
Total	95.5	103.3	199.8	113.3	116.1	185.5



<sup>1</sup> Asia (excl. Japan), South and Central America, Africa, Eastern Europe

# Strategy: Innovation

## Digitalization strategy: digital@Dürr

**Vision:** Leader in digitalization in the Dürr Group's business areas

**Mission:** Data-driven software products, solutions & business models

**Objectives:** New revenue streams + differentiation + disruption protection

### Strategy:

- Develop and expand software competencies
- Develop customer oriented software solutions with new digital technologies
- Introduce new business models to the customer
- Exchange for synergies, learning effects and support within Dürr subgroups
- Strengthen IoT networks (ADAMOS, tapio)
- Drive internal digital transformation

Software  
Competence

+

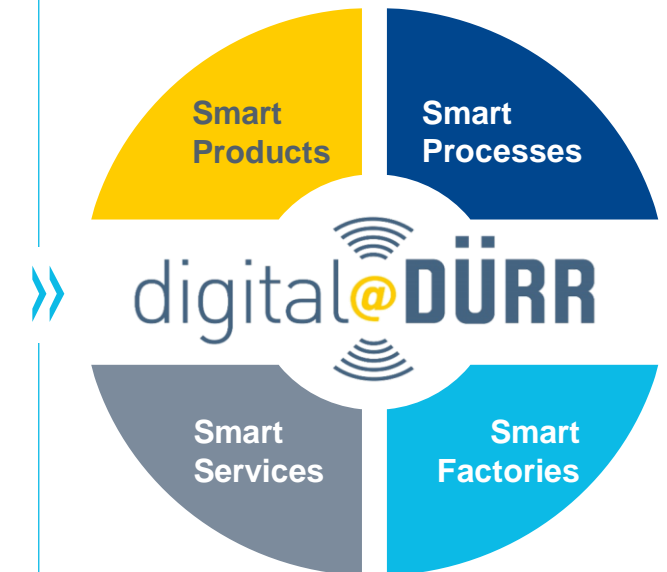
New Business  
Models

+

Partner  
Network

+

Internal  
Transformation



# Strategy: Innovation

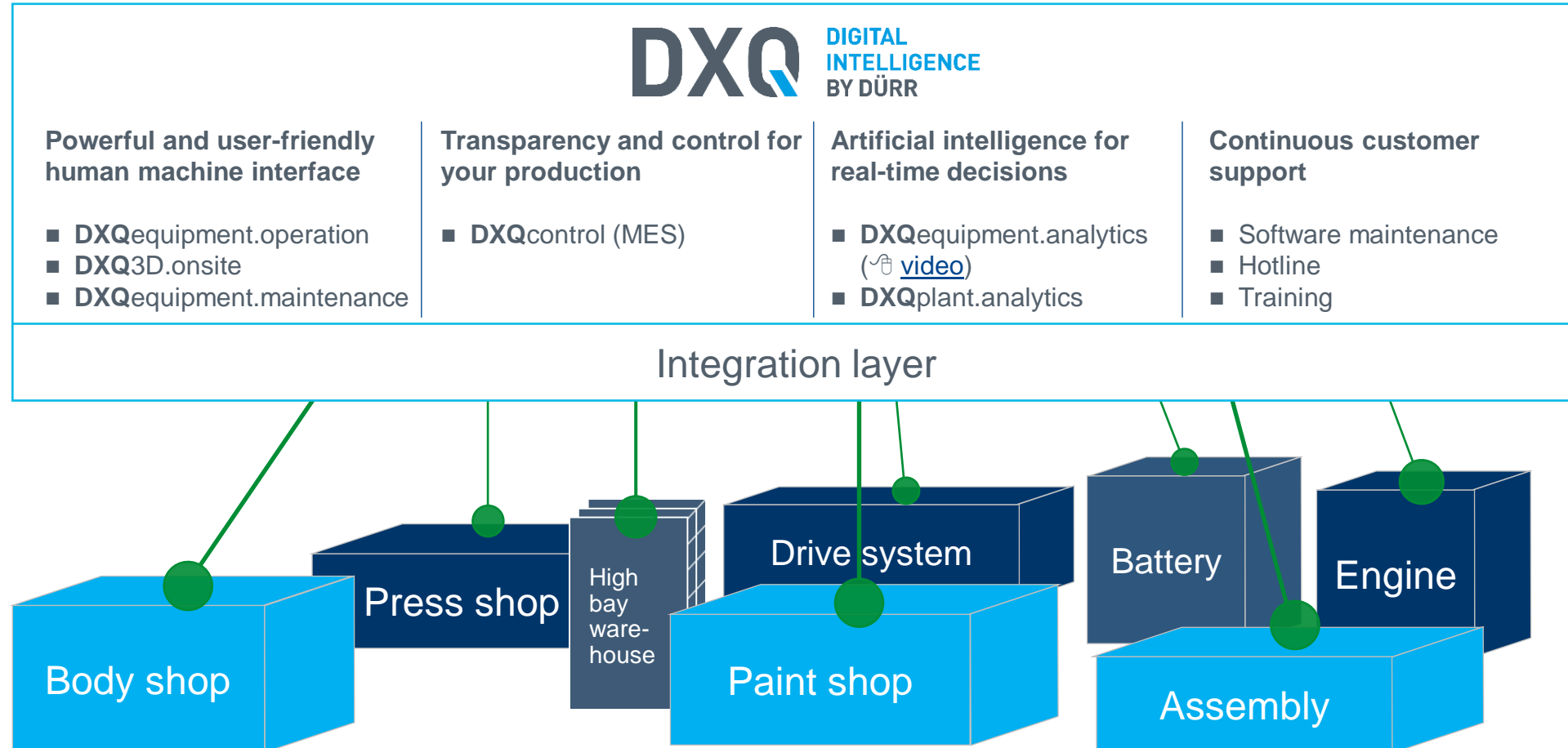
## Digital Factories are developing professional software

- Harmonizing software development activities of the divisions
- 20 agile teams working in modern IT company like environment
- Product development and project steering done at Digital Factories; programming done at near-shore partners in Europe and India
- Agile approach: Development from prototype to end-product together with pilot customers
- Pricing model based on value add at customer
- Digital factories to be established or expanded at international locations by 2023 (China, India, Poland)



# Strategy: Innovation

## DXQ software family for automobile production





# Strategy: Efficiency

Efficiency is the guiding principle for product development and processes

## Product development / engineering:

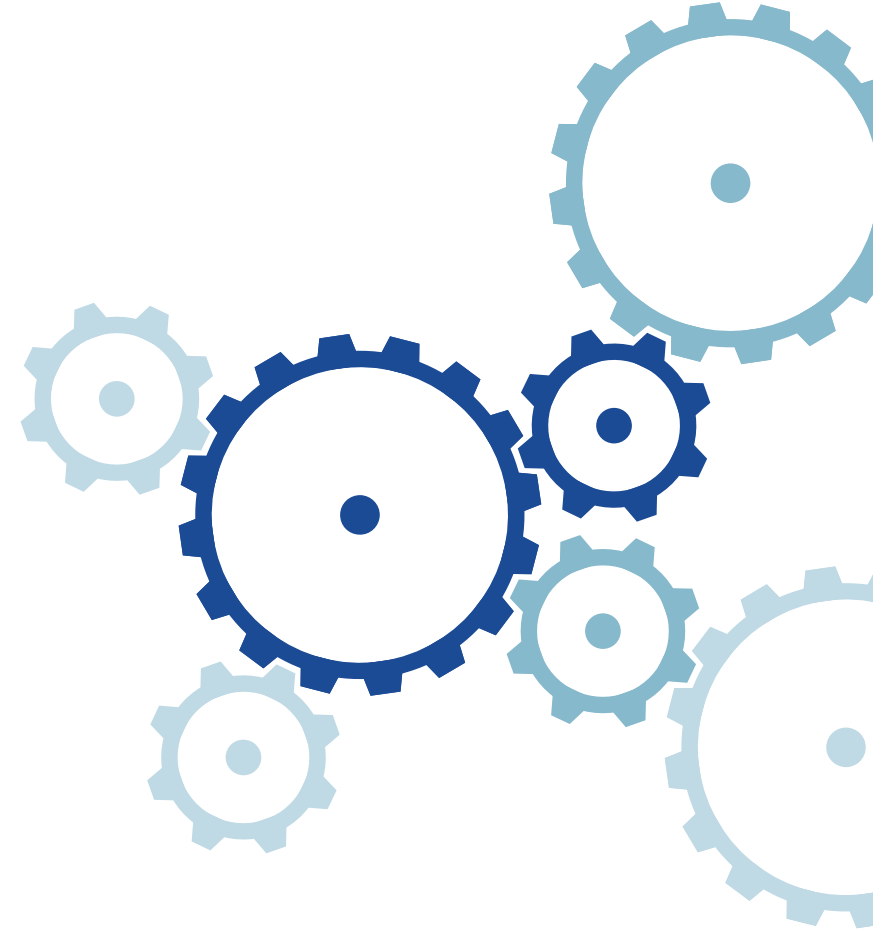
- Modular products: global deployment, local development and production

## Processes:

- Worldwide standards (e.g. CRM, SAP) from distribution to order handling
- IT integration: worldwide uniformity of data and systems
- Smart Processes: digitalized and networked processes

## Knowledge management:

- Know-how of employees a decisive edge in competition
- Worldwide knowledge transfer: intranet, training sessions, vocational training



# Strategy: Life Cycle Services

## Service with a significant share of sales

Initiatives:

### Global spare parts warehouse, accelerated spares delivery

- Worldwide warehouse structure to reduce lost time on customs clearance
- Automated warehouses
- 24h delivery service for warehoused parts

