



DECIDING TOGETHER





THE
HASTINGS
CENTER

CONTENTS

- 1 From the President
- 2 Vaccine Rollout, Ethical Questions
- 5 Addressing Democracy in Crisis, Bolstering Public Deliberation
- 8 Engaging Journalists in Science and Ethics
- 11 Wise Use of Technology
- 15 Just and Compassionate Health Care
- 19 2021 Projects
- 20 Our Team
- 21 Donors

cover

24 Statement of Financial Position

inside 2021 Board of Directors back



Mildred Z. Solomon President and CEO

FROM THE PRESIDENT

Dear Friends and Colleagues,

Over the course of 2021, we faced many simultaneous crises—global warming and a global pandemic, systemic racism, widespread poverty, and, in the United States, an epidemic of gun violence. These challenges could leave an organization devoted to ethics, like The Hastings Center, in despair. Instead, our staff, board, advisers, and generous donors dug deeper than ever, deploying their talents, energy, and commitments to build a better world.

We recognize that most of these problems can be remediated through human decisions and human actions. But we have to *decide* to act—and decide to act *together*—across national, political, ethnic, racial, and socioeconomic lines.

We began the year publishing "A Democracy in Crisis: Civic Learning and the Reconstruction of Common Purpose," a wide-ranging special report exploring the ways in which all of us can make contributions, particularly at the local community level, to building the common good (see page 6 of this annual report). We ended the year publishing "Gene Editing in the Wild: Shaping Decisions through Public Deliberation," a special report that outlined principles and methods for deciding together about our shared ecosystems (page 7).

Given that deciding together is impossible without trust in one another and in science, we publicly announced a generous gift to establish the Gil Omenn & Martha Darling Fund for Trusted and Trustworthy Scientific Innovation, providing resources to help us address polarization and the growth of anti-science sentiment.

The Hastings Center also continued to be a major source of trustworthy explorations about how best to manage the myriad ethical issues raised by the pandemic. True to our goal of "deciding together," we purposefully invited experts with widely differing views to discuss the pros and cons of vaccine passports and mandates (see page 4), vaccine hesitancy and lack of access (page 3), and the Food and Drug Administration's controversial decision to approve a new Alzheimer's drug against the recommendation of its own advisory committee (page 18). Thousands joined us for these virtual events, and thousands more read a wide variety of essays in *Hastings Bioethics Forum*, as we remained at the center of the conversations on Covid and other issues.

Deciding together also meant enhancing our commitments to diversity, equity, and inclusion. We launched the Sadler Scholars, a virtual visiting scholars program for doctoral students with research interests relevant to bioethics who are from communities underrepresented in this field in the U.S. They received stipends from the Blair and Georgia Sadler Fund for Socially Just Health Policy. We also conducted two public events in an online series, "The Art of Flourishing: Conversations on Disability," in which artists, writers, and other people with disabilities shared, through performances of many kinds, what "flourishing" means to them (page 12).

As we continue to wrestle with these crises, the Center has emerged stronger, and better positioned than ever before, to promote well-being for all. Thank you all for the parts you played in meeting these challenges.

Sincerely,

Wildred Z. Solomon



VACCINE ROLLOUT, ETHICAL QUESTIONS

The availability of Covid vaccines brought hope and relief, but also raised a host of ethical questions, including how to allocate the vaccines fairly, how to improve access to vaccines for rural communities and communities of color, and whether vaccine mandates should be used to raise vaccination rates among people who were vaccine-hesitant.

The authorization of the first Covid vaccines brought hope that an end to the pandemic was in sight, but the vaccine rollout raised a host of ethical questions. How should vaccines be allocated fairly (before they were widely available for the general public)? Who should go first? Who should go next? As vaccine supply increased, other ethical questions emerged: how to improve vaccine access in rural communities and communities of color, and whether vaccine mandates should be used to raise vaccination rates among people who were vaccine-hesitant.

Hastings Center Guidance on Vaccine Allocation

In March, Hastings Center research scholar **Nancy Berlinger** led a national team to produce guidance for public health authorities and health care systems to help ensure equitable and effective prioritization of vaccine access in the first half of 2021—after the initial allocation to health care workers and long-term care facilities. Among its messages: public health planners should go beyond simple age cutoffs (eg, people over age 70) to also privilege those who live or

work in high-risk environments, including prisons or detention centers and neighborhoods where many people live in overcrowded housing; home health aides; and essential workers, including food supply workers, transportation workers, and teachers. The guidance also stressed the importance of investing in programs to address vaccine hesitancy.

Convening Discussions on Controversial Issues

As the vaccine rollout progressed, vaccine hesitancy and disparities in access became contentious issues. The Hastings Center cut through the noise with two webinars that brought people with diverse views together. More than 2,000 people watched the event.

■ Vaccine Access for Blacks and Latinos

On April 21, Rhea Boyd, a pediatrician and public health advocate; Maya Goldenberg, author of a recent book on vaccine hesitancy; and Hastings Center President **Mildred Solomon** discussed the barriers to vaccination in the U.S., especially among people of color. They concluded that improving vaccination rates would require bringing more vaccination sites into neighborhoods and homes. In addition, Black people are not inherently vaccine-hesitant; their relatively low Covid vaccination rates are mainly a function of access—difficulty getting to vaccination sites that are situated too far away. This event was made possible by the Gil Omenn & Martha Darling Fund for Trusted and Trustworthy Scientific Innovation.

in the media

Covid Vaccine Ethics

"Golden State
Warriors Get Covid-19
Vaccinations Ahead of
Most Californians"

—NBC News (March 6, 2021)

The basketball team "should be transparent about how they got access," said **Nancy Berlinger**, so that the public isn't left to

the public isn't left to wonder how much money and power played in opening doors to vaccines.



Rhea Boyd

Maya Goldenberg



left to right: Lawrence Gostin, Walter Olson, Amy Fairchild, Francesca Rossi



■ Vaccine Mandates and Passports

"Should we support vaccine mandates and, if so, for whom, and who should require them—your employer, schools, or state governments?" asked Hastings Center President **Mildred Solomon** in a webinar on June 7 featuring panelists from across the political spectrum. They found some common ground in support of employers, businesses, and schools requiring proof of vaccination. Where they differed was whether the government should have a role, and what that role should be. Panelists were Lawrence O. Gostin, a Hastings Center fellow and Georgetown University professor who works closely with the Biden administration; Walter Olson, a senior fellow at the Cato Institute; Amy Fairchild, dean and professor at Ohio State University; and Francesca Rossi, the Artificial Intelligence Ethics Global Leader at IBM, which developed a vaccine passport for the State of New York.



