



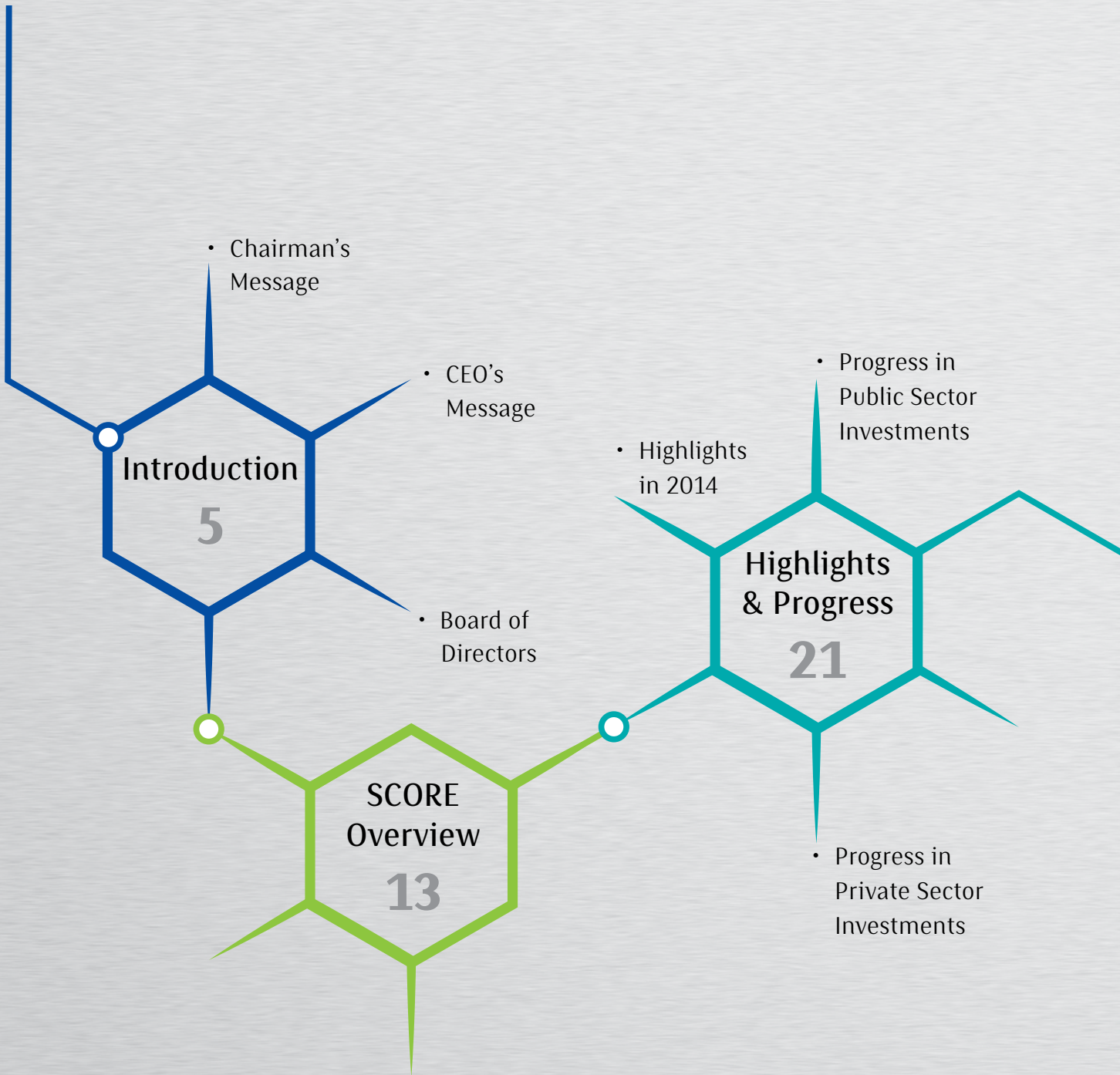
**Regional Corridor
Development Authority**

**2014
Annual Report**





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Section of road leading to Samalaju Industrial Park



Introduction

Chairman's Message

CEO's Message

Board of Directors

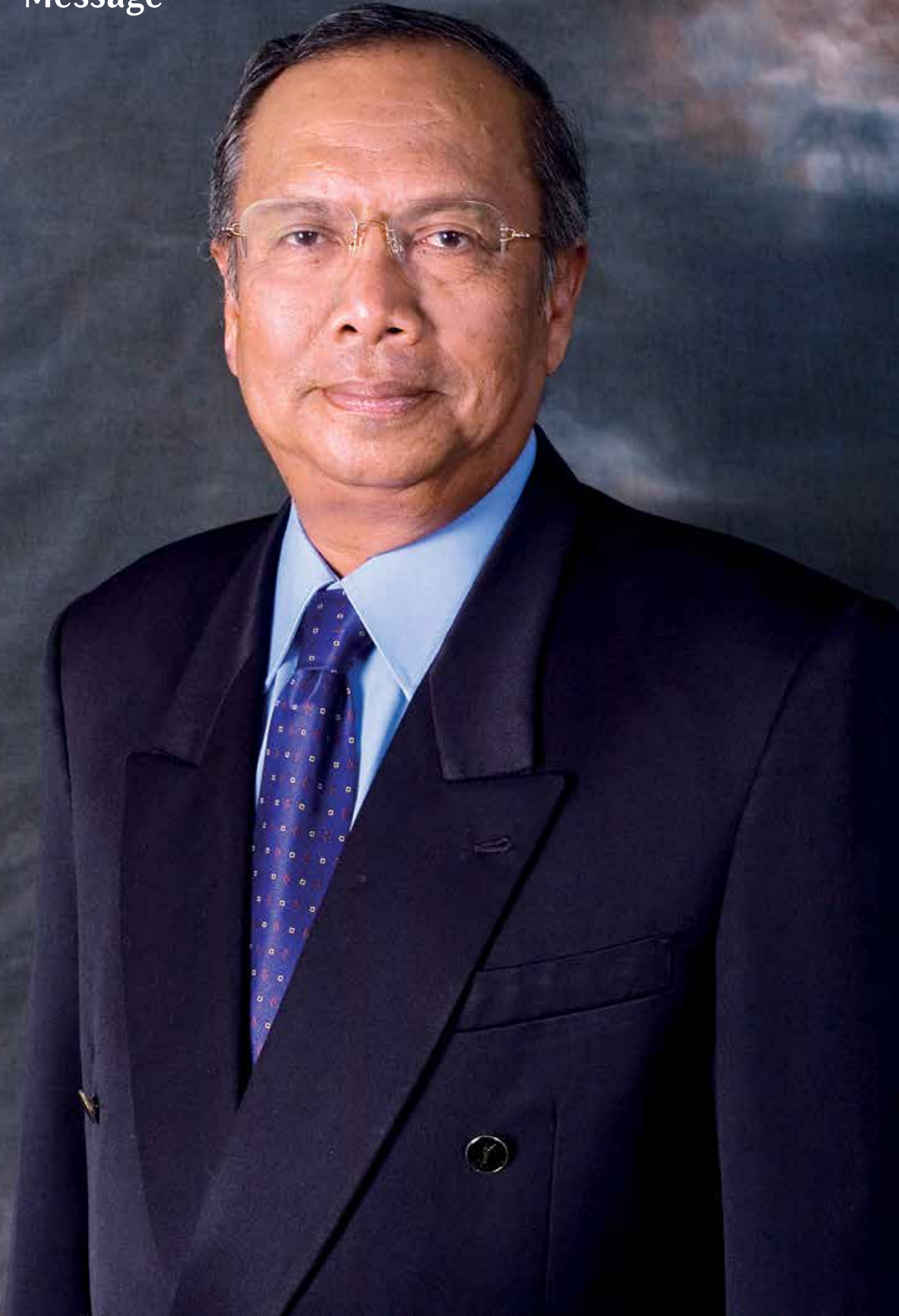
SCORE
Statistics

Targeted
Private Sector
Investment
in SCORE
by 2030

RM267 Billion



Chairman's
Message





PEJABAT KETUA MENTERI SARAWAK
OFFICE OF THE CHIEF MINISTER SARAWAK

Bil. Surat Kita:
Bil. Surat Tuan:

We will need to share our vision of SCORE with investors from across the globe, so that they can see the great potential of economic growth available here in Sarawak, especially in the five Growth Nodes.

In 2014, we experienced another outstanding year for the Sarawak Corridor of Renewable Energy (SCORE), with many new milestones reached. Some of these achievements were the fruition of years of hard work by both the public and private sector.

If the fast-developing Growth Node of Samalaju is the litmus test of our progress in implementing SCORE, we should be proud of attaining this remarkable level of success after just seven years of launching the Corridor initiative.

The Samalaju Growth Node is a tremendous success story of SCORE so far. And it is our mission in the Regional Corridor Development Authority (RECODA) to ensure that the other Growth Nodes of Mukah, Tanjung Manis, Baram and Tunoh will achieve the same level of success by 2030.

As with Samalaju, the role of investors from the private sector will be crucial in ensuring the other Growth Nodes secure greater levels of growth.

We will need to share our vision of SCORE with investors from across the globe, so that they can see the great potential of economic growth available here in Sarawak, especially in the five Growth Nodes.

Apart from visiting our investors in their country, we extend a warm welcome to all investors to come to Sarawak and to see for themselves how a politically stable and business-friendly State could fit into their goals and aspirations for growth.

For the public sector, investments in infrastructure will be crucial in transforming the Growth Nodes, and the whole of the central region of Sarawak, into an economic and industrial powerhouse. The public sector will therefore be called upon to raise their standard and quality of services in order to facilitate the growth of SCORE.

RECODA is in the best position now to bring SCORE towards the next level of development, and one of the most important roles that we are tasked with is to communicate more effectively with stakeholders.

Thus, we have to engage more with our investors and with the people on the ground. Not just talking to them, but more importantly listening to their needs, so that SCORE will be able to bring benefits for all stakeholders concerned.

For us in RECODA, our focus is also on getting things done and I am fully committed towards strengthening the foundations of SCORE built by my predecessor.

Here, I wish to take the opportunity to thank the Governor of Sarawak, His Excellency Tun Pehin Sri Haji Abdul Taib Mahmud, the first Chairman of the Board of RECODA for his role in making SCORE what it is today.

Now, our task is to build upon the early successes we have achieved. It is time for us to continue to get things done, to ensure our vision for SCORE becomes a reality.

[DATUK PATINGGI TAN SRI (DR) HAJI ADENAN HAJI SATEM]
Chief Minister of Sarawak and Chairman of RECODA



CEO's Message



Attaining, Sustaining and Accelerating the Growth of the Corridor

In this year's annual report, apart from highlighting the outstanding achievers in SCORE such as the Samalaju and Mukah Growth Nodes, RECODA is focusing our attention on specific areas, which may have yet to enjoy the same rapid pace of development. We are ever mindful of developing SCORE in a holistic and sustainable manner and as such the progress brought about by our development initiatives must always encompass the whole Corridor.

Since its launch in 2008, the Sarawak Corridor of Renewable (SCORE) has accomplished so much, particularly in attracting investments from all over the world and in developing the infrastructure needed to ensure the success of our initiatives. From the perspective of the Regional Corridor Development Authority (RECODA), SCORE has to focus on attaining, sustaining and accelerating the current momentum of its implementation, which is epitomised by its size, scale, speed and quality of work.

The size, scale speed and quality of work of projects that we have implemented over the past six years is embodied perfectly in the roads that we can now use to drive to places that did not even exist before SCORE was envisioned. One such road completed in 2014, now connects Murum HEP - a project, which also marked a historic milestone for SCORE when it was announced by Sarawak Energy Bhd to be operational the same year.

Together with the various implementing agencies, we are building water treatment plants and also laying hundreds of kilometres of pipes to provide water to places where our investors will need them most. And in the process we are able to supply water to the communities living in these areas, as well.

For SCORE, particularly for the Growth Node of Mukah, the start of construction of its new airport in 2014 was a very important milestone and another example of the close cooperation between the State and Federal government in getting things done for the Corridor.

For the Growth Node of Samalaju, 2014 was very significant as it marked the official start of operations for Samalaju Port. Although full completion of the new port is only expected by mid-2016, we are all excited

by the prospect of investors being able to use this new port, which will complement the role of Bintulu Port for the time being.

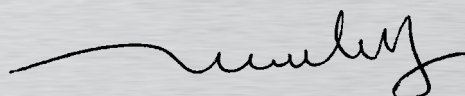
For one of our most important investors, Tokuyama, which is also one of SCORE's pioneer investors, we shared in the pride and joy of the inauguration of its polycrystalline silicon factory in Samalaju, in 2014.

The year marked an important milestone for Tunoh and Baram as studies on these two Growth Nodes were completed and presented to RECODA.

In March 2014, we also welcomed the appointment of our new Chairman of the RECODA Board, the Right Honourable Datuk Patinggi Tan Sri (Dr.) Haji Adenan Haji Satem, the Chief Minister of Sarawak. It was a significant milestone not only for RECODA, but also for the State as a whole as it signalled the smooth transition of power that occurred in Sarawak in 2014. We look forward to the guidance and leadership from the Chief Minister to achieve even more for Sarawak, especially through our initiatives in SCORE.

On behalf of the management team in RECODA, I would also wish to offer our thanks and appreciation to the Governor of Sarawak, His Excellency Tun Pehin Sri Haji Abdul Taib Mahmud, for his years of dedicated service in guiding RECODA and in leading the state of Sarawak exceptionally during his tenure as Chief Minister.

With the continued guidance from our leaders and the focus, dedication and discipline of our team, which also includes all the State and Federal government agencies involved in the development of SCORE, Sarawak will definitely succeed in sustaining and accelerating the growth of the Corridor right up to the year 2030.

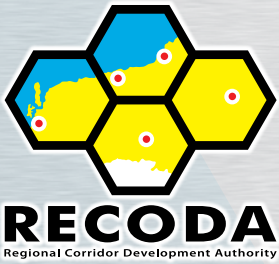


Tan Sri Datuk Amar Wilson Baya Dandot
Chief Executive Officer of RECODA



RECODA Board of Directors

From 31 July, 2014



Chairman

YAB Datuk Patinggi Tan Sri
(Dr) Haji Adenan Satem
Chief Minister of Sarawak



Deputy Chairman

YB Datuk Patinggi Tan Sri
(Dr) Alfred Jabu anak Numpang
*Deputy Chief Minister
of Sarawak
Minister of Modernisation
of Agriculture
Minister of
Rural Development*

Board Members



YB Tan Sri
Datuk Amar Haji
Mohamad Morshidi bin
Abdul Ghani
State Secretary, Sarawak



YBhg Tan Sri
Dr. Ali bin Hamsa
*Chief Secretary
to the Government
of Malaysia
(Appointed: 1 August 2014
- 31 July 2017)*



YBhg Dato' Sri
Ahmad Tarmizi bin
Haji Sulaiman
*State Financial Secretary,
Sarawak*



YBhg Datuk
Dr Rahamat Bivi
binti Yusoff
*Director General,
Economic Planning Unit,
Prime Minister's
Department*



YBhg Dato'
Ahmad Husni
bin Hussain
*Director General,
Public Private
Partnership Unit,
Prime Minister's
Department*



Deputy Chairman

YB Datuk Amar Haji
Awang Tengah bin Ali Hasan
*Resource Planning and
Environment Minister II
Industrial Development Minister
Public Utilities Minister*



Secretary

YBhg Tan Sri Datuk Amar
Wilson Baya Dandot
*Chief Executive Officer,
RECODA*
** Was RECODA Board Member
from 1 August, 2008 to
1 August, 2009 during his tenure as
State Secretary, Sarawak*



Advisor

YBhg Tan Sri Rafidah Aziz
*Non-executive
Independent Chairman,
AirAsia X Sdn Bhd*

Board Members



YBhg Tan Sri
Dr Mohd Irwan Serigar
bin Abdullah
*Secretary-General
Treasury,
Ministry of Finance,
Malaysia*



YBhg Datu Haji Ismawi
bin Haji Ismuni
*Director,
State Planning Unit,
Chief Minister's
Department, Sarawak*



YBhg Dato' Azman
Mahmud
*Chief Executive Officer,
Malaysian Investment
Development Authority
(Appointed: 1 August 2014
- 31 July 2017)*



YBhg Tan Sri
Mohd Hassan Marican
*Chairman and
Chief Executive Officer,
MH Marican Advisory
Sdn Bhd*



YBhg Datuk
Dr Rebecca Fatima
Sta Maria
*Secretary-General,
Ministry of International
Trade and Industry
(Appointed: 6 December
2010 - 31 July 2014)*