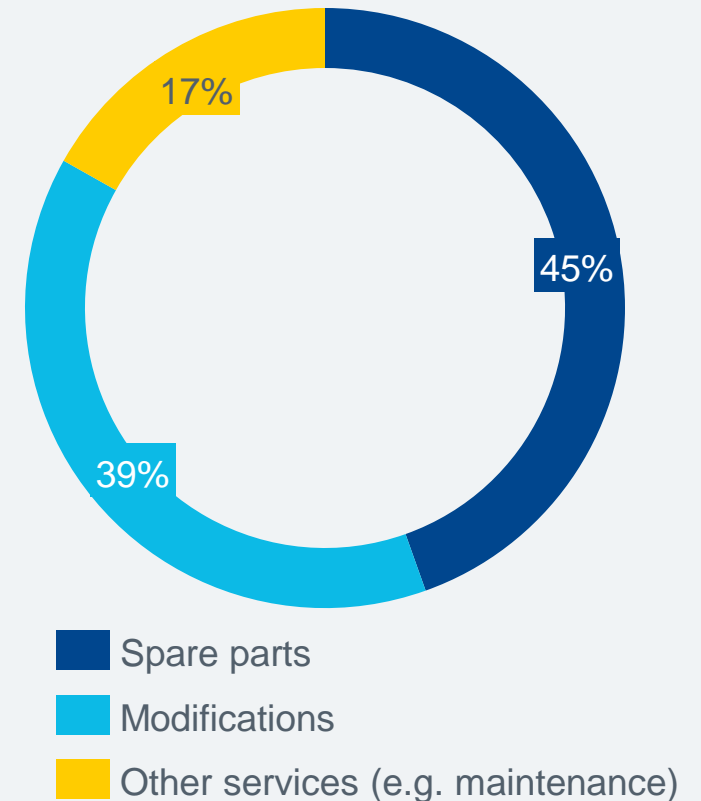
### 24/7 hotlines for all divisions

- 10 different hotlines for paint shop customers across the globe
- Level 1-3 structure for a fast and competent relationship management

### Dürr Promoter Score

- Customers are given a feedback opportunity via a simple-to-use system
- Feedback is tracked and implemented on a long-term basis

Service sales 2021: €1,132 million

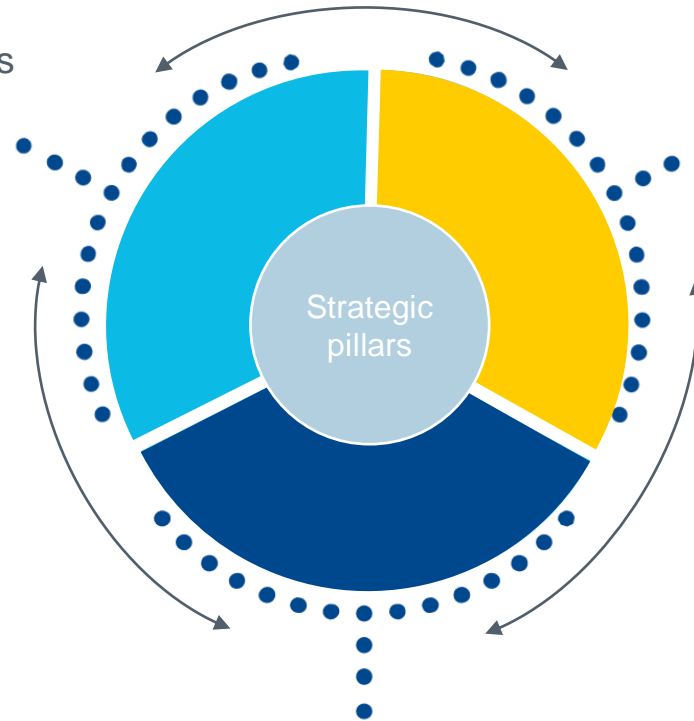


## Spare parts

- Intensification of proactive spare parts sales
- Define standardized spare part portfolio
- Use IIoT tools for more efficient service execution
  - Approach competitor units

## Brownfield

- Strengthen brownfield business
- Offer IIoT solutions to customers



## Installed Base

- Active usage of installed base via revamp strategy
- Offer IIoT solutions, OEE optimization and modernization to customers
  - Use IIoT tools for more efficient service execution
    - Approach competitor units

# Enabler: Sustainability

## Holistic sustainability framework across five fields of action



Products & Services

Global innovation and technology leader supporting our customers with sustainable production solutions & services



Value Creation & Supply Chain

Reduction of environmental impact during our own value creation while assuring a transparent supply chain



Employees & Qualification

Attractive, fair and responsible employer with various career opportunities and offers for people development



Management & Governance

Corporate strategy geared towards profitable growth, sustainable businesses and responsible management



Engagement & Society

Socio-economic contribution through social engagement, partnerships and participation in global initiatives



# Sustainability - key milestones achieved

## Holistic sustainability approach with five fields of action



### Governance:

- Executive Board remuneration includes sustainability targets

### Transparency:

- First sustainability report according to GRI published

### Climate protection:

- Climate strategy in line with 1.5°C target
- Invest instead of compensate

### Products:

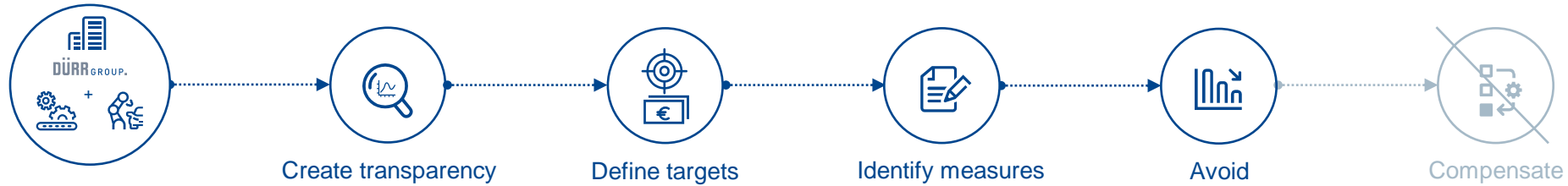
- Market leader in resource-efficient machines & plants
- Enabler: Transformation to a climate-neutral society (e.g. production technology for electric cars, Li-Ion batteries, wooden houses)



Dürr Group supports sustainable transformation of the economy

# Dürr Group Climate Strategy 2030 - commitments

## Taking responsibility: Development of a science-based climate strategy



### Five key objectives:

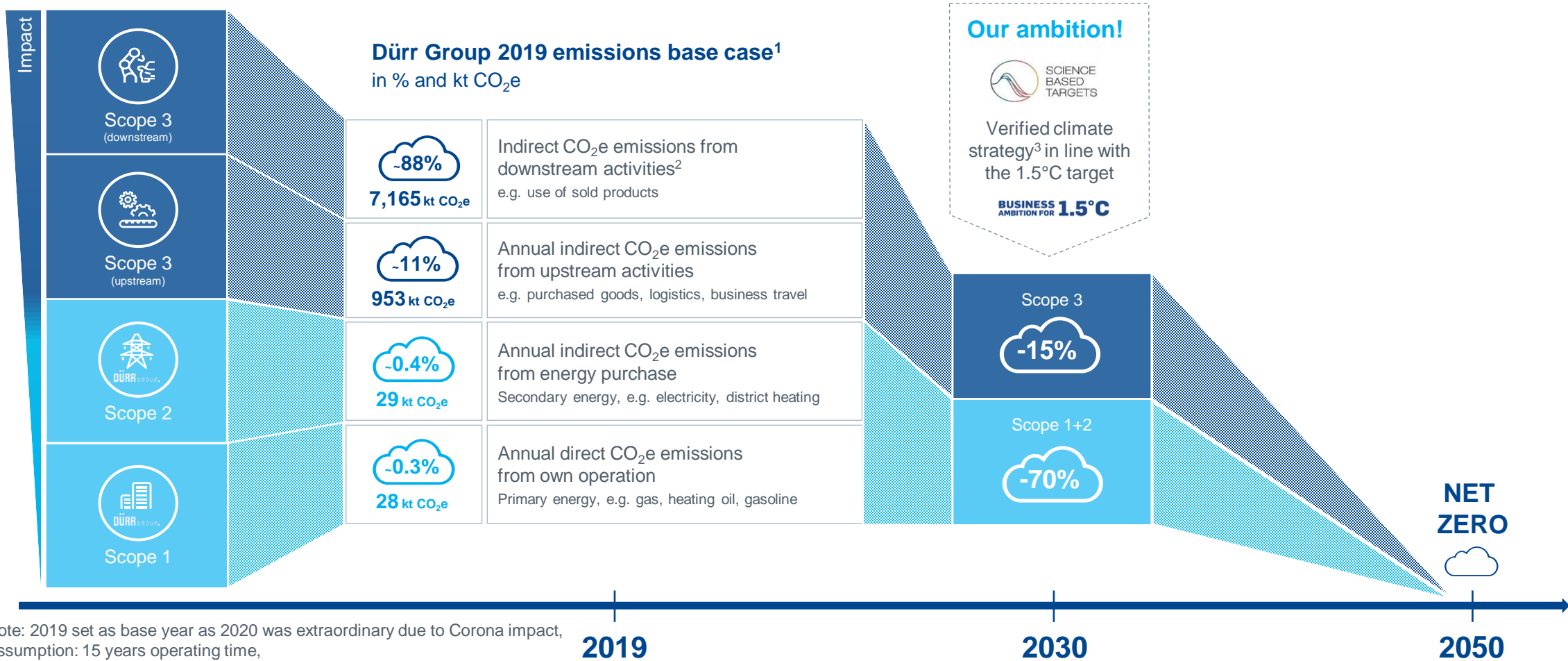
- We are committed to the **Paris Climate Agreement**
- Application of **GHG-Protocol** as standardized approach for emission reporting
- Submission and validation of targets by **Science Based Targets initiative (SBTi)**
- Science-based climate strategy in line with the **1.5°C target**
- Investments** instead of **compensation**: Climate certificates are not an option today!



