

#### Toba Bara Corporate Update December 2012

PT Toba Bara Sejahtra Tbk

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### **Corporate Profile**



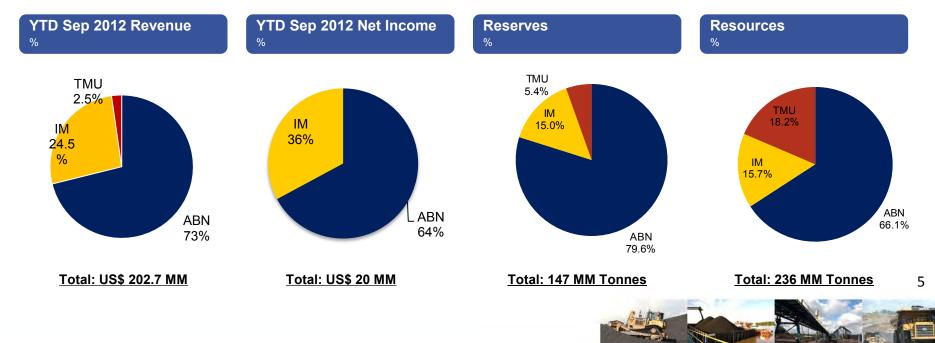
#### Toba in Brief



Toba comprises three coal companies, Adimitra Baratama Nusantara (ABN), Indomining (IM) and Trisensa Mineral Utama (TMU), which hold adjacent concession areas located in East Kalimantan, Indonesia

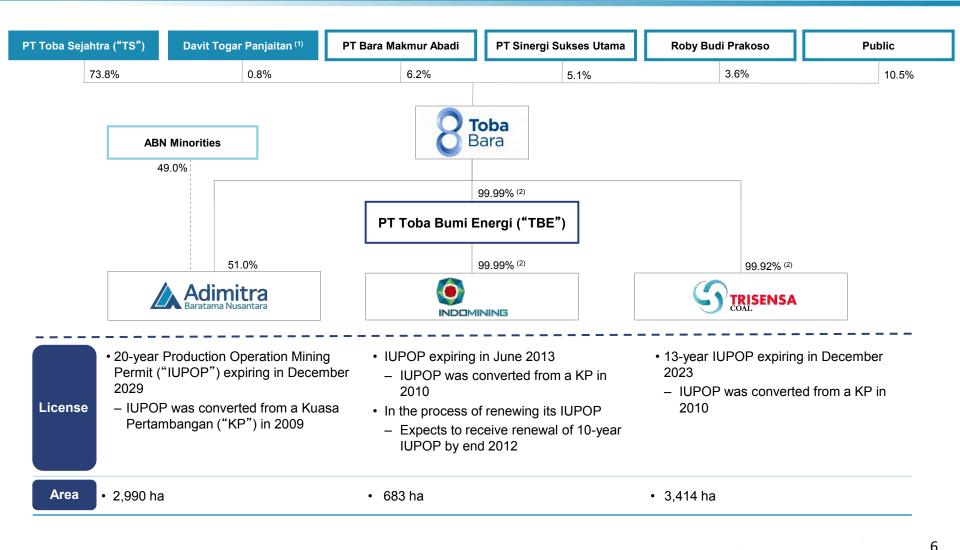
- Substantial and diversified thermal coal reserves and resources
  - JORC-compliant proved and probable reserves of 147 MM tonnes and measured, indicated and inferred resources of 236 MM tonnes
  - $_{\odot}$  Coal brands with calorific values ranging from 4,700 5,800 Kcal / kg GAR

- Strong growth profile
  - Produced 5.2 MM tonnes of coal in 2011 and is forecasted to produce around 5.5 MM tonnes of coal in 2012
  - Prime location provides the operational cost edge to grow as a logistical & operational center for the area
  - Continued exploration effort to increase our Reserves and Resources. Current reserves only account for 52% of our total area has been explored



#### **Toba's Ownership Structure**







#### **Toba's Majority Shareholder**



# Toba believes it benefits from Toba Sejahtra's experience in the Indonesian coal sector as well as its leadership and experience

