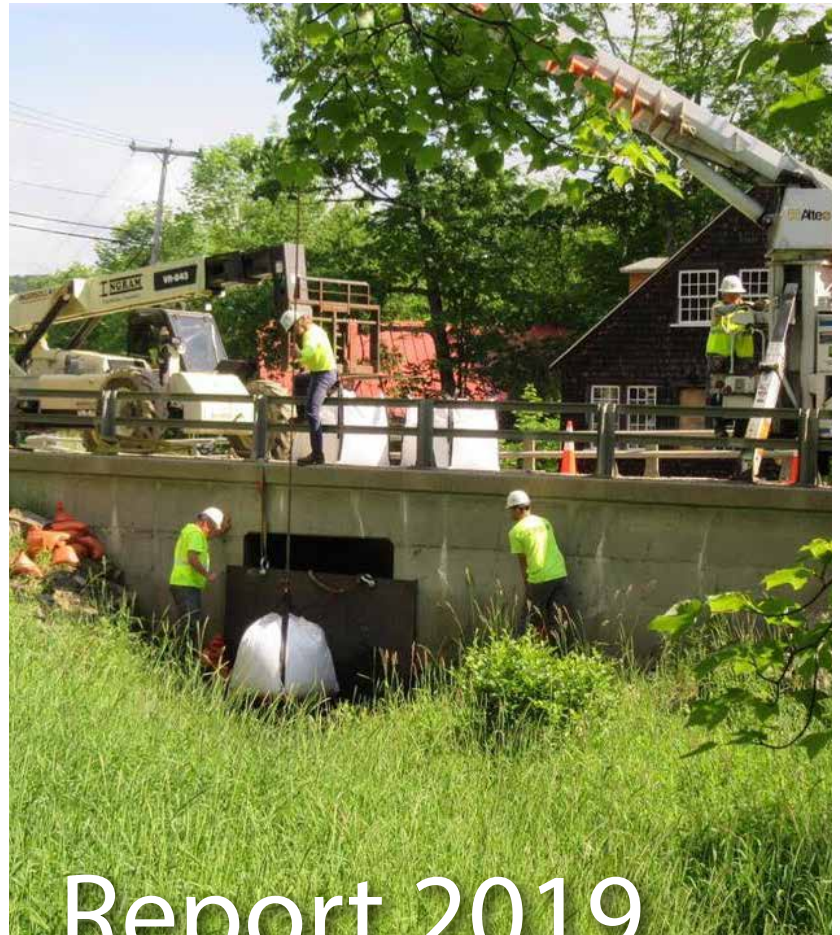


# MILL HOLLOW

*Heritage Association*



## Annual Report 2019

<http://www.millhollowheritageassociation.org/>  
<https://www.facebook.com/ChasesMillinMillHollow/>

## 2019: A Year of Completion and Transition



Year-end 2019 marked the completion of Phase One of the Mill Hollow Heritage Association's (MHHA) objectives. When the nonprofit was formed in 2012, it was with the commitment to purchase Chase's Mill, halt deterioration of the building, rehabilitate it, and then reopen it to the public. Although there is still important construction to be done – specifically, fundraising for and the construction of an ADA-compliant elevator, the installation of a septic system, and the design and construction of a parking area – we will open in July 2020 as planned.

This past year, the windows were restored, the siding was replaced, and the small turbine refurbished. Warren Brook was diverted, enabling completion of repairs to the mill pond and dam. Designs for the elevator and the septic system were completed and approved by the necessary entities.

In August, we hosted a day-long planning session to continue designing future uses and program offerings at the Mill. As a follow up, a leadership team was formed and is composed of educators, college interns, and talented craftspeople dedicated to developing community programming for all ages.



Throughout the year, we continued to photograph and catalogue hundreds of tools, some of which required detective work to discover their origins and uses. We created a preliminary Collections Policy for these and other artifacts. We also created a new Business Plan to carry us through 2023 and updated our Communications Plan.