Dürr actively supports the 1.5°C target

# Dürr Group Climate Strategy 2030 – data and targets

## Our path to net zero: Emissions breakdown and ambitious target framework



<sup>1</sup> Note: 2019 set as base year as 2020 was extraordinary due to Corona impact,

<sup>2</sup> Assumption: 15 years operating time,

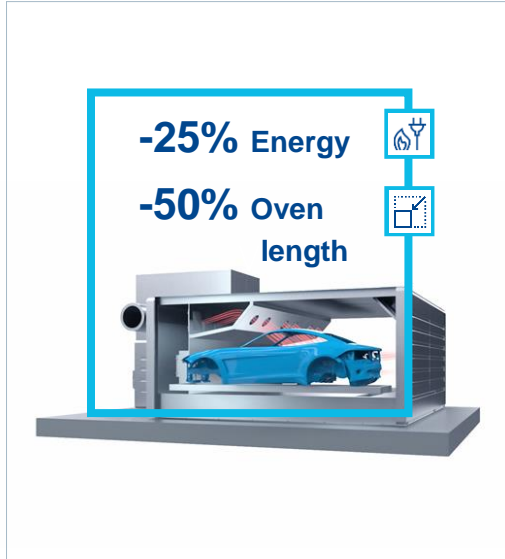
<sup>3</sup> Validation by SBTi ongoing, result expected for January 2022

Targets are being verified by SBTi

# On the fly to a CO2 neutral paint shop using...

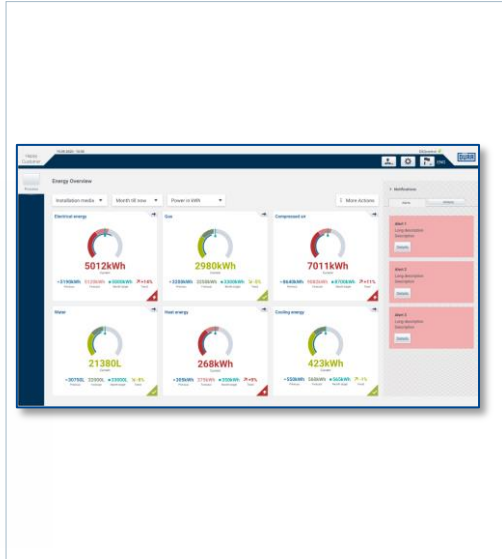
...state of the art efficiency solutions, replacement of gas technology and green energy

## EcoInCure



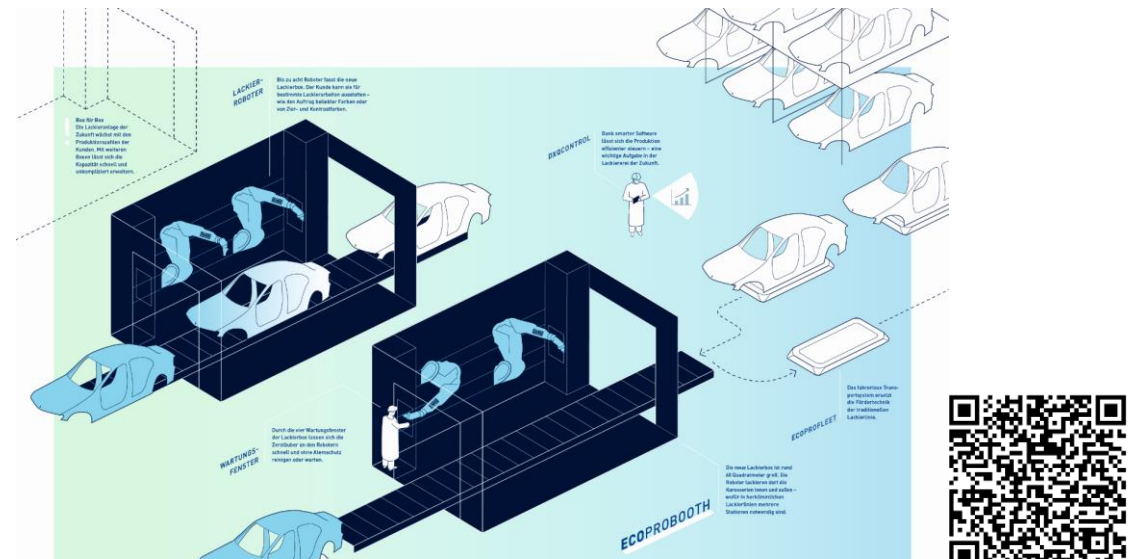
Dürr's EcoInCure heats up car bodies from the inside thus enabling optimum heat transfer, while reducing the required process time for heating

## DXQenergy.management



Holistic management software enables monitoring of consumption values, anomalies detection, consumption forecast as well as optimization identification

## Paintshop of the Future, incl EcoProBooth.: Dürr's approach as USP



Strongly increased reuse of conditioned process air; modular box setup combines several painting process steps; service cubicles allow easy access from outside the paint cabin. Strong cut in emissions, boost in flexibility

Dürr the enabler of emission reduction in paint processes



# Enabler: Sustainability

## Sustainable solutions for the automotive industry

### EcoDryScrubber

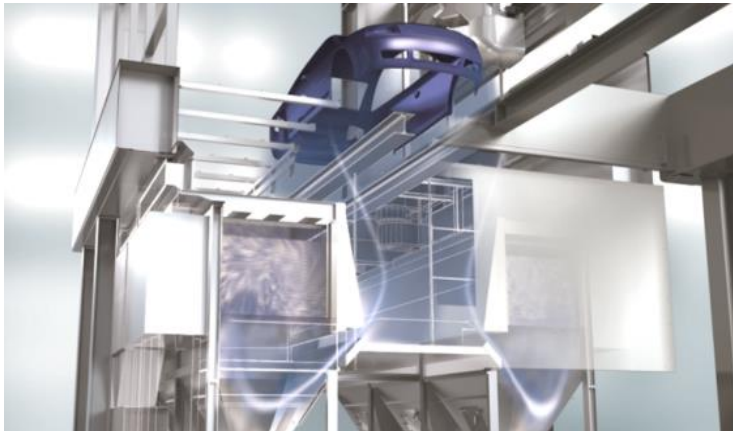
- Resource saving dry separation
- Up to **60%** less energy consumption in the spray booth
- **80%** less water consumption

### EcoInCure

- Innovative car body curing from the inside
- Reduces electrical energy consumption by **25%**
- Space-saving layout: **50%** shorter ovens

### EcoPaintJet

- Overspray free sharp edge painting
- No intermediate drying: **25%** less energy
- No masking needed: saves **15m<sup>2</sup>** waste



# Enabler: Sustainability

## Sustainable solutions for the general industry

### Environmental business

- Air pollution control systems for exhaust gas, exhaust air and critical substances
- Reducing emissions through combustion of pollutants



### Woodworking technology

- Intelligent software for optimized cutting patterns
- Reduction of scrap and offcuts
- Less waste
- Shorter machine running times



### Balancing technology

- Well-balanced rotors run more smoothly, last longer and produce less noise
- Reduced energy consumption
- Reduced noise level
- Extension of service life



# Enabler: Sustainability

## Electric vehicles are a chance for Dürr

### Dürr EV business benefiting from

- Less complex powertrain: more automation in final assembly
- Larger model variety: flexibilization of production plants
- EV car body geometry: more need for overspray-free painting (EcoPaint Jet) and new oven technology (EcoInCure)
- Battery cooling: filling of refrigerants
- Battery assembly: battery gluing, gap filling
- Battery cell coating
- Balancing and spin testing of e-drives
- NEW: Testing of electric drive trains (Teamtechnik)

### Dürr equipment input: Comparison ICE vs. e-mobility

	ICE	E-mobility
Painting	✓	neutral ✓
Final assembly	✓	More business ✓
Drive + battery manuf.	-	Add. business ✓
Balancing	✓	Less business ✓
Filling	✓	neutral ✓
Testing	✓	neutral ✓



# Enabler: Sustainability

Megatrend sustainable construction opens up chances

Up to **90%**

CO<sub>2</sub> reduction compared to traditional construction methods

**80t**

CO<sub>2</sub> are bound in a wooden house – would be emitted with traditional construction

Every **5 sec**

woods in Germany grow by one single-family housing



Up to **18 floors**

High buildings constructed with wood permitted in the US as of 2021

**> 30.000**

cubic meters of CLT will be used for the new Walmart headquarter.



**EU-commission:** “...the construction sector can even be turned from a carbon source into a carbon sink, if organic building materials like wood and smart technologies like AI are applied.”

Source: YouTube video Cre LCT-System DE, Urbaner Holzbau, Schriftenreihe Forst BW, Bd. 86



# Construction trends are a tailwind for HOMAG

Sustainability awareness, efficiency and regulations to drive construction industry



Replacing concrete



Shift to pre-fabricated building elements



New: Wood in high-rise construction



Clear trend towards wood as sustainable construction material



# Portfolio in solid wood construction equipment

HOMAG Group's product offer to timber construction industry

## WEINMANN



- Timber framing, framework assembly, elements and modules creation

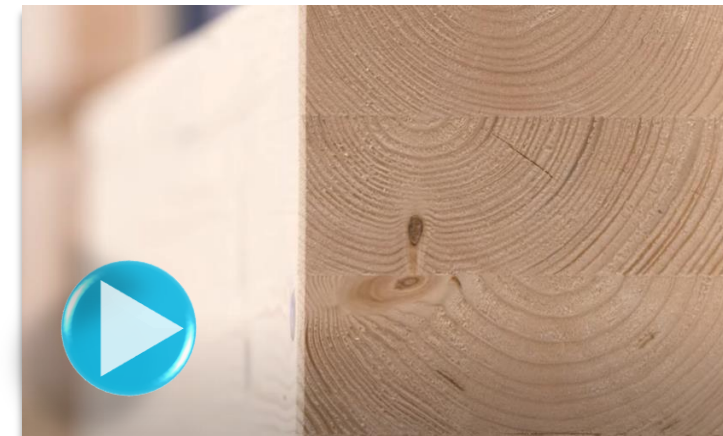
## System TM



- Scanning for material weaknesses, sawing out weak parts, finger jointing

## KALLESØE MACHINERY A/S

Member of the HOMAG Group



- Gluing boards to produce (cross-)laminated timberwood

[See our solid wood construction portfolio trailer \(2min\)](#)