#### Controlling Shareholder with Established Track Record...



- A privately owned group founded in 2004 with interests in energy and plantations
- · Its business segments are as follow:
  - Energy: Owns 5 coal mining concessions through Toba and PT Kutai Energi. All of TS' mines are characterized by low production costs and favorable proximity to ports
  - Oil & Gas: In the exploration phase of the 4,567 sq miles South East Madura Block through subsidiary E&P company PT Energi Mineral Langgeng
  - Power Plant: Operates a 30 MW coal-fired power plant in Palu, Central Sulawesi and is developing a 120 MW greenfield power plant in Senipah, East Kalimantan
  - Agribusiness: A 25% stake in a 12,000 ha palm oil plantation in East Kalimantan



... Helmed by an Experienced Leader

- General (Ret.) Luhut B. Pandjaitan is the key shareholder and founder of Toba Sejahtra group. He is currently the chairman of TS
- Mr. Luhut had a long and illustrious career in the civic service before turning to the commercial sector. Over the course of thirty years in the Army Special Forces, Mr. Luhut rose to become a fourstar general
  - In 1999, Mr. Luhut retired from the military service to serve as Ambassador for the Republic of Indonesia to Singapore
  - In 2000, he was appointed Minister of Industry and Trade of the Republic of Indonesia
- Thereafter, Mr. Luhut applied his knowledge and leadership skills to establish TS in 2004, building it from the ground up into a major business group with interests in energy oil and gas, power and agribusiness



### **Toba's Business Strategies**



Further integrate ABN, Indomining and TMU to maximize efficiency and cost competitiveness	Organically increase coal production levels	3 Increase coal reserve and resource base through additional exploration and potential acquisitions	<b>4</b> Strengthen existing and develop new customer relationships	Continue to focus on health and safety, environmental track record and commitment to CSR
<ul> <li>Recent restructuring will align IM and TMU shareholders' interests and facilitate further integration of operations across the three concessions</li> <li>Benchmarking and sharing of best practices between departments and functions</li> <li>Optimize and coordinate mine planning and logistics</li> <li>Centrally coordinate and streamline corporate finance, legal, human resource and CSR functions</li> </ul>	<ul> <li>Expand coal production through increased production and mine development activities</li> <li>Strengthen relationships with third party mining contractors and work closely with them to improve their productivity</li> </ul>	<ul> <li>Continue exploration activities to increase proven and probable reserves as only 52% of total concession area of 7,087 hectares has been explored to JORC standard</li> <li>Consider opportunities to acquire coal concessions with significant reserves</li> </ul>	<ul> <li>Supply a higher proportion of sales volume to end users, while maintaining relationships with existing coal traders</li> <li>Target customers in Japan, Taiwan, South Korea, China and Hong Kong, South East Asia and India</li> </ul>	<ul> <li>Maintain and enhance high international operating standards, utilize automated mining methods to minimize accidents and enhance safety</li> <li>Foster community ties through development programs as well as job creation</li> </ul>



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#### **Toba's Initial Public Offering**





Listed on IDX

Number of shares offered

IPO Proceed

Anchor Investor

Ticker Code

06 July 2012

210.681.000 shares or 10.47%

IDR 400,293,900,000

Barings Private Equity (8% at IPO)