Daniel Callahan Annual Lecture

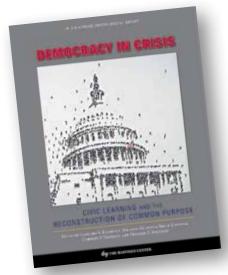
The Covid-19 pandemic has made longstanding, seemingly intractable inequities painfully visible. African Americans and Latino communities are dying at three times the rate of white communities, and there is growing momentum for racial reckoning not seen since the 1960s. How might the thinking and insights of Martin Luther King be useful to us now? That was the central question explored by Professor Patrick T. Smith, of Duke University, and Hastings Center President Mildred Solomon in the Daniel Callahan Annual Lecture, a webinar on February 9. The annual lecture is supported by generous gifts from The John and Patricia Klingenstein Fund and The Andrew and Julie Klingenstein Family Foundation.



BOLSTERING PUBLIC DELIBERATION

Efforts in the U.S. to control the pandemic and solve other collects

Efforts in the U.S. to control the pandemic and solve other collective problems have been hindered by two major obstacles: the breakdown in civil discourse, fueled by polarization and partisanship, and the lack of trust in science. While there's no simple solution, Hastings Center scholars identified one crucial way forward: bolstering public deliberation.



Democracy in Crisis: Civic Learning and the Reconstruction of Common Purpose

In the aftermath of the January 6 assault on the U.S. capitol, The Hastings Center released a special report, "Democracy in Crisis: Civic Learning and the Reconstruction of Common Purpose," which identifies breakdowns in how citizens engage in collective problem solving, threatening democratic values. The report proposes ways that Americans can help combat polarization and increase public engagement, including that we:

- Address justice as a basis for civic participation: Develop solutions to the vast material inequalities in American life, encourage solidarity and care for one another, and a shared commitment to community life.
- Understand the interplay of facts and values: Recover the ideas of critical thinking and scientific fact, along with the recognition that the public should weigh in on the values at stake in science policy.
- Enhance schools' commitments to advancing scientific literacy and preparing students for active civic engagement.

 Schools should help students develop the knowledge, skills, and habits of mind, essential to self-governance and policy debate.
- Create opportunities for citizens to engage with each other in deliberative forums. Boost participation in local government and nonviolent social movements and create opportunities for citizens to engage with each other in deliberative forums, especially at the community level, where the immediacy of shared concerns may offset national political polarization.

This report was the product of a project funded by the John S. and James L. Knight Foundation and led by Hastings research scholars **Gregory Kaebnick**, **Michael Gusmano**, and **Carolyn Neuhaus**; senior advisor and fellow **Bruce Jennings**; and President **Mildred Solomon**.

in the media



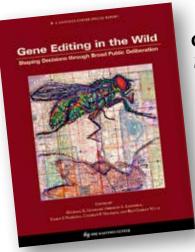
Engaging Citizens in Science and Democracy

"For Good Science, You Need Engaged Citizens"

—Scientific American (July 22, 2021)

"In the end, good science depends on democracy, and democracy depends on a deeper, richer engagement between citizens and governance structures," write **Gregory**

Kaebnick and Michael Gusmano.



Gene Editing in the Wild: Shaping Decisions through Broad Deliberation

The benefits of research involving the release of gene-edited species into the environment are potentially transformative—such as preventing mosquitoes from spreading deadly diseases and conserving endangered species. But this work poses major trade-offs that require broad public engagement, concludes "Gene Editing in the Wild: Shaping Decisions through Broad

Public Deliberation," a special report released in December. The report takes up fundamental questions such as: how should public deliberation be designed? Who should participate? How should deliberation be linked to policy? The report was the product of a project, funded by the National Science Foundation and led by **Michael Gusmano**, **Gregory Kaebnick**, **Karen Maschke**, and **Carolyn Neuhaus**.

in the media

Gene Editing in the Wild

"Monroe County
Mosquito Plan Needs
More Input from Public"

—Miami Herald (May 11, 2021)

A commentary by **Gregory Kaebnick** discussed the first release of genetically modified mosquitoes in the United States, set to occur in the Florida Keys

to prevent serious mosquito-borne illnesses. The controversial plan was "shot through with moral ambiguities and tensions," he wrote, including a lack of "structured, balanced, impartially run public deliberation."

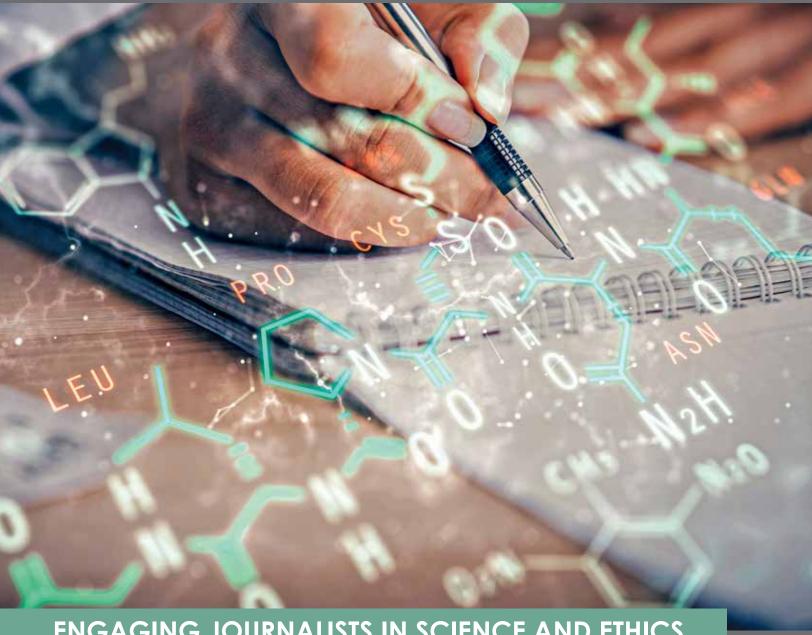


Many thanks to Our Hastings Center fellows

ETHICAL QUESTION? SEARCH THE HASTINGS CENTER BIOETHICS TIMELINE

From AIDS to Covid-19, how have pandemics and epidemics shaped health policy and bedside decision-making? How have major medical societies' statements on discrimination and racial justice evolved over the decades? Which landmark court cases helped establish patients' rights? These are some of the major historical and societal questions that can be explored in a new, free, one-of-a-kind online educational resource: The Hastings Center Bioethics Timeline. It is designed for use by a broad audience, including students from high school to professional schools, journalists, clinicians, and scholars. Among the 32 searchable topics are advance care planning, disability rights, genomics and ethics, human enhancement, medical aid in dying, sexual and gender ethics, social justice, and technology. The timeline was created by a committee of Hastings Center fellows and it will be updated periodically. Within the first few months, the timeline received nearly 5,000 page views.

https://www.thehastingscenter.org/bioethics-timeline/



ENGAGING JOURNALISTS IN SCIENCE AND ETHICS

The Hastings Center launched an annual "bioethics for journalists" discussion series in 2021 to help prepare journalists to more deeply investigate questions about the ethical implications of emerging issues in health and science. The series is supported by The Hastings Center's Callahan Public Programs fund, established by The Andrew and Julie Klingenstein Family Foundation and the John and Patricia Klingenstein Fund in honor of Hastings co-founder Daniel Callahan.