Samalaju Industrial Park, October 2014



**SCORE
Overview**

**SCORE
Statistics**

**Annual
Berth Capacity
of Samalaju Port
in 2016
(Phase 1 completion)**

14 Million Tonnes



SCORE Area

HEPs,
Growth Nodes,
National Parks
and Plantations

LEGEND

- SCORE Growth Nodes
 - HEP Plant
 - HEP Reservoirs
 - Proposed Access Road to HEP
 - SCORE Boundary
 - Penan Settlements
 - Rural Service Centres
- Administrative HQs**
- Divisional
 - District
 - Sub-District
 - Settlements
- Road Network**
- Road Network
 - Logging Road
 - Main Logging Road
- Administrative Boundaries**
- International
 - State
 - Division
 - District
 - Subdistrict
- Rivers**
- Rivers
- Other Land Use**
- Resettlement Areas
 - Samalaju Area
 - Rural Growth Centres (RGC)
 - Agriculture Plantation
 - Forest Plantation
 - National Park



Source:

1. Administrative Area/Division/District & Town Settlements, SSG Top Map, 1:125,000
2. Road, JKR, 1:25,000, 2017
3. Logging Road & RA - Forest Dept., 1:125,000, 2004
4. Rivers, S&P State Map, 1:125,000
5. HEP Reservoirs Study Report, 2013
6. HEC, Study Report, 2010
7. Penan Settlements, Survey Report, 1:25,000, 2010
8. Resettlement Area, Study Report S&P, Sarawak Forestry Dept, July 2012

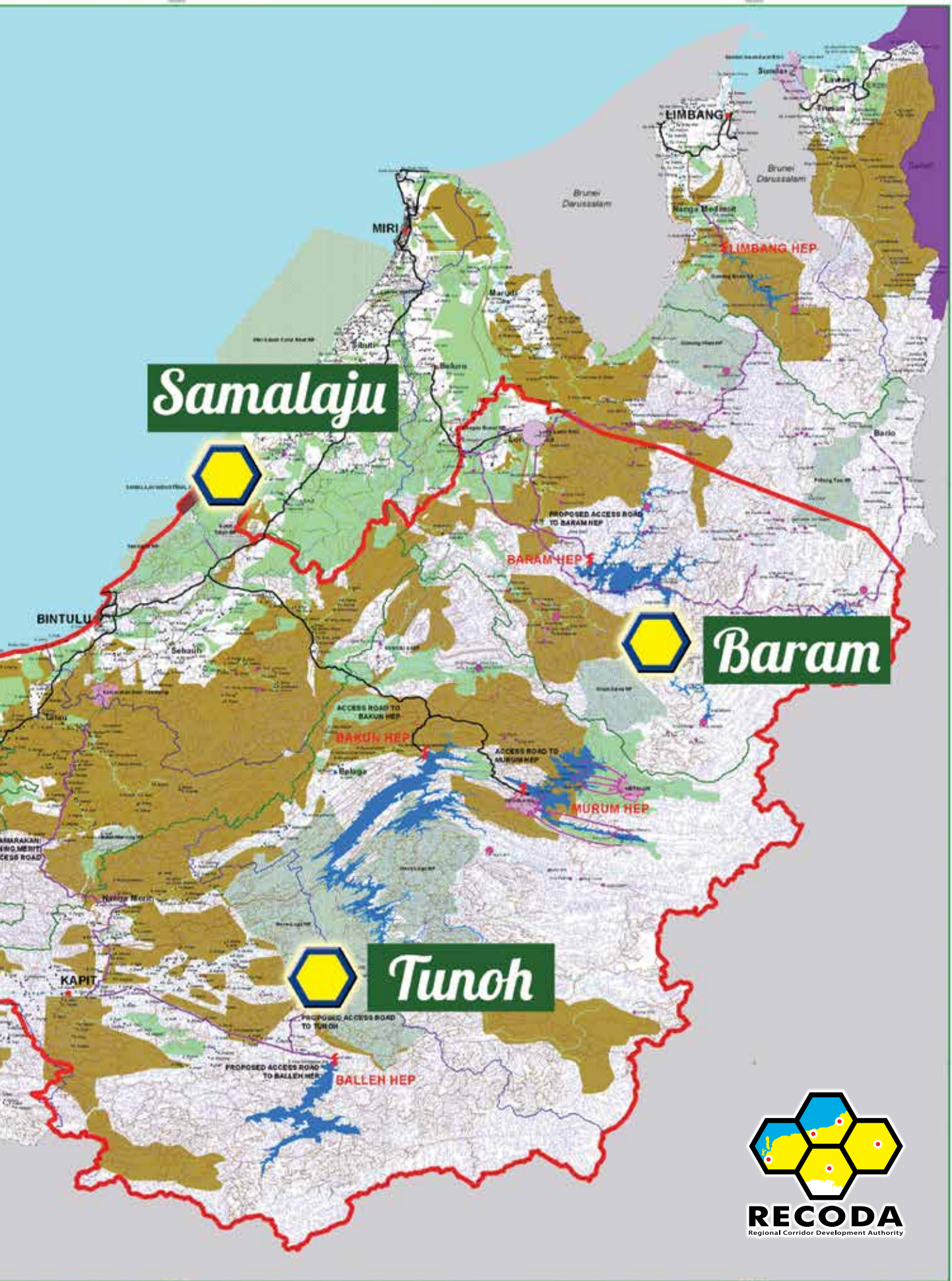
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Digital Spatial Information Management Sector
State Planning Unit
Chief Minister's Department
Sarawak

printed on 09-08-2015

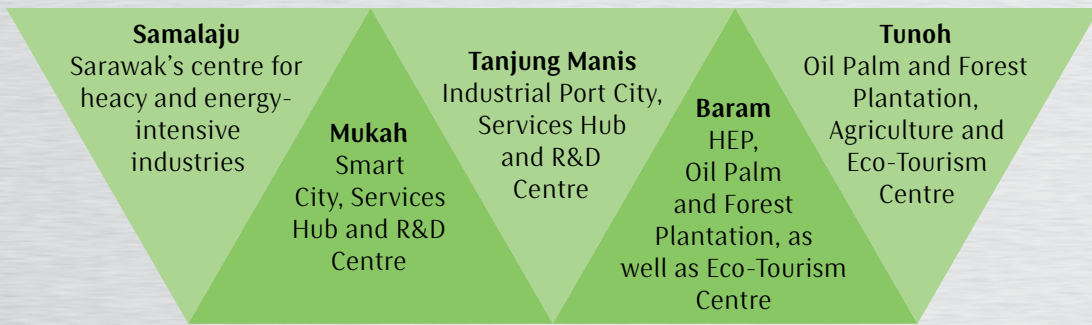




The SCORE Plan

The Sarawak Corridor of Renewable Energy (SCORE) covers an area of 70,000km² within the central region of Sarawak from the coast of Tanjung Manis in the southern part of the Corridor to Samalaju in the north.

SCORE's implementation involves the development of five Major Growth Nodes:



The five Major Growth Nodes are key elements of SCORE's strategic development plan to focus investment efforts within the Corridor.

Secondary Growth Centres such as Baleh, Murum, Samarakan, Long Lama, Semop, Balingian, Selangau, Bakun and Nanga Merit also stand to benefit greatly from the development of the Major Growth Nodes and from the spatial development of the SCORE region as a whole.





Legislation
**Regional Corridors
 Development
 Authorities
 Ordinance
 2006**



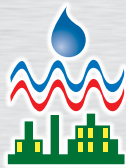
The **Master Plan** for
 SCORE was
 developed by the
**Sarawak State
 Government**



The SCORE Vision
**To be a
 developed
 and
 industrialised
 State
 by 2020**



SCORE
 was launched by
YAB Prime Minister
 on
**11 February,
 2008**



**SARAWAK
 SCORE**
 CORRIDOR OF RENEWABLE ENERGY



Development Period
 for SCORE
**2008
 to
 2030**



Corridor Population
 in 2011
860,000



Corridor Authority
**Regional Corridor
 Development
 Authority
 (RECODA)**



Area Covered
70,708km²
 (Central Region
 of Sarawak)

10 Priority Industries

The 10 Priority Industries* of SCORE are the industries that will have the highest economic impact on Sarawak and thus will be given priority focus when it comes to planning for physical development, investment promotions and marketing.

Trigger Industry

** The 10 Priority Industries were conceptualised in 2007*

Aluminium Industry

The large potential markets for aluminium products include China, the countries in ASEAN and the local Malaysian market.



Oil-based Industry

Downstream petrochemical investments in Samalaju could take advantage of SCORE's potential in this industry.



Steel Industry

SCORE will have abundant reserves of energy for this energy-intensive industry.



Glass Industry

The relevant segments in this industry are float glass-making; downstream activities involving automotive components and construction components.





Marine Engineering Industry

With the development of SCORE, this industry is set to grow at a greater pace, especially in the Central Region of Sarawak that has a strong boat-building tradition and culture.



The Palm Oil Industry

The palm oil industry within SCORE will develop further due to its proximity to growth markets, namely Greater China, and also due to the strong and steady global demand.



Livestock Industry

The rising demand for poultry in the local and key neighbouring markets will create opportunities for investors keen to focus on this industry.



Timber-based Industry

To increase value-addition to SCORE, emphasis will be placed on promoting value-added timber processing.



Aquaculture Industry

This industry has unlimited long-term growth potential in SCORE, especially as aquaculture technology continues to improve.



Tourism Industry

New tourism development opportunities will emerge in SCORE with the development of hydro power lakes and the opening up of the hinterlands.



Murum Dam, 2014



Highlights in 2014

SCORE
Statistics

Access road
(R3 Road Standard)
to Murum HEP
completed by
mid 2014

66 km

Highlights in 2014

Completion
of
Murum Road
p 28



First ship
berthed in
Samalaju Port
p 47



Completion
of 80MLD
Samalaju Water
Treatment Plant
p 38



Completion
of Baram Road
Package A
p 30



Start of construction of Mukah Airport

p 40



First Turbine of Murum HEP ready for operation

p 45



Inauguration of Tokuyama Factory

p 49



PROJECT - POWER ISLAND
BETWEEN
ENERGY BERHAD AND SHANGHAI EL
GUEST OF HONOR
Tengku Datuk Amar Haji Awang
Minister of Public Works and
900

Balingian Coal-fired Plant construction work started

p 46





Samalaju Water Treatment Plant



**Progress in
Public Sector
Investments**

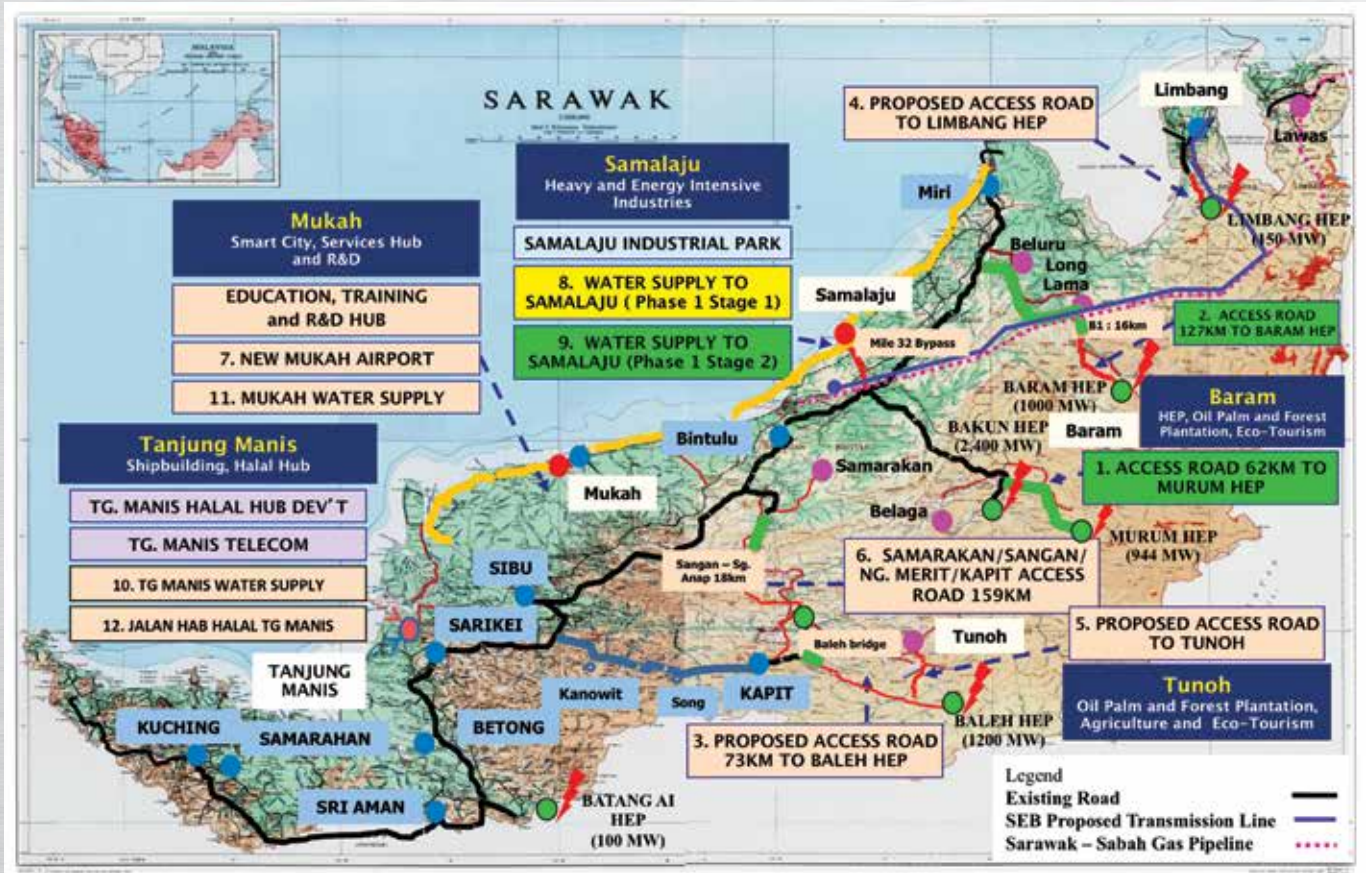
**SCORE
Statistics**

**Expected
requirement of
raw water for
Samalaju Industrial Park
by the year 2015**

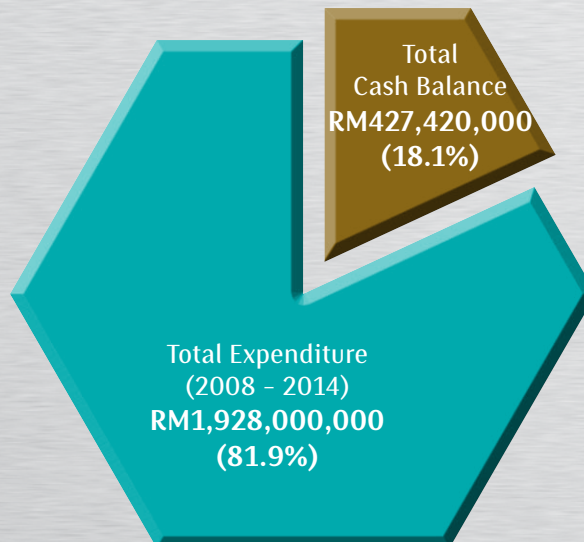
86 MLD

SCORE 2014 Highlights

SCORE Development Projects Map



Total Funds Received under the 9th Malaysia Plan and 10th Malaysia Plan
RM2,355,420,000



Total Cash Balance with RECODA
RM361,810,000

	Public Works Department, Sarawak	Bintulu Development Authority	Sarawak Timber Industry Development Corporation	Total
Total Disbursement	RM1,558,430,000	RM1,558,430,000	RM34,990,000	RM1,993,610,000
Expenditure	(RM1,462,960,000)	(RM1,462,960,000)	(RM28,660,000)	(RM1,926,130,000)
	94%	94%	82%	
Cash Balance	RM95,470,000	RM95,470,000	RM6,330,000	RM67,480,000

9th Malaysia Plan (As of 31st December 2014)