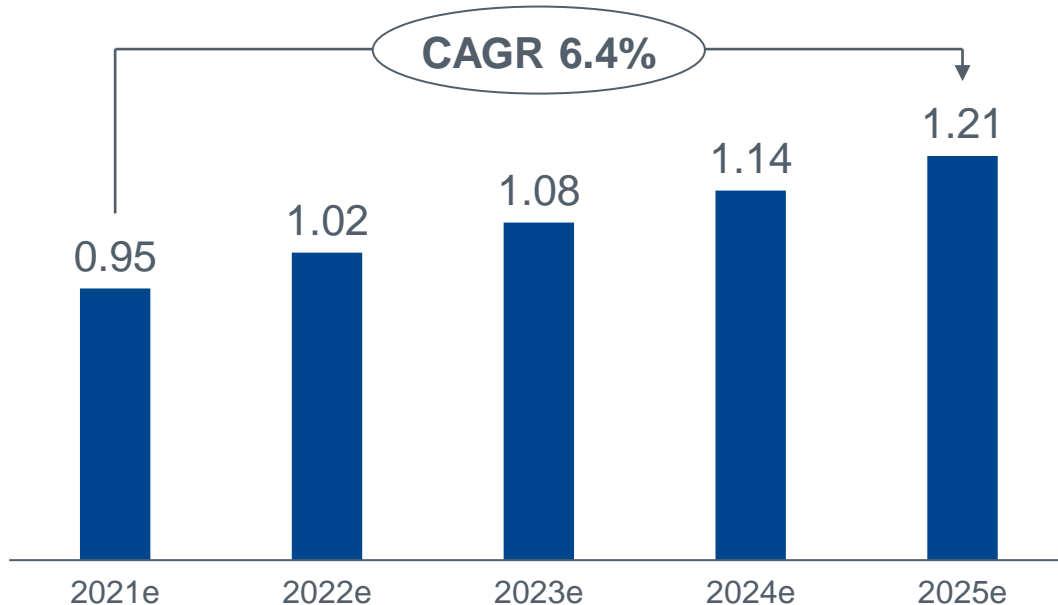
Expanding coverage of value chain in a fast-growing market

# Solid wood construction market growth

~30% market volume growth by 2025

## Solid wood machinery market development in € bn

■ Market Model October 2021





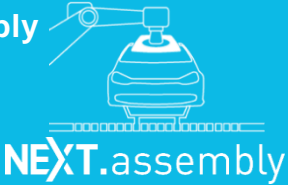







Source: Innomis, CSIL, regional market expectation, competitor information | e = expected

- Sustainability is key growth driver:
  - Shift from concrete to wood as building material
  - Shift from construction on site to pre-fabricated elements
  - Wood enters high-riser construction
- Recent order intake development underpins potential

More than €1 bn additional market volume in solid wood construction equipment

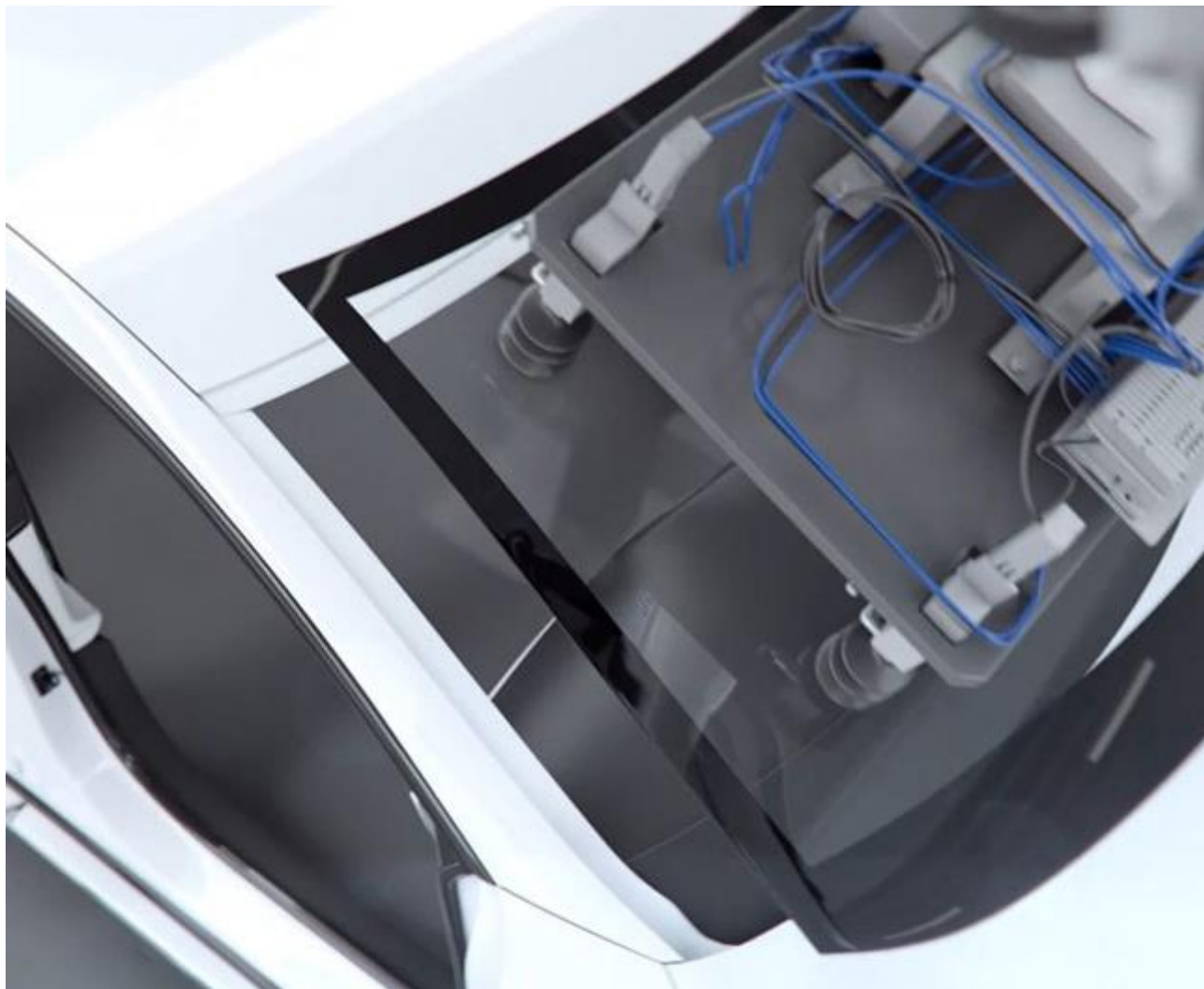
# Solutions for automobile construction

## Automobile factory including supplier park

<b>Body-in-white</b> 	<b>Paint shop</b> 	<b>Final assembly</b> 	<b>Drive technology</b> 
<ul style="list-style-type: none"><li>▪ Gluing technology</li></ul>	<ul style="list-style-type: none"><li>▪ Complete paint process<ul style="list-style-type: none"><li>▪ Turnkey paint shops</li><li>▪ Conversions, modernizations</li><li>▪ Conveyor technology (incl. AGV's)</li></ul></li><li>▪ Application technology<ul style="list-style-type: none"><li>▪ Paint application for new plants and conversions</li><li>▪ Overspray-free painting</li><li>▪ Seam sealing and insulation technology</li><li>▪ Components &amp; plastic painting</li></ul></li><li>▪ Air pollution control systems</li></ul>	<ul style="list-style-type: none"><li>▪ Turnkey final assembly</li><li>▪ Conveyor systems (incl. AGV'S)</li><li>▪ Gluing solutions (incl. Ev's)</li><li>▪ Marriage systems</li><li>▪ Filling equipment (incl. EV's)</li><li>▪ Testing systems</li><li>▪ Consulting</li></ul>	<ul style="list-style-type: none"><li>▪ Balancing and diagnostic technology</li><li>▪ Coating lines for battery electrodes</li><li>▪ Testing of electric drives</li></ul>
			   <small>PRODUCTION TECHNOLOGY</small>

# Solutions for automobile construction

## Body-in-white: gluing technology



### Gluing technology:

- Automated gluing systems for challenging tasks in body-in-white production





# Solutions for automobile construction

## Paint shop: complete paint process



### Turnkey paint shops

- RoDip technology for perfect corrosion protection, quality and lasting value



### Turnkey paint shops

- Modular oven systems for curing coatings and refining paint to create the perfect finish



# Solutions for automobile construction

## Paint shop: complete paint process



### Turnkey paint shops:

- Spray booths with integrated application and conveyor technology as the centerpiece of a modern paint shop



### Conveyor technology:

- Overhead and floor conveyors for maximum accessibility and production efficiency
- Automated guided vehicles (AGV's)