"Genomics in Society: New Developments, New Questions" was

the theme of the inaugural series, presented in partnership with the Center for ELSI Resources & Analysis (CERA). Four online events in October and November featured leading journalists and Hastings Center scholars and fellows. The discussions drew a live audience of journalists, as well as scientists. Recordings and related resources are archived on The Hastings Center's website for free educational use by journalists, journalism students, and journalism educators.



Responsible Reporting

"Research on genomics, human behavior, and social outcomes has been used, in the past, to justify eugenics, forced sterilization, genocide—the worst atrocities. That really weighs on me when I am thinking about framing a story about new research in this area."

-Amy Harmon, New York Times

■ Genomics, Human Behavior, and Social Outcomes (October 12, 2021)

Moderator: Amy Harmon, Pulitzer Prize-winning journalist, New York Times

Panelists: Hastings Center senior research scholar Erik Parens, a principal investigator of a Hastings Center project "Wrestling with Social and Behavioral Genomics"; Melinda Mills, a genetic scientist at University of Oxford; and Arbel Harpak, assistant professor population health at University of Texas at Austin







■ Law Enforcement and Genetic Data

(October 26, 2021)

Moderator: Sarah Zhang, staff writer, *The Atlantic* Panelists: Ellen Wright Clayton, a professor at Vanderbilt University and a Hastings Center fellow; CeCe Moore, chief genetic genealogist for Parabon Nanolabs

Timely Guidance for Journalists

"This is a really great time to be having a conversation about law enforcement and genetic data—how we talk about it in society but also how we, as journalists should be covering it."

-Sarah Zhang, The Atlantic

"Delivering the Promises of this Research"

"When we talk about diversity, inclusion, and genomics research, we also need to be talking about delivering the promises of this research to diverse and inclusive populations."

—Carolyn Neuhaus, Hastings Center research scholar



■ Precision Medicine Research, "All of Us", and Inclusion (November 16, 2021)

Moderator: Nidhi Subbaraman, senior reporter, *Nature*Panelists: Sandra Soo-Jin Lee, chief of the Division of Ethics in the
Department of Medical Humanities and Ethics at Columbia University
and a Hastings Center fellow; Carolyn Neuhaus, research scholar at The
Hastings Center and a principal investigator on two projects concerning the All of Us Research Program; Katherine Blizinsky, policy director
for the All of Us Research Program

Accurate Reporting on Race

"Race is not a biological category that naturally produces disparities because of any kind of genetic difference.

Race is a social category that has staggering biological consequences because of the impact of social inequality on people's health."

—Fernando De Maio, American Medical Association



■ Addressing Racism in Medical Research and Publishing (November 30, 2021)

Moderator: Vabren Watts, equity director, Health Affairs
Panelists: Mildred Cho, Professor at Stanford University and a Hastings
Center fellow; Fernando De Maio, Director of Health Equity Research
and Data Use in the Center for Health Equity at the American Medical
Association and a professor of sociology at DePaul University



WISE USE OF TECHNOLOGY

New technologies can save lives and work miracles limited only by the human imagination. But they can also do harm. How should we wield their power wisely? In 2021, The Hastings Center expanded its focus on the wise use of technology with new research and resources.

The Art of Flourishing: Conversations on Disability is a series of public events in which scholars, artists, writers, and thought leaders with disabilities reflect on what "flourishing" means to them, including how they use—or choose not to use—technologies to promote individual flourishing. The events, supported by the National Endowment for the Humanities, are organized under the direction of senior research scholar Erik Parens, with Liz Bowen, the Rice Family Postdoctoral Fellow in Bioethics and the Humanities, and Hastings senior advisors Joel Reynolds and Rosemarie Garland-Thomson. Two virtual events took place in 2021.

Questioning Cure panelists: (top I.-r.) Ann Millet-Gallant, Anand Prahlad, Erik Parens; (bottom I.-r.) ASL interpreter, Karen Nakamura



■ Questioning Cure: Disability, Identity, and Healing (May 11, 2021)

Sometimes aiming at cure entails failing to distinguish between disease and difference. Disabled writers and educators Anand Prahlad, Ann Millett-Gallant, and Karen Nakamura discussed how the idea of cure has shaped their own lives and how we can think beyond cure.

■ Enjoying: Disability as a Creative Force (October 20, 2021)

Disability often opens up forms of movement and relation that would not otherwise be possible. Artists and writers Jerron Herman, Georgina Kleege, and Julia Watts Belser discussed how being disabled is a source of creativity, experimentation, and community in their own lives and work.

Disbility as a Creative Force panelists: (top I.-r.) Georgina Kleege, Julia Watts Belser; (bottom I.-r.) ASL interpreter, Jerron Herman



Open-Access Repository Counters Misinformation on Human Genomics Studies

New research on the genomic influences on traits such as intelligence, household income, and sexual behavior captures public attention, but it can also be used to justify beliefs in racial and social inequalities. To counter this bias and other misinformation, The Hastings Center launched an open-access repository that aggregates FAQs—frequently asked questions—by the genomics researchers themselves that explain what their studies do and do not show. The resources was created by Hastings Center Presidential Scholar **Lucas Matthews** (formerly a Hastings postdoctoral fellow) and Daphne Martschenko, of Stanford, as well as colleagues at Stanford and Princeton with guidance from senior research scholar **Erik Parens**.

"As scholars motivated by deep concern about the long history of misuse of genetic research, we believe these FAQs are socially responsible, commendable exemplars of science communication for both experts and general audiences," state the scholars who created the resource, which is freely available. It received nearly 2,000 page views in the first few months and was featured in *Nature Genetics* in September.

Pathbreaking New Project on Animal-to-Human Organ Transplantation

Hastings Center scholars **Karen Maschke** and **Michael Gusmano** launched a major project to develop ethical and policy guidance for xenotransplantation, an experimental treatment that aims to alleviate the human donor shortages by transplanting organs from nonhuman animals into humans. The project is funded by the National Center for Advancing Translational Sciences of the National Institutes of Health.