	Project Name	Project Cost (RM)	Total Funds Received (RM)	Committed Contract Sum (RM)	Expenditure in Q1, 2014 (RM)	Disbursed to Agencies (RM)	Accumulated Total Expenditure (RM)
1	62km Murum HEP Road	733,000,000	424,200,000	670,300,000	150,830,000	692,200,000	652,760,000
2	127km Baram HEP Road	823,000,000	235,800,000	343,830,000	59,270,000	235,800,000	219,600,000
3	Samalaju Water Supply	100,000,000	100,000,000	100,000,000	0	99,570,000	99,570,000
4	Samalaju Industrial Park	300,000,000	300,000,000	300,000,000	49,470,000	259,540,000	260,690,000
5	159km Samarakan/ Sangan/ Kapit Road	1,805,000,000	230,000,000	262,500,000	62,200,000	130,600,000	151,310,000
6	73km Boleh HEP Road, Kapit	1,475,000,000	116,480,000	121,740,000	27,710,000	82,600,000	74,510,000
7	22km Limbang HEP Road	171,000,000	30,000,000	30,000,000	(3,570,000)	11,900,000	8,260,000
8	Tunoh Road, Kapit	561,000,000	12,700,000	25,900,000	0	9,960,000	9,400,000
9	New Mukah Airport	600,000,000	64,800,000	64,800,000	(6,040,000)	64,800,000	40,000,000
	TOTAL	6,568,000,000	979,000,000	1,919,100,000	339,880,000	1,586,970,000	1,516,110,000

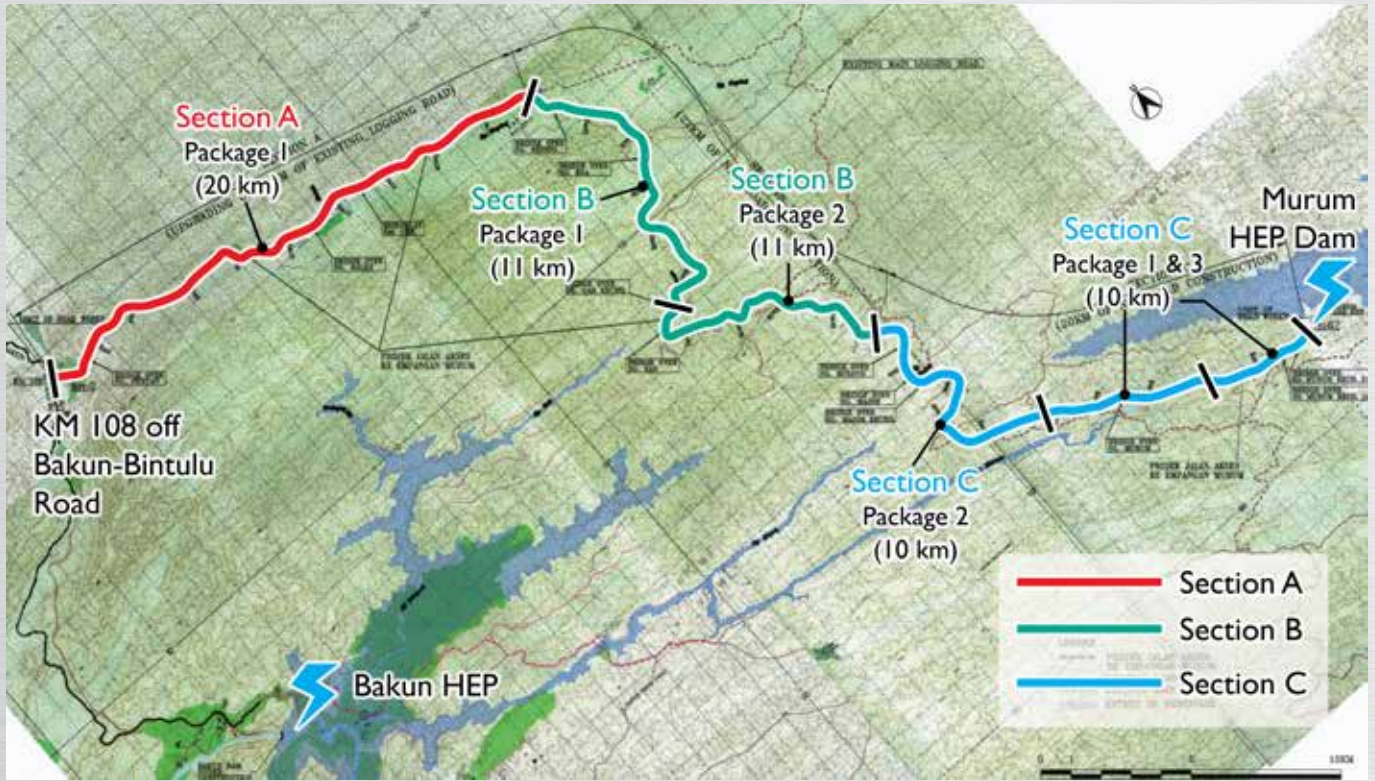


10th Malaysia Plan [Rolling Plan] (As of 31st December 2014)

	Project Name	Project Cost (RM)	Funds Received in H1, 2014 (RM)	Expenditure in H1, 2014 (RM)	Committed Contract Sum (RM)	Total Funds Received (RM)	Disbursed to Agencies (RM)	Total Expenditure (RM)
1	Tanjung Manis Halal Hub Tele-communications	35,000,000	7,100,000	5,160,000	5,400,000	27,900,000	7,090,000	5,250,000
2	Tanjung Manis Halal Hub Water Supply	480,000,000	2,500,000	0	0	35,000,000	0	0
3	Tanjung Manis Halal Hub Development	100,000,000	4,500,000	19,680,000	52,920,000	55,500,000	27,900,000	23,410,000
4	Tanjung Manis Halal Hub Roads	450,000,000	7,500,000	23,420,000	45,890,000	55,500,000	45,000,000	40,320,000
5	Mukah Science Park	238,000,000	0	390,000	3,000,000	4,000,000	870,000	870,000
6	Mukah Water Supply	207,000,000	20,000,000	7,810,000	0	99,000,000	20,000,000	9,740,000
7	New Mukah Airport	341,000,000	35,000,000	0	133,000,000	54,500,000	22,000,000	28,640,000
8	Samalaju Water Supply	371,600,000	45,000,000	37,620,000	144,200,000	219,000,000	144,000,000	128,850,000
9.1	Samalaju Industrial Park	1,421,900,000	35,900,000	91,660,000	258,630,000	212,040,000	110,650,000	143,260,000
9.2	Mile 32 Bypass, Bintulu	77,000,000	0	22,600,000	64,500,000	67,000,000	30,000,000	30,550,000
9.3	Samalaju Social Infrastructure	87,000,000	0	0	2,000,000	12,000,000	12,000,000	1,000,000
	TOTAL	3,808,500,000	157,500,000	208,340,000	709,540,000	841,440,000	419,510,000	411,890,000

Progress of Road Construction Works

Completion of Murum Road



The completion of the Murum Road project was one of the most significant achievements for SCORE and for RECODA in 2014.



Scope of Works:
 Construction of 62 km of access road to Murum HEP.
 R3 Road Standard with 13 bridges including 1 major bridge over Sg. Murum.
 Divided into 5 packages.

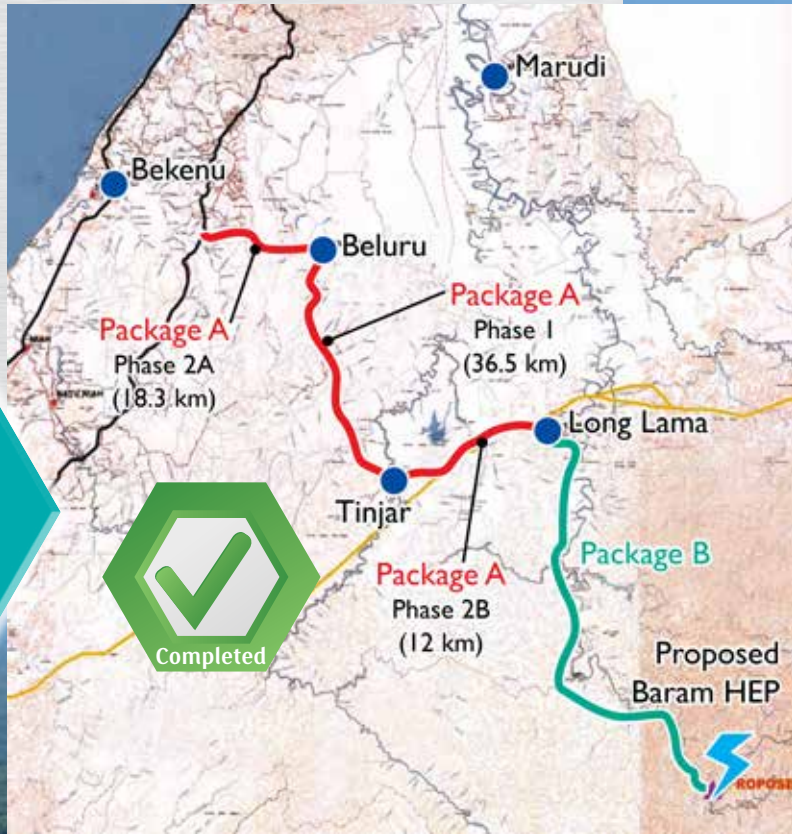




Completion of Baram Road Package A

The completion of this initial phase of the project brings a greater promise to the people of Baram, in terms of fulfilling the economic potential of this Growth Node.

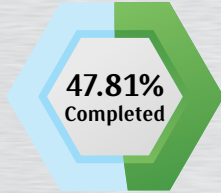
Package A (66.8km)
Scope of Works:
Package A, Phase 1 - 36.5km
Package A, Phase 2A - 18.3km
Package A, Phase 2B - 12km



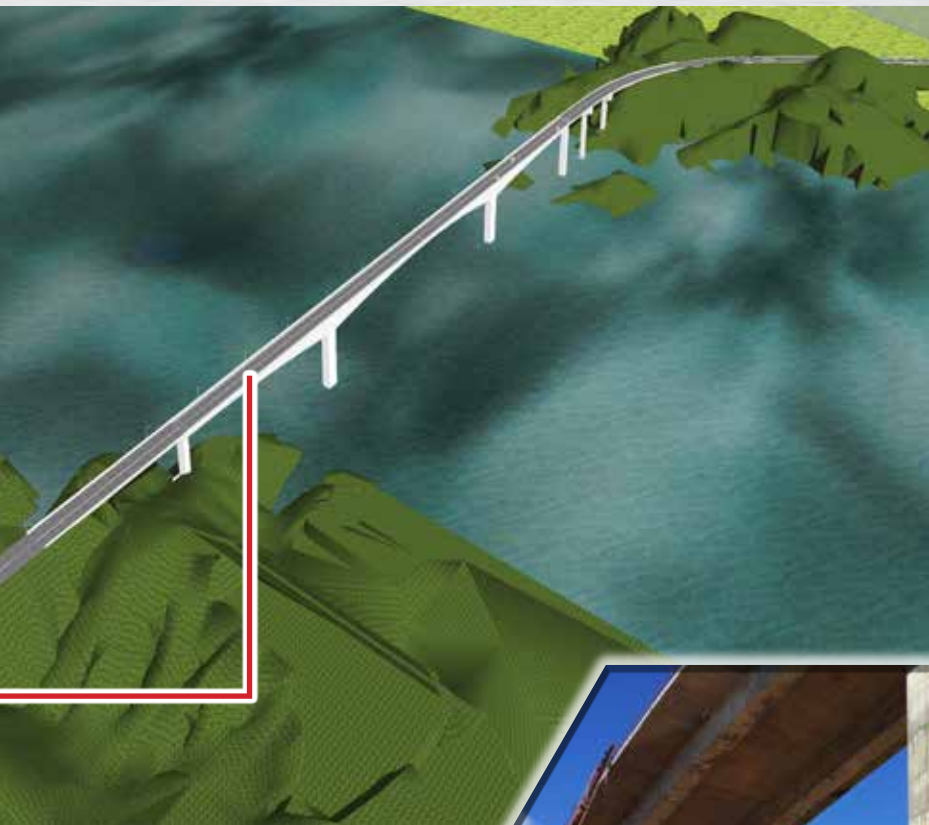


Access Road from Samarakan/Sangan/ Nanga Merit/Kapit

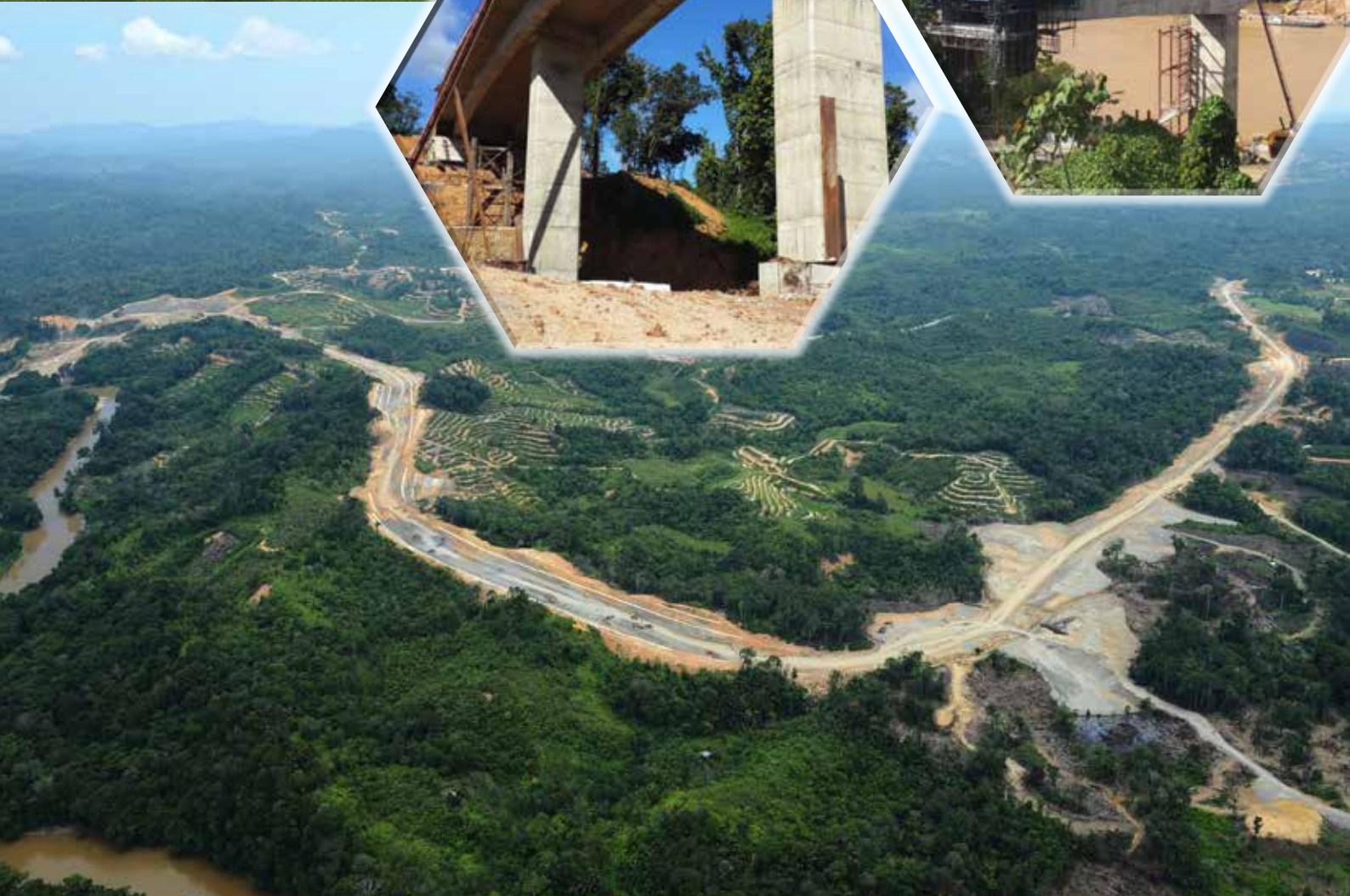
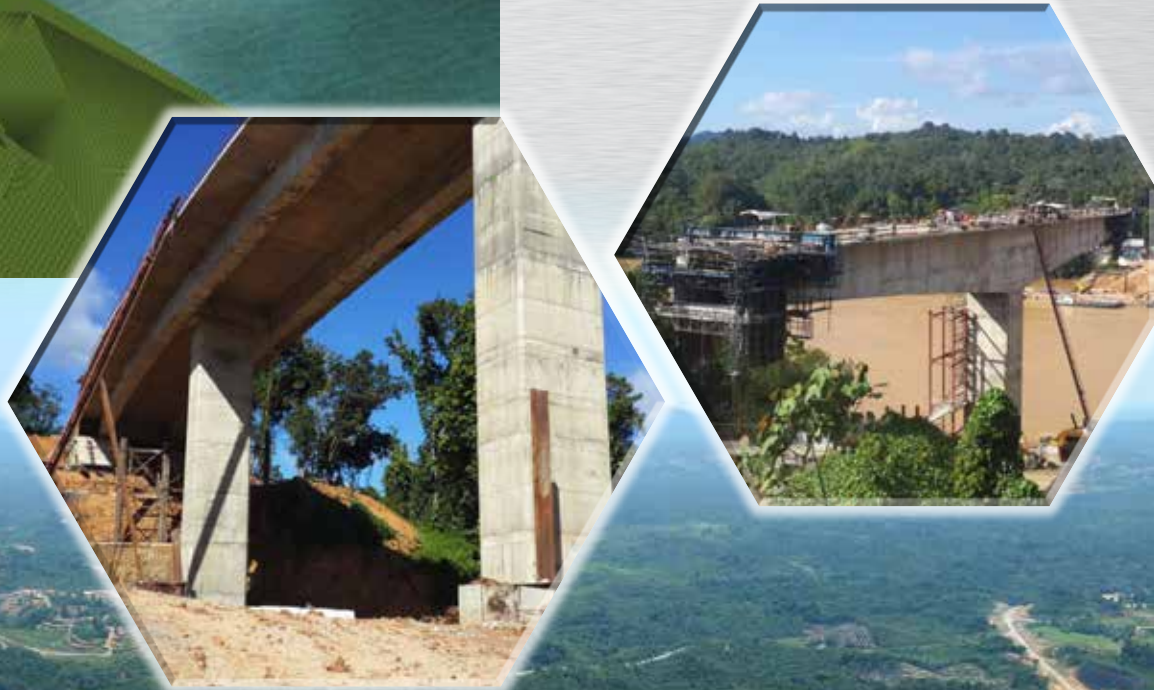
Package A: Section 1A of this project encountered delays, with 47.81% of the work completed, as opposed to the target of achieving 56.79% in 2014.