TOBA



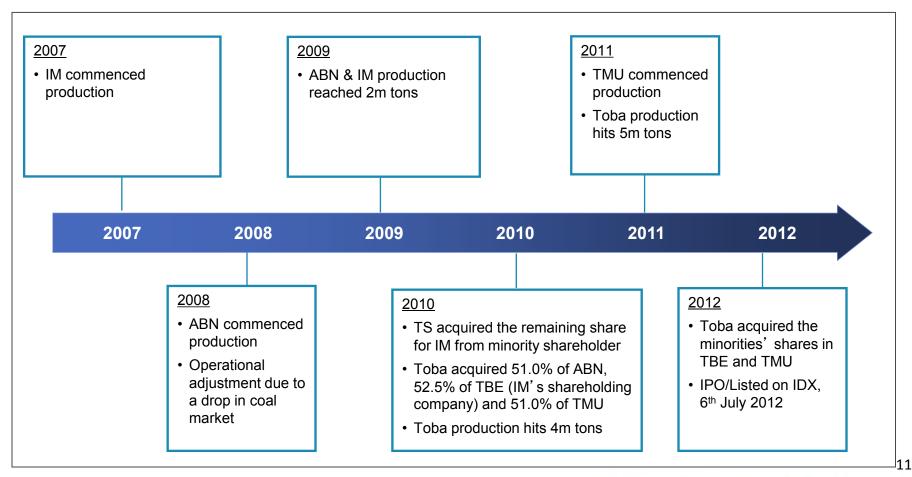


Activities	Status	Notes
Initial Public Offering	Completed	<ul> <li>✓ Only Indonesian Coal IPO completed for 2012 (Reg S/144A)</li> <li>✓ Barings Private Equity Fund V as anchor investor</li> <li>✓ Floated 10.48% shares</li> </ul>
Overlapping Land Issues	Completed	<ul> <li>✓ Settled overlapping issue with plantation company Perkebunan Kaltim Utama (PKU)</li> <li>✓ TBS signed CSPA (conditional sales purchase agreement) with PKU, purchased the bank loan and shareholder loan of PKU</li> <li>✓ Total transaction at Rp 145bn</li> </ul>
Financial Flexibility	Completed	<ul> <li>✓ Working capital facilities for:</li> <li>□ ABN: Unsecured revolver, from BNP Paribas, US\$15mn</li> </ul>

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Strong track record of acquisitions, development of greenfield mines, rapid production ramp-up and experience to adjust operation in a downmarket









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# **Market Highlights**



# Summary



#### A Transformational year

# Significant change in macro environment in coal...

- Slowing global macro environment has affected coal prices significantly.
- Coal stock performance has dropped more significantly by 35%.

# Next year's focus

#### IPO...

- Toba Bara completed IPO in July 2012, with Barings Private Equity Fund V as anchor investor, where 22 institutional investors participated.
- The focus after the IPO is in fulfilling the requirement needed by regulators as well as consolidation within.

Amidst this backdrop, Toba Bara took the first step in becoming a public company

#### **Cost & consolidation**

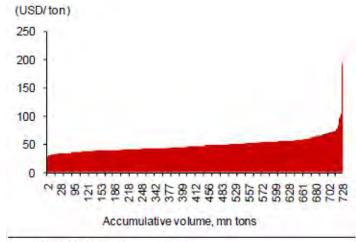
The view on coal will still be challenging next year.
Our focus is on cash cost & consolidating the human resources we have.
However, we believe that next year will present good opportunity for M&A activities.