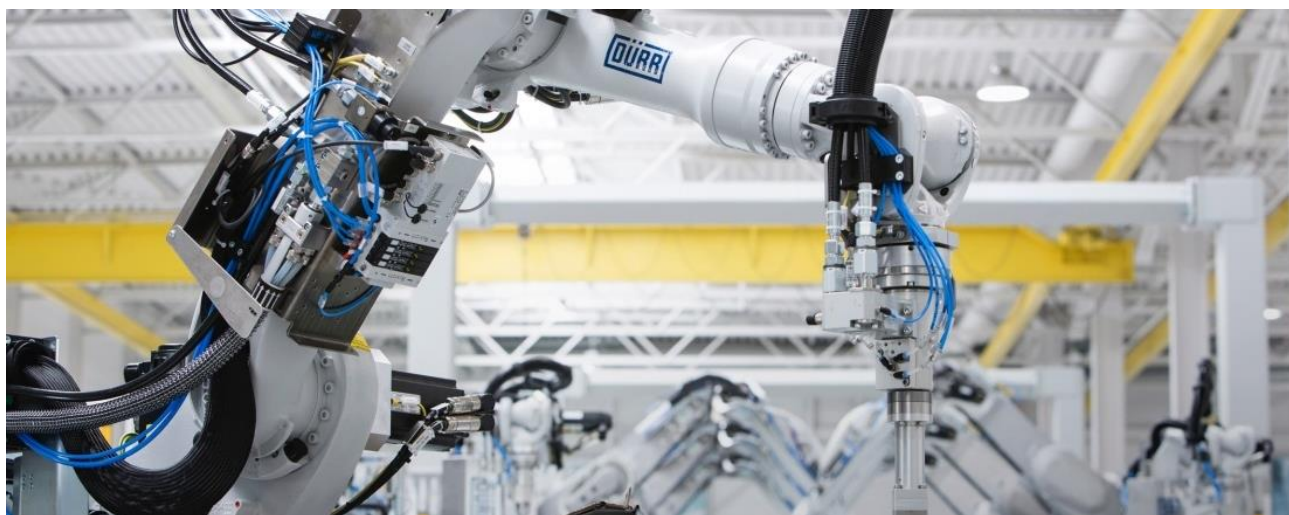
# Solutions for automobile construction

## Paint shop: application technology



Application technology for new plants, conversions:

- High-tech systems for automated paint application, e.g. robots, atomizers, quality assurance. Focus: quality, efficiency, environmental sustainability



Seam sealing and insulation technology

- Efficient and sustainable systems for seam sealing and insulation



# Solutions for automobile construction

## Paint shop: application technology and air pollution control systems



### Components and plastic painting:

- Leading-edge and customizable solutions for bumper and plastic painting



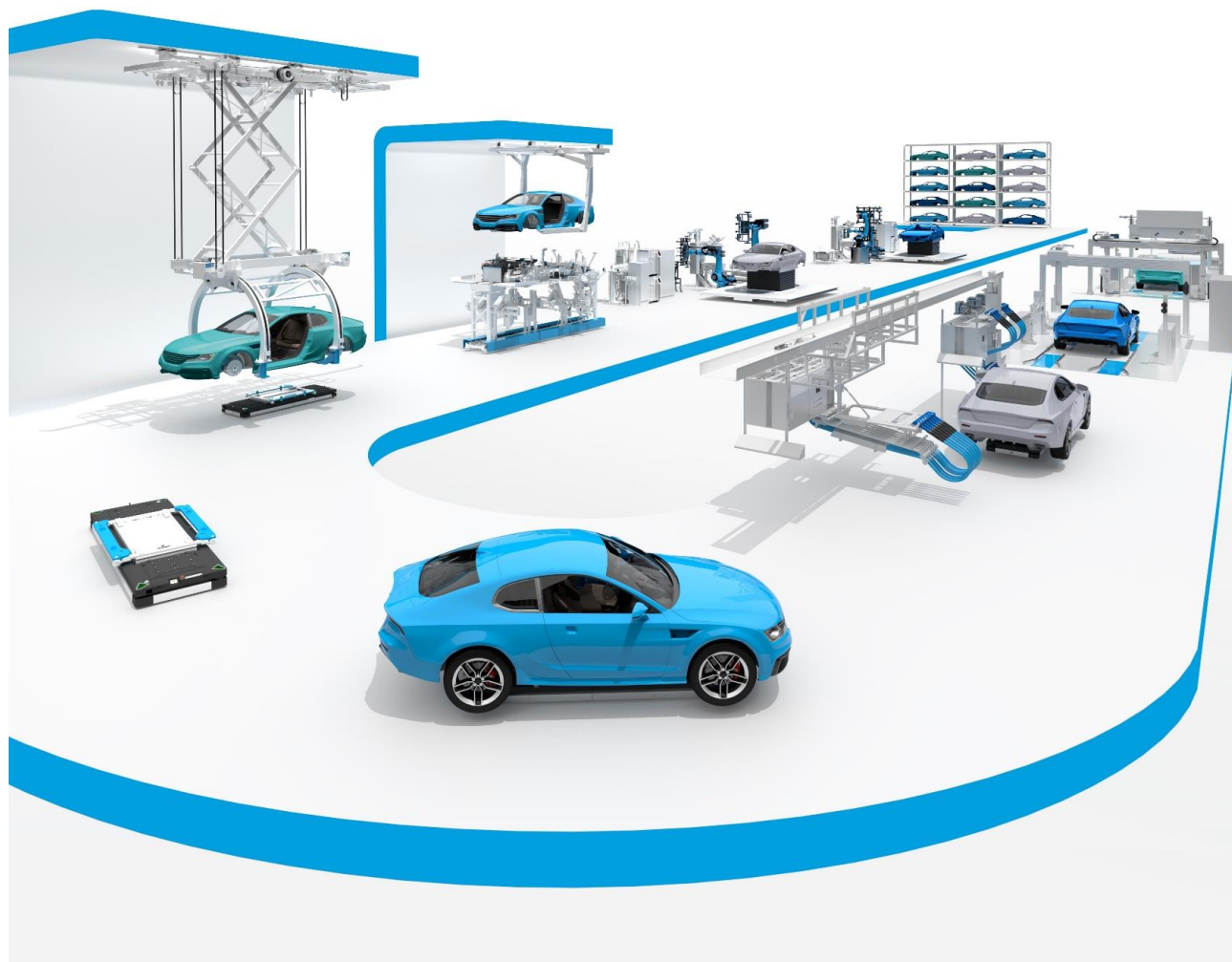
### Air pollution control systems:

- Broad range of air pollution control systems for paint application and oven processes



# Solutions for automobile construction

## NEXT.assembly: turnkey final assembly



### Turnkey final assembly:

- Conveyor systems
- Gluing solutions
- Marriage systems
- Filling equipment
- Test systems





# Solutions for automobile construction

## NEXT.assembly: conveyor systems and gluing solutions



### Conveyor systems

- Floor, overhead and marriage conveyor systems
- AGVs



### Gluing solutions

- Manual insertion
- Automatic start-stop insertion
- Automatic line tracking insertion



# Solutions for automobile construction

## NEXT.assembly: marriage systems & filling equipment



### Marriage systems:

- Chassis integration, marriage
- Bolting systems, handling systems
- Mechanical preparation and sub-assembly lines
- Axle assembly and adjustment



### Somac® Filling equipment:

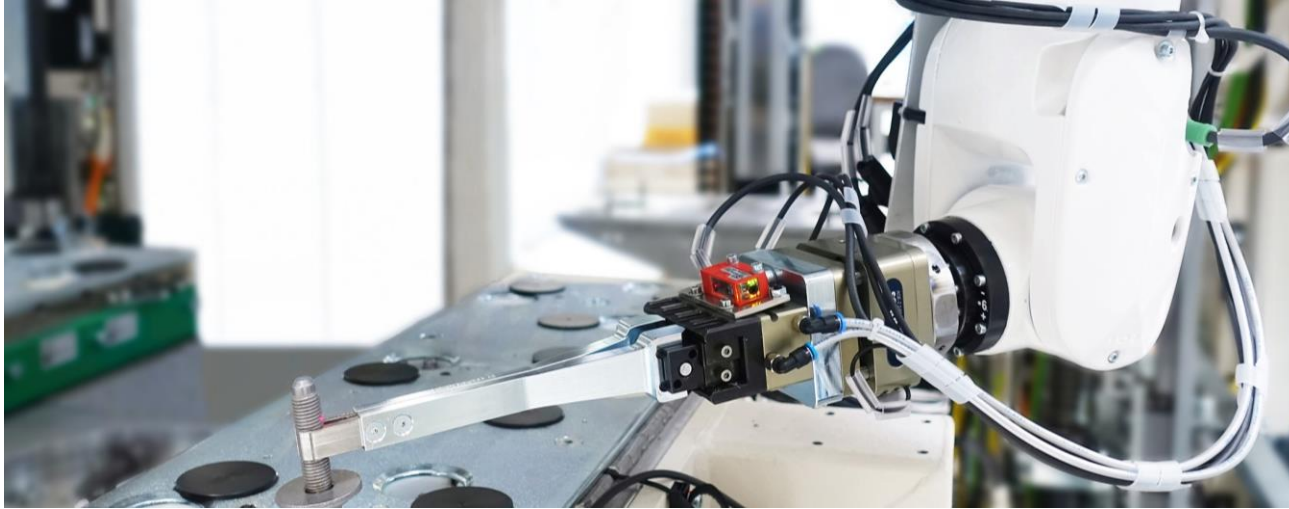
- Filling equipment for fuels and media
- Filling adapters
- Leak test & measurement





# Solutions for automobile construction

## NEXT.assembly: marriage systems & filling equipment for electric cars



### Marriage systems:

- Greater automation of assembly (due to less complex drivetrain than the conventional counterparts)
- “Marriage”: fixing the battery in the underbody – computer controlled; up to 36 screws are brought to the screw point fully automatically



### Somac® Filling equipment:

- Filling the batteries with coolant (thus the batteries do not get too warm and can achieve the maximum range)