Baleh Bridge

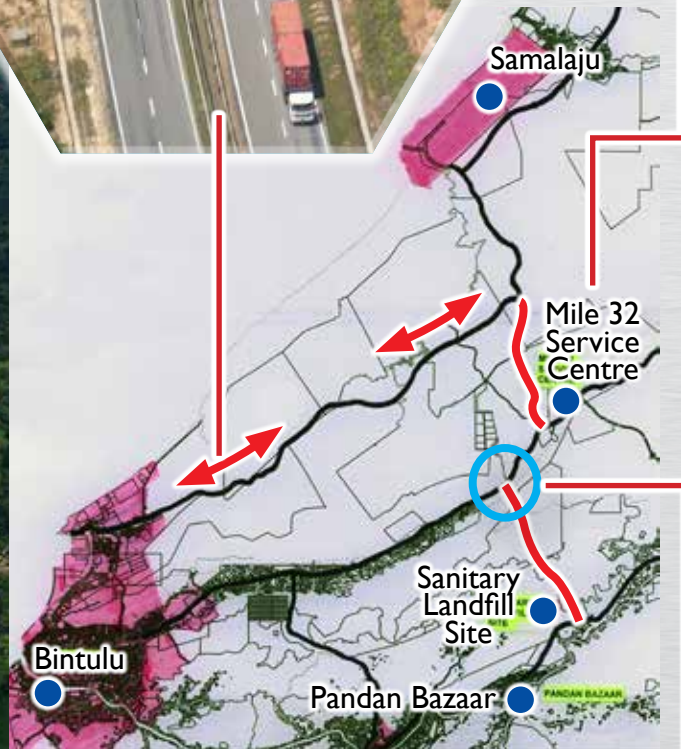


Construction of the Baleh Bridge, which is under Phase 1 of Package B of the project, was 61.48% complete in 2014 - slightly ahead of schedule.



Upgrading of Tanjung Kidurong - Samalaju Road

The project involves constructing overtaking lanes along the Tanjung Kidurong - Samalaju Road. The project is funded by the Federal Government, with Public Works Department, Sarawak as the implementing agency.





Mile 32 Road

Construction work on the Mile 32 Road is slightly behind schedule, with 71.40% of the project completed, as of December 2014.



Access Road to Integrated Waste Management at Maskat



The access road was completed in 2014. Waste generated by the industries in Samalaju Industrial Park in the future will be transported via this access road to the Integrated Waste Management facility located at Maskat.





Collector C Road

Collector B Road

Samalaju Industrial Park Road Development

As the Samalaju Industrial Park continues to develop each year, the demand for better infrastructure within the industrial park grows with it. The construction of roads within the park has been one of the top priorities for RECODA and the other implementing agencies, such as JKR and BDA and this is clearly seen by the rapidly expanding network of roads being built.



Section B Road

Progress of Water Supply Infrastructure works

Completion of 80MLD Samalaju Water Treatment Plant

The completion of this vital water treatment plant will be able to meet the demands of Samalaju Industrial Park's manufacturing plants. Apart from that, the residents in the surrounding areas would also benefit from the development of this infrastructure.



Construction of Raw Water Intake at Sungai Similajau (Phase 1 Stage 3)

Stage 3A of Phase 1 of this project was 61.20% completed, as of December 2014.



Construction of Sibü to Tanjung Manis Water Supply

Sibu Water Board is the implementing agency for this project, which will supply Tanjung Manis with 125 million litres/day (MLD) of raw water from Sungai Maaw, in Sibü. Phase 1 of the Tanjung Manis Water Supply project is expected to complete by the end of 2015, at a cost of RM965 million. Raw water from Sibü will be supplied to Tanjung Manis via 1,600mm and 1,100mm mild steel polyurethane lined pipes, covering a distance of nearly 80 kilometres, including nearly 2.5 km of submarine mains across seven rivers. Phase 1 of the project also includes the construction of a 30 MLD water treatment plant.



Construction of new Mukah Airport Begins

The New Mukah Airport is a 'Code 3C airport' that caters for the ATR72 or the F50 aircraft.

Facilities:

- Runway 1,500 m x 30 m;
- Taxiway 25 m;
- Parking apron to accommodate two (2) ATR72/ F50;
- Power-In/Power-Out (PIPO) operations;
- Terminal Building approximately 3,500 square meters in size;
- Airport Fire & Rescue Station (AFRS) Category 5 with minimum one Foam Fire Fighting Vehicle;
- DCA Control Tower; and
- Meteorological Station

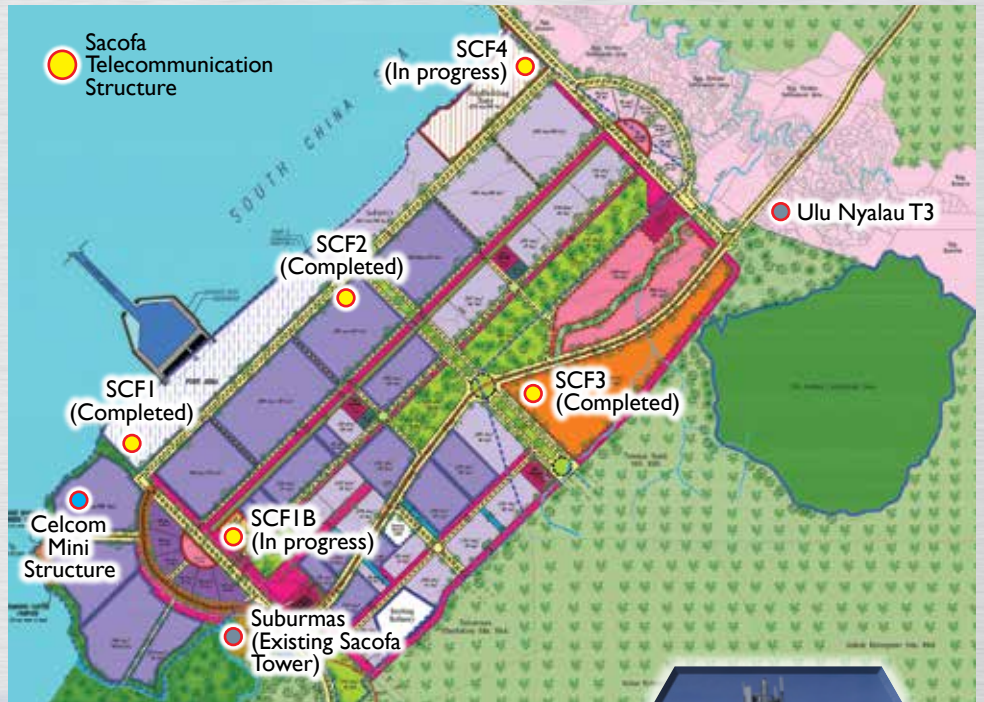
As of December 2014, the progress of the initial earthworks being done stood at 26.76%, which is slightly behind schedule.



When the need arises in the future, the New Mukah Airport can be upgraded to a '4C airport', which can accommodate the operations of a Boeing B737 or the Airbus A320.

Progress of Telecommunication Infrastructure Works

Package A of the telecommunication infrastructure development works in Tanjung Manis Halal Hub is 100% complete.



70km Fiber Backhaul Connection from Bintulu to Samalaju completed by SACOFA (excluding access to the Industrial area)

Another 70km Fiber Backhaul Connection from Bintulu to Samalaju by TM started in August 2012 and ready by Aug., 2013 (excluding access to the Industrial area)





Tokuyama factory, Samalaju Industrial Park



Tanjung Samalaju Resort Hotel



**Progress in
Private Sector
Investments**

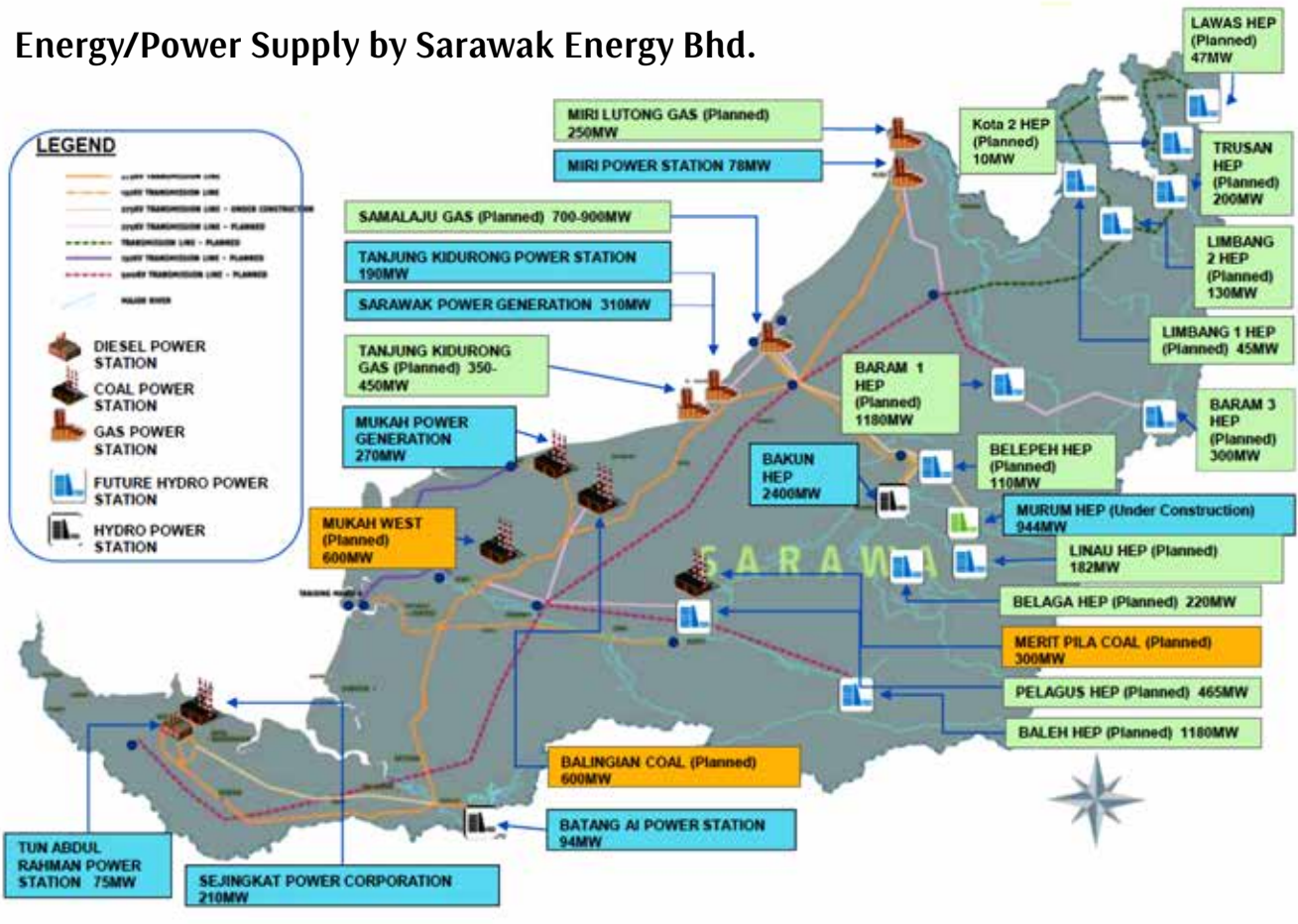
**SCORE
Statistics**

By 2016,
Samalaju Township
is expected to
accommodate a
population of

5,000

Energy Sector

Energy/Power Supply by Sarawak Energy Bhd.

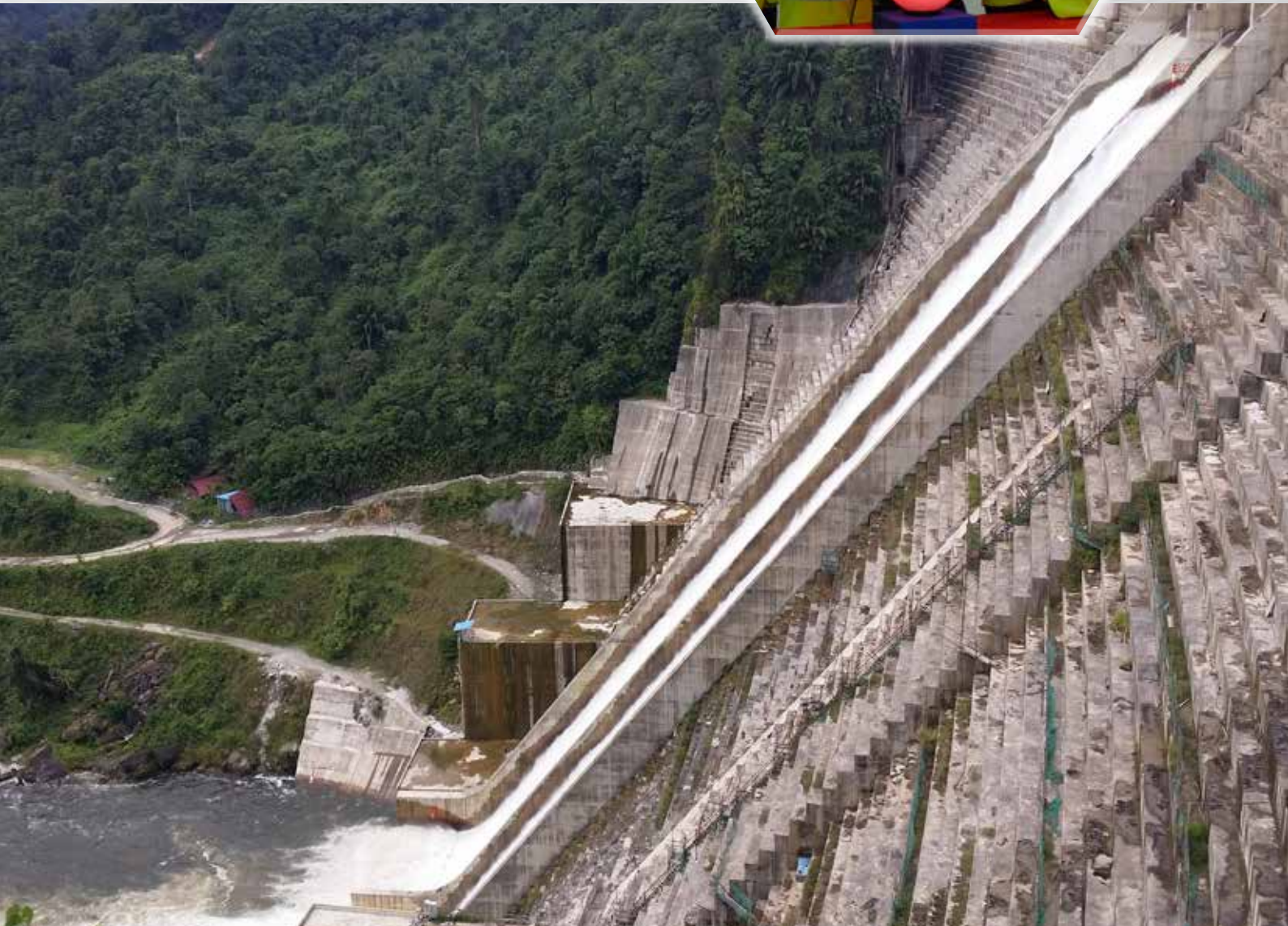


Source	2009	2015	2020	2030
HEP	108	3,500	7,723	20,000 (70%)
Coal	470	1,670	1,670	4,873
Gas	608	608	608	608
Diesel	114	-	-	-
Other Renewable Energy: Biomass, Solar	-	-	600	2,519
Total Supply	1,300	5,778	10,601	28,000