The project couldn't be more timely—pig-to-human transplants may have come a step closer with a high-profile experiment in October 2021 that involved temporarily attaching a pig's kidney to a human body and watching it begin to work. The Hastings project will develop up-to-date ethics and policy recommendations and decision aids for transplant candidates, transplant clinicians, and institutional review boards that will review xenotransplantation clinical trial protocols.

in the media



Pig-to-Human Kidney
Transplants

"Pig-to-Human Transplants Come a Step Closer with New Test"

—Associated Press (October 20, 2021)

Responding to news of an

experiment that involved temporarily attaching a pig's kidney to a human body and watching it begin to work, **Karen Maschke** spoke with AP about ethical issues concerning animal research and a more foundational question:

"Should we be doing this just

because we can?"

in the media



Limit Lifted on Human Embryo Research

"ISSCR: Grave Omission of Age Limit for Embryo Research"

—Nature (June 22, 2021)

"At some point, the developing human embryo reaches a stage at which it should not be used for research," write

Josephine Johnston and coauthors. "There is disagreement about when that happens, but scientists need to acknowledge that it does, and reassure the public that they accept limits."

Bioethics Founders' and Early-Career Essay Awards

The Hastings Center presented two awards in 2021.

Patricia A. King Receives Bioethics Founders' Award



Patricia A. King, JD, Professor Emerita of Georgetown Law, was the 2021 recipient of The Bioethics Founders' Award, formerly the Henry Knowles Beecher Award. The award, given by The Hastings Center, recognizes individuals from around the world who have made substantial, sustained contributions to bioethics in ways that have advanced thinking and practice in medicine, the

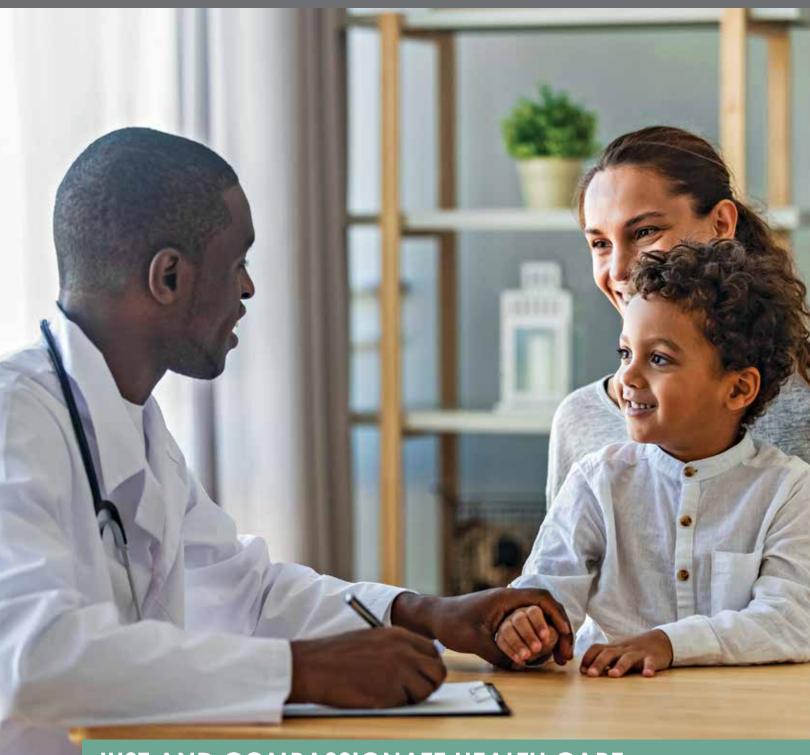
life sciences, and public policy. The selection committee, which consisted of Hastings Center fellows, was chaired by Alex Capron and included Solomon Benatar, Sissela Bok, James Childress, and Ruth Macklin.

"Moral Bioenhancement" Essay Wins Roscoe Award



Faced with existential threats such as climate change, some scholars argue that "moral bioenhancement" is needed to improve our collective moral capacity to do the right thing before it's too late. But moral enhancement—whether through medications or other interventions—could have an immoral effect, argues Timothy Brown in "Moral Bioenhancement as a Potential Means of Oppression," the winner of the 2021 David Roscoe Award

for an Early-Career Essay on Science, Ethics, and Society. The essay was published in The Neuroethics Blog of Emory University.



JUST AND COMPASSIONATE HEALTH CARE

Health care can be neither just nor compassionate without greater attention to health equity. The Hastings Center launched a variety of equity initiatives in 2021, made possible by the generosity of several donors and a new fund dedicated to socially just health policy.

The Blair and Georgia Sadler Fund for Socially Just Health Policy

Blair L. Sadler and Georgia Robins Sadler made a major gift for work on socially just health policy at The Hastings Center. The Blair and Georgia Sadler Fund for Socially Just Health Policy will support research, development, and dissemination of publicly accessible information to advance the promotion of socially just health policies worldwide. "Their gift will enable The Hastings Center to expand its research, enhance its impact, and cultivate a more diverse set of scholars committed to creating a more equitable world," said President **Mildred Solomon**.

Inaugural Group of Sadler Scholars

In June 2021, The Hastings Center welcomed the first group of Sadler Scholars, six doctoral students with research interests relevant to bioethics who are from racial and ethnic communities underrepresented in this field. "The Sadler Scholars represent the next generation of bioethics: a field that is more diverse, widely interdisciplinary and prepared to engage directly with how social inequity shapes human health and well-being," said Hastings Center research scholar **Nancy Berlinger**, who designed this initiative. Stipends for the scholars are provided by the Sadler Fund. The scholars are:



Calvin Bradley, MDiv, MS

Degree Program: PhD, Conflict Analysis and Resolution Studies, Nova Southeastern University



Clauden Louis, MD, MS

Degree Program: MPH, Johns Hopkins University



Moya Mapps

Degree Program: PhD, Philosophy, Yale University



Kimberly Vargas Barreto, MA

Degree Program: PhD, Philosophy, Loyola University Chicago



Jada Wiggleton-Little

Degree Program: PhD, Philosophy, University of California San Diego



Keona Wynne, MA

Degree Program: PhD, Population Health Sciences, Social and Behavioral Sciences, Harvard T.H. Chan School of Public Health



Reckoning with Anti-Black Racism webinar: (top I-r) Danielle Pacia, Keisha Ray, Jennifer McCurdy; (bottom I-r) Faith Fletcher, Virginia Brown, Claretta Dupree

Reckoning with Anti-Black Racism

An event in October explored an anti-racism initiative co-led by The Hastings Center and a diverse steering committee of justice-focused bioethics scholars. Intended to serve as a model for future anti-racism initiatives, the event highlighted engagement strategies to bolster inclusivity and equity in the field of bioethics. "There is a need to center and amplify the voices and scholarship of Black scholars across generations," said **Faith Fletcher**, a leader of the initiative who is a Hastings Center senior advisor and newly elected Hastings Center fellow and an assistant professor at Baylor College of Medicine. "Out of this critical need, the anti-racism and bioethics initiative was born in collaboration with The Hastings Center." The virtual event took place at the annual meeting of the American Association for Bioethics and the Humanities and was supported by The Greenwall Foundation.