Financial highlights of 2019 include receiving a total of \$202,662.70 in donations from 112 people. Of particular note was an extremely generous gift of \$150,000 from an anonymous individual. We also received a total of \$158,600 in grant funding, including 80 percent of the Land & Community Heritage Investment Program (LCHIP) grant awarded in December 2018. We finished the work outlined in the LCHIP award and the balance will be paid in 2020. Additionally, we received in-kind donations totaling \$5,385.

As 2019 came to a close, we marveled briefly at all that had been accomplished since October 2016, when we purchased the property, and then we turned our sights to the numerous details to be completed between now and the opening in July. Guiding these tasks is our new, over-all mission: to provide thoughtful, strategic stewardship of Chase's Mill while serving the community by delivering quality programming for children and adults.

Appropriately, last fall a large, dragon-shaped weathervane was placed atop the Mill. Its predecessor had been installed in 1921 shortly after completion of Hartley Dennett's renovation. The dragon remained on its perch for decades until one day, it simply disappeared. With a design from Ellen Chase, execution by Christy Sleezer of MetalMazing, and assistance from Rees Acheson, a new dragon was created. It now flies aloft, securely rooted to its restored perch, welcoming young and old, and pointing the way to future generations.



## Looking to 2020

In July, Chase's Mill will thrum back to life. In the shop area on the main floor, children and adults will have the chance to learn crafts such as woodworking or how to tackle simple repairs of household items. Upstairs in the large gathering space, others will have the opportunity to tinker with words in crafting stories and other forms of writing. Visitors to the Mill may also participate in talks and discussions that include the history of mills and manufacturing in New England or the many uses and future possibilities of hydropower. Exhibits will inform us about our past while also looking to the future. Outside, a nature path along the brook will guide visitors to explore the remains of other mills that once stood nearby.



Though careful planning has gone into these initiatives, we intend a modest beginning to allow us time to learn, better understand, and refine how best to meet the needs of those who use the mill. This year, we will be open mid-July through mid-September, but beginning in 2021, we anticipate opening from May through October.

Goals for 2020 include raising \$50,000 to launch an endowment, expanding our volunteer board of directors, hiring a part-time administrator, and beginning construction on the elevator, septic, and parking. We also have other exciting projects in the works including a donation of a small parcel of land along Warren Brook to Prentis Hill Road. Heman Chase named this area "Lake Edith" in honor of his wife, and made small-scale dams for demonstration and educational purposes.

Details about upcoming programs will be announced via the newsletter, website, Facebook page, and other vehicles.

## Thank You!

As always, none of this would be possible without your generous support in the form of time, advice, and materials. Thank you to the following for volunteering, for being our professional partners, and for your generous in-kind donations (apologies if we've accidentally left someone out):

A&L Machining  
Rees and Ann Acheson  
Ida and Dick Aiken  
Antioch University Interns: Laura Jackson,  
Lea Kablik, and Emma Rohleder  
Dan Bartlett, DB Architects  
Dakota Benedetto  
Jay Boeri, Engineer  
Jason Breen  
Tafi Brown  
Ellen Chase  
Berny Cooper  
Joyce and Dan Curl  
Barb Davis  
Dave Emerson  
Fuzzy Brothers  
Misha Golfman and Kroka Family Campers  
David Haaren  
Nancy Halden  
Jeff Ingram and Ingram Construction  
Ken & Keith Koerber  
Lawrence Electric  
Liberty Utilities  
Jackie Lyon  
Lepisto Masonry  
Dennis Molesky  
Molly Montgomery  
Michael Nerrie  
Tom Nostrand  
Ed Pacek  
Perley Lund Alstead Ironworks  
Nathan Perry  
Margaret Chase Perry  
Russell and Jeff Putnam  
Christy Sleezer / MetalMazing  
Miranda Spencer  
Juliana Stevens  
Stephanie Tickner  
Taylor Welding



## *Thank You to Our Donors!*



### **FOUNDERS CIRCLE**

We salute the members of our Founders Circle who have made a single gift of \$5,000 or more, or over \$10,000 cumulatively, during our founding period of 2016-2020.