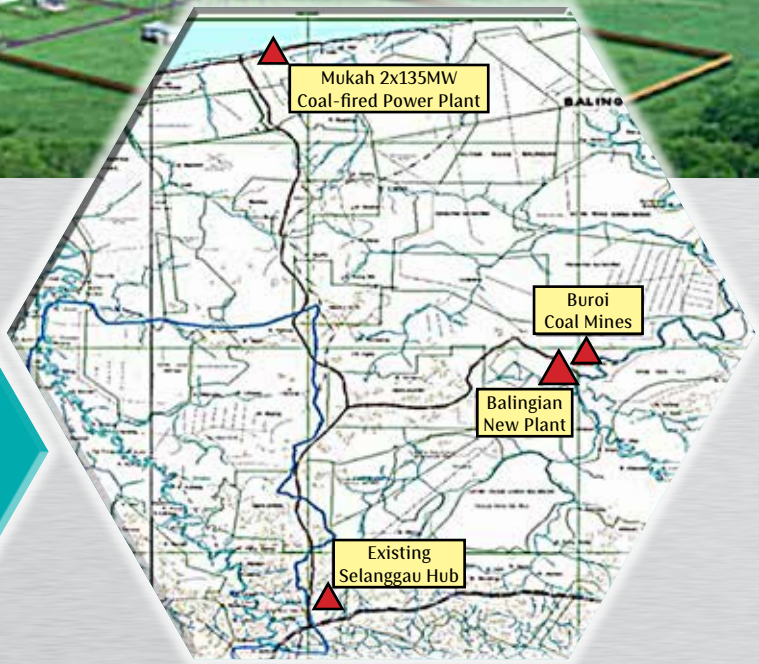
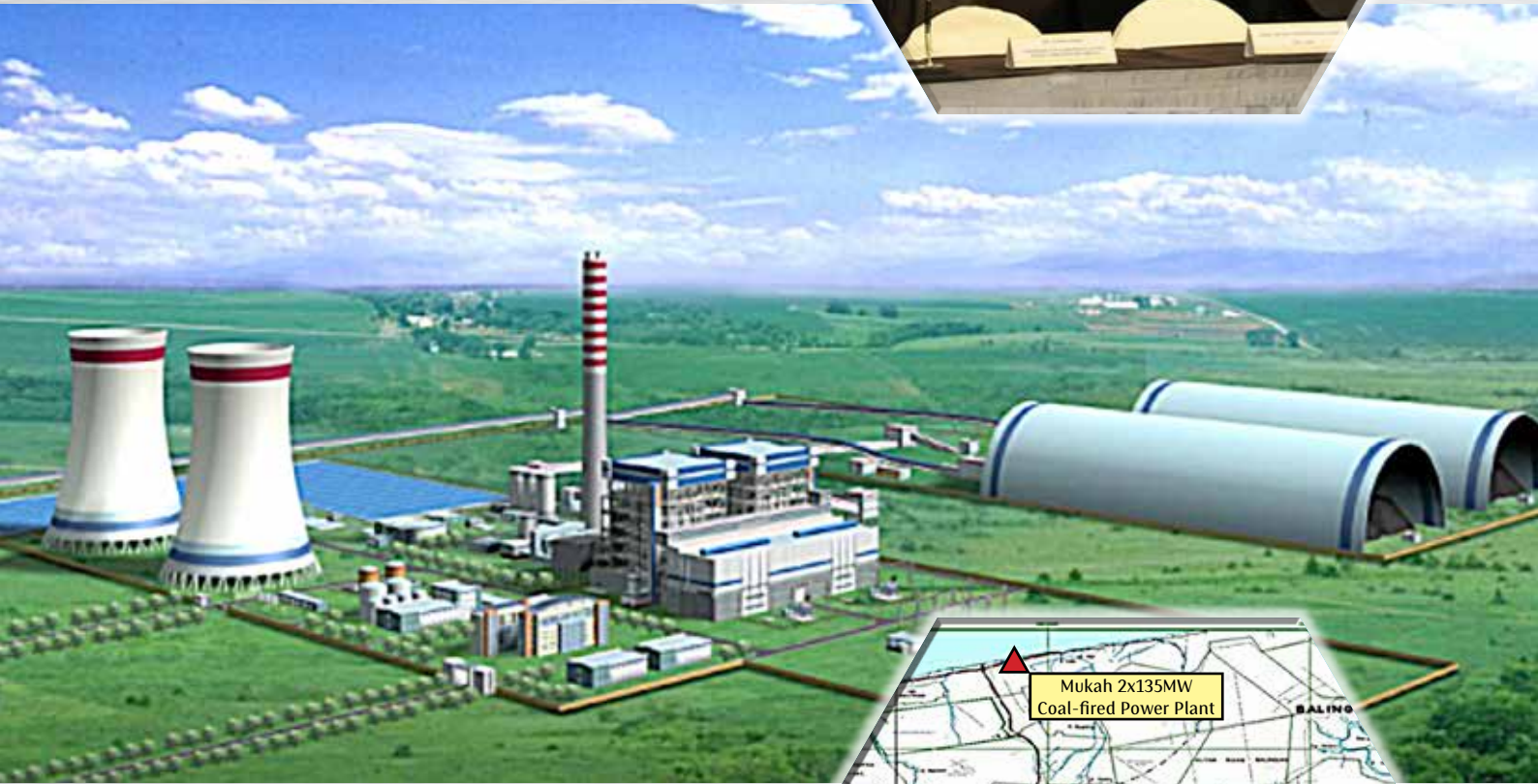
First Turbine for Murum HEP Ready for Operation

In 2014, the energy sector in the State reached another major milestone, when Sarawak Energy Bhd's Murum HEP's first turbine became operational.



Construction Begins on Balingian Coal-fired Power Plant

Construction of the main power plant commenced in November 2014, whereas earthworks and the upgrading of the access roads for the plant began earlier, in May. When fully completed in 2018, the 2 x 300MW Balingian Coal-fired Main Power Plant will be the first coal-fired plant with CFB (Circulating Fluidized Bed) boiler of this capacity in the country.



Facts:
 Capacity
 - 2 x 300MW
 Annual Coal Consumption
 - approx 3.2 million ton
 Scheduled to be Commissioned
 - 2017

Samalaju Port receives first vessel call

Samalaju Port reached a historic milestone on April 22, when it received its first vessel call; by cargo ship 'Harbour Quartz' from China. On hand to witness the event was Chief Minister YAB Datuk Patinggi Tan Sri (Dr) Haji Adenan Haji Satem, who was on a working visit to Samalaju Industrial Park. In 2014, the major work on Samalaju Port included capital dredging and reclamation, breakwater and associated works, and electrical works and navigation aid system.





Tanjung Samalaju Resort Hotel Ready for Guests

Tanjung Samalaju Resort Hotel, located on 10.6 hectares along the cliffs of the Samalaju Peninsula, is expected to be operational by early 2015, with 73 rooms, in addition to 27 chalets. The four-star hotel is being built by Cahya Mata Sarawak Bhd (CMS) with an investment of RM66 million. The resort hotel's facilities would include a business centre, swimming pool, gym, coffeehouse and lounge as well as meeting and function rooms. The resort hotel is a welcome addition for visitors to Samalaju Industrial Park, especially for the consultants, and company management executives who commute regularly.



Progress of Samalaju Investors

Tokuyama Malaysia Sdn Bhd

The inauguration ceremony of Tokuyama Malaysia Sdn Bhd's polycrystalline silicon manufacturing plant in the Samalaju Industrial Park was held in September 2014. The following month, Tokuyama Malaysia – a wholly owned subsidiary of Tokuyama Corporation of Japan – started the production and sales of its solar cell-grade polycrystalline silicon.



Press Metal Bintulu Sdn Bhd

In 2014, Press Metal Bhd signed a 25-year power purchase agreement and a connection deal with Sarawak Energy Bhd, to secure 500MW of electricity for the proposed Phase III expansion of its aluminium smelter, located next to its current smelter in Samalaju Industrial Park. When completed, this new smelter would have a production capacity of 320,000 tonnes; increasing Press Metal's total smelting capacity from the existing 440,000 tonnes to 760,000 tonnes.



OM Materials (Samalaju) Sdn Bhd

The company's first phase of production, which commenced in September 2014, has the capacity to produce 308,000 tonnes of ferrosilicon alloy per annum.



Pertama Ferroalloys

As of December 2014, with 94% of the construction done, the company has nearly completed the first phase of its manganese alloys and ferrosilicon smelting plant, which sits on a 200-hectare site in Samalaju. Construction work on the first phase of the plant began in 2012, and production and commercial operations are scheduled to start in 2015. The company plans to begin operations of the second phase of the plant in 2016. The plant will produce manganese alloys, ferrosilicon and electrolytic manganese metal, and when fully operational, it will employ up to 800 employees.



Sakura Ferroalloys Sdn Bhd

The RM1.2 billion plant has an installed capacity of 170,000 tonnes per annum of high carbon ferromanganese and silicon manganese. The smelting plant project expects to be commissioned in October 2015, while full production is expected by July the following year.



Site Preparatory Works

Malaysia Phosphate Additives (Sarawak) Sdn Bhd

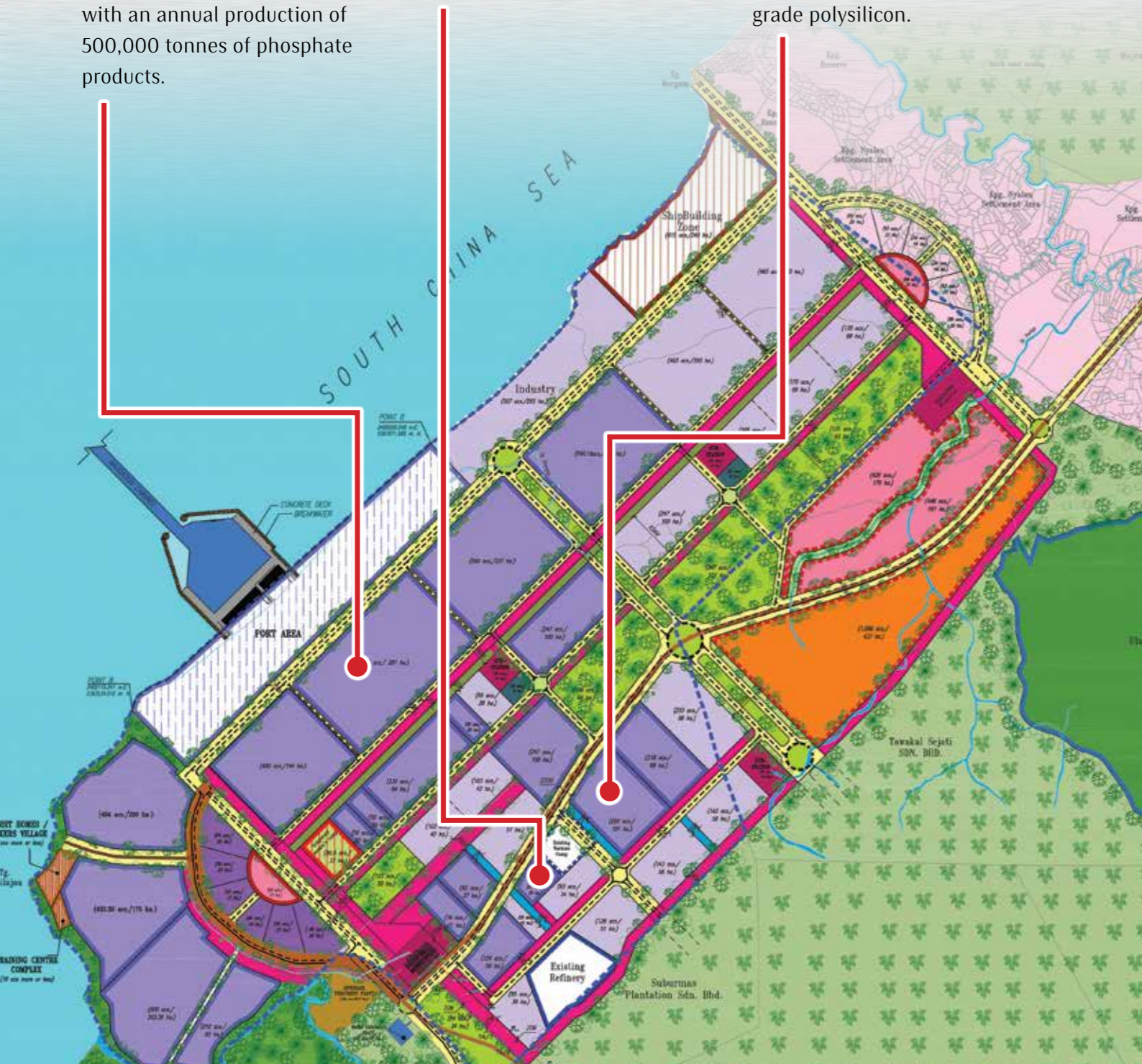
Malaysian Phosphate is investing some RM1 billion to build an integrated phosphate complex with an annual production of 500,000 tonnes of phosphate products.

Elkem Carbon Malaysia Sdn Bhd

Elkem Carbon, which is owned by China's National Bluestar, is developing an electrode paste plant.

Cosmos Chemicals Bhd

Cosmos Chemicals' plant is designed to produce 25,000 tonnes per year of high quality solar and electronics grade polysilicon.

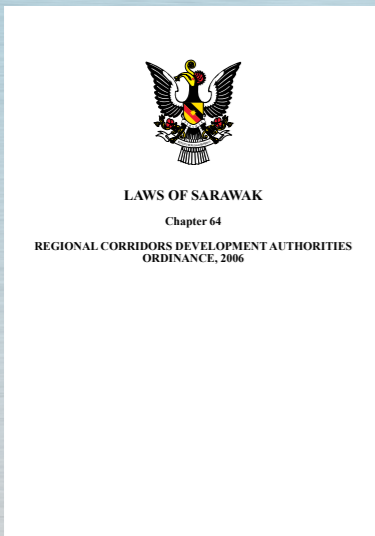


SCORE Milestones

SCORE Milestones



2006



Ordinance to set up RECODA passed in DUN

2007

The State Government commissioned a study by international consultants Arthur D. Little, for the establishment of SCORE

2008



State Planning Unit as Interim Secretariat prior to establishment of RECODA office



Launch of SCORE by former Prime Minister YBhg Tun Abdullah Ahmad Badawi

2009



Launch of Tanjung Manis Halal Hub on 18 February, 2009



Earth breaking ceremony for the Mukah New Administrative Centre, which will house the head office for RECODA, was officiated at by YAB Chief Minister in March 2009

2010



Sarawak delegation led by the Chief Minister, promotes Tanjung Manis Halal Hub in London, in conjunction with the inaugural Oxford Global Islamic Branding and Marketing Forum on 25 - 27 July, 2010



Bakun Dam impoundment begins in October 2010

2011



SCORE featured prominently during the Malaysian trade mission to the United Arab Emirates in January 2011



Earth breaking ceremony for Tokuyama's polycrystalline silicon factory in Samalaju on 16 February, 2011



Sarawak Energy Berhad signed four Power Purchase Agreement (PPA) Term Sheet Agreements with four SCORE investors - OM Materials Sarawak Sdn Bhd, Asia Minerals Ltd, Press Metal Bhd and Tokuyama Malaysia Sdn Bhd in April 2011



In June 2011, Sarawak Energy Bhd and Sarawak Hidro Sdn Bhd signed the 30-year Power Purchase Agreement (PPA) for the full output of the Bakun hydroelectric facilities



Establishment of RECODA office and appointment of RECODA CEO



Mukah coal-fired power plant starts operations in April 2009



Press Metal Sarawak Bhd starts operations in Balingian, Mukah in August 2009



Launch of Mukah New Administrative Centre on 9 April, 2011



Bakun HEP begins generating electricity



Construction of Murum Dam begins



Earth breaking of Tanjung Manis Halal Hub on 8 October, 2009



Construction of Samalaju Industrial Park begins in 2009



Ground breaking ceremony for Press Metal Bhd's Samalaju facility on 13 April, 2011



The State Secretary and the Sarawak team participate in the Cities and Corridors Lab organised by PEMANDU on 11 October, 2011

2009

2012



20 January, 2012
Power Purchase Agreement signing ceremony between Sarawak Energy and OM Materials (Sarawak) Sdn Bhd



3 October, 2012
Ground breaking ceremony for OM Materials (Sarawak) Sdn Bhd's Ferro Alloy Smelting Plant in Samalaju Industrial Park



30 April, 2012
Power Purchase Agreement signing ceremony between Sarawak Energy Bhd and Tokuyama Corporation



28 May, 2012
Ground breaking ceremony for Pertama Ferroalloys Sdn Bhd's manganese alloys and ferrosilicon smelting plant in Samalaju Industrial Park



14 November, 2012
The initial commissioning phase of Press Metal Bhd's aluminium smelting plant in Samalaju Industrial Park



17 September, 2012
Construction of UiTM Campus in Mukah begins

2013

September 2013
Murum Dam impoundment begins



Photo courtesy of Sarawak Energy Berhad



11 October, 2013
Sarawak Energy Bhd signs Power Purchase Agreement with Sakura Ferroalloys Sdn Bhd



22 October, 2013
Power Purchase Agreement signing ceremony between Sarawak Energy Bhd and Tokuyama Corporation



November 2013
Ground breaking ceremony for the Tanjung Manis Water Supply Project (Phase 1)



Photo courtesy of Sarawak Energy Berhad

December 2013
Sarawak Energy Bhd completes Murum Resettlement Exercise

December 2013
Cahaya Mata Sarawak Berhad enters into a Shareholders' Agreement for the development of a phosphate plant in Samalaju



2014

22 April, 2014
The official start of operations for Samalaju Port with the arrival of Harbour Quartz at the port



15 April, 2014
Contract Signing Ceremony for Mukah New Airport Project (Package 1 - Initial Earthwork)



17 September, 2014
Inauguration of Tokuyama's polycrystalline silicon factory in Samalaju



9 October, 2014
Sarawak Energy Bhd (SEB) entered into a contract with Shanghai Electric Group Co Ltd for the construction of the Balingian Coal-fired Power Plant Project

5 December, 2014
Official handing over of Murum HEP's first turbine unit to SEB, from contractor Three Gorges Development Company (M) Sdn Bhd



Photo courtesy of Sarawak Energy Berhad

SCORE
Milestones





Securing
SCORE

Manpower

SCORE
Township

SCORE
Statistics

Additional jobs
created in the State
upon full
implementation of
SCORE

1.6 Million Jobs

Securing SCORE

Security is a major issue for SCORE and as the level of progress and prosperity in the Corridor reaches greater heights, increased measures will be put in place to ensure the Growth Nodes are safe and well protected.