New Awards for Outstanding Physicians and Nurses

The Hastings Center and Cunniff-Dixon Foundation launched three new awards to honor physicians and nurses for outstanding care provided to patients nearing the end of life.

The **Dr. Richard Payne Leadership Award** recognizes a physician who works with vulnerable and/or underserved populations. This award is named for Dr. Richard Payne, an internationally acclaimed leader in palliative care who at the time of his death was a trustee of the Cunniff Dixon Foundation and member of The Hastings Center's board of directors.

Hastings Center Cunniff-Dixon Nursing Awards commend two nurses: one of them for providing optimal end-of-life care in a hospital setting and the other working within hospice and home care.

These new awards add to the five Hastings Center Cunniff-Dixon Physician Awards, which have been given since 2010 to senior, mid-career, and early-career physicians who provide exemplary end-of-life care. The awards are made possible through the generosity of the Cunniff-Dixon Foundation, founded by philanthropist and visionary Matthew A. ("Andy") Baxter, in partnership with The Hastings Center. Each award will be given in 2022 and every other year thereafter.



in the media

Alzheimer's Drug Approval Raises Many Ethics Questions

"The Stakes of an FDA Probe on New Alzheimer's Drug"

—Medpage Today (July 20, 2021)

"What's at stake is the soundness of doctors' decisions to prescribe the drug, the welfare of patients, management of costs, good stewardship of healthcare resources, and the integrity of the drug review process." —Hastings Center





Breakthrough or Breakdown? Should a Controversial New Alzheimer's Drug Have Been Approved? Should Patients Take It?

In June 2021, controversy swirled around the Food and Drug Administration's approval of Aduhelm (aducanumab), a new Alzheimer's disease

drug, despite a lack of evidence of efficacy. A Hastings Conversations webinar on July 12 addressed the ethical issues, with Hastings Center President Mildred Solomon; Aaron Kesselheim, one of the three FDA advisory committee members who resigned in protest over the decision; and Jason Karlawish, a Hastings Center fellow and physician who has publicly stated that he will counsel his patients against use of the drug. They identified three broad areas of concern: for society, including an erosion of trust in the FDA's drug approval process and enormous costs to Medicare; for patients, including the risk of the drug, which include brain swelling and bleeding; and



What a Bad Day Science Had An essay in Hastings Bioethics Forum condemning Aduhelm's approval was circulated by the National Academy of Medicine and the American Psychiatric Association. The essay was written by Tia Powell, a psychiatrist and bioethicist at Albert Einstein

College of Medicine in New York and

a Hastings Center fellow.

for families in the form of false expectations and out-of-pocket costs.

Facing Dementia: Choices and Ethics in Aging Societies

Contemporary medicine cannot prevent, halt, or reverse dementia. However, social interventions can improve the experience of those living with dementia, reducing fear, stigma, isolation, and financial hardship. A virtual event for The Hastings Center's advisory council on November 15 discussed the ethics of these interventions, as well as broader choices on

dementia open to aging societies. Hastings Center research scholar **Nancy Berlinger** and President **Mildred Solomon** led a discussion with Emily Largent, an assistant professor at the University of Pennsylvania's Perelman School of Medicine, and Timothy Quill, Professor Emeritus, University of Rochester Medical Center.

Nancy Berlinger's presentation at "Facing Dementia" event

THE HUMAN LIFESPAN

- Dementia and the Ethics of Assisted Dying. Nancy Berlinger and Mildred Solomon (Robert W. Wilson Charitable Trust)
- Learning from Housing-Focused Covid-19 Response: Actionable Policies and Practices to Support Equitable Aging in the Community.
 Nancy Berlinger (Retirement Research Foundation, under subcontract from Harvard University)

HEALTH AND HEALTH CARE

- All of Us Research Program: Barriers to Caring for Patients with Clinically Actionable Findings that Require Medical Attention.
 Carolyn Neuhaus (National Human Genome Research Institute)
- · Justice in Health: Equipping Bioethics to Improve Policy and Practice. Josephine Johnston (Greenwall Foundation)
- Patient-Centered Cancer Genome Sequencing Education and Decision Support. Sarah McGraw (American Cancer Society, under subcontract from City of Hope)
- Physicians' Occupational Health During Covid-19: A Quantitative Analysis of Systems Factors. Nancy Berlinger (National Institute for Occupational Safety and Health and Greenwall Foundation, under subcontract from University of North Carolina, Chapel Hill)
- Rapid-Response Study of Frontline Vaccine Providers in Federally Qualified Health Centers. Carolyn Neuhaus and Nancy Berlinger (Gil Omenn & Martha Darling Fund for Trusted and Trustworthy Scientific Innovation)
- Scalable Tools to Effectively Translate Genomic Discovery into the Clinic. Sarah McGraw (National Institutes of Health, under subcontract from City of Hope)
- Trust and Health: An Agenda for Research and Policy. Mildred Solomon (ABIM Foundation)
- Understanding All of Us Enrollees' and Decliners' Motivations to Enhance Recruitment and Retention. Carolyn Neuhaus (National Human Genome Research Institute)

SCIENCE AND TECHNOLOGY

- Actionable Ethics Oversight for Human-Animal Chimera Research. Josephine Johnston and Karen Maschke (National Institutes of Health/ National Human Genome Research Institute)
- Center for ELSI Resources and Analysis. Josephine Johnston (National Human Genome Research Institute, under subcontract from Columbia University and Stanford University)
- Center for Ethical, Legal and Social Implications of Psychiatric, Neurologic and Behavioral Genetics. Erik Parens and Josephine Johnston (National Institutes of Health, under subcontract from Columbia University Medical Center)
- Creating an Initial Ethics Framework for Biomedical Data Modeling by Mapping and Exploring Key Decision Points. (National Institutes of Health/National Human Genome Research Institute)
- Development of Recommendations and Policies for Genetic Variant Reclassification. Erik Parens (National Institutes of Health, under subcontract from Columbia University)
- Ethics of Big Data for Al in Healthcare: Identifying Key Issues for Practice Guidance. Karen Maschke (Robert Wood Johnson Foundation, under subcontract from New York University)
- Individualized Therapies for Genetic Disorders: Social, Ethical, Regulatory, and Conceptual Challenges. Josephine Johnston (National Institutes of Health, under subcontract from Columbia University)
- Informing Ethical Translation of Xenotransplantation Clinical Trials. Karen Maschke (National Institutes of Health/National Center for Advancing Translational Science)
- . The Art of Flourishing: Conversations on Disability. Erik Parens (National Endowment for the Humanities)
- Wrestling with Social and Behavioral Genomics: Risks, Potential Benefits, and Ethical Responsibility. Erik Parens (Russell Sage Foundation and Robert Wood Johnson Foundation and the Gil Omenn & Martha Darling Fund for Trusted and Trustworthy Scientific Innovation)