Robert Beck  
Alex and Robert Bley-Vroman  
Jonathan Botkin  
Ellen Chase and John Mann  
Dan and Joyce Curll  
Ann DeLancey  
Rose Marie and John Hendry  
James Howard  
Jacqueline Lyon  
Bruce and Nan Montgomery  
Donna Sabin  
Carl and Sharon Spaulding

### **2019 Donors**

#### **\$100,000 or More**

Anonymous  
Land and Community Heritage  
Investment Program

#### **\$5,001 - \$10,000**

Robert Beck  
Putnam Foundation

#### **\$1,001 - \$5,000**

Anonymous  
The Bailey Charitable Foundation  
Ann DeLancey  
Helen Frink  
James Howard  
Sharon and Carl Spaulding

#### **\$501 - \$1,000**

Daniel Botkin  
Jennifer and Michael Chaladoff  
Thomas and Barbara Putnam  
Karen Romer  
Anonymous  
Ed Spurr  
Marilyn and Andrew Wilking  
Douglas C. Wright Architects

#### **\$251 - \$500**

Nancy Botkin and Michael Smith  
John Brown and Lu Hung Huang  
Pauline Brown  
Mark and Phoebe Danahy  
Mike and Alice Devine

Michael and Karen Dillon  
James Gruber and Patience Stoddard  
Rose Marie and John Hendry  
Cathy Jahos  
Vivianne Nachmias  
Philip and Romie Sanford  
Neil Stevens  
The Tuthill Family Foundation  
Douglas and Sarah Wright

#### **Up to \$250**

Ann Acheson  
Elizabeth Allen  
Betsy Anderson  
Peter Andrus  
Tim Ballantine  
Marilou Blaine  
Margaret Bost  
Lewis & Jeanne Brooks  
Bob Brown and Juliana Stevens  
Squire Brown  
Tafi Brown  
Robert Brulle and Miranda Spencer  
Barbara Bryce and Tom Julius  
Amy Buffum  
Stephen Clark  
Martha & Maury Collins  
Sandra and David Conant  
Dan Conlin  
George and Peggy Curchin  
Jim Dana  
David and Allison Deen  
Nancy Dennett  
Linda Dewing  
Annette Dey  
Francis H. Eaton  
Beverly Fiske  
Edward B. Fiske & Helen Ladd  
Martha Fletcher  
Luke and Rhonda Fowler  
Heather Gendron  
Winandus Geurds  
Anonymous  
Janice M. Griffin  
Shauna Hatton-Ward  
Lisa Hawkins  
Audrey and Richard Henderson  
Peter and Margaret Hepler  
Christine Howes  
Russ Immarigeon and Gretchen Stevens  
Bill and Catherine Jahos

Anita Jones  
Bob Lindemann  
Donna and Perley Lund  
Kirk Lyman  
Bernard Macnow  
Alice Marks  
John Mayer  
Barbara Meyers  
Susannah Mitchell  
Lynne Monroe and Frank Whittemore  
Charles Montgomery  
Sarah Nachmias  
Marge Noonan  
Scott and Judith Northcott  
Ted Parrot  
Bill Pearl  
Margaret and Seth Perry  
Mark and Elizabeth Perry  
Bob and Jane Quaglin  
Peter and Debbie Rhoades  
Bryony Romer  
John and Toshi Salzberg  
William Scheirer  
James Shanks  
Bob Smith  
Catherine Spaulding  
Michael Spaulding  
Tom Spaulding  
Stephen and Terri Stepenuck  
Anthony and Susan Stevens  
Sam and Peg Sutcliffe  
Marilu Swett  
Jon and Lisa Tusveld  
Kathleen Vetter  
Sarah Webb  
Amazon Smile

### **The Mill Hollow Heritage Association Board of Directors**

Sharon Spaulding, President  
Michael Chaladoff, VP & Treasurer  
Betsy Anderson, Secretary  
Bob Brown, Building  
Helen Frink, Grants  
Jim Gruber, Community Programming  
Jim Howard, Curating / Collections  
Cathy Jahos, Communications  
Bryony Romer, Fundraising