For the fast-developing growth node of Samalaju, maintaining the safety and security of the area is of particular importance for the State, especially with more and more plants and factories up and running.

In 2014, the security forces responsible for the protection of Samalaju generally reported the situation in Samalaju Industrial Park as “calm” and “under control” with no reported threats to its peace and stability.



Security check-point at Samalaju Industrial Park's main entrance

Bintulu Development Authority's (BDA) auxiliary police personnel provide the main security presence in the industrial park and the strategies they employ in keeping the peace include "Stop & Talk" and "Meet & Greet".

The "Stop & Talk" strategy involves auxiliary police personnel patrolling specific areas in the industrial park and stopping by the roadside to talk in a friendly manner with the people they meet. The aim of this approach is to reach out to the public, and also to widen the presence of the police at any given area as a way to reduce the incidence of crime.

As for the "Meet & Greet" strategy, it involves auxiliary police personnel conducting planned visits to certain premises in the Samalaju Industrial Park. These visits serve as an intelligence-gathering exercise and to foster closer ties and cooperation between the police and the public.

The checkpoint at the main entrance of the industrial park also serves as a vital measure in ensuring the safety and security within the area. This checkpoint will also be improved and enhanced in the very near future.

Apart from the police presence in Samalaju Industrial Park, plans are already underway to beef up the security within the coastal waters in the area in anticipation of increased activity in Samalaju Port in the coming years.



Vehicles stopped by auxiliary police personnel at the Samalaju Industrial Park check-point

Manpower

Capacity-building among Local Workforce - Tokuyama Case Study

Local Sarawakians make up almost all of Tokuyama's Malaysian employees in its manufacturing facility in Samalaju. This is a reflection of the skilled labour in the State and has actually allowed the company to source its workforce from within Sarawak, without having to look outside the country for workers. Tokuyama has also been able to conduct all its training in Sarawak since 2012, with the establishment of its in-house education centre. The company's initial batches of Malaysian employees were sent to Japan in 2011, as it had yet to set up its training centre in Samalaju at the time.

Tokuyama also plans to send its local employees to Japan, as part of its cross-border programmes. The aim is to provide them with greater knowledge and skills in producing polycrystalline silicon. The company also believed that implementing such programmes would allow their employees to gain a better insight into Japanese craftsmanship, especially in terms of improving productivity and quality.



Capacity-building among Local Workforce - Job monitoring system in RECODA

In RECODA's efforts to monitor the growth of SCORE, we have undertaken an initiative to begin developing a mechanism to record the labour market in the corridor's Growth Nodes. This 'job monitoring system' would enable RECODA to assist the relevant government agencies in devising strategies to ensure Sarawak's labour force is able to meet the demands of SCORE's investors.

As of 2014, this system is still in its early stages of development.



SCORE Townships

Smart City, Services Hub and R&D Centre for SCORE

Mukah, which is located right in the heart of the Corridor, will become the service hub and nerve centre for the Corridor, with emphasis on three special areas: Knowledge Centre, Administrative Centre and R&D Centre.



Matadeng Industrial Park

Land Use	Acre	%
Industrial land	8,700	60%
Service centre	395	3%
Workers quarters	705	5%
Open space and drainage	1,250	9%
Utility and rail depot	2,540	18%
Roads	850	6%
Total	14,440	100%



Site for Matadeng Service Centre

Mukah Coal-fired Power Plant

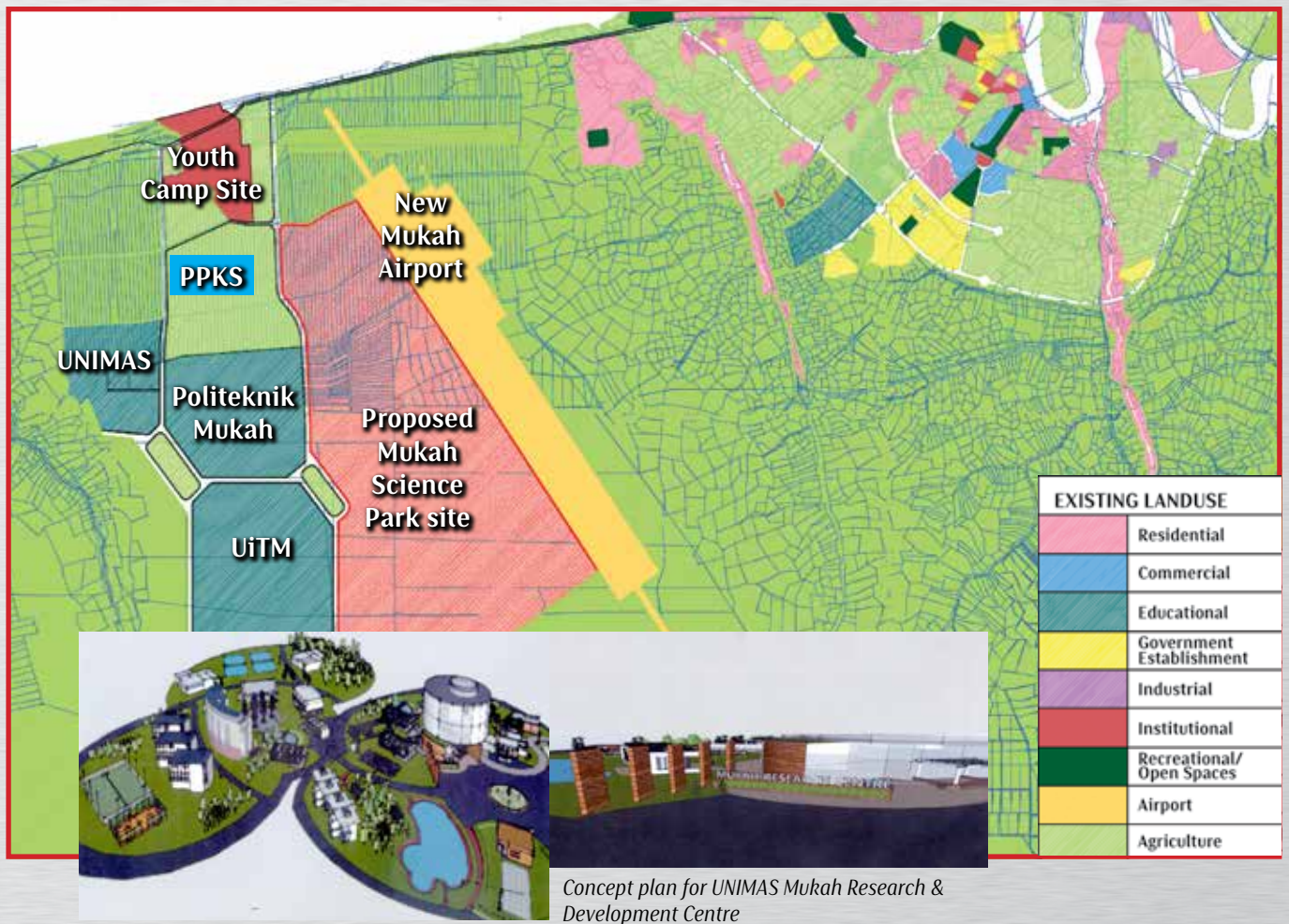
Press Metal Mukah



Mukah Town, Education Hub and New Mukah Airport

Human capital development will be an important aspect of the Corridor’s long-term economic success. Universities, polytechnics and specialised training centres will be built in Mukah to address the training needs for skilled and semi-skilled workers within the Corridor. As a Smart City, Mukah is ideally-suited to be the epicentre of Sarawak’s ambitious human capital and skills development initiatives, thereby becoming the source of human capital for the Corridor and for the State.

Landuse Plan of Mukah Town, Education Hub and New Mukah Airport



Politeknik Mukah



UiTM Mukah site



PPKS Mukah earthwork



Construction site of New Mukah Airport



Upgrading of existing Mukah Water Supply Infrastructure



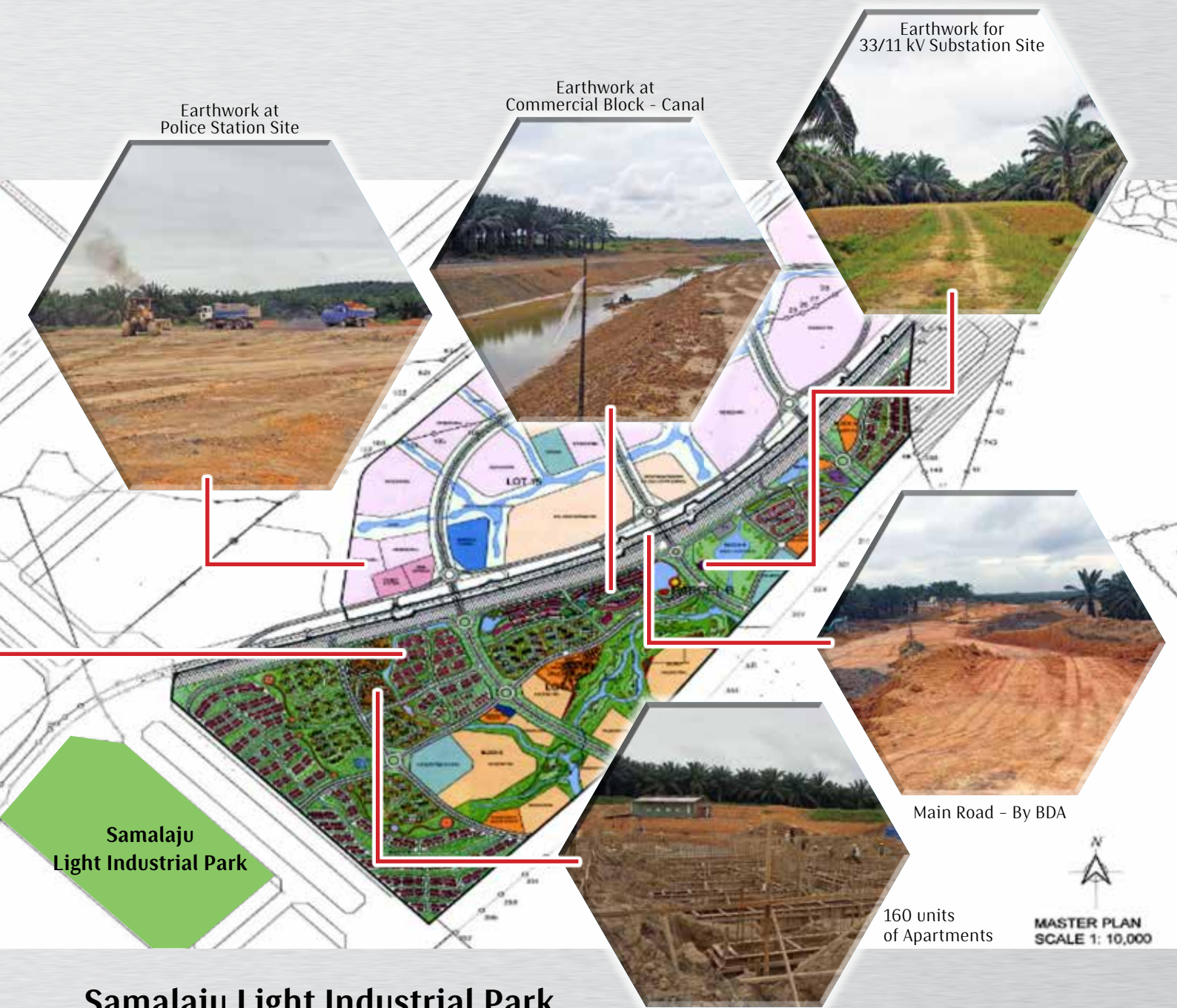
Samalaju Eco Park

- The First Green Township in SCORE

Planned and developed with the future in mind, Samalaju Eco Park strives to be among the first development in the State to provide a balanced, healthy and sustainable lifestyle for the thousands working in Sarawak's energy-intensive and heavy industrial region. Crafted from a semi-undulating oil palm landscape, the township has been planned to preserve as much of the land's natural landforms and gentle water bodies, while introducing modern and advanced comforts of living. The Eco Park will also boast a complex interconnected web of bicycle pathways, pedestrian walkways and public transportation routes connecting this township to the rest of Sarawak.



Artist's impressions and plans courtesy of Samalaju Properties Sdn Bhd



Samalaju Light Industrial Park

Samalaju Light Industrial Park

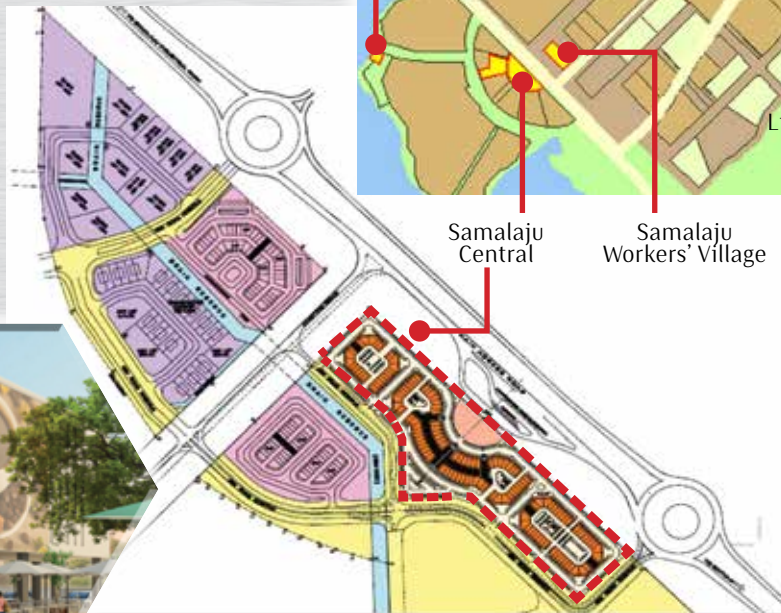
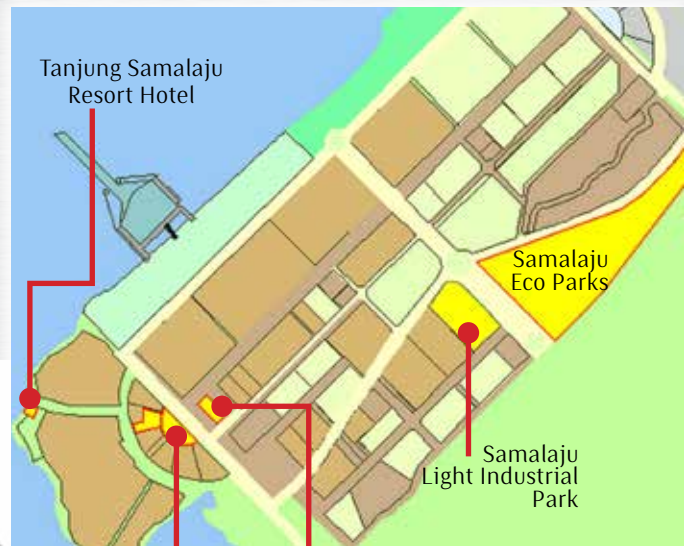
Spread across 198 acres adjacent to the township, the Samalaju Light Industrial Park consists of semi-detached industrial units catered for both small and medium-sized companies and other supporting industries looking to gain a foothold in Samalaju. The master plan is set to be finalised in 2014 and is targeted for submission in January 2015.