ENVIRONMENT

Public Deliberation on Gene Editing in the Wild. Gregory Kaebnick (National Science Foundation)

EDUCATION

- CUHK-Hastings Center Scholarly Exchange. Nancy Berlinger (Edgar Cheng)
- How Should the Public Learn? Reconstructing Common Purpose for a Democracy in Crisis. Mildred Solomon, Bruce Jennings, and Gregory Kaebnick (John S. and James L. Knight Foundation)
- Promoting Justice, Compassion, Integrity and Stewardship through Expanded Ethics Scholarship and Engagement with Targeted Publics. Mildred Solomon (The Donaghue Foundation)

Research

Mildred Z. Solomon, President & CEO

Nancy Berlinger, Research Scholar

Liz Bowen, Rice Family Fellow in Bioethics and the Humanities

Faith E. Fletcher, Senior Advisor

Rosemarie Garland-Thomson, Senior Advisor

Rosemary Gibson, Senior Advisor

Gretchen Greene, Senior Advisor

Michael K. Gusmano, Research Scholar

Bruce Jennings, Senior Advisor

Josephine Johnston, Director of Research, Research Scholar

Gregory E. Kaebnick, *Editor,* Hastings Center Report; *Research Scholar*

Aashna Lal, Project Manager and Research Assistant

Karen J. Maschke, Research Scholar; Editor, Ethics & Human Research

Lucas J. Matthews, Presidential Scholar

Sarah McGraw, Research Methodologist

Thomas Murray, President Emeritus

Carolyn P. Neuhaus, Research Scholar

Danielle Pacia, Project Manager and Research Assistant

Erik Parens, Senior Research Scholar

Joel Michael Reynolds, Senior Advisor

Lauren Taylor, Senior Advisor

Wendell Wallach, Senior Advisor

Hastings Center Advisory Council

The advisory council, chaired by David Roscoe, is made up of leaders in medicine, law, economics, public policy, and business whose purpose is to provide guidance about how best to ensure the impact of our work, particularly in the public square. The Hastings Center benefits enormously from the input of our advisory council, whose highly accomplished members are invaluable participants in the Hastings community.

For more information on the Hastings Center advisory council, visit www.thehastingscenter.org/who-we-are/our-team/advisory-council/



Join Us Online

Website: www.thehastingscenter.org
Newsletter: subscribe on our homepage

Twitter: @hastingscenter Facebook.com/hastingscenter Instagram: thehastingscenter

Staff

Mark Cardwell, Chief Engagement Officer

Julie Chibbaro, Staff Editor; Social Media Manager

Michaela Ekowo, Grants Manager

Jodi Fernandes, Executive Assistant to the President

Susan Gilbert, Director of Communications

Deborah Giordano, Accounting Manager

Laura Haupt, Managing Editor

Cathy Meisterich, Chief Operating Officer/Chief Financial Officer

Carol O'Reilly, Administrative Assistant to the Finance Department

Vicki Peyton, Administrative Assistant to the Research Department

Nora Porter, Art Director

Ryan Sauder, Chief Advancement Officer

Siofra Vizzi, Manager of Indvidual Giving and Special Events

2021 Hastings Center Fellows

The Hastings Center welcomed 24 new fellows in 2021:

- Laurie A. Badzek, LLM, JD, MS, RN, FNAP, FAAN
- · Mary Catherine Beach, MD, MPH
- Nikola Biller-Andorno, Dr. med. Dr. phil.
- Eric Campbell, PhD
- · Mildred Cho, PhD
- Bryan Doerries
- Lisa Eckenwiler, PhD
- Bernice Simone Elger, Dr. med, MA
- Holly Fernandez Lynch, JD, MBE
- Jill A. Fisher, PhD
- Faith Fletcher, PhD, MA
- Ann Gallagher, PhD
- Anthony Ryan Hatch, PhD
- · Anita Ho, PhD, MPH
- Ping Jia, MA
- Alexander A. Kon, MD, HEC-C, FAAP, FCCM
- Douglas J. Opel, MD, MPH
- Quayshawn Spencer, PhD
- Daniel Fu-Chang Tsai, MD, PhD
- Connie M. Ulrich, PhD, RN, FAAN, MSN
- Rebecca L. Walker, PhD
- Laura Wexler, PhD
- Douglas White, MD, MAS
- Bryn Williams-Jones, PhD

For more information on our Fellows, visit <u>www.thehastingscenter.org/who-we-are/our-team/ hastings-center-fellows/</u>

The Hastings Center is deeply grateful for the generous contributions of its many donors, whose philanthropy significantly advanced the Center's work in 2021.

Founders (\$25,000+) Andy and Nancy Adelson Joshua and Amy Boger Charles Cahn and Nancy Maruyama Peter C. Canellos Cedars-Sinai Medical Center **Edgar Cheng** Barry and Bobbi Coller Nancy P. Durr Bradford H. Gray and Helen Darling Robert and Lisa Huffines Gary Katz Andy and Julie Klingenstein Patricia and John Klingenstein Ruth Macklin Gilbert Omenn and Martha Darling Eve Hart Rice and Timothy Mattison Blair and Georgia Sadler Shonni Silverberg and John Shapiro Frank and leanne Trainer John and Eva Usdan David Walt and Michele May

Cornerstone (\$10,000 - \$24,999)

David and Suzanne Baker Christopher Buck and Hara Schwartz Sam Croll Estate of Richard and Margaret Cross Joseph J. Fins and Amy Ehrlich

Gates Helms and Mary Ellen Hawn

Norma Jean Hirsch Darrell G. and Deborah Kirch Stacey and Curtis Lane Ruth and David Levine Jeff Lieberman and Holly Fogle

Franklin G. Miller

Harvey Motulsky and Lisa Norton **David and Shirley Pollock**

Jean Margo Reid Frederic C. Rich

David and Linda Roscoe Michael Roth and Kari Weil

Presidents (\$5,000 - \$9,999)

Sissela and Derek Bok Loring and Louise Conant Dina and Giora Dublon

Harold Edgar Deborah Erdman Richard Hallock Robert and Kathleen Hugin Arthur and Sandra Irving

Bruce Jennings

Michael and Elena Patterson Harriet and Bruce Rabb

Heaton Robertson III Peg and Stephen Senturia

Mildred Z. Solomon

Geoffrey and Virginia Worden

Callahan (\$1,000 - \$4,999)

Eli Adashi Stephen F. Altschul Ramzi Banda **Howard Brody Andrew Burness** Arthur L. Caplan Alexander Capron