# Solutions for automobile construction

## NEXT.assembly: testing systems for passenger cars and commercial vehicles



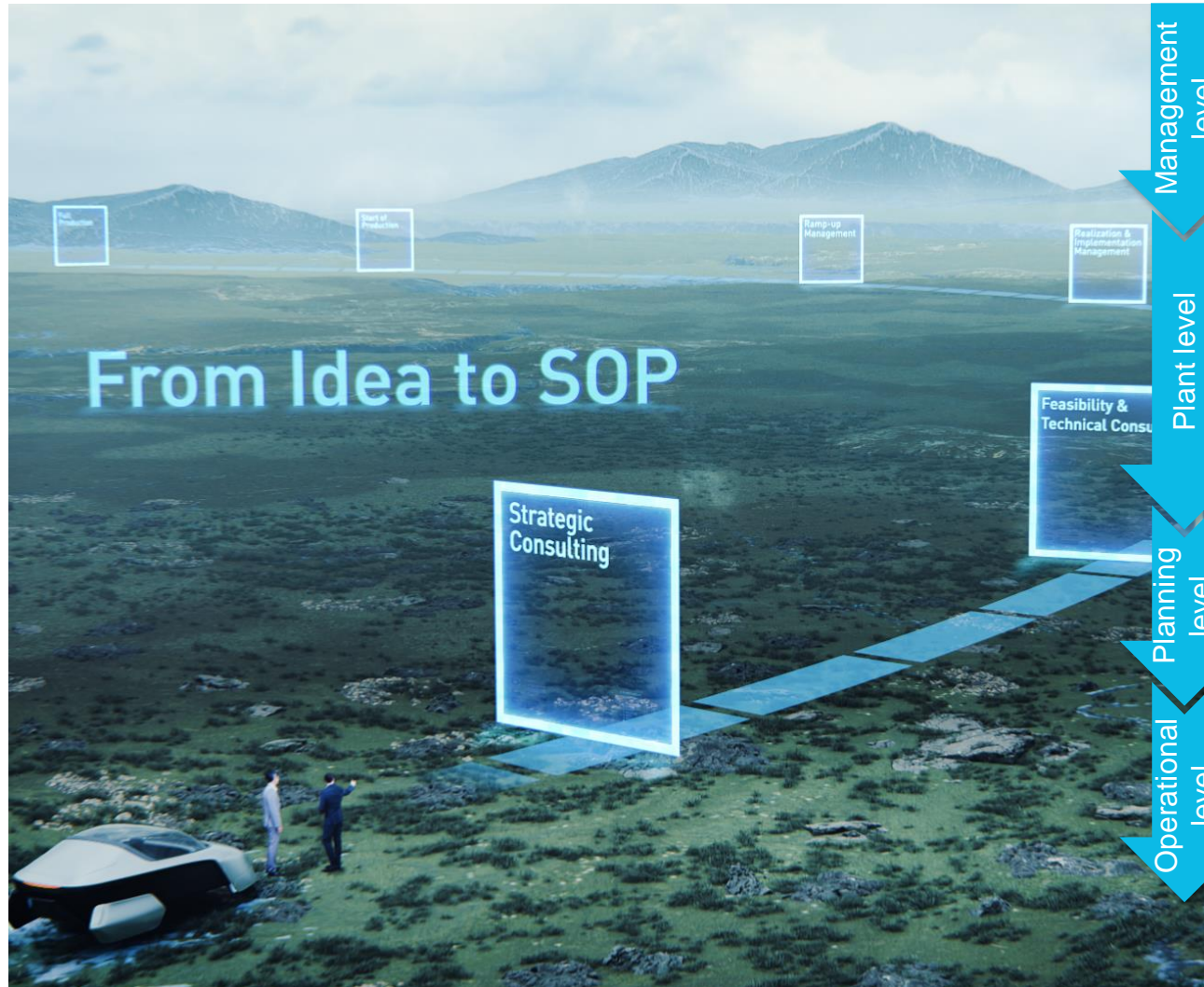
### Test systems for passenger cars and commercial vehicles:

- Wheel alignment, headlamp adjustment
- Setting of driver assistance systems
- Roll, Brake, ABS Testing
- Electronics testing
- Autonomous driving, testing for E-mobility



# Solutions for the automotive industry

NEXT.assembly: Dürr Consulting



## Our portfolio on all levels

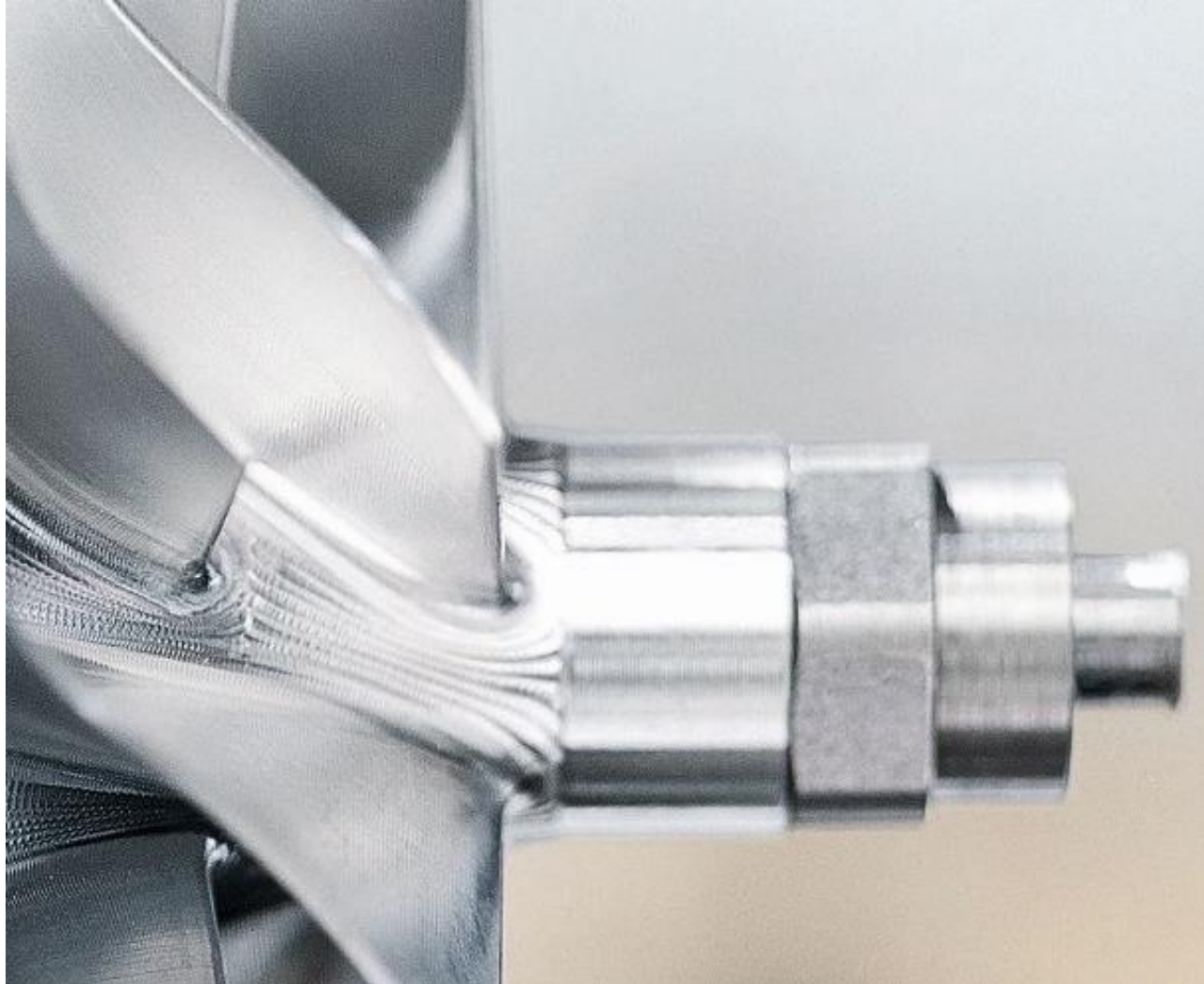
- Market strategies and analysis
- Production strategies
- Digitalization Strategies and Readiness Assessments
- Location Analysis and Relocation Planning
- Masterplanning and Production Footprint Development
- Technology Consulting & Benchmarking
- Technology and Flexibility Readiness Checks
- Layout Development and Factory Planning
- Process and Manufacturing Engineering
- Digital Use Case Planning
- PMO Services
- Interface Management





# Solutions for automobile construction

## Engine and transmission manufacturing: balancing and diagnostic technology



### Balancing and diagnostic technology:

- Balancing and diagnostic technology for rotating and oscillating parts and aggregates (e.g. crankshafts, turbochargers, armatures of electric engines)



# Solutions for automobile construction

## Drive technology: balancing and diagnostic technology



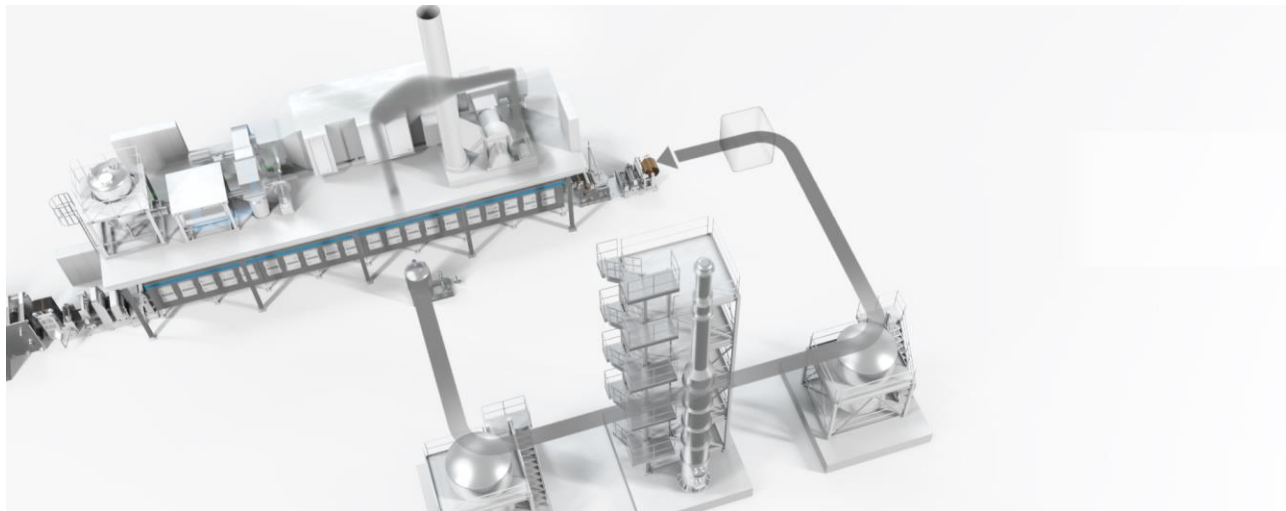
### Balancing and diagnostic technology:

- Balancing and diagnostic technology for wheels, tires and components



# Solutions for automobile construction

## Drive technology: solutions for electric vehicles



### Coating systems for battery electrodes:

- Turnkey systems for the coating (including drying and solvent recovery) of lithium-ion electrodes as part of the battery production process



MEGTEC



### Testing systems for electric drives

- Systems for testing fully assembled electric and hybrid drives



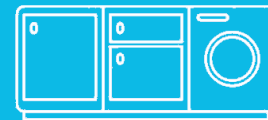
# Solutions for general industry



**Industrial painting**  
(e.g. furniture, ships, trains)



**Air pollution control systems**  
(e.g. chemical, pharmaceutical ind.)



**Woodworking technology**  
(e.g. furniture, house construction)



**Medical technology**  
(e.g. contact lenses)



**Balancing technology**  
(e.g. turbines, elec. armatures)



**Filling technology**  
(e.g. refrigerators)

**AGRAMKOW**



**Noise abatement systems**



**Coating systems**  
(e.g. in-ear headphones)



**Consulting**





# Solutions for general industry

## Industrial painting and filling technology



### Industrial painting:

- Standardized application products/systems for painting, gluing and sealing applications in various industries



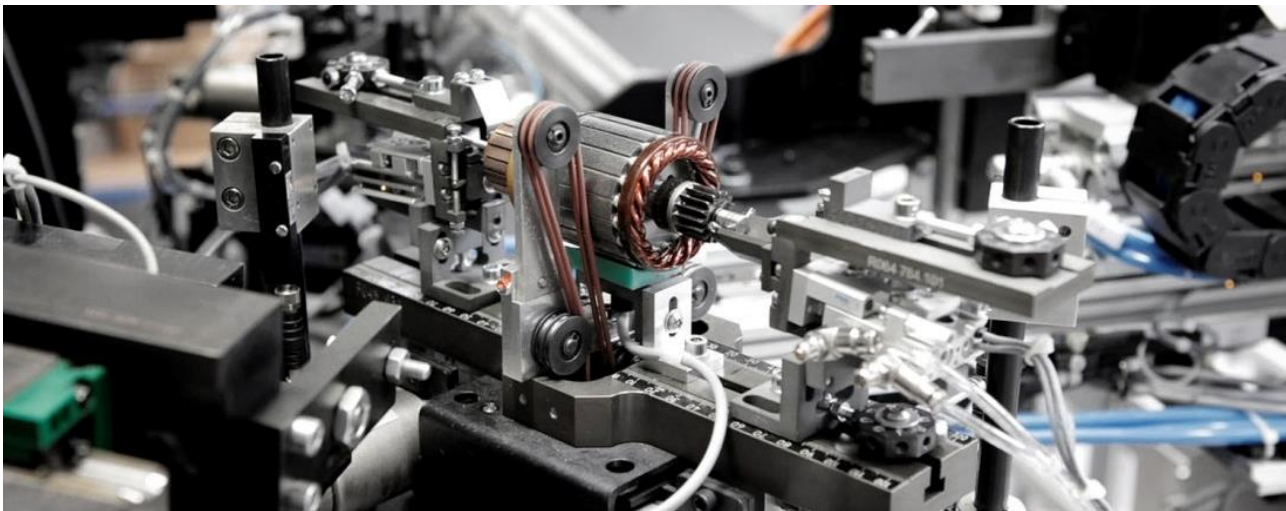
### Filling technology:

- Refrigerant supply systems and functional inspection systems for air-conditioning systems and heat pumps



# Solutions for general industry

## Balancing technology and woodworking technology



### Balancing technology:

- Balancing technology for rotating and oscillating parts and aggregates in numerous industries (e.g. electrical industry or aerospace industry)

 **SCHENCK**



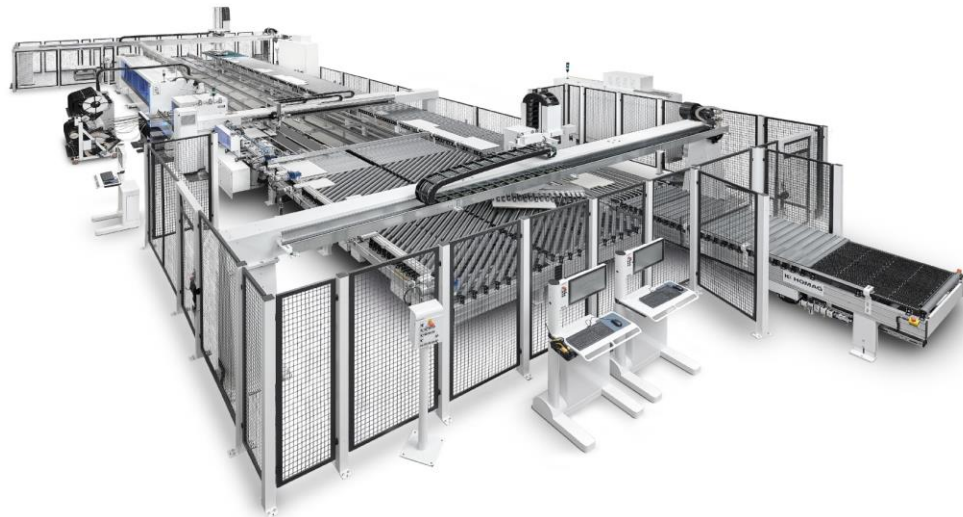
### Woodworking technology

- Woodworking machinery, e.g. panel production, sawing, surface processing, formatting and edge banding

 **HOMAG**

# Solutions for general industry

## Woodworking technology



### Furniture production:

- Machines and systems for efficient and networked furniture production in batch size one

## HE HOMAG

### Components:

- Machines for the production of flooring, windows, doors or staircases



## HE HOMAG



# Solutions for general industry

## Woodworking technology and noise abatement systems



### Timber house construction:

- Machines and turnkey production lines for the industrial production of prefabricated timber houses

**HOMAG**  
**WEINMANN**



### Noise abatement systems:

- Sound insulation systems, e.g. for gas turbines, machinery and integrated noise emission systems

**DÜRR**  
UNIVERSAL

# Solutions for general industry

## Air pollution control systems



### Air pollution control systems:

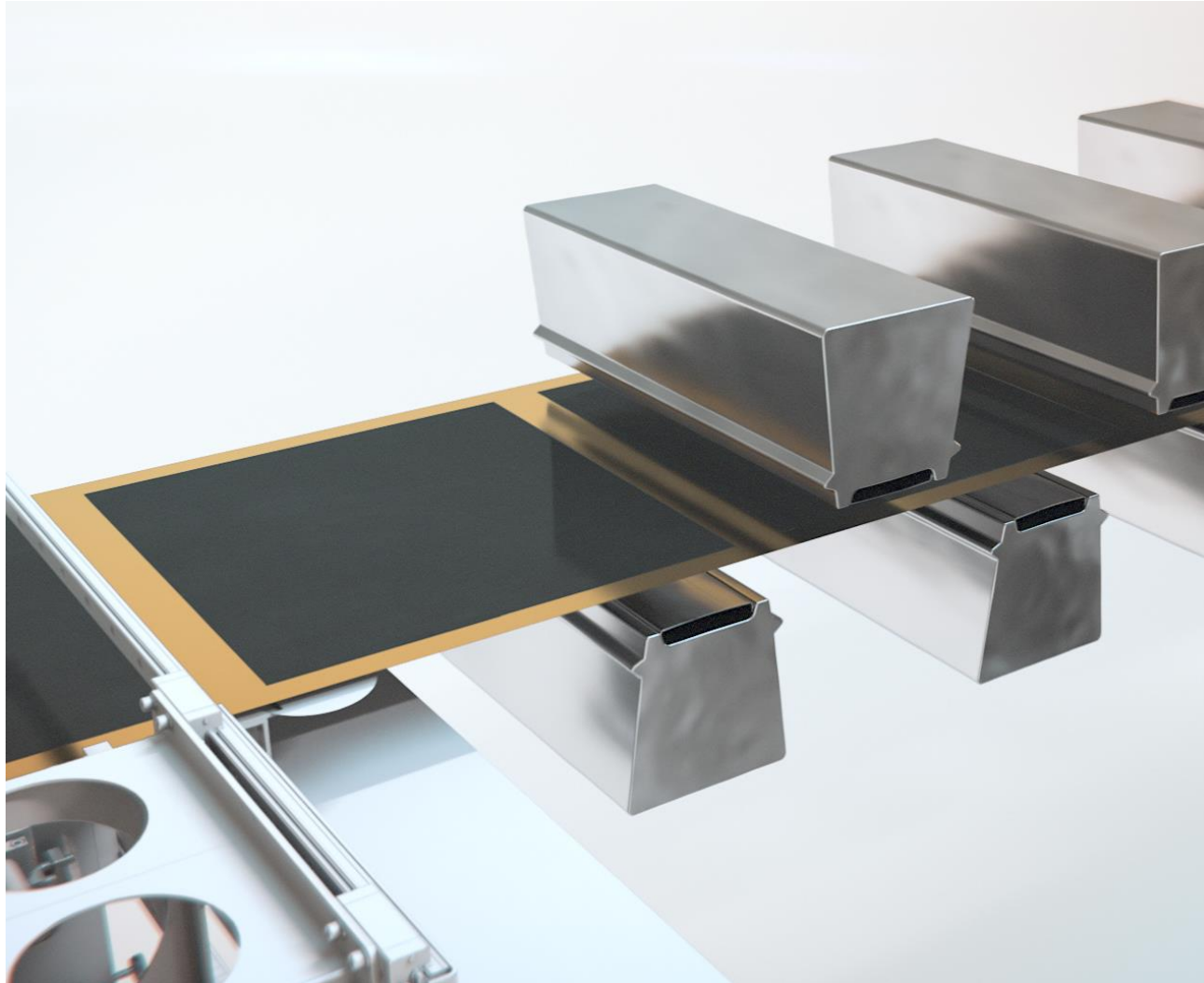
- Air pollution control technologies for production processes in the chemical and pharmaceutical industries as well as for coating, printing and other applications