# **Cash Cost Global Environment**



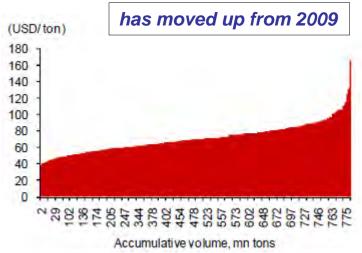
#### Cash Cost Curve in 2009

#### **Macro-environment**

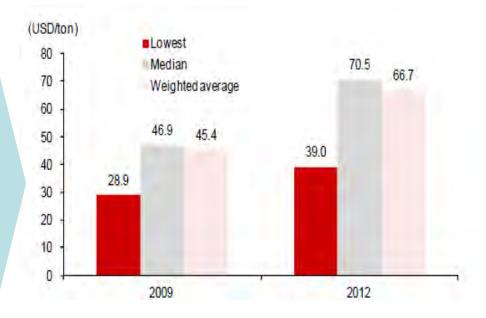


Source: Wood Mackenzie, Nomura research

#### Cash Cost Curve in 2012



# Average cash cost prices have moved up by close to 50%...



# Conclusion: Strong support on the downside





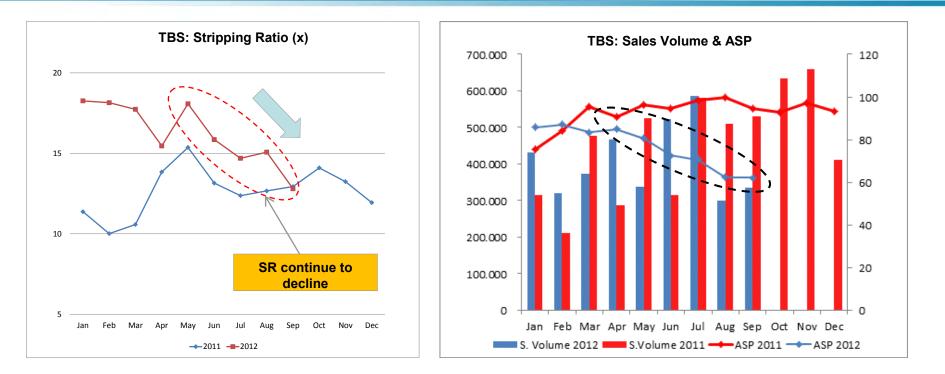


# **Operational Highlights**



#### **YTD 2012 Performance**





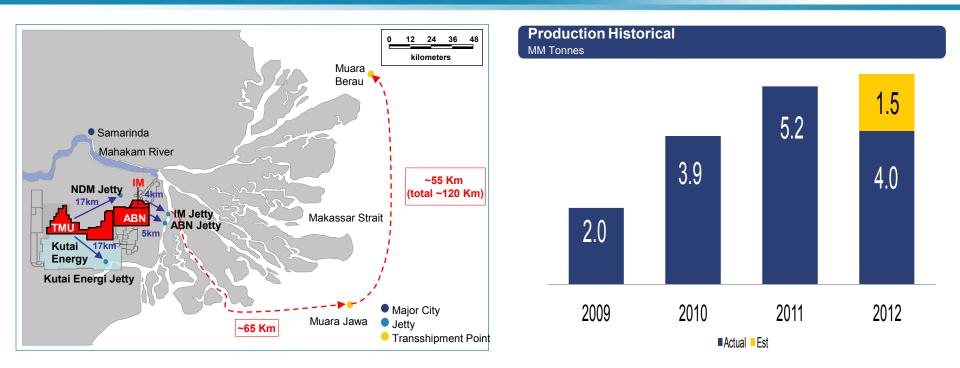
#### **Performance Jan-Sep**

- Strip ratio higher than 2011 due to mine plan in ABN and IM, pre-stripping work in TMU (increase from 13 to 16 YTD)
- ASP has dropped due to significant changes in Newcastle Index (27% YTD)
- Production volume has increased by 8% Sep' 2012 (YoY) to 4 MT
- Sales volume has been relatively flat at 3.67 MT (-2%)



#### **Consolidated Production Performance**





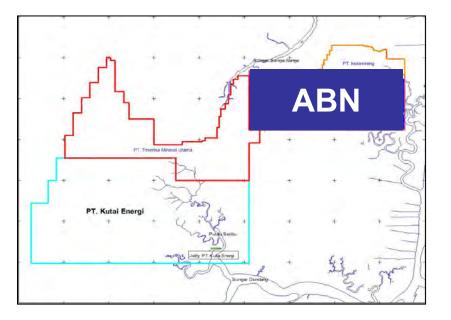
#### **Operation Focus for 2012 – 2013**

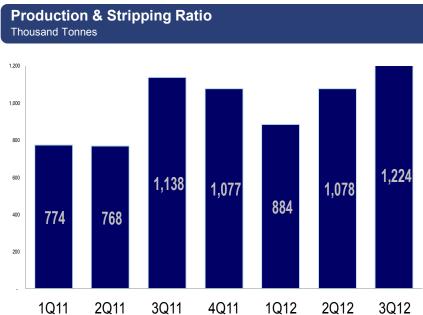
- Integrate the operation of all 3 assets that are adjacent to each other to maximize profitability
- Execute mineplan to focus on profitability growth over volume growth given the current price of coal



#### **ABN Operational Update**



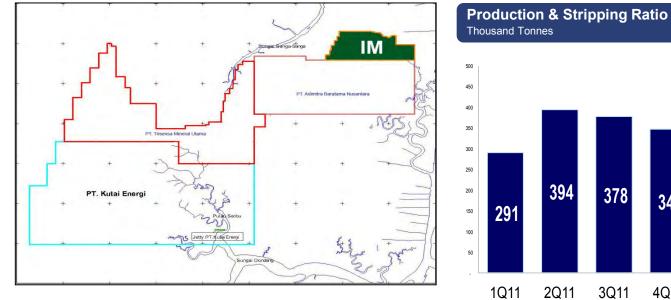




Initiatives	Expectation
Using Pit 4 North as disposal area	Shorten distance from 3 km to 1400 – 1600 m
Using Mine out Pit 7 North as disposal area	Shorten distance from 2.4 km to 1200 – 1500 m
Securing US\$ 15 million Unsec. Credit Rev. Facility	Strengthen working capital
Building underpass 2 Jl. Pemda Sangasanga – BPN	Shorten dumping distance to lower cost
Mining at the border of ABN-Indomining	Maximize coal reserve at the border area