Artist's impressions plans courtesy of Samalaju Properties Sdn Bhd

Samalaju Central

Samalaju Central is located in the heart of Samalaju Industrial Park. Covering some 35 hectares, it is designed to be both a green lung and a commercial hub, comprising commercial shop lots, semi-detached light industrial buildings and vacant industrial lots. The Engineering Plans and Building Plans are pending approval from BDA.



Artist's impressions and plans courtesy of Samalaju Properties Sdn Bhd

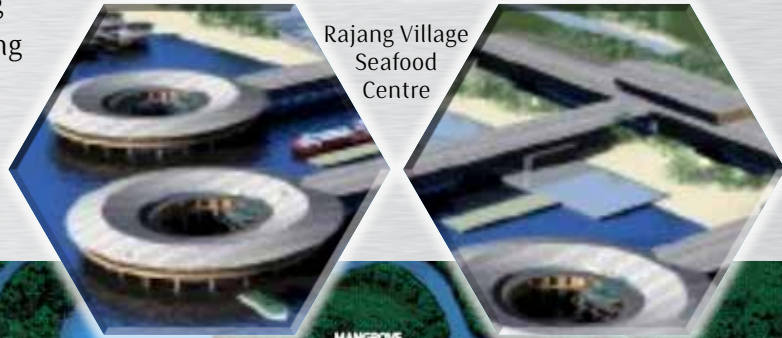
Tanjung Manis Growth Node Master Plan

The Master Plan for the Tanjung Manis Halal Hub encapsulates the planning for this growth node, as a whole. As such, the strategic focus for Tanjung Manis will be on developing the manufacturing, processing, aquaculture, agriculture industries, and other economic activities related to the Halal Industry. Covering 77,000 hectares, the Tanjung Manis Halal Hub will have the advantage of possessing a large land bank to develop the relevant industries, and through SCORE, the development of much needed infrastructure will help ensure the success of this growth node.

Paloh Marina and Luxury Residential



Rajang Village Seafood Centre



Artist's impression of Tanjung Manis Halal Hub Integrated Centre Township





**Food Basket
of SCORE**

**Studies on
SCORE**

**SCORE
Facts**

**Master Plan
Study for the
Development of the
SCORE Hinterland
was completed in**

2014



Creating a Food Basket for the Nation

Sarawak aspires to develop specific areas of Tanjung Manis and the neighbouring districts of Sarikei and Bintangor into the “Food Basket” of the State.

These areas are rich agriculture regions and some of the crops currently grown here include pepper, sago, rice, vegetables, and fruit crops.



- 1 Bio-Diesel
- 2 Educational / R&D / Institutional Hub
- 3 Coastal Fisheries & Aquaculture Farming
- 4 Sri Aman-Betong-Sarikei 'Land Bridge' Transportation Infrastructure Enhancement Concept (partly integrated with Pan-Borneo Highway)
- 5 Agriculture
- 6 Livestock & Poultry Farming
- 7 Oil Palm Plantation





Why The Food Basket?

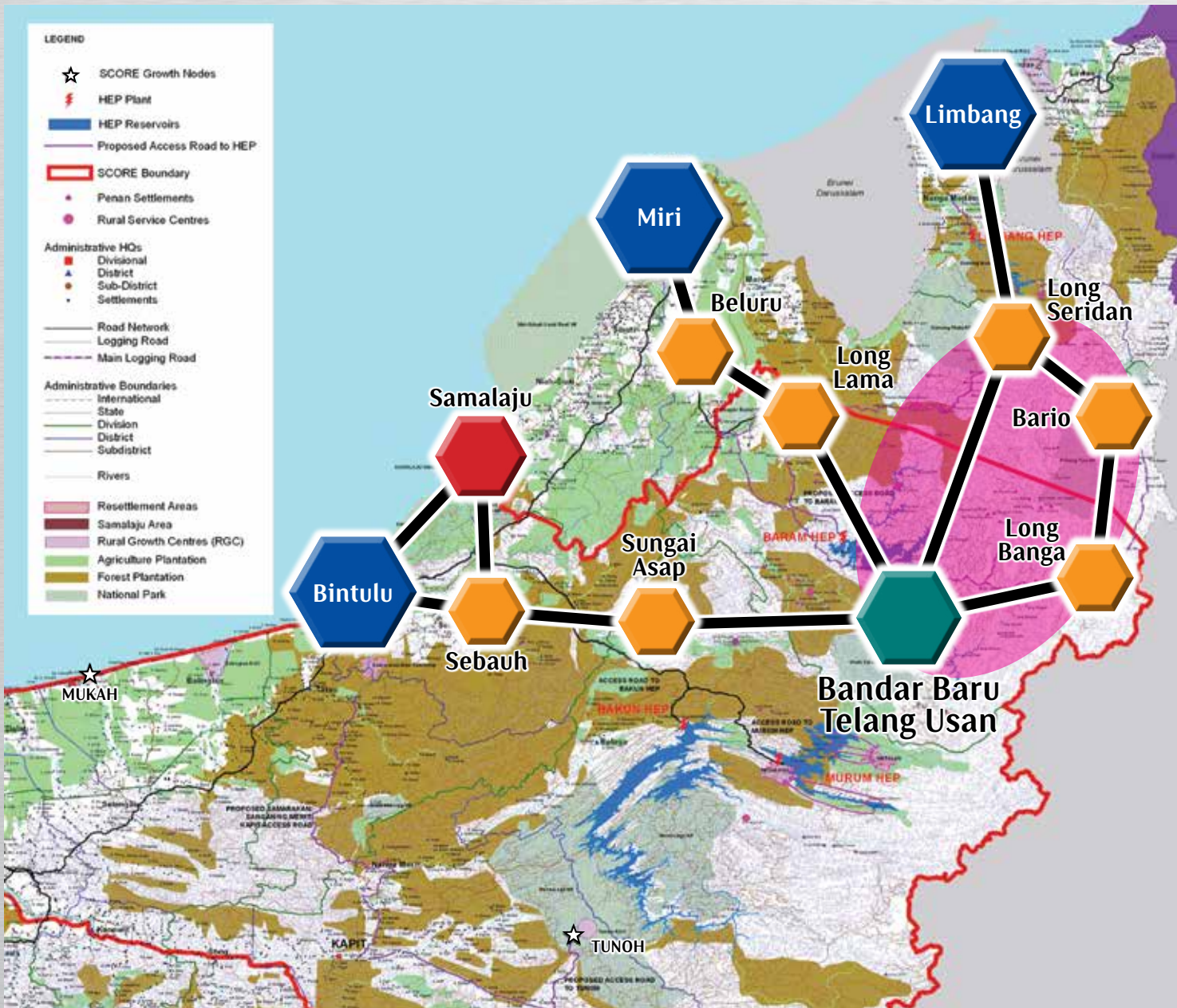
- The project is envisioned to produce enough food for the people of Sarawak as well as meet the demands of the export market.
- These areas are blessed with fertile land and weather conditions favourable for optimal production of both cash crops and food crops.
- These areas also boast of the human resource able to provide the requisite manpower for both mechanised and manual labour driven farming.
- Sarawak enjoys plenty of rainfall throughout the year that aids the growth of plants, and farmers in the state also look to the numerous lakes, ponds, and rivers to irrigate their crops in the dry seasons.
- Sarawak's strategic location with easy connections to more than three billion consumers throughout Asia, specifically consumers in India, China and Indonesia.



Studies on SCORE

Facilitating Growth in the Northern Hinterland Region

The hinterland study for SCORE, which was completed in 2014, highlighted the potential positive impact the corridor development efforts would have, not only for the Baram Growth Node, but also for the surrounding areas, as well. In essence, SCORE will be able to provide a significant boost to the economic growth in the hinterland, especially with a more focused approach towards developing the agriculture sector and tourism industry in the areas identified.





Bandar Baru Telang Usan as the Regional Growth Centre for the hinterland area.



Connectivity to main urban centres viz. Miri, Bintulu and Limbang to be enhanced.



Spur growth of rural areas as Collection Centres such as :

- Sebauh
- Sungai Asap
- Beluru
- Long Lama
- Bario



Potential Production

Unleashing rural economy

- Temperate & sub-temperate agriculture products



Studies on SCORE

Baram Growth Node - Existing Land Use

The pace of development in the SCORE Growth Node of Baram may be considered slower, compared to the breathtaking speed of progress witnessed in Samalaju. However, that is set to change in the next couple of years. In fact, in 2014, a major milestone for this growth node was the completion of the hinterland study, which will act as a roadmap for the future growth of Baram. The hinterland study not only focuses on the economic impact brought on by the development of the Baram HEP, it also looks at the effect of the various other infrastructure projects lined up for the area.



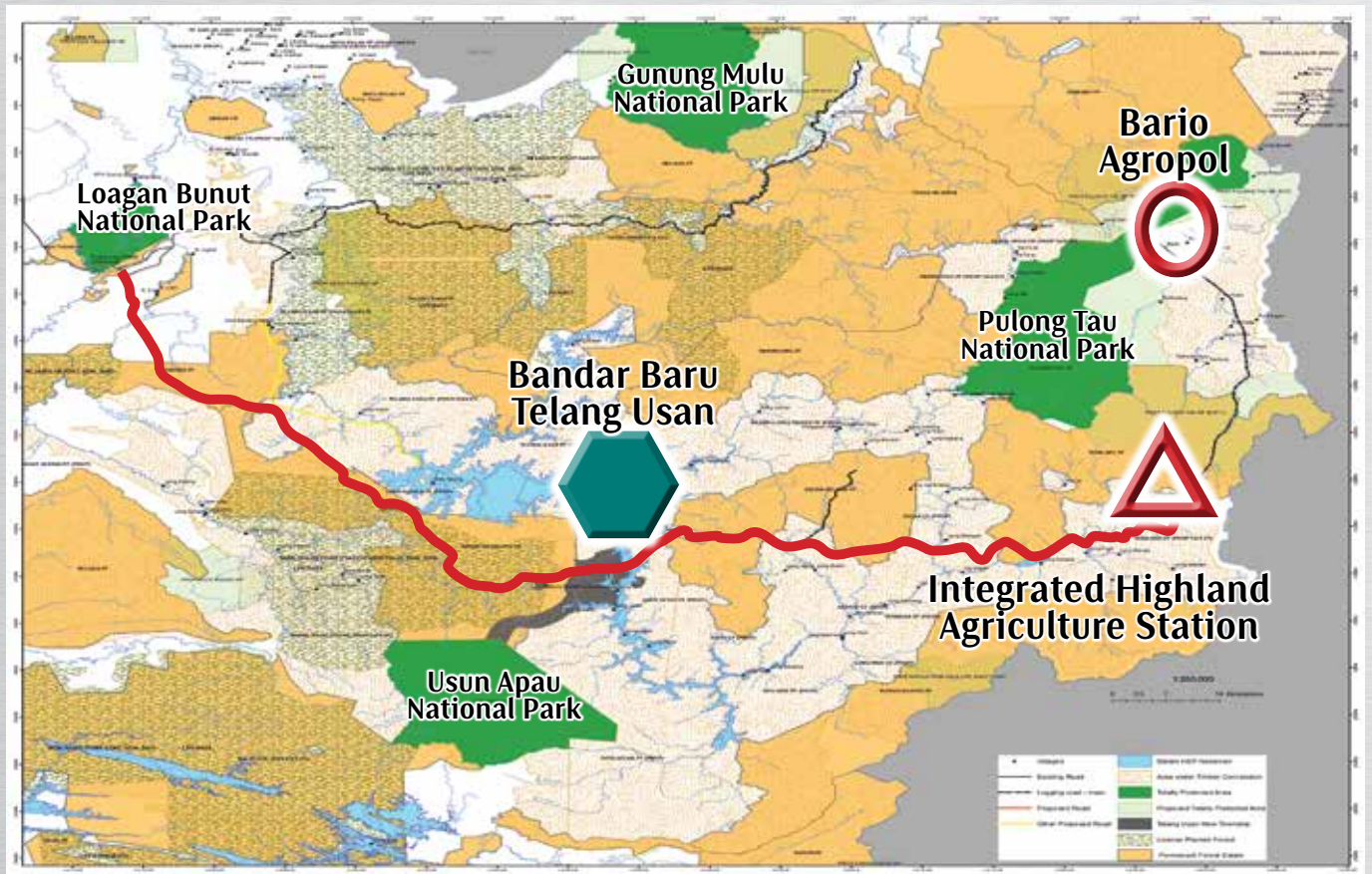
Loagan Bunut National Park



Gunung Mulu National Park



Pulong Tau National Park



Julan Waterfall,
Usun Apau National Park



Artist's impression of
Integrated Highland Agriculture Station





Baram Growth Node - *An Eco-Tourism Treasure*

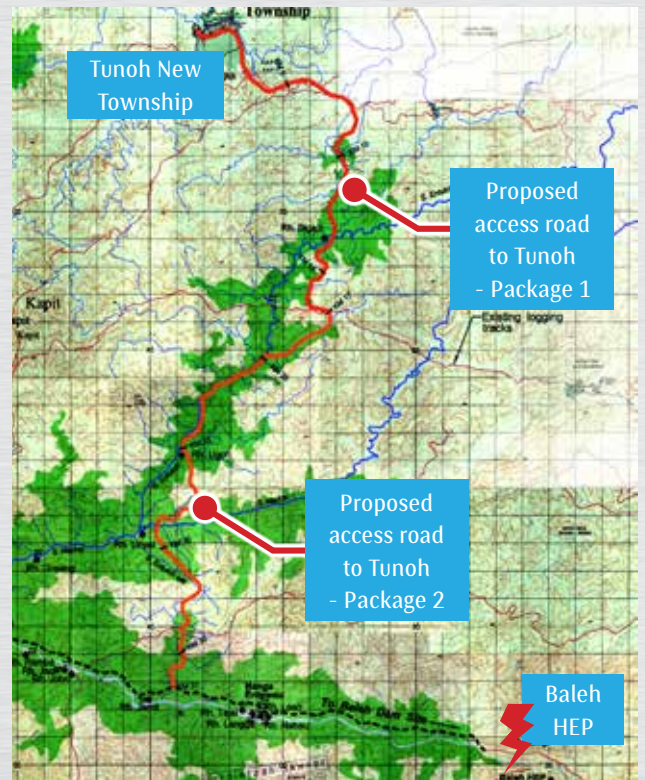
The economic potential of Baram's tourism attractions has always been recognised as one of the main components in the plans and strategies to sustainably develop this growth node. The local communities in Baram are expected to enjoy the benefits of the improved connectivity brought about by SCORE-related projects, particularly in terms of opening up more areas for tourism activities in the area. With 'culture, adventure and nature' as a significant theme for the State's tourism promotion efforts, through SCORE Baram is set to play a more important role in this industry in the years ahead.