# Financials

## Mill Hollow Heritage Association STATEMENT OF CASH FLOWS January - December 2019

	TOTAL
<b>OPERATING ACTIVITIES</b>	
Net Income	316,367.19
Adjustments to reconcile Net Income to Net Cash provided by operations:	
Pledges Receivable	-29,900.00
Pledges In Transit	175.00
Prepaid Insurance	-2,217.85
Construction in Progress	-322,630.00
Accounts Payable	49,722.54
Retainage Payable	22,755.00
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	-282,095.31
Net cash provided by operating activities	\$34,271.88
<b>INVESTING ACTIVITIES</b>	
Accumulated Depreciation	15,638.19
Building Rehabilitation	-28,255.95
Net cash provided by investing activities	\$ -12,617.76
<b>NET CASH INCREASE FOR PERIOD</b>	<b>\$21,654.12</b>
Cash at beginning of period	135,738.38
<b>CASH AT END OF PERIOD</b>	<b>\$157,392.50</b>



## Mill Hollow Heritage Association STATEMENT OF ACTIVITIES January - December 2019

	TOTAL
<b>Income</b>	
Donations	202,662.70
Grants	158,600.00
In-Kind Donations	5,385.00
Merchandise Sales	55.00
<b>Total Income</b>	<b>\$366,702.70</b>
<b>GROSS PROFIT</b>	<b>\$366,702.70</b>
Expenses	
Bank Service Charges	155.80
Dues & Memberships	892.40
Fundraising	2,827.62
In-Kind Expense	5,385.00
Insurance	9,603.05
Licenses & Permits	75.00
Meals & Entertainment	257.61
Miscellaneous Expense	
Waiting for Receipts	227.91
Total Miscellaneous Expense	227.91
Postage & Office	215.79
Professional Fees	12,502.97
Purchases	1,830.64
Utilities	895.40
<b>Total Expenses</b>	<b>\$34,869.19</b>
<b>NET OPERATING INCOME</b>	<b>\$331,833.51</b>
Other Income	
Interest Income	183.29
Unrecognized Gain/(Loss)	-11.42
<b>Total Other Income</b>	<b>\$171.87</b>
Other Expenses	
Depreciation	15,638.19
Total Other Expenses	\$15,638.19
<b>NET OTHER INCOME</b>	<b>\$ -15,466.32</b>
<b>NET INCOME</b>	<b>\$316,367.19</b>

## Mill Hollow Heritage Association STATEMENT OF FINANCIAL POSITION As of December 31, 2019

	TOTAL
<b>ASSETS</b>	
Current Assets	
Bank Accounts	\$157,392.50
Accounts Receivable	\$34,490.00
Other Current Assets	
Prepaid Insurance	4,931.93
Total Other Current Assets	\$4,931.93
<b>Total Current Assets</b>	<b>\$196,814.43</b>
Fixed Assets	
Accumulated Depreciation	-26,119.14
Building Rehabilitation	354,383.61
Buildings	30,699.43
Construction in Progress	322,630.00
Land	27,036.00
Land Improvements	2,200.00
<b>Total Fixed Assets</b>	<b>\$710,829.90</b>
<b>TOTAL ASSETS</b>	<b>\$907,644.33</b>
<b>LIABILITIES AND EQUITY</b>	
Liabilities	
Current Liabilities	
Accounts Payable	\$52,220.62
Other Current Liabilities	
Retainage Payable	22,755.00
<b>Total Other Current Liabilities</b>	<b>\$22,755.00</b>
<b>Total Current Liabilities</b>	<b>\$74,975.62</b>
<b>Total Liabilities</b>	<b>\$74,975.62</b>
Equity	
Unrestricted Net Assets	516,301.52
Net Income	316,367.19
<b>Total Equity</b>	<b>\$832,668.71</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$907,644.33</b>