#### **IM Operational Update**





# 378 347 265 236 161

4Q11

2Q12

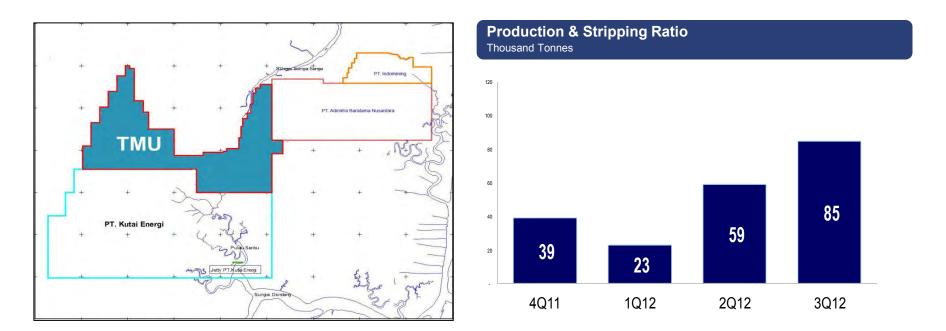
3Q12

1Q12

Initiatives	Expectation
Renewing IUP-OP license	To be completed by Q4 2012 and will expire in 10 years
Replacing current CPP with a new CPP facility	Increase capacity and accommodate TMU's products
Space sharing with ABN	Increase OB disposal capacity
Mining at the border of ABN-Indomining	Maximize coal reserve at the border area

#### **TMU Operational Update**





Initiatives	Expectation
Exploitation of Pit 1 (West)	This location (Pit 1) is not included in the JORC estimation
Constructing coal hauling to IM through ABN	To be completed early Q2 2013, to lower hauling cost
Infrastructure sharing of ABN and IM jetty	Optimize fixed asset within the Group





# Marketing & Financial Highlights



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# **Marketing Breakdown**



# Our coal is now marketed under 6 different brands

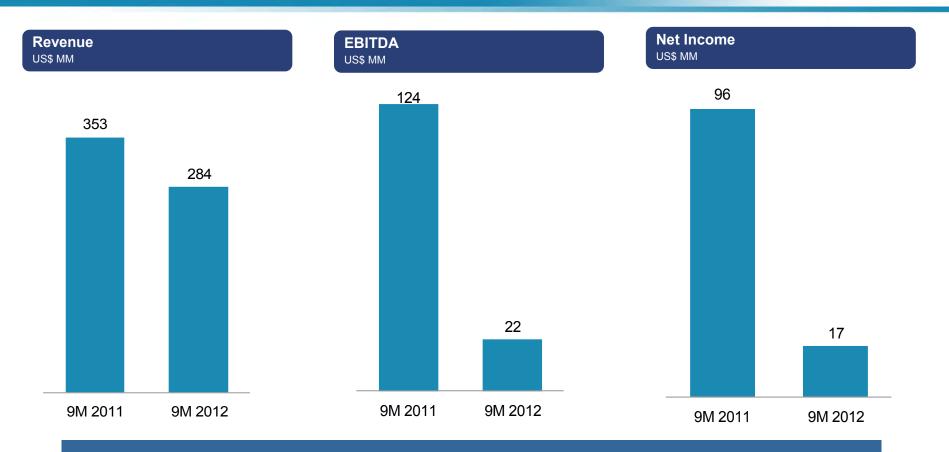
Coal Products					
	ТМ	Ash	TS		c Value I/kg)
	(% GAR)	(% GAD)	(% GAD)	GAR	GAD
ABN					
ABN 52	25	7	0.8	5,200	5,800
ABN 55-HS	5 20	6	1.8	5,500	6,000
ABN 55-RS	5 20	6	0.8	5,500	6,000
ABN 58	19	6	0.9	5,800	6,250
ІМ					
Indomining	19	8	1.7	5,700	6,200
тми					
Trisensa- 47	28	5	0.4	4,700	5,400

#### ... with a great opportunity to blend between products to create lower sulphur products

	тм	Ash	TS		c Value I/kg)
	(% GAR)	(% GAD)	(% GAD)	GAR	GAD
ABN					
ABN 52	25	7	0.8	5,200	5,800
ABN 58	19	6	0.9	5,800	6,250
ІМ					
Indomining	19	8	0.9	5,700	6,200
TMU					
Trisensa- 47	28	5	0.4	4,700	5,400