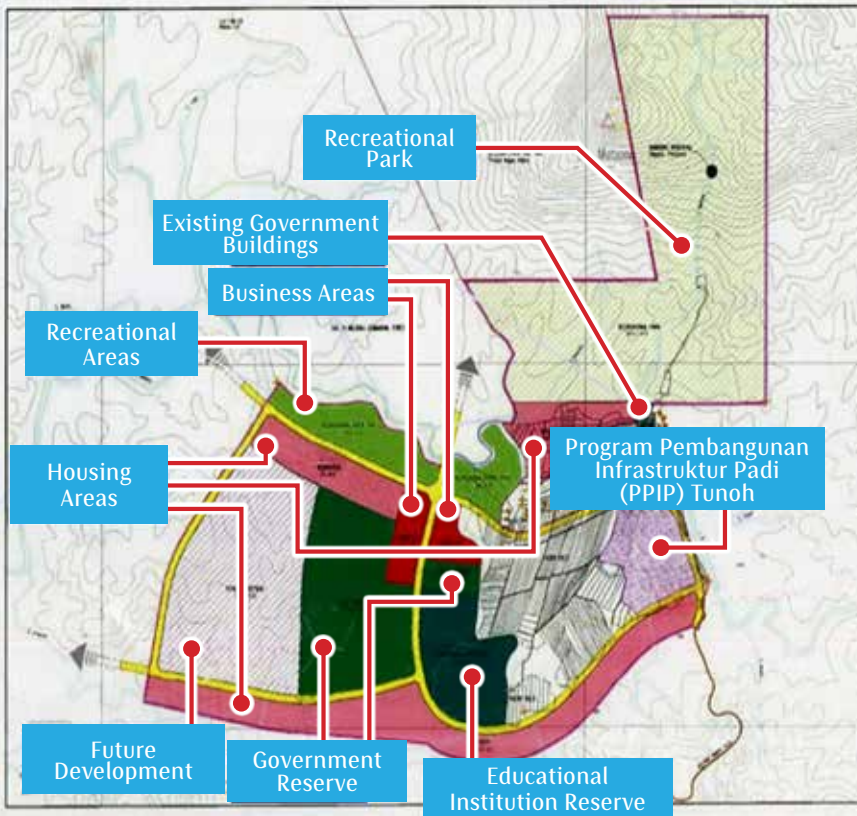
Tunoh Growth Node - A Greenfield Development

Tunoh is the most remote of the five growth nodes of SCORE and as such the challenge will be to overcome the physical terrain to bring development to the area. The recently concluded Hinterland Study has mapped out strategies that could be adopted in Tunoh, and they more or less mirror the proposals laid out for the growth node of Baram. The roadmap for progress for Tunoh would therefore focus on its potential in agriculture and tourism, with the development of the Baleh HEP as the area's economic trigger.



Access road to Tunoh





Tunoh Development Plan

Development Component	Size (acres)
Business Areas	63.8
Housing Areas	392.4
Government Reserve	263.3
Recreational Areas	1,016.9
Educational Institution Reserve	125.5
Existing Government Buildings - SK Tunoh (8.37) - Klinik Desa Tunoh (3.07)	11.44
Program Pembangunan Infrastruktur Padi (PPIP) Tunoh	92.42
Future Development	351.4
Road Linkages	511.95
Total	2,829.11

Development component for Tunoh Township



Existing Tunoh settlement





**RECODA
Overview**

Activities in 2014

**Spreading the
Word on SCORE**

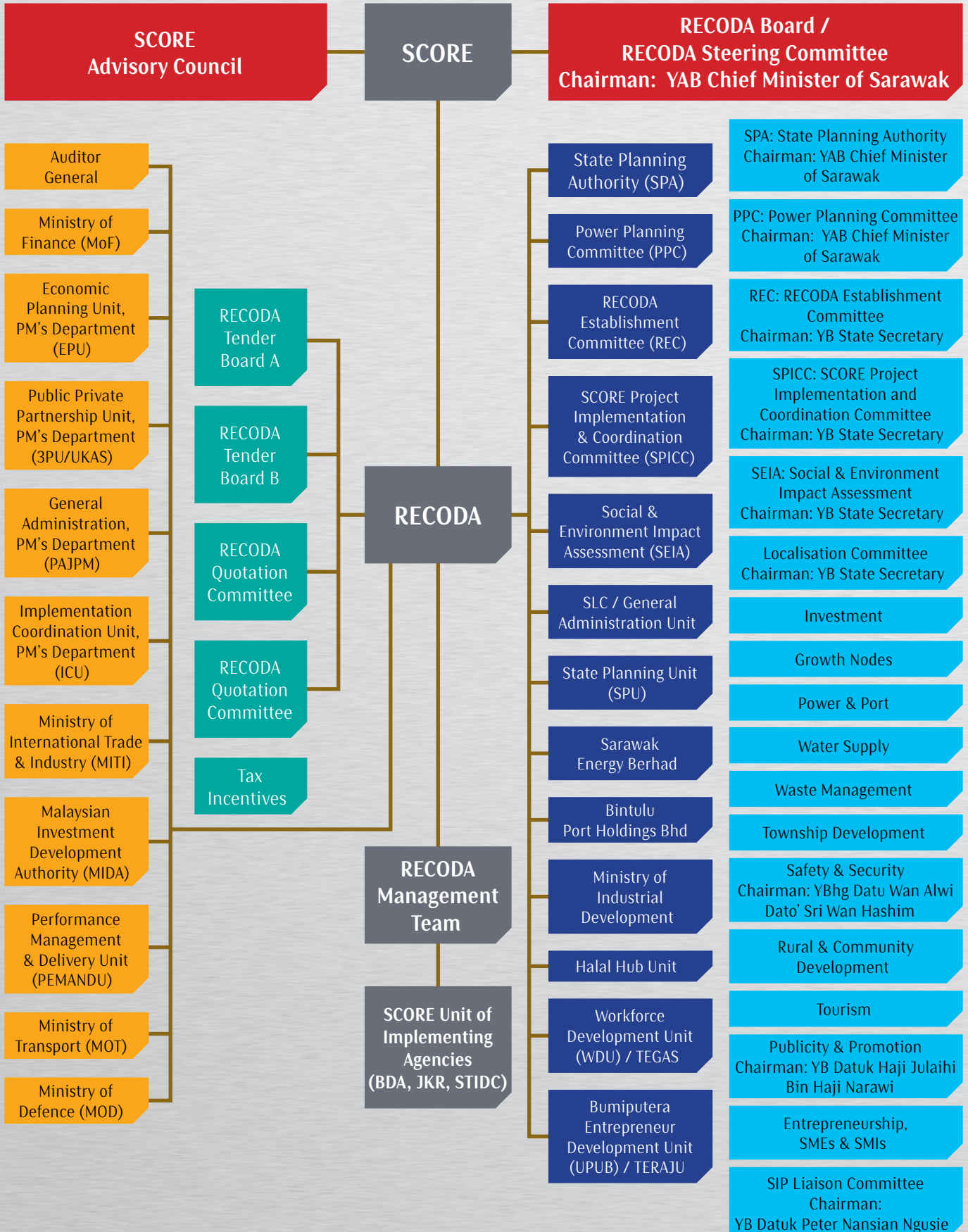
**RECODA
Statistics**

**Total Funds
received under the
9th Malaysia Plan
and
10th Malaysia Plan**

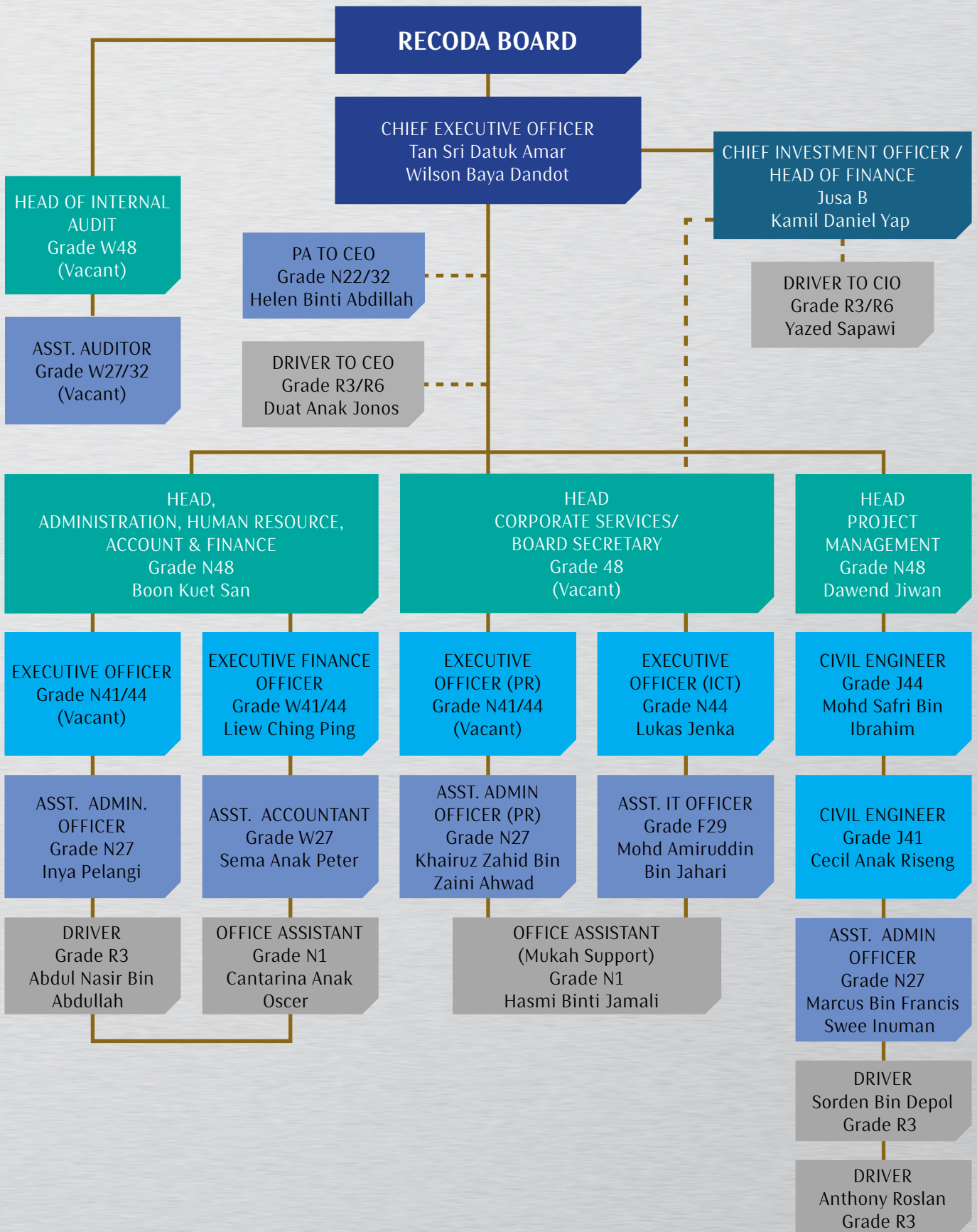
RM2,355,420,000

RECODA Overview

SCORE/RECODA Coordinative Model: Governance



RECODA Organisational Structure



Activities in 2014

RECODA 4th Board of Directors' Meeting



20



19

Keynote Speaker at UNIMAS' 1st Asia Pacific Responsible Business Innovation 2014, in Kuching



February

Courtesy Call by Thai Ambassador to Malaysia, His Excellency Krit Kraichitti



21

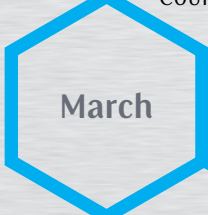


January



18

Briefing to YBhg Dato Sri (Dr) Mohd Effendi b Norwawi & YBhg Datuk Hamzah Kassim, Members of Economic Advisory Council, JPM at RECODA Office



March

20 - 21

Workshop Session in Kuching with Key Public and Private Sector Stakeholders for the Study on the Development Master Plan for the Proposed Mukah Smart City

Site visit to Tanjung Manis Halal Hub by High Commissioner of Singapore to Malaysia, His Excellency Ong Keng Yong



23

Courtesy Call by officers from the French Embassy in Malaysia

4



April

Workshop Session in Mukah with Key Public and Private Sector Stakeholders for the Study on the Development Master Plan for the Proposed Mukah Smart City

9

23



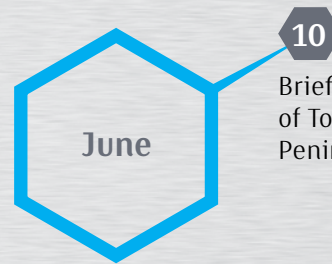
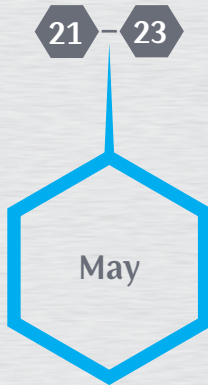
Site visit by UKAS and other Federal Agencies to Murum Road Project



15

Mukah Airport Contract Signing Ceremony, in Kuching

Trade and Investment Mission to Manila, Philippines

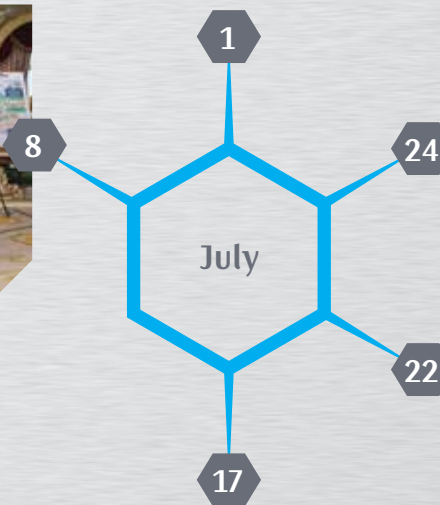


Briefing to Federal Department of Town and Country Planning Peninsular Malaysia



RECODA 5th Board of Directors' Meeting

Discussion with ADB



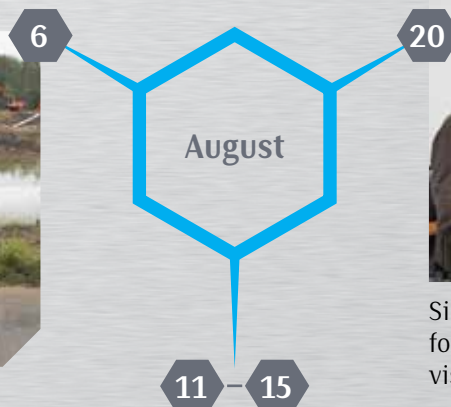
Briefing to United Overseas Bank executives

Courtesy Call by Nanyang Technological University, Singapore

Courtesy Call by UNIMAS Vice Chancellor, YBhg Professor Dato' Dr Mohd Kadim Suaidi



Handing over of site in Tanjung Manis



Trade and Investment Mission to Sydney and Melbourne, Australia



Singapore's Second Minister for Foreign Affairs, Grace Fu visits Samalaju Industrial Park

Activities in 2014

Briefing to Malaysian Army on SCORE, in Kota Samarahan

29

September

18



Investment and Trade Mission to Korea and Japan

29



Site visit to Sangan-Kapit Access Road Project

22

Corridor Development Projects Coordination and Monitoring Meeting in Kota Kinabalu

UOB Business Forum in Singapore

2



Courtesy call by executives of Sakura Ferroalloys

30

8

Courtesy call by Maybank Chairman, YBhg Tan Sri Megat Zaharuddin bin Megat Mohd Nor

October

15



State Public Accounts Committee visit to Samalaju Industrial Park

13



Briefing to MARA top leadership, in Miri

Courtesy call by Consul-General of China in Kuching

4

Briefing to Federal Ministers on SCORE, in Kuching

24

6

November

14

Briefing to delegates of 33rd MAJECA-JAMECA Joint Conference 2014, in Kuching

13

Participation in panel session at Sarawak Business Summit 2014, in Kuching



Site visit by British Malaysian Chamber of Commerce to Samalaju Industrial Park

Chairing panel discussion at MIER - National Economic Outlook Conference 2015 - 2016, in Kuala Lumpur

3

8

December



Speaker at UNIMAS' 7th International Engineering Conference 2014, in Kuching





Spreading the Word on SCORE

Pesta Kaul Mukah 2014
25 April 2014 | Mukah



Sarawak Career and Training Fair 2014
(SCaT Fair)
15 May 2014 | Kuching



SMIDEX 2014
4 June 2014 | Kuala Lumpur



Seminar Wanita TEGAS 2014
16 August 2014 | Kuching



Parade and March Pass in conjunction with the
78th Birthday of the Tuan Yang Terutama
Yang di-Pertua Negeri Sarawak
13 September 2014 | Kuching

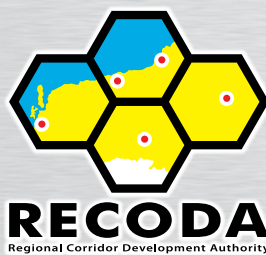


Kuching City Day Parade
6 September 2014 | Kuching



Samalaju Job Fair 2014
19 October 2014 | Bintulu





RECODA Office (Kuching)

2nd Floor, Old State Legislative Assembly Building
Petra Jaya, 93050 Kuching, Sarawak, Malaysia
Tel: +60-82-444851 Fax: +60-82-446851

RECODA Office (Mukah)

4th Floor, Mukah New Administrative Centre
96400 Mukah, Sarawak, Malaysia
Tel: +60-84-873615 Fax: +60-84-873612

www.sarawakcore.com.my