Larry and Sande Churchill Elliott Crigger

Marion Danis Rebecca Dresser

Charles L. Farrington and Christine Whipple Farrington

David J. and Catherine Ferry Ruth and Gerry Fischbach Alan and Linda Fleischman

Anne Goldrach Kyle Good

Michele Goodwin

Linda and Charles Hamlin Peter L. Hofmann and William J. Burback

Geoffrey and Annalu Hoguet

Kaarkuzhali Krishnamurthy Lorraine LaHuta

Kristina Larson Stephen Latham

Lisa Lee

Jonathan and Leila Linen

Frank E. Lucente Dennis W. Mack John A. Mayer, Jr. Mark McDermott

Richard and Ronay Menschel

Harvey and Elizabeth Mohrenweiser Michele Moody-Adams Robert F. Moriarty

Timothy P. Morris Paul Mueller

Thomas and Cynthia Murray

Michele Penzer **Heather Sawitsky Edward Schecter**

Sarah Schlesinger and Elie Hirschfeld Andrew Solomon and John Habich Richard and Christina Staufenberger Earl Steinberg and Claire Reade Jessica and Henry Townsend Angela Wasunna and Eric Rwiliriza

Patrick and Carol Welsh

Patricia and Benjamin S. Wilfond

George M. Woods

Edward and Noreen Zimmerman

Supporting (\$1 - \$999)

Anonymous Cheryl Abbott Akira Akabayashi Rose Allen

Ray and Barbara Andrews

Alison Anthoine

Daniel and Constance Arnold

Robert Arnold Mila Ann Aroskar Harold Ashton Alan Astrow Mary Ann Baily Robert Baker Barbara Banfield Kenneth Berkowitz

Nancy and Andrew Berlinger Susan and Robert Berman

Stephen A. Bernard

James L. and Judith Bernat

Thomas Berner Robert I. Berson

Carmelita and Pauline Blake

Jeffrey Blustein

Jeffrey and Paula Botkin Susan C. Bowman Ann Lewis Boyd William P. Brandon Allan M. Brandt Jan W. Briet

Lori Bruce

Mary Estill Buchanan

Betsy Buckner Clara Callahan Courtney S. Campbell Joseph A. Carrese Brian Carter

Katherine Cartwright Tod S. Chambers James F. Childress

Dolores and Richard Christie Ellen Wright Clayton Jordan and Carole Cohen Celeste M. Condit Julia E. Connelly

Stephen Connor Robert Cook-Deegan

Jean Corkins Philippe Crane

Mary Crowley and John Denatale

Robert Cutler Lee A. Davies David DeGrazia

Susan Dentzer and Charles Alston

Don Detmer Douglas Diekema Thomas Draper Veljko Dubljevic Gretchen Dykstra Elizabeth Ellis

Melvin B. Endy Michael Enthoven Micheline Federman

Lawrence Feldman
Jodi and Sergio Fernandes

Jodi and Sergio Fernandes

Robert L. Fine Edmond W. Fitzgerald, Jr.

Leonard M. Fleck
David Foster and Judy Kurz

Joel E. Frader April Frazier

Stanley Freilich and Carol Marquand

Paul and Toby Frey James Furlong Sandy Galef

Rosemarie Garland-Thomson

Willard Gaylin Gail Geller

Susan Gilbert and Perry King

Jacqueline J. Glover Eleanor Craig Goldstein Michael Grippaldi Edmund A. Grossman Robin Guenther Sidney Gutstein Shelly Haber and Barbara Hyde Messer

Scott E. Hannan
Judy Hanrahan
Dean Hart
Bernice Hausman
Timothy Herrmann
Anne and Abner Hershberger

Jody Heyward Paul B. Hofmann David Holman Renee Holt Mary Alice Houghton

Barrie Huberman Helen M. Hunt

Nathan Ionascu Arnold and Virginia Israelit

Jay and Lois Izes Gail M. Jensen Steven Joffe

Gregory and Gweneth Kaebnick Nancy Eliza Kass Lisa A. Kearns

Thomas Keating

Nadir Khan Nancy M. P. King Patricia King and Roger Wilkins

Nancy J. Kirkpatrick Agnes Klein John Kleinig Margaret G. Klitzke

Frederick C. and Susan Kneip Mark Kogan and Ellen Kraffsow-Kogan

Martin F. Kohn

Loretta and Arthur Kopelman

Jane F. Koretz
Ernest F. Krug, III
Mark G. Kuczewski
Lars and Marit Kulleseid
E. Virginia Lapham
Karen A. Lebacqz

Jean and David Lehman

Aaron Levine

David and Cathy Lilburne

Alan J. Lippman

Arthur Lowenstein and Ann Patton

Marc Lowenstein Kenneth M. Ludmerer

Jerry Lund Monica Lutterman Joanne Lynn Claudio Marzollo Jeffrey S. Matican

Jeffrey S. Matican
Pat McCarthy

Terrence C. McConnell
David and Susan McCurdy
Kathleen and David Mechanic
Inmaculada de Melo-Martin

Darlyne Menscer Barbara Ann Merola Nancy and Timothy Merrill

Maria W. Merritt Brian S. Misanko Douglas B. Mishkin Stefan T. Mokrohisky Katy Moss Warner

Gerald Musarra and Carlos Ortiz Miranda

James and Alda Muyskens

Donald Naifeh
Craig Nakatsuka
Deborah F. Neipris
Jamie Lindemann Nelson
Carolyn and Sean Neuhaus

Lisa Newton James Ninia

Floyd Norris and Christine Bockelmann

Vanessa Northington Gamble

Rachel Nosowsky Masayuki Obayashi Carol and Noel O'Reilly

Michael Orfield Rita Ormsby

Frederick and Anne Osborn Ronald and Sondra Papanek

Lisa Parker Vicki Peyton Robert Phelps James Phillips

Gary and Leslie Plotnick Charles and Nora Porter Stephen G. Post

Gail Povar and Larry Bachorik

Ruth Purtilo Sudhamani R. Rao

Michael and Lynn Reichgott

Elizabeth Reis

James Rembar and Francie Camper

Carl and Jodi Reynolds Curtis L. Reynolds Arthur M. Rogers Alexander Roman III

Seymour and Judith Rothstein

Cynda H. Rushton L. Mark Russakoff Najwa Saad

Alfred M. and Edi Sadler

Stephen Sarikas

Alejandra Saucedo Ryan Sauder Mary Scanlon Mark Schlesinger Elizabeth K. Schneider Peter Schwartz

Harvey and Leslie Shaff Robert F. and Holly S. Sieck

Mervin Silverberg David and Amy Small Lawrence J. Sonders

Bonnie Steinbock and Paul Menzel

Connie Ray Stockham Sharon Stout-Shaffer Lyela Sullenger Daniel P. Sulmasy Henk ten Have Paul B. Thompson Joseph Thornton James Tulsky Marc Tunzi Joan Turner Nancy L. Vaughan Johannes V. Verstraete