#### **Toba Financial Summary – Key Financials**





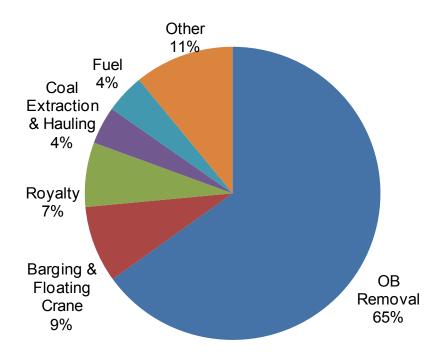
- Toba's strengths in operation was proven as revenue continue to grow. This is further highlighted given the subdued market condition
- Improvement and adjustments actions are being taken to return future EBITDA and Net Income to the similar previous level



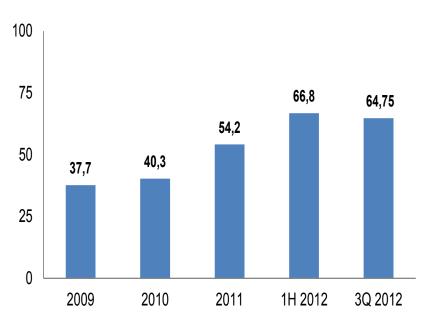
## **Cash Cost Analysis and Drivers**



Toba FOB Vessel Cash Cost %



### Evolution FOB Vessel Costs / ton US\$ / Tonne Sold



#### FOB Vessel Costs /ton





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# **Capital Expenditures**



#### **ABN** Operational Advantages and Capex





**Coal Hauling** 



**Crusher Capacity** 



**Barge Loading Jetty** 



**Under Pass** 

Capitalizing on Infra. Strength

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#### **IM Operational Advantage and Capex**



#### Short coal hauling distance < 5km



**Coal Hauling** 



**Crusher Capacity** 

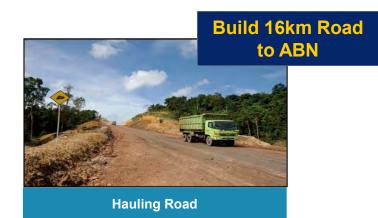






#### **TMU Operational Advantage and Capex**











# **2013 Main Capital Expenditure**



Key Items	Assumptions	Capex Spent (US\$mn)	Results
TMU hauling road to sister company	<ul> <li>× Road Contractors has been appointed</li> <li>× Target Completion: early 2<sup>nd</sup> Quarter 2013</li> </ul>	× US\$5 mn	<ul> <li>✓ TMU production to ramp up</li> <li>✓ Reduced cost for hauling road</li> <li>✓ Save from current FOB barge and vessel discount</li> </ul>
ABN	<ul> <li>Conveyor improvement</li> <li>Build 2nd underpass to reduce dump distance</li> </ul>	× US\$10 mn	<ul> <li>✓ Increase Conveyor Performance</li> </ul>
ΙΜ	× Build new CPP plant	× US\$6 mn	<ul> <li>✓ New CPP Plant will improve production quantity and support for TMU production</li> </ul>
Total		×~US\$21mn	







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# **Key Challenges & Opportunities**



# **Key Challenges and Opportunities**



Issues	Impact	Potential Solutions
Coal Prices	P&L	<ul><li>✓ Budgeting at \$90/ton</li><li>✓ Focus on profit margin</li></ul>
Finance	Working Capital	<ul> <li>✓ Arrange financial facility</li> <li>✓ Focus on efficiency on two largest cost components: fuel and contractors</li> </ul>



## **2012 Recognition**





2 Consecutive Years East Kalimantan Green Proper Mining Award **ABN** 



#### East Kalimantan Blue Proper Mining Award Indomining







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# **CSR & Environmental Highlights**



#### Toba is Committed to Being a Responsible Corporate Citizen



- Toba is continuously developing and implementing its corporate social responsibility programs
  - Creating educational opportunities for local communities including renovating schools, training teachers, providing post-graduate educational assistance and creating a literacy program for adults and a scholarship program for school-aged children
  - Providing health services to the local communities
  - Helping groups of farmers plant crops of vegetables and bamboo and assisting with land rehabilitation
  - Creating local employment opportunities by sourcing some of the Company's site workforce from the neighboring areas







**Toba** Bara