# Solutions for general industry

## Coating technology



### Coating systems:

- Systems for the double-sided coating and drying of electrodes for lithium-ion-batteries (e.g. for in-ear headphones)
- Systems for solvent recovery

# Solutions for general industry

## Medical technology

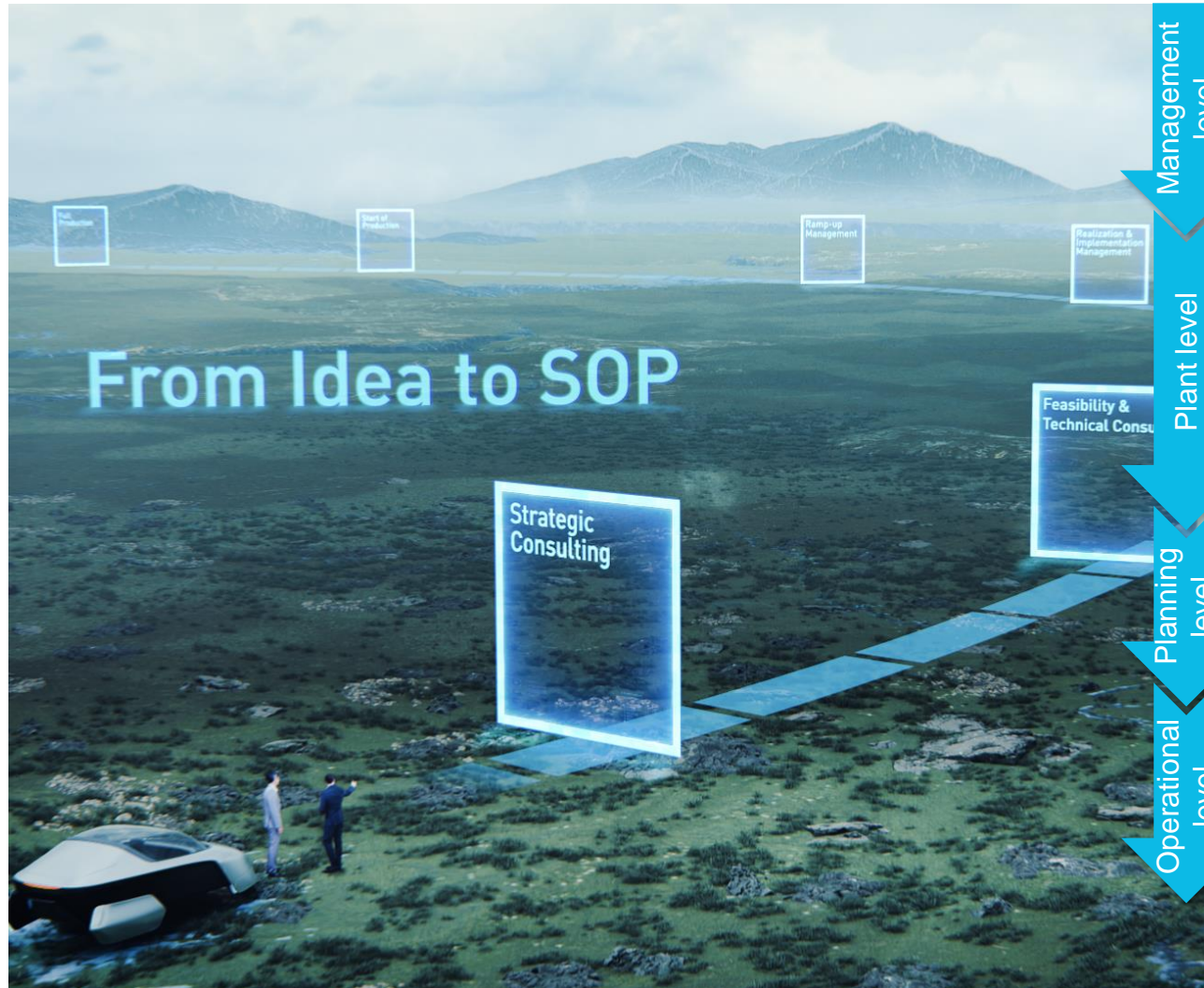


### Production systems for medical devices:

- Automated production systems for medical devices, such as injection systems, inhalers, infusion sets and contact lenses

# Solutions for the general industry

NEXT.assembly: Dürr Consulting



## Our portfolio on all levels

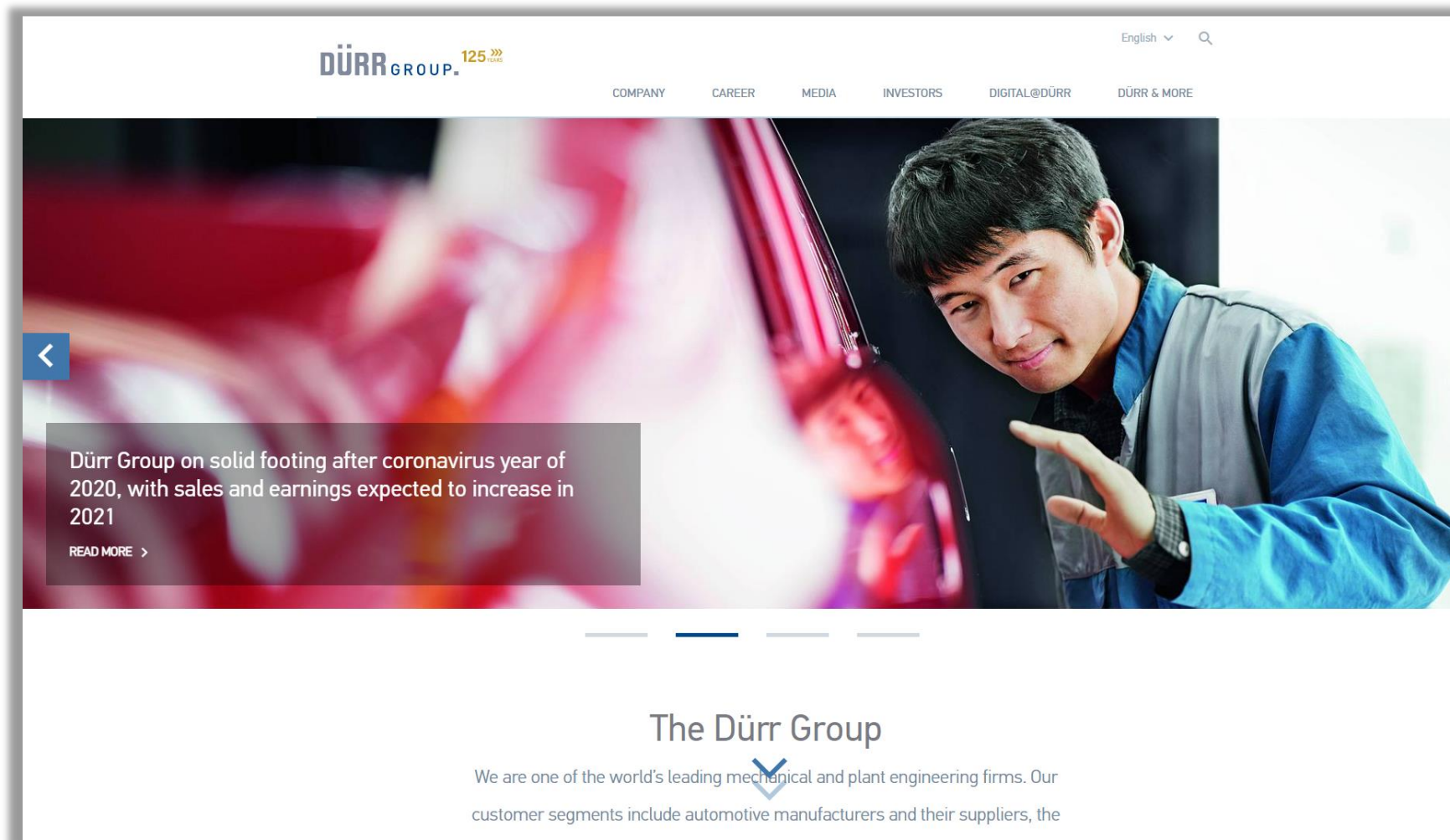
- Market strategies and analysis
- Production strategies
- Digitalization Strategies and Readiness Assessments
- Location Analysis and Relocation Planning
- Masterplanning and Production Footprint Development
- Benchmarking, Structural Development and Technology Consulting
- Technology and Flexibility Readiness Checks
- Layout Development and Factory Planning
- Digital Use Case Planning
- PMO Services
- Interface Management



# Dürr Group: Key figures

	2018	2019	2020	2021
Order intake (in € million)	3,930.9	4,076.5	3,283.2	4,291.0
Sales (in € million)	3,869.8	3,921.5	3,324.8	3,536.7
EBIT (in € million)	233.5	195.9	11.1	175.7
Net earnings (in € million)	163.5	129.8	-13.9	84.9
Equity (in € million)	992.7	1,043.4	908.1	1,005.6
Employees <sup>1)</sup>	16,312	16,493	16,525	17,802





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Subject to change. The information in this presentation contains only general descriptions or performance characteristics, which may vary in different cases. The requested performance characteristics are only binding if they are expressly agreed in the contract.

# Dürr Group at a glance

**Corporate Communications & Investor Relations**

March 2022

Bietigheim-Bissingen