Siofra Vizzi Teri Waivada Quinn Walker

LeRoy and Sue Walters Elizabeth Warren Jerry Warshaw Scott Wasserman Alissa Wassung Frederick Weinstein

Ross White

Greg and Maryl Wilensky

Michael Williams Lucia Wocial George J. Wolcott Gregory D. Wood Ellen Wormser Usha Wright

The Beneficence Society

Membership in our legacy gift society continues to grow. Recognizing the strategic importance of The Beneficence Society, the Robert W. Wilson Charitable Trust in 2021 issued us a Legacy Society Challenge. For each planned gift intention documented after September 1, 2021, the Wilson Trust will make an immediate proportional donation to The Hastings Center's annual fund! For additional details on this program and the Society as a whole, please visit

www.thehastingscenter.org/who-we-are/the-hastings-center-beneficence-society/

Beneficence Society Members

Anonymous John W. Morris
Barbara and Raymond Andrews Timothy Morris
Adrienne Asch Arno Motulsky
Shirley Bach Ann Margaret Mayer

Janie Elizabeth Bailey Nancy Press

K. Danner Clouser Blair and Georgia Sadler

Richard and Margaret Cross Ryan Sauder
Irene Crowe Mildred Solomon
Alan Fleischman Elise Stern

Bradford H. Gray
Barbara Kummerer
Barah Yarmolinsky

Organizations

Adelson Family Foundation

AmazonSmiles

BNC Insurance Agency Boger Family Foundation Burness Communications Charina Foundation, Inc.

Combined Jewish Philanthropies of

Boston, Inc. (CJP)

Facebook

Fidelity Brokerage Services, LLC Fidelity Charitable Gift Fund

FJC

Hirschfeld Properties LLC J. P. Morgan Charitable Fund J. P. Morgan and Co. Inc. Jewish Community Foundation

Lemberg Foundation

May and Walt Family Charitable Fund Merrill Lynch and Co. Foundation, Inc.

Morgan Stanley

NATP Telnet Corporation New York Community Fund

PepsiCo

Pledgeling Foundation Robert W. Baird and Co. Inc. Schwab Charitable Fund Shapiro-Silverberg Foundation

The Andrew and Julie Klingenstein Family

Foundation

The Blackbaud Giving Fund
The Cape Cod Foundation
The Enthoven Foundation, Inc.

The John and Patricia Klingenstein Fund

The PCW Management Center, LLC

The Rice Family Foundation

The Robert W. Wilson Charitable Trust The Rosalie Katz Family Foundation

The Seattle Foundation

Vanguard Charitable Endowment

Program

Assets

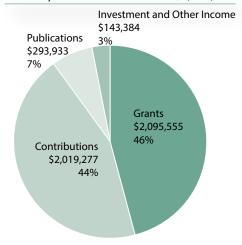
Cash and Equivalents Investments, at fair value Receivables (grants and other) Other Assets Furniture and Equipment (net of accumulated dep) Leasehold Improvements (net of accumulated amort) Total Assets	999,255 11,204,668 3,100,429 77,398 19,144 801,536 16,202,430
Liabilities and Net Assets Payables and Accruals Deferred Compensation Payable Deferred Revenue Total Liabilities Net Assets Total Liabilities and Net Assets	111,139 170,599 73,283 355,021 15,847,409 16,202,430

Statement of Activities and Changes in Net Assets

Operating Revenues and Other Support: Grants, Gifts, and Contributions Government Grants Publication Revenue Other Income Total Unrestricted Operating Support and Revenue	1,907,208 1,136,161 293,933 143,384 3,480,686
Operating Expenses Program Services Management and General Fundraising Total Operating Expense	3,385,883 549,530 434,643 4,370,056
Changes in Net Assets from Operations Non-operating Income Change in Net Assets	(889,370) 1,008,878 119,508
Net Assets, Beginning of year	15,727,901
Net Assets, End of year	15,847,409

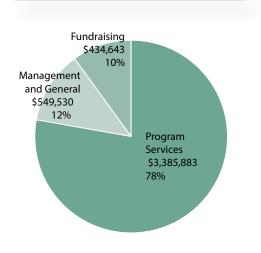
Unrestricted Operating Revenue and Support

For the year ended 12/31/21 = \$4,552,149



Operating Expenses

For the year ended $\frac{12}{31/21} = \frac{4,370,056}{21}$



The Hastings Center addresses fundamental ethical and social issues in health care, science, and technology. Through our scholars' writing and speaking, and through the work of the many other people who participate in our projects or submit articles to our publications, we shape ideas that influence key opinion leaders, including health policy-makers, regulators, lawyers, legislators, and judges. Our analyses also deeply influence professional practice: from endof-life care to psychiatry to immigrant health care, we have helped to shape the standards of practice adopted by physicians, nurses, and lawyers. Founded in 1969 by philosopher Daniel Callahan and psychiatrist Willard Gaylin, The Hastings Center is the oldest independent, nonpartisan, interdisciplinary research institute of its kind in the world.

©2022 The Hastings Center
To obtain a copy of The Hastings Center's complete financial statement for 2021, please write to:
Development Department
The Hastings Center
21 Malcolm Gordon Road
Garrison, NY 10524

Annual Report credits:
Director of Communications: Susan Gilbert
Art Director: Nora Porter



21 Malcolm Gordon Road
Garrison, NY 10524
Tel 845-424-4040
Fax 845-424-4545
thehastingscenter@thehastingscenter.org
www.thehastingscenter.org

@hastingscenter

facebook.com/hastingscenter

(o) thehastingscenter

2021 Board of Directors

Bradford H. Gray, Chair Urban Institute (retired)

Shonni Silverberg, Vice-ChairColumbia University College of Physicians and Surgeons

Peter C. Canellos, Secretary *Wachtell Lipton Rosen & Katz*

David Jan Baker *Latham & Watkins (retired)*

Barry S. CollerRockefeller University

Joseph J. FinsWeill Cornell Medical College

Willard Gaylin (ex-officio) Co-founder

Michele GoodwinUniversity of California, Irvine School of Law

Robert Huffines

Darrell G. KirchPresident Emeritus,
Association of American Medical Colleges

Franklin G. Miller Weill Cornell Medical College

Harvey Motulsky *GraphPad Software*

Gilbert S. Omenn *University of Michigan*

Michael S. Roth
Wesleyan University

Cynda H. Rushton (ex-officio) *Johns Hopkins University*

Blair SadlerRady Children's Hospital—San Diego (retired)

Sarah Schlesinger Rockefeller University

Mildred Z. Solomon (ex-officio) *President, The Hastings Center*

John Usdan
Midwood Investment & Develonmen



